

August 7, 2007



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#### VIA OVERNIGHT DELIVERY

Ms. Ann Cole Commission Clerk Florida Public Service Commission 2540 Shumard Oak Boulevard Tallahassee, Florida 32399-0850

Re: Docket No. 070298-EI

Dear Ms. Cole:

Pursuant to the ongoing staff workshop process in this Docket, please find enclosed Progress Energy Florida's supplement to its Storm Hardening Plan filed on May 7, 2007. The purpose of this supplement is to address questions and requests for further information from staff and intervenors in this Docket. Should you have any questions, please do not hesitate to contact me at 727-820-5184.

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John T. Burnett Associate General Counsel

JB/sc Enclosures

cc: Lorena Holley, Esquire Tom Ballinger FL Cable Telecommunications Assoc., Maria Brown/B. Keating AT&T Florida, J. Meza/E. Edenfield/J. Kay Verizon Florida LLC, David Christian/Dulaney L. O'Roark, III Embarq Florida, Inc., Susan S. Masterton DOCUMENT NUMBER-DATE 06887 AUG-85 FPSC-COMMISSION CLERK

## ORIGINAL

#### Progress Energy Florida, Inc's Supplement to Storm Hardening Plan

#### (Docket No. 070298-EI)

#### Preliminary Analysis

FPSC Staff has identified the following areas in which PEF should provide additional support for its Storm Hardening Plan:

#### Extreme Wind Load Criteria

• Staff believes substantive support for PEF's 60 mile per hour wind speed loading criteria has not been justified.

PEF's storm hardening plan includes substantial support for the proposition that the EWL standard should not be applied to PEF's distribution poles. The NESC, the very entity that created the EWL standard, found in the 2007 version of the NESC that the EWL standard <u>should not be applied</u> to distribution poles less than 60 feet in height. This information is included as Exhibit C to PEF's plan filed on May 7, 2007. Thus, Staff cannot on the one hand look to the NESC for the EWL wind loading curves for Florida and then ignore the Code's explicit exception for applying those loading curves to distribution poles on the other.

PEF's plan also includes expert testimony before the FPSC showing that the EWL standard would have no appreciable benefit for PEF's distribution poles with respect to preventing wind-caused damage (Exhibits D and E). Additionally, PEF's plan includes official comments to the NESC from utilities around the country, including other coastal utilities and utilities that experience tornados, supporting the fact that the EWL standard has no appreciable wind damage prevention benefit for their distribution poles. (Exhibit F). Also, industry experts representing other industries in this docket, such as those representing the Florida Cable Television Association, have recently provided similar data to Commission Staff in the ongoing workshops in this docket which further supports PEF's position in this regard.

PEF's plan details PEF's experience with pole damage in the 2004 and 2005 hurricane seasons, which confirms, and even documents with pictures, that EWL would not have provided any appreciable benefit for wind damage prevention on distribution poles given the fact that transmission poles built to EWL failed when hit with tornados or microburst winds. (Exhibit G). Also, PEF has provided additional information along with this filing which shows that in 2004, approximately 96% of PEF's pole failures were attributable to flying debris and/or super extreme wind events such as tornados and microbursts. See Attachment A hereto. PEF has also provided additional data along with this filing showing that rather than preventing storm outages and costs on PEF's system, the EWL standard would cause longer restoration times and increased restoration costs when compared to PEF's current practice. See Attachments A and B hereto.

DOCUMENT NUMBER-DATE

06887 AUG-88

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**FPSC-COMMISSION CLERK** 

In addition to providing detailed support for not using the EWL standard on a systemwide basis within PEF's service territory, PEF's plan also specifically identifies field projects where PEF will test Grade B and EWL construction in contrast with Grade C construction to see if there is any benefit to Grade B and/or EWL in <u>real storm conditions</u> in varying cross sections of PEF's service territory. While wind simulators and other similar devices may provide some limited data, real storms vary in time and intensity and have tornados, flying debris, microburst wind, flooding, erosion, vegetation impacts, and other real world factors that cannot be tested in simulation.

Finally, PEF's policies and procedures state that the NESC is a minimum design standard. As constructed, PEF's facilities have design strengths higher than the 60 mph figure noted by Staff. For example, in urban areas such as Pinellas County and the greater Orlando area, span lengths between PEF's poles are necessarily shorter due to road crossings, density of service points, and other practical design considerations. Therefore, a large percentage of PEF's facilities have design strengths much greater that 60 mph, so it is not accurate to say that PEF is using a pure 60 mile per hour wind loading criteria throughout its system. For detail on this issue, please see Attachment C hereto.

• PEF's Storm Hardening Plan generally refers to its historical field experiences and that PEF has plans to gain more experience. However, PEF does not address any specific efforts to verify or test its proposition that a 60 mile per hour wind speed loading criteria is appropriate for all of its service area.

PEF's plan specifically identifies field projects where PEF will test Grade B and EWL construction in contrast with Grade C construction to see if there is any benefit to Grade B and/or EWL in <u>real storm conditions</u> in varying cross sections of PEF's service territory. While wind simulators and other similar devices may provide some limited data, real storms vary in time and intensity and have tornados, flying debris, microburst wind, flooding, erosion, vegetation impacts, and other real world factors that cannot be tested in simulation. PEF's plan also makes clear that PEF is continuing to take part in collaborative research projects which impact on this issue. Finally, as Commissioner Argenziano recognized at the June 19, 2007 FPSC agenda in this docket, real utility experience in real storms cannot be ignored.<sup>1</sup> PEF knows of no better support for the proposition that its system is and has been properly designed, constructed, and maintained than the real life experience that PEF has had with storms that have taken place within PEF's actual service territory. For example, the 2004 hurricane season shows that 96% of PEF's pole failures were due to flying debris and/or super extreme wind events that would have caused EWL constructed assets to fail. PEF cannot reasonably ignore this sort of

<sup>&</sup>lt;sup>1</sup> Agenda Transcript, Page 13, Lines 3-5: "When we talk about trial by experience, I mean, if you are a company that has been in business for a while, you already have experience."

Agenda Transcript, Page 13, Lines 19-24 & Page 14, Lines 1-2: "And Madam Chair, what I mean is they have that experience, I'm pretty sure. When you are in business, I would hope that one would want to harden on their own, as much as they could, and then what we are asking them to do in addition to that. But anything that they have come back and said, look, this is what we have done in the past, this works the best, and history shows that maybe what you're asking here may be not as cost-effective as doing it a different way."

Agenda Transcript, Page 14, Lines 11-14: "And Madam Chair, I guess that makes a lot of sense. Because if one company has been hit a certain way, and another has been hit a different way, we may be able to use that history from both of them."

data and advocate charging its customers more money for more expensive construction designs such as EWL that would have also failed and would have been more costly and time consuming to replace in the hurricane restoration phase. See Attachments A and B hereto.

• Thus, our staff is not convinced that PEF's Plan adequately addresses an EWL criteria for PEF's service area. This is of specific concern because adjacent utilities, FPL and TECO, support a minimum extreme wind load criteria of 116 miles per hour in areas where PEF's service area abuts that of the other utility's service area.

PEF first notes that each utility in Florida has differing service territories within different regions of the state, and each utility has different operational experiences and practices within their systems. Also, system storm performance is influenced by the degree to which each utility in Florida has consistently executed sound and prudent maintenance programs and end-of-life equipment replacement. Thus, even with two utilities that closely border each other, one must use care in making utility-to-utility comparisons because in most instances, fair comparisons cannot be made on a true "apples-to-apples" basis.

That being said, PEF's policies and procedures state that the NESC is a minimum design standard. As constructed, PEF's facilities have design strengths higher than the 60 mph figure noted by Staff. For example, in urban areas such as Pinellas County and the greater Orlando area, span lengths between PEF's poles are necessarily shorter due to road crossings, density of service points, and other practical design considerations. Therefore, a large percentage of PEF's facilities have design strengths much greater that 60 mph, so it is not accurate to say that PEF is using a pure 60 mile per hour wind loading criteria throughout its system. In fact, PEF estimates that over 74% of its distribution system meets or exceeds Grade B construction standards. For detail on this issue, please see Attachment C hereto.

Further, as PEF has discussed in detail above, all empirical evidence that PEF has, both nationally and within its own service territory, shows that PEF's design and construction standards are effective and entirely appropriate.

• Additionally, we note that PEF sustained higher damage costs on a per customer basis than either FPL or TECO.

2004	Self-Ir	nsured	Storm	Damage Imp	pact
	FPL,	PEF,	TECO,	and Gulf	

	Charley (Millions)	Frances (Millions)	Ivan (Millions)	Jeanne (Millions)	Total (Millions)	Millions of Customers	Cost per Customer
FPL	\$ 209	\$267	\$ 0	\$234	\$ 710	4.4	\$161
PEF	\$ 146	\$129	\$6	\$ 86	\$ 367	1.6	\$229

TECO	\$ 14	\$ 2	23	\$	0	\$ 28	\$ 65	0.7	\$93
GULF	\$ 0	\$	0	\$ 13	34	\$ 0	\$ 134	0.4	\$335

Sources: Docket No. 041291-EI for FPL; Docket No. 041272-EI for PEF; and answers to staff data requests for TECO and Gulf.

While there are many factors contributing to the level of storm damage experienced by each of these utilities, PEF's filings do not provide conclusive support for a lower EWL criteria than neighboring utilities which serve in areas that experience equivalent extreme wind speeds.

This comparison is not appropriate. First, the comparison does not take into consideration the intensity of the storms, the length of the storms and paths, as well as other storm-specific considerations. Each storm event affects each utility differently and therefore, it is difficult, if not impossible, to accurately evaluate and compare this sort of data as being indicative of a utility's ability to withstand a storm event.

Using the methodology employed in the comparison above, Gulf Power would have had a \$0 cost per customer in 2004 instead of a \$335 cost per customer if Hurricane Ivan did not happen. This simple example shows that information such as that presented in the chart above has no relevance as to a utility's ability to withstand storm events because the conclusions drawn from that data will vary and show disparate and inaccurate conclusions depending on a utility's particular storm experience in a given year.

To further illustrate this point, in the recent FPSC Report to the Legislature on Enhancing the Reliability of Florida's Distribution and Transmission Grids During Extreme Weather, the FPSC reported that during the 2005 hurricane season, PEF experienced \$7 million in total hurricane damage costs which results in a cost per customer of roughly \$4. Thus, by simply using 2005 instead of 2004, PEF's per customer hurricane damage cost goes from \$229 to \$4.

Mitigation of Flood and Storm Surge Damages to Underground Facilities

• PEF's Plan appears to discourage use of underground in locations at risk for storm surge and flooding. Underground construction is promoted only in areas exposed to minor storm surge and/or short-term water intrusion.

This is not an accurate description of PEF's plan. PEF makes clear in its plan that undergrounding is a site-specific consideration that must be evaluated based on several sets of facts, and that "one size does not fit all" when it comes to undergrounding. PEF specifically identifies 24 underground hardening projects in its storm hardening plan. PEF also specifically describes what measures PEF will use and test to mitigate flood and storm damage to UG facilities on pages 7-8 and 11-14 of its plan, and these measures include strategic storm evaluation prior to placement of UG facilities and targeted use of (1) submersible switchgear and stainless steel transformers; (2) submersible terminations; (3) raised mounting boxes; (4) cold shrink sealing tubes; and (5) submersible secondary blocks. • While PEF generically discusses the use of its AIS to promote storm hardened underground facilities, PEF failed to state the specific scope and cost of its storm hardening activities.

## PEF's plan discusses specific storm hardening activities on pages 14-20. Additionally, please see Attachment D hereto for further information.

#### Identification of Storm Hardening Activities Resultant Costs and Benefits

• Our staff believes the scope and costs of PEF's storm hardening activities are not clearly stated. PEF's Plan does not identify the incremental storm hardening activities, resultant costs, and benefits that PEF implements through the use of its proprietary project evaluation tool, AIS.

## PEF's plan discusses cost benefit information and hardening costs on pages 21-22. Additionally, please see Attachments B and D hereto for further information regarding this issue.

- Instead, PEF's storm hardening activities appear to include all projects and resultant company incurred costs for customer requests, governmental improvements, purchases of other utility facilities, growth spurred conductor upgrades, and new facilities required to address growth.
- This statement is not accurate. PEF identifies all of its new hardening projects for distribution on pages 14-15, and all of its new projects for transmission on pages 17-20. PEF also identifies project costs on page 21. This statement is also inaccurate to the extent it suggests that PEF is claiming "normal" work projects as hardening projects. For example, several transmission pole relocations in PEF's plan have been initiated by the DOT or local governments. However, the hardening aspect of these projects is not the relocation but rather is PEF's choice to build the new relocated line with steel or concrete transmission poles. Thus, the comment above focuses on the impetus for the relocation and not the actual resultant hardening project that PEF chose to initiate as part of the relocation.
- Our staff believes PEF has the skills, expertise, and data to make estimates of potential reduction in storm restoration costs and outages that may occur in response to increases in various storm hardening options. Therefore, our staff believes excluding estimated benefit data and assessment of an EWL criterion does not appear to be reasonable because PEF has the opportunity and the resources to make estimates of reduced storm restoration costs and outages.
- As stated in other dockets such as the distribution vegetation management docket and the distribution wood pole inspection docket, PEF cannot reasonably and accurately predict future storm activity and storm impacts, nor can PEF accurately predict how new hardening programs will perform in those storms. This is the major reason that PEF has taken a methodical, scientific approach to potential hardening options through the use of its AIS system and its work with PURC and other utilities. In its

plan, PEF is testing applications in real storms and is gathering real data so PEF can properly evaluate the efficacy of different hardening options prior to implementing system-wide applications that may or may not provide storm hardening benefits. For additional information on PEF's AIS system, please see Attachment E hereto.

With these caveats stated, please see Attachments A and B hereto.

#### Cost-Effective Reduction of Storm Damage Costs and Outages

• As noted, PEF is not proposing any changes to its EWL criteria and has not identified substantive increases promoting underground facilities. Nevertheless, PEF's cost estimates, on a per customer basis, of \$56 exceed that of FPL (\$36-\$46) and TECO (\$37). Both FPL and TECO are promoting a more robust wind standard than PEF. Therefore, it appears that PEF may be proposing higher cost programs to achieve a less robust electric infrastructure system compared to other utilities.

This statement does not fairly characterize PEF's plan. This statement does not account for the fact that PEF: (1) is hardening all its transmission poles to concrete and steel; (2) is using front-lot construction for new, rebuilt, and relocated distribution assets; (3) has developed and implemented the AIS system to identify, evaluate, and deploy storm hardening techniques; and (4) has identified 36 distribution hardening projects to include OH to UG conversions, submersible UG devices, reconductoring, and alternative NESC applications.

Additionally, this statement assumes, despite all evidence to the contrary, that the EWL provides a hardening benefit when applied to distribution poles in PEF's service territory. As discussed above, all evidence and information that PEF has shows that it does not. The comment above additionally does not account for the fact that PEF is upgrading all of its transmission poles to concrete and steel. This cost constitutes a significant portion of PEF's hardening costs which leads to the \$56/per customer figure.

Further, the dollar-per-customer comparison above also does not acknowledge PEF's wood pole inspection plan, vegetation management plan, and 10-point Ongoing Storm Preparedness Plan. The comparison also does not account for other initiatives that PEF has included in its hardening plan such as the AIS system and the 36 distribution hardening projects slated for 2007-2009.

• In general, certain aspects of verifying customer benefits depend on future storm experiences. Nevertheless, it is also possible to test elements of PEF's planned activities through simulated extreme weather events and thereby avoiding complete reliance on a "trial-by-experience" approach. Thus, our staff believes PEF's Plan does not adequately discuss a feed-back mechanism that ensures that the overarching goals of lower storm restoration costs and fewer storm outages are achieved economically.

PEF's plan specifically identifies field projects where PEF will test Grade B and EWL construction in contrast with Grade C construction to see if there is any benefit to Grade B and/or EWL in <u>real storm conditions</u> in varying cross sections of PEF's service territory.

While wind simulators and other similar devices may provide some limited data, real storms vary in time and intensity and have tornados, flying debris, microburst wind, flooding, erosion, vegetation impacts, and other real world factors that cannot be tested in simulation. PEF's plan also makes clear that PEF is continuing to take part in collaborative research projects which impact on this issue. Finally, as Commissioner Argenziano recognized at the June 19, 2007 FPSC agenda in this docket, real utility experience in real storms cannot be ignored.<sup>2</sup> PEF knows of no better support for the proposition that its system is and has been properly designed, constructed, and maintained than the real life experience that PEF has had with storms that have taken place within PEF's actual service territory. For example, the 2004 hurricane season shows that 96% of PEF's pole failures were due to flying debris and/or super extreme wind events that would have caused EWL constructed assets to fail. PEF cannot reasonably ignore this sort of data and advocate charging its customers more money for more expensive construction designs such as EWL that would have also failed and would have been more costly and time consuming to replace in the hurricane restoration phase. See Attachments A and B hereto.

Finally, PEF's 10-Point Storm Preparedness Plan and its subsequent Storm Hardening Plan both discuss how PEF will use its integrated systems and data collection efforts to ensure that the overarching goals of lower storm restoration costs and fewer storm outages are achieved economically. This includes PEF's AIS System, its intergrated GIS systems, its forensic storm analysis process, and other related activity as outlined in those plans.

#### Details of Storm Hardening Activities

• Like the other utilities, PEF has not explicitly provided all cost components for deploying the Plan. While PEF provided cost estimates of its activities through 2009, PEF failed to separately identify ongoing costs to mitigate flood and storm surge impacts on underground systems and costs for extreme wind criteria.

## PEF's plan discusses cost benefit information and hardening costs on pages 21-22. Additionally, please see Attachments B and D hereto for further information regarding this issue.

• Staff believes PEF needs to provide site-specific details for its proposed storm hardening activities. At a minimum, PEF should specifically show the location, scope, and cost of each storm hardening project scheduled for 2007 as well as the criteria for selecting that site for storm hardening.

<sup>&</sup>lt;sup>2</sup> Agenda Transcript, Page 13, Lines 3-5: "When we talk about trial by experience, I mean, if you are a company that has been in business for a while, you already have experience."

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## PEF's plan discusses specific storm hardening activities on pages 14-20. Additionally, please see Attachments B, D, and E hereto for further information.

Consideration of Input from Interested Parties

• PEF solicited and considered input from collocated utilities and third-party attachers. Comments by these affected parties suggests that the 90-day period set by rule may have limited the level of dialog between PEF and affected parties. PEF asserts that dialog with these parties is ongoing. However, the nature of that dialog focuses on aspects of the pole owner/attacher processes, which is not expected to materially impact the scope of PEF's storm hardening activities.

PEF's agrees that the comments it has received from interested parties to date either consist of requests for additional information that are addressed above or deal with issues that do not necessarily deal with PEF's hardening activities. PEF believes that these issues can be resolved with these parties without the need for a hearing.

It is also noteworthy that third party attachers consistently support PEF's position on NESC construction and the unproven nature of EWL, both in written comments and in presentations at workshops.

Operational Expense Differential Between Overhead and Underground Distribution Systems required for Calculation of Contribution-In-Aid-of-Construction (CIAC) pursuant to Rules 25-6.078 and 25-6.115, Florida Administrative Code

• PEF's filed Plan contains no support for assessing the operational expense differential between overhead and underground distribution systems. PEF asserts it has proposed a cost-effective plan. Thus, our staff believes PEF has the information necessary to determine the operational expense differential between PEF's overhead and underground systems.

PEF is not aware of any section in Rule 25-6.0342 that requires such information to be provided with PEF's Storm Hardening Plan. Additionally, PEF has provided information to the Commission regarding CIAC issues in separate CIAC dockets which the Commission has issued orders in.

#### Definition of Critical Infrastructure and Major Thoroughfares

#### **Critical Infrastructure**

Critical infrastructure is defined as infrastructure that is vital to the community's welfare. Examples include 911 Call Centers, Emergency Operations Centers (EOC), fire and police services, hospitals, emergency shelters, sewage pumping stations, schools, and gas stations.

#### **Major Thoroughfares**

Major thoroughfares are defined as major transportation arteries (such as interstate highways, major state highways and significant local roads) that are vital to first responder movement, the delivery of critical resources to communities, and evacuation.

	A	В	С	D	E	F	G
1	2004 Hurricane Se	eason Extreme Wind	l Example				
2							
				4% Poles			
	Number of Poles	85% Poles	11 % Poles Replaced	Replaced for			
	Replaced in 2004	Replaced for Flying	for Tornado and	Hurricane Wind			
3	(4 storms)	Debris and Trees	Mircoburst	Effect			
4	7,151	6,079	804	268			
5							
6	1						
7	During 2004 Hurr	icane Season					
8	1 -						
	Number of Poles	Replacement Cost	Total Replacement				
9	Replaced	per Pole	Cost				
10	7,151	\$1,803	\$12,893,253				
11		·					
12	Extreme Wind Cos	st					
13	1						
14	Number poles for	EW vs. Grade C					
15	per Spec Book 02	.02-03					
16	1						
	For 3 phase 795			Poles per Mile			
17	AAC Line	Class Pole for 45'	Span Length	Circuit	Comments		
18	Grade C	C4	250	21.12	795 Single Circuit with JU		
19	EW (150 MPH)	H2	150	35.20	795 Single Circuit with JU	}	
20							
21	Number of Poles F	actor					
22	to EW (150 MPH)	1.67					
23							
	Poles Replaced if	Replacement Cost	Total Replacement				
24	Built to EW	per Pole	Cost	Incremental Cost			
25	11,494	\$2,116	\$24,321,304	\$11,428,051			
26							
27							
28	Estimate Increase	in Restoration Time	e if Built to Extreme W	lind			
29							
	Increase in Poles if	Average Manhours	Total Increment				
30	Built to EW	to Replace Pole	Manhours				
31	4,343	11.5	49,945	ļ			
32							
33	Estimate Increase	in Restoration Days	s if Built to Extreme W	lind			
34							
		Hours Worked per		Increase in			
35	Number of Men	Day	Manhours per Day	Restoration Days			
36	6,337	10	63,370	0.8			
37							

## ATTACHMENT A

#### PEF's Storm Hardening Plan Cost Matrix Rule 25-6.0342, F.A.C. (Dollars in Millions)



						Estimated Benefits to Utility Customers				-			Estimated Benefits to Third Party Attachers									
			Actua	l/Estimato	d Utility C	Costs		Impact or	Storm Ro Costs	estoration	Impact on	Storm Cause	d Outages	Other E:	stimated C Benefits	Company	fmp Rest	act on Sto oration Co	rm osts	Impact	on Storm Outages	Caused
Activity	Docket No.	2004	2005	2006	2007	2008	2009	2007	2008	2009	2007	2008	2009	2007	2008	2009	2007	2008	2009	2007	2008	2009
(a) Wooden Pole Inspections.	060078-EI	\$0,351	\$0,155	\$2.300	\$2.490	\$2.490	\$2.490	A	A	A	A	A	Α	А	Α.	А	A	A	A	A	A	Α
Ten Storm Hardening Initiatives.	060198-EI																		· · · · · · · · · · · · · · · · · · ·			
(b) 1 A Three-Year Vegetation Management Cycle Distribution Circuits	or 060198-EI	N/A	N/A	\$19.549	\$19.549	\$21.046	\$21.046	в	в	в	В	в	В	В	в	В	В	В	в	В	В	В
(c) 2 An Audit of Joint-Use Attachment Agreements	060198-EI	UA	\$0.870	\$1.200	\$0,430	\$0.443	\$0.456	в	в	в	В	В	В	в	в	в	В	В	в	в	В.	В
(d) 3 A Six-Year Transmission Structure Inspecti Program	m 060198-EI	N/A	N/A	\$3,527	\$2.996	\$3.071	\$3.148	B	в	в	В	В	В	в	В	в	В	В	В	В	В	В
(e) 4 Hardening of Existing Transmission Structures	060198-EI	N/A	N/A	\$43,300	\$38,000	\$45.000	\$45,000		•	•	•	+		•	•	•	•	•	•	٠	•	•
(f) 5 Transmission and Distribution GIS	060198-EI	N/A	N/A	N/A	\$0.200	UA	UA	в	в	в	в	в	В	в	в	в	в	В	в	в	В	В
(g) 6 Post-Storm Data Collection and Forensic Analysi	060198-EI	c	с	с	C	с	с	в	в	в	В	в	В	в	В	В	В	В	в	В	B	в
Collection of Detailed Outage Data Differentiati	1g of																					
Overhead and Underground Systems	060198-E1	с	c	c_	с	с	с	в	в	в	B	В	В	в	в	В	в	в	в	В	в	в
(i) 8 Increased Utility Coordination with Lo Governments	al 060198-EI	N/A	N/A	с	c	с	с	в	в	в	В	В	В	В	В	в	в	в	в	В	в	В
(j) 9 Collaborative Research on Effects of Hurrica Winds and Storm Surge	ne 060198-E1	N/A	N/A	\$0.005	\$0.073	\$0.073	\$0.073	в	в	в	В	В	в	В	В	в	В	В	в	В	в	в
(k) 10 A Natural Disaster Preparedness and Recover Program	ry 060198-E1	N/A	\$0.065	\$0,075	\$0.090	\$0.095	\$0.095	В	в	в	В	В	в	в	B	в	в	В	в	В	в	в
Compliance with National Electric Safety Cod adoption of Extreme Wind Loading Standards.	070298-E1		r		<b></b>								· · · · · ·		· · · · · ·				, <sub>1</sub>			
(I) 1 New Distribution Facilities	070298-EI	\$0,000	\$0.000	\$0.000	\$0.000	\$0,000	\$0.000	\$0.000	\$0.000	\$0,000	\$0,000	\$0,000	\$0,000	\$0,000	\$0.000	\$0.000	\$0.000	\$0.000	\$0,000	\$0,000	\$0,000	\$0.000
(m) 2 Major planned expansion, rebuild, or relocation of distribution facilities	f 070298-EI	\$0.000	\$0,000	\$0.000	\$0,600	\$1.000	\$1.000	( <b>\$</b> 0.032)	(\$0.023)	( <b>\$</b> 0.093)	(173 Manhours)	(127 Manhours)	(506 Manhours)	N/A	N/A	N/A	<u>U</u>	U	U	U	U	U
(n) 3 Critical infrasturture and major thoroughfares	070298-EI	\$0.000	\$0,000	\$0.000	\$0.000	\$0,000	\$0,000	\$0.000	\$0,000	\$0.000	\$0.000	\$0,600	\$0.000	\$0.000	\$0,000	\$0,000	\$0,000	\$0.000	\$0.000	\$0,000	\$0,000	\$0,000
Minganag flood and storm surge damage underground and supporting overhead facilities.	070298-EI																					
(o) 1 Transmission	070298-EI	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
(p) 2 Distribution	070298-EI	N/A	N/A	N/A	<b>\$0</b> 430	\$0 250	\$0.500	\$0.017	50 004	\$0.038	27 Manhours	7 Manhours	60 Manhours	N/A	N/A	N/A	п	п	u	n	п	п
Placement of new and replacement distributi	)n																					
(q) facilities to facilitate sate and efficient access i installation and maintenance.	070298-EI	N/A	N/A	N/A	\$0.170	\$0.400	\$0.347	\$0.009	\$0.008	\$0.031	103 Manhours	88 Manhours	352 Manhours	N/A	N/A	N/A			п	U.	н	п
Other Distribution Hardending Activities	1											mouro						U	<u> </u>	0		
						I					211	67	156									
Small Wire Reconductor	070298-EI	UA.	UA	\$1.100	\$2,100	\$2.100	\$2,000	\$0.017	\$0.015	\$0.029	Manhours	Manhours	Manhours	N/A	N/A	N/A	U	U	U	U	U	U
OH to UG Conversions	070298-EI	UA	UA	UA	\$0.900	\$0,725	\$0.900	<b>\$</b> 0,001	\$0.001	\$0.003	16 Manhours	8 Manhours	12 Manhours	N/A	N/A	N/A	U	U	U	U	υ	υ
Midfeeder Electronic Sectionalizing	070298-EI	UA	UA	\$0.600	UA	UA	UA	D	Ð	D	D	D	Ð	N/A	N/A	N/A	υ	U	U	U	U	U
Wood Pole Replacements	070298-EI	UA	UA	\$3.500	\$2.480	\$2.500	\$2.500	D	Ð	D	D	D	Ð	N/A	N/A	N/A	υ	υ	U	U	U	U.
Padmount Transformer Inspections	070298-EI	UA	UA	<b>\$</b> 0.600	\$1.095	UA	UA	D	D	D	D	Ð	D	N/A	N/A	N/A	U	υ	υ	U	U	U
Padmount Transformer Replacements	070298-E1	UA	UA	\$4.400	\$2.190	\$2.200	\$2.200	D	D	D	D	D	D	N/A	N/A	N/A	U	ບື	U	U	υ	υ
AIS Model (Davies Consulting)	070298-EI	N/A	N/A	N/A	\$0.040	UA	UA	D	D	D	D	D	D	N/A	N/A	N/A	υ	U	U	U	U	U
Network Maintenance	070298-EI	ŲA	UA	UA	\$1.700	\$1,700	\$1.700	D	Ð	D	D	D	D	N/A	N/A	N/A	U	U	U	U	U	U

PEF Transmission uses either steel or concrete poles in new construction, rebuilds or replacements. New construction and relocations are designed to the NESC Extreme Wind Standard. Steel and concrete transmission poles are approximately 15% stronger than wood. These poles also are more homogeneous and have more reserve strength than wood. Steel and concrete does not deteriorate at the same rate as wood nor are they subject to insects or woodpecker damage. These factors logically will have benefits for both restoration costs and outage avoidance, but PEF cannot accurately estimate and quantify those benefits in the manner requested.

A These issues are addressed in Docket No. 060078-EI (Wood Pole Inspection Plan).

B These issues are addressed in Docket No. 060198-EI (EIW Storm Preparedness Plan).

C Money spent in these categories comes from different budget sources and delineated spending for these sub-categories is not available at this time.

D These replacement, inspection and maintenance activities logically will have benefits for both restoration costs and outage avoidance, but PEF cannot accurately estimate and quantify these benefits in the manner requested.

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#### Methodology for Storm Restoration Benefits Forecast

A forecast model for hurricane type activity was used for the AIS projects of EWL, Submersible UG facilities, Small Wire Reconductor, Back lot to Front lot conversions and OH to UG conversions. The 2004 hurricane season was a high year of activity for PEF. That year was used as a base year to forecast the storm activity through 2014. Three storm levels were used: High, Medium and Low. The medium level was 50% of the high level while the low level was 25% of the high level. The assumption was that the High storm level would occur every 5 years. The medium year was also assumed to occur every 5 years. Below is the forecast of storm levels for 2004-2014:

2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
High	Low	Low	Medium	Low	High	Low	Low	Medium	Low	High

This forecast was used to estimate the potential benefits to PEF for each of the Hardening activities. The storm level was applied to the units of each hardening activity for the years 2007 - 2009. Cost and man hour benefits reflect either fewer units to repair or shorter time to repair damage units.

The following addresses assumptions for each hardening activity in PEF's cost benefit matrix:

#### <u>EWL</u>

To build to EWL the average span lengths will need to be decreased and therefore more poles will be used. The poles used are larger and will be designed and built to different standards. The incremental increased cost to replace EWL poles and the incremental increased restoration times were used to estimate negative effects of EWL on PEF's system.

#### Submersible Facilities

The assumption of benefits is that fewer padmount transformers and switchgear would fail and/or be replaced where targeted submersible facilities are used.

#### Small Wire Reconductor

The assumption of benefits is that fewer spans would fail and/or be replaced due to trees and other debris based on the increased mechanical strength of the larger wire.

#### Back Lot to Front Lot Conversions

The assumption of benefits is that it will generally take less time and money to repair a span down in area that is easily accessible then in the back lot or inaccessible area.

#### OH to UG Conversions

The assumption of benefits is that fewer overhead spans of wire will be down or fail due to debris and vegetation impact since converted facilities will be underground.

#### Progress Energy Florida System Construction Grade Analysis

For efficiency in purchasing, handling, and project logistics, Progress Energy Florida ("PEF") has standardized poles stocked for its standard types of field construction. It is not cost effective nor is it operationally effective to stock multiple types of poles from different pole classes, so PEF has narrowed the types of poles in its inventory to the lowest number practically possible. The poles that PEF keeps in its inventory are suitable to meet Grade C construction in all cases, but oftentimes, these poles result in facilities meeting Grade B standards or above for certain types of construction.

The standard poles stocked in PEF's inventory include the following:

30 foot class 6 35 foot class 5 40 foot class 5 45 foot class 4 45 foot class 2 50 foot class 3

The class of the pole is relative to its strength as defined by ANSI 05.1. Poles with lower class numbers are stronger than ones with higher class numbers. For example, a 40 foot class 4 pole is stronger than a 40 foot class 5. A 50 foot class 3 pole is stronger than a 40 foot class 4 poles.

Each of the poles listed above have a maximum bending moment, and the amount and size of equipment on the pole determines how "loaded" the pole is. Depending on the load applied to a pole, a particular line of poles may meet Grade B construction or better. In all cases, however, PEF's designs meet or exceed Grade C construction.

For lighting and secondary voltage applications, 30 foot class 6 poles are used. For single phase lines with no joint users (telephone or CATV) 35 foot class 5 poles are used. For single phase lines with joint users, 40 foot class 5 poles are used. 45 foot class 4, 45 foot class 2 and 50 foot class 3 poles are used for three phase lines. The pole is selected based on height requirements and whether joint users exist on the pole line in question.

Analysis indicates that for most lines designed on PEF's system, Grade B construction is achieved. This is because a standard pole from PEF's inventory is used as opposed to a lower class pole that could be used to meet Grade C construction. Lighting poles, secondary voltage poles, single and two phase primary voltage poles typically meet Grade B construction because the "loading" on the pole is not too great for the standard class pole being used.

The relationship between strength, expressed in pounds per square foot, and wind speed expressed in mile per hour is as follows:

### ATTACHMENTC

 $\sqrt{\frac{Load}{0.00256}} = Windspeed$  For round object such as poles and wires.

The NESC zone load for Florida is 9 lbs/sqft. Taking into consideration the applied overload factors (OLF) and strength factors (SF) for wood, and assuming that a given pole meets the average strength requirements of ANSI 05.1, one can use the above formula to equate the strength of a pole in to a wind speed.

 $\sqrt{\frac{Load \times OLF \div SF}{0.00256}} = Windspeed$ 

For Grade B 
$$\sqrt{\frac{9 \times 2.5 \div 0.65}{0.00256}} = 116$$
 mph and for Grade C  $\sqrt{\frac{9 \times 1.75 \div 0.85}{0.00256}} = 85$  mph

These equations assume a fully loaded pole. Due to standardization of pole sizes, however, PEF's poles are rarely fully loaded. PEF's typical 3 phase pole is a 45' class 4, supporting 795 AAC primary and 1/0 AAAC neutral in maximum 250' spans. There will also typically be a transformer and a communication conductor attachment on a pole. Assuming a 100 kVA transformer and a 1" diameter communication conductor will result in this typical pole being loaded to 84% at Grade C. Equating this to a wind speed:

 $\sqrt{\frac{9 \times 1.75 \div 0.85 \div 0.84}{0.00256}} = 93 \,\mathrm{mph}$ 

A typical 2 phase line consists of 1/0 AAAC primary and neutral with maximum 250' spans on a 45' class 4 pole. Assuming there is also a 100kVA transformer and a 1" communication conductor will result in the pole loaded to 51% at Grade C. Equating this to a wind speed:

 $\sqrt{\frac{9 \times 1.75 \div 0.85 \div 0.51}{0.00256}} = 119 \,\mathrm{mph}$ 

A typical single phase line consists of 1/0 AAAC primary and neutral with maximum 250' spans on a 40' class 5 pole. Assuming a 50kVA transformer and a 1" communication conductor will result in the pole being loaded to 52%. Equating this to a wind speed:

 $\sqrt{\frac{9 \times 1.75 \div 0.85 \div 0.52}{0.00256}} = 118 \text{ mph}$ 

And finally, a typical 30' class 6 service lift pole supporting a 100' span of 1/0 Al triplex and 50' Al triplex service drop at 90 degrees will result in the pole loaded to 70% at Grade C. Equating this to a wind speed:

$$\sqrt{\frac{9 \times 1.75 \div 0.85 \div 0.70}{0.00256}} = 102 \text{ mph}$$

One can see that the strength of a typical PEF pole significantly exceeds the requirements of Grade C and often exceeds the requirements of Grade B.

Primary construction on the PEF distribution system breaks down as follows:

Type Construction	% System	Miles
1 phase	66.0%	12,066
2 phase	8.2%	1,499
3 phase	25.8%	4,717

Therefore, based on typical construction applications using standard poles, approximately 74.2% of primary distribution plant meets or exceeds the requirements of Grade B when installed.

Project Name	Const. Due Date	Hardening Activity	Beginning Pole #	Middle Pole #	End Pole #	Joint Users	Est. Proj. Length	
<u>ne an a fraidheacht is na h-is is i</u>			* <u>; (</u> );;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;	In In	Constructio	<u>ne en e</u>	6.1	
Coquina Key	August	Small Reconductor	49208	48648	B202513	<u>Beginning Pole</u> 1) Bright House Networks 2) Knology <u>Middle Pole</u> 1) Bright House Networks 2) Knology <u>End Pole</u> 1) Bright House Networks 2) Knology	5.68 miles	Pinellas
SR-408 @ Woodbury Rd	September	OH – 2 UG Conversion	6593065	NA	840855	Beginning Pole         1) Bright House Networks         2) Comcast         3) BellSouth <i>Middle Pole</i> 1) Bright House Networks         2) Comcast         3) BellSouth <i>End Pole</i> 1) Bright House Networks         2) Comcast         3) BellSouth <i>End Pole</i> 1) Bright House Networks         2) Comcast         3) BellSouth <i>End Pole</i> 1) Bright House Networks         2) Comcast         3) BellSouth	383 feet	Orange
St George Is – Plantation	August	Submersible	NA	NA	NA	NA	NA	Franklin
US 98 – Brooksville	August	Small Reconductor	B163198	465249	420798	Beginning Pole         1) BellSouth <u>Middle Pole</u> 1) BellSouth <u>End Pole</u> 1) BellSouth       End Pole	2 miles	Hernando
ан сайтаан ал ал ан ал ан ал ан ал ан			1	In Perr	nitting / Eas	ements	· · · · · · · · · · · · · · · · · · ·	1
Calle De Sol	October	OH – 2 UG Conversion	792636	792644	810069	<u>Beginning Pole</u> 1) BellSouth 1) BellSouth <u>End Pole</u> 1) BellSouth	.82 miles	Orange

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ATTACHMENT D

US 441 west of Hwy 19	September	OH – 2 UG Conversion	6937131	NA	A91068	<u>Beginning Pole</u> 1) NONE <u>Middle Pole</u> 1) NONE <u>End Pole</u> 1) NONE	400 feet	Lake
OH Crossing of Turnpike (K1025 @ K1025 & K1028 @ K128)	September	OH – 2 UG Conversion	Ckt #1 A39478 Ckt #2 783152	NA	A16211 783153	<u>Beginning Pole</u> 1) Bright House Networks <u>Middle Pole</u> 1) Bright House Networks <u>End Pole</u> 1) Bright House Networks	470 feet	Orange
OH Cross of Trnpke 2 (K1780 @ K6434991 and K1775 @ K5021)	September	OH – 2 UG Conversion	<i>Ckt #1</i> 5388156 <i>Ckt #2</i> 5380611	NA	5388145 5380647	<u>Beginning Pole</u> 1) NONE <u>Middle Pole</u> 1) NONE <u>End Pole</u> 1) NONE	700 feet	Orange
		• • • • •			In Design		· · · · · · · · · · · · · · · · · · ·	
A192 – Luraville	September	Small Reconductor	B261888	46845	4015271	<u>Beginning Pole</u> 1) NONE 1) NONE <u>End Pole</u> 1) NONE	2 miles	Suwannee
Feeder X220	September	Extreme Wind Upgrade	4938164	120167	127818	Beginning Pole         1) Bright House Networks         2) Knology         Middle Pole         1) Bright House Networks         2) Knology         End Pole         1) Bright House Networks         2) Knology         End Pole         1) Bright House Networks         2) Knology         I) Bright House Networks         2) Knology	1.5 miles	Pinellas
R448 – Dunnellon	October	Back lot – 2- Front Lot Conversion	B162834	466752	467177	<u>Beginning Pole</u> 1) NONE <u>Middle Pole</u> 1) NONE <u>End Pole</u> 1) NONE	1.5 miles	Marion

				I	n the Queue			
OH Crossing of Turnpike (K68@K5255)	October	OH – 2 UG Conversion	B65162	NA	B65164	<u>Beginning Pole</u> 1) NONE <u>Middle Pole</u> 1) NONE <u>End Pole</u> 1) NONE	450 feet	Orange
US 301 – Citra	December	Small Reconductor	6042333	37G951 R	B170985	<u>Beginning Pole</u> 1) NONE <u>Middle Pole</u> 1) NONE <u>End Pole</u> 1) NONE	l mile	Marion
OH Crossing of Turnpike (K1780 @K2379)	November	OH – 2 UG Conversion	5380854 Equip-ID – Trans Pole	NA	5380855 Equip-ID – Trans Pole	<u>Beginning Pole</u> 1) NONE <u>Middle Pole</u> 1) NONE <u>End Pole</u> 1) NONE	420 feet	Orange
				1	2008	Reginning Pole	T	
Florida Turnpike @ Sandlake Rd (485')	November	OH – 2 UG Conversion	B229341	NA	B229340	1) FPL FiberNet 2) Orange County 3) Bright House Networks 4) BellSouth <u>Middle Pole</u> 1) FPL FiberNet 2) Orange County 3) Bright House Networks 4) BellSouth <u>End Pole</u> 1) FPL FiberNet 2) Orange County 3) Bright House Networks 4) BellSouth	485 feet	Orange
Winderlakes	October	OH – 2 UG Conversion	82696	82689	803936	<u>Beginning Pole</u> 1) Bright House Networks <u>Middle Pole</u> 1) NONE <u>End Pole</u> 1) Pole not in field	l mile	Orange

Florida Turnpike @ Sandlake Rd (746')	October	OH – 2 UG Conversion	718318	NA	765231	Beginning Pole         1) FPL FiberNet         2) Orange County         3) Bright House Networks         4) BellSouth         Middle Pole         End Pole         1) FPL FiberNet         2) Orange County         3) Bright House Networks         4) BellSouth	746 feet	Orange
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#### JOINT ATTACHER COST IMPACTS

#### **OH to UG Conversions**

If a joint attacher relocates its facilities underground with PEF, the joint attacher would incur costs associated with relocating and undergrounding its facilities.

#### **Small Wire Reconductor**

Since these projects should not involve changing or relocating poles, the cost impacts to joint attachers should be \$0.

#### **Extreme Wind Pilot Projects**

If a joint attacher relocates its facilities to an extreme wind pilot pole with PEF, the joint attacher would incur costs associated with relocating its facilities.

#### Submersible Underground

These projects should have a \$0 cost impact on joint attachers.

#### **Rear to Front Lot Relocations**

If a joint attacher relocates its facilities to front lot with PEF, the joint attacher would incur costs associated with relocating its facilities.

PEF Region	PEF OpCenter	Fla County	Project Name	Project Type	Estimated Cost
South Central	Buena Vista	Orange	Calle De Sol	OH to UG Conversion	\$544,472.35
North Coastal	Monticelio	Franklin	St Geroge Is - Plantation	Submersible UG	\$485,621.00
North Central	Jamestown	Orange	SR-408 @ Woodbury Rd	OH to UG Conversion	\$28,725.00
South Central	Buena Vista	Orange	Winderlakes	OH to UG Conversion	\$159,296.00
North Coastal	Inverness	Marion	R448 - Dunnetion	Back lot to Front lot conversion	\$175,000.00
North Coastal	Inverness	Hemando	US 98 - Brooksville	Small Reconductor	\$240,000.00
North Central	Apopka	Lake	US 441 west of Hwy 19	OH to UG Conversion	\$42,750.00
South Coastal	St Petersburg	Pinellas	Coquina Key	Small Reconductor	\$1,372,000.00
South Central	SE Orlando	Orange	Florida Tumpike @ Sandlake Rd (746')	OH to UG Conversion	\$55,950.00
South Central	Buena Vista	Orange	OH Crossing of Turnpike (K68 @K5255 )	OH to UG Conversion	\$41,000.00
North Coastal	Monticello	Suwannee	A192 - Luraville	Small Reconductor	\$300,000.00
South Coastal	Clearwater	Pinellas	Indigo	Small Reconductor	\$129,500.00
South Central	SE Orlando	Orange	OH Cross of Tmpke 2 (K1780 @ K6434991 and K1775 @ K5021)	OH to UG Conversion	\$62,302.00
South Central	SE Orlando	Orange	Florida Tumpike @ Sandlake Rd (485')	OH to UG Conversion	\$36,375.00
South Central	SE Orlando	Orange	OH Crossing of Turnpike (K1780 @K2379)	OH to UG Conversion	\$39,000.00
North Coastal	Ocala	Marion	US 301 - Citra	Small Reconductor	\$100,000.00
South Coastal	St Petersburg	Pinellas	Feeder X220	Extreme Wind Upgrades	\$662,400.00
South Central	SE Orlando	Orange	OH Crossing of Turnpike (K1025 @ K1025 & K1028 @ K128)	OH to UG Conversion	\$68,199.62
North Central	SE Orlando	Orange	Sprint Earth Station & Cocoa Water Wells	Small Reconductor	\$794,784.00
North Central	Longwood	Seminole	14 @ SR-436	OH to UG Conversion	\$172,650.00
South Central	SE Orlando	Orange	Florida Turnpike @ Orange Blossom Trail	OH to UG Conversion	\$13,650.00
South Coastal	Seven Springs	Pasco	Floramar Subdivision	Submensible UG	\$150,000.00
South Central	SE Orlando	Orange	Hoffner Ave and feeder Tie	Small Reconductor	\$194,662.00
North Central	Longwood	Orange	I-4 @ Oranole Road/Lake Destiny Dr.	OH to UG Conversion	\$26,025.00
South Central	SE Orlando	Orange	Holden Ave E) Orange Blossom Trail	Small Reconductor	\$182,000.00
North Coastal	Inverness	Citrus	Homosassa - Riverhaven	Submersible UG	\$100,000.00
North Central	Longwood	Seminole	I-4 @ EE-Wiliamson Rd	OH to UG Conversion	\$33,675.00
North Central	Longwood	Seminole	14 @ SR-434	OH to UG Conversion	\$40,575.00
North Central	Eustis	Orange	I-4 😰 Lee Rd	OH to UG Conversion	\$49,800.00
North Central	Longwood	Orange	I-4 @ Kennedy Bivd	OH to UG Conversion	\$17,700.00
South Central	Lake Wales	Polk	Highland Park	Small Reconductor	\$110,450.00
South Central	Lake Wales	Polk	Hibiscus Feeder Tie	Small Reconductor	\$353,920.00
North Central	Longwood	Seminole	I-4 @ North St	OH to UG Conversion	\$32,250.00
North Central	Longwood	Orange	i-4 @ Fairbanks Ave	OH to UG Conversion	\$53,550.00
North Central	Longwood	Seminole	1-4 @ Orange St.	OH to UG Conversion	\$25,950.00
North Central	Longwood	Seminole	Us 17/92 & SR-436	OH to UG Conversion	\$53,475.00



## Florida Public Service Commission (PSC)

Asset Investment Strategy (AIS) Model

**Summary Report** 

Prepared by

Progress Energy Florida (PEF)

Work Performed January – March 2007

> Report Date: July 30, 2007



ATTACHMENT E

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## **Davies Consulting – AIS Background**

The Asset Investment Strategy (AIS) is a comprehensive process and web-enabled decision support tool developed by Davies Consulting, Inc. AIS has been used to optimize capital investments and O&M projects within and across business units including: Electric Distribution, Transmission, Power Supply, Customer Care, Gas, Water, and Business Services (e.g., IT, HR, Fleet, and Facilities). Currently in use by nearly twenty U.S. and Canadian utilities, AIS integrates process, people and technology to optimize spending. Refer to Exhibit A for a more detailed description of this product.

## **PEF Approach**

The approach used to complete this task focused on learning from past analysis and leveraging readily available information to prioritize projects.

- 1. *Developed the evaluation template* Workshops were held to identify key strategic indicators of project merit and attributes that describe the value for each criterion. The team also defined the initial set of questions and answers as well as weights and values that were used to prioritize projects.
- 2. *Identified hardening projects* PEF staff worked to determine a set of discrete hardening projects that would produce a diverse portfolio reaching all sections of PEF power delivery systems (e.g., relocations, upgrades, OH to UG conversions, etc.) The final set of projects included 38 projects that break down as follows:

Sub-Categories	Description	Number of
		Projects
OH to UG conversions	Placing existing overhead (OH) electric lines and facilities underground (UG) via the use of specialized UG equipment and materials. The primary purpose of this hardening activity is to attempt to eliminate tree and debris related outages in the area of exposure. When applied to crossings on major highways, this hardening activity can also mitigate potential interference with first responders and other emergency response personnel caused by fallen lines.	21
Small Wire Upgrade	The upgrade of an existing overhead line currently with either #4 or #6 conductor to a thicker gauge conductor of 1/0 or greater. The primary purpose of this hardening activity is to attempt to utilize stronger conductor that may be better able to resist breakage from falling tree branches and debris.	10

Back lot to Front lot conversion	Relocation of an existing overhead line located in the rear of a customer's property to the front of the customers property. This involves the removal of the existing line in the rear of the property and construction of a new line in the front of the property along with re- routing service drops to individual customer meters. The primary purpose of this hardening activity is to minimize the number of tree exposures to the line to prevent outages and to expedite the restoration process by allowing faster access in the event an outage occurs.	1
Submersible UG	Installing PEF flood resistant equipment to existing UG line and equipment to better withstand a storm surge. This involves the use of specialized stainless steel equipment and submersible connections. The primary purpose of this hardening activity is to attempt to minimize the damage caused by a storm surge to the equipment and thus expedite the restoration after the storm surge has receded.	3
Alternative to NESC Construction Standards	Building OH line and equipment segments to grade B construction or the extreme wind standard as shown in the NESC extreme wind contour lines of figure 250-2(d). This will be done via the use of the current PEF grade B and extreme wind standards which call for the use of the industry accepted Pole Foreman program to calculate the necessary changes. Typical changes include shorter span lengths and higher class (stronger poles). The primary purpose of this hardening activity is to attempt to reduce the damage caused by elevated winds during a major storm. Locations have been chosen to provide contrasting performance data between open costal and inland heavily treed environments.	1

3. Loaded projects into AIS and agreed to priorities – DCI worked with the PEF staff to enter all of the projects that needed to be analyzed into AIS, utilizing the template that was developed in the previous step. The objective here was to ensure completeness and consistency in the evaluation of these alternatives. The team met to review the template and make any adjustments to ensure consistency and relevance of all questions in the template based on the various "what-if" scenarios. The team also evaluated the rankings and agreed on the final set of projects to be funded for 2007 work. Selection criteria was chosen to create a structure that best represents the most important factors, regardless of current data accuracy or precision. It is expected that weighting and data measurements will be adjusted over time based on feedback and experience.

## **Evaluation Template Overview**

#### Key strategic criteria include:

Strategic Criteria	Description	Weighting
Financial Cost	Provides the financial value of the proposed project based on Net Present Value (NPV) of total costs associated with the project (Capital and O&M) and associated potential benefits such as avoided O&M costs, avoided outages, etc.	20%
Major Storm Impact	Determines the potential benefits that the project provides during a major storm based on reduced damages or the ability to restore power more rapidly.	35%
Community Storm Impact	Evaluates the potential benefits that the proposed project will have on a community's ability to cope with damage.	10%
Third Party Impact	Captures complexities of proposed projects in terms of coordination with third parties such as telecommunication, Cable TV, permitting, costs, etc.	5%
Overall Reliability	Captures the overall potential reliability benefits that the project provides on an on-going basis in terms of reduced customer interruptions and outage duration.	30%

Required basic project information includes:

- **Project Name** Enter a unique identifier for the proposed hardening project
- Brief Description of Project Include scope of work, distance, and starting and ending device numbers
- Project Sponsor Name of person requesting hardening project
- Operating Unit PEF distribution region project resides in
- **Project Type** Proposed hardening solution to be implemented

Each strategic criterion is evaluated based on the answers to a set of specific questions. <u>Exhibit B</u> is a detailed overview of the questions within each strategic criterion, including the description of the assumptions and available answers for each question.

## Data Collection Method and Assumptions by Question

In order to ensure consistency in the responses to specific questions for each project, the team agreed on specific sources of information and created common assumptions which are described in the tables below by each question.

Template Question	Data Collection Method	
At the end of this project, what percent of the exposure will be hardened?	This question attempts to assign priority based on the total completion of hardening activities around a particular geographical boundary. If a project has certain completion significance that percentage is indicated. For example if project calls for the relocation of the final remaining back lot line in a neighborhood, 100% would be entered as the value in this question since at the end of the project, this neighborhood will be considered completely hardened.	
How many customers are served from this device?	This question attempts to assign priority based on the number of customers served downstream of the upstream protecting device of the proposed hardening section. Protecting devices include Fuses, Sectionalizers, Reclosers, and Breakers.	
What will be the impact of this project on the restoration time during major storm?	This question attempts to assign priority based on the potential impact of reducing restoration time if a major storm were to occur. The possible values for this question are based on the type of proposed hardening activity:	
	OH-to-UG Conversion	Significant Reduction
	Backlot-to-Frontlot Relocation	Moderate Reduction
	Small Wire Upgrades	Moderate Reduction
	All Others	Minimal Reduction

#### Major Storm Outage Reduction Impact - 35%

Template Question	Data Collection Method	
	This question attempts to assign priority based on the probability of winds exceeding 70mph striking the project area.	
What is the annual probability of	The probability is determined util Emergency Management Agency assessment and loss estimation so <u>HAZUS<sup>®</sup> MH</u> software package is Flood damage estimation.	lizing data from the Federal s's (FEMA) multi-hazard risk oftware package. FEMA's used for Earthquake, Wind, &
wind over 70 mph in the area served by this device?	The HAZUS <sup>®</sup> <sub>MH</sub> program category track for all of the United States. information for the state of Florid assumed that the entire service te on an annual basis to build the pr existing utility software to determ the proposed hardening project in matched it against the HAZUS <sup>®</sup> probability of winds exceeding 7	PEF extracted pertinent la from the software and rritory would see 30 mph winds obability table. PEF then used hine the geographical location of terms of its census track and MH tables to determine what the 0 mph would be.
	This question attempts to assign area's exposure to flooding from	priority based on the project a tropical storm or hurricane.
At what level of hurricane will the area served by this feeder flood due to storm surges? The flood level boundaries were obtained from th Emergency Management at the Department of Co Affairs of Florida. These boundaries, used in corr internal software, were used by PEF to geographi proposed hardening projects against the flood zor determine the level of flooding		obtained from the Division of Department of Community aries, used in conjunction with PEF to geographically plot the nst the flood zones and
What is the tree density in the	This question attempts to assign parea's exposure to trees. Increase distribution lines results in increase	priority based on the project ed tree density around overhead used outages.
area served by this device?	Utilizing the project sponsor's knowledge of the proposed hardening project, the approximate tree density around the project is determined.	
	This question attempts to assign reducing restoration time if a ma	priority based on the potential of jor storm were to occur.
What level of tree damage will this project mitigate during a	The possible values for this quest proposed hardening activity:	tion are based on the type of
major storm?	OH-to-UG Conversion	Significant Reduction
	Backlot-to-Frontlot Relocation	Small Reduction
	Small Wire Upgrades	Small Reduction
	An Ould's	110110

Template Question	Data Colle	ction Method
	This question attempts to assig number critical customers that the proposed project. Creates consideration of critical infrast	n priority based on the potential will be positively impacted by a placeholder for potential ructure.
How many critical customers does this project address?	The Critical Customer list is cr Commercial Industrial Govern includes a list of customer acco buildings, police / fire stations	reated and maintained by our mental (CIG) group and ounts for shelters, public works , street signals, and others.
	All accounts are classified by the CIG group in four categories. Priority 1 is the most critical and includes accounts such as shelters & hospitals.	
	This question attempts to assig number of priority 1 critical cu impacted by the proposed proj	n priority based on the potential stomers that will be positively ect.
How many priority 1 critical customers does this project address?	This questioned is answered utilizing the same list mentioned above created by the CIG group. Of those projects which contained critical customers as dictated by the list, the amount of those accounts which have been further classified by the CIG group as a priority 1 account are identified.	
	This question attempts to assign erceived value of the propose	n priority based on the potential
How valuable will the project be to the community?	The possible values for this question are based on a combination of the type of proposed hardening activity and the project sponsor's knowledge of the proposed hardening project:	
	Rebuild in Place	No Impact
	Relocation	Negative or Positive
	Conversion	Negative or Positive

#### <u>Community Storm Impact – 10%</u>

Third	Party	Impact -	- 5%

Template Question	Data Collecti	on Method
What are the major obstacles/risks for completing the project this year?	This question attempts to assign delays that may be caused by the easements or any other relevant	priority based on potential acquisition of permits or obstacle.
completing the project this year.	This is determined utilizing the p the proposed hardening project:	project sponsor's knowledge of
What type of investment, if any, is required by joint users to complete	This question attempts to assign impact that may be caused on the telecom and cable joint users. The possible values for this ques proposed hardening activity:	priority based on potential ird party attachers such as stion are based on the type of
this project?	Submersible UG	None
	Small Wire Upgrade	Transfer at Same Location
	Backlot-to-Frontlot Relocation	OH Relocation
	OH to UG Conversion	OH to UG Conversion
	Extreme Wind Upgrade	Transfer at Same Location

#### Overall Reliability – 30%

Template Question	Data Collection Method
	This question attempts to assign priority based on potential reduction in the number of CEMI <sub>4</sub> customers impacted by the proposed project.
What is the three year average CEMI <sub>4</sub> number of customers on this feeder?	The structure of our reliability maintenance programs is such that the customers that compose the CEMI <sub>4</sub> index vary from year to year. Because of this, a three year average of the CEMI <sub>4</sub> customers is utilized in determining the potential benefit of the proposed project.

Template Question	Data Collection Method	
	This question attempts to assign priority based on potential reduction in the number of customers outages provided by the proposed project.	
How many customer outages will this project potentially eliminate annually?	Historical data is obtained over th indicating the number of custome proposed project as dictated by th	e previous three years r interruptions (CI) in the e upstream protecting device.
	The CI is determined from adjust as this category is intended to ide benefits of the proposed hardenin filtered according to certain cause identified as those cause codes fo hardening activities can have a po	ed (non-severe weather) data ntify the day to day reliability g project. The CI is also e codes which have been r which the proposed ositive impact on.
	The 3 year average of the identified CI under each particular cause code is taken and filtered against the internally developed <u>"Rules of Thumb"</u> matrix in Exhibit D. The Rules of Thumb matrix assigns a certain reduction percentage to the amount of CI based on the proposed hardening activity and the cause code it is intended to mitigate.	
What is the notantial shange in the	This question attempts to assign p reduction in the annual CAIDI the The possible values for this quest proposed hardening activity:	priority based on potential e proposed project will bring. ion are based on the type of
annual CAIDI that this project will	OH-to-UG Conversion	Increase
result in?	Highway Crossing OH-to-UG conversion	Decrease
	Backlot-to-Frontlot Relocation	Decrease
	All Others	No Change
	This question attempts to assign preduction in the annual MAIFI th	priority based on potential e proposed project will bring.
Will this project reduce the number of momentary customer interruptions on this section?	The possible values for this question are based on the type of proposed hardening activity:	
	OH-to-UG Conversion	Yes
	Backlot-to-Frontlot Relocation	Yes
	OH-to-Spacer Cable Conversion	Yes
	All Others	No

Template Question	Data Collection Method
	This question attempts to assign priority based on potential reduction in the number of CELID <sub>3</sub> customers impacted by the proposed project.
	The structure of our reliability maintenance programs is such that the customers that compose the CELID <sub>3</sub> index vary from year to year. Because of this, a three year average of the CELID <sub>3</sub> customers is utilized in determining the potential benefit of the proposed project.
What will be the change in the number of customers experiencing outages longer than 3 hours as a result of this project?	The number of customers experiencing an outage lasting longer than three hours is determined from adjusted (non- severe weather) data as this category is intended to identify the day to day reliability benefits of the proposed hardening project. This number is also filtered according to certain cause codes which have been identified as those cause codes for which the proposed hardening activities can have a positive impact on.
	The 3 year average of the identified customers under each particular cause code is taken and filtered against the internally developed <u>"Rules of Thumb"</u> matrix in Exhibit D. The Rules of Thumb matrix assigns a certain reduction percentage to the amount of customers based on the proposed hardening activity and the cause code it is intended to mitigate.

#### Financial (Cash Flow) Value - 20%

Template Question	Data Collection Method
	This question attempts to assign priority based on the expected construction costs of the proposed project.
Construction Costs	Internally developed costs estimated based on historical data are used in the construction cost estimation. The final result is shown as a cost to the utility

Template Question	Data Collection Method
	This question attempts to assign priority based on the expected Removal costs of the proposed project.
Removal Equipment	The estimated construction costs detailed above include minimal removal costs. This category is intended to capture the removal costs associated with major projects such as converting a line to underground or changing and entire pole line to a different pole class.
	If the proposed project does not fit any of these categories, the entered value is zero dollars. If the proposed project does fit under one of the above mentioned categories, the removal costs are estimated utilizing the STORMS system used internally for tracking work orders. Either case, the result shown should be a cost to the utility.
	This question attempts to assign priority based on the annual vegetation management savings of the proposed project.
Vegetation Clearing	The result shown in this section should represent a savings to the utility and is estimated by taking the per mile cost of vegetation management for rear lot and front lot lines and dividing it by the approved trimming cycle.
	If the proposed project does not involve an UG conversion or relocation of a line, the vegetation savings should be noted as zero dollars since this implies an existing overhead line will remain in place which would still require the same amount of vegetation management care.
	This question attempts to assign priority based on the annual maintenance costs of the proposed project.
	Maintenance costs are associated with on-going reliability maintenance programs such as wood pole and pad-mounted transformer inspections.
Cost of future Maintenance	The result shown in this section should represent a cost to the utility. Any net positive cash flow from the project should be entered as a negative number.

Template Question	Data Collection Method
	This question attempts to assign priority based on the expected residual value of equipment removed by the proposed project.
Residual Value	All equipment is assumed to have zero residual value unless it is considered major equipment that can be deployed somewhere else. Examples of major equipment include ABB reclosers and switchgears.
	Assigned residual values are equal to the full value of the unit at purchase. The result shown in this section should represent a savings to the utility.
	This question attempts to assign priority based on the potential reduction of in outage restoration costs gained by the proposed project.
	The structure of our reliability maintenance programs is such that the number of outages varies from year to year. Because of this, a three year average of the number of outages is utilized in determining the potential benefit of the proposed project.
Decrease in outage events	The number of outages is determined from adjusted (non- severe weather) data as this category is intended to identify the day to day cost benefits of the proposed hardening project. This number is also filtered according to certain cause codes which have been identified as those cause codes for which the proposed hardening activities can have a positive impact on.
	The 3 year average of the identified outages under each particular cause code is taken and filtered against the internally developed <u>"Rules of Thumb"</u> matrix in Exhibit D. The Rules of Thumb matrix assigns a certain reduction percentage to the amount of outages based on the proposed hardening activity and the cause code it is intended to mitigate.
	The number of outages obtained (represents the decrease in number of outages) is then multiplied by the most current weighted restoration cost matrix (represents average system restoration costs by device) to obtain the decrease outage dollar savings. The result shown in this section should represent a savings to the utility.

## Results

PEF followed the above process for each of the identified projects. The final project data sheet contained thirty six un-prioritized projects. This can be found in Exhibit E.

After collection the data for each project, PEF then conducted a detailed analysis of different prioritization scenarios to help assess whether the proposed set of projects were maximizing the total value of the portfolio.

To reach this goal three objectives were met: (1) developed an evaluation template that would allow Progress Energy to represent each project in a standardized way and to remove bias (2) identified a number of hardening projects that would reach all sections of their power delivery systems; and (3) load and analyze all hardening projects using AIS to come up with a prioritized list of hardening projects. Ultimately, PEF came up with the prioritized list found in <u>Exhibit F</u>.

## Exhibit A

# Asset Investment Strategy<sup>™</sup> (AIS<sup>™</sup>)



#### About Davies Consulting, Inc.

Davies Consulting, Inc. (DCI) is an international strategy and management consulting firm dedicated to working with clients to establish sustainable competitive advantage and deliver superior value to their shareholders and customers.

## Asset Investment Strategy<sup>™</sup> (AIS<sup>™</sup>) Enhances the Strategic Decision-Making Process

Since Davies Consulting, Inc.'s (DCI) founding in 1991, the firm has been helping its utility clients implement asset management solutions. This evolution culminated in the development of the Asset Investment Strategy<sup>TM</sup> (AIS<sup>TM</sup>), in collaboration with multiple utilities, in 2003. Today, AIS is the only fullyintegrated, web-based, and effective asset management portfolio optimization tool on the market. Through constant client feedback, user groups, and a rigorous development process, DCI continues to enhance AIS while ensuring that it remains useful, usable, and used.

Use of the AIS process and tool facilitates management's selection of an optimal investment portfolio and provides a dynamic mechanism for ongoing evaluation and update of that portfolio. AIS is driven by an organization's business strategy, integrates risk assessment into scenario analysis, ties strategic objectives to projected portfolio performance, and allows for mid-course reallocation of resources. The combination of AIS's structured process and roles and an objective and validated decision-support tool results in a robust, broadly-supported outcome.

#### The AIS<sup>™</sup> Process

DCI's AIS approach includes three equally important and dependent elements:

- 1. Implementation of a dynamic, criteria-based process that facilitates decision-making and ongoing evaluation;
- 2. Formulation of a set of roles and responsibilities that supports the process; and
- 3. Adoption of a web-based decision support software tool that enables analysis and reporting.

The AIS process includes development of a strategic framework for evaluating investment projects, review and analysis of multiple scenarios, and ongoing monitoring and evaluation. A critical component of the AIS approach is the process for challenging investment assumptions at multiple stages of the approach.



#### Figure 1: AIS<sup>™</sup> Process



## The AIS<sup>™</sup> Tool

A critical component of AIS is the web-based decision-support tool, which optimizes an investment portfolio within or across business units. Using value functions, AIS evaluates projects on specific client-determined and weighted criteria, which may include financial, operational, strategic, and public responsibility. These criteria are then used to optimize the portfolio and determine the appropriate level of funding.

AIS's user-friendly web-interface brings decision-making closer to stakeholders and facilitates consistency in investment evaluation. It also allows decision makers across the organization to set scenario parameters and analyze their own portfolios. This builds greater understanding of the process, enhances business savvy, and creates broader support for the outcome. AIS is a flexible tool that can easily be customized to meet specific client requirements. Below are some examples of interfaces and reports available in the web-AIS tool.

For further information on Davies Consulting, Inc. and our AIS Program, or any other DCl energy services, please contact Miki Deric at 301-652-4535, or by e-mail at energy@daviescon.com. You may also want to visit our website at www.daviescon.com.



	Γ	Questions	Weight	Available Response	Expin Regrd	Responses Criteria	Answer Value
		At the end of this project, what percent of				Linear Function with a Range	
	_1	the exposure will be hardened?	15.00%	Direct		Between (1-100)	
	1	How many customers are served from this				Linear Function with a Range	
25	2	device?	15.00%	Direct		Between (1-2000)	
35	1		ļ	Minimal Reduction	<u>N</u>	Upen wire to triplex	
ថ		What will be the impact of this project on		Moderate Reduction	1 N	Back-lot to front lot or small wire	10
ed	3	the restoration time during major storm?	20.00%	Isignificant Reduction		UH - UG conversion	10
E	1		1	Cet 1/Oct 2			
8	1		l			h	
IC	1	As what level of nurricane will the area	ļ	Cat 4/5			2
edi		served by this reader houd due to storm		No flood	N N		<u>i ñ</u>
В	4	auges:	10.00 %	Open Spans	N N		
ag	1		ļ	Low Density	N N		ī
Diff	1	What is the tree density (trees ner mile) in	ļ	Medium Density	N N		Ō
Ē	5a	the area served by this feeder or section?	20.00%	High Density	N		
Ę	<u> </u>		<b>.</b>	Increase Exposure	N		
Ś	1		ļ	No Change	N		0
ajo	1	What level of tree damage will this project	ļ	Slightly Decrease Exposure	N		0
ŝ	5b	mitigate during a major storm?	20.00%	Significantly Decrease Exposure	N		0
		What is the annual probability of extreme			1		
	I	wind (over 70 mph) (HAZUS probability) in	۱ _			Linear Function with a Range	
	6	the area served by this feeder or section?	20.00%	Direct		Between (5-12)	
~#	1			None	N		ļ
10%	1		ļ	1	<u>  N</u>	<b>.</b>	3
÷	1	How many priority 1 customers are on	00	2-3	+ <u>N</u>		7
0.80	1	feeder?	30.00%	>3	<u>N</u>		
ε	1		ļ	INONE	<u>  N</u>		<u>+                                    </u>
ε	1		ļ		N N		<u> </u>
tor	<b>.</b>	mow many critical customers does this		2-3	N	<del>}</del>	10
2 2	<u> </u>	Project audress? (311 Call Centers, etc.)	00.00%	High Negative		+	
mit	1	how valuable will the project be perceived	ļ	l ow negative	N N		
ĩ	1	notice) - no impact - Relocation - possive	ļ	No Impact	+ Y		5
<i>w</i> 0	1	or positive, - Conversion - negative or	ļ	Low positive	Ň		7
Ú	2	inositive	10.00%	High Positive	N		10
	<b>ل</b> م	What are the major obstacles/risks for		None	N		10
> 2		completing the project this year? I.e.	ļ	Medium	N		5
art 5	1	Easements, permits, etc.	80.00%	High	N		0
a ta		· · · · · · · · · · · · · · · · · · ·		None	N		10
hir 1pa		What type of investment is required by joint	1	Transfer at same location	N		7
μE		users (telecoms and cable) to complete	ļ	OH relocation	N		3
	2	this project?	20.00%	OH to UG	<u>N</u>		1
		What is the 3-year average CEMI4				Linear Function with a Range	
	1	customers on this feeder?	25.00%	Direct		Between (0-500)	+
			l.			Linear Franklan with D	
%0	<b>.</b> .	How many customer outages will this	20.000	Divert		Linear Function with a Range	1
<del>ری</del> י	2	project eliminate annually in regards to CI?	30.00%		NI		+
lίζ		vvnat is the change in the annual outage	1	No change			<u> </u>
abi	ار. ا	the feeder or eaction)?	10 00.00	Decrease	N		10
eli	<b>-</b>	Will this project reduce the number of	:0.0070				, <u>, , , , , , , , , , , , , , , , , , </u>
<u> </u>		momentary customer interruntions on this	1	Yes	N	]	10
вта	4	section?	10.00%	No	N		0
Š		Based on a 3-year average, what will be the					
		change in the number of customers	ļ				
		experiencing outages longer than 3 hours	ļ			Linear Function with a Range	
	5	as a result of this project?	25.00%	Direct	1	Between (0-50)	1



How can we plan to minimize damage and loss of life in order to prevent natural hazard events from becoming natural disasters? Which buildings, roads, and bridges may be damaged and how great would the damage be? Which roads may be closed? Which areas may be affected if utilities failed? Which businesses will shut down?

## How Can HAZUS®MH Help?

An important part of comprehensive community planning is understanding risks that may affect the physical, social, and economic components of a community. Communities who understand their vulnerability to natural hazards can make development decisions in light of those hazards and the risks associated with them.

FEMA introduces its latest risk assessment and loss estimation software package, **HAZUSMH** (Multi-Hazard – earthquake, hurricane wind, and flood), that can help answer complex questions about the consequences of a hazard event.

## What Are the Impacts of a Hazard Event?

**HAZUSMH** helps states, communities, and businesses, prepare for, mitigate the effects of, respond to, and recover from a hazard event. One of the great strengths of **HAZUSMH** is that it provides estimates of hazard-related damage before a disaster occurs and takes into account various impacts of a hazard event such as:



- Physical damage: damage to residential and commercial buildings, schools, critical facilities, and infrastructure
- Economic loss: lost jobs, business interruptions, repair and reconstruction costs
- Social impacts: impacts to people, including requirements for shelters and medical aid

## HAZUSMH and Its Unique Features

**HAZUSMH** can quantify the risk for a study area of any size: region, state, community, neighborhood, or an individual site. **HAZUSMH** uses GIS technology to combine hazard layers with national databases and applies a standardized loss estimation and risk assessment methodology. The GIS-based environment allows users to create graphics to help communities visualize and understand their hazard risks and solutions. The nationwide databases built into **HAZUSMH** include datasets on demographics, building stock, essential facilities, transportation, utilities, and high-potential-loss

facilities HAZUSMH can estimate losses from earthquakes, hurricane winds, and floods. HAZUSMH uses:

- Ground motion and ground failure information to calculate losses for earthquakes
- Information on wind pressure, windborne missiles, and rain for hurricane winds
- · Flood frequency, depth, discharge, and velocity for floods

## **Exhibit D**

Storm Hardening Specification "Rules of Thumb" % Reductions	Trees 004 / 008	Storm 014	Lightning 001	Animal 003	Unknown 000	Connector 007	Wind 010	Birds 040	Vehicle 005	Corrosion 012	UG Cable 032	Dig In 017	OH / Sec Services 030
OH to UG Conversions	90%	90%	95%	95%	90%	95%	95%	100%	90%	-10%	-5%	-10%	100%
Small Wire Reconductor	10%	10%	25%	0%	25%	75%	25%	0%	0%	0%	0%	0%	0%
Submersible UG	0%	5%	0%	0%	0%	50%	0%	0%	0%	100%	50%	0%	0%
Extreme Wind Upgrades	25%	50%	0%	0%	25%	95%	95%	-10%	-25%	0%	0%	0%	0%
Open Wire Secondary to Triplex TX Level Outages	90%	90%	0%	90%	90%	90%	50%	75%	0%	0%	0%	0%	75%
Rear lot Relocations	75%	75%	0%	50%	50%	50%	75%	25%	-10%	0%	0%	0%	50%
Horizontal to Vertical Construction	50%	50%	0%	0%	0%	0%	-5%	-10%	0%	0%	0%	0%	0%
OH Spacer Cable Conversions	25%	25%	0%	0%	0%	25%	25%	75%	0%	0%	0%	0%	0%

Project Name	Description	Spansor	Operating Regions	Project Type			Major Storm Outage Reduction Impact - 39%						ici + 20%	Third Party	impact - 5%	Day to Day Reliability -20%					
Pierca Esse dis projet name briev	Pleasa arbit il brief descuption of the project (militi in the competend scopo al work etc.)	Passes used the name of the project spontor	Please solid line Operating use (Regizze) before	Page solution for project type	At the end of this project, At the end of this project, while percent of the esposite will be blockene (in percentage %)?	COLUMN CASE-	What will be the impact of Bris project on fre responded in fre impor stores?	Would is the enough probability of sectors or (over 70 mpth) (HUZ)/S protecting) in the mean sector by this feader or sector?	nd Af unnet layed of harsis aris will no arter sidewood by this leader found due to storm marges?	Viting is the time duratity (trees per mide) in the around to this feedur or exchant?	s What level of area damage w wal this project hillingue during a marke sorm?	How many, colical whether the components must be EOC as (all stations and intersections) does this project address (at the feedbal level)?	Have many (Hince and former does this project address) (\$11 cal (criters at: )	The obtable will the project be perceived by the constanty? Related in plo- (se notice) - no import feacuation -negative or positive; Conversion regetive or positive	When we the major distinct advision for complete the project the year? ( a Encompany, permits, etc.	Vatuat type of unvestmen s requered by core users (relocation a set cette) to complete this project?	d What is the 3-year ansato CEBMI customer; on the Rector?	What is the change in the draws CAD size project (dris project will result i y?) (dris the lander or section)?	Will this project racial of the number of nonmentary Outbenet layers phone on this section?	What will be the change in the number of castomers experimencing catalogs king then 3 hours are a result of this project?	
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15 righter Are and baster Ta	Convertions 785/335 AAC Did	Charland Publish	Nuth Central	Saud Factories In	1	~	Die Steel Hersteinen				of the local states			0.00				i in the second			
16 SR 40 @ Wrightery Rd	MCM UG (1817) Connet long 795(35) AAC (14	Rich Weddel	Huth Central	Qitto US Cemeraion		n	7.95 Bigrilicant Riedachen	50	(7%) No. Social	Close Spans	No Charge		2e3	High Peaks		CHW DO	· · · · · · · · · · · · · · · · · · ·			+	
17 0+ 17/92 4, 59-436	ISED MCN UG (713) Convertiene 755/28 AAC Off	Flich Weidel	North Control	Off to UG Convention		×	744 Eigeffic ert Redection		C75 Ph 8054	Ogan Bpane	- Clusse	1.1.2/2/02/2/2	( <b>p</b> w3	High Pasiline	Nice	CN 16 (4C)		Officante	10		
18 14 @ 59434	types counting \$4 to 1000 MCA CIG (\$41)	Rea Weider	Noth Cast-M	Chille UG Comercian		n	637 Significant Partnettion		0% <b>% a</b> nd	Open faire	No Chazga	-	Mare	tigh Pastur	-	CH1+ 149	, ,	215 000000			
1944 @ EE Williamson Rd	epen crossing PEVIDE AAC OF span crossing F4 to R000 MCh R00 6460)	Phys. Westerl	North Control	Office UG Committee			ST 1 Serlic an Reduction		on the weed	Open Soler's	Ho Change	1000	Ning Cold	High Pasala		CMTe UR		9 <b>9</b> 000444	Tie		
	Converting 795/335 AAC (https://www.inglidia.com/singlidia							N. Weining		Our Borne	R. Chara			Not Paster	1962 월 51	CHILD US		640 Biologia	Ter		
2014 9 7 6 9 6 9 6	Converting 795/35 AAC DH			N N N N N N N N N N N N N N N N N N N											- Paneting			The star		179 	
210-4 @ Kannady (Brid .	Canvert long 705/336 AAC CH	Figh Wantal	Marth Central	Citto UO Convicion		×	A40 Sharehcard Reduction	***************************************	UTS He tool	Open Bpans	Ne Charge			Plot Packes		CHE GO					
_220 Aug or Dr	US (S47) Conset lang 755/58 AAC OF	Rich Weider	Not Cartal	Office UID Conversion	-1		712 Serifs and Riefs Am	-	62 Hu ford	Open Siren	Pli Chinte	780	1	Hat Partien		0H m 99	aa	- Observer	78		
23 4 8 39-58	span crossing 14 so 1000 NC8 UO (2002)	Rich Weider	Horb Cantral	Of to UG Coversion	······································		1712 Sandle and Racherbon		ET Presid	Deen Spike	He Charge	ingnia		High Partici	rist .	055.00		Constant Party of Constant	Tet		
24 14 @ Onings St	100 (100)	Files Weidel	nya Central	Off to US Carmenian	2		1151 Samelican Anticipe		En had	Open Spene	No Change		No.	Tage Paul-a		0414-06		ononen.	7.00		
25 4 @ Neth St	Consult into 722255 AAC OF span crossing 14 to 1000 MC5 UG (400)	File Web	North Central	Ciri to US Centerium			2009 Significant Reduction		are the free of	Come Buttine	Ne Charge	and the second se	Nee	High Pesti-e	righ .	CH W UB	305		Yas		
	Connert long 755(7); AAC OF spen crossing US MUNICIPALITY IN 1997					1			$\{\mathbf{c}_{i,j}\}_{i=1}^{n} \in [0,1], i \in [0,1]$			1999년 48		2 - A 187	가 가 승규?	i Universitation	1				
26 43 441 01 1	UG (205) XI Feedans carry trenchi		Herth Chatral	Of the US Commences	NA		4007 Supplicant Reduction	Same and	75 No Rod	Come Sprins	Ne Chapte	13		High Postive						·	
Plants Tanyaka @ Sendinka 27 Rel 19251	Current long 795(1)E AAC On spar- crossing Flores Terryite to 1920 MCM OG 42273 H229	-	Harts Central	Otto UG Commission			S7 Squite un Ruberton		Children and	One Sees	the Change	recei		Het Parke		0464			Yes		
Thinks Lympto & Sandaire	Convet long 795(38) AAC OF			all the state			$ \gamma \leq  \omega_{1} ^{2}  2\beta ^{-1}  \beta ^{2} \leq \varepsilon$						i denta de	10 Hd						1	
Floride Tampice @ Orange	Convert long 795/26 AAC De	No. 1 VILLE			1	<u> </u>		a dan kanan		Pare Here						CHING		Likerays.	THE		
29 Bosson Ingl	to NOD MOR UG (102) KITZ	Rich Wendel	Note Centrel	Dift to UD Cenetration		55	325 Bigelicant Redscher		Children and a second	Open Guarte	The Change			f High Paulers		OR IN UD	aa	Ziennie (2001	Set of the		
30 14 g 141 Rd	UG 6547 Convert SWGR (127) In	Pitch Waided	North Consul	Off to VG Conversion	4	<b>m</b>	40 Section Process	•	25 <b>10 8</b> 04	Com Sense	No Charge	ineration and a	-	the Poster	<b> </b>	CH 18 304		0	- Tra		
32 Stompeours - Plantation	Convertigie (and URC) Convert URD to submerciale Decrementation and Turk and to	Gery Brier	April Canada April Canada	Subsurghts UG		an	The start	<b>1</b>	Die Ingesei Spons Die Ingesei Spons	Option Synamics	Sib Change		New.	1 No hopest No hopest	Mitra Mitra	Hana Hana di Afrika di Kaliki	92	20 Min Charge Offic charge			
33 US 50 - Seed with	141 - maccusality - mod has known mutani 2 as	Gertime	North Council	Anna Recursion		014	Let Suid Ridering	n provinské předsta pře Na předsta předs	of the local sector of the	Pich Denady	Sigist Dicesses Darston	1 18 영화 영화	201	lean Co shiil terente	a na sana ana sa	<b>.</b>	57	12 Mi change			
34 05 321 - Cara	140 - hactessible - seneng - t	Carr (Inter	ALC: NO.	Batal Reconductor		ow.	THE SHOP STORES	n Bara Ala Ale	21% No fast	101.105	An Cruzina	Lacolo	1240 112 113			Strands.		1			
26 040 0-44	Rebuild and 1-ph pEA to 3-ph 240 - resoccessible - more to	C		and the second second	1 .			ta - nord automatik	ondinana atas			- 10 - 10 - 10 - 10 - 10 - 10 - 10 - 10	Saldo Weber	- and				*1 PB (2000)		4	
CONNER CONNER	Paramilation old 20 Calls 336 other half of project complete			Davis St 00 1 444 HE Germanian			Company Notice and	Sanda Second		Hoge United y	Septically Decrease Experim	(and	0.000	Low parties (1999)	Hang on the setting of the	Place a concern		operate and the second s			
36 A192 - Lunda	p.e.	Gery Bider	Moth Censed	Send Republicaria Contactor	ा <u>भ</u>	×i	685 Sanat Reduction	Here States	Callet field	tigt Detaily	Chaptely Decisions Experimen	per .	243	Research .	bure	bine	i i i i i i i i i i i i i i i i i i i	AS Pre Charge	105	1	

#### Instructions II Entry dynatic each project in myst belaw Column B - 11 Enter cashfous for the project in the adjoint wall furneer of Entry funneers 2 Entry Colorg down substrom Colorg down substrom

				Sub Category	- On Unit	Major Storm Outage Reduction Impact Rank	Major Storm Outage Reduction Impact Results	Community Storm Impact Rank	Community Storm Impact Results	Third Party Impact Rank	Third Party Impact Results	Overall Reliability Rank	Overall Reliability Results	Total Financial Value Rank	Financial Value
1 otal Rank	total value	Quartite	Collo Do Sol	OH to UG Conversion	South Central	1	35	20	0.25	25	0.2	3	1.3632	17	1.66794
	6.9811		Care De Sul	Submercible LIG	North Coastal	5	3 07398	15	0.32	1	0.5	2	1.428	30	0.78052
2	6.1025		St Geruge Is - Plantation	OH to UG Conversion	North Central	8	2 699235	7	0.52	14	0.4	10	0.6	-5	1.85346
3	6.0/2/		SR-400 (2) VV000D019 RU	OH to UG Conversion	South Central	1	3.5	20	0.25	25	0.2	10	0.6	21	1.51356
4	E 0747	01	PAAB - Duppellon	Back lot to Front lot conversion	North Coastal	9	2.64292	34	0.07	11	0.43	4	1.206	20	1.52574
	5.0747		LIS 98 - Brooksville	Small Reconductor	North Coastal	6	2.91515	12	0.47	4	0.47	5	1.0326	31	0.77974
	5.0075 E 4767		US 441 west of Hwy 19	OH to UG Conversion	North Central	16	1.79375	1	1	22	0.3	10	0.6	12	1.78192
	1 8944	01	Conuina Key	Small Reconductor	South Coastal	1	3.5	16	0.28	4	0.47	9	0.6444	35	00
	4.0044	01	I-4 @ North St	OH to UG Conversion	North Central	12	2.268735	22	0.1	27	0	10	0.6	6	1.85122
10	4.02	02	Florida Turnpike @ Sandlake Rd (746)	OH to UG Conversion	North Central	17	1.71185	16	0.28	14	0.4	10	0.6	16	1.7177
10	4.7055	02	OH Crossing of Turnpike (K68 @K5255.)	OH to UG Conversion	South Central	22	1.367975	7	0.52	14	0.4	10	0.6	11	1.79084
12	4.6753	02	1-4 @ Fairbanks Ave	OH to UG Conversion	North Central	13	2.202375	22	0.1	27	0	10	0.6	14	1.73292
13	4.6633		A192 - Luraville	Small Reconductor	North Coastal	10	2.511915	4	0.68	4	0.47	31	0.42	32	0.4699
14	4 535	02	Us 17/92 & SR-436	OH to UG Conversion	North Central	18	1.59782	- 5	0.61	27	0	10	0.6	15	1.7272
15	4.5034	Q2	Indigo	Small Reconductor	South Coastal	19	1.51844	22	0.1	4	0.47	7	0.864	19	1.551
			OH Crossing of Turnpike 2 (K1780 @							l'		10			4 05000
16	4,4816	02	K6434991 and K1775 @ K5021)	OH to UG Conversion	South Central	23	1.33868	2	0.79	14	0.4	10	0.6	25	1.35296
17	4,4188	Q2	I-4 @ Orange St.	OH to UG Conversion	North Central	14	1.85122	22	0.1	27	0	10	0.6	3	1.86762
18	4.4174	Q2	Florida Tumpike @ Sandlake Rd (485)	OH to UG Conversion	North Central	34	0.903	3	0.7	14	0.4	10	U.6	8	1.81444
10	A 4118	03	OH Crossing of Turppike (K1780 @K2379)	OH to UG Conversion	South Central	20	1.50773	22	0.1	14	0.4	10	0.6	10	1.80402
	4.3708	03	US 301 - Citra	Small Reconductor	North Coastal	32	0.94731	35	0.05	23	0.27	1	1.6098	. 22	1.49372
	4 3267	03	Feeder X220	Extreme Wind Upgrades	South Coasta	4	3.231025	10	0.49	23	0.27	36	0.3	34	0.0357
	4.320		Quint Forth Station & Conne Mistor Mislin	Small Percenduster	North Control	7	2 834895	20	01		n 47	6	N 9102	36	n
	4,3151		Sprint Earth Station & Cocoa Water Weis	OH to UC Conversion	North Central	11	2.034050	27	n 1	27	<u>π</u>	10	0.6	27	1 11924
20	4.307		Florida Turmika @ Orongo Bloscom Trail	OH to UG Conversion	North Central	33	0.93926	16	n 28	14	Π <u>4</u>	10	0.6	1	1 93334
24	4.1520		Floramar Subdivision	Submersible UG	South Coasta	24	1 29745	13	0.44	1	0.5	30	0.537	26	1.23676
20	2 2 00		Hoffner Ave and feeder Tie	Small Reconductor	North Central	15	1 816185	14	0.34	11	0.43	32	0.396	29	1.0078
20	3 9747		L4 @ Oranole Road/Lake Destiny Dr	OH to UG Conversion	North Central	21	1.40749	22	0.1	27	0	10	0.6	4	1.86724
	3.5/4/		OH Crossing of Turphike (K1025 @ K1025												
28	3 9336	. O4	& K1028 @ K128)	OH to UG Conversion	South Central	30	1.089375	16	0.28	14	0.4	10	0.6	18	1.56426
	3 8994		Holden Ave E) Orange Blossom Trail	Small Reconductor	North Central	26	1.24817	10	0.49	11	0.43	8	0.6588	28	1.0724
	3 6886		Homosassa - Riverhaven	Submersible UG	North Coasta	25	1.294755	35	0.05	1	0.5	33	0.354	23	1.48986
31	3 6755		1-4 @ EE-Wiliamson Rd	OH to UG Conversion	North Central	28	1,1473	22	0.1	27	1 0	10	0.6	7	1.8282
37	3 6512		1-4@ SR-434	OH to UG Conversion	North Central	29	1,146565	22	0.1	27	· 0	10	0.6	9	1.80462
	3 6303	04	F4 @ Lee Rd	OH to UG Conversion	North Central	27	1.184365	27	0.1	27	/ 0	10	0.6	13	1.74594
	3.5972	0.4	I-4 @ Kennedy Blvd	OH to UG Conversion	North Central	31	0.98749	22	0.1	27	1 0	10	0.6	2	1.9097
34	3,1964	Q4	Highland Park	Small Reconductor	South Central	1 36	0.37163	5	0.61	4	0.47	35	0.3078	24	1.437
36	6 2.2727	Q4	Hibiscus Feeder Tie	Small Reconductor	South Central	35	0.736225	5	0.52	4	0.47	34	0.3468	33	0.19974

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