

M E M O R A N D U M

June 28, 1990

TO: PARTIES OF RECORD

FROM: Carol C. Causseaux, Chief  
Bureau of Reporting

RE; ~~DOCKET NO. 891345-EI~~, CORRECTIONS FOR  
VOLUMES XX and XXIII

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Please note that Pages 18 through 22 of Mr. Seery's prefiled testimony were omitted in Volume XX. We are attaching these pages with the correct transcript page numbers so that you can insert them in your copy of the transcript.

In Volume XXIII, Pages 3464 through 3472 were a duplication of Mr. Howell's summary of his prefiled testimony and were inadvertently inserted. These pages have been removed, and we are attaching corrected copies of Pages 3462 and 3463 to be inserted in your copy of the transcript, which will take care of the duplication.

Please accept our apology for any inconvenience this may have caused you or members of your staff.

CC:pc  
Attachments

*Corrections were made in original transcript*

ACK \_\_\_\_\_  
AFA \_\_\_\_\_  
APP \_\_\_\_\_  
CAF \_\_\_\_\_  
CMT \_\_\_\_\_  
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PSC-RECORDS/REPORTING

1 '860004-EU, the Commission's own consultant supported  
2 Gulf's 20 to 25% planning reserve margin guideline as  
3 being reasonable and consistent with utilities  
4 practices. Mr. Rosen stated that Southern's reserve  
5 level for planning purposes is based on a minimum of  
6 20%. However, he went on to say that capital  
7 expenditures for capacity additions have been limited  
8 to a 16% planning reserve margin.

9           The preamble to expansion plan 9081, which is  
10 a part of this case, states as follows: Although the  
11 operating companies have determined to maintain a  
12 minimum 20% planning reserve margin guideline, capital  
13 expenditures for capacity additions have been limited  
14 in this resource expansion plan based on a 16% reserve  
15 margin until detailed studies are completed before the  
16 adoption of the fall 1990 plan. Capacity to meet the  
17 minimum 20% planning reserve margin guideline can be  
18 met through short lead time options, such as purchases,  
19 and are not shown. Active DSO additions are shown as  
20 combustion turbine equivalent megawatts. Passive DSO  
21 additions are not explicitly shown but are reflected in  
22 the load forecast. Detailed economic and reliability  
23 studies will be made as appropriate to determine  
24 resource additions on a timely basis.

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1 capacity, is within the level previously supported by  
2 this Commission. The Scherer capacity is available for  
3 use by our territorial customers. It has been used by  
4 territorial customers and is presently used and useful  
5 in 1990.

6           Mr. Larkin recommends excluding the  
7 Carrabelle site from rate base because there is no plan  
8 to build a generating unit at this site during the  
9 period covered by our present generation expansion  
10 plan. I strongly feel this site should be retained as  
11 plant held for future use as approved by the Commission  
12 in previous rate case dockets. For example, in Order  
13 9628, the Commission supports this decision by stating,  
14 "We agree with the Company that its plans for the site  
15 are sufficiently definite to warrant its inclusion, and  
16 that to deny that request would be to the disadvantage  
17 of ratepayers in the long run."

18           The inclusion of the Carrabelle site and  
19 plant held for future is still a prudent decision. The  
20 associated subsurface investigation which was performed  
21 prior to site certification should be included in  
22 working capital as a valid analysis of geological  
23 conditions at the site and will be used during the  
24 design phase of plant construction. There is no doubt  
25 that future generation will be required as our

## DIRECT TESTIMONY OF SCOTT SEERY

1 Power's cost of common equity.

2 As shown on Schedule 14, applying a 12.25% return on  
3 common equity, 30 basis points above the top of the adjusted  
4 range, results in a pretax times interest earned (TIE) ratio and  
5 pretax cost of capital comparable to that which would have been  
6 incurred by Gulf Power if their debt leverage and equity ratio  
7 were similar to the average of the utilities comprising the "A"  
8 rated index. The resulting TIE ratio also compares favorably  
9 with other "A" rated electric utilities and with the benchmark  
10 guidelines provided by S&P.

11 Q Why did you use annually compounded, rather than quarterly  
12 compounded, models in your analysis to determine the cost of  
13 common equity capital to Gulf Power?

14 A In Docket No. 880558-EI, the Commission expressed their  
15 opinion that the specificity obtained by recognizing the effects  
16 of compounding to determine the cost of equity was an  
17 unnecessary refinement. Therefore, I have conducted an analysis  
18 using annually compounded models, the results of which, in my  
19 opinion, approximate the appropriate point at which rates should  
20 be set to meet investor return requirements.

21 Q Please continue.

22 A In my opinion, the use of models that accurately reflect the  
23 receipt and timing of cash flows provides a better estimate of  
24 the cost of equity. However, using the results derived from a  
25 quarterly DCF model without making a ratemaking rate of return

## DIRECT TESTIMONY OF SCOTT SEERY

1 adjustment is inconsistent. The ratemaking rate of return  
2 adjustment recognizes the time value of money associated with  
3 the Company's monthly receipt of revenues. It is inconsistent  
4 to selectively recognize the time value associated with the  
5 investor's quarterly receipt of dividends, through use of a  
6 quarterly model, and then not recognize the time value  
7 associated with the Company's monthly receipt of revenues.  
8 Ignoring the Company's monthly receipt of revenues, as reflected  
9 in the 13-month average equity balance, overestimates the point  
10 at which rates should be set.

11 Q What is your recommendation regarding the appropriate  
12 regulatory treatment of non-utility related property and  
13 non-regulated subsidiaries?

14 A I recommend non-utility property and non-regulated  
15 subsidiaries be removed from the capital structure directly from  
16 equity unless the Company can show, through competent evidence,  
17 that to do otherwise would result in a more equitable  
18 determination of the cost of capital for regulatory purposes.

19 Q In making this recommendation are you assuming the  
20 investment in non-regulated assets can be traced directly to  
21 equity funds?

22 A No. Assets cannot be associated with specific sources of  
23 funds. Funds are fungible.

24 Q If funds cannot be traced, why do you recommend, in the  
25 absence of persuasive evidence to the contrary, non-regulated

## DIRECT TESTIMONY OF SCOTT SEERY

1 property and non-regulated subsidiaries be removed from equity?

2 A I recommend this treatment for two reasons. The first is  
3 the basic principle that the cost of capital allowed for  
4 ratemaking purposes should be the cost of capital associated  
5 with the provision of utility service. The second relates to  
6 the signals and incentives sent to the companies.

7 Q Please continue.

8 A The cost of capital is the minimum rate of return necessary  
9 to attract capital to an investment. It is a function of the  
10 risk of the investment. The greater the risk the greater the  
11 return investors require.

12 Regulated entities are of relatively low risk and have  
13 correspondingly low costs of capital. There are very few  
14 investments a regulated company can make that are of equal or  
15 lower risk. Therefore, investments in non-regulated  
16 subsidiaries will almost certainly increase a regulated  
17 utility's cost of capital. The effects may be difficult to  
18 quantify, but the fundamental risk-return relationship points to  
19 their existence. It is important that these effects be removed  
20 from the Company's overall cost of capital in order that  
21 ratepayers are charged only for the cost of capital associated  
22 with the provision of regulated service.

23 Removing the effects of investments in non-utility  
24 property can present a more difficult problem. For example, it  
25 may be difficult to quantify the cost of capital effects

## DIRECT TESTIMONY OF SCOTT SEERY

1 associated with a utility officer's purchase of an automobile  
2 for personal use. In this circumstance, I believe the signals  
3 and incentives associated with the Commission's policies should  
4 be of primary concern. If a utility can finance non-utility  
5 property at the utility's cost of capital rather than at market  
6 rates, it will have every economic incentive to do so. If this  
7 is allowed to occur, ratepayers will be subsidizing, through  
8 capital costs, investments not necessary for the provision of  
9 regulated service.

10 Q What is your position as to the appropriate regulatory  
11 treatment of cash and temporary cash investment balances?

12 A In my opinion, the appropriate regulatory treatment of  
13 either continuing cash balances or temporary cash investments  
14 should depend upon their prudence. If the utility can  
15 demonstrate, through competent evidence, that their cash  
16 balances or temporary cash investments are necessary for the  
17 provision of regulated utility service they should remain in  
18 rate base and earn at the utility's overall rate of return. Any  
19 earnings generated by these funds should then be used to offset  
20 revenue requirements. In general, short-term investments can be  
21 expected to earn less than the utility's overall cost of  
22 capital. Therefore, a blanket policy of excluding temporary  
23 cash investments from rate base could result in an asset,  
24 potentially necessary for the provision of regulated service,  
25 earning less than a fair rate of return.

## DIRECT TESTIMONY OF SCOTT SEERY

1           However, if the utility fails to demonstrate the  
2 prudency of either their temporary cash investments or  
3 continuing cash balances, they should be removed directly from  
4 equity when reconciling the capital structure with rate base.  
5 Such treatment removes the capital structure implications of  
6 excessive cash or temporary cash investments. In a competitive  
7 environment the cost of poorly managed cash resources cannot be  
8 passed through to customers, instead, shareholders bear the  
9 cost. Similar treatment by the Commission would mirror the  
10 competitive environment and send appropriate signals to utility  
11 owners and managers regarding cash balances and working capital  
12 allowances.

13       Q Please summarize your testimony.

14       A The purpose of my testimony was to determine the appropriate  
15 cost of common equity capital for Gulf Power to use in  
16 determining an appropriate allowed overall rate of return. I  
17 also discussed the appropriate regulatory treatment of  
18 non-utility property and non-regulated subsidiaries, temporary  
19 cash investments, and continuing cash balances when reconciling  
20 rate base and capital structure.

21           Using the widely accepted discounted cash flow and risk  
22 premium methodologies I estimated a cost of common equity range  
23 of 11.00% to 11.50% for an index of "Aa/Aa" rated electric  
24 utilities. I then adjusted this range to account for the  
25 difference in risk between Gulf Power and the index. I

## DIRECT TESTIMONY OF SCOTT SEERY

1 determined that Gulf Power's cost of common equity fell within a  
2 range of 11.30% to 12.10%. Given Gulf Power's higher debt  
3 leverage, lower equity ratio, and lower coverage ratio relative  
4 to both the "AA" and "A" indices I examined, it is my opinion  
5 that the top of the range, 12.10% best represents Gulf Power's  
6 cost of common equity capital. Schedule 15 summarizes my  
7 conclusions regarding the cost of common equity capital.

8 I also recommend that non-utility property and  
9 non-regulated subsidiaries be removed from the capital structure  
10 directly from equity unless the company can show, through  
11 competent evidence, that to do otherwise would result in a more  
12 equitable determination of the cost of capital for regulatory  
13 purposes. In addition, I recommend that, absent a showing of  
14 their prudence, temporary cash investments and continuing cash  
15 balances be removed directly from equity when reconciling the  
16 capital structure with rate base.

17 Q Does this conclude your testimony?

18 A Yes, it does.

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