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## BEFORE THE PUBLIC SERVICE COMMISSION

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Show Cause proceeding In re: ) against Southern Bell Telephone ) and Telegraph Company for ) misbilling customers

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Docket No. 900960-

August 16, 1993 Filed:

8 STATE OF FLORIDA)

9 COUNTY OF DUVAL )

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11 Depositions of CHARLIE L. CUTHBERTSON, JR., and 12 CHARLES J. SANDERS, taken pursuant to Notice of Taking 13 Deposition, on Friday, September 10, 1993, at 301 West Bay 14 Street, Southern Bell Tower, 20th Floor, Conference Room C, 15 commencing at 10:00 a. m., as recorded by Patricia H. 16 Vierengel, CSR, RPR and Notary Public in and for the State 17 of Florida at Large. 18

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DOCUMENT NUMBER-DATE 1117 OCT 15 8

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1	ERRATA SHEET
2	IN RE: Florida Public Service Commission Docket No.
3	900960-TL FILED: August 16, 1993
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5	Page Line Where it reads: Should read:
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7	REASON:
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9	REASON
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11	REASON
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13	REASON
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15	REASON
16	By the above corrections, if any, I hereby sign my
17	deposition.
18	
19	CHARLIE L. CUTHBERTSON, JR. and/or CHARLES J. SANDERS
2Ø	STATE OF FLORIDA) COUNTY OF NASSAU
21	Sworn to and subscribed before me thisday of,1993, by,
22	who is personally known to me or had produced as identification and who
23	did take an oath.
24	Print Name: Notary Public - State of Florida at Large.
25	My Commission expires: Commission No.: MARIE C. GENTRY & ASSOCIATES

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7	STIPULATION
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11	IT IS STIPULATED that this deposition was taken
12	pursuant to notice in accordance with the applicable Florida
13	Rules of Civil Procedure; that objections, except as to the
14	form of the question, are reserved until hearing in this
15	cause; and that the reading and signing was not waived.
16	IT IS ALSO STIPULATED that any off-the-record
17	conversations are with the consent of the deponent.
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<b>1</b>	CHARLIE L. CUTHBERTSON, JR. and
2	CHARLES J. SANDERS,
3	having been produced and first duly sworn simultaneously
4	herein, testified as follows:
5	MR. BECK: As we did last time, if I could, we
6	will try to treat this deposition as a panel, and if
7	either one of you specifically wants to answer, go
8	ahead. And there may be times when I ask specific
9	questions of each of you, if that's agreeable?
lø	I have handed out a document
11	THE REPORTER: Excuse me. I have no
12	identification of our witnesses.
13	MR. BECK: Okay.
14	A MAN: Charlie L. Cuthbertson, Jr., General
15	Manager, Human Resources.
16	A MAN: C. J. Sanders, Vice-president/Network
. 17	Operations South.
18	DIRECT EXAMINATION
19	BY MR. BECK:
20	MR. BECK: And you both work for BellSouth
21	Telecommunications?
22	MR. CUTHBERTSON: Yes.
23	MR. BECK: Could I have the document we passed
24	out marked as Deposition Exhibit 1.
25	(Whereupon, the instruments last above-referred to were
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1 marked as Deposition Composite Exhibit 1 for 2 identification). 3 MR. BECK: Do either of you recognize Deposition Exhibit 1? 4 5 MR. CUTHBERTSON: Yes, I do. 6 MR. BECK: Okay. Mr. Cuthbertson, I wonder if 7 you could go through the creation of this document and 8 discuss how this was created as a start? 9 MR. ANTHONY: Charlie, excuse me. I assume that 10 you're not referring to the first page, which is the 11 cover letter from Bob Winicki to you? 12 MR. BECK: No. 13 MR. ANTHONY: It's the underlying handwritten 14 portion? 15 MR. BECK: Yes. 16 MR. CUTHBERTSON: You really have to divide this. 17 Even though it's one exhibit, there are two parts. 18 The first -- The first one begins with the page of 19 after the cover sheet, and this appears to be the 2Ø document that was prepared by the discipline panel 21 that reviewed privileged material and put together 22 recommendations for possible discipline for 23 nonmanagement employees. 24 MR. BECK: Mr. Cuthbertson, I tried to number 25 these on the bottom right-hand-side corner. MARIE C. GENTRY & ASSOCIATES

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MR. CUTHBERTSON: Oh, I'm sorry. I was looking 1 for numbers. Okay. 2 MR. BECK: Would that go from Page 1 through and 3 4 including Page 18? MR. CUTHBERTSON: Yes. 1 through Page 18. 5 MR. BECK: And then the other half of the 6 7 document? MR. CUTHBERTSON: The other half, this is 8 recommendations prepared by the panel for recommending 9 discipline for management employees, Pay Grade 5 and 1Ø 11 below. MR. BECK: Okay. And do you recall about when 12 13 those panels met? 14 MR. CUTHBERTSON: The panels met in 1991, the 15 summer. Perhaps it may have been August-September. 16 That time frame. 17 MR. BECK: Do you know whose handwriting this is 18 on this document? 19 MR. CUTHBERTSON: Pages 1 through 18 I do not 20 recognize the handwriting. I don't know. MR. BECK: Okay. Mr. Sanders, do you know who 21 22 actually wrote this document? 23 MR. SANDERS: No, I do not. 24 MR. BECK: If I could, I would like to ask a few 25 questions about Page 1. Do you notice under the MARIE C. GENTRY & ASSOCIATES

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1 column where it says, "Action Recommended," there's check marks next to the certain items, and that's --2 that type of pattern follows throughout most of the 3 document. Do you know what those check marks mean? 4 MR. CUTHBERTSON: No, I do not. 5 MR. BECK: Mr. Sanders, do you? 6 7 MR. SANDERS: No. MR. BECK: Could you look down to the entry on 8 There's a "C" with Page 1 under 9 a line through it and then a "W" next to it. Would 10 either of you know what that means? 11 MR. SANDERS: I don't know what it means in this 12 13 case. MR. CUTHBERTSON: I know from discussions that I 14 had with the members of this panel they were using "C" 15 for counseling entries and "W" for warning entries. 16 does 17 MR. BECK: In this case under 18 that mean there was originally a recommended action of counseling, and then it was changed to warning? 19 MR. CUTHBERTSON: I don't know. It could have 2Ø 21 been a mistake. It could have just been a writing 22 error. I don't know. 23 MR. BECK: Do you know whether there was a 24 process where an initial recommendation was made and 25 then those were reviewed and modified?

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MR. CUTHBERTSON: The panel met a couple of 1 I don't recall, you know, the series of 2 times. events. You know, sit's been two years ago, and Issan and 3 wasn't a part of this panel, so I really don't know if 4 5 they went back and made some changes to their 6 recommendations or what really happened there. 7 -MR. BECK: On Page 2 there's a listing of a 8 number of employees under the category, "Other 9 Employees Not Listed on Security Summary," and then there's two people listed with, "Actions Recommended." 10 11 Do you see those two? 12 MR. CUTHBERTSON: Yes. Yes. 13 MR. BECK: Why would there be actions recommended 14 on an employee not listed on the security summary? 15 MR. CUTHBERTSON: Mr. Beck, I don't know the 16 answer to that. 17 MR. BECK: Do you know what the source of the 18 names of the employees is that are not listed on this 19 security summary? 20 MR. CUTHBERTSON: No, I do not. 21 MR. BECK: Do you have an opinion as to why those 22 names would be on this document at all? 23 MR. CUTHBERTSON: I don't know. 24 MR. BECK: Mr. Sanders, do you know the answers 25 to any of those guestions?

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MR. SANDERS: No, I don't. 1 MR. BECK: Mr. Cuthbertson, could you go over the 2 recommended actions with what the various 3 abbreviations mean? 4 MR. CUTHBERTSON: "I" would be an informal 5 counseling, no record entry. "C" would be a formal б counseling entry in a person's record. The "Ws" would 7 be a warning entry in a person's record. 8 MR. BECK: In the order that you gave them, each 9 would be a progressively more stern action, would it 10 11 not? 12 MR. CUTHBERTSON: Yes. That's correct. MR. BECK: Let's go to Page 19, if we could, and 13 that's the first page of the document that relates to 14 15 the management employees, is that correct? 16 MR. CUTHBERTSON: Correct. 17 MR. BECK: Do you know whether the actions 18 recommended in this document accurately portray the 19 actions actually taken against the employees? 20 MR. CUTHBERTSON: In some cases the 21 recommendation shown is not the action that was taken. 22 MR. BECK: Do you know which cases that would 23 apply to? 24 MR. CUTHBERTSON: Some of them I may recall; 25 others I won't know simply because I don't recall. MARIE C. GENTRY & ASSOCIATES

1 MR. BECK: Let me go through a few. 2 MR. CUTHBERTSON: Okay. 3 MR. BECK: On Page 19 --4 MR. CUTHBERTSON: Okay. 5 MR. BECK: -- next to 6 MR. CUTHBERTSON: I see that. 7 MR. BECK: -- there's an action recommended of 8 "T"? 9 MR. CUTHBERTSON: Correct. 10 MR. BECK: Could you tell me what the "T" stands 11 for? 12 MR. CUTHBERTSON: The "T" was a recommendation 13 for termination. 14 MR. BECK: Was terminated? 15 MR. CUTHBERTSON: No, he was not. 16 MR. BECK: Do you know why he was not? 17 MR. CUTHBERTSON: Subsequent to the panel making 18 its recommendations there were discussions between 19 myself and Mr. Sanders regarding some of the 2Ø discipline that had been recommended, and we made some 21 changes in the discipline, and this is one of them 22 that we changed. 23 MR. BECK: Okay. And why did you change this 24 one? 25 MR. CUTHBERTSON: In reviewing the matters at MARIE C. GENTRY & ASSOCIATES

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hand as far as the items associated with 1 and also considering overall what we wanted to do, we 2 just made a decision that we would implement 3 4 discipline other than termination. MR. BECK: Did that apply across the board to all 5 6 managers? MR. CUTHBERTSON: That is correct. All the 7 people shown in here as terminations were not 8 terminated. 9 MR. BECK: Was the basis for recommending 10 termination the fact that an employee was actively 11 involved in intentionally perpetrating a 12 13 falsification? MR. ANTHONY: To the extent that Mr. Cuthbertson 14 15 can answer that from his knowledge, exclusive of the 16 company's privileged investigation, which is an issue 17 now on appeal to the Supreme Court, he's free to 18 answer that. To the extent that his knowledge rests 19 upon the information he may have gleaned from the 2Ø privileged investigation, I'm going to instruct Mr. 21 Cuthbertson, and Mr. Sanders as well, not to answer 22 that question. 23 MR. CUTHBERTSON: Upon Counsel's advice I'm 24 unable to answer your question. 25 MR. BECK: Without referring to any specific

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employee, what was the basis for recommending an
 employee be terminated?

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MR. ANTHONY: Again, to the extent that Mr.
Cuthbertson can answer that generally without
reference to the investigation, he's free to answer.
If he has to refer to the investigation, then I'm
going to instruct him not to answer.

8 MR. CUTHBERTSON: The termination recommendations 9 were for those people that were viewed as being 10 involved in the more serious activities. Beyond that, 11 I -- I will not be able to answer your question.

12 MR. BECK: Okay. Now without referring to any 13 specific employee, why did you as a matter of, I take 14 it as policy, but correct me if I'm wrong, decide not 15 to terminate any management employee?

MR. CUTHBERTSON: We made a decision to -- that we felt our interest was best served by applying discipline other than termination, and we resorted to a financial penalty for those people that were seen as being guilty of more serious acts.

21 MR. BECK: And what was your basis for
22 determining that your interests would be best served
23 by taking that action?

24 MR. CUTHBERTSON: Well, I think where we really 25 came out was that we did not have information here MARIE C. GENTRY & ASSOCIATES

1 sufficient upon reviewing it, and looking back through 2 it, that justified a termination. 3 MR. BECK: Okay. Let me see if I understand that. The panel felt that that was the appropriate 4 action, to terminate in those instances where there's 5 a "T" next to the "Action Recommended"? 6 MR. CUTHBERTSON: That was the recommendation of 7 the panel. 8 9 MR. BECK: And it was your determination, and Mr. 10 Sanders' determination, that there was not sufficient 11 basis for that action? 12 MR. CUTHBERTSON: Correct. 13 MR. BECK: And is it based upon a review of the 14 same evidence that was available to the panel? 15 MR. CUTHBERTSON: Based upon a review of the same 16 evidence, yes. 17 MR. BECK: You were a member of this panel, were 18 you not? 19 MR. CUTHBERTSON: Correct. 20 MR. BECK: Did you concur in the panel's 21 recommendation initially? 22 MR. CUTHBERTSON: I did. 23 MR. BECK: And was it later then that you changed 24 your opinion? 25 MR. CUTHBERTSON: Yes. MARIE C. GENTRY & ASSOCIATES

MR. BECK: And was that a result of talking with 1 2 Mr. Sanders? MR. CUTHBERTSON: The result of having some time 3 to think about it, and the result of talking to Mr. 4 Sanders. 5 MR. BECK: Mr. Sanders, can you add anything to 6 7 that response? My decisions were made based 8 MR. SANDERS: No. 9 on review of the investigation material. 10 MR. BECK: Okay. Back briefly to the craft 11 employees. Was any of the discipline recommended by 12 the panel for craft employees actually administered? 13 MR. CUTHBERTSON: None. 14 MR. BECK: Are there any plans to do so? 15 MR. CUTHBERTSON: We have no plans to discipline 16 craft employees. 17 MR. BECK: Okay. Why is that? MR. CUTHBERTSON: We have made a decision not to 18 19 discipline craft employees because several things have 2Ø changed. The company has come out with a code of 21 ethics. That code of ethics has become a part of our 22 Personal Responsibility Book. The Personal 23 Responsibility booklet has been reviewed with all 24 employees. 25 There's also been a number of material produced MARIE C. GENTRY & ASSOCIATES

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by the company calling attention to the importance of 1 correctly reporting results, overall issues of ethics 2 and integrity. So, our feeling was that we did not 3 need to discipline craft employees in order to 4 influence future behavior; that the point had been . 5 made without disciplining those people. 6

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7 MR. BECK: Do you believe the purpose of the discipline was to influence future behavior?

MR. CUTHBERTSON: Mr. Beck, in an industrial 9 setting all discipline is for the purpose of 10 influencing future behavior. 11

12 MR. BECK: In the case of the majority of the managers, you did not tell them the basis for their 13 14 discipline, did you?

15 MR. CUTHBERTSON: In the cases of the managers, 16 other than very, very generally, that was not told.

17 MR. BECK: If the purpose of the discipline is to influence future behavior, why did you not tell them 18 the basis for the discipline? 19

The purpose in dealing with the 20 MR. CUTHBERTSON: managers was one that they were aware of the general 21 22 items that were being discussed, and our purpose in disciplining managers was to bring to their attention 23 the importance of ethical behavior in all situations, 24 including such as these. And so that was the purpose 25

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of dealing with the managers the way we did.

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MR. BECK: When we last had a deposition, as I 2 recall at that point with respect to the craft 3 employees, you were still considering whether to take 4 action as recommended by the board; is that right? 5 MR. CUTHBERTSON: That's right. б 7 MR. BECK: Okay. Have you had meetings or other 8 events since that time that have led to the present 9 determination not to take any action? 10 MR. CUTHBERTSON: Mr. Sanders and I have talked. 11 I also discussed it with Jerry Barnes, who is 12 Assistant Vice-president for Labor Relations. Mr. 13 Beck, there probably have been some discussions 14 perhaps with other people, but I recall those in 15 particular. Those are the ones that I specifically 16 recall right now. 17 MR. BECK: Did you have occasion to review the 18 security report once again? 19 MR. CUTHBERTSON: No, I did not. 20 MR. BECK: Okay. Mr. Sanders, have you reviewed 21 the security investigation since the time of our last 22 deposition? 23 MR. SANDERS: No. No. 24 MR. BECK: Do you know if any other persons have? 25 MR. SANDERS: No. I don't have any knowledge of

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anyone else.

MR. BECK: Have you had occasion to discuss the 2 investigation with any other persons since the time of 3 our last deposition? 4 MR. SANDERS: Only With Charlie, or Mr. Anthony. 5 MR. BECK: Okay. Mr. Cuthbertson, have you, 6 7 other than with Mr. Sanders? 8 MR. CUTHBERTSON: I discussed it with Mr. 9 Sanders. I previously mentioned Mr. Barnes. And 10 having been reminded, certainly I discussed it with 11 Mr. Anthony. 12 MR. BECK: During the discussions, except with 13 Mr. Anthony, was it ever brought up that the craft 14 employees might have a defense to discipline, that 15 they were acting at the direction of management? 16 MR. CUTHBERTSON: You mean during the discussions 17 we have had subsequent to the deposition? 18 MR. BECK: Yes. 19 MR. CUTHBERTSON: I don't recall specifically 20 discussing that. 21 MR. SANDERS: Huh-ha. (Negative Response). No. 22 MR. BECK: Is one of the reasons you're not 23 disciplining the craft the fact that they would say, 24 in your opinion, that they were acting at the 25 direction of management?

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MR. CUTHBERTSON: That's not really a part of the 1 2 rationale for not disciplining. MR. BECK: All right. Other than what you have 3 already said, are there any other reasons for the 4 decision not to carry out the discipline -5 6 recommendations of the board, or the panel? MR. CUTHBERTSON: No. Not that I --7 8 MR. SANDERS: Are you talking about for the non-9 management now --10 MR. BECK: Yes. 11 MR. SANDERS: -- for the craft? I think the only 12 other thing we talked about was the systems changes --13 MR. CUTHBERTSON: That's a good point. 14 MR. SANDERS: -- that had been made in the 15 mechanized systems, and that's the only other thing we 16 talked about 17 MR. BECK: Were any of the systems changes made 18 as a result of the investigation? 19 MR. SANDERS: Well, they were made as a result of 2Ø I guess a review of the problems that had been 21 identified, yeah. 22 MR. BECK: Okay. Who were the people who were in 23 charge of making -- I guess recommending and 24 implementing systems changes? 25 MR. SANDERS: Well, I guess any of our managers MARIE C. GENTRY & ASSOCIATES

can recommend system changes. And we got -- We have 1 got information services type systems that are handled 2 through our information services organization. And 3 then we have network type systems that are handled 4 through our network staff on any recommended changes, 5 and the systems are slotted at different individuals, 6 but they would go back to the staff organization for 7 recommendations. 8

9 MR. BECK: Were there any systems recommendations 10 that you made personally as a result of the review of 11 the investigation?

MR. SANDERS: Well, yeah. We had -- We had a
 change associated with a clearing close time issue.

14MR. BECK: Could you describe what that system15change was?

MR. SANDERS: Well, our system was basically set 16 up to recognize when a customer's service was 17 restored, and then a time was entered into the system 18 that the service had been cleared. Our technicians, 19 as they go about their job they can clear the trouble, 20 but may not be through with the other routine work 21 22 that needs to be done, but as far as the customer is concerned, they can use the service. So at that point 23 in time the customer's service is actually available 24 25 to them.

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Well, we had instructed the technicians and all 2 that when they had the service back they reported that It was entered, and that was the time that was time. then used as the time for the PSC measurements, the customer was back in service.

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6 We also had a time then which was the time you 7 actually closed the complete work out, and that was the close time. One of the things that was I guess 8 9 clear to me that there was a misunderstanding in ---10 from our technicians' standpoint is we encouraged them 11 to clear the trouble as quickly as possible and report 12 that time, but in fact there was another time for 13 closing the complete trouble out: that in our efforts 14 to try to meet the PSC standards and provide the 15 quality of service that the PSC had instructed us to, 16 then there was -- there was a communications problem. 17 And it was a general kind of thing when I looked 18 across the total scope of the operation. So what we 19 did is we eliminated that and we went to a closed time 2Ø which simply said when you are through with the whole 21 thing you close it out, and that's the time interval 22 that is used now to report back to the PSC, and we 23 incorporated that into the system so that you cannot 24 get -- you can't get two different times, and it no 25 longer, I hope, confuses the -- our people out there.

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So we did that.

2 We made some other changes in the system which -and I don't remember exactly when we have done all of 3 these, is we have reviewed I quess what I thought was 4 5 misunderstandings as a result of the systems we had in 6 place. But that's an example of the -- of what we 7 have done. 8 MR. BECK: Okay. And that would be as a result 9 of the investigation that was done? 10 MR. SANDERS: It was a result of reviewing the 11 information and the -- what I perceived as lack of understanding in some of the information that I read. 12 13 MR. BECK: Mr. Sanders, did you review the audit 14 of the Loop Maintenance Operating System -- Loop 15 Maintenance Operations System, LMOS? 16 MR. SANDERS: Yes, I'm sure I did. I have done a 17 lot of audits on it and I know I've -- I know I've 18 seen several. 19 MR. BECK: Can you identify any systems changes 20 that were made as a result of that audit? 21 MR. SANDERS: Oh, I don't even remember all the 22 different things that were included in the audit. I 23 would have to have a copy of the audit to be able to 24 go down through it with you. 25 MR. BECK: Okay. Do you recall an audit of the MARIE C. GENTRY & ASSOCIATES

1 MOOSA?

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2 MR. SANDERS: Yes, I know we made an audit of the 3 MOOSA.

4 MR. BECK: Were there any systems changes made as 5 a result of that audit?

MR. SANDERS: There were, and I don't remember what they were, but I know we made some changes.

8 MR. BECK: Do you recall, and just one more on 9 the audits -- do you recall one on the key service 10 indicators?

MR. SANDERS: We made a lot of them on that.
 Yeah, I recall those audits.

MR. BECK: Do you recall any systems changes that
were implemented as a result of that audit?

MR. SANDERS: Well again, I -- I have seen several audits. That one, I don't recall anything specific, but if I saw the audit I might recall something that we did on it. I just -- I know we made audits, and we certainly react to audits in things that are pointed out that we need to improve our controls on.

22 MR. BECK: Okay. Mr. Sanders, have you had any 23 discussions with Mr. Locker concerning the discipline 24 of either craft or management employees?

25 MR. SANDERS: We have had general discussions.

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1 We have not had detailed discussions of the, of the 2 disciplinary action on individuals or anything. 3 MR. BECK: Was he brought in to concur with the 4 decision not to discipline any craft employees? MR. SANDERS: I made that decision in connection 5 with Charlie's recommendations, and, no, he was 6 advised of it, but he wasn't brought in as far as the 7 8 decision making was concerned. MR. BECK: Okay. You were the final decision-9 10 maker on that? MR. SANDERS: Yes. 11 MR. BECK: Do you recall about when that decision 12 13 was made? MR. SANDERS: I guess it wasn't too long after we 14 had our last meeting with you and you raised that 15 issue, and we went back and said, "Okay. Why don't we 16 decide what it is we want to do, and all we do expect; 17 we are going to have some more data, and what might it 18 be." And so it was shortly after that time. I don't 19 2Ø remember precisely. 21 MR. BECK: Okay. Mr. Cuthbertson, back to the 22 documents on Page 19. 23 MR. CUTHBERTSON: Yes. MR. BECK: What would an "N" mean next to an 24 25 action recommended? MARIE C. GENTRY & ASSOCIATES

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] MR. CUTHBERTSON: "Nothing." 2 MR. BECK: Would a "W" be a warning? 3 MR. CUTHBERTSON: Yes. MR. BECK: On Page 21 there's an "S" next to a 4 5 person's name. 6 MR. CUTHBERTSON: It would be for "suspension". 7 MR. BECK: And with respect to on Page 8 21, there's an "N" next to his name. Do you see that? MR. CUTHBERTSON: Yes. 9 10 MR. BECK: In fact, there was some discipline 11 taken against wasn't there? MR. CUTHBERTSON: Yes, there was. 12 MR. BECK: Why was there discipline taken against 13 when the recommended action was none? 14 15 MR. CUTHBERTSON: MR. ANTHONY: Again, to the -- excuse me, Mr. 16 17 Cuthbertson. To the extent you can answer the question exclusive of the information you've gathered 18 from the privileged investigation, you can answer the 19 question; otherwise I'm going to instruct you not to 20 21 answer it. was disciplined for MR. CUTHBERTSON: 22 23 his management performance. MR. BECK: Was that not one of the considerations 24 25 of the panel?

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MR. CUTHBERTSON:That was not a consideration ofthe panel.

MR. BECK: When you say his management, is that the on-your-watch type discipline?

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MR. CUTHBERTSON: I think somehow it has been given the so-called on-your-watch name, yes.

7 MR. BECK: Would it be correct then that none of 8 the recommendations of the panel would reflect 9 on-your-watch type discipline?

10 MR. CUTHBERTSON: Mr. Beck, what I recall is that 11 the panel's activities centered on specific acts that 12 were covered by the investigative material.

MR. BECK: In the progressive severity of the
discipline, would counseling be at the low side?
MR. CUTHBERTSON: Yes.

MR. BECK: And then warning would be the next step up?

MR. CUTHBERTSON: There are also, if I recall,
some "Is" in here, once again being an informal
discussion.

MR. BECK: That would be less severe discipline
-MR. CUTHBERTSON: Yes.
MR. BECK: -- than counseling?
MR. CUTHBERTSON: Yes.

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1	MR. BECK: And then comes counseling?
2	MR. CUTHBERTSON: Counseling.
3	MR. BECK: And then warning?
4	MR. CUTHBERTSON: And then warning.
5	MR. BECK: And then suspension?
6	MR. CUTHBERTSON: Correct.
7	MR. BECK: And then termination?
8	MR. CUTHBERTSON: Correct.
9	MR. BECK: On Page 22, next to
10	MR. CUTHBERTSON: Yes?
11	MR. BECK: there's a "T" for "termination";
12	would that be correct?
13	MR. CUTHBERTSON: Yes. I see that.
14	MR. BECK: Could you tell me what the basis is
15	for the "T" on account?
16	MR. ANTHONY: To the extent, Mr. Cuthbertson,
17	that you can answer the question from information that
18	you haven't received from the privileged
19	investigation, you can answer it. To the extent it
2Ø	relates to the investigation and it was derived from
21	it, I'm going to instruct you not to answer.
22	MR. CUTHBERTSON: I must respectfully decline to
23	answer based upon Counsel's advice.
24	MR. BECK: You do know the answer, you're just
25	not answering because of Counsel's claim of privilege;
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- is that correct?

2 MR. CUTHBERTSON: I would know the answer if I 3 were allowed to go do some research, but I don't 4 recall right now if -- If counsel would allow me to 5 answer the question, I couldn't answer the question. I just don't recall. 6 7 MR. BECK: But if you reviewed the investigation again, could you answer? 8 9 MR. CUTHBERTSON: Yes, I could. MR. BECK: Okay. On Page 27 there's a "T" next 10 11 to name. 12 MR. CUTHBERTSON: I see that. MR. ANTHONY: Mr. Cuthbertson -- Well, I'll let 13 14 you ask the question first. MR. BECK: Do you recall what the basis is for 15 the recommendation of termination in 16 17 case? MR. CUTHBERTSON: My answer is the same --18 19 MR. ANTHONY: The same instruction. MR. CUTHBERTSON: -- the same as before. 20 MR. BECK: Do you recall independently, sitting 21 22 here now, what it was in his case? MR. CUTHBERTSON: I have no knowledge independent 23 24 of the investigation. 25 MR. BECK: Have you reviewed any of the MARIE C. GENTRY & ASSOCIATES

1 depositions that we have taken in this case? 2 MR. CUTHBERTSON: No. 3 MR. BECK: On Page 27, under there's 4 two persons listed with no -- with just blanks on the action recommended, a 5 and a Do you 6 know why there are blanks next to those names? 7 MR. CUTHBERTSON: No, I don't. MR. BECK: Do you know why there would be blanks 8 next to any name? 9 MR. CUTHBERTSON: I don't recall why there were 10 11 blanks there. MR. BECK: On Page 35 --12 13 MR. CUTHBERTSON: Yes? MR. BECK: Mr. Sanders, I'm assuming that you 14 don't know the answers to questions that have been 15 16 asking of Mr. Cuthbertson --MR. SANDERS: Your assumption is correct. 17 name there's a MR. BECK: Next to 18 blank there. Do you know why it is in the case of 19 2Ø MR. CUTHBERTSON: I know in that case. 21 22 was no longer an employee. MR. BECK: Would the same be true to at 23 24 the bottom of the page? 25 MR. CUTHBERTSON: That's correct. MARIE C. GENTRY & ASSOCIATES

1 ) and MR. BECK: Were not 2 involved in the same transaction or occurrence that 3 led to the two being on here? 4 MR. ANTHONY: Excuse me. Your question was were 5 the two of them involved in doing the same conduct? MR. BECK: Yes. 6 7 MR. ANTHONY: Just between the two of them? MR. CUTHBERTSON: I'm hesitant to answer yes when 8 we say, "the same." I would answer the question by 9 saying they were involved in conduct involving repair 10 11 service. MR. BECK: Didn't direct 12 to falsify some test OKs leading to both their letting 13 14 go from the company? MR. CUTHBERTSON: I am a little bit fuzzy on the 15 details of that because it has been some time ago, but 16 my recollection now is that did direct 17 to do some improper activity associated with 18 the repair service. I don't recall exactly what it 19 20 was at this point. on this 21 MR. BECK: Now, with respect to 22 document, the alleged activity under his name is 1? 23 MR. CUTHBERTSON: Yes. 24 there is a 6 MR. BECK: And under 25 for the alleged activity? MARIE C. GENERY & ASSOCIATES

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;	1	MR. CUTHBERTSON: Yes.
	2	MR. BECK: Why would they be different?
	3	MR. CUTHBERTSON: Mr. Beck, I don't even recall
	4	right now the matrix that we were using, what a 1 and
	5	what a 6 were.
	6	MR. BECK: Okay.
	7	MR. CUTHBERTSON: So without that I wouldn't be
	8	I wouldn't be able to answer.
	9	MR. BECK: Hank, can we use a late-filed exhibit
	lØ	using an explanation of the matrix that was used and
	11	what they stand for?
	12	MR. ANTHONY: I may reserve the right to object
	13	to providing that matrix to you, but I'll provide a
	14	response on the other two.
	15	MR. BECK: Let's call that potential late-filed
	16	Exhibit 1, or lable it as Exhibit 1, an explanation of
	17	the matrix.
	18	And, Hank, just so we are specific for the
	19	record, I'm looking for something that will say,
	2Ø	"alleged activity 1 meant"
	21	MR. ANTHONY: 1 meant jumping off the bridge, and
	22	2 meant climbing up the side of the building, or
	23	whatever it may be.
	24	MR. BECK: Yes. Yes.
	25	But in any event, Mr. Cuthbertson, you don't
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1 recall why they are different, and 2 3 MR. CUTHBERTSON: No, I don't recall. MR. BECK: On Page 45, which is the last page, 4 there are a number of manager's names listed where 5 there's blanks under "Alleged Activity" and "Action 6 Recommended." Do you see that? 7 8 MR. CUTHBERTSON: Yes. MR. BECK: Could you tell me why there's blanks 9 under "Alleged Activity" and "Action Recommended"? 10 MR. CUTHBERTSON: The panel's conclusion was that 11 12 they were not involved in any improper activity and, therefore, there was no action required. 13 - 14 MR. BECK: name is in there, is that 15 right, near the bottom? 16 MR. CUTHBERTSON: Yes. 17 MR. BECK: Do you know where he works? 18 MR. CUTHBERTSON: I don't know. I don't know - 19 2Ø MR. BECK: Okay. And s name is listed 21 there. Do you see that? 22 MR. CUTHBERTSON: Yes. 23 MR. BECK: She, in fact, was administered some 24 discipline; is that correct? 25 MR. CUTHBERTSON: Yes. MARIE C. GETTRY & ASSOCIATES

1 MR. BECK: Do you know why she was administered discipline but she was not recommended by the panel? 2 3 MR. CUTHBERTSON: discipline was for management performance, and the panel did not consider 4 5 that, as we discussed earlier. MR. BECK: Her's was an on-your-watch type? 6 7 MR. CUTHBERTSON: Yes. Mr. Beck, that's -- I'm reflecting on that. 8 That 9 is my recollection at the moment, that that was the 10 reason for her discipline, was a management 11 performance discipline. MR. BECK: Mr. Sanders, is that your recollection 12 13 as well? 14 MR. SANDERS: Yeah, I think so. 15 MR. BECK: Okay. I have other -- a number of other exhibits for identification. I wish I had more. 16 Mr. Sanders, I think most of these questions will 17 18 be directed toward yourself. 19 And as exhibit -- Let me get our exhibit numbers 20 straight. THE REPORTER: Well, it was my understanding that 21 you wanted the matrix attached to Exhibit No. 1 is the 22 23 verbage that came out. 24 MR. BECK: We need to correct that. 25 THE REPORTER: Okay. MARIE C. GENTRY & ASSOCIATES

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1 **MR.** BECK: Exhibit 1 is the documents we have 2 been discussing with the deponents, that's 45 pages, 3 attached with a cover letter. So late-filed Exhibit 2 would be the matrix. 4 (Whereupon, the instrument last above-referred to as the 5 late-filed matrix, upon receipt, is to be marked as 6 7 Deposition Exhibit 2 for identification). MR. ANTHONY: Call this Exhibit 3 then? 8 MR. BECK: Yes. Exhibit 3 is the Southern Bell's 9 response to Public Counsel's Interrogatory No. 725. 10 Or, I'm sorry, Request for Production of Documents I 11 12 would imagine. 13 (Whereupon, the instruments last above-referred to were 14 marked as Deposition Composite Exhibit 3 for 15 identification). 16 MR. ANTHONY: Even though the prehearing officer 17 said no more than 500. 18 MR. BECK: This goes way back before that number, 19 that ordering. 20 MR. ANTHONY: I had to throw that in somewhere, 21 Charlie. 22 MR. BECK: I have been waiting. 23 Mr. Sanders, do you have Exhibit 3 in front of 24 you? 25 MR. SANDERS: Yes. MARIE C. GENTRY & ASSOCIATES

1 MR. BECK: Could you turn to the last page, 2 please? MR. SANDERS: Yes. 3 4 MR. BECK: Under the area "Network" there's your name, "Sanders-Fla Operations"? 5 MR. SANDERS: Yes. 6 MR. BECK: And as I understand it, this shows 7 that your expenses under the current month for your 8 9 area of control were in 19- -- in the month of June 10 1992, \$40,699,000 compared to \$40,340,000 in June of 11 '93; is that right? 12 MR. SANDERS: That's right. 13 MR. BECK: So they are very relatively close, 14 would you agree? 15 MR. SANDERS: Yes. 16 MR. BECK: The year to date actuals shows that 17 the year to date for June '92 is 222,640,000? 18 MR. SANDERS: Yes. 19 MR. BECK: But the actuals for '93, for that 20 analogous period are 251,523 now? 21 MR. SANDERS: Yes. 22 MR. BECK: 251,523,000, meaning that for that 23 same period year to date 1993 exceeded 1992 by more 24 than \$28 million; is that right? 25 MR. SANDERS: That's right. MARIE C. GENTRY & ASSOCIATES

MR. BECK: Could you tell me why the -- you're 1 exceeding 1993 to 1992 levels? 2 3 MR. SANDERS: Hurricane Andrew and the Storm of 4 the Century. MR. BECK: Okay. Why would that mean '93 would 5 6 be above '92? MR. SANDERS: Because Hurricane Andrew hit in 7 August of 1992, and you're looking at results of June 8 of '92 to June of '93. I still had out-of-state 9 people in Florida working in south Florida to recover 10 from the hurricane. We also had the Storm of the 11 12 Century that hit in March, and I had neither of those events in 1992 ---13 14 MR. BECK: Okay. MR. SANDERS: -- between January and June. 15 16 MR. BECK: Would -- In your opinion, would that 17 explain the entire variance? 18 MR. BECK: It would explain so much of it we 19 wouldn't have enough left to talk about. MR. BECK: Looking back to the "Current Month" 2Ø 21 column, are your -- since June of '93 are your current 22 month variances staying relatively close to what the 23 '92 levels were? 24 MR. SANDERS: We are -- We are -- We have overrun 25 our budget year to date, and I don't -- I don't recall MARIE C. GENTRY & ASSOCIATES

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the exact number, but it is somewhere still around the 2 28 to 30 million. So the -- The out-of-state forces 3 that we had in Florida have been returned to the other 4 states, and as I recall, we are still in the 30 5 million and over category. So they have been pretty 6 close in the last couple of months.

7 MR. BECK: What's your expectation through the
8 end of this year?

9 MR. SANDERS: My expectation is that I'm probably 10 going to overrun the budget somewhere in that amount. 11 MR. BECK: The 28 to 30 million area?

MR. BECK: The 28 to 30 million are
MR. SANDERS: Yes.

MR. BECK: Now, I understand we are talking
roughly at this point?

MR. SANDERS: Yes.

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MR. BECK: So for the remainder of this year, would it be fair to say that you think your expenses will be roughly equivalent to what they were in the '92 area, absent Hurricane Andrew?

MR. SANDERS: Well, wait just a second now,
because I'm comparing '92 to '93. This is not against
the budget. I can't answer that question, because
obviously our expenses in September of 1992 went right
out the roof.

25 MR. BECK: Right.

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MR. SANDERS: So in September I had all the --1 2 from the latter part of August through the end of the year with substantial expenditures, and this year will 3 not run nearly what last year did. So I -- You know, 4 I may come in even less than I spent in 1992 --5 MR. BECK: Would that be --6 7 MR. SANDERS: -- when I put the hurricane in there. I just -- I don't -- I would have to go back 8 and look at the numbers because I have not been 9 working back against the 1992's compared to '93 10 11 because of those two storms we had. 12 MR. BECK: All right. When did you complete 13 having out-of-state workers come in and helping out in 14 Florida? 15 MR. SANDERS: The end of June. 16 MR. BECK: And is it your expectation that no 17 more will be needed, no more out-of-state workers will 18 be needed to fix Hurriance Andrew related items? 19. MR. SANDERS: Well, what we -- We still have --20 If you have been down in that area you know that 21 there's still a lot of damage down there. There's a 22 lot of construction work going on. There's a lot of 23 folks that are digging, and gouging around, and 24 tearing up our cables and all those kind of things. 25 There are a lot of our cables that have been damaged, MARIE C. GENTRY & ASSOCIATES

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and pulled and so forth, that have not -- until we get some more rains and things like that you don't recognize that. It really takes -- it takes probably a couple of years even to recover from a minor hurricane, much less Andrew.

So I can't say for sure. I have -- At this point 6 in time I have pulled people from north Florida and 7 8 southeast Florida and I have about 80 of those people down in south Florida right now because of the heavy 9 workload, (1) from the continuing identification of lØ damage, and (2) from the fact that we have a lot of 11 12 our customers that left south Dade and moved back now, and our installation activity is higher than it was 13 14 the same period last year. And that's the movement of 15 people back in there as their houses are restored and 16 so forth.

17So my agreement with my boss is that whatever it18takes to try to keep the service up in south Florida19and all, that they are supportive from around the20company and we will pull people when we need them.

21MR. BECK: But right now you're pulling them with22-- shifting within the state?

23 MR. SANDERS: Yes.

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24 MR. BECK: But you think that could possibly
 25 change in the future?

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MR. SANDERS: Well, I'm praying for October, 1 November and December, when the weather gets better, 2 and I'm looking at what I think is a decreasing 3 installation load now that a lot of the people moved 4 around the time school started, and so I am hopeful 5 that we will be able to handle the business within 6 Florida and with Florida people. 7 MR. BECK: Okay. Mr. Sanders, do you have 8 Exhibit 4 in front of you? 9 MR. SANDERS: Yes. 10 MR. BECK: Do you recognize this? 11 12 MR. SANDERS: Yes. 13 MR. BECK: Is this a nine-state area analysis of results? 14 15 MR. SANDERS: Yes. It's BellSouth Telecommunications. 16 17 MR. BECK: And this would be for the March 1993 18 year to date time period; would it not? 19 MR. SANDERS: Yes. 20 (Whereupon, the instruments last above-referred to were 21 marked as Deposition Composite Exhibit 4 for identification). 22 23 MR. BECK: Okay. I ask you to look at the page 24 that has the number 3 at the bottom, and it's the 25 .third-to-the-last page, and specifically I was going MARIE C. GENTRY & ASSOCIATES

to ask you if you could take a moment and look at the 1 section where it says, "Employees are up 1% for 856 2 3 employees." MR. SANDERS: Yes. 4 MR. BECK: Could you take a second and read 5 through that? And I would like to ask you some 6 questions about it if I could. 7 MR. SANDERS: 8 Okay. MR. BECK: Okay. Do you see the paragraph where 9 it says most of the total increase is in temporary 10 11 employees? MR. SANDERS: Yes. 12 MR. BECK: Is that referring to the head count in 13 14 Florida? 15 MR. SANDERS: No. Most of the increase in 16 Florida is permanent employees. 17 MR. BECK: Okay. MR. SANDERS: It may have been back in the March 18 19 time frame. I don't -- I don't think so even in the 20 March time frame. We do have some temporary 21 employees, but not most of the increase. MR. BECK: Okay. At least in this time period it 22 23 had management employees up by 138 and nonmanagement 24 by 718. And it says that that increase in head count, 25 or, "the increases in head count are related to hiring MARIE C. GENTRY & ASSOCIATES

because of Hurricane Andrew, and efforts to manage
 service overload and increase the quality of service
 throughout Florida.<sup>a</sup> Now you're saying most of those
 are permanent increases?

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MR. SANDERS: You've got the total for all the organizations here, and I can't speak to the number of 718, and I don't recall where we were back in March.

But, for example, I can tell you that from the --8 I just looked at these numbers is the reason I can 9 tell you this -- is that from the end of 1992 through 10 11 August I had added 214 outside technicians in the 12 State of Florida. And I can't be precise about this, 13 but the last time I looked, from June of 1992 to June 14 of 1993 I was up 400, approximately 400 outside 15 employees. So I hired a lot of -- a lot of people at 16 the end -- well, I guess around the September-October 17 time frame of 1992, and I am in the process right now 18 of hiring additional people in the State of Florida. 19 These are outside technicians and construction people.

20MR. BECK: Okay. Do you anticipate -- or are21these permanent employees that you're hiring?22MR. SANDERS: Yes.

23 MR. BECK: And you anticipate them staying in
24 Florida?

MR. SANDERS: Yes.

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MR. BECK: And what -- What's brought about that level of increase in employees for outside technicians?

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MR. SANDERS: The storms that we have had and the 4 length of time of recovery, for one. The work in 5 order to do some what I would term as loop improvement 6 activities, which are designed to reduce future 7 troubles. The work associated with the increased 8 9 expected demand in Florida for service. And another reason is the need to perform better against the PSC 1Ø standards. 11

MR. BECK: How would you deploy people or use
people in order to perform better against PSC
standards?

MR. SANDERS: Well, the PSC standards speak to response time on repairs, and speak to response time on installation, and we have, following the hurricane and the other storms, and the increased trouble loads we have had, we have not performed as well against those standards as we should have, and so I'm trying to increase the forces so I can do that.

Workload is up substantially, and I have got to
balance that with the forces.

24MR. BECK: One more on this line, if I could.25Back on the record, the last exhibit that we had,

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which was the three-month BellSouth Telecommunications 1 analysis results for March 1993 year to date, that was 2 Exhibit 4. Exhibit 5 is Southern Bell's response to 3 1 the Citizens' 35th Interrogatories, Number 850. 4 (Whereupon, the instruments last above-referred to were 5 6 marked as Deposition Composite Exhibit 5 for 7 identification). MR. BECK: Mr. Sanders, could I ask you to look 8 at the bottom on Page 3 of 5 and the explanation 9 that's given regarding Account 6421? 10 MR. SANDERS: Um-ha. (Affirmative Response). 11 12 All right. 13 MR. BECK: Near the top of that explanation it talks about -- Well, let me say, it says on the second 14 sentence, "As a result of Hurricane Andrew work 15 16 activities planned in 1992 to improve the trouble 17 report rate were deferred." Could you expand on that, 18 on what type of things were deferred because of the hurricane? 19 20 MR. SANDERS: We identified loop improvement 21 programs in south Florida that we were gearing up to 22 do the work down there, and the hurricane came in and 23 did some of the work for us, because it hit some of

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24 the area that we were going to replace. And so we
25 replaced those, but it didn't get all of them, and we

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were not able to divert the forces to do that work.

2 MR. BECK: Okay. Are there other -- other than 3 simply replacing the loops, are there other types of 4 things that would be included in a loop improvement 5 program of this type?

6 MR. SANDERS: You might not have to -- You may 7 not have to replace all the facilities. You might 8 recondition them. Those kinds of things. But it 9 deals with the outside plant conditions.

MR. BECK: Okay. Further on in the explanation of Account 6421 it says, "In reviewing the 1993 budget it was determined that an additional \$24.9 million was required for plant labor." I was wondering if you could elaborate on that?

MR. SANDERS: No, because I didn't -- I have not seen this material before and I -- it says Southern Bell on the top of it, and so I assume it's the entire company, and I can't speak to that.

19 MR. BECK: Okay.

20 MR. ANTHONY: I would note for the record the
21 request was by account for the company, just for Mr.
22 Sander's identification.

23 MR. BECK: Independent of this you're not 24 familiar with the specific number \$24.9 million for 25 plant labor?

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1 MR. SANDERS: No. No. MR. BECK: Okay. Mr. Sanders, on Page 1 of this, 2 under the Account 6421 it shows the comparison between 3 '92 actuals and '93 budget of about 46 million to 4 about 58 million. Do you see that? 5 MR. SANDERS: Um-ha. (Affirmative Response). 6 MR. BECK: Is that for the nine-state area, or 7 8 would that be Florida at that level? 9 MR. SANDERS: No, it would be nine-state. Ι don't know that any of these supplies are just to 10 11 Florida. I'm not familiar with the numbers anyway. Ι 12 don't --MR. BECK: Okay. On this exhibit -- This one is 13 14 for Mr. Cuthbertson. This is No. 6. It's the 15 response to Public Counsel's Request for Production of 16 Documents, No. 726. 17 Mr. Cuthbertson, do you see Exhibit No. 6? 18 MR. CUTHBERTSON: Yes, I have it. 19 (Whereupon, the instruments last above-referred to were 20 marked as Deposition Composite Exhibit 6 for 21 identification). 22 MR. BECK: Are you familiar with this type of 23 report? 24 MR. CUTHBERTSON: I'm not familiar with this

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MR. BECK: Let me ask you this: There's four 1 classifications of the count of employees in Florida 2 3 listed on the first page, the RF, RP, TF and TP. 4 MR. CUTHBERTSON: Okay. MR. BECK: Do you know what those classifications 5 stand for? 6 7 MR. CUTHBERTSON: Would you like for me to 8 speculate? 9 MR. BECK: Yes. Please. MR. CUTHBERTSON: I think it stands for --10 MR. ANTHONY: Although I'm not sure I would like 11 to you speculate. I mean, if you know the answer, 12 13 fine; if you don't know the answer you don't know the 14 answer. If you've got a pretty good informed 15 analysis, I don't care about this one so much, but --16 MR. BECK: As head of Personnel of this entire 17 state, would you have an opinion of what that might 18 be? 19 MR. CUTHBERTSON: RF is "regular full time," I 2Ø think. RP is "regular part time." TF is "temporary full time," and TP is "temporary part time." 21 22 MR. ANTHONY: That's not really, really fine, 23 really importance or ---24 MR. BECK: Mr. Cuthbertson, the third page of 25 this document shows for Florida as of December 31st, MARIE C. GENTRY & ASSOCIATES

1 1992 regular full-time employees, 17,367, and that number decreasing by August 21st of '93 to 17,291. 2 Would that be your interpretation of this document? 3 MR. CUTHBERTSON: Yes. 4 MR. BECK: Okay. Do you have an opinion as to 5 why the total number of regular full-time employees 6 has been decreasing since December 31st, 1992 in 7 Florida? 8 9 MR. CUTHBERTSON: I can't specifically answer the 10 question. 11 MR. BECK: Network people have been going up 12 since that time, have they not? 13 MR. SANDERS: No. 14 MR. BECK: People reporting to you and Mr. 15 Sanders have not gone up? 16 MR. SANDERS: Well, maybe slightly up. What I 17 pointed out to you is I have added outside 18 technicians. That's the area I was short in. 19 MR. BECK: Okay. 2Ø MR. SANDERS: At the same time, and I don't have 21 the numbers, but at the same time we have put in place 22 mechanized projects and other changes in organization 23 that have allowed us to make reductions. I don't 24 remember what the total balance is for Network right 25 offhand, but it is not -- You know, you just can't

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1 make the assumption it's up or down, because I have 2 added in the outside. I have made changes on the 3 inside, and even in my own organization some functions 4 have been transferred to other departments. So you've 5 got to look at all of that before you make a general 6 statement on it.

MR. BECK: Okay. Without numbers, where are the
areas where the numbers of employees that come under
your jurisdiction may have been going down?

MR. SANDERS: In the IMC Operation. In the -and some of the centers where we have added additional test capabilities. We had a special project of reviewing central office alarms, and we finished that project. So those are some of the examples.

MR. BECK: Okay. Now, you have already mentioned
the outside technicians part going up.

17 MR. SANDERS: Yes.

18 MR. BECK: Are there other areas where you have
19 been adding to employee levels?

20MR. SANDERS: That's been the basic one. That's21where the force and load balance needed attention.

22 MR. BECK: Do you have temporary full-time 23 employees that would come within your area?

24 MR. SANDERS: Yes.

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MR. BECK: What types of work do they do?

1MR. SANDERS: I have 27 or 28 that are now down2in south Florida doing inside wire work based on the3folks moving back in their homes. And I'm in the4process of adding another 23 or so, anticipating that5that work will probably go on for a couple of years.6And then we will be back to a normal pattern, and so I7chose to use temporaries in that situation.

8 MR. BECK: How was that different than using a 9 contractor, or I guess what would be -- Why would you 10 use a temporary employee as opposed to a contractor? 11 MR. SANDERS: Because of our contracts with the 12 union.

13MR. BECK: All right. Is it possible to be a14little more specific on the contracts, what would15cause that?

MR. SANDERS: Well, when we get into the
contracting outside of it, Charlie, you can probably
do a better job of answering that than I can.

MR. CUTHBERTSON: Yeah. We have some
restrictions in our agreement with the Communication
Workers of America regarding the contracting out of
certain work.

23 MR. BECK: Mr. Cuthbertson, do you have an 24 opinion as to why the number of temporary full-time 25 employees has gone up since December of '92?

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MR. CUTHBERTSON: No, I don't have an opinion as 1 2 to why it's gone up. 3 MR. BECK: One last exhibit. This is 7. It's 4 the response to Citizens' -- or it's part of the response to Citizens' Documents Request 727. 5 6 (Whereupon, the instruments last above-referred to were 7 marked as Deposition Composite Exhibit 7 for 8 identification). 9 MR. BECK: If you'll hand that to Mr. Sanders. 10 (Document tendered to Mr. Sanders). 11 Mr. Sanders, have you seen Exhibit 7, or had a 12 chance to read through it? 13 MR. SANDERS: Yeah, I have had a chance to read 14 through it. 15 MR. BECK: And for identification, this is a 16 letter to BST Officers from Mr. Drummond regarding 17 Residential Customer Service Guarantee. 18 Mr. Sanders, are you one of the officers that 19 received this memo? 20 MR. SANDERS: I'm sure I did. 21 MR. BECK: Do you recall having any discussions 22 with Mr. Drummond or others about the GTE service 23 guarantee? 24 MR. SANDERS: No. Not as a result of this 25 letter.

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1MR. BECK: Okay. Other than as a result of this2letter, have you had occasion to discuss their GTE3plan?4MR. SANDERS: Not the GTE plan. We have

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6 MR. BECK: Okay. What is your feeling about 7 service guarantees?

discussed service quarantees before.

8 MR. SANDERS: I guess I think they are 9 appropriate in some cases, and I don't think they are 10 appropriate in some cases.

MR. BECK: Could you elaborate on that?
MR. SANDERS: Well, you got to understand, this
is my opinion. This has nothing to do with BST
policy.

15 I think there are some situations, for example, 16 where we get customers caught between us and other 17 vendors and the customer is confused as to who is 18 causing the problem. And many times in our tests we can't tell precisely where the problem is, and so the 19 20 customer has two of us involved. And in many cases they are -- they have to pay either us or the other 21 22 vendors for the, for the visit, and I think if we had 23 some, some way of making some guarantees in that 24 regard where we didn't have the customer caught in 25 . that kind of situation, that that would be an

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appropriate kind of thing.

2 My experience in trying to manage loads of the type you're talking about here, when you have the 3 volume of business that we have, and normal 4 installations and repair, that it is very difficult to 5 balance those loads when you have such things as the 6 storm you had in Tallahassee I believe about last 7 Tuesday as I was going through there. We all had 8 lighting. It's just hard to guarantee that you'll be 9 out there, and you can have significant misses in one 10 11 particular day, not because you don't have the people 12 out there, but they cannot work in the lighting and 13 all, and so, you know, you missed those. And I just -- I think it's very difficult to guarantee in those 14 15 kind of situations.

But, you know, that's -- that is a decision that is best made by those in the marketing and customer side of the business as opposed to us in the Network side of the business.

20 MR. BECK: Have you had any discussions with Mr.
21 Locker concerning that subject?

22 MR. SANDERS: Mr. Locker and I have discussed the 23 service guarantees.

24 MR. BECK: Do you recall what he told you about 25 it, or what his feelings were about it?

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MR. SANDERS: I gave him more my feelings than I 1 have just given you. His was asking for opinion, not 2 stating opinion. 3 MR. BECK: That's all I have. Thank you very. 4 5 There may be some more, though. MR. VINSON: Mr. Sanders, when you were 6 discussing the change relating to the use of using 7 clear time versus closed time --8 MR. SANDERS: Um-ha. (Affirmative response). 9 MR. VINSON: -- and you mentioned some confusion 10 11 on the part of the service technicians, or misunderstandings, if you recall what you were 12 13 thinking of at the time you were making that response, could you elaborate a little bit on the confusion and 14 15 the results of that? 16 MR. ANTHONY: Again, Mr. Sanders, to the extent 17 that you have information that's derived from a source 18 other than the privileged investigation, then you are free to answer. If it's derived from the privileged 19 2Ø investigation, I would instruct you not to answer that 21 question. 22 That's derived basically from the MR. SANDERS: 23 investigation. 24 MR. VINSON: Okay. This question is directed to both Mr. Sanders and Mr. Cuthbertson. 25 Was the

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decision to delay -- let me start over -- the decision 1 to not discipline the craft employees in any way 2 impacted by the renegotiation of the CWA contract in 3 August of '92? 4 MR. SANDERS: No. 5 MR. CUTHBERTSON: No. 6 MR. VINSON: Were any considerations of the 7 upcoming renegotiation of that contract ever discussed 8 regarding whether or not to discipline the craft 9 employees? 10 11 MR. SANDERS: No. 12 MR. CUTHBERTSON: No. 13 MR. VINSON: Mr. Sanders, you mentioned some mechanized systems that had resulted in -- I believe I 14 understood you to say mechanized systems in the 15 16 maintenance center had resulted in the ability to 17 reduce some staff. Could you elaborate on that a little bit further, what these systems were and what 18 19 positions they led you to reduce numbers in? 20 MR. SANDERS: That's kind of an ongoing thing. 21 Let me see if I can think of an example here. We 22 changed -- We have made some changes I guess in the 23 call-back procedures which require folks in the 24 centers. We have made some changes in screening 25 rules. We have improved our terminals that our MARIE C. GENTRY & ASSOCIATES

1 technicians use so that they can pull more information without having to go back to the center for 2 information. They can pull it directly out of the 3 data base. 4 Those are some examples, but we are continually 5 looking at center operations to see what improvements 6 7 we can make in efficiency without deteriorating service. 8 MR. VINSON: Thank you. Those are the only 9 10 quesitons I have. MR. GREER: I have got one. If you could flip to 11 12 Page 14 I believe of Exhibit 1. There's an asterisk 13 in the "Action Recommended" about four lines down. I was just curious of what that stood for, if you know? 14 15 MR. CUTHBERTSON: I have no idea. 16 MR. GREER: That's all I have. 17 MR. ANTHONY: I need about one minute and then --18 Why don't we take about a five-minute brake and see if 19 I have anything. 2Ø MR. BECK: Sure. Before we go off the record, 21 before with respect to confidentiality, many of the 22 questions and documents that have been asked here, or 23 many of the documents you have a claim of 24 confidentiality on, and many of the questions are 25 based on that, so is there a time period where you're MARIE C. GENTRY & ASSOCIATES

1 MR. ANTHONY: I was going to raise that as an 2 issue at the end of the deposition, but we might as 3 well do it now. 4 3 Yeah, I think if we can again wait -- I think the 5 standard practice has been to wait for 10 days from 6 the receipt of the transcript and then notify you as 7 to if we claim confidentiality for all or any part of 8 9 the depo. 10 MR. BECK: And would you do that also with 11 respect to the exhibits as well as the deposition 12 itself? 13 MR. ANTHONY: Yes. 14 MR. BECK: Okay. 15 MR. ANTHONY: We will take about a five-minute 16 break. 17 (Brief recess). 18 CROSS EXAMINATION 19 BY MR. ANTHONY MR. ANTHONY: We're ready. I'll address this 20 21 question to either Mr. Locker -- or, not Locker -- Mr. 22 Sanders or Mr. Cuthbertson. I have Locker on the mind 23 Now, either one of you or both of you, if you can 24 answer this question: Mr. Beck had earlier asked some 25 questions about some steps that may have been taken MARIE C. GENTRY & ASSOCIATES

after the company's investigation, changes in systems 1 and whatnot. Can either of you, Mr. Sanders, Mr. 2 Cuthbertson, tell me if you know what the purpose of 3 the company's investigation was, the investigations 4 that Mr. Beck referred to that the company has claimed 5 as privileged? 6 MR. SANDERS: The purpose of the investigation, 7 as I understand it, was to prepare to defend itself in 8 the case of possible lawsuits. 9 MR. ANTHONY: For the company to provide legal 1Ø advice -- for the lawyers to provide legal advice to 11 12 the company? 13 MR. SANDER: Yes. Sure. 14 MR. ANTHONY: Do you know what the purpose of the audits that Mr. Beck ticked off -- I think he 15 16 mentioned a MOOSA audit, and LMOS, and a service 17 quality audit. 18 MR. SANDERS: The same. MR. ANTHONY: The same purpose? 19 MR. SANDERS: The same purpose. 2Ø 21 MR. ANTHONY: I have no further questions. 22 MR. BECK: Oh, I do. 23 REDIRECT EXAMINATION 24 BY MR. BECK: 25 MR. BECK: Mr. Sanders, how do you know that

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1	that's the purpose of the investigation and the
2	audits?
3	MR. SANDERS: Because I was advised of that when
4	I came to Florida.
5	MR. BECK: Who advised you of that?
6	MR. SANDERS: I think it was probably Joe Locker.
7	MR. BECK: But nonetheless, certain corrective
8	actions were taken as a result of your review of that
9	document?
ıø	MR. SANDERS: That's correct.
11	MR. BECK: Okay.
12	MR. ANTHONY: I don't have anything further.
13	Thank you, gentlemen.
14	(Witnesses excused).
15	(Whereupon, the depositions were concluded at 11:50 a.m.)
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4	This is to certify that we, CHARLIE L. CUTHBERTSON,
5	JR., and CHARLES J. SANDERS, have read the foregoing
6	transcript of our testimony, Pages 1 through 58, given on
7	September 10, 1993, in Docket No. 900960-TL, and find the
8	same to be true and correct, with the exceptions, and/or
9	corrections, if any, as shown on the errata sheet attached
10	hereto.
11	
12	
13	CHARLIE L. CUTHBERTSON, JR.
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14 15	CHARLES J. SANDERS
	CHARLES J. SANDERS SWORN to and subscribed before me this
15	<b>.</b>
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4	CERTIFICATE OF OATH
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7	I, the undersigned authority, certify that CHARLIE L.
8	CUTHBERTSON, JR., and CHARLES J. SANDERS appeared before me
9	and were duly sworn.
10	WITNES my hand and official seal this 21st day of
11	September, 1993.
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14	Actricia I. dieremael
15	PATRICIA H. VIERENGEL Notary Public - State of Florida
16	My Commission expires: My Commission No.:
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19	PATRICIA H. VIERENGEL NOTARY PUBLIC STATE OF FLORIDA
20	MY COMMISSION EXPIRES 6/21/97 COMM. # CC 296027
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1 COUNTY OF DUVAL)

2 STATE OF FLORIDA)

3 : CERTIFICATE OF REPORTER 4 COUNTY OF DUVAL )

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I, PATRICIA H. VIERENGEL, Court Reporter, DO HEREBY
CERTIFY that I was authorized to and did stenographically
report the foregoing depositions of CHARLIE L. CUTHBERTSON,
JR., and CHARLES J. SANDERS;

10 I FURTHER CERTIFY that I am not a relative, employee, 11 attorney or counsel of any of the parties, nor am I a 12 relative or employee of any of the parties' attorney or 13 counsel connected with the action, nor am I financially 14 interested in the action.

PATRICIA H. VIERENGEL, Court Reporter Telephone No.: (904) 725-8657

18 STATE OF FLORIDA)

19 COUNTY OF DUVAL )

20The foregoing certificate was acknowledged before me<br/>this\_\_\_\_\_day of \_\_\_\_\_,1993, by PATRICIA H. VIERENGEL,21who is personally known to me.

	Print name:
23	Notary Public - State of Florida
	My Commission No.:
24	My Commission expires:

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## MAHONEY ADAMS & CRISER, P.A. 3300 BARNETT CENTER - 50 NORTH LAURA STREET POST OFFICE BOX 4099 JACKSONVILLE, FLORIDA 32201 (904) 354-1100 - TELECOPIER (904) 798-2698

## April 1, 1993

## EXTRA COPY

Charles J. Beck, Esquire Office of the Public Counsel 111 W. Madison Street Room 812 Tallahassee, Florida 32399-1400

> Re: Petiton on behalf of Citizens of the State of Florida to Initiate Investigation Into Integrity of Southern Bell Telephone and Telegraph Company's Repair Service Activities and reports; Case No. 910163-TL

Dear Mr. Beck:

Pursuant to our telephone conversation, enclosed are copies of the redacted Panel Recommendations. Please note that each page has been stamped confidential and is not subject to public disclosure.

I hope that this information assists you in determining that there is no longer an issue relating to the Panel Recommendations.

Should you disagree with any of the redactions, please do not hesitate to call me to see if we can resolve this discovery dispute.

As always, if you have any questions, please do not hesitate to call.

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Sincerely,

Robert J. Winicki

RJW/sj Enclosure

c: Harris R. Anthony, Esquire (w/encls.) Mr. J. Terry Deason (w/o encls.)

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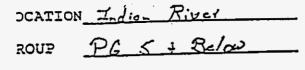
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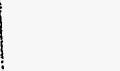


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(To be attached if and when received).

## 920260-TL

PUBLIC COUNSEL'S 46 P.O.D.

DATE: 8/30/93

ITEM NO. 725

### PROPRIETARY:

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BELLSOUTH TELECOMMUNICATIONS

# Florida Operations Council Results

## June, 1993

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Prepared by Comptrollers Staff

FO1A462 0001312

### BELL OUTH TELEPHONE OPERATIONS ACTUALS YEAR-OVER-YEAR

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REPORT PERIOD: JUNE 1993					Prepared By: Fla Compt Stat	
		RENT MON	rh		YEAR TO DAT	E
DESCRIPTION (2000)	6/92	6/93 ACTUAL	DIFF	6/92 ACTUAL	6/93 ACTUAL	DIFF
DESCRIPTION (\$000) 1. Local Service Revenue	ACTUAL		7,251	678,889	738,248	
1. Local Service Revenue 2. Network Access Rev-Inter	116,508 58,327	123,759 54,286	(4,041)	368,942		59,359
3. Network Access Rev–Intra	23,556	24,053	497	141,948	145,891	(3,749) 3,943
4. Long Distance Rev	28,698	28,386	(312)	174,410	180,562	6,152
5. Miscellaneous Rev	34,252	34,490	238	237,536	204,546	(32,990)
6. InterCo Oper & Other Ext Rev	92	226	134	1,061	1,342	281
7. TOTAL OPR REVENUE	261,434	265,200	3,766	1,602,786	1,635,781	32,995
NETWORK	51,148	49,776	(1,372)	287,712	313,234	25,522
JONES - STRATEGIC PLANNING	4,486	2,142	(2,344)	13,882	11,802	(2,080)
PALMES - PLANNING & ENG	5,645	4,481	(1,164)	36,923	33,552	(3,371)
SANDERS - FLA OPERATIONS	40,699	40,340	(359)	222,640	251,523	28,883
ALL OTHER	318	2,813	<b>₂</b> 2,495	14,267	16,357	2,090
MARKETING GROUP	26,249	22,620	(3,629)	155,798	154,727	(1,071)
NORTH W/O UNCOLL	19,089	17,557	(1,532)	95,110	102,833	7,723
UNCOLLECTIBLE	3,687	(2,665)	(6,352)	24,439	13,838	(10,601)
	3,473	7,728	4,255	36,249	38,056	1,807
REGULATORY GROUP	8,198	7,253	(945)	40,954	47,211	6,257
LACHER W/O BCI SALES	1,020	802	(218)	7,629 23,472	8,474	845 5 000
FLA SALES EXP (BCI) ALL OTHER	5,232 1,946	4,761 1,690	(471) · (256)	23,472 9,853	28,805 9,933	5,333 80
SERVICES GROUP	21,306	19,946	(1,360)	125,001	140,489	15,488
BOREN	11,470	8,485	(2,984)	65,097	68,723	3,626
DUNN	2,203	2,284	(2,354)	12,178	15,005	2,827
DANIELS	7,623	9,166	1,543	47,670	56,697	9,027
ALL OTHER	9	10	1	55	64	9
COMPTROLLERS	5,011	4,913	(98)	30,060	31,843	1,783
.LEGAL	1,086	3,938	2,852	6,604	11,316	4,712
EXECUTIVE	1,827	2,786	959	10,848	14,973	4,125
CORPORATE	100,986	82,372	(18,614)	586,793	598,052	11,259
DEPRECIATION	65,905	45,092	(10,014)		343,908	(21,270)
TAXES OTHER THAN INCOME	14,048	14,602	554	85,029	87,612	2,583
BENEFITS	20,685	24,947	4,262	127,457	142,731	15,274
ALL OTHER CORP	348	(2,269)	(2,617)	9,130	23,801	14,671
124. TOTAL OPR EXP	215,811	193,606	(22,205)	1,243,772	1,311,846	68,074
125. NET OPR REVENUES	45,623	71,594	25,971	359,014	323,937	(35,077)
126. OTH INC OR EXP NET	429	(22,000)	(22,429)		(22,213)	(38,578)
27. FUNDS DURING CONST (AFUDC)	176	377	201	1,043	2,026	983
128. INTEREST EXPENSE 129. INT EXP (NET W/AFUDC)	12,259	14,583	2,324	76,946	78,710	1,764 780
129.   INT EXP (NET W/AFUDC) 130.   INC BEF INC TAX	12,083 33,969	14,206 35,388	2,123	75,903 299,477	76,683 225,040	(74,437)
131. FEDERAL INC TAXES	7,474	7,531	57	79,553	55,737	-(23,816)
132. STATE & LOC INC TAX	3,495	2,003	(1,492)		16,538	(2,598)
133. TOTAL INC TAXES	10,969	9,534	(1,435)		72,276	(26,414)
134. EXTRAORDINARY ITEMS	0	0	0		0	0
135. INC TAX EXTRA ITEMS	0	. 0	0	0	0	<u> </u>
136. NET INCOME	23,000	25,854	2,854	200,787	152,765	(48,022)

\*\*\*\*\*NOTICE! NOT FOR USE OR DISCLOSURE OUTSIDE THE BELLSOUTH SYSTEM EXCEPT UNDER WRITTEN AGREEMENT\*\*\* 4

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### EXECUTIVE SUMMARY MARCH 1993 YTD ANALYSIS OF RESULTS

LSOUTH TELECOMMUNICATIONS, INC. (\$M)

	1992 YTD Actual	1993 YTD BUDGET	1993 YTD Actual	% CHANGE '93 VS 92	% DEV VS BUDGET
OPERATING REVENUES	3,271	3,331	3,337	2.0	.2
OPERATING EXPENSES	2,468	2,573	2,597	5.2	.9
DEPRECIATION NON-DEPR EXPENSES	693 1,775	710 1,863	706 1,891	1.8 6.5	5 1.5
EXTRAORDINARY ITEM	0	0	0	N/A	NA
NET INCOME	468	410	388	-17.1	-5.5
EMPLOYEES	82,591	83,719	83,447	1.0	3

ACCESS LINES (000)

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NOTE: The above data is derived from the FACTS system and has been rounded for display purposes; therefore, some amounts may appear out of balance.

### <u>Year-Over-Year Analysis</u>

Operating Revenues are up 2.0% or \$66M.

18,285

- Volume of Business Revenue increases more than offset net unfavorable Intrastate Regulatory Actions of -\$24M.
- Local Revenues are up 7.7% or \$116M. Without \$50M in positive regulatory actions, local revenues would have been up 4.4% or \$66M, which is due to:
  - \$37M increase in Optional Area Revenues due to shifts from other local categories and toll
  - \$10M increase in Secondary Central Office Features
  - \$5M increase in Public Revenues
  - \$14M due to increases in access lines and other.
- Interstate Access Revenues are up \$16M or 2.3% due primarily to Minutes of Use (MOU), which increased 5.5%. We further recognized that

 End User Revenue increases (\$10M) more than offset decreases in NECA Settlement Revenues (\$8M).

- Intrastate Access Revenues are down 5.1% or \$12M and absent \$14M in rate decreases, would have been up .9% or \$2M. MOU are up 6.7%.
- Toll revenues are down 9.3% or \$31M because of \$27M of rate decreases, without which toll revenues would have still been down \$4M or 1.3%. Toll messages are down 8.4% due to increased competition and migration of toll to local through expanded local area plans.

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### EXECUTIVE SUMMARY MARCH 1993 YTD ANALYSIS OF RESULTS

BELLSOUTH TELECOMMUNICATIONS, INC. (\$M)

### Year-Over-Year Analysis (cont'd)

- Miscellaneous and Other External Revenues are down 4.9% or \$23M.
   Without negative regulatory impacts of \$33M, Miscellaneous would have been up 2.3% or \$10M, which is due to:
  - \$9M increase in incentive regulation revenues, primarily in TN, KY. This includes a \$3M reduction in SC.
  - \$2M increase in Directory Revenues.
  - \$1M decrease in Other.

Operating Expenses are up 5.2%, or \$129M.

Depreciation Expenses are up 1.8% or \$13M.

 The increase is due to increases in plant partially offset by decreases of \$9M in regulatory actions

Non-Depreciation Expenses increased by 6.5% or \$116M.

- Salary expense increased by \$10M. Wage expense increased by \$15M. The wage increase is due to the CWA contract. Also, employee force levels increased modestly which caused a salary increase of \$2M and a wage increase of \$5M.
- Overtime expenses not accrued for in 1992, excluding weather related estimated expenses of \$28M, are down \$8M because of 1993 service improvement activity.
- Estimated weather related impacts in 1993 have increased expenses approximately \$40M. These expenses are embedded within the increases in Overtime, Material, and Contracted Services mentioned in this summary.
- The amortization of Hurricane Andrew increased expense by \$4M.
- Pension, benefit and payroll tax expenses increased by \$13M. This increase was caused by the escalating cost of benefits, the adoption of FAS 106 (OPEBS), and larger employee body, plus the impact of a \$3M credit received in 1992.
- Material expenses, excluding weather related estimated expenses of \$5M, are up \$3M. This increase is driven by 1993 service improvement programs.
- Contracted Services, excluding weather related estimated expenses of \$6M, increased \$4M due to consultant fees, special studies, and activity for service improvement.
- Conference, travel and other employee-related expenses are up \$4M.
- Computer expenses are up \$2M; home relocation expenses are up \$2M; commission expenses decreased by \$2M; and supplies expenses increased \$4M.
- Direct General expenses which includes contributions, witness fees, and legal settlements increased by \$8M.
- Independent Company (ICO) billing and collection expenses are up \$8M in GA, due to the new accounting required for the Primary Carrier Plan.
- Billing expenses from BSC and Bellcore are down \$1M each.

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### EXECUTIVE SUMMARY MARCH 1993 YTD ANALYSIS OF RESULTS

### BELLSOUTH TELECOMMUNICATIONS, INC. (\$M)

#### <u>Year-Over-Year Analysis (cont'd)</u>

- THE RTU fees decreased \$3N because of one-time buyout expenses that occurred in early 1992.
  - Advertising expenses decreased by \$2M due to rescheduling of a 1993 business campaign until later in 1993.
  - BSP expenses increased by \$11M due to increased volume of business. -
  - BBS expenses increased by \$3M.
  - -Other decreased by \$5M.

Other Expenses (Before Tax) are up \$61M

- February bond refinancing decreased Other Income \$6M.
   True-up of the January ITC entry increased expense \$3M.
- Interest for Nongualified Deferred Compensation and Income Plans increased expense \$3M.
- 1992's results included the \$57M Summary Assessment.

Net Income is down 17.1%, or \$80M.

The unfavorable change in Net Income (NI) is driven by reduced margin (expenses exceeding revenues - \$38M NI Impact) and increased Other Expenses (- \$42M NI Impact).

Employees are up 1.0% or 856 employees.

Management employees are up .6%, or 138; non-management employees are up 1.2%, or 718. The increases in headcount are related to hiring because of Hurricane Andrew and efforts to manage service order load and increase quality of service throughout Florida. Also, headcount increases in Operator Services are required to handle increased call volume. However, most of the total increase is in temporary employees.

Access Lines In Service (ALIS) increased by 3.4%, or 625K.

- Residence ALIS are up 2.9%, or 376K, and Business ALIS are up 5.4%, or 265K and Coin ALIS are down 16K or 5.7%.

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NOT FOR USE OR DISCLOSURE OUTSIDE BELLSOUTH WITHOUT WRITTEN AGREEMENT (3)

### Budget Deviation Analysis

Operating Revenues are overrunning Budget by \$6M or .2%.

- Local underrun (\$2M) is driven by Services Removed Refund offset by ALIS overruns in NC.
- Interstate Access is under budget by \$15M due primarily to MOU underruns and unbudgeted adjustments to carrier billing.
- Intrastate Access is under budget by \$6M due primarily to MOU underruns due to competition not materializing as budgeted and miscellaneous unbudgeted adjustments to carrier billing.
- Toll revenues are over budget \$15M due to competition not materializing as budgeted. Also overruns in ICD settlements were realized in six states.
- Miscellaneous overrun (\$10M) is due to an overrun in BSP and delay of the bad debt true up budgeted for March, offset by the Primary Carrier Plan's impacts in GA.
- Intrastate regulatory impacts are over budget \$4M, which is primarily in Local and Miscellaneous.

Operating Expenses are overrunning Budget by \$24M or .9%.

Depreciation Expense is underrunning Budget by \$4M or .5%.

Non-Depreciation Expenses are over Budget by 1.5%, or \$28M.

- The unaccrued portion of salaries and wages (including engineering, plant labor, and distribution) is over budget by \$18M because of large overtime payments, changes in the Incentive Award accruals, and partial non-funding of this year's salary raise. The total S&W deviation of \$45M is partially offset by Hurricane Andrew accrual reversals of \$26M. Included in the \$45M is \$28M related to weather conditions.
- Georgia experienced an overrun of \$8M due to the Primary Carrier Plan.
- RTU fees are underrunning by \$14M.
- Materials are overrunning by \$12M because of service improvement activities. This is net of \$5M related to weather conditions.
- Advertising is underrunning by \$5M because a business campaign that was budgeted for January, February, March was rescheduled to begin in April.
- Rents and leases are under budget by \$4M.
- Contracted services/contracted labor is underrunning by \$7M because of delayed billing from consultants. This is net of \$6M related to weather conditions.
- A shift of \$20M was made in January budget levels to more accurately align the budget with expected results. The shift will appear as an overrun until June.

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### Budget Deviation Analysis (cont'd)

Net Income is underrunning by 5.5% or \$22M.
 The underrun in net income is due to expense and other overruns (-\$26M), NI impact slightly offset by revenue overruns (+\$4M) NI impact.

Employees are under budget by 272 or .3%.

ALIS are over budget by 10K or .1%.

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Southern Bell Tel. & Tel. Co. FPSC Docket No. 920260-TL Citizens' 34th Interrogatories July 20, 1993 Item No. 850 Page 1 of 5

**REQUEST:** 

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850. O&M Prior Year Variances. List by FCC account the Company's annual O&M expenses for the year ended December 31, 1992 and as projected for 1993. For each account having a variance over/under the prior period exceeding 10%, explain the cause of such variance, listing and describing each significant causative item and the associated dollar amount.

### **RESPONSE:**

#### ACCOUNT NUMBER

NUMBER	ACCOUNT TITLE 1	992 ACTUALS	1993 BUDGET	% DIFF
6112	Motor Vehicle Expense	7,578,408	2,845,473	-62.45%
6113	Aircraft Expense	1,810,655	1,116,059	-38.36%
6114	Special Purpose Vehicle	593	0	-100.00%
6115	Garage Work Equipment	362,262	288,628	-20.33%
6116	Other Work Equipment	722,237	643,859	-10.85%
6110	Total Network Support	10,474,155	4,894,019	-53.28%
6121	Land and Building	66,765,187	63,204,000	-5.33%
6122	Furniture and Artwork	2,187,686	2,072,000	-5.29%
6123	Office Equipment	12,708,954	12,031,000	-5.33%
6124	General Purpose Computer	76,913,033	72,812,000	-5.33%
6120	Total General Support	158,574,860	150,119,000	-5.33%
6211	Analog Electronic	33,506,312	34,338,297	2.49%
6212	Digital Electronic	64,150,649	67,760,272	5.63%
6215	Electro-Mechanical	0	0	0.00%
6220	Operator Systems	3,139,565	2,072,948	-33.97%
6231	Radio Systems	720,464	504,751	-29.94%
6232	Circuit Equipment	51,363,835	49,963,302	-2.73%
6230	Total C.O. Transmission	52,084,299	50,468,053	-3.10%
6311	Station Apparatus	153,232	113,626	-25.85%
6341	Large PBX	1,138,864	648,994	-43.01%
6351	Public Tel Terminal Eqpt	.15,490,437	18,580,181	19.95%
6362	Other Terminal Eqpt.	64,248,083	57,600,164	-10.35%
6310	Total Information			
	Origination/Termination	81,030,616	76,942,965	-5.04%
6411	Pole Expense	7,046,181	7,101,150	0.78%
6421	Aerial Cable	46,813,742	58,065,075	24.03%
6422	Underground Cable	18,395,206	18,717,416	1.75%
6423	Buried Cable	116,305,297	127,352,999	9.50%
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Southern Bell Tel. & Tel. Co. FPSC Docket No. 920260-TL Citizens' 34th Interrogatories July 20, 1993 Item No. 850 Page 2 of 5

RESPONSE (cont.)

ACCOUNT	-			•
NUMBER	ACCOUNT TITLE	1992 ACTUALS	1993 BUDGET	% DIFF
6424	Submarine Cable	84,360	83,405	-1.13%
6426	Intrabuilding Net. Cable		9,678,379	568.42%
6431	Aerial Wire	72,693	24,819	-65.86%
6441	Conduit Systems	2,550,348	2,169,354	-14.94%
6410	Total Other Cable and	-,,	_,,	
	Wire Facilities	4,155,357	11,955,957	187.73%
6511	Prop Held Future Use	0	0	0.00%
6512	Provisioning Expense	3,666,151	2,376,000	-35.19%
6510	Total Other Property	• •	• • •	
•	Plant and Equipment	3,666,151	2,375,850	-35.19%
6531	Power Expense	10,343,729	11,681,000	12.93%
6532	Network Administration	28,376,754	32,245,000	13.63%
6533	Testing Expense	78,734,676	84,022,000	6.72%
6534	Plant Oper Admin	96,589,063	86,245,000	-10.71%
6535	Engineering Expense	75,716,752	81,070,000	7.07%
6540	Access Expense	12,801,652	11,760,000	-8.14%
6611	Product Management	19,272,057	19,645,000	1.94%
6612	Sales Expense	63,249,084	72,816,000	15.13%
6613	Product Advertising	16,722,244	20,021,000	19.73%
6621	Call Completion Svc	20,221,004	21,693,000	7.28%
6622	Number Services	58,039,042	63,789,000	9.91%
6623	Customer Services	247,890,581	259,710,000	4.77%
6711	Executive Expense	9,809,011	14,630,000	49.15%
6712	Planning Expense	4,662,479	2,727,000	-41.51%
6721	Accounting & Finance	37,090,310	33,119,000	-10.71%
6722	External Relations	22,515,549	22,430,000	-0.38%
6723	Human Resources	27,467,355	30,439,000	10.82%
6724	Information Management	61,390,260	67,270,000	9.58%
6725	Legal Expense	14,138,863	10,107,000	-28.52%
6726	Procurement Expense	10,432,706	10,523,000	0.87%
6727	Research & Development	11,679,000	12,062,000	3.28%
6728	Other General & Admin.	118,525,036	100,265,000	-15.41%

Accounts having a variance over/under the prior period exceeding 10%, are explained below:

Account 6112 1992 expenses were higher due to Hurricane Andrew. Actuals for the last 5 months of 1992 exceed the 1993 budget by \$4M.

Southern Bell Tel. & Tel. Co. FPSC Docket No. 920260-TL Citizen's 34th Interrogatories July 20, 1993 Item No. 850 Page 3 of 5

Account 6113 1992 expenses were higher due to Hurricane Andrew. Actuals for the last 5 months of 1992 exceed the 1993 budget by \$0.5M.

Account 6114 Too small to budget in 1993.

- Account 6115 Fuel tank leaks that required clean up caused 1992 expenses to be higher than normal.
- Account 6116 1992 expenses were higher due to Hurricane Andrew.
- Account 6220 Right To Use Fees are lower by approximately \$0.9M in 1993.
- Account 6231 1992 expenses include approximately \$0.3M due to Hurricane Andrew.
- Account 6311 1992 expenses were higher due to Hurricane Andrew. Actuals for the last 5 months of 1992 exceed the 1993 budget by \$26K.
- Account 6341 Emergency E911 equipment due to Hurricane Andrew.
- Account 6351 Credits and accruals for Hurricane Andrew reduced 1992 expenses by approximately \$0.4M. 1993 budget includes \$1.5M for the installation of Smartsets.
- Account 6362 1992 expenses include approximately \$6.4M due to Hurricane Andrew.
- Account 6421 The 1993 planning budget for plant labor assumed agressive force and technological savings which did not materialize. As a result of Hurricane Andrew, work activities planned in 1992 to improve the trouble report rate were deferred; therefore not achieving the force and technological savings forecasted for 1993 and beyond. In reviewing the 1993 budget, it was determined that an additional \$24.9M was required for plant labor. In fact, service requirements have necessitated an increase in the permanent work force during 1993 above that funded by the \$24.9M, which is not in the Account 6421 received \$3.3M of the forecast. \$24.9M.

Southern Bell Tel. & Tel. Co. FPSC Docket No. 920260-TL Citizen's 34th Interrogatories July 20, 1993 Item No. 850 Page 4 of 5

Account 6426 See account 6421 above. Account 6426 received \$8,6M of these funds which should have been funded in account 6423.

Account 6431 1992 expenses were higher due to Hurricane Andrew. Actuals for the last 5 months of 1992 exceed the 1993 budget by \$46K.

Account 6441 1992 expenses were higher due to Hurricane Andrew. Actuals for the last 5 months of 1992 exceed the 1993 budget by \$0.3M.

Account 6512 1992 expenses include approximately \$1.5M due to Hurricane Andrew. An inventory adjustment reduced 1992 expenses by approximately \$0.3M.

Account 6531 Power expense is made up of two accounts: Account 6121, House Service Power, and Account 6531, Network Power. The budget is built for total power and then split between the two accounts. If the two accounts are added together, total power decreases by less than 5% from 1992 to 1993. Thus, the difference is due to the factors used to split the power costs into accounts.

Account 6532 See account 6421 above. Account 6532 received \$1.8M of these funds.

Account 6534 1992 expenses were higher due to Hurricane Andrew. Actuals for the last 5 months of 1992 exceed the 1993 budget by \$14M.

Account 6612 Affiliate Billing accounts for \$9.3M of the difference. In 1993 the Authorized Sales Representatives (ASR's) became part of BellSouth Communications, Inc. (BCI); this increased Affiliate Billing by \$2m and reduced commission expense. Normal inflation accounts for another \$2M. The remaining increase is due to a shift in sales effort to Network Services.

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Account 6613 1993 includes higher media cost of about \$0.8M and anticipated promotional programs of approximately \$3M (Designer Listing, Calling Name ID, and Area Calling Plans).

- Account 6711 The increase in 1993 is due to budgeting of various items in account 6711 instead of splitting them among accounts 6711, 6712, and 6721. For example, the total expenses for the Reengineering Group was budgeted as \$5.4M in 1993 compared to \$5.3M in 1992. The 1993 budget had all of the expenses in account 6711, and the 1992 actuals had \$2.3 in account 6711, \$1M in 6712, and \$2.0 in 6721.
- Account 6712 See 6711 above; this accounted for about \$1M decrease. In addition, 1993 includes a reduction of about \$1M in strategic planning for BST.
- Account 6721 See 6711 above; this accounted for about \$2M. In addition, 1992 includes approximately \$2M due to Hurricane Andrew.
- Account 6723 The major reasons for the change is an increase in contract services of about \$1.5M (primarily the development and delivery of new training courses) and an increase in basic salary and wages of approximately \$2.2M.
- Account 6725 A decrease in outside counsel fees is the principal reason for this reduction.
- Account 6728 Benefit related items decreased by approximately \$20M in this account due primarily to SFAS 106, which caused these charges to go to final accounts.

Response provided by: T. F. Lohman General Manager - Comptrollers 150 W. Flagler Street, Suite 1901 Miami, Florida 33130



### 920260-TL

# PUBLIC COUNSEL'S 47th P.O.D.

# DATE: 9/3/93

## ITEM NO. <u>726</u>

### PROPRIETARY:



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NANCY DOOLE 404-249-555 930830 HR 5080

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#### COUNT OF BST EMPLOYEES LOCATED IN FLORIDA DATA AS OF 930821

	•	M_NM M	N	TOTAL
ST_ABBR	CLAS	**	<u></u>	
FL	RF RP TF TF	3120 3 7 0	14171 79 562 26	17291 82 569 26
TOTAL		3130	14838	17968

PRIVATE: THIS DATA IS FOR INFORMATIONAL PURPOSES AND ANALYSIS ONLY AND IS NOT TO BE USED IN MAKING EMPLOYMENT DECISIONS CONCERNING ANY INDIVIDUALS. ANY ACTION TAKEN IN RESPONSE TO THIS DATA SHALL BE IN ACCORDANCE WITH BELLSOUTH'S EEO POLICIES

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NANCY DOOLE 404-249-555! 930830 HR .5080

### COUNT OF BST EMPLOYEES LOCATED IN FLORIDA DATA AS OF 930731

		M_NM M	N	TOTAL
ST_ABBR	CLAS			
FL	RF RP TF TP	3131 2 15 0	14194 79 572 28	17325 81 587 28
TOTAL		3148	14873	18021

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EN 1993 77 1842 642 201 180. 77 186 26/08/80

NANCY DOOL 404-249-55 930830 HR 5080

### COUNT OF BST EMPLOYEES LOCATED IN FLORIDA DATA AS OF 921231

		M_NM M	N	TOTAL
ST_ABBR	CLAS			
FL -	RF RP TT TT	3202 2 0 0	14165 53 379 18	17367 55 379 18
TOTAL		3204	14615	17819

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NANCY DOOLE! 404-249-555! 930830 HR 5080

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COUNT OF SET EMPLOYEES LOCATED IN FLORIDA DATA AS OF 911231

ST_ABBR	CI.AS	M_NM M	N	TOTAL
FL	RF RP TF	3022 1 3	13719 64 35	16741 65 38
TOTAL		3026	13818	16844

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> NANCY DOOLES 404-249-5555 930830 HR 5080

COUNT OF BSS EMPLOYEES LOCATED IN FLORIDA DATA AS OF 911231 .

ST_ABBR	CLAS	M_NM <sup>(</sup> M	N	TOTAL
FL	RF TF	161 0	288 35	449 35
TOTAL		151	323	484

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08/30/03 TS:15 EVX 404 540 5484

REQUESTED BY LAURIE HUBBELL 205-985-6773 0055BCI

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### COUNT OF SCI EMPLOYEES LOCATED IN FLORIDA DATA AS OF 930731

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M\_NM M N TOTAL ST\_ABBR CLAS FL RF 357 157 514 TOTAL 357 157 514

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SENT-09.57.32 08/31/93\* ##481070 / MSG# 0715

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REQUESTED BY LAURIE HUBBELL 205-985-6773 00558CS

### COUNT OF BUS EMPLOYEES LOCATED IN FLORIDA DATA AS OF 930731

M\_NM M N FOTAL ST\_ABBR CLAS FL RF 26 134 160

TOTAL 26 134 160

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SENT 10.45.06 08/31/93\* WH4310TO / MSG# 0719

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### 920260-TL

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## PUBLIC COUNSEL'S 47th P.O.D.

# DATE: 9393

## ITEM NO. 727

## PROPRIETARY: Y N

June 15, 1993

TO: BST Officers

FROM: Jere Drummond

SUBJECT: Residential Customer Service Guarantee

I have attached a news article summary from the <u>Lexington Herald-</u> Leader, dated June 2, 1993, concerning GTE's offering of a service guarantee to its customers in Kentucky, Tennessee, West Virginia, and Virginia. As I read that, I could not help but think of our commitment to improve customer service and to exceed our customers' expectations. I firmly believe that putting our financial resources behind a service guarantee is a fundamental part of any plan to exceed our customers "expectations." I am sending you this article just to raise your level of consciousness of the fact that many other companies are now offering residential service with guarantees. :In fact, we considered a similar residential service guarantee that would have credited \$25 to any customer where we missed an installation or repair appointment, but based on our current service levels, that plan would have cost us \$35 million a year. Based on those numbers, we have elected to put that plan on hold but still feel it should be implemented at some point in the future.

I would like for you to think about this plan and give me feedback about your feelings concerning the need for BellSouth to move to a residential service guarantee plan. I think it is important that we be together in any initiative of this sort, and I would appreciate just a note or a call from you giving me your reaction.

FO1A47Z 0000015

Thanks for your consideration.

Jere Drummond

Attachment

#### ATTACHMENT

### GTE Offers Service Promise

:

LEXINGTON, KY. -- GTE made a pledge to customers (Tuesday) that puts its money where its mouth is. If GTE misses an installation or repair commitment to customers in Kentucky, Tennessee, West Virginia, or Virginia, the phone company will give residential customers a \$25 credit and business customers a \$100 credit. The on-time commitment applies to basic phone service, SmartCall, CentraNet and other local network services and communications equipment under GTE rental, warranty or standard maintenance contract.

-- Lexington Herald-Leader, June 2, Page B-6p

### FO1A472 0000016