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REPORTING

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August 11, 1999

Mrs. Blanca S. Bayo, Director Division of Records and Reporting Florida Public Service Commission 2540 Shumard Oak Boulevard Tallahassee, Florida 32399-0850

Re: Docket No. 990649-TP

Dear Mrs. Bayo:

Enclosed for filing in the above-referenced docket are an original and fifteen (15) copies of the direct testimony of Dr. August H. Ankum on behalf of AT&T Communications of the Southern States, Inc. and MCI WorldCom, Inc.

Copies of the foregoing are being served on all parties of record in accordance with the attached Certificate of Service.

Thank you for your assistance with this matter.

Yours truly,

Tracy Hatch



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CERTIFICATE OF SERVICE DOCKET 990649-TP

I HEREBY CERTIFY that a true and correct copy of the foregoing was furnished via

U.S. Mail to the following parties of record on this 11th day of August, 1999:

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BEFORE THE

FLORIDA PUBLIC SERVICE COMMISSION

DOCKET NO. 990649-TP

DIRECT TESTIMONY

OF

DR. AUGUST H. ANKUM

ON BEHALF OF

AT&T COMMUNICATIONS OF THE SOUTHERN STATES, INC.

AND

MCI WORLDCOM, INC.

August 11, 1999

DOCUMENT NUMBER-DATE 09568 AUG II 8 TP SCHPE DURDRY REPORTING

1		DIRECT TESTIMONY OF
2		DR. AUGUST H. ANKUM
3		ON BEHALF OF
4		AT&T COMMUNICATIONS OF THE SOUTHERN STATES, INC.
5		AND
6		MCI WORLDCOM, INC.
7		DOCKET NO. 990649-TP
8		
9	Q.	PLEASE STATE YOUR NAME, OCCUPATION AND BUSINESS
10		ADDRESS.
11	Α.	My name is Dr. August H. Ankum. I am Senior Vice President of QSI
12		Consulting, Inc., a consulting firm specializing in economics and
13		telecommunications issues. My business address is 1350 North Wells, Suite
14		C501, Chicago, Illinois 60610.
15		
16	Q.	PLEASE DESCRIBE YOUR EDUCATIONAL BACKGROUND AND WORK
17		EXPERIENCE.
18	A.	I received a Ph.D. in Economics from the University of Texas at Austin in 1992,
19		an M.A. in Economics from the University of Texas at Austin in 1987, and a
20		B.A. in Economics from Quincy College, Illinois, in 1982.
21		As a consultant, I have worked with large companies, such as AT&T
22		Communications of the Southern States, Inc., MCI WorldCom, Inc., cable

1	companies, and a variety of smaller companies. Before practicing as an
2	independent consultant, I worked for MCI Telecommunications Corporation
3	("MCI") as a senior economist. At MCI, I provided expert witness testimony
4	and conducted economic analyses for internal purposes. Prior to joining MCI
5	in early 1995, I worked for Teleport Communications Group, Inc. ("TCG"), as
6	a Manager in the Regulatory and External Affairs Division. In this capacity, I
7	testified on behalf of TCG in proceedings concerning local exchange
8	competition issues, such as Ameritech's Customer First proceeding in Illinois.
9	From 1986 until early 1994, I was employed as an economist by the Public
10	Utility Commission of Texas ("PUCT") where I worked on a variety of electric
11	power and telecommunications issues. During my last year at the PUCT I held
12	the position of chief economist. Prior to joining the PUCT, I taught
13	undergraduate courses in economics as an Assistant Instructor at the University
14	of Texas from 1984 to 1986.
15	

16 Q. PLEASE PROVIDE A LIST OF REGULATORY PROCEEDINGS IN WHICH
17 YOU PARTICIPATED?

- 18 A. A list of proceedings in which I have participated is attached to this testimony
 19 as Attachment AHA-1.
- 20

1		<u>OVERVIEW</u>
2		
3	Q.	WHAT IS THE PURPOSE OF YOUR TESTIMONY?
4	А.	The purpose of my testimony is to address some of the issues raised in the July
5		20th, 1999, Order, Appendix A, in the current proceeding. Specifically, I will
6		address issues 1 and 3(a).
7		
8	Q.	PLEASE SUMMARIZE YOUR TESTIMONY AND STATE YOUR
9		RECOMMENDATIONS.
10	Α.	In this testimony I discuss and recommend the following:
11		Prices for unbundled network elements and combinations of network
12		elements should be set at economic cost. By "economic cost" I mean the
13		total element long run incremental cost ("TELRIC") plus a reasonable
14		share of forward looking, economic shared and common costs. This
15		methodology promotes economic efficiency and is compensatory for the
16		incumbent LECs, BellSouth, GTE and Sprint.
17		The TELRIC costing and pricing standard is consistent with the language
18		of the Federal Telecommunications Act of 1996. It provides for prices
19		that are based on economic cost, include a reasonable profit and are non-
20		discriminatory.
21		
22		Further, although I am not an attorney, I have been advised that the FCC's

1		authority to specify the standards for implementing Section 252(d)(1) was
2		recently affirmed by the United States Supreme Court. (AT&T Corp. et. al. v .
3		Iowa Utilities Board, et. al., Docket No. 97-826. January 25, 1999.) As such, the
4		FCC's TELRIC based pricing methodology is the appropriate standard in this
5		proceeding, both from a legal as well as from an economic perspective.
6		
7	<u>TE</u>	LRIC IS THE APPROPRIATE METHOD FOR DETERMINING THE
8		COSTS FOR UNBUNDLED NETWORK ELEMENTS
9		
10	Q.	WHAT IS THE APPROPRIATE METHOD FOR COSTING UNBUNDLED
11		NETWORK ELEMENTS?
12	А.	In view of the pro-competitive intent of the Telecommunications Act of 1996
13		and consistent with sound economic and regulatory principles, costs for
14		unbundled network elements should be set at forward-looking, economic costs.
15		Specifically, by "forward-looking economic costs," I mean the total service long
16		run incremental cost of the network element in question, plus a reasonable share
17		of forward-looking, efficient, shared and common costs.
18		
19	Q.	WHY IS IT IMPORTANT THAT COSTS BE DETERMINED BASED ON
20		FORWARD-LOOKING, ECONOMIC COSTS?
21	Α.	In order for this Commission to be able to carry out the pro-competitive
22		mandates of the Telecommunications Act of 1996, the Commission needs

1		information about the ILECs' true, forward-looking economic costs. Only if
2		prices for unbundled network elements reflect the ILECs' true forward-looking,
3		economic costs, will efficient, widespread competitive entry be possible in
4		Florida. I understand that this phase of the proceeding is not about pricing.
5		However, the ultimate purpose of identifying costs in Phase II of this proceeding
6		is to allow the Commission to set permanent prices for unbundled network
7		elements in compliance with the requirements of the Telecommunications Act
8		of 1996. In view of this, it is important to recognize that, as a general principle,
9		prices for unbundled network elements should be set at rates that are: (1) at
10		forward-looking economic costs; and (2) non-discriminatory.
11		
12	Q.	WHY IS IT IMPORTANT TO SET RATES ON A FORWARD-LOOKING
13		BASIS?
14	A .	Rates should be set at forward-looking economic costs for three important
15		reasons. First, the purpose of regulation is to act as a substitute for market forces
16		when market forces are insufficient to control the actual and potential pricing
17		abuse by a monopoly provider. If market forces were at work on network
18		elements, the prices of those network elements would be at or near economic
19		cost, as I have defined it. Since market forces are not at work on these network
20		elements, regulation must step in to emulate what would occur in a competitive
21		situation: that is, set rates for network elements at economic cost.
22		Second, prices that reflect forward-looking, economic costs send the

1 appropriate price signals to all market participants, thus ensuring that market 2 actions properly reflect a weighing of the societal costs and benefits of 3 consuming telecommunications services. Conversely, if prices do not reflect 4 these costs, then society invariably will either over-consume or under-consume 5 telecommunications services, depending on whether prices are below or above 6 cost. This issue does not just impact end-users, but it also has ramifications for 7 society at large. Telecommunications products are a critical input for many 8 firms in many industries. To the extent that prices for telecommunications 9 products are set above cost, it will adversely affect the competitiveness of firms 10 and industries in Florida. As such, the overall welfare of the citizens of Florida 11 will be diminished if prices deviate from economic costs.

Third, prices for essential inputs that are set at cost promote efficient 12 market entry. In contrast, prices that deviate from economic cost discourage 13 14 efficient entry or promote inefficient entry. For example, if prices for unbundled network elements and interconnection services are set above economic cost then 15 an efficient CLEC may be precluded from entering the market. The reason is 16 that the prices a CLEC pays to the ILEC are a cost of production that must be 17 recovered from end-users. Thus, the higher the prices for unbundled network 18 19 elements and interconnection services, the higher will be the prices CLECs must charge their end-users (all other things equal.) Conversely, if prices for 20 unbundled network elements and interconnection services are set below 21 economic costs, then a carrier that is inefficient may be inappropriately 22

encouraged to enter the market because its low input prices would still allow it
 to make a profit. Since the public interest is best served by promoting only
 efficient entry, prices should be set at economic cost.

4

5 Q. WHY SHOULD PRICES FOR UNBUNDLED NETWORK ELEMENTS BE 6 NONDISCRIMINATORY?

7 If rates are discriminatory, some carriers in the competitive process will gain an 8 advantage not because they achieve superior efficiency, product innovation or 9 service quality, but simply because they enjoy preferential rates. This type of 10 discrimination is harmful because it burdens society with providers that in a 11 fully competitive market place would either not survive or be forced to improve 12 their efficiencies. Most important here is, of course, the potential price 13 discrimination that would occur if the ILEC were allowed to set rates for 14 unbundled network elements that are higher or otherwise less favorable to the 15 CLECs than the forward-looking economic costs that the ILEC incurs when it 16 uses these same facilities in the provision of service to its own retail customers. 17 Last, rates for network elements that reflect or incorporate the ILECs' 18 embedded costs do nothing but protect the ILECs from competition. Under such 19 pricing, the ILECs are all but indifferent to competitive entry, since they will 20 always recover their embedded costs, whether from their own retail customers 21 or from competitors who need to purchase the network elements. No

22 competitor, including the ILECs, can be protected in that fashion and have

1		competition work to reduce prices and bring benefits to consumers. Simply put,
2		if the Commission is serious about bringing the benefits of competition to the
3		consumers of Florida, it must adopt cost-based rates for network elements and
4		expose the ILECs to the forces of competition.
5		In short, if prices deviate from true forward-looking economic costs then
6		invariably the competitive process will be impaired and social well being will
7		be harmed. In view of this, it is critically important that the Commission select
8		the appropriate principles to guide staff and the other parties in Phase II of this
9		proceeding in the identification of costs for unbundled network elements.
10		
11	Q:	DO THE TERMS TSLRIC AND TELRIC GENERALLY REFER TO THE
12		SAME COSTING METHODOLOGY?
13	А.	Yes. The term TELRIC was introduced by the FCC in its Local Competition
14		Order' to emphasize that the focus of the costing exercise was on network
15		elements rather than on end-user retail services. If the TSLRIC methodology is
16		used to determine the costs for unbundled network elements as opposed to the
17		
		costs for finished retail services then it should identify the same costs as the
18		costs for finished retail services then it should identify the same costs as the TELRIC methodology. In short, the difference between the two terms is largely
18 19		costs for finished retail services then it should identify the same costs as the TELRIC methodology. In short, the difference between the two terms is largely semantic.
18 19 20		costs for finished retail services then it should identify the same costs as the TELRIC methodology. In short, the difference between the two terms is largely semantic. Moreover, I believe the Commission itself has previously noted that, at
18 19 20 21		costs for finished retail services then it should identify the same costs as the TELRIC methodology. In short, the difference between the two terms is largely semantic. Moreover, I believe the Commission itself has previously noted that, at least theoretically, there should not be substantial differences between the

1		(See Order No. PSC-97-0064-FOF-TP, page 25).
2		
3	Q.	HAS THE FCC ITSELF RECOGNIZED THAT TSLRIC AND TELRIC IN
4		ESSENCE REPRESENT THE SAME METHODOLOGY?
5	A.	Yes. In its Local Competition Order, the FCC noted that prices for unbundled
6		network elements (and for interconnection) should "be based on the TSLRIC
7		(Total Service Long Run Incremental Cost) of the network elements, which we
8		will call Total Element Long Run Incremental Costs (TELRIC)." (Paragraph
9		672)
10		In what follows, I will use the term TELRIC to refer to the costing
11		methodology for determining forward-looking, economic costs.
12		
13		DISCUSSION OF TELRIC PRINCIPLES
14		
15	Q.	PLEASE DISCUSS THE BASIC PRINCIPLES OF TELRIC.
16	A.	Generally speaking, TELRIC is the economic cost of providing a product (such
17		as an unbundled network element) when a firm has sufficient time to vary all
18		inputs used to provide that product. To determine the TELRIC of a network
19		element, cost studies should employ a number of costing principles. These
20		costing principles are:
21		
22		Principle # 1: The firm should be assumed to operate in the long run.

1	Principle # 2: The relevant increment of output should be total company
2	demand for the unbundled network element in question.
3	Principle # 3: Technology choices should reflect least-cost, most efficient
4	technologies.
5	Principle # 4: Cost should be forward-looking.
6	Principle # 5: Cost identification should follow cost causation.
7	
8	In addition to these basic principles, it is important that all aspects of cost studies
9	are open to inspection. Only if studies are completely transparent can the
10	Commission ascertain whether the studies are in fact TELRIC studies. This
11	requirement that cost studies are open to inspection also means that parties to
12	this proceeding should be allowed to review any vendor contracts to see whether
13	the cost studies properly reflect the actual vendor discounts and equipment
14	prices.
15	This requirement is not insignificant. As the FCC correctly observed in
16	its Local Competition Order:
17	incumbent LECs have no economic incentive, independent of the
18	incentives set forth in sections 271 and 274 of the 1996 Act, to
19	provide potential competitors with opportunities to interconnect
20	with and make use of the incumbent LEC's network and services.
21	Negotiations between incumbent LECs and new entrants are not
22	analogous to traditional commercial negotiations in which each

1		party owns or controls something the other party desires. Under
2		section 251, monopoly providers are required to make available
3		their facilities and services to requesting carriers that intend to
4		compete directly with the incumbent LEC for its customers and
5		its control of the local market. Therefore, although the 1996 Act
6		requires incumbent LECs, for example, to provide
7		interconnection and access to unbundled elements on rates, terms,
8		and conditions that are just, reasonable, and nondiscriminatory,
9		incumbent LECs have strong incentives to resist such obligations.
10		(Emphasis added.) (Paragraph 56)
11		
12		Thus, the Commission should refuse to take on faith the veracity of the
13		incumbent LECs' cost studies. Each aspect of the cost studies must be
14		documented in such a manner so as to allow full verification by the
15		Commission as well as by the other parties in this proceeding.
16		
17	Q.	PLEASE DISCUSS THE FIRST PRINCIPLE THAT THE FIRM SHOULD
18		BE ASSUMED TO OPERATE IN THE LONG RUN.
19	А.	The "long run" for purposes of a cost study should be defined as a period of
20		time long enough to allow for the assumption that the firm is in the planning
21		stage and able to vary all inputs in the production process. In other words, in
22		the long run all inputs are variable. ² This is the standard economic definition

of "long run."

2		The essence of this assumption is to allow a cost analyst to identify only
3		those costs that a firm would incur if it were to construct and operate an
4		optimally efficient network for a given level of output. Conversely, it allows the
5		cost analyst to exclude from cost studies those costs that stem from an ILEC's
6		embedded inefficiencies. ³
7		The assumption that the company is operating in the long run allows the
8		Commission to determine the company's costs and set prices for unbundled
9		elements as if the company were operating in a competitive environment. That
10		is, it allows the Commission to set prices that emulate competitive market results
11		even though the market for unbundled elements is currently still distorted by the
12		presence of monopoly power.
13		
14	Q.	PLEASE DISCUSS THE SECOND PRINCIPLE THAT THE RELEVANT
15		INCREMENT OF OUTPUT SHOULD BE TOTAL COMPANY DEMAND
16		FOR THE UNBUNDLED NETWORK ELEMENT.
17	A.	The relevant increment of output should be total company demand for the
18		unbundled network element in question. Total company demand should not be
19		determined as demand just from CLECs for an unbundled element. ⁴ Included
20		in total company output should also be the demand for the network element as
21		used in the ILEC's retail products. For example, in determining the costs of
22		unbundled voice grade loops, the ILEC's should consider the total number of all

1		types of loops in service. That is, total demand should include the loops
2		currently purchased by CLECs and all the loops used in providing service to the
3		ILEC's own retail customers. Specifically, with respect to the total quantity of
4		demand to be used in TELRIC studies, the FCC found in Section 51.511(a):
5		The forward-looking economic cost per unit of an element equals
6		the forward-looking economic cost of the element, as defined in
7		Section 51.505 of this part, divided by a reasonable projection of
8		the sum of the total number of units of the element that the
9		incumbent LEC is likely to provide to requesting carriers and
10		the total number of units of the element the incumbent LEC is
11		likely to use in offering its own services, during a reasonable
		many using portion (Emphasis added)
12		measuring period. (Emphasis added.)
12 13		measuring period. (Emphasis added.)
12 13 14		Moreover, this TELRIC principle prevents determining costs based on some
12 13 14 15		Moreover, this TELRIC principle prevents determining costs based on some smaller increment of additional output over and above the current total level of
12 13 14 15 16		Moreover, this TELRIC principle prevents determining costs based on some smaller increment of additional output over and above the current total level of output. For example, under TELRIC, it would not be appropriate to identify the
12 13 14 15 16 17		Moreover, this TELRIC principle prevents determining costs based on some smaller increment of additional output over and above the current total level of output. For example, under TELRIC, it would not be appropriate to identify the costs of a voice grade unbundled loop based on the costs of constructing an
12 13 14 15 16 17 18		Moreover, this TELRIC principle prevents determining costs based on some smaller increment of additional output over and above the current total level of output. For example, under TELRIC, it would not be appropriate to identify the costs of a voice grade unbundled loop based on the costs of constructing an additional 1000 voice grade loops used to serve a newly constructed suburb.
12 13 14 15 16 17 18 19		Moreover, this TELRIC principle prevents determining costs based on some smaller increment of additional output over and above the current total level of output. For example, under TELRIC, it would not be appropriate to identify the costs of a voice grade unbundled loop based on the costs of constructing an additional 1000 voice grade loops used to serve a newly constructed suburb.
12 13 14 15 16 17 18 19 20	Q.	Moreover, this TELRIC principle prevents determining costs based on some smaller increment of additional output over and above the current total level of output. For example, under TELRIC, it would not be appropriate to identify the costs of a voice grade unbundled loop based on the costs of constructing an additional 1000 voice grade loops used to serve a newly constructed suburb. PLEASE DISCUSS WHY THE USE OF A SMALLER INCREMENT OF
12 13 14 15 16 17 18 19 20 21	Q.	Moreover, this TELRIC principle prevents determining costs based on some smaller increment of additional output over and above the current total level of output. For example, under TELRIC, it would not be appropriate to identify the costs of a voice grade unbundled loop based on the costs of constructing an additional 1000 voice grade loops used to serve a newly constructed suburb. PLEASE DISCUSS WHY THE USE OF A SMALLER INCREMENT OF OUTPUT MAY LEAD TO INACCURATE COST INFORMATION.

scale) or decreasing efficiencies (dis-economies of scale) then cost estimates can
 vary dramatically if an increment of output that is smaller than total output is
 studied.

4 For example, if a small increment of output is selected in a range of 5 output where the company experiences significant economies of scale, then the 6 cost estimate will be lower than the cost estimate based on total output. 7 Consequently, if prices were set based on the costs of such a small increment of 8 output, and if these prices were to apply to all units to be sold by the ILEC, then 9 the company would under-recover its costs. The resulting economic inefficiency 10 would be twofold. First, this practice would promote inefficient market entry 11 by CLECs by means of unbundled elements. Second, it may artificially 12 discourage customers from obtaining services from the ILEC which may be 13 perceived as a high cost provider (unless the ILEC sets prices below its true 14 costs in an effort to compete with the CLECs, a practice which cannot be 15 sustained in the long run.)

16 The converse of this scenario is true if cost studies are based on a small 17 increment of output over a range where the ILEC experiences dis-economies of 18 scale. In this case, costs would be greater than those based on total output for 19 a network element, efficient entry would be discouraged, and the ILEC would 20 artificially appear to be the low cost provider.

In any event, only if costs reflect the total output for a particular network
element will costs be consistent with long run efficiency principles. Hence the

1		terminology "total element long run incremental costs" or TELRIC.
2		
3	Q.	DOES THE REQUIREMENT THAT COSTS BE BASED ON TOTAL
4		OUTPUT ALSO ALLOW CLECS TO REAP THE BENEFIT OF THE ILECS'
5		ECONOMIES OF SCALE?
6	Α.	Yes. In its Local Competition Order, the FCC noted the requirement the
7		incumbent local exchange companies must share with entrants their economies
8		of density, connectivity, and scale. Specifically, the FCC found:
9		The incumbent LECs have economies of density,
10		connectivity, and scale; traditionally, these have been
11		viewed as creating a natural monopoly. As we pointed
12		out in our NPRM, the local competition provisions of the
13		Act require that these economies be shared with entrants.
14		We believe they should be shared in a way that permits
15		the incumbent LECs to maintain operating efficiency to
16		further fair competition, and to enable the entrants to
17		share the economic benefits of that efficiency in the form
18		of cost-based prices. (Paragraph 11, footnote omitted)
19		
20		Any economies of scale can only be captured if costs reflect the totality of the
21		incumbent LEC's operations. Hence, the requirement that TELRIC studies are
22		to be based on total output.

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15

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Q. PLEASE DISCUSS THE THIRD PRINCIPLE THAT TECHNOLOGY
 CHOICES SHOULD REFLECT LEAST-COST, MOST EFFICIENT
 TECHNOLOGIES.

A. For purposes of a TELRIC study, cost analysts should assume that output is
provided by means of least-cost, most efficient technologies. This principle is
in effect a corollary of the first principle that the company is operating in the
long run, i.e., the company is operating in the planning period and all costs are
variable. Clearly, if a company is operating in the planning stage, it would not
deploy obsolete or inefficient technologies but deploy only those technologies
that were least-cost and most efficient.

A consequence of this principle is that the appropriate technology mix 11 12 to be used in cost studies may not correspond to actual technologies that the 13 company may actually be deploying or has deployed in the past. For example, for historic reasons the ILEC may be serving a distant community by means of 14 15 copper feeder and distribution systems even though it would be cheaper to use fiber based digital loop carrier ("DLC") technologies. 16 For purposes of a 17 TELRIC study, the cost analyst should ignore that the company in actuality may 18 be deploying copper feeder and assume that, instead, a fiber based DLC system 19 is being used.

Alternatively, a company may be installing facilities in the feeder portion of its local loop that are 100% based on fiber technologies. There may be a lot of reasons for a company to be doing this -- it may be the least-cost 1 methodology, it may be part of the company's plan to provide broadband 2 service, or it may be that the company is simply being inefficient in the 3 deployment of its network. Examining the motives that drive a company's 4 decision to deploy certain facilities is a particularly difficult exercise and one 5 that is largely irrelevant for costing purposes. What *does* matter is the question: 6 what is the least-cost, forward-looking technology available *for the unbundled* 7 *network element under examination.*⁵

8 No commission should just assume that what the ILEC is actually doing 9 is necessarily consistent with a least cost, forward-looking technology 10 deployment. For example, in determining the cost for basic voice grade 11 unbundled loops, cost analysts should simply answer the question of which 12 technology would be most cost efficient -- i.e., least cost -- in providing voice 13 grade service. If this is copper for shorter loops, then the cost analyst should 14 ignore the costs associated with the deployment of a broadband network. (Of 15 course, those cost would be relevant in determining the costs of providing 16 broadband services.) Again, the challenge of the TELRIC method is to evaluate 17 costs in a long run, least cost, forward-looking framework even though at times, 18 what the company is actually building may look quite different.

19In any event, cost analysts should only be allowed to select technologies20that are currently available on the market. New technologies that exist only in21laboratories should not be used for TELRIC purposes. One reason is that no real22world firm, no matter how efficient, would be able to use technologies that are

1	not yet available. So it would be an unreasonable benchmark. Next, if certain
2	technologies are not currently available on the market, the Commission would
3	be unable to determine the appropriate vendor prices for these technologies.

4

5 Q. SHOULD A TELRIC STUDY ASSUME THAT THE ILEC'S SWITCHES 6 REMAIN IN THEIR CURRENT LOCATIONS?

A. According to the FCC, yes. In its Local Competition Order, the FCC found that
the reconstruction of the local network for cost purposes should assume that the
switch locations remain the same. Specifically, the FCC found that TELRIC
should be "measured based on the use of the most efficient telecommunications
technology currently available and the lowest cost network configuration given
the existing location of the incumbent LEC's wire centers." (Local Competition
Order, Sec. 51.505(b)(1).)

14 Obviously, the danger exists that incumbent LECs will introduce into the 15 TELRIC studies possible embedded inefficiencies of their historic network 16 associated with the existing switch locations and existing central office spaces. 17 This would not be appropriate. While cost studies should be based on the 18 existing switch locations, they must also assume -- for cost study purposes -- that new and efficient central office buildings have been constructed that permit 19 20 efficient, least cost, collocation arrangements. Particularly inappropriate would 21 be to include costs associated with reconfigurations of the central offices, such 22 as the costs for clearing of space, to accommodate collocation: under TELRIC,

embedded inefficiencies should be ignored.

2

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3 Q. PLEASE DISCUSS THE FOURTH PRINCIPLE THAT COSTS SHOULD BE 4 FORWARD-LOOKING.

5 A. TELRIC studies should be forward-looking. This means that, for purposes of 6 a TELRIC study, cost analysts should ignore embedded inefficiencies in the 7 ILEC's network and operations. For example, an ILEC may employ certain 8 outdated analog switches. However, if these switches are not part of a forward-9 looking technology mix (whether they are is an issue to be decided in Phase II 10 of this proceeding), then the cost analysts should assume the use of more 11 advanced switches in the cost study.

However, the principle that costs should be forward-looking does not just pertain to investments but to all aspects of the ILEC's operations. For example, under this principle, the ILEC's common costs should also be forward-looking. Thus if the ILEC deploys an inefficiently large cadre of middle level managers that will ultimately be reduced to more efficient levels, then common cost studies should reflect these planned efficiency improvements. (Shared and common costs are discussed in more detail in a separate section below.)

Furthermore, the principle that costs be forward-looking also requires that vendor prices for equipment are based on most current vendor contracts and not on outdated and superseded contracts. Most importantly, the Commission should verify that the discounts obtained by the ILEC are in fact properly

1		reflected in the cost studies. This in turn requires that the Commission should
2		ensure that its staff and other parties have complete and open access to the
3		ILEC's vendor contracts. (Subject to any reasonable non-disclosure requirement
4		of the Commission.)
5		Last, the principle also means that fill factors should be determined not
6		based on current or actual fill factors experienced in the LEC network: rather,
7		fill factors should be based on the efficient utilization of state-of-the art facilities
8		over the entire economic life of the facility.
9		
10	Q.	DID THE FCC FIND THAT FORWARD-LOOKING COSTS ARE MOST
11		COMPATIBLE WITH THE PROMOTION OF EFFICIENT COMPETITION?
12	А.	Yes. The FCC found that forward-looking economic costs not embedded costs
13		should be the basis for pricing interconnection and unbundled elements. As
14		the FCC stated:
15		In the following sections, we first set forth generally,
16		based on the current record, a cost-based pricing
17		methodology based on forward-looking economic costs,
18		which we conclude is the approach for setting prices that
19		best furthers the goals of the 1996 Act. In dynamic
20		competitive markets, firms take action based not on
21		embedded costs, but on the relationship between
22		market-determined prices and forward-looking economic

1		costs. (Paragraph 620)
2		
3		The substantial weight of economic commentary in the
4		record suggests that an "embedded cost"-based pricing
5		methodology would be pro-competitor in this case the
6		incumbent LEC rather than pro-competition.
7		(Paragraph 705, footnote omitted)
8		
9	Q.	PLEASE DISCUSS THE PRINCIPLE THAT COST IDENTIFICATION
10		SHOULD FOLLOW COST CAUSATION.
11	Α.	While this principle is implied in the other principles, the cost causation
12		principle is essential in ensuring that only relevant costs are included in the
13		TELRIC studies. Under the cost causation principle, only those efficiently
14		incurred costs that are caused by an activity in the long run can directly be
15		associated with that activity. That is, costs are caused by an activity, in the long
16		run, if the costs are brought into existence as a direct result of the activity and
17		are avoided when the activity ceases.
18		A rigorous application of the cost causation principle will purify cost
19		studies by preventing TELRIC from becoming contaminated by unrelated costs,
20		costs that are the result of embedded inefficiencies, or costs that are retail-related
21		shared or common costs. For example, retail related costs for advertising and
22		product promotion are not caused by the provision of unbundled network

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1		elements for wholesale purposes. As a result, such costs should be excluded
2		from the pertinent TELRIC studies.
3		
4	Q.	IS YOUR DISCUSSION OF TELRIC CONSISTENT WITH THE COSTING
5		PRINCIPLES DISCUSSED IN THE FCC'S LOCAL COMPETITION
6		ORDER?
7	А.	Yes. In its Local Competition Order the FCC discussed costing principles that
8		are both sound and consistent with economic theory. As evidenced by the select
9		quotes from and references to the FCC's Local Competition Order, the FCC's
10		discussion of TELRIC is consistent with the principles I have discussed in this
11		testimony.
12		
13		SHARED AND COMMON COSTS SHOULD BE DETERMINED
14		CONSISTENT WITH THE PREVIOUSLY DISCUSSED TELRIC
15		PRINCIPLES
16		
17	Q.	SHOULD THE ILEC BE ALLOWED TO RECOVER A REASONABLE
18		ALLOCATION OF FORWARD-LOOKING, EFFICIENTLY INCURRED
19		SHARED AND COMMON COSTS?
20	А.	Yes. Consistent with the notion that cost based prices should allow an efficient
21		firm to remain economically viable, it is important that the Commission allow
22		for a reasonable allocation of forward-looking, efficiently incurred shared and

1		common costs. Generally speaking, shared and common costs can be defined
2		as economic costs efficiently incurred in providing a group of elements or
3		services that cannot be attributed directly to individual elements or services.
4		Critically important here is to recognize that as with the costs for unbundled
5		network elements, shared and common costs should be forward-looking and
6		efficiently incurred and be identified consistent with the previously discussed
7		TELRIC principles.
8		
9	Q.	DO YOU EXPECT COMMON COSTS AS DEFINED UNDER TELRIC TO
10		BE A LARGE PERCENTAGE OF THE FORWARD-LOOKING ECONOMIC
11		COST?
12	А.	No. Forward-looking common costs are expected to be relatively small when
13		a properly executed TELRIC study is performed. Most if not all of the relevant
14		shared costs will be included in the calculation of the TELRIC of the various
15		elements. Also, certain costs that at casual observation may appear as shared
16		and common costs do in fact vary with the size of the firm. To the extent that
17		such costs vary directly with the size of the firm and the provision of network
18		elements, such variable support costs would also be included in a proper
19		estimate of the TELRIC of an element. If such costs that have previously been
20		classified as common costs are instead included in the estimates of TELRICs,
21		there are few forward-looking shared and common costs to be added to the
22		computed TELRICs when determining a proper measure of the forward-looking

economic costs.

2

1

3 Q. SHOULD RETAIL RELATED SHARED AND COMMON COSTS BE
4 EXCLUDED FROM THE TELRIC FOR UNBUNDLED NETWORK
5 ELEMENTS?

6 Yes. The Commission must recognize that the ILECs, such as BellSouth, are Α. 7 vertically integrated firms that provide both wholesale and retail functions. That is, the ILECs build and maintain a telecommunications network that is used not 8 9 only to provide unbundled network elements and other services to competitors 10 but also to provide service to their own retail customers. Since under the TELRIC principles -- most notably principle # 4 Cost Causation -- wholesale 11 customers are in no way responsible for retail related costs, any such cost should 12 be excluded from the TELRICs. Moreover, the Commission should take great 13 care in its examination of the shared and common costs to ensure that no retail 14 related costs are inadvertently -- or deliberately -- included. 15

16

17 Q. HAS THE FCC FOUND THAT RETAIL RELATED COSTS SHOULD BE 18 EXCLUDED FROM COMMON COST STUDIES?

A. Yes. The FCC essentially requires -- for cost study purposes -- that the local
exchange carrier is split into two virtually separate subsidiaries: a *wholesale*subsidiary and a *retail* subsidiary. The sole purpose of the wholesale subsidiary
is to run the network and provide unbundled elements not only to entrants, but

also to the retail subsidiary of the incumbent LEC. As such, any retail related
 costs should be excluded from the cost studies for UNEs and interconnection
 studies. According to the FCC:

4 Common costs also include costs incurred by a firm's 5 operations as a whole, that are common to all services and 6 elements (e.g., salaries of executives involved overseeing all 7 activities of the business), although for the purpose of pricing 8 interconnection and access to unbundled elements, which are 9 intermediate products offered to competing carriers, the 10 relevant common costs do not include billing, marketing and 11 other costs attributable to the provision of retail 12 service...(Paragraph 694)

13

We further conclude that, for the aggregate of all unbundled
network elements, incumbent LECs must be given a
reasonable opportunity to recover their forward-looking
common costs attributable to operating the wholesale
network.... (Paragraph 698)

19

20 Q. SHOULD THE COMMISSION BE CAUTIOUS THAT SHARED AND
21 COMMON COSTS DO NOT BECOME A "DUMPING GROUND" FOR
22 EMBEDDED COSTS?

A. Yes. The Commission should unequivocally embrace costing principles that
 identify only forward-looking economic costs for unbundled network elements.
 It is precisely this benchmark that is consistent with efficient pricing standards.

4 The Commission should recognize, however, that the task of identifying 5 true forward-looking economic shared and common costs is formidable. The 6 incentive of the ILECs during costing and pricing proceedings remains to 7 recover as much of its embedded and inefficiently incurred costs as a state 8 commission will allow. Since it is often easier for the state commissions and 9 other cost analysts to determine whether the costs for specific unbundled 10 network elements are efficiently incurred than whether the nebulous shared and 11 common costs are efficiently incurred, the latter have been convenient 12 "dumping grounds" for "make-whole" costs.

In view of this the Commission should explicitly reject - a priori - any
of the various strategies used to increase "overhead" costs:

15 (1) claims regarding cost of inadequate depreciation rates in the past;

16 (2) recovery of embedded "common" costs;

17 (3) recovery of retail-related "common" costs;

(4) recovery of "opportunity cost" associated with common costs;

- (5) recovery of the same "common" costs multiple times.
- 20

19

18

TELRIC IS THE APPROPRIATE MEASURE OF ECONOMIC COST 1 CONSISTENT WITH THE PRO-COMPETITIVE INTENT OF THE 2 FEDERAL TELECOMMUNICATIONS ACT OF 1996 3 4 5 HAS THE TELECOMMUNICATIONS ACT OF 1996 CHANGED Q. 6 TRADITIONAL REGULATORY AND PUBLIC POLICY OBJECTIVES? Yes. The Telecommunications Act of 1996 ("the Act of 1996") represents a 7 Α. dramatic public policy effort to change the monopolistic nature of local 8 exchange telecommunications markets in the United States. 9 Prior to the passage of the Act of 1996, public policy sanctioned local 10 exchange markets that were dominated by single providers of 11 12 telecommunications services, the incumbent local exchange carriers ("LECs"). The monopolistic nature of these markets was maintained by anti-competitive 13 actions on the part of the incumbent LECs and pro-incumbent policies 14 promulgated by federal and state regulators. While it is true that regulators have 15 at times tolerated some forms of competition, for the most part, competition was 16 viewed as an undesirable threat to the status quo and found to be illegal, often 17

18 upon the request of the incumbent LECs.

19 The presumption underlying traditional public policies was that 20 telecommunications services were best and most cheaply provided by single 21 firms that would operate free of competition, but under the regulatory oversight 22 of state PUCs and the FCC. In retrospect, this Faustian bargain, struck between

1	regulators and the companies they regulated, entailed that the companies could
2	operate free of competition in return for "quality" telephone service at
3	"affordable" prices to all citizens of the United States. The genesis of this
4	arrangement is found in legislation passed in the beginning of this century: the
5	Communications Act of 1934 charged policy makers with the task
6	to make available to all people of the United States a
7	rapid, efficient, nationwide, and world-wide wire and
8	radio communications service with adequate facilities at
9	reasonable charges. ⁶
10	
11	However, as the national policy pendulum began to swing away from regulation
12	and toward free and competitive markets as a means of achieving general
13	economic welfare, policymakers were urged to re-examine the traditional
14	practice of protecting incumbent LECs from competition under the guise of
15	promoting affordable telephone service. Increasingly there were calls for
16	regulators to relax their hold on local exchange markets and to allow for
17	competitive entry. It was argued, and rightly so, that if free and competitive
18	markets ensured consumers general access to state of the art products and service
19	at affordable prices in virtually all industries in the United States economy, then,
20	presumably, free and competitive markets could do the same for
21	telecommunications products and services.

The recognition that traditional modes of regulation could no longer

serve the nation in an increasingly competitive world -- in which state-of-the-art
 communications networks play such a critical role -- culminated in the passage
 of the Act of 1996. The provisions of the Act of 1996 radically overhaul
 traditional modes of regulation: rather than impeding competition, they actively
 endorse and *promote* it. As the FCC notes in paragraph one of its Local
 Competition Order:

7 The Telecommunications Act of 1996 fundamentally changes 8 telecommunications regulation. In the old regulatory regime government encourages monopolies. In the new regulatory 9 10 regime, we and the states remove the outdated barriers that protect monopolies from competition and affirmatively promote 11 efficient competition using tools forged by Congress. 12 Historically, regulation of this industry has been premised on 13 the belief that service could be provided at the lowest cost to the 14 maximum number of consumers through a regulated monopoly 15 network. State and federal regulators devoted their efforts over 16 many decades to regulating the prices and practices of these 17 monopolies and protecting them against competitive entry. The 18 1996 Act adopts precisely the opposite approach. Rather than 19 shielding telephone companies from competition, the 1996 Act 20 requires telephone companies to open their networks to 21 competition. (Emphasis added.) 22

1		Thus, the passage of the Act of 1996 mandates that traditional modes of
2		regulation be abandoned in favor of policies that promote competition, even if
3		that means exposing the incumbent LECs to the rigors of the marketplace.
4		
5	Q.	DOES THE ACT OF 1996 STATE THAT PRICES SHOULD BE SET AT
6		COST?
7	А.	As an economist, I believe it does. Specifically, Section 252(d)(1) of the Act of
8		1996 provides as follows:
9		(1) INTERCONNECTION AND NETWORK ELEMENT
10		CHARGES
11		Determination by a State commission of the just and reasonable
12		rate for the interconnection of facilities and equipment for
13		purposes of subsection (c)(2) of section 251, and the just and
14		reasonable rate of network elements for purposes of subsection
15		(c)(3) of such section
16		(A) shall be
17		(i) based on the cost (determined without reference to a rate-of-
18		return or other rate-based proceeding) of providing the
19		interconnection or network element (whichever is applicable), and
20		(ii) nondiscriminatory, and
21		(B) may include a reasonable profit.
22		

1	Q.	IN YOUR OPINION AS AN ECONOMIST, IS THE LANGUAGE OF THE
2		ACT OF 1996 CONSISTENT WITH YOUR RECOMMENDATION THAT
3		THE COMMISSION SET PRICES AT ECONOMIC COST, THAT IS, AT
4		TELRIC?
5	А.	I am not an attorney and therefore I cannot provide a legal opinion here.
6		However, as an economist, I can advise the Commission that the TELRIC
7		standard is consistent with the language of the Act of 1996:
8		
9		TELRIC is an appropriate measure of the "cost (determined without
10		reference to a rate-of-return or other rate-based proceeding) of providing
11		the interconnection or network element";
12		as discussed above, setting prices at TELRIC results in prices that are
13		"nondiscriminatory"; and
14		again, as discussed above, TELRIC includes a "reasonable profit."
15		
16		Furthermore, the TELRIC standard is consistent with the pro-competitive
17		intentions of the Act of 1996. As discussed, TELRIC promotes efficient market
18		entry and ensures that ratepayers receive the benefits of competition.
19		
20	Q.	IF RATES FOR UNBUNDLED ELEMENTS WERE SET AT ECONOMIC
21		COST, THEN WOULD THE ILECS BE FORCED OUT OF BUSINESS?
22	A.	No. This is a classic "red herring" argument that the Commission should

dismiss out of hand. First, the argument is false. If all rates were set at economic
cost, as I suggest, then the company in question would be pricing all products
efficiently. The firm would receive from its consumers all the revenues required
to recover its efficiently incurred costs plus a return on its investments such that
if the firm were operating in a competitive market then the company could
maintain its operations viably.

To the extent these revenues -- which recover the cost of efficient 7 operations -- were to fall short of the ILECs' embedded costs, then any shortfall 8 9 in revenues would be an appropriate market incentive for the ILECs to straighten out their cost structure, just like competitive firms are forced to do on an 10 ongoing basis. This type of cost discipline is a requirement of competitive 11 12 markets -- it is how competitive markets operate and should operate. By extension, this is how good regulation should operate if it seeks to promote the 13 public interest. In contrast, to the extent the ILECs' rates now reflect 14 inefficiencies, consumers in Florida are, in effect, supporting inefficient 15 operations that the ILECs could not get away with if the market were 16 competitive. 17

18 Second, I am not recommending that in this proceeding the Commission 19 set all of the ILECs' prices at economic costs. The issue in this case is the 20 costing and pricing of a subset of the ILECs' "products," namely network 21 elements to be purchased by dependent competitors. Thus, since my 22 recommendation would leave the ILECs' current retail rates in place, there

should not be any impact from pricing unbundled network elements at economic
 costs on the ILECs' revenue stream. Of course, the emergence of competition
 may impact the ILECs' revenue growth, but, as discussed previously, this is
 precisely the result one should expect from the pro-competition provisions of the
 Federal Telecommunications Act of 1996.

6 Third, to the extent that the ILEC has regulatory-imposed costs (such as 7 any costs related to universal service or carrier of last resort "obligations") in its 8 rate structure, the ILEC should be required to demonstrate those costs explicitly 9 and the Commission should -- in a separate proceeding -- figure out how to deal 10 with them in a competitively neutral manner. Too often, the ILECs simply 11 claim that the difference between the economic costs and the embedded costs is 12 the result of some regulatory-imposed obligation. They typically make this 13 claim without one bit of evidence. To the extent that there are inefficiencies in 14 the ILECs' current embedded cost structure, it is simply wrong to assume that 15 all of the "gap" between economic and embedded costs are recoverable as part 16 of some regulatory-imposed obligation. In short, if the ILECs were to argue that 17 setting prices at economic costs will cause a revenue shortfall, the ILECs should 18 be required to come forward and identify the specific regulatory obligation that 19 was imposed on them and the specific costs associated with that regulatory 20 obligation. This Commission cannot and should not simply hand the ILECs 21 every bit of their embedded costs without some analysis, as the ILECs may want 22 the Commission to do.

1		Again, the 1996 Act calls for competition to replace regulated monopoly
2		whenever market conditions permit: as stated most clearly in Section 257(b):
3		NATIONAL POLICY-In carrying out subsection (a), the
4		Commission shall seek to promote the policies and purposes of
5		this Act favoring diversity of media voices, vigorous economic
6		competition, technological advancement, and promotion of the
7		public interest, convenience, and necessity. (Emphasis added.)
8		
9		Clearly, one could not promote "vigorous" competition if some parties, such as
10		the incumbent LECs, are allowed to operate under a protective regulatory
11		umbrella.
12		
13	TE	LRIC PRINCIPLES MUST BE REFLECTED IN THE COST MODELS
14		ULTIMATELY USED TO SET NETWORK ELEMENT PRICES
15		
16	Q.	PLEASE DESCRIBE WHAT THE MODEL SHOULD UTILIZE IN
17		DEVELOPING COST FOR UNBUNDLED NETWORK ELEMENTS.
18	А.	The technology assumed in the model must be the least-cost, most-efficient, and
19		reasonable technology for providing the network element that is currently being
20		deployed. The model should utilize the least cost, most efficient technology that
21		is currently being deployed by incumbent LECs, including digital loop carrier
22		systems, digital switching, fiber rings for interoffice transport, and signaling

system 7. In those parts of the network in which different technologies may be
more efficient in different situations (the feeder portion of the local loop, for
example), the model should examine each individual case and chose the
technology that is most efficient in each case. The model should contain
additional capabilities for such "dynamic modeling."

6 A model must include the incumbent LECs' wire centers as the center of 7 the loop network and the outside plant should terminate at the incumbent LECs' 8 current wire centers. The model should assume the existing locations of the 9 incumbent LECs' wire centers. The location of these switching locations is taken from the latest version of the Local Exchange Routing Guide ("LERG"), 10 11 which is maintained by Telcordia. The distance between wire centers should be 12 developed using data from the LERG. All loops developed in the model should 13 be engineered to terminate on the existing incumbent LEC wire centers.

14 The loop design incorporated into a forward-looking economic cost 15 study should not impede the provision of advanced services. The model should 16 replace coarse-gauge cable and load coils with T-1 technology. As a result, even 17 the longest loops (those greater than a set length of feet) can fully accommodate 18 advanced services, including ISDN and other high-speed data applications. The 19 model should be able to conduct explicit tests of the outside plant facilities that 20 it models in order to ensure that engineering parameters are not exceeded.

21 Wire center line counts should equal actual incumbent LEC wire center 22 line counts, and the study's or model's average loop length should reflect the 1 incumbent carrier's actual average loop length. Line counts at the wire center 2 level should be estimated by the model based on demographic data, and the 3 state-wide totals for both residence and business lines should be normalized to 4 the totals reported by the incumbent LECs in such databases as ARMIS and the 5 NECA USF Loops filing. The model should have the capability to normalize 6 residence and business line counts at the wire center level, if this data is 7 provided by the incumbent LEC. The model should also be used to develop average loop lengths at the wire center level, so that this information can be 8 9 validated.

10 Consistent with the TELRIC discussion above, the model should only include long-run forward-looking economic cost. The long run period used must 11 12 be a period long enough that all costs may be treated as variable and avoidable. The costs must not be the embedded cost of the facilities, functions, or 13 14 elements. The model should be designed to accurately estimate the costs that an efficient carrier would incur to provide service in the geographic area being 15 studied. In other words, the costs developed by the model should be constrained 16 by the geographic and demographic characteristics of the area being studied, but 17 should not be constrained by the embedded characteristics of the Incumbent 18 LEC's network or operations. In doing so, the model would correctly apply a 19 20 long run assumption by treating the incumbent LEC's embedded cost structure 21 -- except for the location of wire centers -- as variable and avoidable.

22

The model must be based on the current cost of purchasing facilities and

equipment (rather than list prices). The model should identify public sources of
 information regarding the prices (net of applicable discounts) of network
 facilities and equipment. All facility and equipment prices used as inputs to the
 model should be based on discounted, rather than list, prices.

5 The model must estimate the cost of providing service for all businesses 6 and households within a geographic region. This includes the provision of all 7 types of loops both digital and analog used in the provision of multi-line business services, special access, private lines, and multiple residence lines. 8 9 Such inclusion will permit the cost study or model to reflect the economies of 10 scale associated with the provision of these services. The model should develop costs based on the total demand for network elements, including loops, 11 12 switching, and interoffice transport. Total demand includes the demand created by residence (first and additional lines), business (single and multi-line), public 13 (coin), digital subscriber lines (xDSL), and special access services. By 14 15 designing a forward-looking network based on total demand, the model will 16 properly include economies of scale.

17 The model should include a reasonable allocation of joint and common 18 costs which must be assigned to the cost of supported services. This allocation 19 will ensure that the forward-looking economic cost does not include an 20 unreasonable share of the joint and common costs for non-supported services. 21 The model should systematically assign so-called "joint and common" costs to 22 the network elements being studied. Expenses that have traditionally (and

1		incorrectly) been treated as fixed overheads should be directly assigned as
2		variable expenses in proportion to investments or line counts as appropriate.
3		
4	Q.	PLEASE DESCRIBE THE ISSUE OF PUBLIC ACCESS AND COMPLETE
5		DISCLOSURE THAT SHOULD BE APPLICABLE TO ANY MODEL
6		PRESENTED BY A PARTY.
7	A.	This principle of public access and complete disclosure is applied in the
8		following ways:
9		The cost model software, including all inputs necessary to duplicate the
10		results sponsored by a party, should be available. The availability of the model
11		must make it possible for the Commission, Staff, ILECs and CLECs to gain an
12		understanding of how the model works, to review all inputs and assumptions,
13		and to determine which inputs and assumptions have a significant effect on the
14		model outputs.
15		The model should be designed around a user-friendly interface and the
16		documentation must include a complete set of instructions for running the
17		model. For instance a graphical user interface would permit even inexperienced
18		users to run the model, review input values, and conduct sensitivity analysis on
19		a simple "point and click" basis. The user guide should contain complete
20		instructions for loading the model onto a personal computer, conducting runs,
21		and adjusting inputs for sensitivity analysis. The model should permit the user
22		to run and store up different scenarios, allowing complete sensitivity analysis of

the model inputs to be conducted.

1

2 A complete list and detailed description of the inputs and assumptions 3 used in the model should be provided as a part of the model documentation. The model documentation should list the default values for the user definable inputs 4 and assumptions and explain what each value is intended to represent. Such a 5 listing would make review and understanding of the inputs to the model a 6 7 straight-forward process, and the accompanying explanations should make validation of the inputs possible. The model description should also provide a 8 description of the basis for the default values selected for these inputs. 9

A complete description of the process used by the model to calculate the costs associated with unbundled network elements, including the calculations and algorithms used, should be provided as part of the model documentation. In addition, the documentation should provide additional detail regarding the sources of the input data used, describe the data tables present in the model, and describe and explain the input fields used.

16 The model and all underlying data, formulae, computations, and 17 software associated with the model must be available to all interested parties for 18 review and comment. All underlying data should be verifiable, engineering 19 assumptions reasonable, and outputs plausible. The model should be able to run 20 any sensitivity analyses to determine the impact on the results if inputs or 21 assumptions are changed.

22

The model must include the capability to examine and modify the

1		critical assumptions and engineering principles. These assumptions and
2		principles include, but are not limited to, the cost of capital, depreciation rates,
3		fill factors, input costs, overhead adjustments, retail costs, structure sharing
4		percentages, fiber-copper crossover points, and terrain factors. Each of the types
5		of data listed should be an input to the model that can be reviewed and changed
6		by the user. In addition, each of the model's cells containing formulae should
7		be unlocked, making it possible for the user to make direct changes to both
8		calculations and inputs.
9		
10	NO	NRECURRING CHARGES AND COSTS SHOULD BE DETERMINED
11		CONSISTENT WITH THE TELRIC METHODOLOGY
12		
13	Q.	COULD NONRECURRING CHARGES POTENTIALLY POSE A SERIOUS
14		BARRIER-TO-ENTRY?
15	A.	Yes. As discussed previously, prices for unbundled network elements that are
16		based on TELRIC promote efficient entry. But, while TELRIC based recurring
1 7		and non-recurring prices for unbundled network elements are a necessary
18		condition for efficient entry, they are not a sufficient condition. If the incumbent
19		LECs are allowed to impose unreasonably high nonrecurring charges, then
20		efficient carriers can still be prevented from operating viably in local exchange
21		markets. That is, if nonrecurring charges are set above economic cost, then these
22		charges could in effect create a barrier-to-entry that would protect and prolong

- the incumbent LEC's monopoly position in local markets.
- 2

1

3	Q.	IN GENERAL, WHAT TYPES OF COSTS SHOULD BE RECOVERED
4		THROUGH RECURRING CHARGES AND WHAT TYPES OF COSTS
5		SHOULD BE RECOVERED THROUGH NONRECURRING CHARGES?

A. Consistent with Principle # 5 – that costs should follow cost causation – cost
 should be recovered in the manner in which they are incurred. This means that
 in general, recurring costs should be recovered through recurring charges and
 nonrecurring, one-time, costs should be recovered through nonrecurring charges.

Furthermore, with respect to the costs of operational support systems and activities, nonrecurring costs should only be recovered through nonrecurring charges (for a network element) if the costs are a *direct cost* to a specific unbundled network element (for example, an unbundled loop for customer X) that is ordered and provisioned. If the nonrecurring cost is a *common cost* to the ordering and provisioning of *all* network elements, then such costs should be recovered through recurring charges.

17 The rationale here is simple. In general, direct costs associated with the 18 ordering and provisioning of a specific unbundled network element should be 19 recovered from the customer (the CLEC) ordering and using the network 20 element: that is, the costs must be recovered from the cost-causers.

21 Common costs, on the other hand, are not caused by an individual 22 customer (CLEC) but rather by all customers collectively. It is appropriate,

1		therefore, to spread these costs over the total projected output of all network
2		elements (for which these costs were incurred) in the form of recurring charges.
3		This ensures that the totality of the costs are recovered without
4		disproportionately burdening some customers (CLEC) more than others. That
5		is, by including the common costs in recurring charges for unbundled network
6		elements, each customer (CLEC) will pay for a share of the common costs (of
7		ordering and provisioning processes) that is directly proportional to the length
8		of time that the unbundled elements are used by that customer.
9		
10	Q.	IF ILECS ARE PERMITTED TO RECOVER RECURRING COSTS
11		THROUGH NONRECURRING CHARGES, THEN COULD THIS CREATE
12		A BARRIER TO ENTRY AND IMPAIR THE COMPETITIVE PROCESS?
13	A.	Yes. CLECs will attempt to enter local markets without an existing customer
14		base. As such, they face nonrecurring charges for every customer they want to
15		serve by means of unbundled network elements. If nonrecurring charges contain
16		front-loaded recurring costs that will periodically be incurred by the ILEC in the
17		future, then the CLECs' up-front costs for entering local markets may be
18		increased significantly. Given that these nonrecurring charges apply
19		disproportionately to CLECs (relative to the incumbent LECs), they constitute
20		a barrier to entry. The FCC recognized the potentially anti-competitive nature
21		of nonrecurring charges in paragraph 747 of its Local Competition Order:
22		we find that imposing nonrecurring charges for recurring costs

could pose a barrier to entry because these charges may be
excessive, reflecting costs that may (1) not actually occur; (2) be
incurred later than predicted; (3) not be incurred for as long as
predicted; (4) be incurred at a level that is lower than predicted; (5)
be incurred less frequently than predicted; and (6) be discounted
to the present using a cost of capital that is too low. (Emphasis
added.)

8

9 Q. ARE THERE INSTANCES IN WHICH DIRECT NONRECURRING COSTS 10 MAY BE RECOVERED THROUGH RECURRING CHARGES?

Yes. There are situations in which the LECs can make reasonable predictions 11 12 as to the average non-recurring costs incurred in the provision of a network element. In such instances, it could make sense to spread those costs out over 13 14 the economic life of the facilities by recovering them through recurring rather 15 than through nonrecurring charges. As the FCC noted in section 51.507(e) of its Local Competition rules: "State commissions may, where reasonable, require 16 17 incumbent LECs to recover nonrecurring costs through recurring charges over a reasonable period of time." 18

19 This practice is perfectly consistent with the workings of competitive 20 markets. After all, firms in competitive markets often seek to lower the up-front 21 costs to customers by spreading any nonrecurring costs over subsequent 22 recurring charges.

1	Q.	SHOULD NONRECURRING CHARGES BE BASED ON TELRIC?
2	Α.	Yes. All activities and products that are provided to CLECs should be based on
3		TELRIC. As explained previously, TELRIC based prices are compensatory,
4		ensure efficient entry and generally promote the public interest.
5		
6	Q.	DID THE FCC FIND THAT NONRECURRING CHARGES SHOULD BE
7		BASED ON TELRIC?
8	А.	Yes. Section 51.507(e) of the FCC Local Competition Rules states:
9		State commissions may, where reasonable, require incumbent
10		LECs to recover nonrecurring costs through recurring charges
11		over a reasonable period of time. Nonrecurring charges shall
12		be allocated efficiently among requesting telecommunications
13		carriers, and shall not permit an incumbent LEC to recover
14		more than the total forward-looking economic cost of
15		providing the applicable element. (Emphasis added.)
16		
17	Q.	DOES THIS MEAN THAT NONRECURRING CHARGES SHOULD BE
18		BASED ON THE MOST EFFICIENT, FORWARD-LOOKING ELECTRONIC
19		OPERATIONAL SUPPORT SYSTEMS?
20	А.	Yes. ILECs often base cost studies for NRCs on inefficient OSS that entail large
21		amounts of labor to complete CLECs' service orders, etc. – this is inappropriate.
22		Particularly, these labor related inefficiencies drive up the costs for NRCs

dramatically. Instead, cost studies for NRCs should be on the most efficient
electronic systems available. Since labor is often such an expensive component
of taking service orders, etc., the OSS should allow to the maximum degree an
integration of the CLECs' electronic systems with those of the ILECs. If this is
done appropriately, then the costs for NRCs are reduced significantly or they
become negligibly small.

7 Further, the Commission should recognize that if it permits the ILECs 8 to set nonrecurring charges based on inefficient systems, that it is rewarding 9 these companies for inefficiencies. That is, since ILECs would be able to recoup 10 the costs associated with inefficient systems, they would never have an incentive to enhance the efficiency of these systems. The incentives for ILECs to 11 12 implement efficient systems is even further reduced by the fact that it is the 13 CLECs that will be handicapped in their ability to compete by higher 14 nonrecurring charges. Conversely, if prices are set based on the costs of 15 efficient OSS, then ILECs are more likely to actually implement such systems.

16

17 Q. IN APPROVING THE ILECS' NONRECURRING CHARGES, SHOULD THE
18 COMMISSION PAY SPECIAL ATTENTION TO THE POSSIBILITY OF
19 DOUBLE RECOVERY OF COSTS?

A. Yes. I have already discussed how nonrecurring charges may derail the
 development of local competition. In view of this, it is particularly important
 that the Commission pay special attention that certain types of costs are not

1		included in both the recurring and in the nonrecurring charges. While it is
2		obvious that as a matter of costing methodology this would be inappropriate, in
3		practice, one is likely to find many instances of such double counts if cost
4		studies are patiently and thoroughly scrutinized. In recognition of the potential
5		for double recovery of costs, the FCC stated the following in its local
6		Competition Order:
7		We require, however, that state commissions take steps
8		to ensure that incumbent LECs do not recover
9		nonrecurring costs twice and that nonrecurring charges
10		are imposed equitably among entrants. (Paragraph 750)
11		COSTS FOR UNEs SHOULD BE DE-AVERAGED TO REFLECT
12		GEOGRAPHIC DIFFERENCES
12 13		GEOGRAPHIC DIFFERENCES
12 13 14	Q.	GEOGRAPHIC DIFFERENCES SHOULD RATES BE DE-AVERAGED TO REFLECT COST DIFFERENCES
12 13 14 15	Q.	GEOGRAPHIC DIFFERENCES SHOULD RATES BE DE-AVERAGED TO REFLECT COST DIFFERENCES ACROSS GEOGRAPHIC AREAS?
12 13 14 15 16	Q. A.	GEOGRAPHIC DIFFERENCES SHOULD RATES BE DE-AVERAGED TO REFLECT COST DIFFERENCES ACROSS GEOGRAPHIC AREAS? Yes. In order to comply with section 252(d)(1)'s requirement that rates be
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12 13 14 15 16 17 18 19	Q. A.	GEOGRAPHIC DIFFERENCES SHOULD RATES BE DE-AVERAGED TO REFLECT COST DIFFERENCES ACROSS GEOGRAPHIC AREAS? Yes. In order to comply with section 252(d)(1)'s requirement that rates be "based on the cost of providing the network element," ⁷ rates for unbundled network elements must accurately and fully reflect each of the "cost drivers" that have a direct impact on the costs calculated.
12 13 14 15 16 17 18 19 20	Q. A.	GEOGRAPHIC DIFFERENCES SHOULD RATES BE DE-AVERAGED TO REFLECT COST DIFFERENCES ACROSS GEOGRAPHIC AREAS? Yes. In order to comply with section 252(d)(1)'s requirement that rates be "based on the cost of providing the network element," ⁷ rates for unbundled network elements must accurately and fully reflect each of the "cost drivers" that have a direct impact on the costs calculated.
12 13 14 15 16 17 18 19 20 21	Q. A.	GEOGRAPHIC DIFFERENCES SHOULD RATES BE DE-AVERAGED TO REFLECT COST DIFFERENCES ACROSS GEOGRAPHIC AREAS? Yes. In order to comply with section 252(d)(1)'s requirement that rates be "based on the cost of providing the network element," ⁷ rates for unbundled network elements must accurately and fully reflect each of the "cost drivers" that have a direct impact on the costs calculated. IS THE NEED TO DETERMINE DE-AVERAGED COSTS PARTICULARLY

1 Α. Yes. While this mandate pertains to all unbundled network elements, it is 2 particularly important with respect to unbundled loops. First, new entrant's 3 access to loops at efficient, cost-based rates is critical to the development of 4 local competition. The local loop is the most expensive and difficult portion of 5 the local network to replicate on a ubiquitous basis. For this reason, many competitors will be forced to rely, in varying degrees, on being able to use the 6 7 loop facilities of the incumbent LECs. Second, loop costs, perhaps more than 8 the costs for any other element, vary significantly across geographic regions.

9 The primary cost drivers of loop costs are loop length and customer 10 density; both vary in predictable and demonstrable ways across different 11 geographic areas. All else being equal, longer loops in low density areas are 12 more costly than shorter loops placed in high density areas. As a result, loop 13 costs vary significantly across geographic areas.

The development of cost-based rates requires that these significant geographic variations in costs be accurately and fully reflected in the rates for loops. Therefore, only loop rates that are appropriately geographically deaveraged can be found to be cost-based and in compliance with section 252(d)(1) of the Act. In paragraph 764 of the Local Competition order the FCC stated that:

20 de-averaged rates more closely reflect the actual costs of
21 providing interconnection and unbundled elements.
22 Thus, we conclude that rates for interconnection and

1		unbundled elements must be geographically de-averaged.
2 3		In paragraph 765 of the Local Competition order, the FCC further concluded that
4		the Act requires at least three "de-averaged" rate zones.
5		The principle that policy decisions should be based on de-averaged
6		rather than averaged cost information was reconfirmed by the FCC in its
7		Universal Service Order, CC Docket No. 96-45, May 7, 1997. In paragraph 250
8		of this Order, the FCC found that, for USF purposes, "the cost study or model
9		must de-average support calculations to the wire center serving area level at
10		least, and, if feasible, to even smaller areas such as a Census Block Group,
11		Census Block, or grid cell." Thus, the FCC reconfirmed the consensus among
12		cost analysts that loop costs vary from wire center to wire center and that those
13		cost variations are significant and should not be ignored.
14		
15	Q.	IF LOOP COSTS ARE NOT DE-AVERAGED, WILL THIS LEAD TO
16		INEFFICIENCIES THAT DIMINISH OVERALL WELFARE IN FLORIDA?
17	A.	Yes. If the loop costs, and hence loop prices, are not de-averaged, the pricing
18		scheme will discourage efficient use of existing resources. When deciding to
19		offer service in a given area, new entrants will be making decisions regarding
20		whether to build their own facilities or purchase unbundled loops from the
21		incumbent LEC. In the simplest terms, new entrants may be expected to build
22		their own facilities when they can do so for less than the unbundled loop rates,

and will lease an unbundled loop when they cannot. In order for a new entrant
 to make this analysis on an informed basis, however, it is essential that loop
 rates accurately reflect an underlying cost that is specific to the geographic area
 being evaluated.

5 In addition, the incumbent LEC will receive an artificial competitive advantage in those geographic areas in which the actual loop costs are less than 6 7 the adopted rate for loops, if no de-averaging were ordered. This artificial 8 advantage, gained through the establishment of an inefficient rate structure for 9 elements rather than by virtue of superior efficiency on the incumbent LEC's 10 part, will allow the incumbent to prevent the development of local exchange 11 competition in the more metropolitan areas of the state. That is, an otherwise 12 equally efficient CLEC would have to pay more than the actual economic costs for loops in metropolitan areas with a high density of customers and relatively 13 14 shorter loop lengths. The incumbent LEC, therefore, has an artificial cost 15 advantage and, in a competitive setting, can underprice the CLEC for 16 competitive retail service and thereby discourage competition. Moreover, the 17 incumbent LEC will also be able to use a portion of its inflated loop rate to 18 subsidize other services and thereby gain a competitive advantage over its 19 competitors. In short, if prices do not reflect cost, then the development of 20 competition will be impaired and the ratepayers of Florida will be deprived of 21 an optimally efficient network at competitive prices.

1 UNBUNDLED NETWORK ELEMENTS SHOULD BE WELL DEFINED

2

3 Q. IS IT IMPORTANT THAT EACH UNE TO BE STUDIED IS WELL4 DEFINED?

5 Α. Yes. In general, the cost of a UNE, as determined under TELRIC, should not 6 vary with the service or the customer that uses it. For example, with respect to 7 the use of the unbundled local switching element, a minute of use, is a minute 8 of use, is a minute of use, and it should cost the same, irrespective of whether the 9 minute of use is the ILEC's own, or whether it is AT&T's or MCI WorldCom's. This characteristic of TELRIC studies is a direct corollary of the principle 10 11 (discussed above) that costs are determined over the total output of an element, which is based on use of the element by all customers, including the ILEC's 12 13 own. However, costs will vary depending on how a particular unbundled 14 network element is defined.

15 It is critically important, therefore, that cost studies provide detailed 16 descriptions that specify precisely the technical and use characteristics for each 17 network element.

18

19 Q. IS IT ALSO IMPORTANT THAT LOOP COST STUDIES SPECIFY
20 PRECISELY THE TECHNICAL AND USE CHARACTERISTICS FOR THE
21 TYPES OF LOOPS BEING STUDIED?

22 A. Yes. I have already discussed the importance that loop costs be de-averaged to

1 reflect geographic differences in costs. It is also important that cost studies 2 reflect technical and use characteristics of loops. Specifically, when the 3 incumbent LECs provide their loop cost studies, those studies should specify 4 exactly how those loops will be provisioned and what characteristics (length and 5 geographic areas, etc.,) are presumed in the cost studies. 6 For example, ILECs tend to deviate from the TELRIC methodology 7 when costing DSL loops. Typically, they propose to base cost studies on a 8 limited set of shorter DSL loops and calculate cost add-ons (such as special 9 construction charges) for instances where loop lengths exceed the lengths on 10 which cost studies are based. These types of approaches are not consistent with 11 TELRIC. 12 The costs for DSL loops, like for all other loops, should be determined 13 based on the assumption that the loops are newly constructed, consistent with the 14 previously discussed principles of TELRIC. Thus -- for purposes of the cost studies -- there is no need for "special" construction, since loops have already 15 16 been newly constructed as DSL loops. Of course, the ILEC's departure from 17 TELRIC can only be detected if the LEC specifies exactly the technical and use 18 characteristic of the DSL loops.

19

20 Q. IF THE ILECS DO NOT SPECIFY THE TECHNICAL AND USE
21 CHARACTERISTICS OF UNES IN THEIR COST STUDIES MAY THIS
22 LEAD TO CONTROVERSY WHEN CLECS ORDER THEIR SERVICES?

1	Α.	Yes. Issues such as special construction charges have often surfaced only when
2		CLECs started to actually order unbundled elements. That is, even while the
3		rates for unbundled elements may have been approved by a commission, ILECs
4		have imposed special construction charges over and above those tariffed rates,
5		thus bypassing the regulatory process and subverting the commission's authority
6		to set rates. As noted, in many instances, this practice came to light only after
7		the conclusion of certain pricing and costing proceedings, thus requiring some
8		commissions to start new proceedings to deal with issues that should have been
9		resolved in the initial costing and pricing proceedings. It is important that the
10		Florida Commission avoid this mistake, which would only further delay or slow
11		down the development of local competition.
12		

13 Q. DOES THIS CONCLUDE YOUR TESTIMONY?

14 A. Yes, it does.

¹ FCC, In the Matter of Implementation of the Local Competition Provisions in the Telecommunications Act of 1996, First report and Order, CC Docket No. 96-98. Henceforth I will refer to this Order as the FCC's Local Competition Order.

² In its Local Competition Order, the FCC defines the term "long run" in TELRIC as: "a period long enough so that all of a firm's costs become variable or avoidable." (Paragraph 677.) The FCC then provides the following quote in a footnote to paragraph 677 to further illustrate that under TELRIC all costs are presumed variable: "all the firm's present contracts will have run out, its present plant and equipment will have been worn out or rendered obsolete and will therefore need replacement." (See footnote 1682, to paragraph 677.)

³ In paragraph 675 of its Local Competition Order, the FCC finds "Incremental costs are forward-looking ... due to changes in input prices and technologies,

incremental costs may differ from embedded costs."

⁴ In its Local Competition Order, the FCC found that "the increment that forms the basis for a TELRIC study shall be the entire quantity of the network element provided." (Paragraph 690.)

⁵ For purposes of the TELRIC studies, technologies should be selected so as to achieve an *overall* least cost network.

⁶ Communications Act of 1934, section 1, S. 3285, Public No. 416.

⁷ Checklist items (i) and (ii) require interconnection and nondiscriminatory access to network elements in accordance with section 252(d)(1) of the Act. See 47 U.S.C. §§ 271(c)(2)(B)(i) and (ii).

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I am an economist and consultant, specializing in public utility regulation. In this capacity, I have provided consulting services in the major telecommunications markets of the United States, such as New York, Texas, Illinois, Michigan, Tennessee, Georgia, and in a variety of smaller states. My consulting activities focus mostly on telecommunications regulation. Specifically, I work with corporate clients, such as MCI, AT&T, AT&T Wireless, and smaller clients, such as Brooks Fiber and PCS providers before state and federal regulatory agencies in various proceedings concerning the introduction of competition in telecommunications markets. Recently, these proceedings focus largely on the implementation of the pro-competition provisions of Telecommunications Act of 1996.

Professional experience:

My professional background includes work experiences in private industry, a state regulatory agency, and academia. I have worked for MCI Telecommunications Corporation (MCI) as a senior economist. At MCI, I provided expert witness testimony and conducted economic analyses for internal purposes. Prior to joining MCI in early 1995, I worked for Teleport Communications Group, Inc. (TCG), as a Manager in the Regulatory and External Affairs Division. In this capacity, I testified on behalf of TCG in proceedings concerning local exchange competition issues. From 1986 until early 1994, I was employed as an economist by the Public Utility Commission of Texas (PUCT) where I worked on a variety of electric power and telecommunications issues. During my last year at the PUCT I held the position of chief economist. Prior to joining the PUCT, I taught undergraduate courses in economics as an Assistant Instructor at the University of Texas from 1986.

Education:

I received a Ph.D. in Economics from the University of Texas at Austin in 1992, an M.A. in Economics from the University of Texas at Austin in 1987, and a B.A. in Economics from Quincy College, Illinois, in 1982.

PROCEEDINGS IN WHICH DR. ANKUM HAS FILED EXPERT WITNESS TESTIMONY:

New York

Commission Investigation into Resale, Universal Service and Link and Port Pricing, New York Public Service Commission, Case Nos. 95-C-0657, 94-C-0095, and 91-C-1174, July 4, 1996. On behalf of MCI Telecommunications Corporation.

Texas

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Illinois

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In the Matter of MCI Telecommunications Corporation Petition for Arbitration Pursuant to Section 252(b) of the Telecommunications Act of 1996 to Establish and Interconnection Agreement with Central Telephone Company of Illinois (Sprint), Illinois Commerce Commission, Docket No. 96-AB-007, January, 1997. On behalf of MCI Telecommunications Corporation.

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Massachusetts

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New Mexico

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Michigan

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Ohio

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Indiana

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In the matter of the Petition of Indiana Bell Telephone company, Inc. For Authorization to Apply a Customer Specific Offering Tariff to Provide the Business Exchange Services Portion of Centrex and PBX Trunking Services and for the Commission to Decline to Exercise in Part Jurisdiction over the

Petitioner's Provision of such Services, Pursuant to I.C. 8-1-2.6, Indiana Regulatory Commission, Cause No. 40178, October 1995. On behalf of MCI Telecommunications Corporation.

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Rhode Island

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Vermont

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Wisconsin

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Pennsylvania

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Georgia

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Tennessee

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