

March 20, 2001

State of Florida Division of Records and Reporting Public Service Commission Capital Circle Office Center 2540 Shummard Oak Blvd. Tallahassee, Florida 32399-0850

010354-11

Re: Application for Authority to Provide Long Distance Service

Division of Records and Reporting:

Enclosed please find the original plus twelve (12) copies of the Application for Authority to Provide Long Distance Service for 1-800-RECONEX, Inc., along with a check in the amount of two hundred fifty dollars (\$250) to represent the filing fee.

If you have any questions or need any further information, please do not hesitate to contact me directly at 503-982-5572 or anne.lynch@reconex.com.

Sincerely,

Regulatory Manager

Check received with filling and forwarded to Fiscal for deposit. Fiscal to furward a dopy of check to RAR with proof of deposit.

-Mon who forwarded check:

01 MW S2 WW 8 D8

DOCUMENT NUMBER-DATE

1.	This is an application for (check one):	010354-TI
	(x) Original certificate (new company).	
	() Approval of transfer of existing certificate: <u>Example</u> , a certificated company purchases an existing certificate to retain the authority of both certificates.	ed company and desires
	() Approval of assignment of existing certificate: <u>Example</u> , a non-certificated company purchases an existing company the certificate of authority rather than apply for a new certificate.	•
	() Approval of transfer of control: <u>Example</u> , a company purchases 51% of a certificated company. Tapprove the new controlling entity.	Γhe Commission must
2.	Name of company:	
	1-800-RECONEX, Inc.	
3.	Name under which applicant will do business (fictitious name, etc.):	
	1-800-RECONEX	
4.	Official mailing address (including street name & number, post official):	ee box, city, state, zip
	2500 Industrial Avenue, P.O. Box 40, Hubbard, Oregon 97032	
5.	Florida address (including street name & number, post office box, ci	ty, state, zip code):

6. Select type of business your company will be conducting (check all that apply):

Plantation, FL 33324

() Facility-based carrier – company owns and operates or plans to own and operate telecommunications switches and transmission facilities in Florida.

1-800-Reconex, Inc., is a non-facilities based corporation with no facilities in the State of Florida; however the Registered Agent address is CT Corporation, 1200 S Pine Island Rd.,

() Operator Service Provider – company provides or plans to provide alternative operator services for IXCs; or toll operator services to call aggregator locations; or clearinghouse services to bill such calls.

DOCUMENT NUMBER - DATE

03699 MAR 23 =

FPSC-RECORDS/REPORTING

	(x) Reseller – company has or plans to have one or more switches but primarily leases the transmission facilities of other carriers. Bills its own customer base for services used.
	() Switchless Rebiller – company has no switch or transmission facilities but may have a billing computer. Aggregates traffic to obtain bulk discount from underlying carrier. Rebills end users at a rate above its discount but generally below the rate end users would pay for unaggregated traffic.
	() Multi-Location Discount Aggregator – company contracts with unaffiliated entities to obtain bulk/volume discounts under multi-location discount plans from certain underlying carriers, then offers resold service by enrolling unaffiliated customers.
	() Prepaid Debit Card Provider – any person or entity that purchases 800 access from an underlying carrier or unaffiliated entity for use with prepaid debit card service and/or encodes the cards with personal identification numbers.
7.	Structure of organization;
	() Individual () Corporation (x) Foreign Corporation () Foreign Partnership () General Partnership () Limited Partnership () Other
8.	If individual, provide:
	Name:
	Title:
	Address:
	City/Street/Zip:
	Telephone No.: Fax No.:
	Internet E-Mail Address:
	Internet Website Address:
9.	If incorporated in Florida, provide proof of authority to operate in Florida:
	(a) The Florida Secretary of State Corporation Registration number:

10.	If foreign corporation, provide proof of authority to operate in Florida:
	(a) The Florida Secretary of State Corporate Registration number: F98000002226
11.	If using fictitious name-d/b/a, provide proof of compliance with fictitious name statute (Chapter 865.09, FS) to operate in Florida:
12.	If a limited liability partnership, provide proof of registration to operate in Florida
	(a) The Florida Secretary of State registration number:
13.	If a partnership, provide name, title and address of all partners and a copy of the partnership agreement.
	Name:
	Title:
	Address:
	City/State/Zip:
	Telephone No.: Fax No.:
	Internet E-Mail Address:
	Internet Website Address:
14.	<u>If a foreign limited partnership</u> , provide proof of compliance with the foreign limited partnership statute (Chapter 620.169, FS), if applicable.
	(a) The Florida registered number:
15.	Provide <u>F.E.I. Number</u> (if applicable): 93-1242033

pear on the bill for your services?
es?
Fax No.:
ce?
(x) Business Customers() PATs station end-users() Hotel & motel guests() Universities dormitory residents
ission with regard to the following?
Box 40
Fax No.: 503-982-6077

Internet E-Mail Address: anne.lynch@reconex.com		
Internet Website Address: www.reconex.com		
(b) Official point of contact for the ongoing operations of the company:		
Name: Anne Lynch		
Title: Regulatory Manager		
Address: 2500 Industrial Avenue, P.O. Box 40		
City/State/Zip: Hubbard, OR 97032		
Telephone No.: <u>503-982-5572</u> Fax No.: <u>503-982-6077</u>		
Internet E-Mail Address: anne.lynch@reconex.com		
Internet Website Address: <u>www.reconex.com</u>		
(c) Complaints/Inquiries from customers:		
Name: Sandra Elliot		
Title: Project Manager		
Address: 2500 Industrial Avenue		
City/State/Zip: Hubbard, OR 97032		
Telephone No.: 1-800-973-9788 ext. 4155 Fax No.: 503-982-6077		
Internet E-Mail Address: sandra.elliot@reconex.com		
Internet Website Address: <u>www.reconex.com</u>		
19. List the states in which the applicant:		
(a) has operated as an interexchange telecommunications company.		
Alabama, Arizona, District of Columbia, Kansas, Kentucky, Maryland, Nebraska, New Jersey, New Mexico, Nevada, Oregon, Texas, Utah, Virginia, Wisconsin, and West Virginia		

(b) has applications pending to be certificated as an interexchange telecommunications company.		
Arizona, California, Delaware, Georgia, Louisiana, Maine, Minnesota, Missi Missouri, North Carolina, Ohio, Oklahoma, South Carolina, South Dakota, T and Washington		
(c) is certificated to operate as an interexchange telecommunications company.		
Alabama, Arkansas, Connecticut, District of Columbia, Hawaii, Iowa, Idaho, Indiana, Kansas, Kentucky, Massachusetts, Maryland, Michigan, Montana, Nakota, Nebraska, New Hampshire, New Jersey, New Mexico, Nevada, New Oregon, Pennsylvania, Texas, Utah, Virginia, Vermont, Wisconsin, West Virginia	North York,	
(d) has been denied authority to operate as an interexchange telecommunications and the circumstances involved.	s company	
none		
(e) has had regulatory penalties imposed for violations of telecommunications st the circumstances involved.	atutes and	
none		
20. Indicate if any of the officers, directors, or any of the ten largest stockholders have previously been:	'e	
(a) adjudged bankrupt, mental incompetent, or found guilty of any felony or of a whether such actions may result from pending proceedings. If so, please exp	•	
N/A		
(b) an officer, partner or stockholder in any other Florida certificated telephone of yes, give name of company and relationship. If no longer associated with correason why not.		
N/A		

21. The applicant wi	ll provide the following interexchange carrier services (check all that apply)
a	MTS with distance sensitive per minute rates
	Method of access is FGA
-	Method of access is FGB
	Method of access is FGD
	Method of access is 800
b	MTS with route specific rates per minute
	Method of access is FGA
	Method of access is FGB
	Method of access is FGD
	Method of access is 800
c	MTS with statewide flat rates per minute (i.e. not distance
	sensitive)
	Method of access is FGA
	Method of access is FGB
X	Method of access is FGD
	Method of access is 800
d	MTS for pay telephone service providers
e	Block-of-time calling plan (Reach Out Florida, Ring America, etc.)
f	800 service (toll free)
g	WATS type service (bulk or volume discount)
,	Method of access is via dedicated facilities Method of access is via switched facilities
h.	Private line services (Channel Services)
··· <u></u>	(For ex. 1.544 mbs., DS-3, etc.)
i	Travel service
	Method of access is 950
	Method of access is 800
j	900 service

k	Operator services
	Available to presubscribed customers Available to non presubscribed customers (for example, to patrons of hotels, student in universities, patients in hospitals). Available to inmates
1	Services included are:
	Station assistance Person-to-person assistance Directory assistance Operator verify and interrupt Conference calling

22. Submit the proposed tariff under which the company plans to begin operation. Use the format required by Commission Rule 25-24.485 (example enclosed).

Please see Exhibit "A"

23. Submit the following:

A. Financial capacity

The application should contain the applicant's audited financial statements for the most recent 3 years. If the applicant does not have audited financial statements, it shall so be stated.

The unaudited financial statements should be signed by the applicant's chief executive officer or chief financial officer affirming that the financial statements are true and correct and should include:

- 1. the balance sheet
- 2. income statement; and
- 3. statement of retained earnings

Attached as Exhibit "B" please find Reconex's balance sheet and income statement submitted in confidence. Reconex does not create a Statement of Retained Earnings. The equity portion of the balance sheet contains that information.

Reconex respectfully requests that the Commission maintain the confidential nature of the financial documents contained in this Application attached as Exhibit "B". A Petition for Confidential Treatment was sent to the Commission on March 1, 2001 and attached as Exhibit "C".

The financial statements provided are unaudited as Reconex is a privately held company and, therefore, not required to produce audited financial statements. Further, Reconex is a small and new company and audited financial statements would be costly.

NOTE: This documentation may include, but is not limited to, financial statements, a projected profit and loss statement, credit references, credit bureau reports, and descriptions of business relationships with financial institutions.

Further, the following (which includes supporting documentation) should be provided:

1. A written explanation that the applicant has sufficient financial capability to provide the requested service in the geographic area proposed to be served.

Reconex has been certified to provide telecommunications services in forty-five (45) states, as well as Puerto Rico and Canada. In each instance Reconex was found to possess the requisite financial, managerial, and technical expertise.

Attached as Exhibit B is the income statement for Reconex for the twelve-month period from January 2000 through January 2001. The statement reveals a positive trend for the company. First, Reconex has been EBITDA (earnings before interest, taxes, depreciation, and amortization) positive for four consecutive months, as well as, eight months of the twelve-month statement period. Second, for the entire twelve-month period the company is EBITDA positive in the amount of \$309.857.

Investors, and those that advise investors, in the telecommunications business will generally focus on a company's EBITDA performance as they realize real profitability for new entrants is far away. Generally, this is because of the challenges related to competing with one hundred year old monopolies and relying on those monopolies as the CLEC's business partner, as well as the expense of equipment, hiring people and the building out of networks. Expense, which in the telecommunications arena, can be extremely high.

2. <u>A written explanation</u> that the applicant has sufficient financial capability to maintain the requested service.

In August of 2000, Nova Communications made a significant investment in Reconex, becoming the company's major shareholder. Nova has singled out Reconex for investment based on the infrastructure the company has in place, as well as the processes, procedures, and management which Nova feels will ensure profitability. Nova, via the company budget process, as well as changes in upper management, has forced the necessary discipline on the company to assure profitability and achieve the necessary cash flow to maintain all services provided. This along with the factors listed in item 1 above assure that Reconex has sufficient financial capability to maintain the requested service.

3. <u>A written explanation</u> that the applicant has sufficient financial capability to meet its lease or ownership obligations.

Please see No. 1 and No. 2 above.

B. Managerial capability; give resumes of employees/officers of the company that would indicate sufficient managerial experiences of each.

Dave Griffee: President & CEO

Mr. Griffee joined 1-800-RECONEX in 2000. Mr. Griffee co-founded U.S. Digitel, Inc., in 1997 and held the position of President from 1997 to 2000 when the company was sold. He installed and networked eight NACT digital switches whose combined capacity totaled 10,752 voice ports and grew the company to \$80,000,000.00 in annualized revenue. From 1996 to 1997, Mr. Griffee was Vice President of Operations for Total World Telecom, Inc., where his group installed, networked and made operational, four digital switches, bringing the network total to nine switches. In early 1997 Total World Telecom, Inc., aggressively entered into the debit card business and Mr. Griffee's group installed and activated two CPDI debit card platforms, each providing over eighty DS1's of capacity. From 1990 to 1996, Mr. Griffee was the Executive Vice President and Chief Operating Officer for Call America/Uni-Net, Inc. From January 1990 to September 1993 revenues were increased by 400%, cost of sales were lowered to provide a 40% gross margin while attrition and bad debt were reduced to below 2%. From 1986 to 1989 Mr. Griffee was the Vice President of Operations for Tele-Fibernet Corporation. During his tenure at Tele-Fibernet, he converted their network from two analog switches to four networked digital switches and built an East Coast network from Florida to Massachusetts and extended that network west into over 70 metropolitan areas. In 1988 Mr. Griffee's group installed an Operator Service Center that employed over 200 operators on 32 operator positions. From 1969 to 1986 Mr. Griffee worked for Indiana Bell/Southwestern Bell where he received technical and management training that constituted over one hundred weeks of intensive classroom and laboratory training. Mr. Griffee attended Indiana University and Purdue University.

Joe Brandes: Senior Vice President

Mr. Brandes joined 1-800-RECONEX in 1996. From 1990 to 1996 he was President of ProVision, Inc., a consumer products company manufacturing, marketing, and distributing golf products internationally. From 1987 to 1990, Mr. Brandes was Vice President of Marketing for O'Callahan's Restaurants, Inc., a \$9M multiple unit food and beverage operation. From 1978 to 1987, Mr. Brandes was Director of Marketing Operations and Distribution for Floating Point Systems, a \$150M scientific computer company. From 1972 to 1978 he served as controller for several business units including Wood Products, Heavy Equipment Manufacturing, and Retail Home Improvement with Columbia Corporation, a diversified \$175M company. Mr. Brandes holds a BS in Finance from the University of Oregon and an MBA from the University of Portland.

William E. Braun: Vice President/General Counsel

Mr. Braun joined 1-800-RECONEX in 1997. Mr. Braun is an attorney licensed to practice in the states of Oregon and California. As an attorney for the past 16 years, he has served in a litigation and advisory capacity for private firms, corporations and governmental entities. Mr. Braun holds a BA in Political Science from California State University, Long Beach and JD from Northwestern School of Law of Lewis and Clark College. He is a member of the American Bar Association, the Oregon Bar Association and the California Bar Association.

William R. Conner: Vice President of Information Technology

Mr. Conner joined 1-800-RECONEX in July 2000 with over 27 years experience in the telecommunications and information technology field. Prior to joining 1-800-RECONEX, Mr. Conner served as the Strategic Manager for a \$1.5B international telecommunication consulting firm. Mr. Conner has also lead the quality control process for Wang Communications, a subsidiary of Wang Laboratories; served as the Chief Architect for the renovation of all technology at PNG, a major energy company in Pennsylvania; and served as the Senior Manager of Engineering for a major division of MCI in Washington D.C. Mr. Conner holds a BS in Electrical Engineering and served ten years in the U.S. Marine Corps

Dale N. Powers: Vice President of Finance

Mr. Powers joined 1-800-RECONEX in October 1999. Previously Mr. Powers served as Chief Financial Officer for INTEX, a construction company. Between 1996 and 1998 he was Corporate Controller for NOW Software, a developer of consumer oriented PIM software. For six years prior to NOW, Mr. Powers served as Controller for Atlas Telecom, a \$40 million dollar international telecommunications supplier of enhanced messaging software and hardware. In addition, Mr. Powers has served in various financial capacities at several other high tech, manufacturing and distribution companies. Mr. Powers holds a BA from Knox College and a MSBA in Accounting from Northern Illinois University. He also holds an inactive CPA certificate for the State of Oregon.

Applicant possesses the managerial qualifications to provide local and long distance exchange services within the State of Iowa. The senior management team has guided Reconex from a small start-up in 1992 to the largest residential telephone company in the United States. Since 1996, Reconex has been publicly recognized every year as one of the fastest growing private companies in the Pacific Northwest (Exhibit "D").

C. Technical capability; give resumes of employees/officers of the company that would indicate sufficient technical experiences or indicate what company has been contracted to conduct technical maintenance.

Although Reconex relies upon the technical expertise of its underlying carrier, individuals with considerable telecommunications and business management experience manage the company. Below please find the biographies of Reconex's senior management team.

Dave Griffee: President & CEO

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APPLICATION ACKNOWLEDGEMENT STATEMENT

- 1. REGULATORY ASSESSMENT FEE: I understand that all telephone companies must pay a regulatory assessment fee in the amount of .15 of one percent of its gross operating revenue derived from intrastate business. Regardless of the gross operating revenue of a company, a minimum annual assessment fee of \$50.00 is required.
- 2. GROSS RECEIPTS TAX: I understand that all telephone companies must pay a gross receipts tax of two and one-half percent on all intra and interstate business.
- 3. SALES TAX: I understand that a seven percent sale tax must be paid on intra and interstate revenues.
- 4. APPLICATION FEE: I understand that a non-refundable application fee of \$250.00 must be submitted with the application.

UTILITY OFFICIAL:

Signature Signature	3/8/01 Date
Regulatory Manager Title	503-982-5572 Telephone No.
Address: 2500 Industrial Ave., Hubbard, OR 97032	<u>503-982-6077</u> Fax No,

ATTACHMENTS:

- A CERTIFICATE SALE, TRANSFER, OR ASSIGNMENT STATEMENT
- B CUSTOMER DEPOSIT AND ADVANCED PAYMENTS
- C CURRENT FLORIDA INTRASTATE NETWORK
- D AFFIDAVIT

APPENDIX A

CERTIFICATE TRANSFER, ASSIGNMENT STATEMENT, OR NEW SERVICE

I, Anne Lynch, Regulatory Manager of 1-800-RECONEX, Inc. Public Service Commission Certificate Number 4828, have rev the petitioner's request for a:	
() transfer	
() assignment	
(x) new service	
of the above-mentioned certificate	
UTILITY OFFICIAL:	
Signature Signature	3/8/01 Date
Regulatory Manager Title	<u>503-982-5572</u> Telephone No.
Address: 2500 Industrial Ave., Hubbard, OR 97032	<u>503-982-6077</u> Fax No,

CUSTOMER DEPOSITS AND ADVANCE PAYMENTS

A statement of how the Commission can be assured of the security of the customer's deposits and advance payments may be provided in one of the following ways (applicant, please check one):

- (x) The applicant will not collect deposits nor will it collect payments for service more than one month in advance.
- The applicant intends to collect deposits and/or advance payments for more than one month's service and will file and maintain a surety bond with the Commission in an amount equal to the current balance of deposits and advance payments in excess of one month.

 (The bond must accompany the application)

	UTIL	ITY	OFFICIAL	<i>:</i>
--	------	-----	-----------------	----------

Signature Signature	3 8 Ui Date
Regulatory Manager Title	503-982-5572 Telephone No.
Address: 2500 Industrial Ave., Hubbard, OR 97032	503-982-6077 Fax No,

CURRENT FLORIDA INTRASTATE SERVICES

Applicant has (x) or has not () previously provided intrast	ate telecommunications in Florida
If the answer is has, fully describe the following:	
a) What services have been provided and when did the 1-800-RECONEX, Inc., was certified by the Florida Public Seralternative local exchange telecommunication service on Febru 4828). Reconex began providing alternative local exchange teleafter approval from the Commission.	vice Commission to provide pary 24, 1997 (Certificate No.
b) If the services are not currently offered, when were	they discontinued?
UTILITY OFFICIAL:	
Signature Signature	38 Ul
Regulatory Manager Title	503-982-5572 Telephone No.
Address: 2500 Industrial Ave., Hubbard, OR 97032	503-982-6077 Fax No.

AFFIDAVIT

By my signature below, I, the undersigned officer, attest to the accuracy of the information contained in this application and attached documents and that the applicant has the technical expertise, managerial ability, and financial capability to provide alternative local exchange company service in the State of Florida. I have read the foregoing and declare that, to the best of my knowledge and belief, the information is true and correct. I attest that I have the authority to sign on behalf of my company and agree to comply, now and in the future, with all applicable Commission rules and orders.

Further, I am aware that, pursuant to Chapter 837.06, Florida Statutes, "Whoever knowingly makes a false statement in writing with the intent to mislead a public servant in the performance of his official duty shall be guilty of a misdemeanor of the second degree, punishable as provided in s.775.082 and s.775.083."

Signature Regulatory Manager Title Address: 2500 Industrial Ave., Hubbard, OR 97032 503-982-55572 Fax No.

EXHIBIT "A"

TITLE SHEET

FLORIDA TELECOMMUNICATIONS TARIFF

This tariff contains the descriptions, regulations, and rates applicable to the furnishing of service and facilities for telecommunications services provided by 1-800-RECONEX, Inc., with principal offices at 2500 Industrial Avenue, Hubbard, Oregon 97032. This tariff applies for services furnished within the state of Florida. This tariff is on file with the Florida Public Service Commission, and copies may be inspected, during normal business hours at the Company's principal place of business.

Issued: March 26, 2001

By:

Mr. Dave Griffee, President 1-800-RECONEX, Inc. P.O. Box 40 Hubbard, Oregon 97032

CHECK SHEET

The sheets listed below, which are inclusive of this tariff, are effective as of the date shown at the bottom of the respective sheet (s). Original and revised sheets as named below comprise all changes from the original tariff and are currently in effect as of the date of the bottom of this page.

SHEET	REVISION
1	Original
2	Original
3	Original
4	Original
5	Original
6	Original
7	Original
8	Original
9	Original
10	Original
11	Original
12	Original
13	Original
14	Original
15	Original
16	Original
17	Original

Issued: March 26, 2001

By:

Mr. Dave Griffee, President 1-800-RECONEX, Inc. P.O. Box 40 Hubbard, Oregon 97032

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Issued: March 26, 2001 By:

Effective: .

SYMBOLS SHEET

- D Delete or Discontinue
- I Change resulting in an increase to a customer's bill
- M Moved from another tariff location
- N New
- R Change resulting in a reduction to a customer's bill
- T Change in text or regulation but no change in rate or charge

Issued: March 26, 2001

By:

Effective:

TARIFF FORMAT SHEETS

- A. Sheet Numbering Sheet numbers appear in the upper right corner of the page. Sheets are numbered sequentially. However, new sheets are occasionally added to the tariff. When a new sheet is added between sheets already in effect, a decimal is added. For example, a new sheet added between sheets 14 and 15 would be 14.1.
- B. Sheet Revision Numbers Revision numbers also appear in the upper right corner of each page. These numbers are used to determine the most current sheet version on file with the FPSC. For example, the 4th revised Sheet 14 cancels the 3rd revised Sheet 14. Because of various suspension periods, deferrals, etc, the FPSC follows in their tariff approval process, the most current sheet number on file with the Commission is not always the tariff page in effect. Consult the Check Sheet for the sheet currently in effect.
- C. Paragraph Numbering Sequence There are nine levels of paragraph coding. Each level of coding is subservient to its next higher level:
 - 2. 2.1. 2.1.1. 2.1.1.A. 2.1.1.A.1.(a). 2.1.1.A.1.(a).I. 2.1.1.A.1.(a).I.(i). 2.1.1.A.1.(a).I.(i).
- D. Check Sheets When a tariff filing is made with the FPSC, an updated check sheet accompanies the tariff filing. The check sheet lists the sheets contained in the tariff, with a cross reference to the current revision number. When new pages are added, the check sheet is changed to reflect the revision. All revisions made in a given filing are designated by an asterisk (*). There will be no other symbols used on this page if these are the only changes made to it) i.e., the format, etc. remains the same, just revised revision levels on some pages). The tariff user should refer to the latest check sheet to find out if a particular sheet is the most current on file with the FPSC.

Issued: March 26, 2001 Effective

SECTION 1 – TECHNICAL TERMS AND ABBREVIATIONS

Access Line – An arrangement which connects the customer's location to the Company's network switching center.

Authorization Code – A numerical code, one or more of which are available to a customer to enable him/her to access the carrier, and which are used by the carrier both to prevent unauthorized access to its facilities and to identify the customer for billing purposes.

Company or Carrier – 1-800-RECONEX, Inc.

Customer – the person, firm, corporation or other entity which orders service and is responsible for payment of charges due and compliance with the Company's tariff regulations.

Day – From 8:00 AM up to but not including 5:00 PM local time Sunday through Friday.

Evening – From 5:00 PM up to but not including 11:00 PM local time Sunday through Friday.

Holidays – The Company's recognized holidays are New Year's Day, July 4th, Thanksgiving Day, Christmas Day.

Night/Weekend – From 11:00 PM up to but not including 8:00 AM Sunday through Friday, and 8:00 AM Saturday up to but not including 5:00 PM Sunday.

Issued: March 26, 2001

By:

Mr. Dave Griffee, President 1-800-RECONEX, Inc. P.O. Box 40 Hubbard, Oregon 97032

SECTION 2 – RULES AND REGULATIONS

2.1 <u>Undertaking of the Company</u>

The Company's services and facilities are furnished for communications originating at specified points within the state of Florida under terms of this tariff.

The Company's installs, operates, and maintains the communications services provided herein in accordance with the terms and conditions set forth under this tariff. It may act as the customer's agent for ordering access connection facilities provided by other carriers or entities when authorized by the customer, to allow connection of a customer's location to the Company's network. The customer shall be responsible for all charges due for such service arrangement.

The Company's service and facilities are provided on a monthly basis unless ordered on a longer-term basis, and are available twenty-four hours per day, seven days per week.

2.2 Limitations

- 2.2.1 Service is offered subject to the availability of facilities and provisions of this tariff.
- 2.2.2 The Company's reserves the right to discontinue furnishing service, or limit the use of service necessitated by conditions beyond its control; or when the customer is using service in violation of the law or the provision of this tariff.

Issued: March 26, 2001

By:

Effective:

SECTION 2 - RULES AND REGULATIONS continued

2.2. <u>Limitations</u> (Cont.)

- 2.2.3 All facilities provided under this tariff are directly controlled by the Company and the customer may not transfer or assign the use of service or facilities, except with the express written consent of the Company. Such transfer or assignment shall only apply where there is no interruption of the use or location of the service or facilities.
- 2.2.4 All regulations and conditions contained in this tariff shall apply to all such permitted assignees or transferees, as well as all conditions for service.
- 2.2.5 Customers reselling or rebilling services must have a Certificate of Public Convenience and Necessity as an interexchange carrier from the Florida Public Service Commission.

2.3 Liabilities of the Company

- 2.3.1 The Company's liability arising out of mistakes, interruptions, omissions, delays, errors, or defects in the transmission occurring in the course of furnishing service or facilities, and not caused by the negligence of its employees or its agents, in no event shall exceed an amount equivalent to the proportionate charge to the customer for the period during which the aforementioned faults in transmission occur, unless ordered by the Commission
- 2.3.2 The Company shall be indemnified and held harmless by the customer against:
 - (A) Claims for libel, slander, or infringement of copyright arising out of the material, data, information, or other content transmitted over the Company's facilities.
 - (B) All other claims arising out of any act or omission of the customer in connection with any service or facility provided by the Company.

Issued: March 26, 2001

By:

Mr. Dave Griffee, President 1-800-RECONEX, Inc. P.O. Box 40 Hubbard, Oregon 97032

SECTION 2 - RULES AND REGULATIONS continued

2.4 Interruption of Service

- 2.4.1 Credit allowance for the interruption of service which is not due to he Company's testing or adjusting, negligence of the customer, or due to the failure of channels or equipment provided by the customer, are subject to the general liability provisions set forth in Subsection 2.3.1. It shall be the customer's obligation to notify he Company immediately of any service interruption for which a credit allowance is desired. Before giving such notice, the customer shall ascertain that the trouble is not being caused by any action or omission by the customer within his control, or equipment, if any, furnished by the customer and connected to the Company's facilities. No refund or credit will be made for the time that the Company stands ready to repair the service ad the subscriber does not provide access to the Company for such restoration work.
- 2.4.2 No credit shall be allowed for an interruption of a continuous duration of less than twenty-four hours after the subscriber notifies the Company.
- 2.4.3 The customer shall be credited for an interruption of more than twenty-four hours as follows:

Credit Formula:

Credit = $A/720 \times C$

"A" – outage time in hours

"B" – each month is considered to have 720 hours

"C" – total monthly charge for affected facility

Issued: March 26, 2001

By:

Effective:

SECTION 2 – RULES AND REGULATIONS (continued)

2.5 Disconnection of Service by Carrier

The company (carrier), upon 5 working days written notice to the customer, may discontinue service or cancel an application for service without incurring any liability for any of the following reasons:

- 2.5.1 Non-payment of any sum due to carrier for regulated service for more than thirty days beyond the date of rendition of the bill for such service.
- 2.5.2 A violation of any regulation governing the service under this tariff.
- 2.5.3 A violation of any law, rule, or regulation of any government authority having jurisdiction over such service.
- 2.5.4 The company has given the customer notice and has allowed a reasonable time to comply with any rule, or remedy, and deficiency as stated in Rule 25-4.113, F.A.C., Refusal of Discontinuance of Service by Company.
- 2.5.5 Service may be disconnected without notice for tampering with company equipment, for interfering with the service to other customers, for fraud, or in the event of a hazardous condition.

Issued: March 26, 2001

By:

Mr. Dave Griffee, President 1-800-RECONEX, Inc. P.O. Box 40 Hubbard, Oregon 97032

SECTION 2 – RULES AND REGULATIONS continued

2.6 Deposits

The Company does not require a deposit from the customer.

2.7 Advance Payments

Service is provided on a prepaid basis. The Company will not collect an amount that exceeds one month's estimated charges and advance payment for service. The unused amount will be credited back to the end user in the next month's bill.

2.8 Taxes

All state and local taxes (i.e., gross receipts tax, sales tax, municipal utilities tax) are listed on customer bills as separate line items and are not included in the quoted rates.

2.9 Billing of Calls

All charges due by the subscriber are payable at any agency duly authorized to receive such payments. Any objection to billed charges should be promptly reported to the Company. Adjustments to the customers' bills shall be made to the extent that records are available and/or circumstances exists which reasonably indicate that such charges are not in accordance with approved rates or that an adjustment may otherwise be appropriate.

Issued: March 26, 2001

By:

Effective: .

Effective:

<u>SECTION 3 – DESCRIPTION OF SERVICE</u>

3.1 Timing of Calls

3.1.1 When Billing Charges Begin and End for Phone Calls

The customer's long distance usage charge is based on the actual usage of the Company's network. Usage begins when the called party picks up the receiver, (i.e. when 2-way communication, often referred to as "conversation time" is possible.). When the called party picks up is determined by hardware answer supervision in which the local telephone company sends a signal to the switch or the software utilizing audio tone detection. When software answer supervision is employed, up to 60 seconds of ringing is allowed before it is billed as usage of the network. A call is terminated when the calling or called party hangs up.

3.1.2 Billing Increments

The minimum call duration for billing purposes is 1 minute for a connected call and calls beyond 1 minute are billed in 1-minute increments.

3.1.3 Per Call Billing Charges

Billing will be rounded up to the nearest penny for each call.

3.1.4 <u>Uncompleted Calls</u>

There shall be no charges for uncompleted calls.

Issued: March 26, 2001

By:

Mr. Dave Griffee, President

SECTION 3 - DESCRIPTION OF SERVICE continued

3.2 Calculation of Distance

Usage charges for all mileage sensitive products are based on the airline distance between rate centers associated with the originating and terminating points of the call.

The airline mileage between rate centers is determined by applying the formula below to the vertical and horizontal coordinates associated with the rate centers involved. The Company uses the rate centers that are produced by Bell Communications Research in the NPA-NXX V& H Coordinates Tape and Bell's NECA Tariff No. 4.

Formula:

The square

root of:

$$\frac{(V1-V2)^2 \ + \ (H1-H2)^2}{10}$$

3.3. Minimum Call Completion Rate

A customer can expect a call completion rate (number of calls completed / number of calls attempted) of not less than 90% during peak use periods for all Feature Group D Services ("1+" dialing).

Issued: March 26, 2001

By:

Mr. Dave Griffee, President 1-800-RECONEX, Inc. P.O. Box 40 Hubbard, Oregon 97032

SECTION 3 - DESCRIPTION OF SERVICE continued

3.4 Service Offerings

3.4.1 Long Distance Service

Long distance service is offered to residential and business customers. The service permits direct dialed outbound calling at a single per minute rate. Service is provided from presubscribed, dedicated or shared use access lines. Calls re billed in one-minute increments. No monthly recurring charges or minimum monthly billing requirements apply.

3.4.2 800/888 (Inbound) Long Distance Service

800/888 (Inbound) Long Distance Service is offered to residential and business customers. The service permits inbound 800/888 calling at a single per minute rate. Service is provided from presubscribed, dedicated or shared use access lines. Calls are billed in sex second increments, with a six second minimum call duration. A \$10.00 minimum monthly billing requirement applies. Customers whose monthly usage is less than the minimum will be billed the minimum amount.

3.4.3 Calling Card Service

Calling Card Service is a calling card service offered to residential and business customers who subscribe to the Long Distance Service calling plan. Customers using the Carrier's calling card service access the service by dialing a 1-800 number followed by an account identification number and the number being called. This service permits subscribers utilizing the Carrier's calling card to make calls at a single per minute rate. Calls are billed in one (1) minute increments after the initial minimum period of one (1) minute. There are no nonrecurring or monthly recurring charges.

Issued: March 26, 2001

Ву:

Effective:

SECTION 4 – RATES

4.1 Long Distance Service

Rate per minute - \$0.25.
Plan is billed in full minute increments.

4.2, 800/888 (Inbound Long Distance Service

Rate per minute - \$0.30.

Plan is billed in six second increments with a six second minimum.

4.3 Calling Card Service

By:

Rate per minute - \$0.35. Plan is billed in full minute increments.

4.4 Determining Applicable Rate in Effect

For the initial minute, the rate applicable at the start of chargeable time at calling station applies. For additional minutes, the rate applicable is that rate which is in effect at the calling station when the additional minute(s) begin. That is, if chargeable time begins during the Day Period, the Day Rate applies to the initial minute and to any additional minutes that the call continues during the rate period. If the call continues into a different rate period, the appropriate rates from the period apply to any additional minutes occurring in that rate period. If an additional minute is split between two rate periods, the rate period applicable at the start of the minute applies to the entire minute.

Issued: March 26, 2001 Effective: .

4.6 Payment of Calls

4.6.1 <u>Late Payment Charges</u>

A late payment charge of 1.5% per month will be assessed on all unpaid balances more than thirty days old.

4.6.2 Return Check Charges

A return check charge of \$25.00 will be assessed for checks returned for insufficient funds if the face value does not exceed \$50.00, \$30.00 if the face value does exceed \$50.00 but does not exceed \$300.00, \$40.00 if the face value exceeds \$300.00 or 5% of the value of the check, which ever is greater.

4.7 <u>Restoration of Service</u>

A reconnection fee of \$25.00 per occurrence is charged when service is reestablished for customers who had been disconnected for non-payment.

Issued: March 26, 2001

By:

Mr. Dave Griffee, President 1-800-RECONEX, Inc. P.O. Box 40 Hubbard, Oregon 97032

SECTION 4 – RATES continued

4.8 Special Promotions

The company will, from time to time, offer special promotions to its customers waiving certain charges. These promotions will be approved by the FPSC with specific starting and ending dates, and be made part of this tariff.

4.9 Special Rates for the Handicapped

4.9.1 Directory Assistance

There shall be no charge for up to fifty calls per billing cycle for lines or trunks serving individuals with disabilities. The Company shall charge the prevailing tariff rates for every call in excess of 50 within a billing cycle.

4.9.2 <u>Hearing and Speech Impaired Persons</u>

Intrastate toll message rates for TDD users shall be evening rates for daytime calls and night rates for evening and night calls.

4.9.3 Telecommunications Relay Service

For intrastate toll calls received from the relay service, the Company will when billing relay calls discount relay service calls by 50 percent off of the otherwise applicable rate for a voice non-relay call except that where either the calling or called party indicates that either party is both hearing and visually impaired, the call shall be discounted 60 percent off of the otherwise applicable rate for a voice non-relay call. The above discounts apply only to time-sensitive elements of a charge for the call and shall not apply to per call charges such as a credit card surcharge.

Issued: March 26, 2001 Effective:

EXHIBIT "C"

BEFORE THE PUBLIC UTILITIES COMMISSION OF THE STATE OF FLORIDA

In Re:	
Applicant of 1-800-RECONEX, Inc.)
for a Certificate of Authority to Provide)
Interexchange (IXC) Telecommunications)
Service throughout the State of)
Florida)

NOTICE OF INTENT TO REQUEST CONFIDENTIAL CLASSIFICATION 1-800-RECONEX, INC.'S FINANCIAL DOCUMENTS

Pursuant to Commission's Procedure 25-22.006 No. 3(a), 1-800-RECONEX, Inc. ("Reconex") hereby petitions the Commission for confidential classification of the company's financial information requested in the Application for a Certificate of Authority to Provide Interexchange (IXC) Telecommunications Service soon to be filed with the Commission. Procedure 25-22-.006 No. 3(a) states that prior to the staff obtaining any material, a utility or other person may receive temporary exemption from Section 119.07(1), F.S., by filing a notice of intent to request confidential classification. In support of its request, Reconex states the following:

The Florida Public Service Commission's ("Commission") rules require that the Applicant present to the Commission a copy of its balance sheet and income statement as part of its Application for a Authority to Provide Interexchange (IXC) Telecommunications Service. Reconex requests its confidential classification.

Reconex, a privately held corporation, believes that the information found in the balance sheet and income statement constitutes proprietary and confidential business information. Reconex does not release this type of financial information to the public.

In addition, competitive disadvantage is likely to occur if such sensitive information about Reconex's financial fitness is made public. The field local and long distance exchange telecommunications service is highly competitive. Information about Reconex's market share, income stream, cost structure, and financial success would be of great economic value to competitors and harmful to Reconex.

Reconex therefore asserts that disclosure of these financial statements will unfairly disadvantage the Company, and therefore the need for confidentiality outweighs the public interest in its disclosure.

Where, 1-800-RECONEX, Inc., respectfully requests that the Commission grant Confidential Classification.

Respectfully submitted this 1st day of March 200.

William E. Braun

Corporate Secretary/General Counsel

2500 Industrial Avenue Hubbard, Oregon 97032

503-982-5573

EXHIBIT "D"

TOP 100 FASTEST-GROWING PRIVATE COMPANIES

13.00	CHO)											
Rank	Rank last year	Name/address/telephone	Percent change in revenues from 1993 to 1995	Revenues: 1995 1994 1993	Employees: 1995 1994 1993	Profit range	Start-up capital	Source of start-up capital	Description of business	Senior executive/title	Year founded	End of fiscal year
#.	'n		AFTIZ	\$8,000,000 \$2,500,000 \$8,650,000		11/2000)	nam.	17 : MICT		C.C.		
2.	NR	United Energy Inc. 421 S.W. Sixth Ave., Suite 800 (503) 295-5902 Portland, Ore. 97204 fax: (503) 285-0517	878%	\$4,961,000 \$1,195,300 \$507,220	30 11 5	0% to 5%	\$5,000	Savings	Petroleum products	James Winters, president	1990	June 30
n.				\$2,882,400 \$1,305,100 \$148,870	7	Ţ,	Win	Etrició			f.	
4.	3.	Northwest Builders Group Inc. 10798 S.E. Highway 212 (503) 857-1022 Clackamas, Ore. 97015 fax: (503) 857-0734	617%	\$5,582,600 \$1,353,400 \$778,510	93 45 25	More than . 15%	\$1,100	Personal funds	Commercial framing	Mark Patterson, president	1988	Dec. 31
	111				Î.	(5) 15°	350000			Point of the		34
6.	NR	BLT Technologies 610 Eather St. (360) 695-7000 Vancouver, Wash. 98660 fax: (360) 695-7245	520%	\$20,232,000 \$8,451,200 \$3,265,000	55 / 40 20	0% to 5%	\$25,250	Private investors	Prepaid phone cards	Tom Hoice, CEO; Bob Stemberg, president	1989	May 31
	jń.		37.	\$1,300,000 \$978,000 \$214,000		72						
8.	NR	Amerital Corp. 9620 S.W. Barbur Blvd., Suite 330 (503) 244-9059 Portland, Ore. 97219 fax: (503) 452-9495	493%	\$2,057,400 \$1,264,100 \$346,740	21 14 6	0% to 5%	\$1,000	Personal funds	Telecommunications	Todd Meislahn, presiderit	1992	Dec. 31
Ŋ.	111	Communications / roduc Dr. accounting and Dr. accounting and accounting and Accounting assessment (15,040) (94, 55)	7.104	11248.000 11248.000 1136.000		11.	/T/I///					
10.	NA	McClenahan Bruer Burrows Communications 12655 S.W. Center St., Sulte 180 (503) 643-9035 Beaverton, Ore. 97005 (503) 643-8072	447%	\$1,614,000 \$705,000 \$295,000	12 6 4	8% to 10%	\$5,000	The founders	High-technology adver- tising and public rela- tions	Kerry McClenahan, president	1993	Dec. 31
'nμ							ranyeni.	រាជនា មាន ខេត្ត រាជនា ខេត្ត			10	
12.	NR	West Coast Food and Fun Inc. dba Super Play 17455 S.W. Farmington Road, Ste. 26A (503) 848-8041 Aloha, Ora. 97007 fax: (503) 848-7819	336%	\$1,500,000 \$853,000 \$344,000	55 50 20	NA	\$325,000	investors ·	Children's entertain- ment centers (retail)	Edward Green, president	1992	Dec. 31
10		Parks (Eller Stories Eller Stories (Eller Stories		905,000 4496,000 3218,000	, p			(464)	Reculatory bedring and page 10 perculation of the company of the c	Conventation	11.7%	
14.	7.	New Horizons Computer Learning Center 8285 S.W. Nimbus, Suite 112 (503) 841-8028 Beaverton, Ore. 97008 fax: (503) 641-1759	290%	\$4,100,000 \$2,010,000 \$1,050,000	57 50 32	6% to 10%	\$5,000	Savings	Software training	Mitchell Priestley, founder/chairman	1980	Dec. 31
15.		Claric Control (Cos) 612:2500 This bit Cos (1706:25		(\$3,578,000 \$ (\$1,370,000 \$ 3,\$945,000 \$			(10000)	Pelacca funds at the second se	Support automation activarie	Waltin Class foreside d'CEO	108	
16.	25.	TeleMark Inc. 7303 S.E. Lake Road (503) 652-6000 Milwaukie, Ore. 97267 fax: (503) 653-3994	241%	\$28,661,000 \$12,567,000 \$8,408,000	1410 590 225	More than 15%	\$15,000	Personal savings	Inbound and outbound telemarketing service bureau	R. Patrick Hanlin, president	1988	June 30
17.		Laren Transportation Services Inc. 1625 S.Edifopan Road, 30. 2(503) 867-8090 Greshami Ore 187080: 25-34 last (503) 865-2790	2167.	\$9,581,800 \$4,644,900 \$3,021,300	482 2817 218		\$20,000	Leard E.C. Lancol X	Public transportation:	W. Wayne Fritz, vice president/peneral at manager 3.98		Sept 1
18.		PCB West Inc. 15244 N.W. Greenbrier Pkwy. (503) 645-8500 Beaverlon, Ore. 97006 fax: (503) 645-2137	215%	\$2,152,400 \$1,085,900 \$683,790	22 17 10	WND	\$150,000	Founders	Circuit board design	Darrei Pfeifer, president	1986	Dec. 31
19.		Building Meeting Controlland, married of the Building of the Controlland of the Control	7310 t	\$8,040,200 \$5,769,800 \$2,591,200	4	03.053	UI (co	investment by 341 company officers	Export of housing and a building materials	Pon Hiliman president/chalman	1902	March
20.	26.	22-46-20-20-20-20-20-20-20-20-20-20-20-20-20-	205%	\$3,436,900 \$2,787,200 \$1,128,300	10 6 5	11% to 15%	\$500	Personal funds	Advertising	Michael Doherty, CEO; Austin Howe, president	1991	Dec. 31
217 217		RS Medical 13. 2045, ES Sone Mill Drive, Bulle 215 (360) 886-2501 Vancouve: Wastr 188841 38 Stat. (360) 886-2588) 204% ¥	\$8,712,300 \$3,857,800 \$2,864,200	120 48 36	03.10.53	(\$100,000)	Stockholders (5)	Durable medical codice	and of the last state	4000 j	P
22.	28.	Northwest Communications Inc. dba Nentel ³ 6950 S.W. Hampton, Suite 200 (503) 570-8100 Tigard, Ore. 97223 fax: (503) 639-0779	201.4%	\$6,516,800 \$3,373,700 \$2,161,900	82 48 12	0% to 5%		Loan from stock- holder	Communication ser- vices, including cellular and paging	James Toma, president	1991	Dec. 31
23.		Good Catalog Co. 35 25 25 26 26 26 26 26 26 26 26 26 26 26 26 26	2013	\$16,026,000 \$ \$9,581,000 \$ \$5,320,000	7/	OX (0 5X)	550,000	STIDON .	Mar Grang Calabora	Barbara Tood (1998) president	1902	O.C.
24.	NR	Assembly Management Group Inc. 903 E. 10th St. (503) 472-8914 McMinnville, Ors. 97128 fax: (503) 472-9650	198%	\$975,000 \$626,280 ⁵ \$327,350	42 20 ⁵ 15	More than 15%	\$30,000		Contract electronic assembly	Thomas Sova, president	1977	Sept. 30
25.		United Data Processing Inc. (1986) 130 (1996) 1900 (1997) 1900 (19	197		200 A	0% to 5% 5	E000	Personal funds (1)		Don Goreol, Addition president, Billy (1984) Mayer, chalman (1984)		June 1902
Contin		n page 8	*xA(\$4.)		2 * <u>61 14</u>	At the Payment of	and street,	- a Territorial de la Constitutión	。	Carte di Paris y C	A = Not a	voilable

Footnotes:

Profit range is measured as a percentage of 1995 sales after taxes.
 In 1994, MedicaLogic received 58 million in venture capital from Sequole Capital and New Enterprise Associates.
 Nentel is a wholly owned subsidiary of Northwest Communications Inc.
 Figures represent average number of amployees per month.
 Figures represent average number of amployees per month.
 Historical figures represent Mabry Electronics Inc., which was purchased by Assembly Management Group Inc. in September 1995.

Qualifications:

Annual growth over each of the past three years
 Revenues more than \$200,000 but less than \$50 million in fiscal 1993.
 Independent, privately held corporation, proprietorship or partnership (not a subskillary or division) with headquarters in the Portland metro area (includes Clackamas, Multnomah, Washington and Yamhili counties in Oregon and Clark County in Washington).

NA = Not available NR = Not ranked WND = Would not disclose

Source: A representative of each company

Research by Coopers & Lybrand LLP and Nancy Nilles

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TOP 100 FASTEST-GROWING PRIVATE COMPANIES (Part 2)

Rank	ed by	1994-96 percent revenue growth	Percentage									
Rank	Rank last year	Name/address/telephone	change in revenue from 1994 to 1996	Revenue: 1996 1995 1994	Employees: 1996 1995 1994	Profit range	Startup capital	Source of startup capital	Description of business	Senior executive/title	Year founded	End of fiscal year
26.	. 6	McClenahan Bruer Burrows Communications 12655 S.W. Center St. Suite 180 (503) 643-9035 Beaverton, Ore, 97005	214%	\$2,211,000 \$1,614,000 \$705,000	17 12 6	6% to 10%	\$5,000	Founders	High-technology advertising and public relations	Charles Burrows, president	1993	Dec.
27.	15	Clientele Software Inc. 8100 S W. Nyberg Road (503) 612-2600 Tualatin, Ore 97062 fax (503) 612-2800	209%	\$4,018,364 \$3,472,314 \$1,299,650	35 47 22	Loss	\$100,000	Personal funds	Clientele for Windows/ customer information system	Dale Yocum, president/chief executive officer	1988	Dec 31
28.	NR	Marketing & Technical Materials Inc. 19470 S.W. Mohave Court (503) 612-0565 Tuelatin, Ore. 97062 (503) 812-0569	207%	\$662,796 \$456,473 \$216,000	4.5	6% to 10%	\$30,000	Personal funds	Visual presentation and imaging supplies	Tricia Meyer, president	1993	Sept- ember
29.	NR	THIS Computer Solution 404 E. 13th St (360) 696-9453 Vancouver, Wash 98660 fax (360) 696-0147	203%	\$2,487,818 \$1,008,918 \$820,865	32 9 6	11% to 15%	\$10,000	Personal funds	Computer consulting firm	Brian Lloyd, president	1990	July 31
30.	NA.	Covert Engineers Inc. 7405 S.W. Tech Center Drive, Suite 150 (503) 603-0995 Tigard, Ore, 97223	200.3%	\$2,040,053 \$1,943,558 \$679,251	19 ± 15 8 *	0% to 5%	\$25,000	Personal	Engineering services to food-processing Industry	Darrell Covert, P.E./ president	1988	Dec. 31
31.	75.	ABC Technologies Inc. 16100 N W. Cornell Road, Suite 200 (503) 617-7100 Beaverton, Ore 97006 fax. (503) 617-7200	200.1%	\$10,134,000 \$5,363,000 \$3,377,000	84 60 39	6% to 10%	\$200,000	Founders and private investors	Software and related services for activity- based management	Chris Peiper, chief executive officer	1989	Sept. 30
32.	49.	Western Lithograph Inc. 1036 N.W. 18th Ave (503) 222-1731 Porland, Ore. 97209 (ax: 1603) 222-5919	199.6%	\$5,503,000 \$3,024,000 \$1,837,000	33 21 16	ONW	\$350,000	Sold interest in unrelated firm	Commercial printing	Art Schwalge, owner	1946	Dec.
33.	NR	Lease Crutcher Lewis Corp. 921 S.W Washington St., Suite 150 (503) 223-0500 Portland, Ore. 97205 fax: (503) 223-2874	194 3%	\$20,410,992 \$9,220,247 \$6,936,440	80 20 6	0% to 5%	\$100,000	Four private shareholders	Commercial general contractor	Jeff Gibbs, president	1993	Dec- ember
34.	97	Current Electronics 125 S. Ellott Road (503) 538-0826 Newberg, Ore, 97 (32)	193.9%	\$32,520,438 \$17,167,805 \$11,066,863	283 293 285	6% to 10%	***	Privately funded	Electronic manufacturing services	Jim Davis, chief operating officer	1983	Sept 30
35.	79	Wildmer Brothers Brewing Co. 929 N Russell St. (503) 281-2437 Portland, Ore. 97227 fax: (503) 281-1496	189%	\$20,314,286 \$10,419,451 \$7,027,000	145 124 50	0% to 5%	\$100,000	Family and friends	Craft beer	Kurt Widmer, chief executive officer	1984	Dec 31
36.	NR.	American Telecom Inc. 1225 S.E. Water Ave. (503) 236-8991 Portland, Ore. 97214 (ax. (503) 238-0232	188%	\$2,100,778 \$1,437,336 \$729,183	26 18 8	0% to 5%	\$10,000	Loan	Telephone equipment Installation and sales	Joseph Foti, chief executive officer	1990	Dec- ember
37.	NR	Portland's Vital Signs 1991 N.W Upshur St., Suite A Portland, Ore. 97209 (503) 220-0074 fax (503) 220-0064	186%	\$702,835 \$442,361 \$245,952	13 4 1	More than 15%	\$500	Personal	Sign manufacturing	Nick Olson, president	1991	Dec 31
38.	NA	Far West Fibers Inc. 10750 S.W. Denney Road Beaverton, Ore: 97008 18 10x: (503) 643-9944	183%	\$29,926,000 \$23,241,000 \$10,566,000	-68 47 36	WND	\$200,000	Conifer Douglas Logging	Paper processor and broker	John Drew, president; Mary Sue Smith, vice president	1980	March 31
39.	NR	Accurate Installation Services Inc. 26300 S.W. 95th Ave , No. 103 (503) 682-6825 Wilsonville, Ore 97070 fax: (503) 682-7030	181%	\$726,420 \$587,100 \$258,400	18 12 7	0% to 5%	\$5,000	Self-funded	Installation of commercial furnishings	Charles Ferrell, president	1993	Dec 31
40.	11	Pahliech Duncan Homes LLC 15100 S.W. Koli Parkway, Suite E (503) 643-4400 Beaverton, Ore. 97006 [ax: (503) 520-8694	177%	\$15,070,075 \$11,182,532, \$5,435,844	16 ² 17 12	11% to 15%	\$550,000	Principals	Land development and residential builder	Dave Larimer, co-owner	1992	Nov 30
41.	28.	Clackemas Construction Inc. (503) 663-1144 29091 S E. Highway 212 (503) 663-1144 Boring, Ore. 97009 fax: (503) 663-6251	172%	\$2,653,824 \$2,441,422 \$977,164	15 15 8	0% to 5%	\$2,500	Savings	Site work and underground utilities	Connie Mueller, president	1988	Sept 30
42.	45.	National Management Services Inc. P.O. Box 55070 (503) 668-7961 Portland, Ore, 97238 (503) 669-8468	170%) 44 18.	\$11,717,531 \$5,680,140 \$4,342,744	23 7 6	6% to 10%	\$1,000	Savings	Yellow Pages advertising agency	Charles Deibert, president	1987	March 31
43.	70.	Environetics Inc. 16112 S W 72nd Ave Portland, Ore. 97224 (503) 684-5922 fax: (503) 598-7784	166%	\$21,800,000 \$9,900,000 \$8,200,000	60 50 25	0% to 5%	\$3,000	Proneer Trust Bank	Office furniture	William Miller, president	1980	Oct. 31
44.	NA	Protective Security Investigations Inc. 1407 C St. 1884 (360) 750-0929 Vancouver, Wash. 98663 (4) 4 sax (360) 750-4761	161%	\$1,155,375 \$804,695 \$437,474	63 47 35	0% to 5%	\$800	Funds on hand	Security guard and investigative services	Gary Rice, president	1993	Dec
45.	NR	Everest Consultants Inc. 14355 S W Allen Blvd., Suite 200 (503) 643-3990 Beaverton, Ore 97005 (ax: (503) 643-3991	162%	\$4,200,000 \$2,600,000 \$1,600,000	56 35 20	0% to 5%	\$20,300	Personal finances	Software consulting, contract engineering, turnkey projects	Srifam Edupuganti, president	1993	Dec- ember
46.	NR	M. Stearns Construction Co. Inc. 8030 N.E. Clackamas 8t. (503) 256-5502 Portland, Ore. 87213 48x (503) 257-6366	157%	\$7,940,785 \$3,795,972 \$3,095,676	40 30 25	6% to	\$23,000	Savings	Commercial general contractor	Merrill Steams, president	1984	Nov. 30
47.	74.	Pro Landscape PO. Box 5952 (503) 642-5696 Beaverton, Ore. 97006 (ax: (503) 649-4621	151 5%	\$1,189,948 \$839,510 \$473,160	20 12 12	6% to 10%	\$1,800	Visa card	Landscape and imigation	Manuel Castaneda, owner	1986	Dec. 31
48.	30	Papa Murphy's International Inc. 8000 N.E. Partway (360) 280-7272 Vancouver Wash: 98662 (360) 250-0500	151.4 %	\$8,051,000 \$3,819,000 \$2,407,000	40 25 15	More than	\$300,000	Private sources	Take-and-bake pizza	Terry Collins, chief executive officer	1981	Dec.
49.	NR	Western Pacific Building Materials 3865 N W. Saint Helens Road (503) 224-9142 Portland, Ore. 97210 fax: (503) 241-3858	150.9%	\$17,728,000 \$9,671,000 \$7,065,000	118 71 51	0% to 5%	WND	First Interstate Bank	Building materials	Robert Hamson, president	1991	Dec. 31
50.		America Copy Starting International Eugling Sylphoc des Reconserved (1998) 1882 1883 1883 1884 1885 1885 1885 1885 1885 1885 1885		\$3,126,000 \$2,057,400 \$1,264,100	29 21 14	NA :	\$1,000	Personal funds 19	Telecommunications	Todd Meislahn president/owner	U 1992	Dec.
अंद्	1. A. A. A.	Portland, Ore. 972197 (2016) Jax (503) 452-9496	"徐春"	1 - 15 m 2 m 2	沙山德	Wer.	1 5 50	Satistic Alberta	Brancac Otto	" Section Shall	NR = N	_

Continued on page 12

Qualifications:

NR = Not ranked NA = Not available WND = Would not disclose

Source: A representative of each company

Research by Coopers & Lybrand LLP and Danielle Birkin

Profit range is measured as a percentage of 1996 sales after taxes
 Pahlisch Duncan Homes LLC subcontracts most of its production work,
 providing employment for about 75 people.

Annual growth over each of the past three years
 Revenue more than \$200,000 but less than \$50 million in fiscal 1993
 Independent, privately held corporation, proprietorship or partnership (not a subsidiary or division) with headquarters in the Portland metro area (includes Clackamas, Multnomah, Washington and Yamhilt counties in Oregon and Clark County in Washington)

Top 100 fastest-growing private companies Ranked by 1995-1997 revenue growth

	Dank		Percentage	Revenue:	Employees			91011111				
Rank	Rank last year	Name/address/telephone	change revenue 1995-1997	1997 1996 1995	1997 1996 1995	Profit range	Start-up capital	Source of start-up capital	Description of business	Local senior executive/title	Year founded	End of fiscal year
1	NR	Carrier Services Inc. 400 S W Sixth Ave., Suite 800 (503) 790-2500 Portland, Ore 97204 fax. (503) 790-2525	3,783%	\$8,513,619/ \$1,094,527/ \$219,234	32/ 21/ 5	Loss	\$2.5 million	Private investors	Prepaid phone cards	Douglas Fieldhouse, president	1995	Dec 31
2	NR	Whitford/Scott 1600 NW 167th Race, Suite 310 (503) 533-2255 Beaverton, Ore 97006 fax. (503) 533-2260	2,734%	\$7,879,094/ \$4,679,289/ \$278,000	5/ 1/ 1	6% to 10%	\$20,000	Personal funds	Real estate develop- ment and residential builder	Gregory Perkins, Peter Noyes, owners	1994	Dec 31
3	NR	Oregon Chai Inc. 725 S.E. Ninth Ave , Suite T (503) 234-1430 Portland, Ore 97214 fax (503) 234-1386	1,277%	\$2,753,000/ \$1,094,000/ \$200,000	7/ 5/ 4	11% to 15%	\$3,000	Founders, SBA loan	Tea and latte	Heather Howitt, president/founder	1994	Dec 31
4	3	FTA International Inc. dba Thurber Works' 808 S W Third Ave , 7th Floor (503) 243 2565 Portland, Ore. 97204 fax. (503) 243-6705	952%	\$6,134,000/ \$3,187,000/ \$583,000	30/ 15/ 7	0% to 5%	\$1,000	Personal savings	Computer network integration	Alex Thurber, CEO	1992	Dec 31
5	NR	Professional Data Exchange Inc. 1600 S W Fourth Ave., Suite 800 (503) 226-1301 Portland, Ore 97201 fax. (503) 721-9958	912%	\$13,206,875/ \$5,869,799/ \$1,298,242	166/ 86/ 35	0% to 5%	\$10,000	Personal Ioan	Computer programming	Pete Stroeve, president. Dean Farling, vice president	1994	Dec. 31
6	NR	Poly Concepts Inc. 14960 S.W Tusiath Sherwood Road (503) 625-2251 Portland, Ore 97140 [ax (503) 625-4989	790%	\$2,921,480/ \$786,847/ \$328,133	35/ 16/ 8	6% lo 10%	\$6,968	Shareholder assets	Designs and manufactures chemical process equip and clean room apparatus	John Haltz, president/CEO	1995	Dec. 31
7	NR	Transport Logic 50 S.W Second Ave , Suite 510 (503) 243-1940 Portland, Ore 97204 fax: (503) 243-2792	789%	\$1,857,459/ \$885,443/ \$209,049	25/ 11/ 8	More than 15%	\$65,000	Founders	Internet services	Tony Schwartz, president/CEO	1994	Dec 31
8	NR	GWI Software 6160 N E. Highway 99, Suite 200 (360) 693-6944 Vancouver, Wash 98665 fax (360) 693-7766	694%	\$2,659,000/ \$1,238,000/ \$335,000	30/ 7/ 1	6% to 10%	\$1,250	Founders	Internet-based cus- tomer service software	Daren Nelson, president/CEO	1992	Dec 31
9	NR	WebTrends Corp. 621 S W Momson St , Suite 1300 (503) 294-7025 Portland, Ore 97205 fax. (503) 294-7130	583%	\$4,100,000/ \$1,900,000/ \$600,000	45/ 12/ 4	6% to 10%	\$10,000	WND	Web site management software	Eli Shapira, CEO, Glen Boyd, president/CTO	1993	Dec 31
10	NR	The Marketing Group LLC 19241 N E. San Rafael (503) 492-0397 Porlland, Ore. 97230 fax (503) 665-4918	550%	\$3,076,736/ \$984,354/ \$473,027	35/ 18/ 8	Loss	\$10,000	Family member, credit card	Specialty printing and fulfillment services	Kyle Robinson, president/CEO	1992	Dec. 31
11	6	DeManni Sports Inc. 5500 S E Alexander (503) 642-4487 Hillsboro, Ore. 97123 fax (503) 848-0454	529%	\$9,982,292/ \$5,099,353/ \$1,587,627	40/ 22/ 10	More than 15%	\$10,000	Self	Manufacturer of sort- ball and baseball bats	Ray DeManni, president/CSO	1987	Dec 31
12	9	Mendian Technology Group Inc. 4949 S.W. Meadows Road, Sune 440 (503) 697-1600 Lake Oswego, Ore 97035 fax (503) 697-8600	471%	\$3,659,484/ \$1,777,058/ \$640,656	57/ 29/ 11	0% to 5%	\$30,000	Self	Information-technology consulting services	D. Richard Creson, president	1990	Dec. 31
13	NR	United Energy Inc. PO Box 4078B (503) 295-5902 Portland, Ore 97240 fax. (503) 295 0517	468%	\$26,963,000/ \$20,403,000/ \$4,747,000	24/ 18/ 18	0% to 5%	WND	Personal funds	Wholesale and retail petroleum products	James Winters, president	1990	NA
14	NR	West Hills Development Co 14273 N.W. Science Park Drive (503) 641 7342 Portland, Ore. 97209 fax. (503) 641-7661	377%	\$62,076,095/ \$39,786,102/ \$13,011,627	55/ 35/ 15	6% to 10%	\$10,000	Savings	Developer building	Dennis Sackhoff, president Wally Remmers, vice president	1988	Dec 31
15	29	THIS Computer Solution Inc. 404 E 13th St (360) 596-9453 Vancouver, Wash 98660 fax: (360) 696-0147	363 3%	\$4,673,983/ \$3,487,828/ \$1,008,918	58/ 25/ 9	11% to 15%	WND	WND	Computer integrator	Jan Aşaı, CEO	1990	.u/31
16	23	PC Northwest Inc./HR Answers Inc. 7912 S E 13th Ave (503) 238-6929 Portland, Ore 97202 fax (503) 238-0026	363 2%	\$2,830,000 \$1,636,000 \$611,000	28/ 17/ 12	6% to 10%	\$40 000	Severence pay, credit cards	Human resources consulting and risk management	Judith Clark, president	1985	Dec 31
17	NR	Crimson Trace Corp 1433 N E Quamby St (800) 442-2405 Pontland, Ore 97209 fax (503) 295-2405	360%	\$1,800 000/ \$1,243,000/ \$391,631	NA/ NA/ NA	More than 15%	\$15,000	Major shareholder	Laser sighting system	Lew Danielson	1994	Marcr 31
18	68	First Response Inc. 4647 S W Huber St (503) 244-5996 Portland, Ore 97219 fax (503) 244-9076	359%	\$6,134,000/ \$3,187,000/ \$1,337,281	120/ 120/ 85	0% to 5%	\$210 000	Personal funds	Alarm response patrol	David Foglio, president Charlene Foglio, corporate secretary	1989	Dec 31
19	NP .	1MG Inc 2300 S.W. Cecar Hills Suite 202 (503) 644-7307 Beaverton, Ore 97005 (503) 646-6087	348%	\$1,451,625/ \$774 267/ \$324,368	18/ 8/ 5	0% to 5%	\$5 000	Loan from partners	Computer consulting and software develop ment	Ken Rubesn, president	1995	Sec 31
20	33	Lease Crutcher Lewis Corp 921 S.W. Washington St., Suite 150 (503) 223 0500 Portland, Ore. 97204 (ax. (503) 223-2874	330%	\$39 692,973/ \$20,412 599/ \$9,220,247	80/ 80/ 20	0°5 lo 5°		Four private shareholders	Commercial general contractor	,en Gicos, president	*993 	Dec 01
21	NR	1-800-Reconex Inc. 2500 Industrial Ave (503) 982 8000 Hubbaro Cre 97032 (ax (503) 982 8000	293%	\$8 050 000/ \$3,125,000/ \$2,057,400	29/ 21	//ND	\$1,000	Personal savings	Prepaid local talecom- munications services	Todd Meislahn president	1992	Dec 21
22	NR	Strategic Finishing Inc 9673 S.W. Tualan Sherwood Poad (503) 692 1498 Tualatin, Ore 97062 fax (503) 692-1597	265 4%	\$8,309 656/ \$5,689 519/ \$2,267 681	74/ 91/ 34	3% ta 5%			Vacuum metalization painting, screen chating, contract marketing sivs	Rangal from president	1990	Sec 31
23	12	Card Capture Services Inc 13190 S'W 68th Parkway, Suez 200 (503) 639 1267 Portland, Ore 97223 fax (503) 624-1570	266 2 %	\$26 890 000/ \$16 308 000/ \$7,342,000	48/ 26/ 13	0% to 5%		Principals, family	Independent ATM provider	ett lenon chairmán David Grand president	1993	Dec 31
24	NR	RMP Properties Inc. 0434 S W Iowa St (503) 244 5322 Portland Ore 97201 fax (503) 244-0490	256%	\$29,573,410/ \$16,123,110/ \$8,308,585	15/ 10/ 7	11% to 15%	\$60 000	Private investor	New construction single-family owellings	Roger Pollock, owner/president	1990	Dec 21
25	22	Good Earth Products Inc. 5325 N. Manne Drive (503) 285-4242 To man Time 17023 28 (425) 558 7977	250%	\$1,120 000/ \$750 000/ \$320 003	8/ 6/ 3	WND		Personal savings		Mark Belles, president	1992	Oec 31

Top 100 fastest-growing private companies Ranked by 1996-1998 revenue growth

Rank	Rank last year	Name/address/telephone	Percentage change revenue 1996-1998	Revenue: 1998 1997 1996	Employees 1998 1997 1996	Profit range	Start-up	Source of start-up capital	Description of business	Local senior executive/title	Year founded	End of fiscal year
1	NR	Clarity Visual Systems Inc. 9025 S.W. Hilman Court, Surle 3122 (503) 570-0700 Wilsonville, Ore 97070 fax: (503) 682-9441	2,985%	\$8,641,237/ \$3,174,227/ \$280,080	44/ 29/ 13	Loss	***************	Private investors	Large-screen projection display	Paul Gulick, CEO	1995	NA
2	NR	HealthNotes Inc. 1125 S.E. Madison St , Suite 209 (503) 234-4092 Portland, Ore 97214 fax: (503) 234-4052	737%	\$1,700,000/ \$361,000/ \$203,000	14/ 5/ 2	Loss	\$40,000	Personal funds	Publications/software on herbal/vitamin sup- plements/homeopathy	Schuyler Lininger, CEO/founder	1996	Dec 31
3	3	Oregon Chai Inc. 725 S.E. Ninth Ave., Suite T (503) 234-1430 Portland, Ore 97214 fax (503) 234-1386	, 734%	\$9,119,880/ \$2,780,000/ \$1,094,000	16/ 7/ 6	11% to 15%	\$3,000	SBA foan	Retail/wholesale tea and latte	Heather Howitt, president/founder	1994	Dec 31
4	NR	TMGI dba Business Specialities 795 N.W. Corporate Drive (503) 492-0397 Troutdale, Ore 97060 fax (503) 665-4918	682%	\$7,506,000/ \$3,076,000/ \$985,000	56/ 35/ 19	0% to 5%	\$10,000	Personal loan	Commercial and specialty printing and fulfillment services	Kyle Robinson, chair/president/CEO	1992	Dec 31
5	NR	Integra Telecom 19545 NW Von Neumann Dr., Suite 190 (503) 748-1000 Beaverton, Ore. 97006 fax (503) 748-1212	594%	\$12,500,000/ \$4,300,000/ \$1,800,000	102/ 24/ 12	Loss	NA	NA	Telecommunications provider	Dudley Slater, president/CEO	1984	Dec. 31
6	NR	Robertson & Olson Construction Inc. 8715 St. Helens Ave. (360) 699-4724 Vancouver, Wash 98664 fax: (360) 737-6799	523%	\$19,919,916/ \$9,708,431/ \$3,197,712	57/ 48/ 14	0% to 5%	\$70,000	Personal funds	Commercial general contractor	Don Robertson, president, Matt Olson, vice president	1995	Dec. 31
7	NR	Symatrix Technology Inc. 10300 S W Greenburg Road (503) 452-6080 Portland, Ore. 97223 fax: (503) 452-6086	452%	\$16,000,000/ \$13,000,000/ \$2,900,000	NA/ NA/ NA	6% to 10%	\$50,000	Industry investor, funding from principals	Systems sales and consulting	Bill Amtz, president/CEO	1996	Dec 31
8	21	1-800-RECONEX Inc. 2500 Industrial Ave. (503) 982-8000 Hubbard, Ore. 97032 fax: (503) 982-9000	450%	\$18,310,000/ \$8,003,000/ \$3,328,000	179/ 80/ 29	WND	\$1,000	Personal funds	Prepaid local telecommunications service	Todd Meishlahn, president	1992	Dec. 31
9	8	GWI Software 6160 N E. Highway 99, Suite 200 (360) 397-1000 Vancouver, Wash 98665 fax: (360) 397-1007	424%	\$5,163,570/ \$2,661,333/ \$985,236	45/ 22/ 7	696 to 1096	\$1,250	Founders	Customer relation- ship management software	Daren Nelson, president/CEO	1992	Dec. 31
10	6	Poly Concepts Inc. 14960 SW Tustern Sherwood, Ste. 103 (503) 625-2251 Sherwood, Ore. 97140 fax: (503) 352-4989	408%	\$3,996,230/ \$3,083,066/ \$785,984	41/ 35/ 16	Loss	\$6,968	Shareholder assets	Designs and manu- factures chemical process equipment	Kar Carlson, CEO, John Holtz, CTO	1995	Dec 31
11	5	Professional Data Exchange Inc. 2020 S.W Fourth Avs , Suite 800 (503) 225-1301 Portland, Ore. 97201 fax: (503) 721-9958	398%	\$29,239,887/ \$13,206,875/ \$5,869,799	282/ 166/ 84	0% to 5%	\$10,000	Personal loan	Information technology consulting and com- puter programming	Peter Stroeve, president	1994	Dec. 31
12	NR	EasyStreet Online Services Inc. 9705 S.W. Sunshine Court. Ste. 400 (503) 546-8400 Beaverton, Ore 97005 fax: (503) 646-1400	379%	\$1,975,778/ \$1,285,704/ \$412,809	17/ 12/ 7	More than 15%	\$200,000	Founders, angels	Internet service provider	Rich Bader, president/CEO	1995	Dec. 31
13	NR	Accounting Connections NW 2701 N.W. Vaughn St., Suite 457 (503) 228-2335 Portland, Ore. 97210 fax: (503) 228-2175	355%	\$1,055,022/ \$854,940/ \$231,967	5/ 3/ 2	More than 15%	\$10,000	Savings	Staffing service	Pamela Ake, president	1996	Dec. 31
14	9	WebTrends Corp. 851 S.W. Sixth Ave , Suite 1200 (503) 294-7025 Portland, Ore. 97204 fax: (503) 294-7130	329%	\$8,008,000/ \$4,055,000/ \$1,865,000	78/ 45/ 12	0% to 5%	\$10,000	NA	Internet services and website management		1993	Dec. 31
15	35	Uniglobe Lane Travel 1211 N W 23rd (503) 223-6055 Portland, Ore. 97210 fax (503) 223-8988	326%	\$10,100,227/ \$4,089,959/ \$2,371,408	20/ 10/ 7	WND	\$100,000	Personal funds/home line of credit	Travel agency	Rich Lane, president	1994	Dec. 31
16	61	Cascade Software Consulting Inc. 501 SE Columba Shores, Siz. 350 (360) 750-1300 Vancouver, Wash. 98651 fax (360) 750-4749	299%	\$6,665,000/ \$2,926,000/ \$1,669,384	75/ 55/ 25	WND	\$1,000	Personal funds	Computer software consulting services and staffing	Rex Eads, president/CEO	1989	Dec. 31
17	58	1-800-Support 18277 S.W. Boones Ferry Road (503) 584-2826 Portland, Ore. 97224 fax: (503) 539-3946	286%	\$10,500,000/ \$4,382,651/ \$2,720,280	473/ 165/ 62	0% to 5%	\$173,000	Personal funds	Tech support	Patrick Charley, CEO	1989	Dec. 31
18	NR	Copernicus Software LLC 8536 S.W. St. Helens Drive, Suite C (503) 636-8164 Wilsonville, Ore 97070 fac: (503) 636-8171	275%	\$761,453/ \$409,824/ \$203,101	9/ 6/ 6	0% to 5%	\$50,000	Founders	Retail software	Richard Gates, Nancy Webster, Mike Westby, co-lounders	1994	Dec. 31
19	7	Transport Logic 50 S W. Second Ave , Suite 510 (503) 243-1940 Portland, Ore 97204 fax: (503) 243-2792	267%	\$3,246,034/ \$1,710,360/ \$885,443	28/ 25/ 11	11% to 15%	\$10,000	Founders	Internet services	Tony Schwartz, president/CEO	1994	Dec. 31
20	51	Sight & Sound Software Inc. 1200 N W Front Ave , Suite 200 (503) 274-0938 Portland, Ore. 97209 (ax: (503) 274-0939)	265%	\$1 525,852/ \$650,747/ \$418,083	16/ 9/ 6	More than 15%	NA	Personal funds	Internet travel reser- vation systems and software developer	Jeff Kennedy, president, Mark Tilden, CEO	1993	Dec. 31
21	NR	Ace Communications Inc. 10500 3 W Allen Blvd., Surle 219 (503) 626 1997 Beaverton, Ore 97005 fax: (503) 626-0632	247%	\$1 562,815/ \$974,208/ \$449,785	25/ 18/ 12	6% to 10%	NA	Billings	Technical writing staffing and services	Mark Ace, president	1991	Dec 31
22	12	Meridian Technology Group Inc. 4949 S.W Meadows Road, Sule 440 (503) 697-1600 Lake Oswego, Ore. 97035 fax (503) 697-8600	244%	\$6,113,795/ \$3,659,484/ \$1,777,058	72/ 57/ 29	6% to 10%	\$30,000	Personal funds	Information technology consulting services	D Richard Creson, president	1990	Dec 31
23	88	Marsee Baking 2287 N W Pettygrove St. (503) 295-4000 Portland, Ore 97210 fax: (503) 295-1038	212%	\$12,656,000/ \$4,948,000/ \$4,061,000	377/ 250/ 145	Loss	\$300,000	Founders and SBA loan	Retail/wholesale baked goods	Ray Lindstrom, CEO/chair	1992	Dec. 31
24	NR	Go Fish Corp 618 N.W Glisan St , Suite 303 (503) 224-3474 Portland, Ore. 97209 fax: (503) 224-0166	205%	\$1,910,456/ \$1,408,725/ \$626,467	3/ 2/ 2	More than 15%	\$40,000	Outside consulting work	Fishing and hunting apparel	Bart Borume, president, Stephen Clauson, vice president, design	1995	Dec. 31
25	NR	Majestic Mortgage Services Inc. 222 S.W. Columbia St., Suite 950 (503) 294-1844 Portland, Ore 97201 fax. (503) 294-2002	203%	\$5,310,772/ \$3,209,125/ \$1,751,408	78/ 56/ 22	More than 15%	\$21,800	Personal funds	Residential real estate lending	David Karkanen, president; John Mayer, vice president	1995	Dec 31

WND = Would not disclose

NA = Not available NR = Not ranked

Source: a representative of each company

Qualifications:

Annual growth over each of the past three years.
Revenue more than \$200,000 but less than \$50 million in fiscal 1996, Independent, privately held corporation, propnetorship or partnership (not a subsidiary or a division) with headquarters in the Portland metro area.

Research by PricewaterhouseCoopers LLP and Danielle Birkin