## Examples of Regulatory Plans

| Jurisdiction | Rate Freeze/Cap | Sharing of Net Savings Shareholder/Customer | Costs | Merging Companies |
| :---: | :---: | :---: | :---: | :---: |
| Arkansas | 5 years | New rate case in Year 6 | 50\% of non-recovered A.P. included in rate base over 35 years | Utilicorp Empire |
| California | 5 years | N/A | Amortized over 5 years | Sierra Pacific Washington Water |
| Colorado | 30 month | Rate case after 2 years extend ESM to 2006 | --- | PS Colorado NSP |
| Connecticut | 3 years | 50/50 on earnings exceeding authorized ROE | --- | Consolidated Edison Northeast Utilities |
| D.C. | 4 years | 25/75 | --- | Baltimore Gas \& Electric Potomac Energy |
| Idaho | 5 years | 50/50 over authorized ROE | $\$ 47$ million amortized over 5 years | Washington Water Sierra Pacific |
| Indiana | Base rates set for 8 years based on estimated synergies | 45/55 of estimated synergies | Amortized over 8 years | $\begin{array}{\|l\|l} \text { AEP } \\ \mathrm{CSW} \end{array}$ |
| Kansas | 4 years | --- | $\$ 179.5$ million straight line over 35 years | Western Resources KCP\&L |
| Kentucky | New rate case in 5 years | 50/50 | $\$ 77$ million amortized over 5 years | $\left\lvert\, \begin{aligned} & \text { LGE } \\ & \mathrm{KU} \end{aligned}\right.$ |


| Jurisdiction | Rate Freeze/Cap | Sharing of <br> Net Savings <br> Shareholder/Customer | Costs | Merging <br> Companies |
| :--- | :--- | :--- | :--- | :--- |
| Louisiana | 5 years | $60 / 40$ on O\&M savings |  | Entergy <br> Gulf States |
| Michigan | 4 years (after initial 2\% rate <br> reduction) | Company keeps all | ---1 | Wisconsin Electric <br> NSP |
| Nevada | 3 years | New rate case after 3 years | Can recoup over 3 year <br> rate freeze | Nevada Power <br> Sierra Pacific |
| New Hampshire | 33 month followed by $\$ 75$ <br> million rate decrease over 7 <br> years | $25 / 75$ | Subject to prudence <br> review | PSNH <br> ConEd |
| New Mexico | 54 months | $50 / 50$ | NCE <br> NSP |  |
| North Carolina | 5 years | $\$ 2$ million rate reduction over <br> 2 years | $\$ 495$ million out of utility <br> accounts | SCANA <br> Public Service Company of <br> North Carolina |
| Pennsylvania | 6-1/2 years (3 year extension of <br> current rate freeze) | N/A | $\$ 1$ billion amortized over 6- <br> $1 / 2$ years | GPU <br> First Energy |
| Pennsylvania | Cap extended for total of 7-1/2 <br> years | $50 / 50$ over authorized ROE | $\$ 160$ million amortized <br> over 7-1/2 years | Allegheny <br> Duquesne |
| Washington | Gas rates frozen for 5 years, <br> electric rates increased 4-6\% <br> over 4 years after 5.7\% initial <br> decrease | --- | Puget Sound <br> Washington Natural Gas |  |

# Summary of Earnings Sharing Mechanisms in Approved PBR Plans 

Jurisdiction
Company
Plans with ESMs
Energy

| CA | San Diego Gas \& Electric |
| :--- | :--- |
| CA | Southern California Edison |
| CO | Public Service of Colorado |
| CT | United Illuminating |
| FL | Tampa Electric |
| GA | Georgia Power |
| ME | Central Maine Power |
| MO | Union Electric ${ }^{3}$ |
| OR | Pacificorp |
| VA | Appalachian Power |
| VA | Virginia Electric \& Power |
| CA | Southern California Gas |
| MA | Boston Gas |
| LA | Central Louisiana Electric |
| MI | SEMPCO Energy Gas |
| MI | Michigan Consolidated Gas |
| ME | Bangor Gas Company |
| LA | Entex |

Telecommunications
KY Cincinnati Bell
FL Southern Bell
Bell Atlantic
Average of Active Plans with Known or Estimatable Target ROE

Average of 5 Active Plans with Bounded Neutral Zone

## Kansas Proposals

Commission Staff
Joint Applicants - Grid 1
Joint Applicants - Grid 2
Joint Applicants - Grid 3
Joint Applicants - Grid 4

| Neutral Band |  |  | Customer Share up to Basis Points Above Target ROE ${ }^{2}$ |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Above | Below | Spread | 25 | 50 | 75 | 100 | 125 | 150 | 175 | 200 | 225 | 250 | 275 | 300 | 350 | 400 | 450 | 500 | $500+$ |
| Target | Target |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |


| 100 | 150 | 250 | $0 \%$ | $0 \%$ | $0 \%$ | $0 \%$ | $75 \%$ | $75 \%$ | $75 \%$ | $50 \%$ | $50 \%$ | $50 \%$ | $50 \%$ | $50 \%$ | $50 \%$ | $50 \%$ | $50 \%$ | $50 \%$ | $50 \%$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 50 | 50 | 100 | $0 \%$ | $0 \%$ | $75 \%$ | $75 \%$ | $75 \%$ | $50 \%$ | $50 \%$ | $25 \%$ | $25 \%$ | $25 \%$ | $25 \%$ | $0 \%$ | $0 \%$ | $0 \%$ | $0 \%$ | $0 \%$ | $0 \%$ |
| 0 | infinite | infinite | $65 \%$ | $65 \%$ | $65 \%$ | $65 \%$ | $50 \%$ | $50 \%$ | $50 \%$ | $50 \%$ | $50 \%$ | $50 \%$ | $50 \%$ | $50 \%$ | $35 \%$ | $35 \%$ | $35 \%$ | $100 \%$ | $100 \%$ |
| 0 | 150 | infinite | $33 \%$ | $33 \%$ | $33 \%$ | $33 \%$ | $33 \%$ | $33 \%$ | $33 \%$ | $33 \%$ | $33 \%$ | $33 \%$ | $33 \%$ | $33 \%$ | $33 \%$ | $33 \%$ | $33 \%$ | $33 \%$ | $33 \%$ |
| 25 | infinite | infinite | $0 \%$ | $60 \%$ | $60 \%$ | $60 \%$ | $100 \%$ | $100 \%$ | $100 \%$ | $100 \%$ | $100 \%$ | $100 \%$ | $100 \%$ | $100 \%$ | $100 \%$ | $100 \%$ | $100 \%$ | $100 \%$ | $100 \%$ |
| 125 | 125 | 250 | $0 \%$ | $0 \%$ | $0 \%$ | $0 \%$ | $0 \%$ | $66 \%$ | $66 \%$ | $66 \%$ | $66 \%$ | $66 \%$ | $66 \%$ | $66 \%$ | $66 \%$ | $66 \%$ | $66 \%$ | $66 \%$ | $66 \%$ |
| 350 | 350 | 700 | $0 \%$ | $0 \%$ | $0 \%$ | $0 \%$ | $0 \%$ | $0 \%$ | $0 \%$ | $0 \%$ | $0 \%$ | $0 \%$ | $0 \%$ | $0 \%$ | $0 \%$ | $50 \%$ | $50 \%$ | $50 \%$ | $50 \%$ |
| 130 | 130 | 260 | $0 \%$ | $0 \%$ | $0 \%$ | $0 \%$ | $0 \%$ | $50 \%$ | $50 \%$ | $50 \%$ | $50 \%$ | $50 \%$ | $10 \%$ | $10 \%$ | $10 \%$ | $10 \%$ | $10 \%$ | $100 \%$ | $100 \%$ |
| 250 | 250 | 500 | $0 \%$ | $0 \%$ | $0 \%$ | $0 \%$ | $0 \%$ | $0 \%$ | $0 \%$ | $0 \%$ | $0 \%$ | $0 \%$ | $25 \%$ | $25 \%$ | $25 \%$ | $50 \%$ | $50 \%$ | $50 \%$ | $50 \%$ |
| 0 | infinite | infinite | $66 \%$ | $66 \%$ | $66 \%$ | $66 \%$ | $66 \%$ | $66 \%$ | $66 \%$ | $66 \%$ | $66 \%$ | $66 \%$ | $66 \%$ | $66 \%$ | $66 \%$ | $66 \%$ | $66 \%$ | $66 \%$ | $66 \%$ |
| 0 | infinite | infinite | $66 \%$ | $66 \%$ | $66 \%$ | $66 \%$ | $66 \%$ | $66 \%$ | $66 \%$ | $66 \%$ | $66 \%$ | $66 \%$ | $100 \%$ | $100 \%$ | $100 \%$ | $100 \%$ | $100 \%$ | $100 \%$ | $100 \%$ |
| 25 | 175 | infinite | $0 \%$ | $75 \%$ | $65 \%$ | $55 \%$ | $45 \%$ | $35 \%$ | $25 \%$ | $25 \%$ | $15 \%$ | $15 \%$ | $5 \%$ | $5 \%$ | $0 \%$ | $0 \%$ | $0 \%$ | $0 \%$ | $0 \%$ |
| 40 | 400 | 800 | $0 \%$ | $0 \%$ | $0 \%$ | $0 \%$ | $0 \%$ | $0 \%$ | $0 \%$ | $0 \%$ | $0 \%$ | $0 \%$ | $0 \%$ | $0 \%$ | $0 \%$ | $0 \%$ | $0 \%$ | $75 \%$ | $75 \%$ |
| 0 | infinite | infinite | $50 \%$ | $50 \%$ | $50 \%$ | $100 \%$ | $100 \%$ | $100 \%$ | $100 \%$ | $100 \%$ | $100 \%$ | $100 \%$ | $100 \%$ | $100 \%$ | $100 \%$ | $100 \%$ | $100 \%$ | $100 \%$ | $100 \%$ |
| 200 | infinite | infinite | $0 \%$ | $0 \%$ | $0 \%$ | $0 \%$ | $0 \%$ | $0 \%$ | $0 \%$ | $0 \%$ | $50 \%$ | $50 \%$ | $50 \%$ | $50 \%$ | $50 \%$ | $50 \%$ | $50 \%$ | $50 \%$ | $50 \%$ |
| 200 | infinite | infinite | $0 \%$ | $0 \%$ | $0 \%$ | $0 \%$ | $0 \%$ | $0 \%$ | $0 \%$ | $0 \%$ | $50 \%$ | $50 \%$ | $50 \%$ | $50 \%$ | $50 \%$ | $50 \%$ | $50 \%$ | $50 \%$ | $50 \%$ |
| 335 | infinite | infinite | $0 \%$ | $0 \%$ | $0 \%$ | $0 \%$ | $0 \%$ | $0 \%$ | $0 \%$ | $0 \%$ | $0 \%$ | $0 \%$ | $0 \%$ | $0 \%$ | $50 \%$ | $50 \%$ | $50 \%$ | $50 \%$ | $50 \%$ |
| 42 | 42 | 84 | $0 \%$ | $50 \%$ | $50 \%$ | $50 \%$ | $100 \%$ | $100 \%$ | $100 \%$ | $100 \%$ | $100 \%$ | $100 \%$ | $100 \%$ | $100 \%$ | $100 \%$ | $100 \%$ | $100 \%$ | $100 \%$ | $100 \%$ |


| 50 | infinite | infinite | $0 \%$ | $0 \%$ | $50 \%$ | $50 \%$ | $50 \%$ | $50 \%$ | $50 \%$ | $50 \%$ | $50 \%$ | $50 \%$ | $50 \%$ | $50 \%$ | $50 \%$ | $50 \%$ | $50 \%$ | $50 \%$ | $50 \%$ |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 80 | 70 | 150 | $0 \%$ | $0 \%$ | $0 \%$ | $60 \%$ | $60 \%$ | $60 \%$ | $60 \%$ | $60 \%$ | $60 \%$ | $60 \%$ | $60 \%$ | $60 \%$ | $100 \%$ | $100 \%$ | $100 \%$ | $100 \%$ | $100 \%$ |
| 100 | 100 | 200 | $0 \%$ | $0 \%$ | $0 \%$ | $0 \%$ | $50 \%$ | $50 \%$ | $50 \%$ | $50 \%$ | $50 \%$ | $50 \%$ | $50 \%$ | $50 \%$ | $50 \%$ | $50 \%$ | $50 \%$ | $50 \%$ | $50 \%$ |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| $\mathbf{1 1 7}$ | $\mathbf{n a}$ | $\mathbf{n a}$ | $\mathbf{1 3 \%}$ | $\mathbf{2 2 \%}$ | $\mathbf{2 8 \%}$ | $\mathbf{3 2 \%}$ | $\mathbf{4 1 \%}$ | $\mathbf{4 5 \%}$ | $\mathbf{4 5 \%}$ | $\mathbf{4 2 \%}$ | $\mathbf{4 7 \%}$ | $\mathbf{4 7 \%}$ | $\mathbf{4 7 \%}$ | $\mathbf{4 6 \%}$ | $\mathbf{4 9 \%}$ | $\mathbf{5 3 \%}$ | $\mathbf{5 3 \%}$ | $\mathbf{6 4 \%}$ | $\mathbf{6 4 \%}$ |

$\begin{array}{lll}163 & 167 & 329\end{array}$

| 75 | 75 | 150 |
| :---: | :---: | :---: |
| 25 | 125 | 250 |
| 25 | 125 | 250 |
| 25 | 125 | 250 |
| 25 | 125 | 250 |


| $0 \%$ | $0 \%$ | $0 \%$ | $40 \%$ | $40 \%$ | $40 \%$ | $40 \%$ | $60 \%$ | $60 \%$ | $60 \%$ | $60 \%$ | $60 \%$ | $80 \%$ | $80 \%$ | $80 \%$ | $80 \%$ | $80 \%$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| $0 \%$ | $0 \%$ | $0 \%$ | $0 \%$ | $0 \%$ | $50 \%$ | $50 \%$ | $50 \%$ | $50 \%$ | $50 \%$ | $50 \%$ | $50 \%$ | $50 \%$ | $50 \%$ | $50 \%$ | $50 \%$ | $50 \%$ |
| $0 \%$ | $0 \%$ | $0 \%$ | $0 \%$ | $0 \%$ | $50 \%$ | $50 \%$ | $40 \%$ | $40 \%$ | $40 \%$ | $40 \%$ | $40 \%$ | $40 \%$ | $40 \%$ | $40 \%$ | $40 \%$ | $40 \%$ |
| $0 \%$ | $0 \%$ | $0 \%$ | $0 \%$ | $0 \%$ | $50 \%$ | $50 \%$ | $40 \%$ | $40 \%$ | $30 \%$ | $30 \%$ | $30 \%$ | $30 \%$ | $30 \%$ | $30 \%$ | $30 \%$ | $30 \%$ |
| $0 \%$ | $0 \%$ | $0 \%$ | $0 \%$ | $0 \%$ | $50 \%$ | $50 \%$ | $40 \%$ | $40 \%$ | $30 \%$ | $30 \%$ | $20 \%$ | $20 \%$ | $20 \%$ | $20 \%$ | $20 \%$ | $20 \%$ |

[^0]
## Comparison of Claimed or Estimated

Savings to Combined Operating Statistics

|  |  |  | Annual Savin | Percent of: |  | Ten Yea | Savings as Pe | rcent of: |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Merger | Average <br> Annual Savings (Thousands) | $\begin{aligned} & \text { Per } 1000 \mathrm{kWh} \\ & \text { Sold } \end{aligned}$ | Annual Operating Expenses | Annual Revenue | Per <br> Customer | Total Assets | Market Capitalization | Book Capitalization |
| Cleveland Iluminating Toledo Edison | \$79,100 | \$2.19 | 2.8\% | 2.4\% | \$46.53 | 8.7\% | 21.7\% | 46.5\% |
| Southern Savannah | \$75,000 | \$0.60 | 1.2\% | 1.0\% | \$24.19 | 3.6\% | 11.9\% | 10.6\% |
| PacifiCorp Utah P\&L | \$101,000 | \$2.35 | 2.3\% | 3.4\% | \$74.14 | 11.2\% | 31.6\% | 33.7\% |
| SDG\&E SCE | \$170,000 | \$1.58 | 2.7\% | 2.3\% | \$30.91 | 9.1\% | 19.8\% | 22.7\% |
| KGE <br> KCP\&L | \$17,000 | \$0.89 | 1.9\% | 1.4\% | \$26.15 | 3.3\% | 11.4\% | 11.7\% |
| lowa RES Midwest | \$50,000 | \$4.76 | 6.3\% | 5.0\% | \$66.67 | 21.7\% | 55.6\% | 76.9\% |
| NEU PSNH | \$90,000 | \$3.13 | 6.7\% | 5.0\% | \$90.00 | 11.5\% | 38.3\% | 32.1\% |
| KP\&L <br> KG\&E | \$28,000 | \$1.56 | 2.0\% | 1.8\% | \$18.06 | 6.4\% | 17.5\% | 20.0\% |
| lowa Southern Iowa Electric | \$16,000 | \$2.13 | 3.2\% | 3.3\% | \$29.09 | 12.3\% | 25.0\% | 33.7\% |
| Gulf States Entergy | \$169,500 | \$1.84 | 3.9\% | 3.0\% | \$70.63 | 8.1\% | 24.6\% | 24.2\% |
| $\begin{aligned} & \text { CG\&E } \\ & \text { PSI } \end{aligned}$ | \$150,000 | \$3.13 | 6.8\% | 5.8\% | \$93.75 | 22.4\% | 48.4\% | 68.2\% |
| PSI <br> IPALCO | \$150,000 | \$3.85 | 1.1\% | 0.8\% | \$150.00 | 37.5\% | 55.6\% | 107.1\% |
| Central Southwest El Paso Electric | \$38,500 | \$0.64 | 1.2\% | 1.0\% | \$21.39 | 3.4\% | 6.2\% | 14.3\% |
| Washington Water Sierra Pacific | \$45,000 | \$2.81 | 5.0\% | 4.1\% | \$56.25 | 13.20\% | 34.6\% | 40.9\% |
| lowa Illinois G\&E Midwest Resources | \$16,000 | \$2.13 | 3.2\% | 3.3\% | \$29.09 | 12.30\% | 25.0\% | 33.7\% |


|  |  |  | Annual Savings as Percent of: |  |  | Ten Year Savings as Percent of: |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Merger | Average <br> Annual <br> Savings (Thousands) | Per 1000kWh Sold | Annual Operating Expenses | Annual Revenue | Per Customer | Total Assets | Market Capitalization | Book Capitalization |
| Union Electric CIPSCO | \$57,000 | \$1.43 | 2.5\% | 2.0\% | \$35.63 | 6.8\% | 12.4\% | 19.7\% |
| WPL IES Interstate | \$75,000 | \$2.78 | 4.4\% | 4.0\% | \$62.50 | 17.9\% | 41.7\% | 53.6\% |
| Northern States Power Wisconsin Energy | \$200,000 | \$3.45 | 5.4\% | 4.8\% | \$64.51 | 20.0\% | 33.3\% | 55.6\% |
| Baltimore Gas Potomac Electric | \$130,000 | \$2.20 | 3.4\% | 2.8\% | \$54.17 | 8.6\% | 20.0\% | 29.6\% |
| PECO PPL | \$200,000 | \$2.33 | 4.0\% | 2.9\% | \$64.52 | 8.3\% | 22.0\% | 29.4\% |
| SPS PSCo | \$77,000 | \$1.75 | 3.1\% | 2.8\% | \$32.08 | 12.8\% | 24.1\% | 40.5\% |
| KCP\&L Utilicorp | \$63,600 | \$2.36 | 0.7\% | 0.7\% | \$37.41 | 7.6\% | 20.5\% | 30.3\% |
| Western Resources KCP\&L | \$95,000 | \$2.38 | 3.7\% | 3.3\% | \$95.00 | 8.7\% | 21.6\% | 33.9\% |
| Centerior Ohio Edison | \$100,000 | \$1.54 | 2.6\% | 2.0\% | \$47.62 | 5.3\% | 22.7\% | 22.2\% |
| Atlantic Energy Delmarva | \$50,000 | \$2.36 | 2.9\% | 2.4\% | \$50.00 | 8.8\% | 22.7\% | 28.9\% |
| DQE Allegheny | \$100,000 | \$1.32 | 3.3\% | 2.9\% | \$50.00 | 9.0\% | 17.2\% | 27.8\% |
| $\begin{aligned} & \text { LG\&E } \\ & \text { KU } \end{aligned}$ | \$76,000 | \$2.33 | 1.9\% | 1.8\% | \$71.02 | 16.2\% | 27.1\% | 52.2\% |
| $\begin{aligned} & \text { AEP } \\ & \text { CSW } \end{aligned}$ | \$200,000 | \$0.98 | 2.2\% | 1.8\% | \$43.48 | 6.9\% | 13.3\% | 24.4\% |
| Boston Edison Commonwealth Energy | \$50,000 | \$2.06 | 2.2\% | 1.8\% | \$39.78 | 9.8\% | 27.7\% | 35.3\% |
| Nevada Power Sierra Pacific | \$50,000 | \$2.34 | 4.2\% | 3.3\% | \$55.56 | 11.9\% | 22.7\% | 33.3\% |
| ConEd <br> Orange \& Rockland | \$46,800 | \$0.87 | 0.7\% | 0.6\% | \$10.64 | 3.0\% | 3.9\% | 7.3\% |


|  |  |  |  | Annual Savin | s Percent of: |  | Ten Yea | Savings as Pe | rcent of: |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Merger |  | Average <br> Annual Savings (Thousands) | Per 1000kWh Sold | Annual Operating Expenses | Annual Revenue | Per Customer | Total Assets | Market Capitalization | Book Capitalization |
| ConEd NEU |  | \$150,000 | \$1.64 | 1.6\% | 1.3\% | \$26.32 | 6.1\% | 11.5\% | 18.8\% |
| Sierra Pacific Portland Gen |  | \$42,000 | \$1.56 | 3.0\% | 2.4\% | \$38.18 | 7.8\% | 18.3\% | 26.3\% |
| PECO <br> Unicom |  | \$111,000 | \$0.64 | 1.0\% | 0.9\% | \$20.56 | 2.9\% | 7.6\% | 13.9\% |
| $\begin{aligned} & \text { NCE } \\ & \text { NSP } \end{aligned}$ |  | \$110,000 | \$1.17 | 2.0\% | 1.7\% | \$23.91 | 7.3\% | 11.3\% | 21.6\% |
| FPL Entergy |  | \$150,000 | \$0.78 | 1.1\% | 1.0\% | \$23.81 | 4.1\% | 9.4\% | 12.5\% |
| First Energy GPU |  | \$150,000 | \$1.25 | 1.7\% | 1.4\% | \$37.50 | 3.8\% | 13.6\% | 16.7\% |
| RGS <br> Energy East |  | \$50,000 | \$1.52 | 1.7\% | 1.4\% | \$42.55 | 7.9\% | 13.9\% | 25.0\% |
|  | High | \$200,000 | \$4.76 | 6.8\% | 5.8\% | \$150.00 | 37.5\% | 55.6\% | 107.1\% |
|  | Low | \$16,000 | \$0.60 | 0.7\% | 0.6\% | \$10.64 | 2.9\% | 3.9\% | 7.3\% |
|  | Mean | \$92,855 | \$1.96 | 2.9\% | 2.5\% | \$48.78 | 10.2\% | 22.8\% | 32.5\% |

## CPL / FLA Progress

|  | kWh | Operating Expenses | Revenue | Customers |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| CPL | 55,000,000 | 2,500,000,000 | 3,100,000,000 | 1,200,000 |  |
| FLA Progress | 37,000,000 | 3,100,000,000 | 3,600,000,000 | 1,300,000 |  |
| Total | 92,000,000 | 5,600,000,000 | 6,700,000,000 | 2,500,000 |  |
|  | Assets | Market Capitalization | Book Capitalization |  |  |
| CPL | 8,300,000,000 | 6,700,000,000 | 2,900,000,000 |  |  |
| FLA Progress | 6,100,000,000 | 4,100,000,000 | 1,900,000,000 |  |  |
| Total | 14,400,000,000 | 10,800,000,000 | 4,800,000,000 |  |  |
| 1) $\mathrm{kWh}:$ | 175,000,000 | 1 | 92,000,000 | = | \$ 1.90 |
| 2) Exp: | 175,000,000 | 1 | 5,600,000,000 | = | 3.13\% |
| 3) Rev: | 175,000,000 | 1 | 6,700,000,000 | = | 2.61\% |
| 4) Cust: | 175,000,000 | 1 | 2,500,000 | = | \$ 70.00 |
| 5) Assets: | 1,750,000,000 | / | 14,400,000,000 | = | 12.15\% |
| 6) Mkt: | 1,750,000,000 | 1 | 10,800,000,000 | = | 16.20\% |
| 7) Book: | 1,750,000,000 | 1 | 4,800,000,000 | = | 36.46\% |
| 1) $\mathrm{kWh}:$ | 180,320,000 | / | 92,000,000 | = | \$ 1.96 |
| 2) Exp: | 162,400,000 | 1 | 5,600,000,000 | = | 2.90\% |
| 3) Rev: | 167,500,000 | 1 | 6,700,000,000 | = | 2.50\% |
| 4) Cust: | 121,950,000 | 1 | 2,500,000 | = | \$ 48.78 |
| 5) Assets: | 142,800,000 | 1 | 14,000,000,000 | = | 10.20\% |
| 6) Mkt: | 246,240,000 | 1 | 10,800,000,000 | = | 22.80\% |
| 7) Book: | 156,000,000 | 1 | 4,800,000,000 | = | 32.50\% |

Average Annual: \$ 168,172,857
Total Ten Years: \$ 1,681,728,571

| MERGER | KWH | ANNEXP | TSVNGS | YEAR | Forecasted Savings Over 10 Years |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1 TOLEDO/CLEVE | 24800000 | 1350000000 | 900000000 | 85 | \$837,986,903.00 |
| 2 SOUTHERN/SAV | 125000000 | 6100000000 | 750000000 | 87 | \$2,459,969,280.00 |
| 3 UTAH/PACIFCORP | 43000000 | 2400000000 | 1010000000 | 87 | \$1,080,693,650.00 |
| 4 SDGE/SCE | 78000000 | 6100000000 | 1700000000 | 88 | \$1,571,329,110.00 |
| $5 \mathrm{KGE} / \mathrm{KCP} \& \mathrm{~L}$ | 19200000 | 900000000 | 170000000 | 90 | \$610,675,962.00 |
| 6 IOWA/MIDWEST | 10500000 | 800000000 | 500000000 | 90 | \$454,660,645.00 |
| 7 NEU/PSNH | 36000000 | 2800000000 | 791000000 | 90 | \$855,485,000.00 |
| $8 \mathrm{KP} \& \mathrm{~L} / \mathrm{KGE}$ | 18000000 | 1400000000 | 280000000 | 90 | \$572,161,000.00 |
| 9 IOWA SOUTH/IOWA ELECT | 6900000 | 540000000 | 160000000 | 91 | \$369,405,571.00 |
| 10 GULF STATES/ENTERGY | 91400000 | 4400000000 | 1695000000 | 92 | \$1,761,242,434.00 |
| 11 PSI/CGE | 48000000 | 2300000000 | 1500000000 | 92 | \$1,035,923,070.00 |
| 12 PSI/IPALCO | 38000000 | 1400000000 | 1500000000 | 93 | \$854,635,100.00 |
| 13 CSW/ELPASO | 60000000 | 3200000000 | 385000000 | 93 | \$1,197,979,660.00 |
| 14 SIERRA PAC/WASH WATER | 16000000 | 900000000 | 450000000 | 94 | \$440,359,530.00 |
| 15 IOWA ILL/MIDWEST RES | 18700000 | 1500000000 | 500000000 | 94 | \$469,957,437.00 |
| 16 CIPSCO/UNION ELECTRIC | 40000000 | 2300000000 | 570000000 | 95 | \$805,632,890.00 |
| 17 WPL/IES/INTERSTATE | 26400000 | 1700000000 | 750000000 | 95 | \$576,423,174.00 |
| 18 NSP/WEC | 67000000 | 3700000000 | 2000000000 | 95 | \$1,253,773,980.00 |
| 19 BALT GAS/POTOMAC | 59000000 | 3800000000 | 1300000000 | 95 | \$1,103,962,030.00 |
| 20 PECO/PPL | 86000000 | 5000000000 | 2000000000 | 95 | \$1,558,718,860.00 |
| 21 SPS/PSCO | 44000000 | 2500000000 | 770000000 | 95 | \$872,269,190.00 |
| $22 \mathrm{KCPL} / \mathrm{UTILICORP}$ | 27000000 | 3300000000 | 636000000 | 96 | \$506,556,360.00 |
| 23 WESTERN/KCPL | 40000000 | 2600000000 | 950000000 | 96 | \$767,780,580.00 |
| 24 CENTERIOR/OHIO ED | 62000000 | 3800000000 | 1000000000 | 96 | \$1,130,972,360.00 |
| 25 ATLANTIC/DELMARVA | 20400000 | 1600000000 | 500000000 | 96 | \$441,924,284.00 |
| 26 DQE/ALLEGHENY | 75700000 | 3000000000 | 1000000000 | 97 | \$1,380,394,857.00 |
| 27 LGE/KU | 32600000 | 4000000000 | 760000000 | 97 | \$558,025,426.00 |
| 28 AEP/CSW | 195000000 | 9200000000 | 2000000000 | 97 | \$3,360,049,010.00 |
| 29 BOSTON ED/COMMONWEAL | 26000000 | 2500000000 | 500000000 | 98 | \$458,848,910.00 |
| 30 NEV PWR/SIERRA PAC | 22300000 | 1200000000 | 500000000 | 98 | \$434,093,083.00 |
| 31 CON ED/ORANGE \& ROCK | 54000000 | 6600000000 | 468000000 | 98 | \$835,990,520.00 |
| 32 CON ED/NEU | 91000000 | 9500000000 | 1500000000 | 98 | \$1,417,643,660.00 |
| 33 SIERRA PAC/PORTLAND | 27000000 | 1400000000 | 420000000 | 99 | \$485,619,790.00 |
| 34 PECO/UNICOM | 173000000 | 10300000000 | 1110000000 | 99 | \$2,864,918,820.00 |
| 35 NCE/NSP | 94000000 | 5500000000 | 1100000000 | 99 | \$1,576,968,790.00 |
| $36 \mathrm{FPL} / \mathrm{ENTERGY}$ | 193000000 | 14000000000 | 1500000000 | 99 | \$3,108,787,830.00 |
| 37 FIRST ENERGY/GPU | 120000000 | 9000000000 | 1500000000 | 0 | \$1,909,402,900.00 |
| 38 ENERGY EAST/RGS | 33000000 | 3000000000 | 500000000 |  | \$486,714,530.00 |

A CPL/FLORIDA PROG
920000005600000000100000000099
\$1,537,034,900.00

| Order | Target / Acquirer | Announcement Date |
| :---: | :---: | :---: |
| 1 | Toledo Edison / Cleveland Electric | 6/25/1985 |
| 2 | Savannah / Southern | 11/2/1987 |
| 3 | Utah Power and Light / Pacificorp | 8/13/1987 |
| 4 | San Diego Gas \& Electric / Southern California Edison | 7/26/1988 |
| 5 | Iowa Resources / Midwest Energy | 3/16/1990 |
| 6 | Kansas Gas \& Electric / Kansas City Power and Light | 7/23/1990 |
| 7 | Kansas Gas \& Electric / Kansas Power \& Light | 10/29/1990 |
| 8 | Iowa Southern / IE Industries | 2/28/1991 |
| 9 | Gulf States / Entergy | 6/8/1992 |
| 10 | PSI / Cincinnati Gas \& Electric | 12/14/1992 |
| 11 | El Paso Electric / Central Southwest | 5/5/1993 |
| 12 | PSI / IPALCO | 3/15/1993 |
| 13 | Iowa-Illinois Gas \& Electric / Midwest Resources | 7/27/1994 |
| 14 | Sierra Pacific / Washington Water Power | 6/29/1994 |
| 15 | CIPSCO / Union Electric | 8/14/1995 |
| 16 | IES / WPL | 1/1/1995 |
| 17 | Interstate / WPL | 1/1/1995 |
| 18 | Northern States Power / Wisconsin Energy | 5/1/1995 |
| 19 | Potomac / Baltimore Gas \& Electric | 9/25/1995 |
| 20 | PP\&L Resources / PECO | 8/14/1995 |
| 21 | Southwestern Pubic Service / PS of Colorado | 8/23/1995 |
| 22 | Washington Energy / Puget Sound Power \& Light | 10/18/1995 |
| 23 | Centerior Energy / Ohio Edison | 5/31/1996 |
| 24 | Enserch / Texas Utilities | 4/15/1996 |
| 25 | Kansas City Power and Light / Utilicorp | 1/22/1996 |
| 26 | Pacific Enterprises / Enova | 10/15/1996 |
| 27 | Sierra Pacific / Nevada Power Co. | 4/30/1998 |
| 28 | Commonwealth Energy / Boston Edison | 12/7/1998 |
| 29 | DQE / Allegheny | 4/7/1997 |
| 30 | KU / LG\&E | 5/21/1997 |
| 31 | Central Southwest / American Electric Power | 12/22/1997 |
| 32 | Atlantic Energy / Delmarva Power \& Light | 8/12/1996 |
| 33 | Consolidated Natural Gas / Dominion Resources | 2/22/1999 |
| 34 | ESELCO / WEC | 3/25/1997 |
| 35 | Upper Peninsula Power Co.(UPPCO) / WPS | 7/7/1997 |
| 36 | Kansas City Power and Light / Western Resources | 4/13/1996 |
| 37 | Orange \& Rockland / Consolidated Edison | 5/11/1998 |
| 38 | Northern States Power / New Century Energies | 3/25/1999 |
| 39 | Columbia Energy Group / Nisource | 6/7/1999 |
| 40 | Indiana Energy / SIGCORP | 6/14/1999 |
| 41 | Illinova / Dynegy* | 6/14/1999 |
| 42 | Yankee Energy System / Northeast Utilities | 6/15/1999 |
| 43 | WICOR / Wisconsin Energy Corp | 6/28/1999 |
| 44 | Florida Progress Corp / Carolina P\&L | 8/23/1999 |
| 45 | PECO / Unicom | 9/23/1999 |
| 46 | MCN Energy Grp / DTE Energy Co | 10/5/1999 |
| 47 | Northeast Utilities / Consolidated Edison | 10/13/1999 |
| 48 | Entergy / FPL | 7/31/2000 |
| 49 | GPU / First Energy | 8/8/2000 |
| 50 | RGS Energy Grp / Energy East | 2/20/2001 |

[^1]|  | List of Variables |
| :---: | :---: |
| Variable | Variable |
| Symbol | Definition |
| AASSCUST | Acquiror Assets per Customer |
| AASSETS | Acquiror Assets |
| ABETA | Acquiror Beta Statistic |
| ABOOK | Acquiror Book Value |
| ACQ_PREM | Acquisition Premium, Day Ahead |
| ACQPREMM | Acquisition Premium, Thirty Days Ahead |
| ACUST | Acquiror Number of Customers |
| ADIVPO | Acquiror Dividend Payout Ratio for the |
| ADIVYLD | Acquiror Dividend Yield |
| AEPS | Acquiror Earnings per Share |
| AEPSGR | Acquiror EPS Growth ( $1+\frac{1}{}$ ) |
| AEPSP | Acquiror Earnings per Share - Prev. yr |
| AEXP | Acquiror Total Operating Expenses |
| AEXPKWH | Acquiror Expenses per kWh |
| AKCOST | Acquiror Cost of Capital |
| AKWH | Acquiror kWh Sales |
| AMARBK | Acquiror Market to Book Ratio |
| AMARKET | Acquiror Market Value |
| APE | Acquiror Pe Ratio |
| APR | Acquiror Stock Price |
| AREV | Acquiror Revenue |
| AREVKWH | Acquiror Revenue per kWh |
| CASSETS | Combined Company Assets |
| CBook | Combined Company Book Value |
| CCost | Total Cost of the Merger |
| CCUST | Combined Number of Customers |
| CEXP | Combined Total Operating Expenses |
| CKWH | Combined kWh Sales |
| CMARKBK | Combined Market to Book Ratio |
| CMARKET | Combined Market Value |
| CONTROL | Control Premium Paid to Target |
| CREV | Combined Revenue |
| CSAVING | Predicted Savings for the Merger |
| DIVRATIO | Ratio of Targ Div Yield to Acq Div Yld |
| DJIA | Dow Jones Industrial Average |
| DJUI | Dow Jones Utilities Index |
| EPS_EXCH | Ratio of T \& A EPS*EPS Growth |
| FIN_EXCH | EPS_EXCH over Stock Price Ratio |
| GAS | Target is a Gas Company |
| HOSTILE | Merger is a Hostile Takeover |
| NOTRBLE | $0=$ Troubled, $1=$ Not Troubled |
| NOTRBLE2 | 1=Troubled, $2=$ Not Troubled |
| ORDER | Observation Number |
| RATES | Ratio of Targ Rev/kWh to Acq Rev/kWh |
| RSKFREE | Risk Free Rate - 30 Year Government Bond |
| RSKMKT | Market Risk - NYSE Composite Index |
| SAVASS | Ratio of Combined Sav to Comb. Assets |
| SAVBOOK | Ratio of Comb. Sav to Comb. Book Val |
| SAVCUST | Annual Savings over Comb. Customers |
| SAVEXP | Annual Savings over Comb. Expenses |

## List of Variables (cont...)

```
SAVKWH Annual Savings over Comb. kWh
SAVMKT Ratio of Comb. Sav to Comb. Mkt Val
SAVREV Annual Savings over Comb. Revenue
SIZASSET Ratio of Targ Assets to Acq Assets
SIZECUST Ratio of Target Cust to Acquiror Cust
SIZEKWH Ratio of Target kWh to Acquiror kWh
SIZEREV Ratio of Target Rev to Acquiror Rev
TASSCUST Target Assets per Customer
TASSETS Target Company Assets
TBETA Target Beta Statistic
TBOOK Target Book Value
TCUST Target Number of Customers
TDIVPO Target Dividend Payout Ratio
TDIVYLD Target Dividend Yield
TEPS Target Earnings per Share
TEPSGR Target EPS Growth (1+%)
TEPSP Target Earnings per Share -Prev. yr.
TEXP Target Total Operating Expenses
TEXPKWH Target Expenses per kWh
TKCOST Target Cost of Capital
TKWH Target kWh Sales
TMARKBK Target Market to Book Ratio
TMARKET Target Market Value
TPE Target PE Ratio
TPR Target Stock Price
TREV Target Revenue
TREVKWH Target Revenue per kWh
TROUBLE 0=Not Troubled Merger, 1=Trouble
TROUBLE2 1=Not Troubled Merger, 2=Trouble
TSMRBK Comb. Mkt/Book*NOTRBLE2
VAL_EXCH Exchange Ratio from EPS, EPSgr, Kcost
YEAR Year
YEARSAV Combined Savings Divided by 10
YEARTEST YEAR-85
```


## Summary Sheet

## One Day Ahead

| Percent Per Share Premium |  |
| :---: | :---: |
| Over Pre Merger Market Value |  |
|  |  |
| Model 1 | $20.9 \%$ |
| Model 2 | $20.8 \%$ |
| Model 3 | $20.5 \%$ |
| Model 4 | $20.7 \%$ |
| Average | $20.7 \%$ |


|  | Estimated | Merger |
| :--- | :--- | :--- |
|  | Coefficients | Data |
| Intercept | 0.30628 | 1.000 |
| DIVRATIO | -0.18946 | 1.136 |
| (VALEXCHS /(TPR/APR)) | $7.36041 \mathrm{E}-003$ | 1.135 |
| SAVMKT | 0.09105 | 0.098 |
| HOSTILE | $5.78267 \mathrm{E}-002$ | 0.000 |
| (TROUBLE*SIZEKWH) | 0.18829 | 0.000 |
| (CONTROL*DIVRATIO) | 0.10894 | 1.136 |
| (CONTROL*SAVMKT) | -0.23751 | 0.098 |
| ACQ_PREM |  | $20.9 \%$ |


|  | Estimated | Merger |
| :--- | :--- | :--- |
| Coefficients | Data |  |
| Intercept | 0.30178 | 1.000 |
| DIVRATIO | -0.17767 | 1.136 |
| VALEXCHS | $2.53151 \mathrm{E}-003$ | 1.299 |
| SAVMKT | 0.08272 | 0.098 |
| HOSTILE | $5.93313 \mathrm{E}-002$ | 0.000 |
| (TROUBLE*SIZEKWH) | 0.18499 | 0.000 |
| (CONTROL*DIVRATIO) | 0.10139 | 1.136 |
| (CONTROL*SAVMKT) | -0.18871 | 0.098 |
| ACQ_PREM |  | $20.8 \%$ |

REGRESSION \#3

|  | Estimated | Merger |
| :--- | :--- | :--- |
| Coefficients | Data |  |
| Intercept | 0.17085 | 1.000 |
| DIVRATIO | -0.20076 | 1.136 |
| FIN_EXCH | $2.72970 \mathrm{E}-002$ | 0.957 |
| (TBETA/ABETA) | 0.09018 | 0.750 |
| SAVMKT | 0.15661 | 0.098 |
| HOSTILE | $1.87043 \mathrm{E}-002$ | 0.000 |
| RATES | $6.05023 \mathrm{E}-005$ | 1.237 |
| (TROUBLE*SIZEKWH) | 0.20576 | 0.000 |
| (CONTROL*DIVRATIO) | 0.16430 | 1.136 |
| (CONTROL*SAVMKT) | -0.33871 | 0.098 |
| ACQ_PREM |  | $20.5 \%$ |

REGRESSION \#4

|  | Estimated | Merger |
| :--- | :--- | :--- |
| Coefficients | Data |  |
| Intercept | 0.18824 | 1.000 |
| DIVRATIO | -0.17432 | 1.136 |
| EPS_EXCH | $7.94969 \mathrm{E}-003$ | 1.095 |
| (TBETA/ABETA) | 0.06472 | 0.750 |
| SAVMKT | 0.15157 | 0.098 |
| HOSTILE | $3.11429 \mathrm{E}-002$ | 0.000 |
| RATES | $6.52033 \mathrm{E}-005$ | 1.237 |
| (TROUBLE*SIZEKWH) | 0.19289 | 0.000 |
| (CONTROL*DIVRATIO) | 0.14408 | 1.136 |
| (CONTROL*SAVMKT) | -0.19163 | 0.098 |
| ACQ_PREM |  | $20.7 \%$ |


| Variable Inputs for Forecasting |  | Data for 8/20/99 |
| :---: | :---: | :---: |
|  | Florida Progress | CPL |
| DIVRATIO |  | 1.136 |
| Div Yield | 5 | 4.4 |
| VAL_EXCH/(TPR/APR) |  | 1.135 |
|  |  |  |
| VAL_EXCH |  | 1.299 |
| EPS | 2.9 | 2.75 |
| EPS Growth | 0.09 | 0.05 |
| BETA | 0.45 | 0.6 |
| 30 yr bond | 0.0599 | 0.0599 |
| S\&P 500 | 0.2283 | 0.2283 |
| FIN_EXCH |  | 0.957 |
| EPS | 2.9 | 2.75 |
| EPS Growth | 0.09 | 0.05 |
| Prices | 44.63 | 39 |
| EPS_EXCH |  | 1.095 |
| EPS | 2.9 | 2.75 |
| EPS Growth | 0.09 | 0.05 |
| TBETA/ABETA |  | 0.750 |
| BETA | 0.45 | 0.6 |
| SAVMKT |  | 0.0976 |
| SAVINGS | - | 1,000,000,000 |
| Market Value | 4,344,142,544 | 5,902,162,617 |
| Shares | 97,336,826 | 151,337,503 |
| Book Value/Share | \$ 19.13 | \$ 19.49 |
| RATES |  | 1.237 |
| Electric Revenue | 2,648,200,000 | 3,130,045,000 |
| KWh | 37,251,100,000 | 54,476,000,000 |
| Dummies |  |  |
| TROUBLE | 0 |  |
| CONTROL | 1 |  |
| HOSTILE | 0 |  |
| GAS | 0 |  |
| SizeKWh | 0.683807548 |  |
| (TROUBLE*SIZEKWH) | 0 |  |
| (CONTROL*DIVRATIO) | 1.136363636 |  |
| (CONTROL*SAVMKT) | 0.10 |  |

## The Four Least Square Regressions

## Equation 1

Acquisition Premium depends upon:
(1) $\frac{\text { Target Dividend Yield }}{\text { Acquirer Dividend Yield }}$

This variable has a negative sign, which means that when the target has a lower dividend yield relative to the acquirer, the purchase price is relatively higher, and vice versa.
(2) Earnings Per Share of Target $(1+$ Growth Target $)$

Price per Share
Return on Equity of Target
Earnings Per Share of Acquirer (1 + Growth Acquirer)
$\frac{\overline{\text { Price Per Share }}}{\text { Return on Equity of Acquirer }}$

This variable has a positive sign, which means that when the target's growth in earnings per share, adjusted by share price and return on equity, is stronger than the acquirer's, the relative purchase prices and exchange value are higher.
(3) $\frac{\text { Merger Synergy Savings }}{\text { Combined Market Value }}$

This sign is positive, which means that higher synergy savings relative to the market value of the combined equity causes higher purchase prices.
(4) Hostile Bid

This sign is positive, which means that mergers that represent special opportunities for the acquirer (e.g., to prevent some third utility from
gaining control) equate to higher acquisition premium. (This variable is probably a good indicator of strategic value.)
(5) Trouble times $\frac{\text { Size of Target }(\mathrm{kWh})}{\text { Size of } \operatorname{Acquirer}(\mathrm{kWh})}$

This sign is positive, which means that turning around a troubled utility of some reasonable size relative to the acquirer would increase the acquisition premium.
(6) Control times $\frac{\text { Target's Dividend Yield }}{\text { Acquirer's Dividend Yield }}$

This sign is positive, which means that the acquiring utility pays a higher price for utilities with high dividend yield.
(7) Control times $\frac{\text { Merger Synergy Savings }}{\text { Combined Market Value }}$

This sign is negative, which means that when an acquirer will control a target, synergy savings are less important.

## Equation 2

This equation is identical to Equation 1 with one exception. The sole exception is Variable (2), which is:
(2) Earnings Per Share of Target $(1+$ Growth Target $)$

Return on Equity of Target
Earnings per Share of Acquirer (1 + Growth Acquirer)
Return on Equity of Acquirer
This sign is again positive, suggesting higher stock purchase price and greater exchange values when the target is financially relatively healthy.

## Equation 3

This equation is also similar to Equation 1. However, there are three differences. First, Variable (2) is different. The replacement variable is:
(2) Earnings per Share of Targets $(1+$ Growth Target $)$

Price per Share of Target
Earnings per Share of Acquirer (1 + Growth Acquirer)

## Price per Share of Acquirer

This sign is positive and works just like the alternative specifications in Equations (1) and (2) for this variable. Specifically, when the target is relatively financially strong, the acquisition premium is higher.

There are two additional explanatory variables in Equation 3 that are not statistically significant or present in Equations (1) and (2). These are:
(8) $\frac{\text { Target's Beta Statistic }}{\text { Acquirer's Beta Statistic }}$

This sign is positive, which suggests that when the Beta estimated in a CAPM is higher for the Target than the Acquirer, the expected return on equity for the target is higher and the price paid to the target is also higher.
(9) $\frac{\text { Target's Average kWh Price }}{\text { Acquirer's Average kWh Price }}$

The sign is positive, which means that very efficient target utilities with relatively low prices will generally receive low acquisition premiums. This result is somewhat counter intuitive unless we relate the purchase price to the acquiring utility's prospects for cutting the target's costs and prices.

## Equation 4

This equation is identical to Equation 3, with a sole exception, which is:
(2) $\frac{\text { Earnings per Share of Target }(1+\text { Growth Target })}{\text { Earnings per Share of Acquirer }(1+\text { Growth Acquirer })}$

This sign is positive, indicating, just as in the other three specifications, a financially strong target would command a higher acquisition premium.

## ——ACTUAL PREMIUM $\cdot \cdot$ - $\cdot$ PREDICTED PREMIUM REG 1



Privileged and Confidential Work Product
Prepared at the Request of Counsel

——ACTUAL PREMIUM | - - PREDICTED PREMIUM |
| :---: |
| REG 2 |



Privileged and Confidential Work Product
Prepared at the Request of Counsel

| - ACTUAL PREMIUM | $\cdots \cdots$ |
| :---: | :---: |
| REG 3 |  |



Prepared at the Request of Counsel



Prepared at the Request of Counsel


[^0]:    Each of these plans has some amount of extra earnings going toward a writedown of regulatory assets or stranded cost.
    ${ }^{2}$ Italics indicates that the endpoints of the sharing region were known but the intermediate points were imputed.
    ${ }^{3}$ The target ROE was assumed to be at the middle of the sharing region

[^1]:    * Not used in the regression analysis.

