080438 undktd

2

Exhibit B urx

.

REDACTED DOCUMENTS

t

•

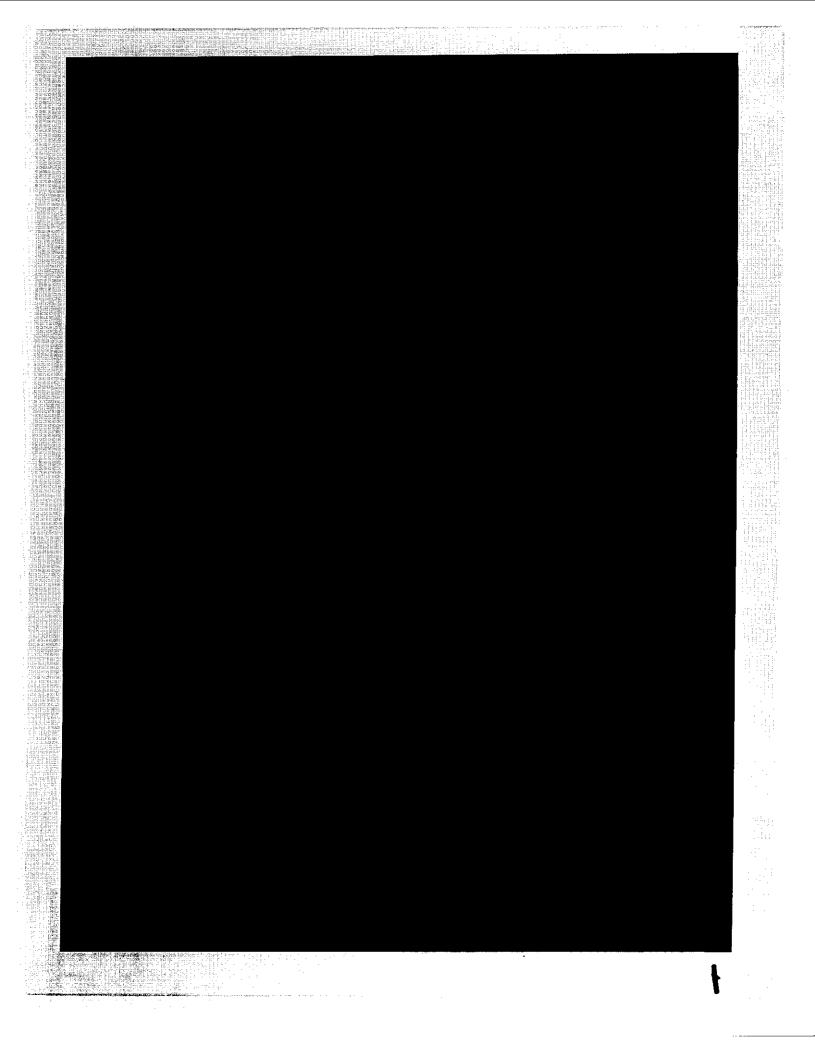
.

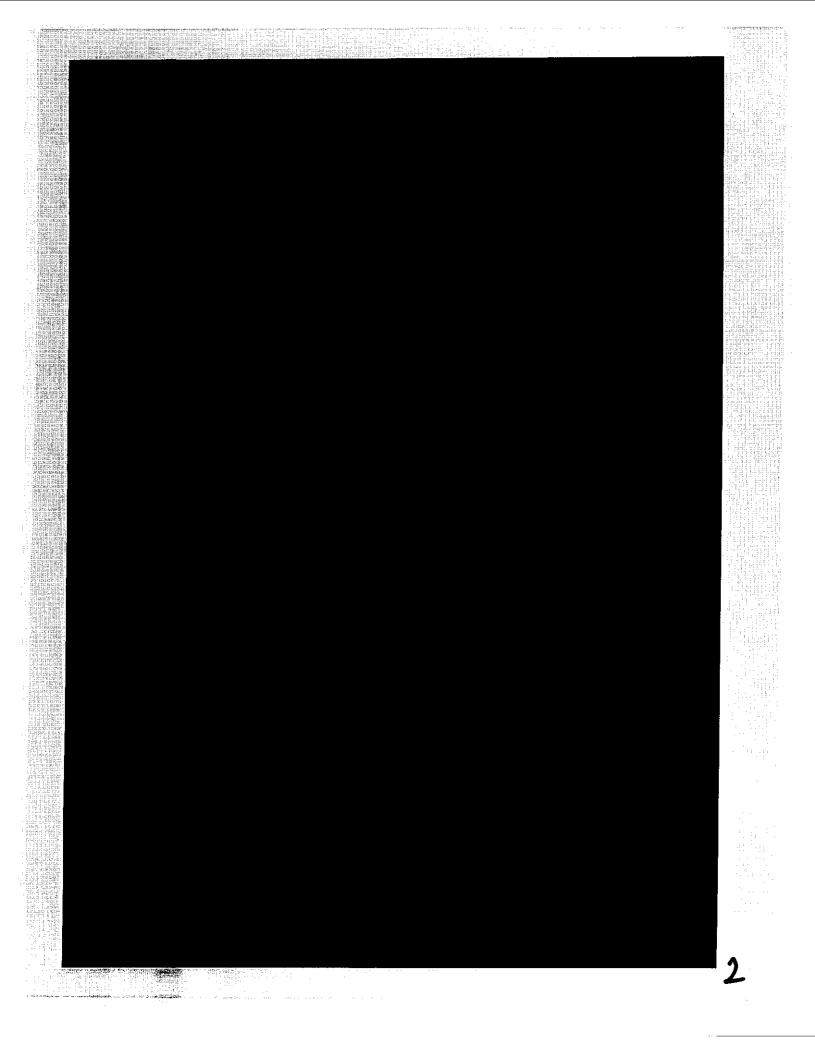
- CMP _____ COM _____ CTR _____ ECR _____ GOL _____ GOL _____ CPC _____ ECA _____ SOR _____
- SGA SEC _____ OTB _____

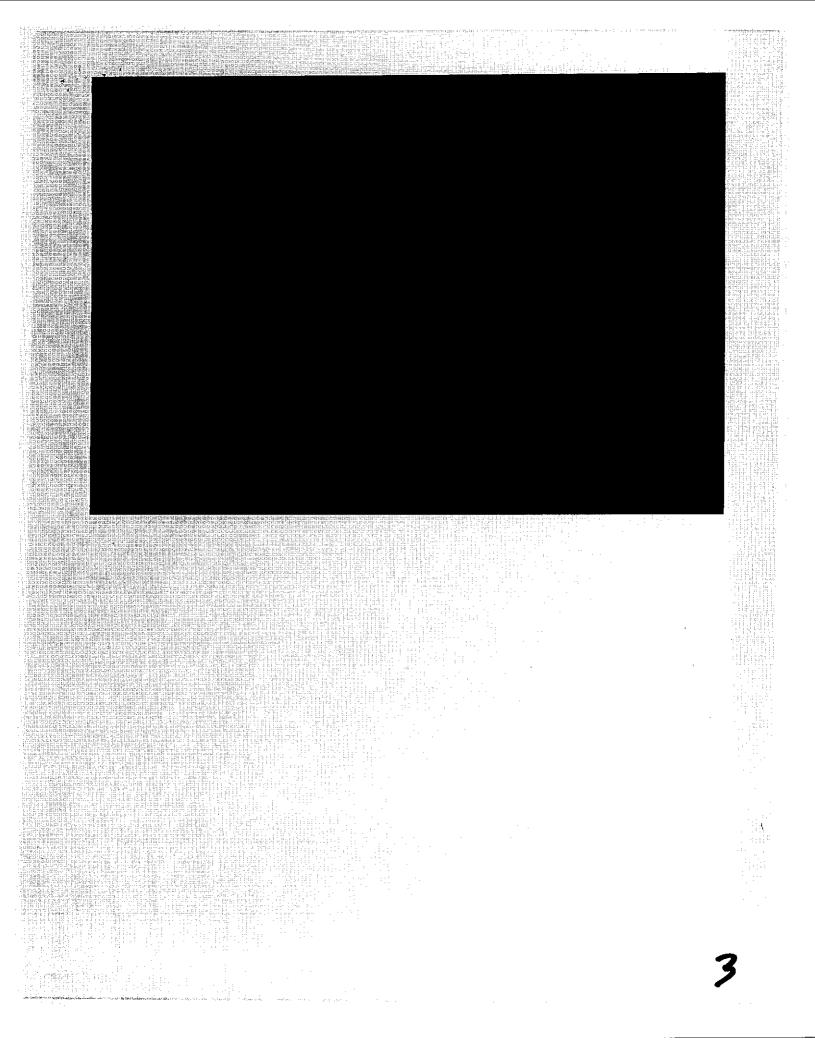
DOCUMENT NUMBER-DATE

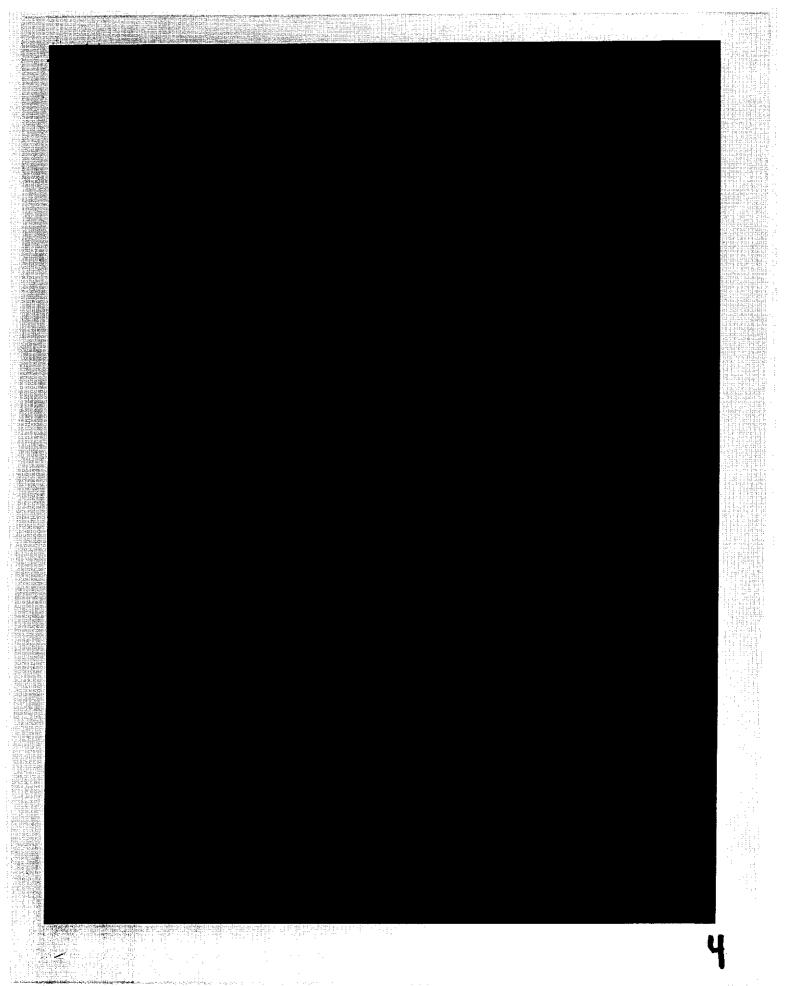
.

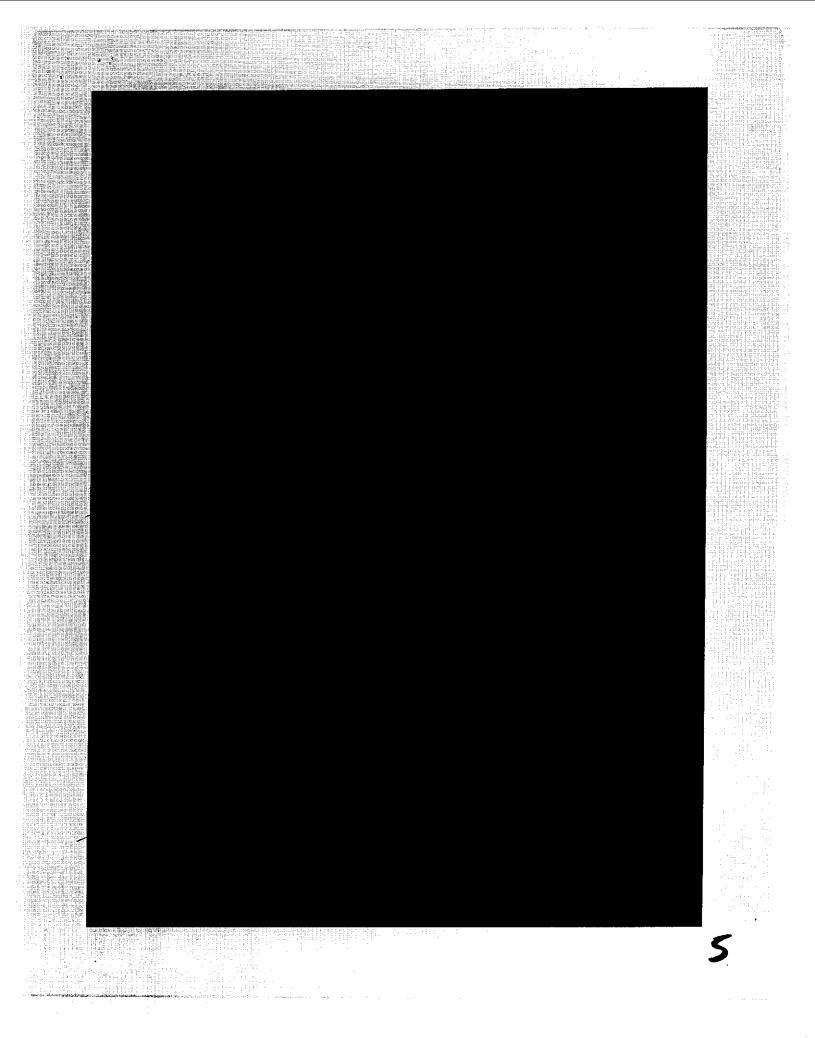
FPSC-COMMISSION CLERK

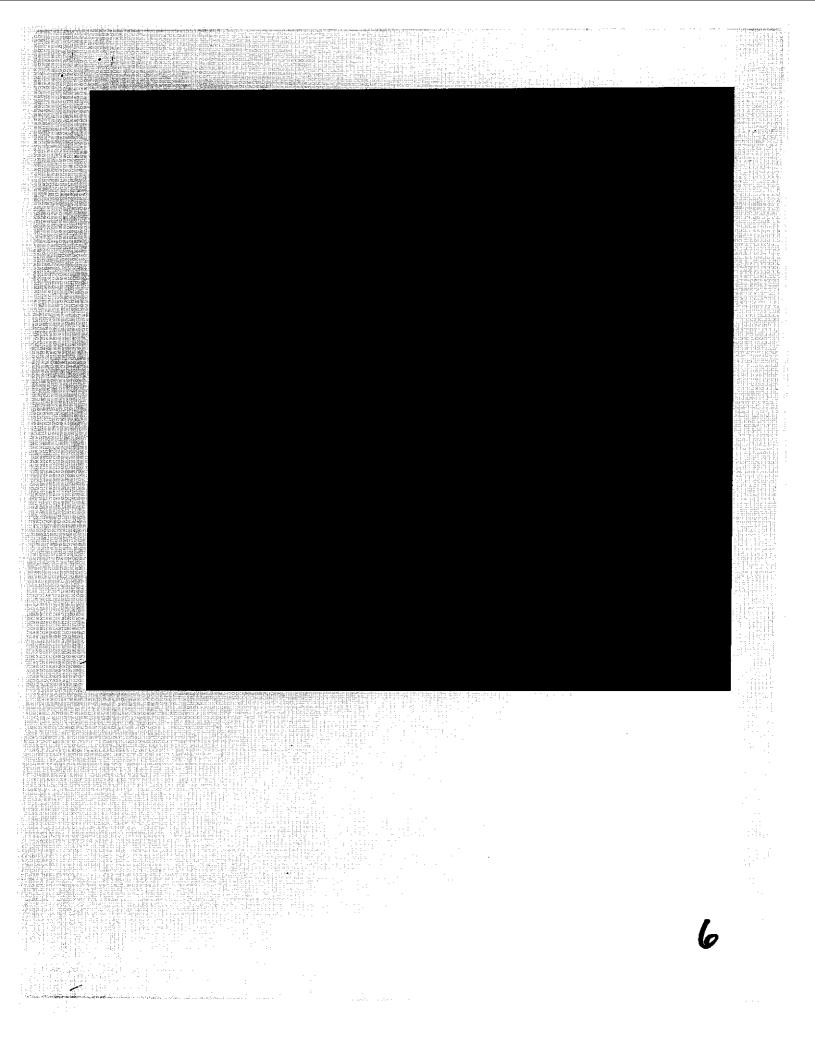


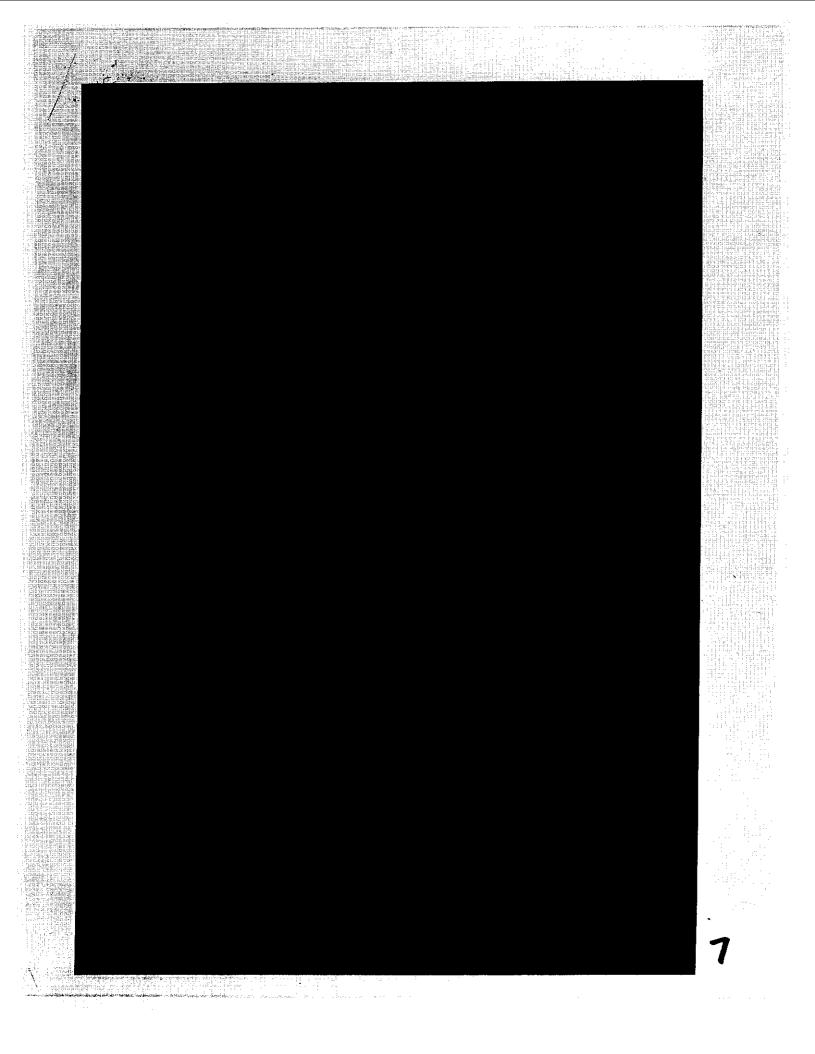


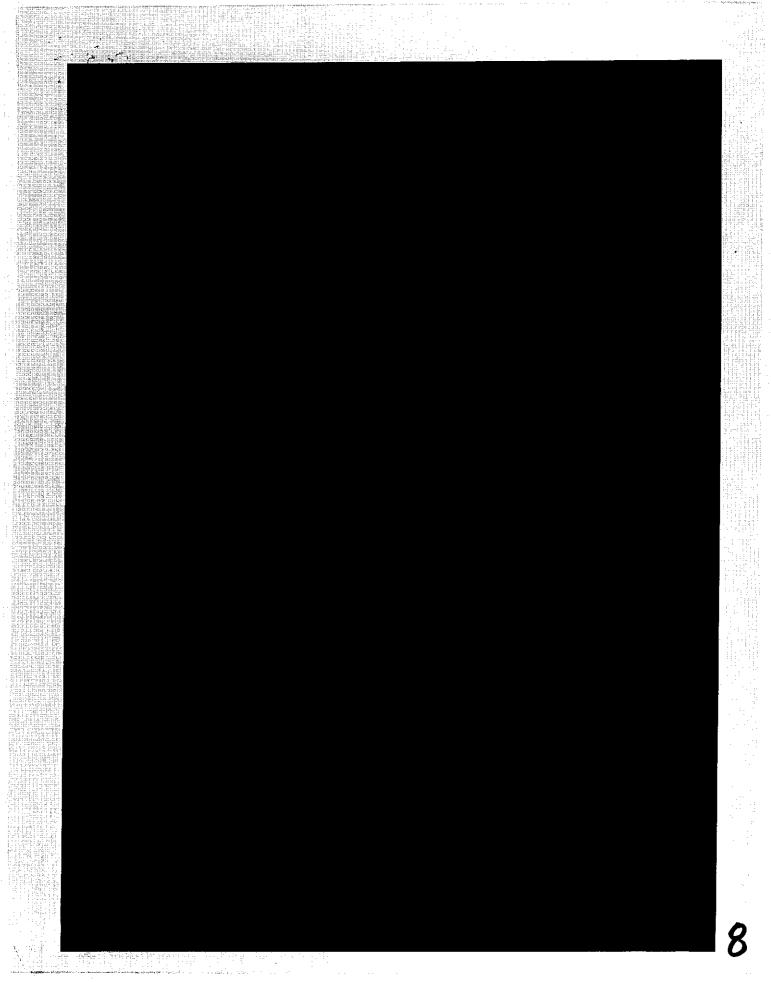


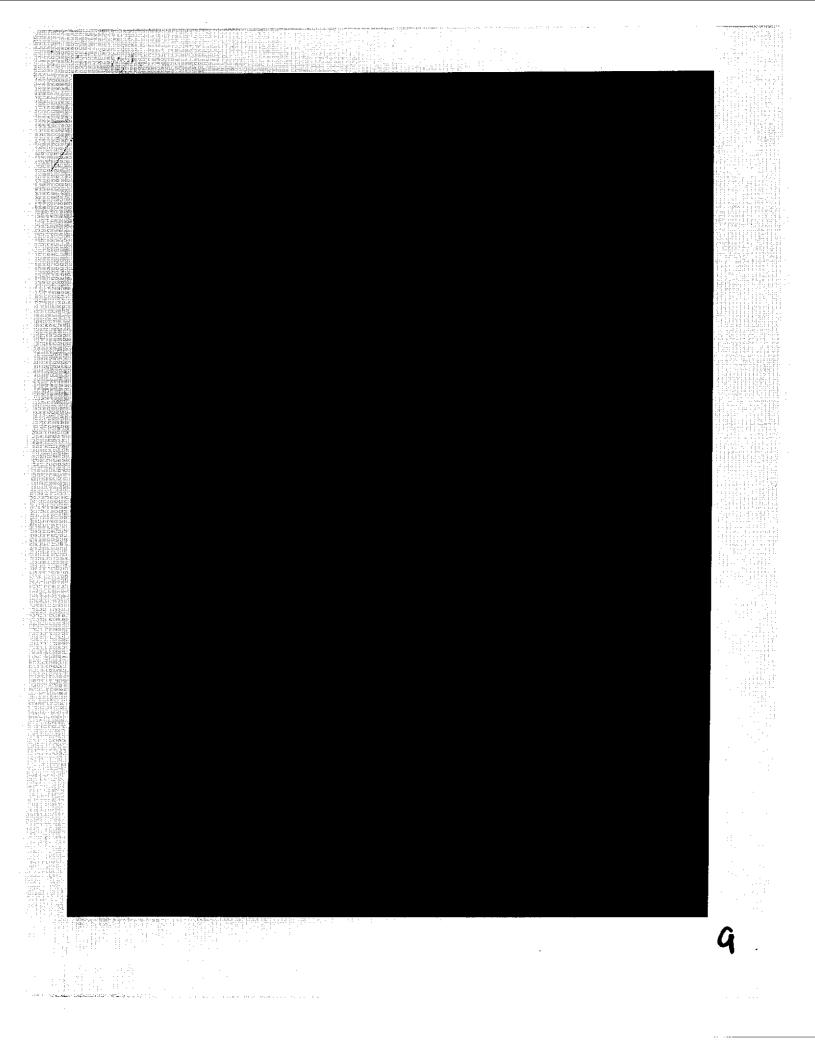


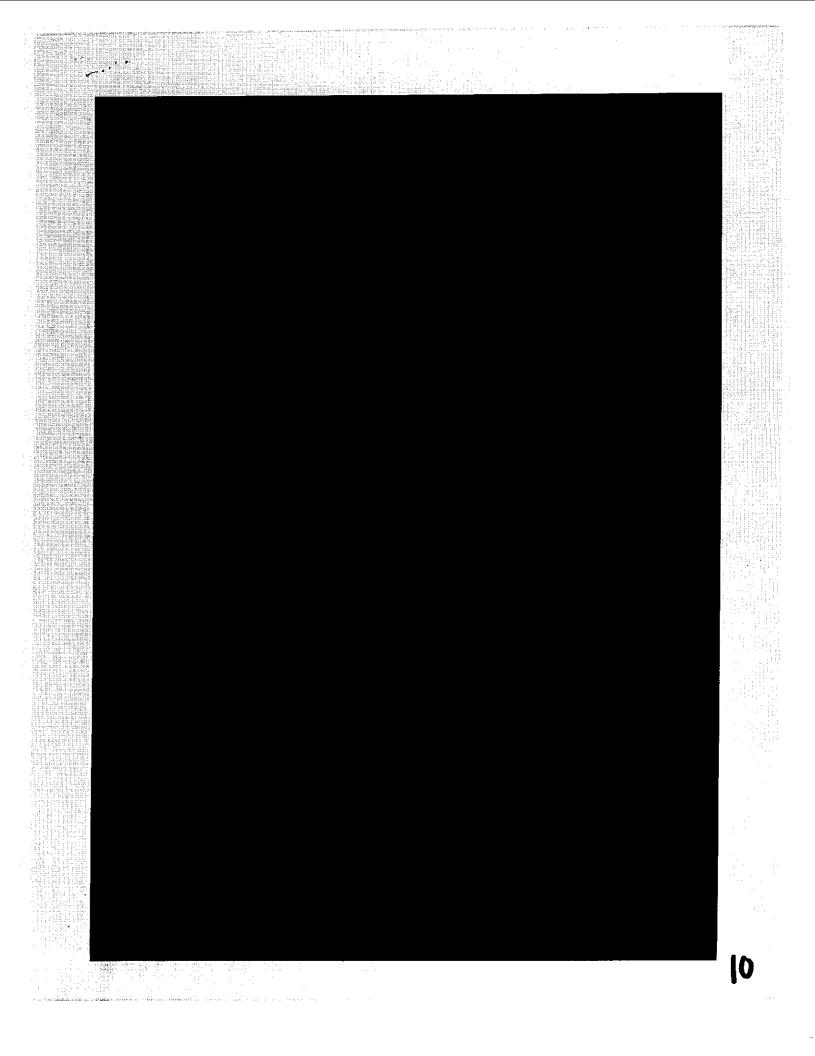


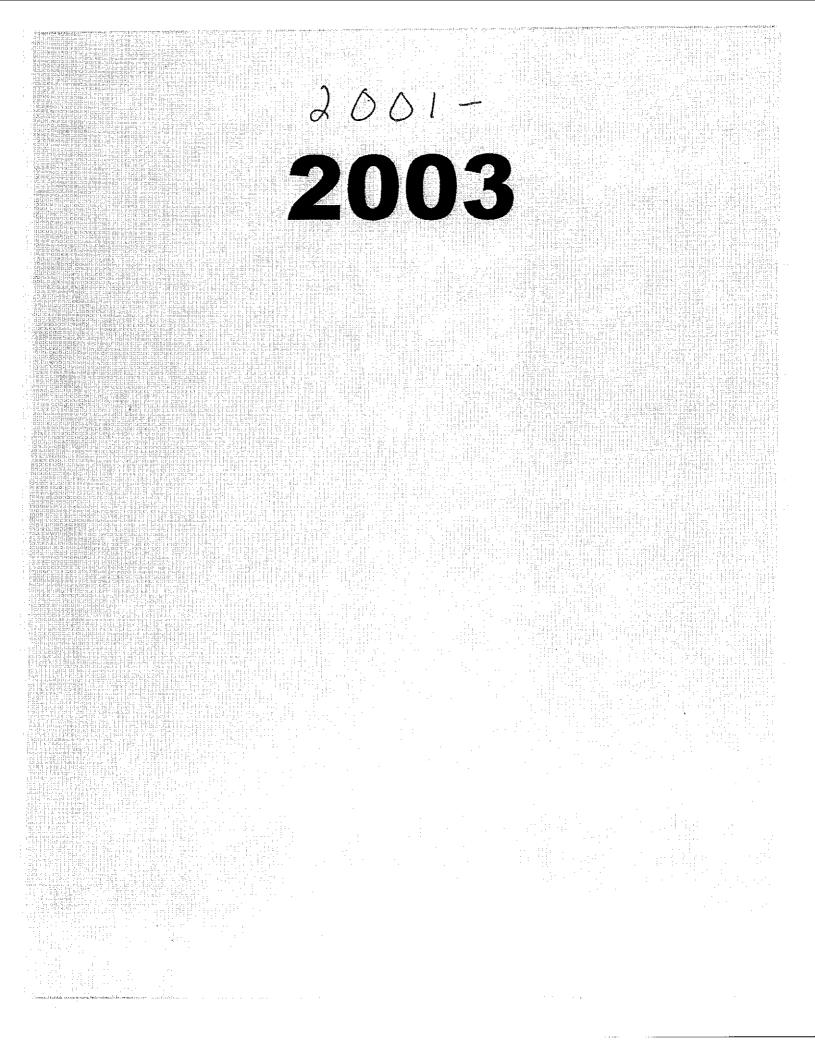


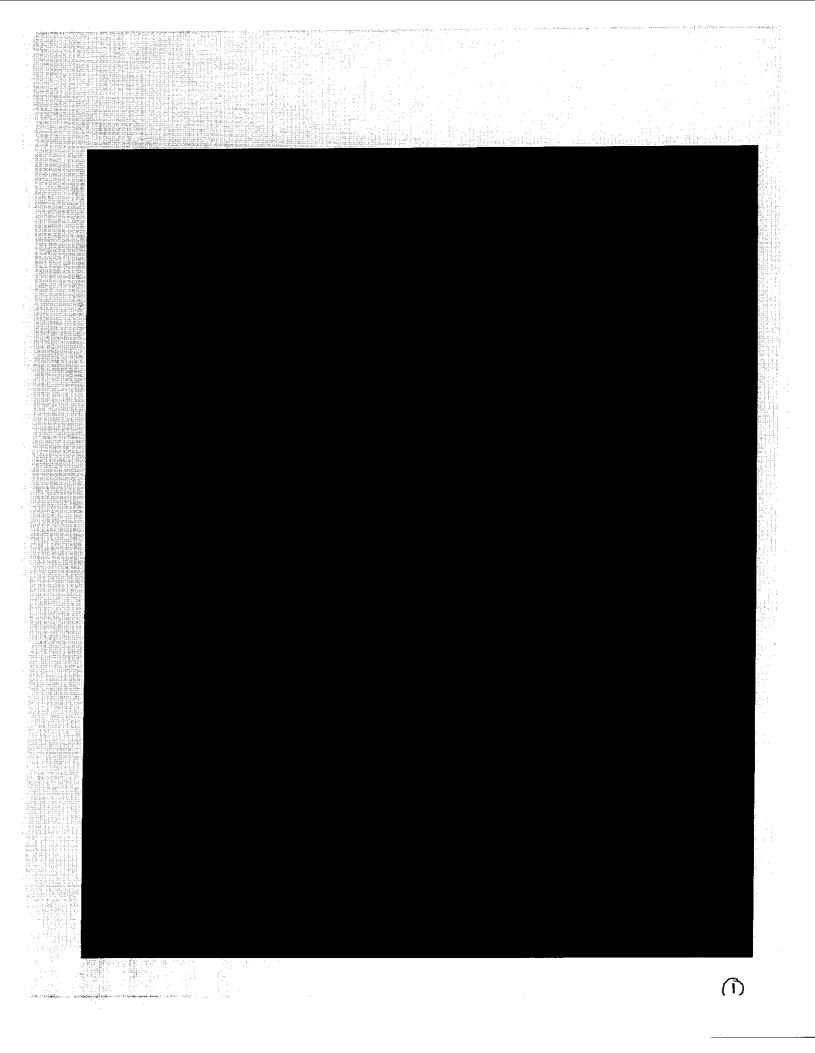


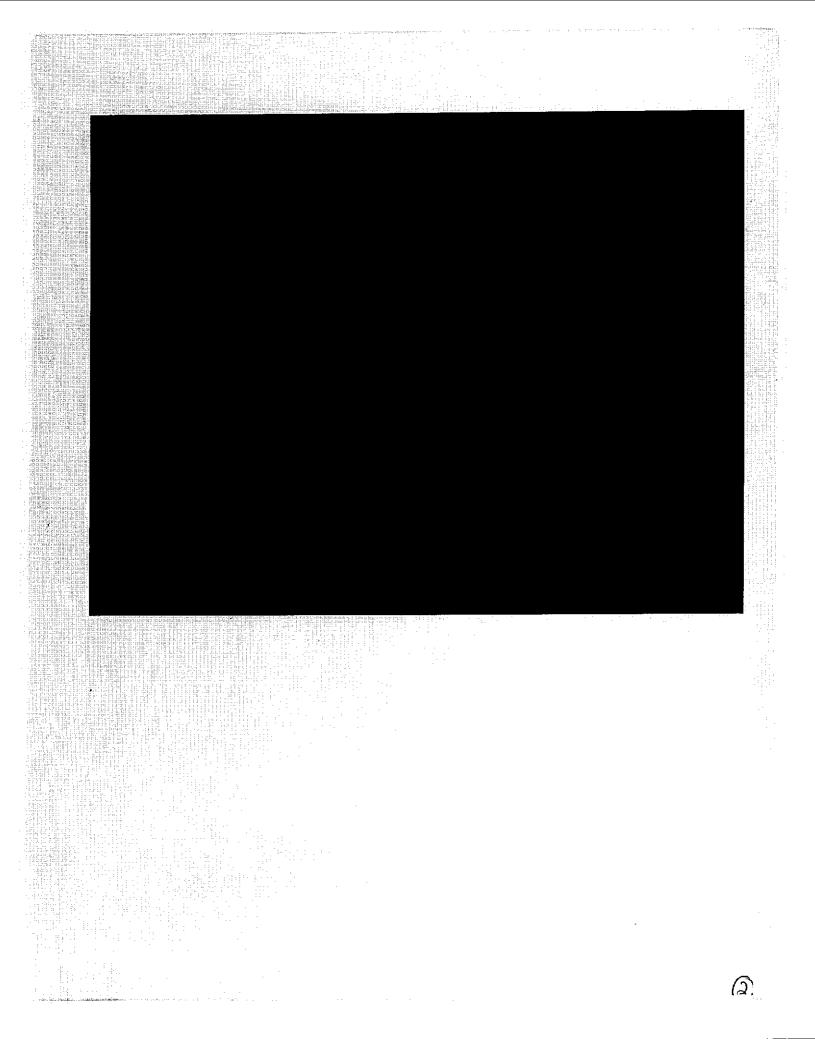


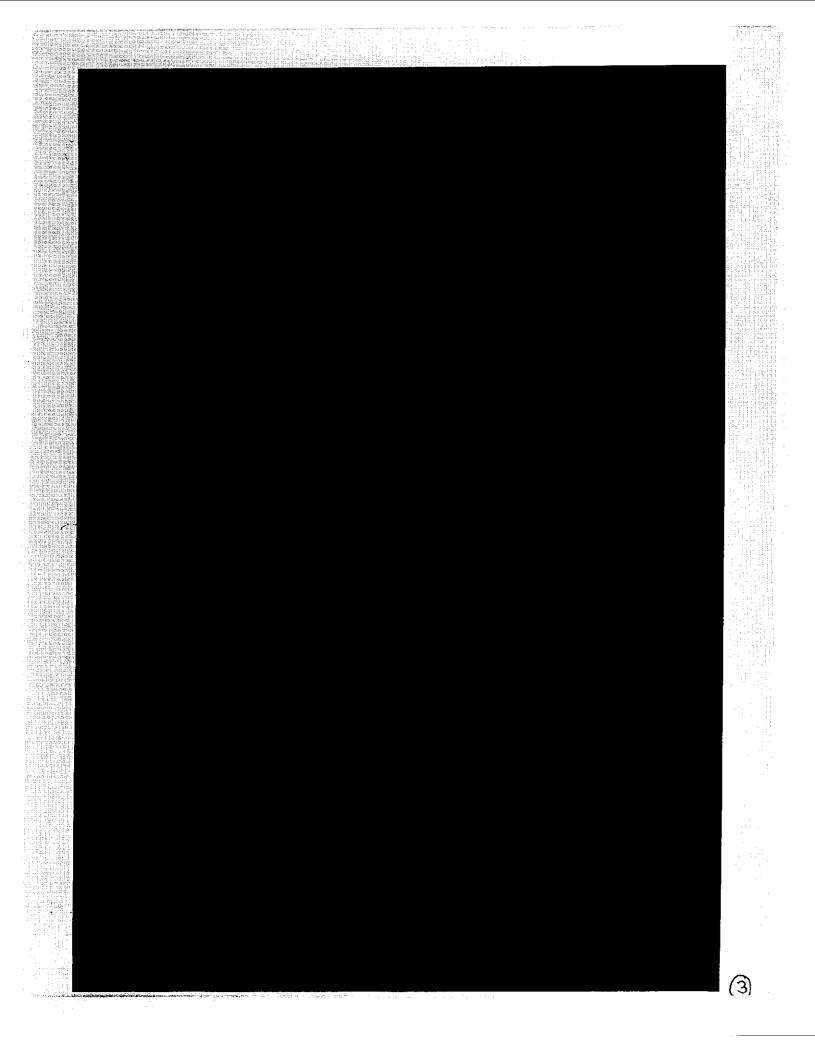


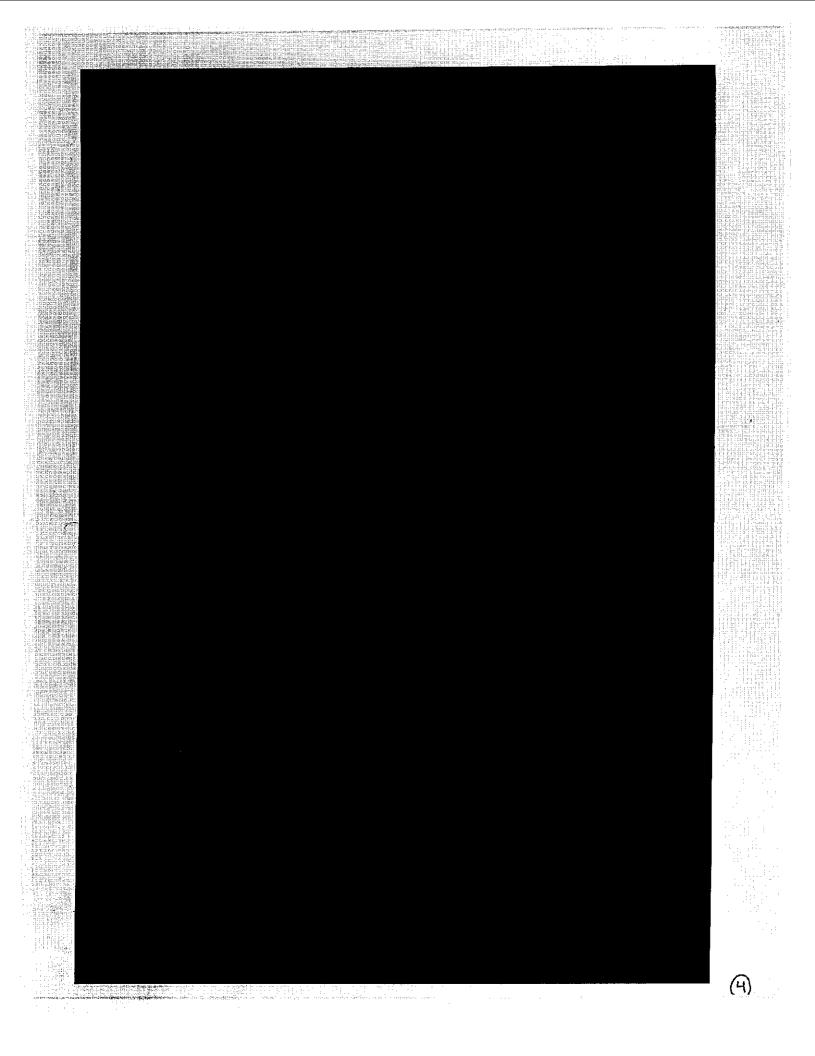


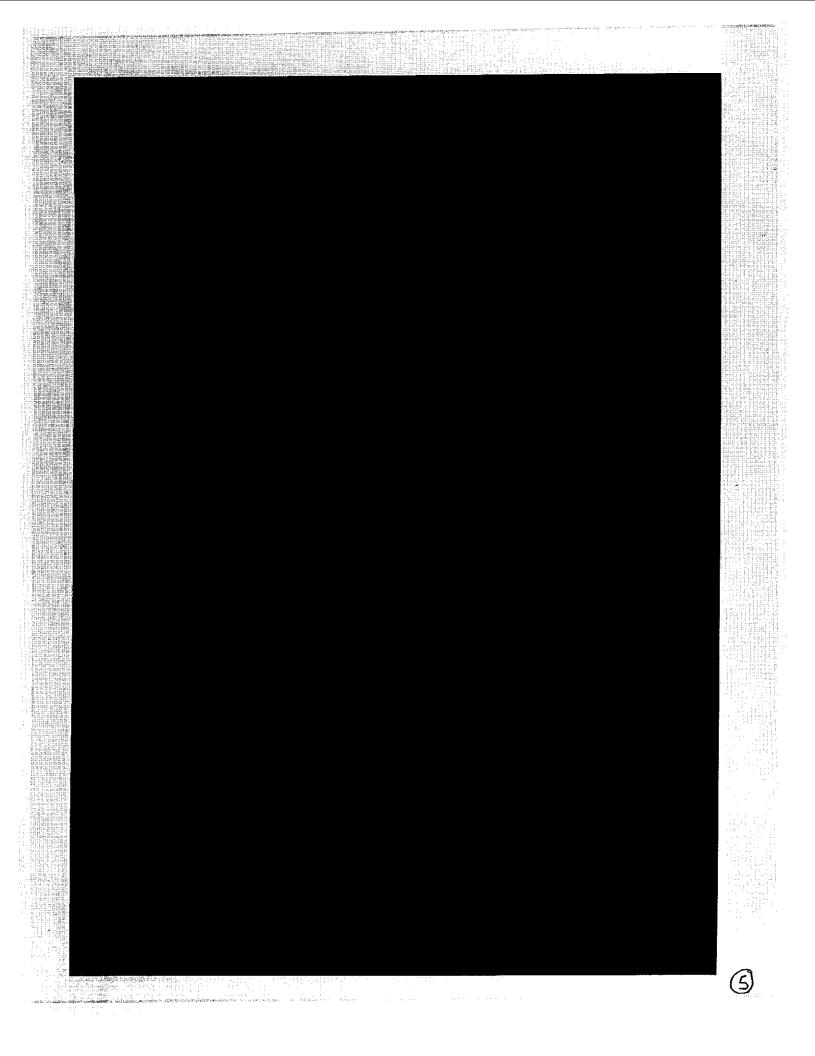


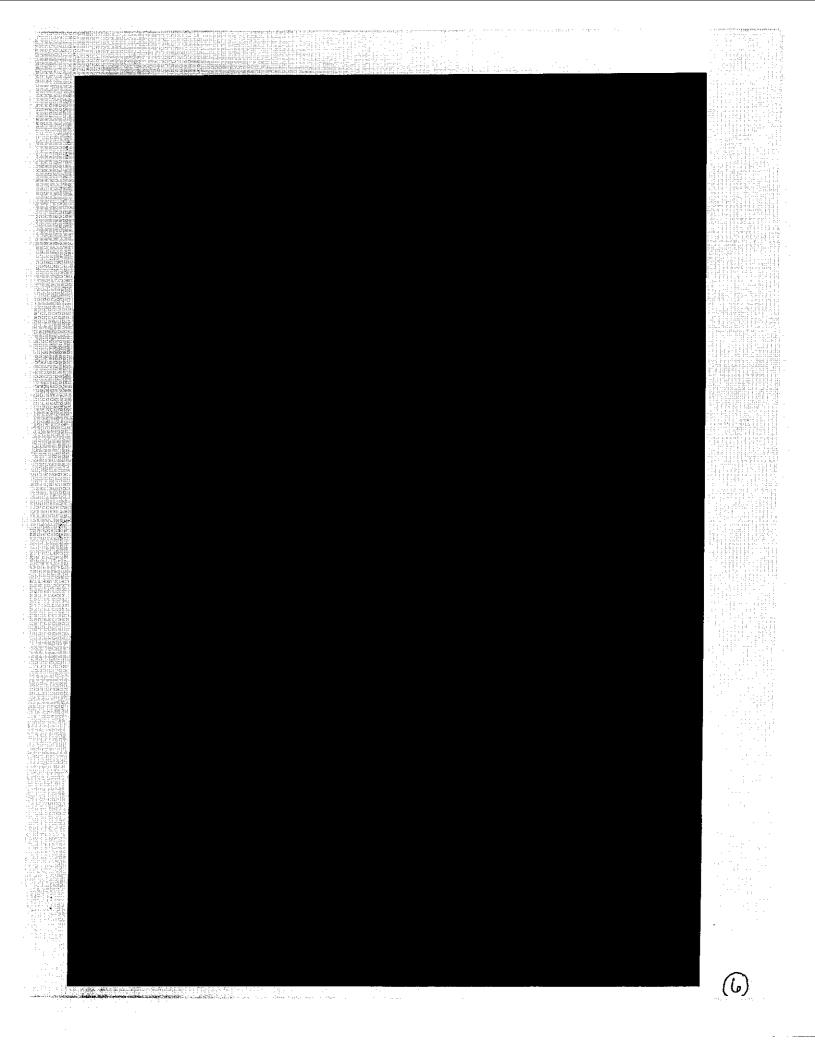


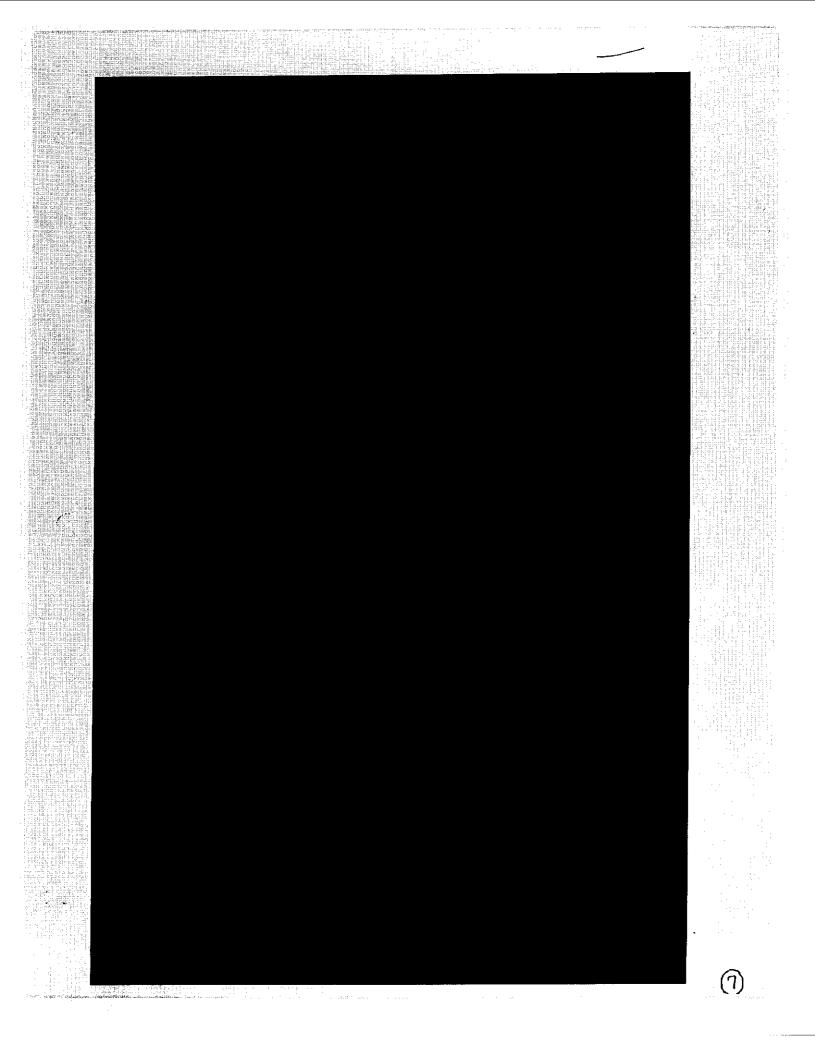


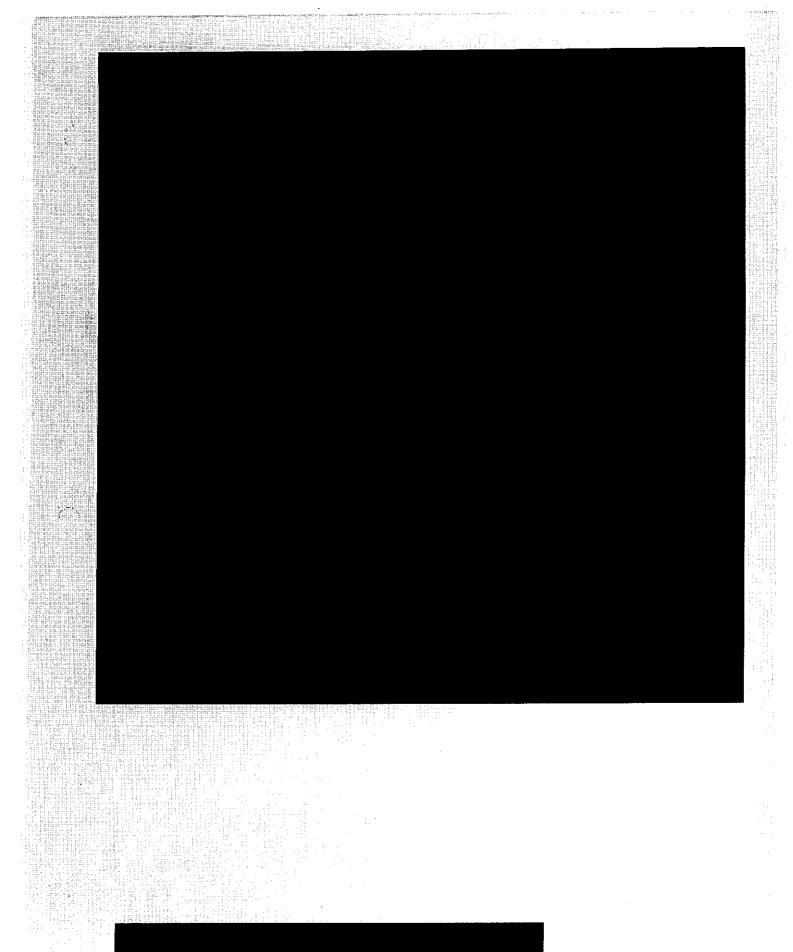




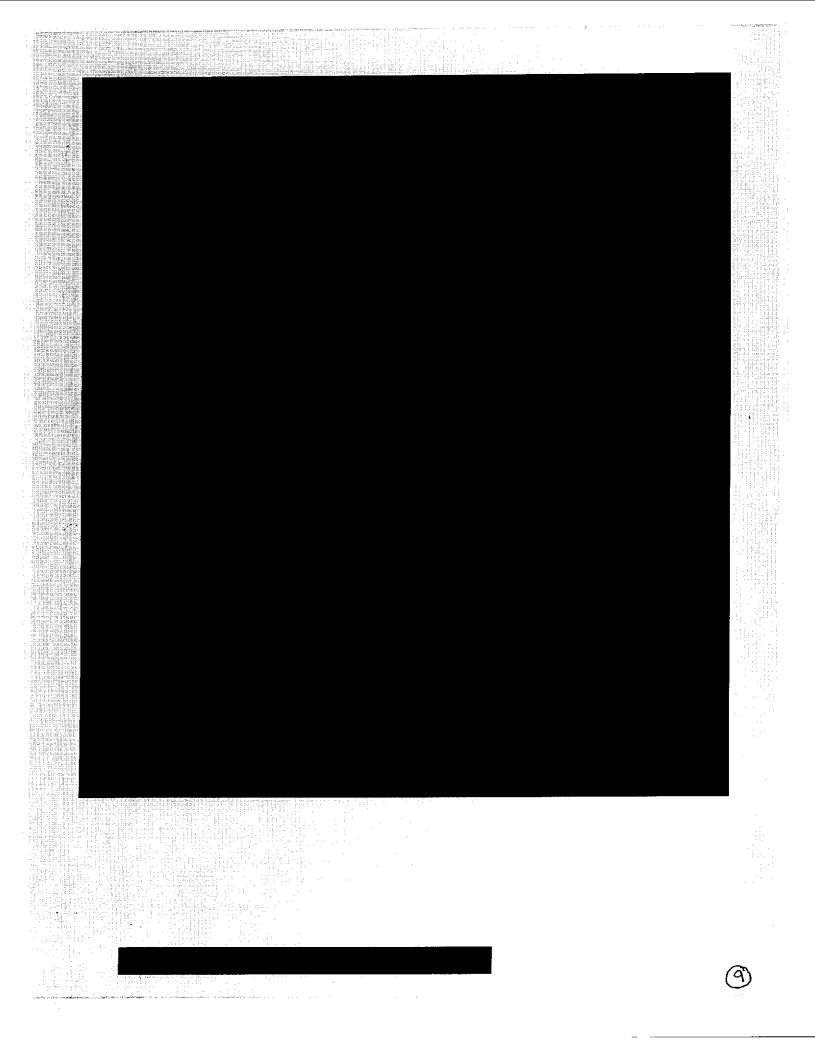


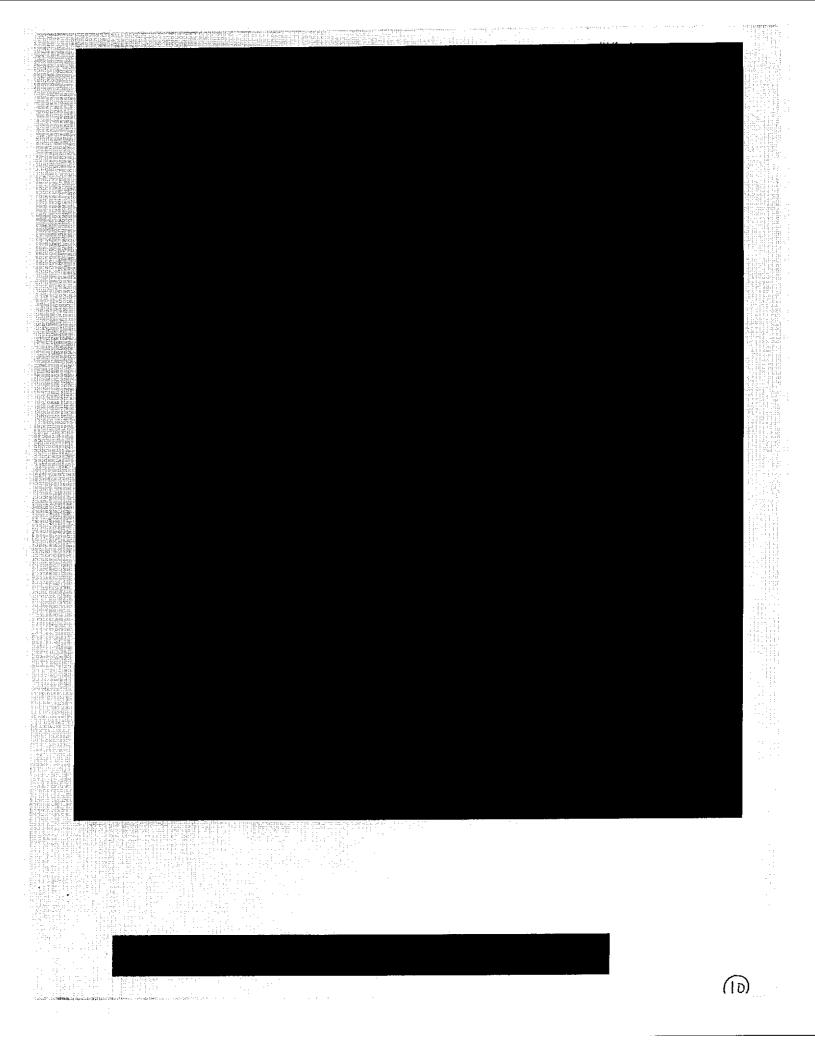


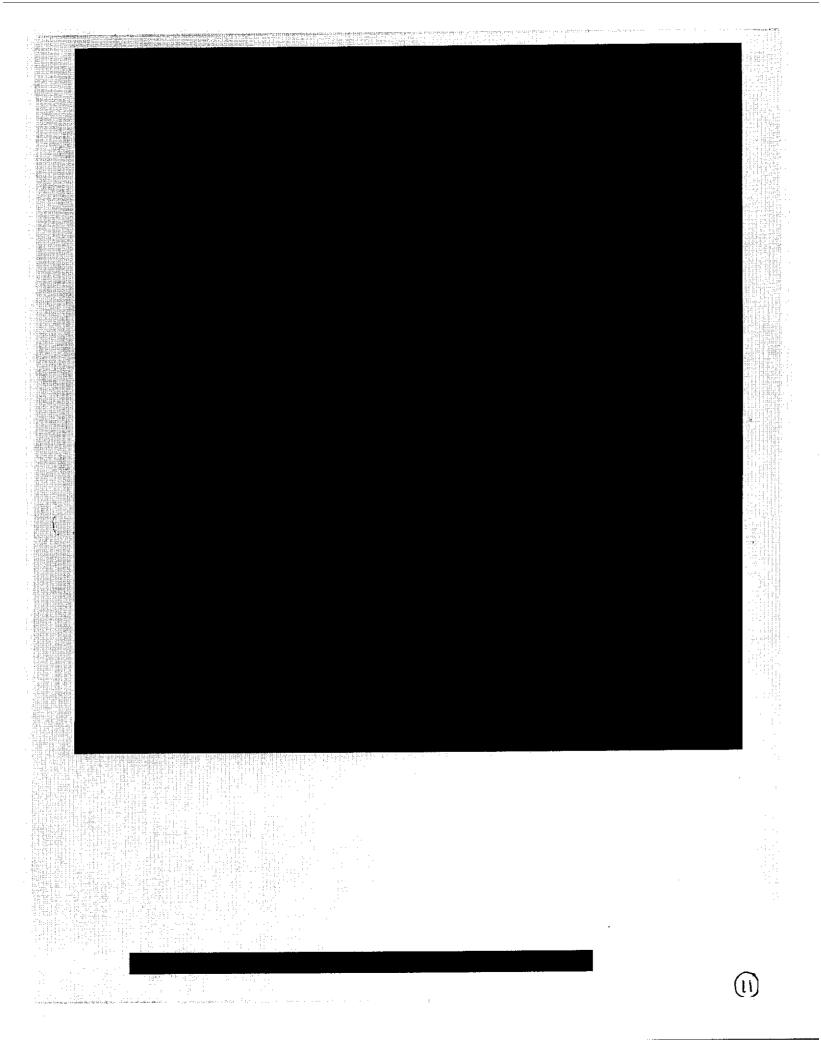


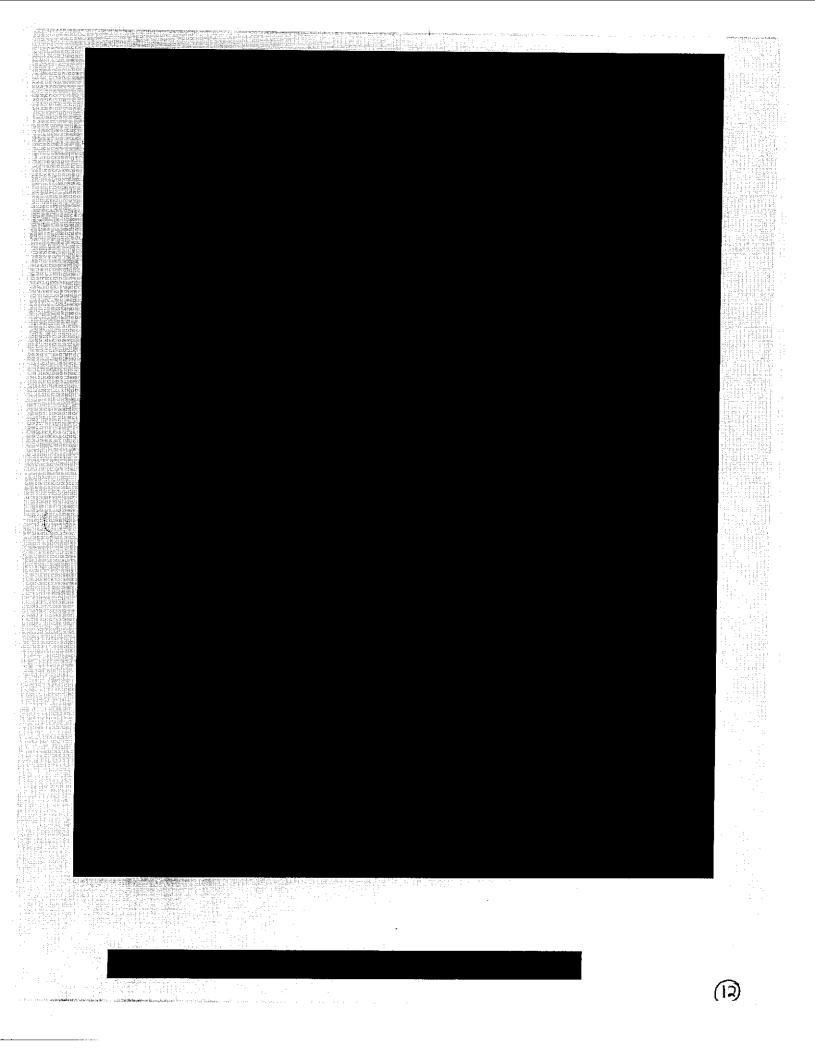


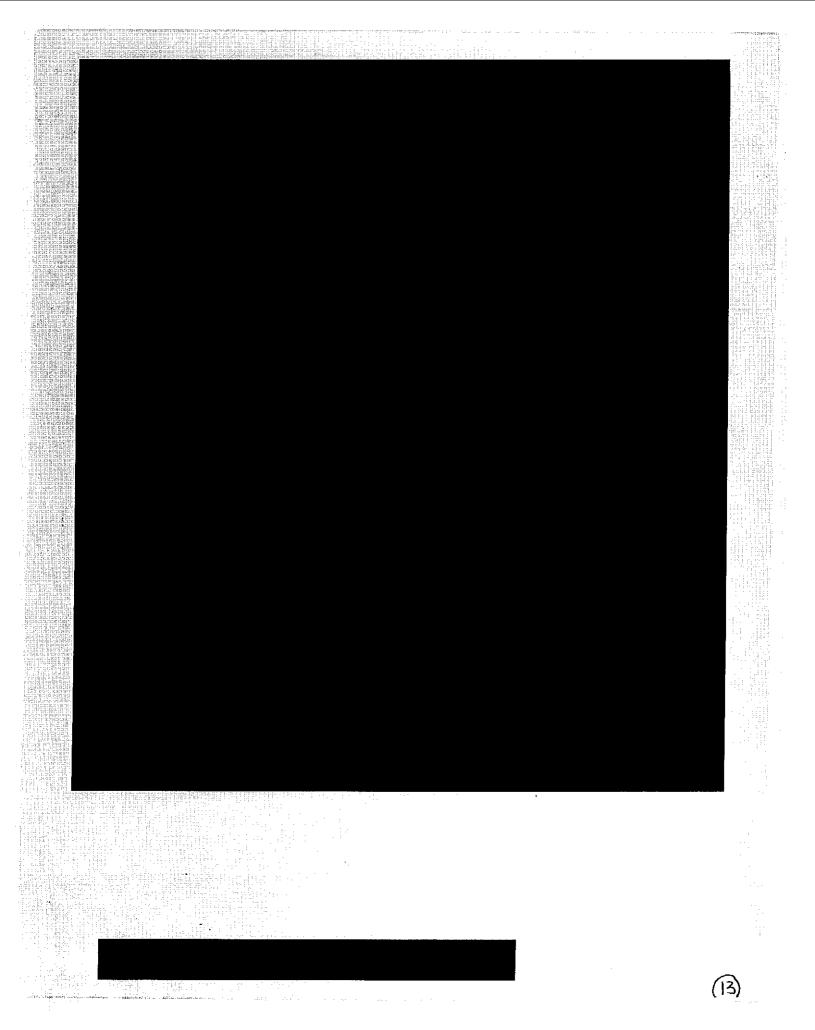
ina (angle de la constante en Marine Marine en la constante e (8)

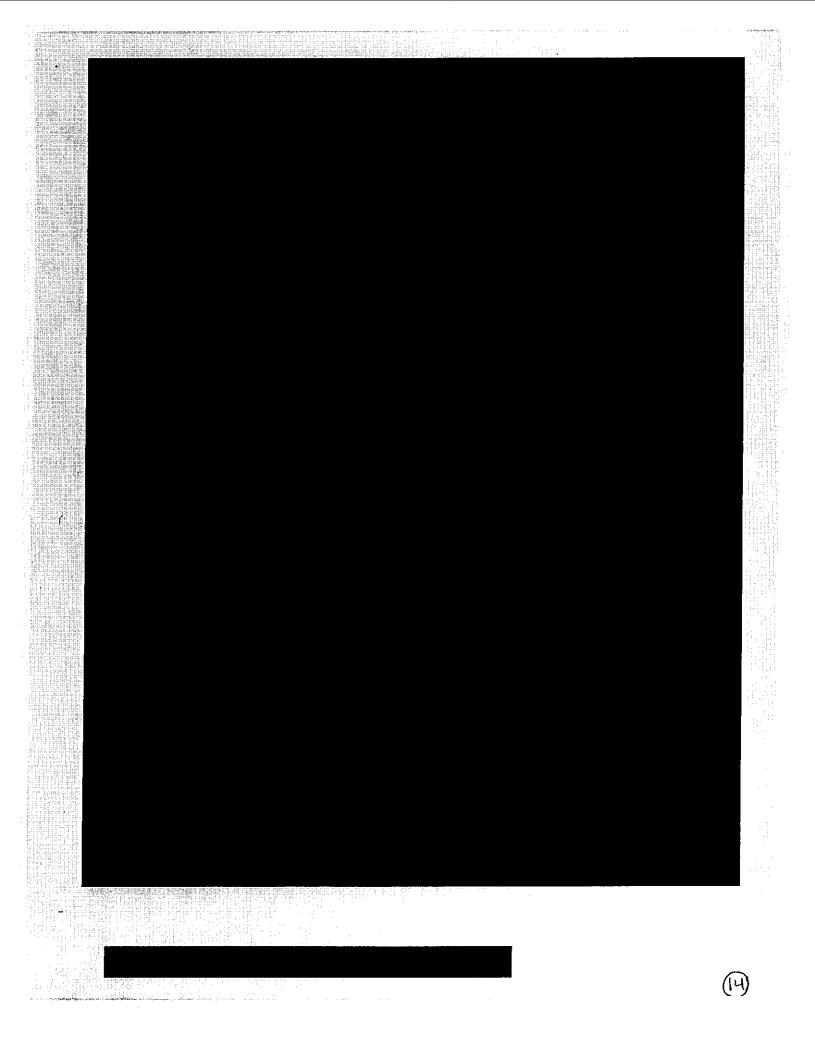


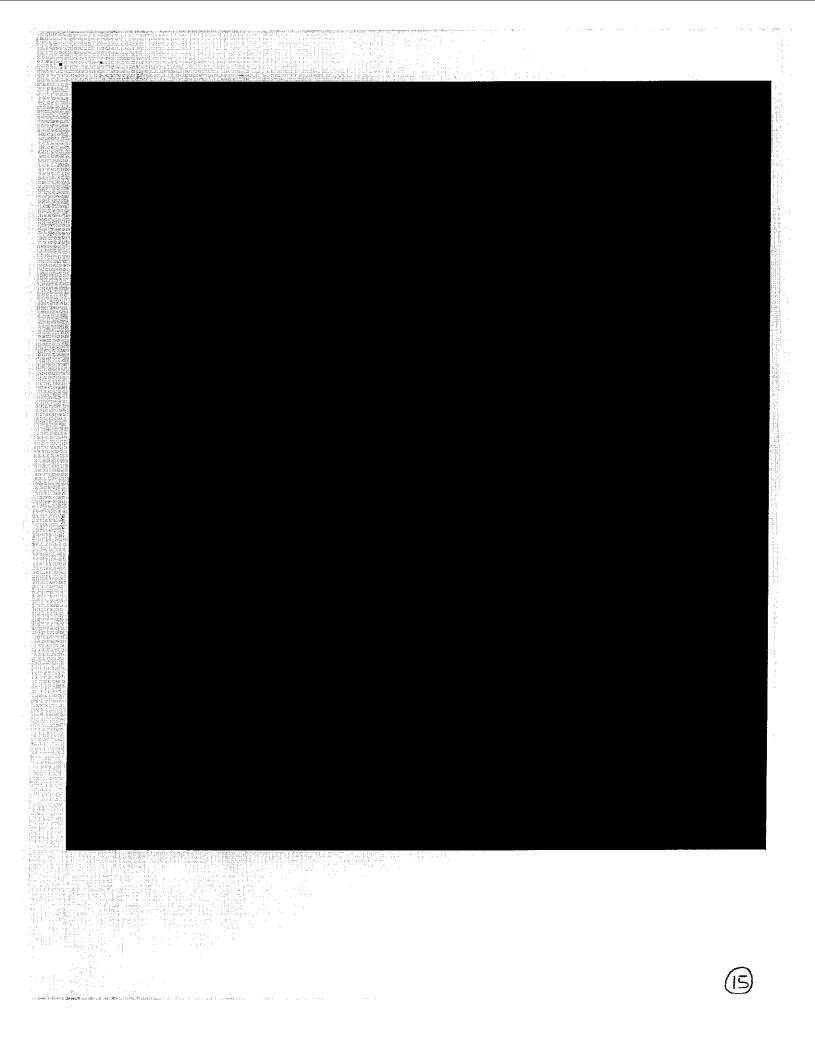


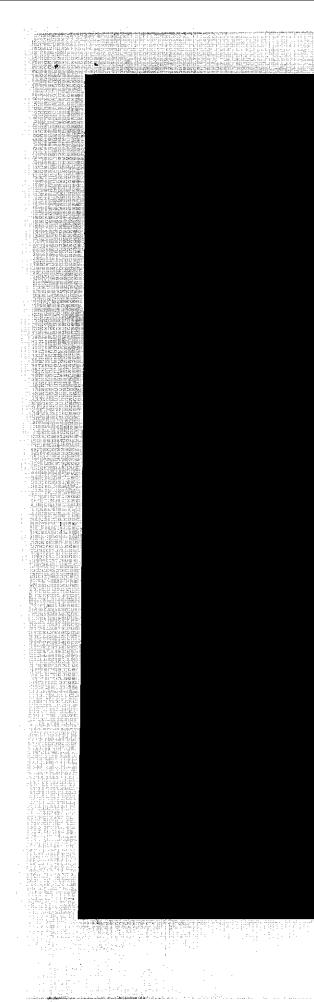






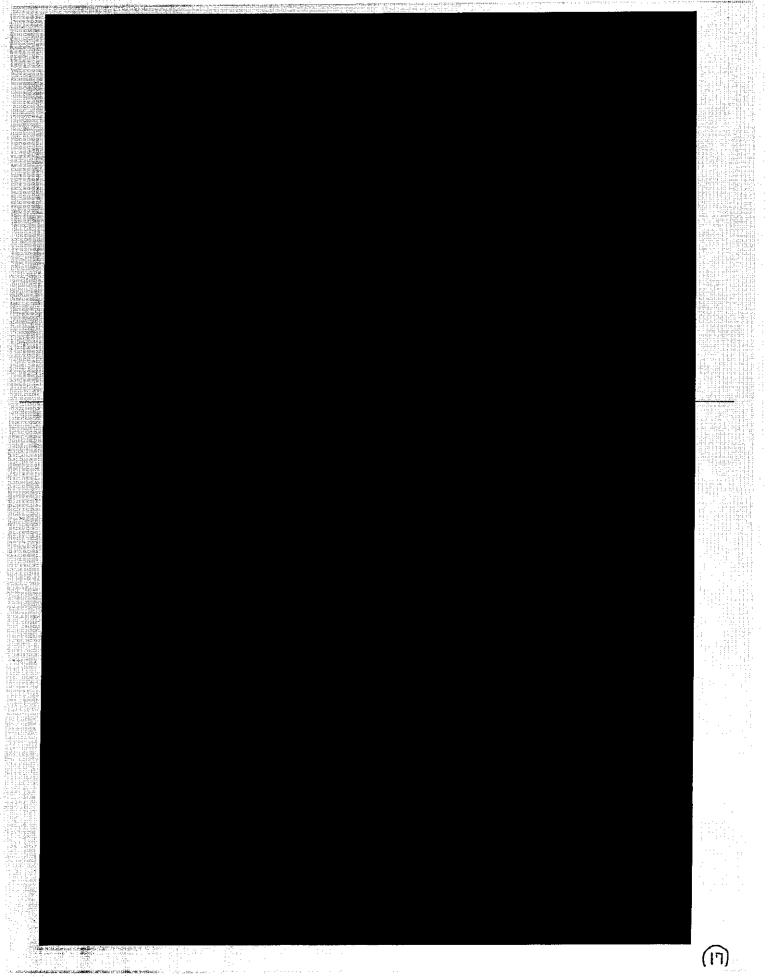


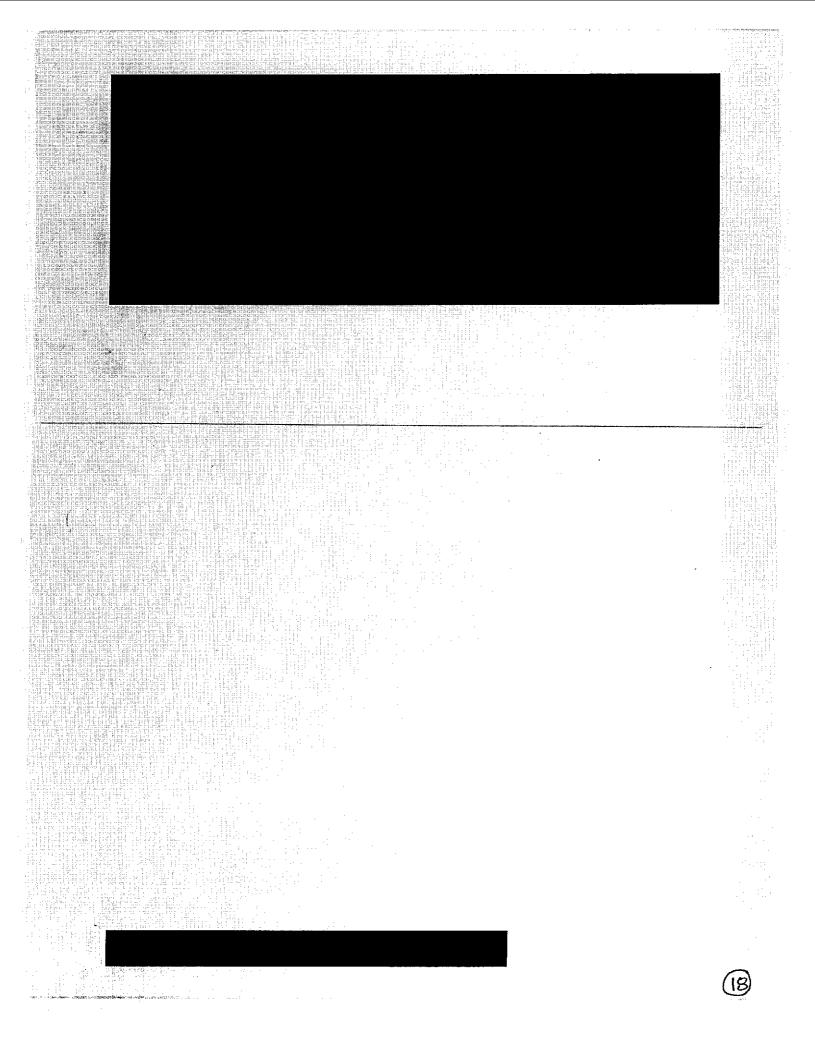


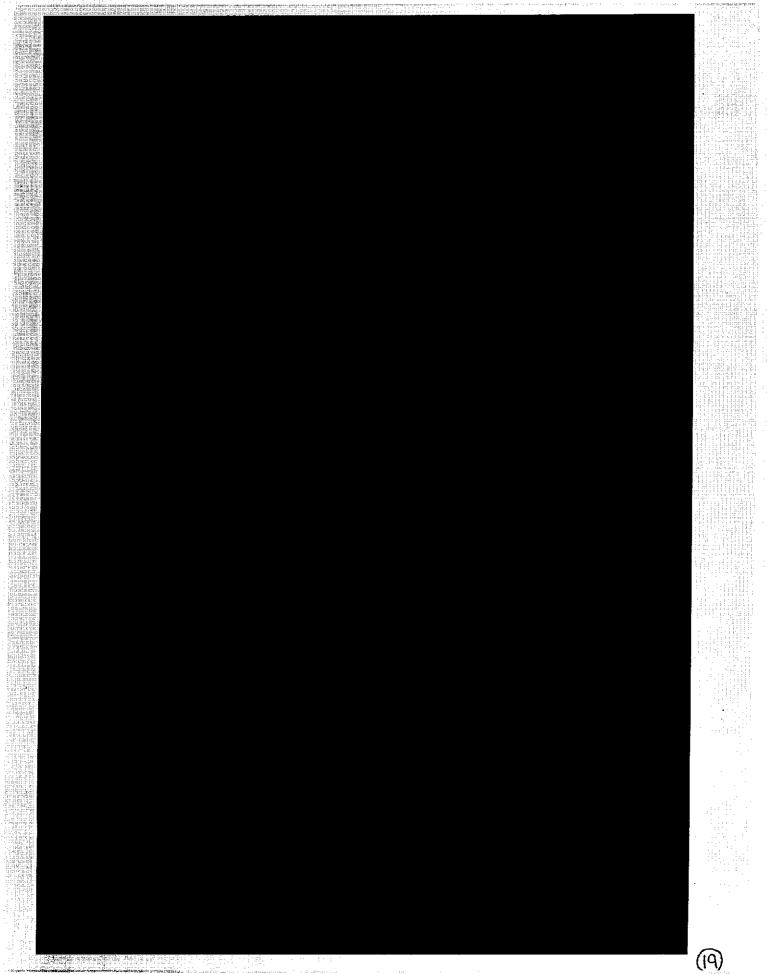


· ·... . : . . · · · ·

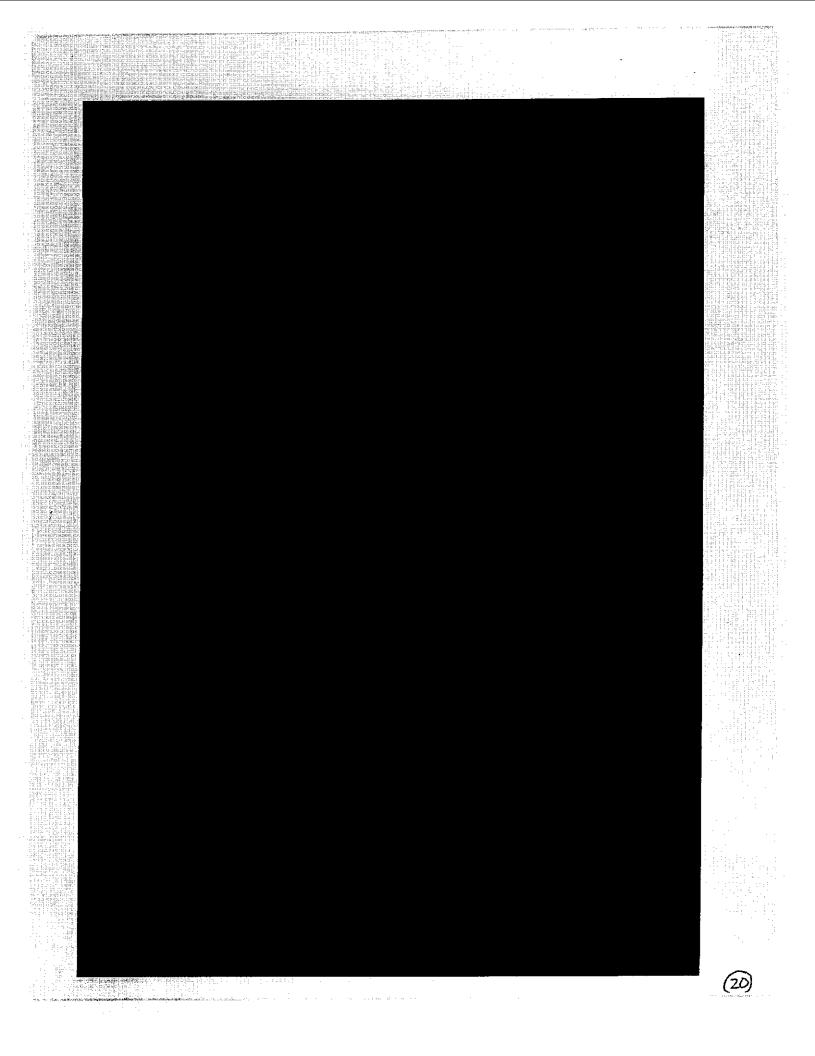


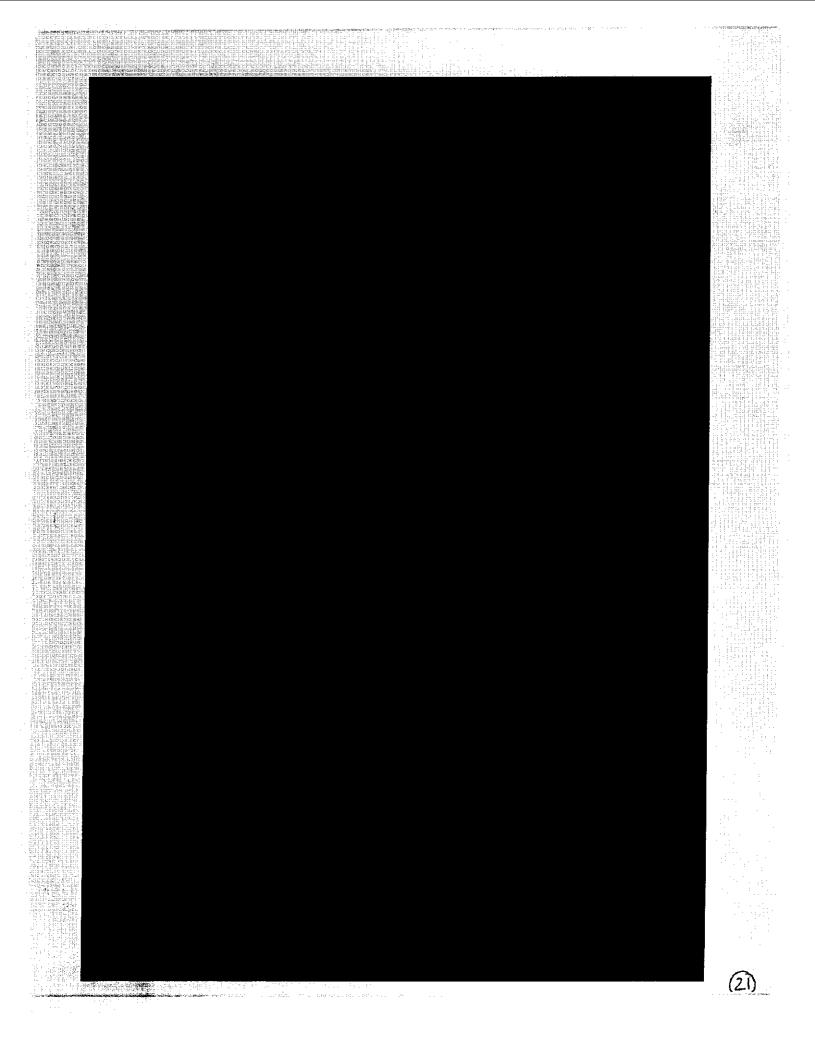


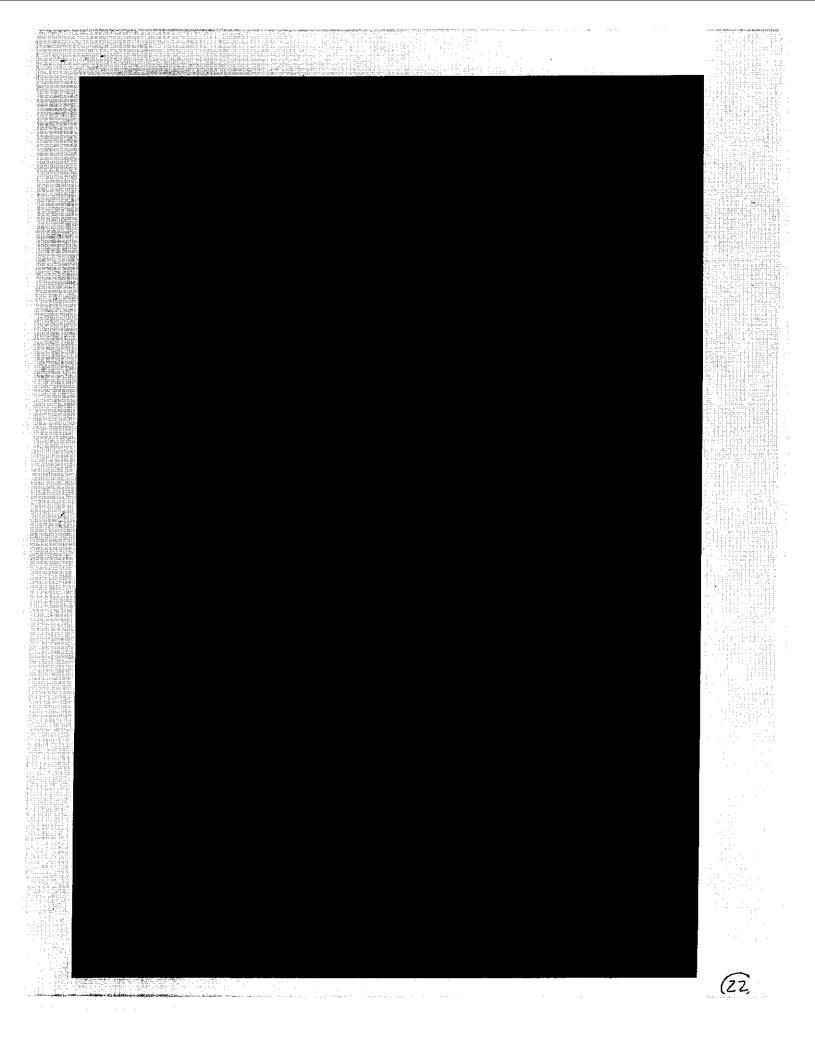


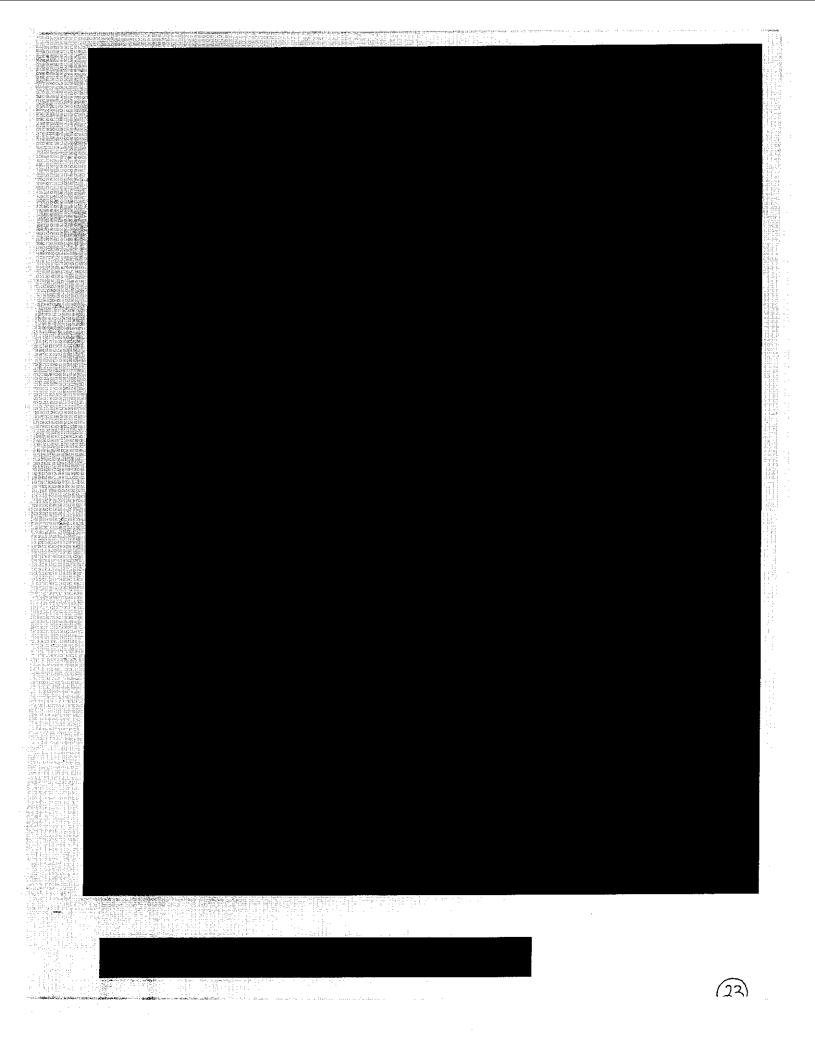


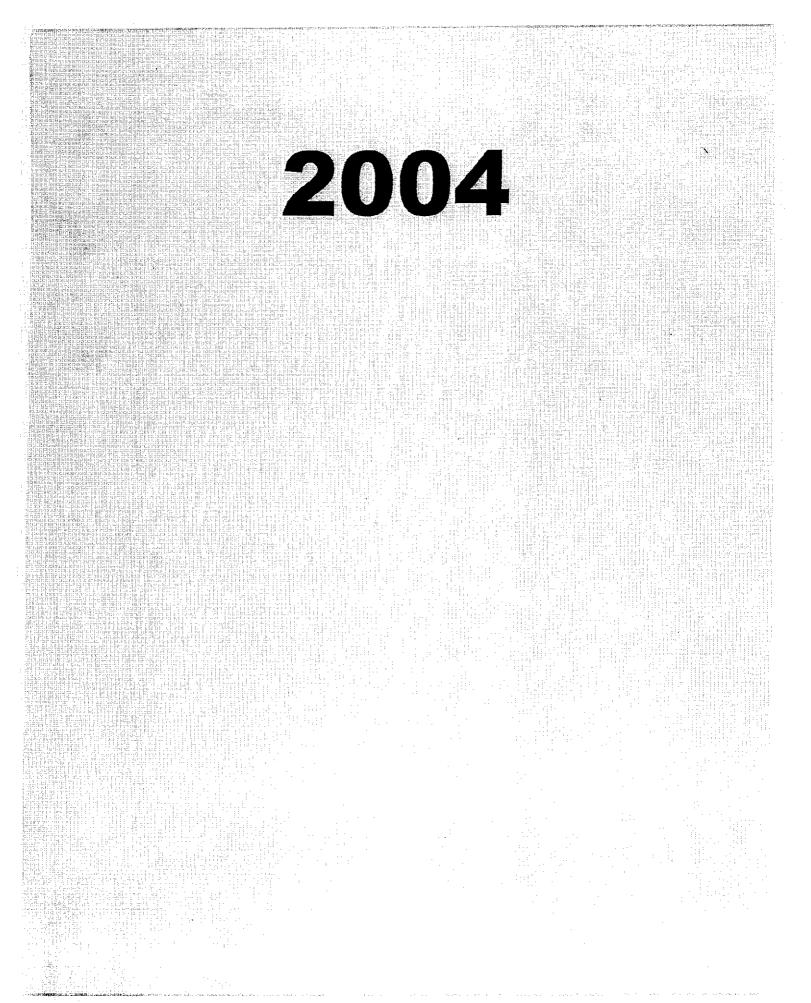
faring the second person and the second s

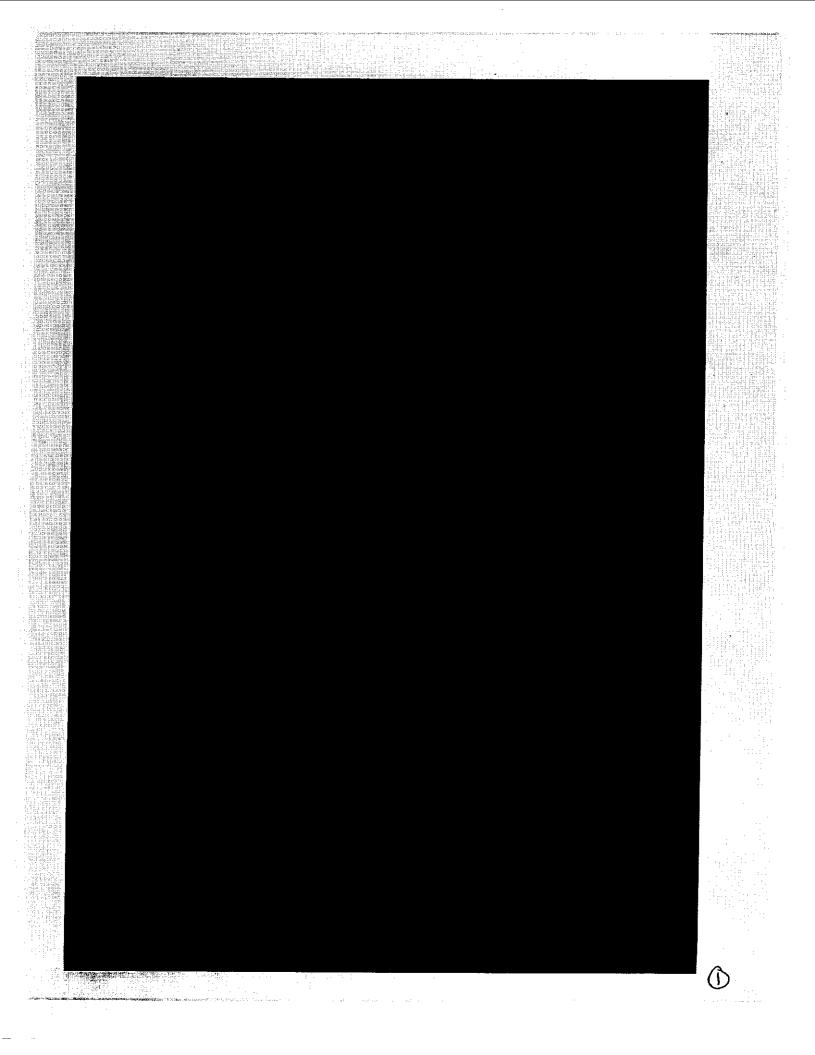


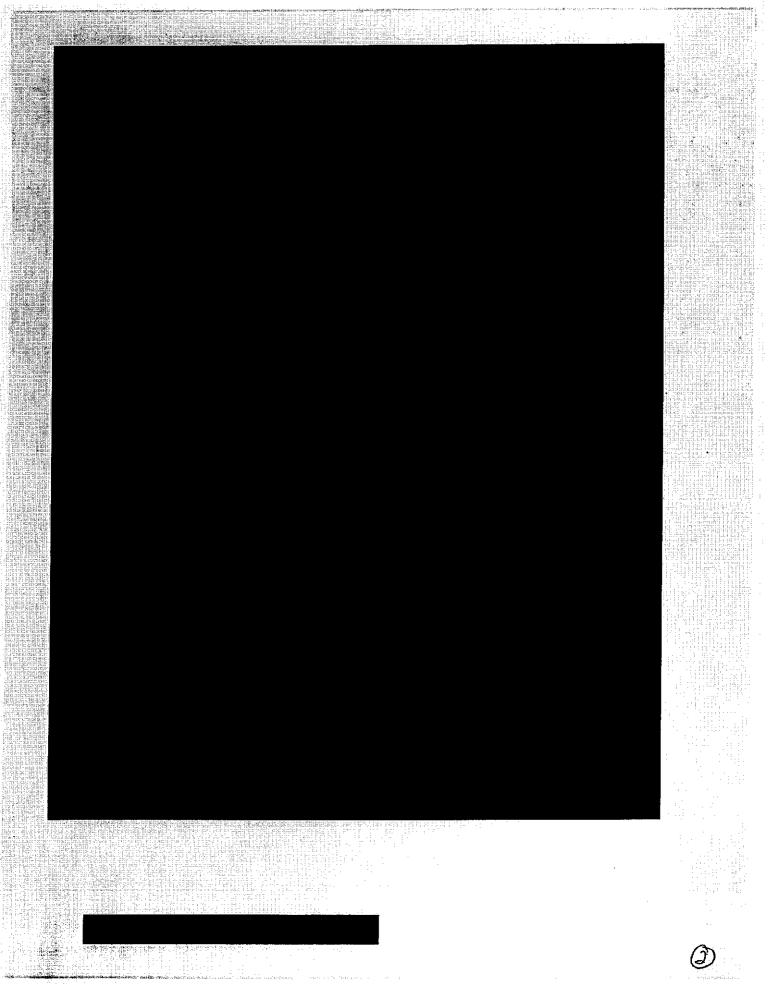




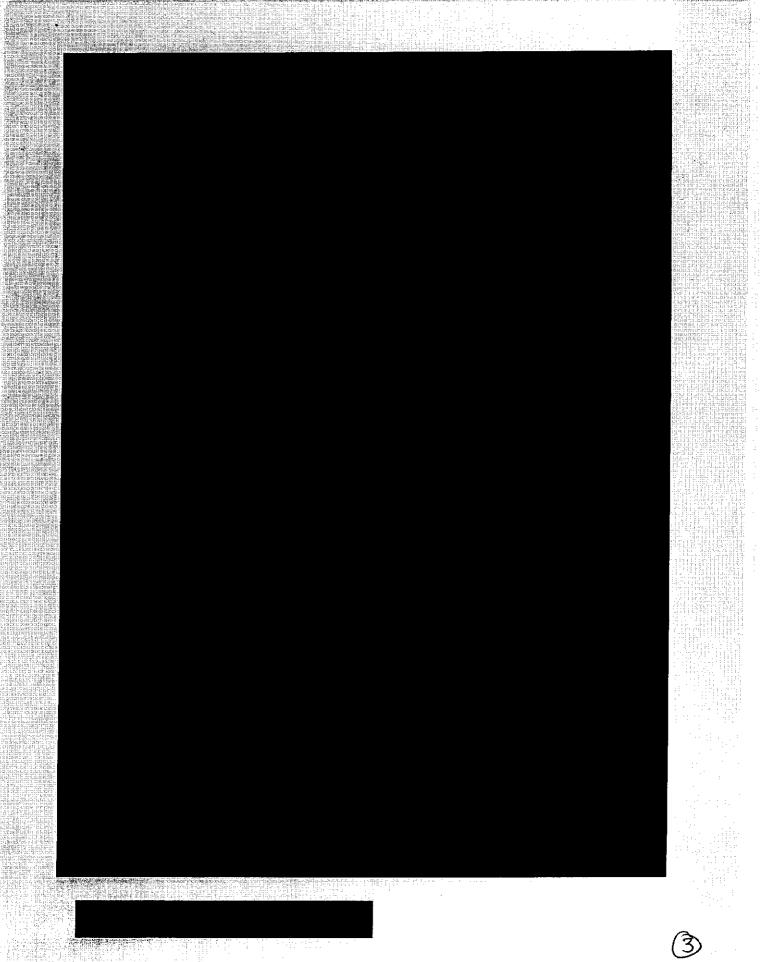






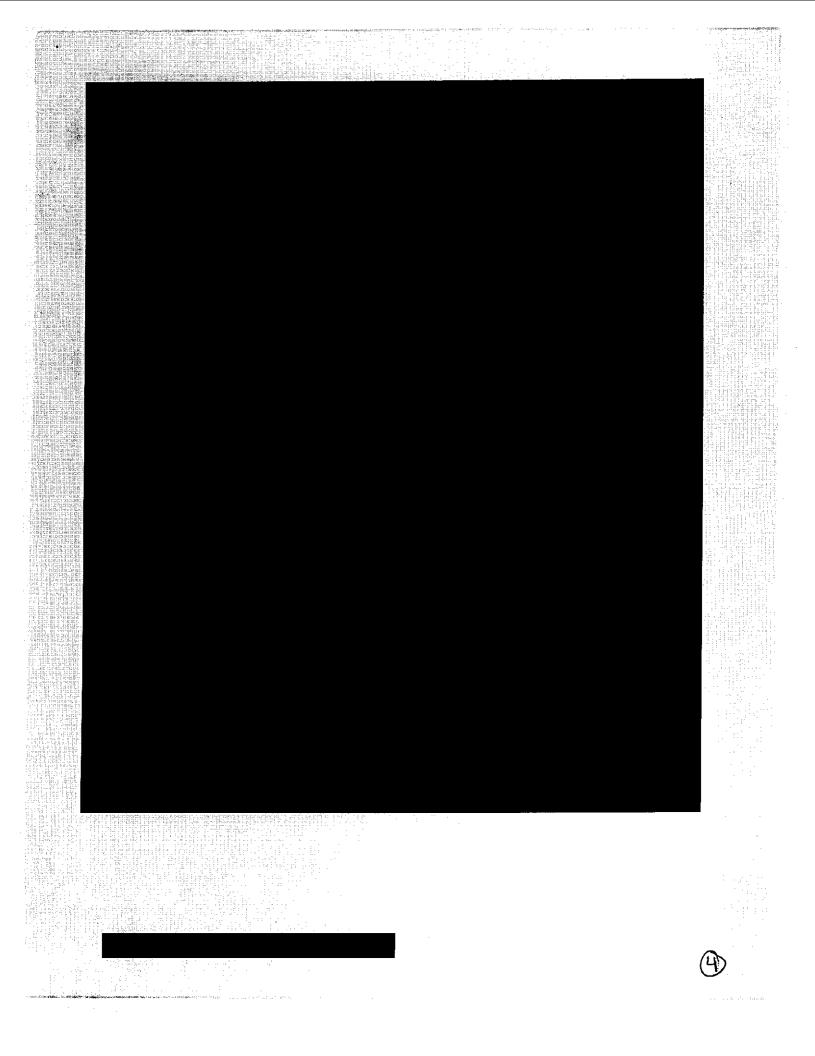


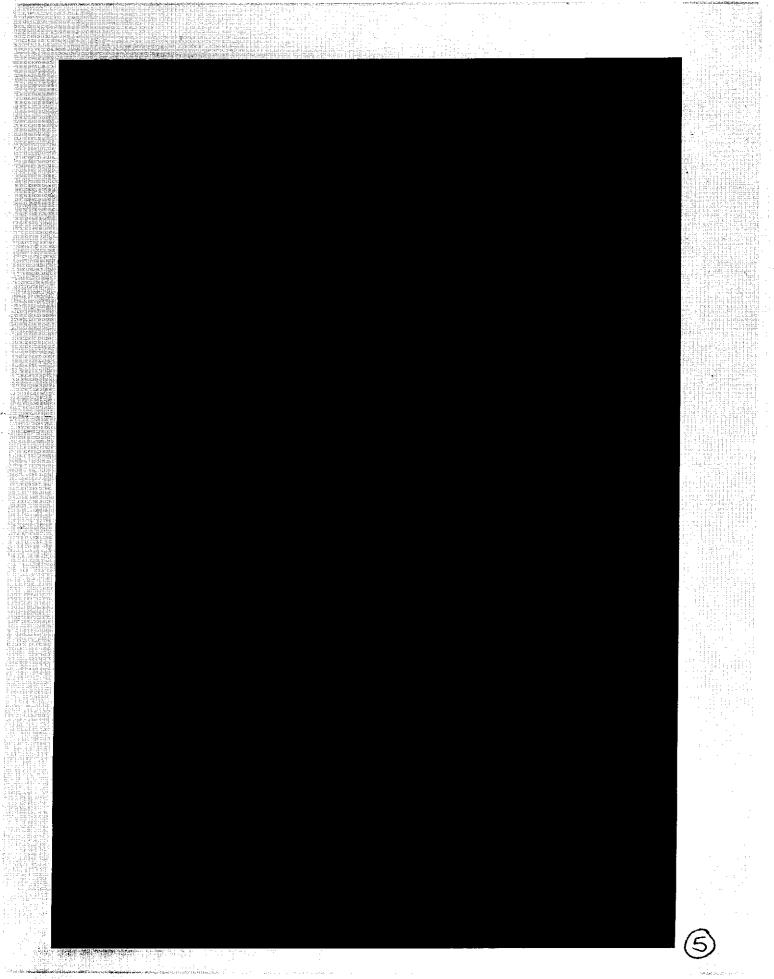
en de la la contra de la contra En esta de la contra d

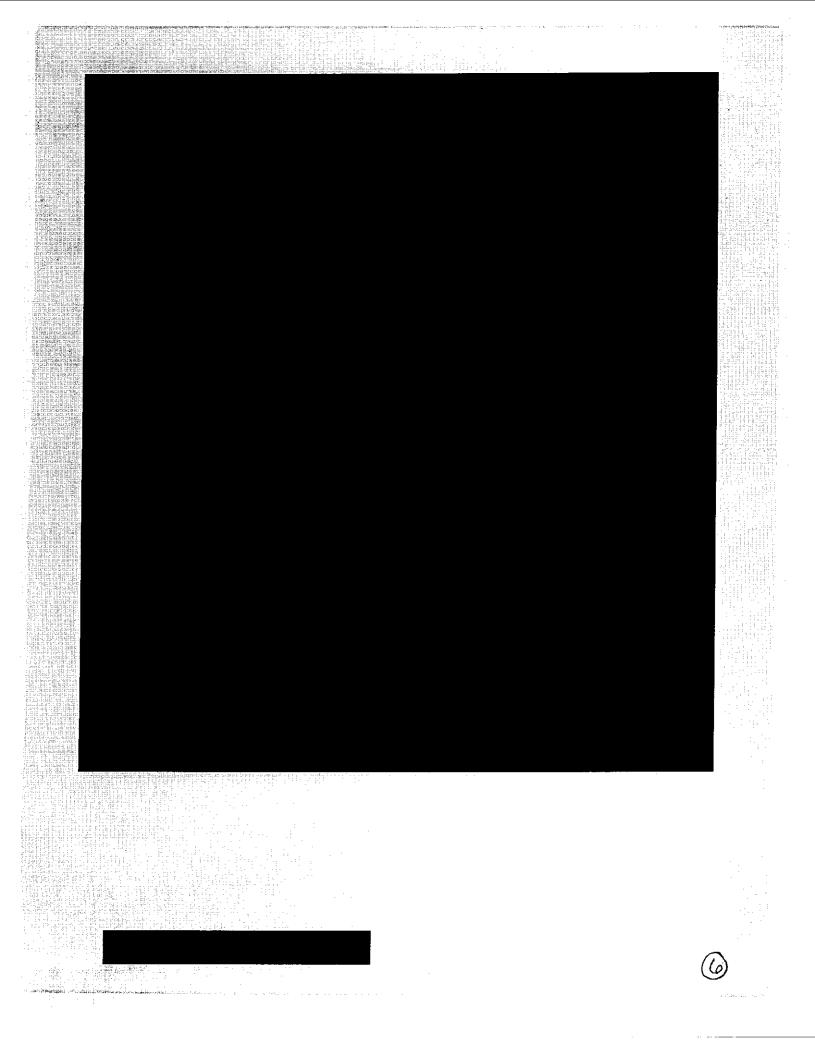


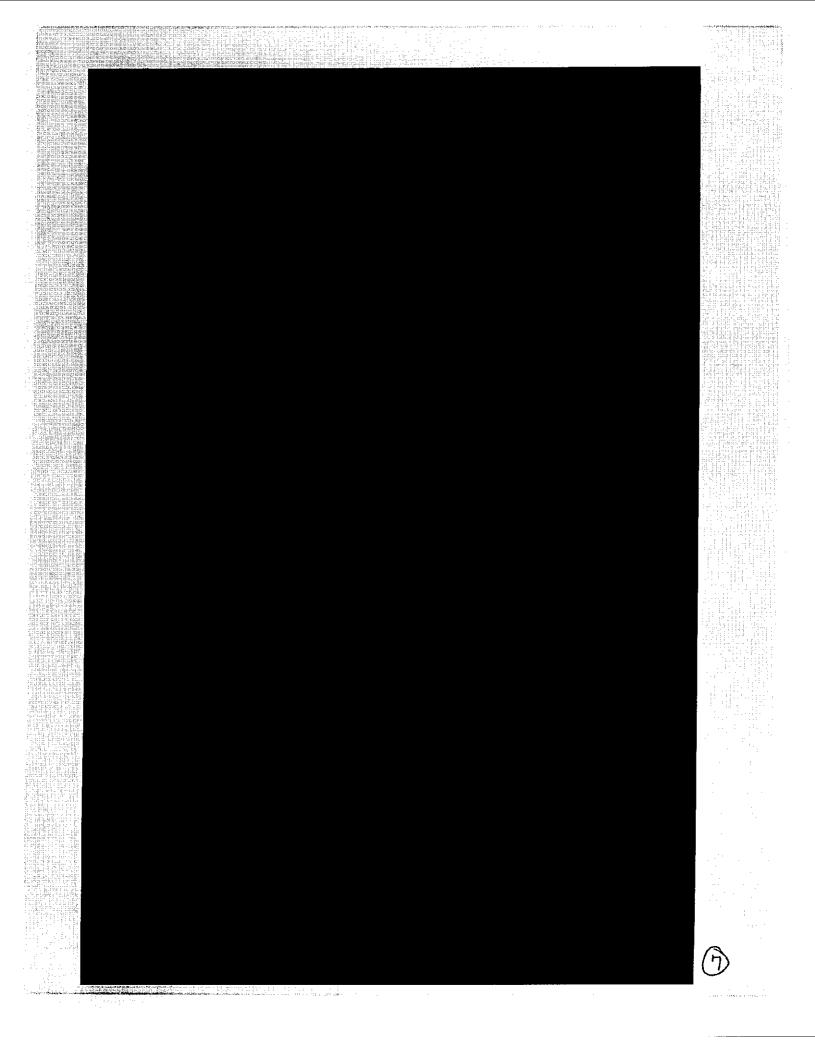
-----والروق أنهج أهرأ محاصبتها الا

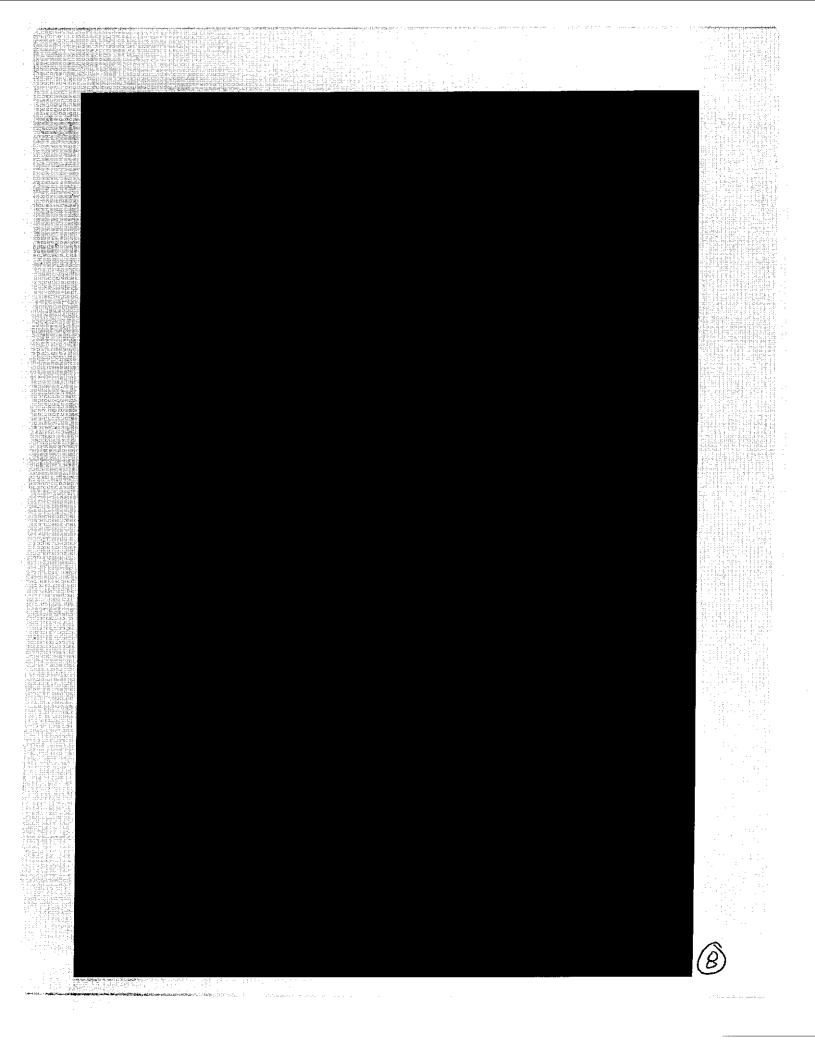


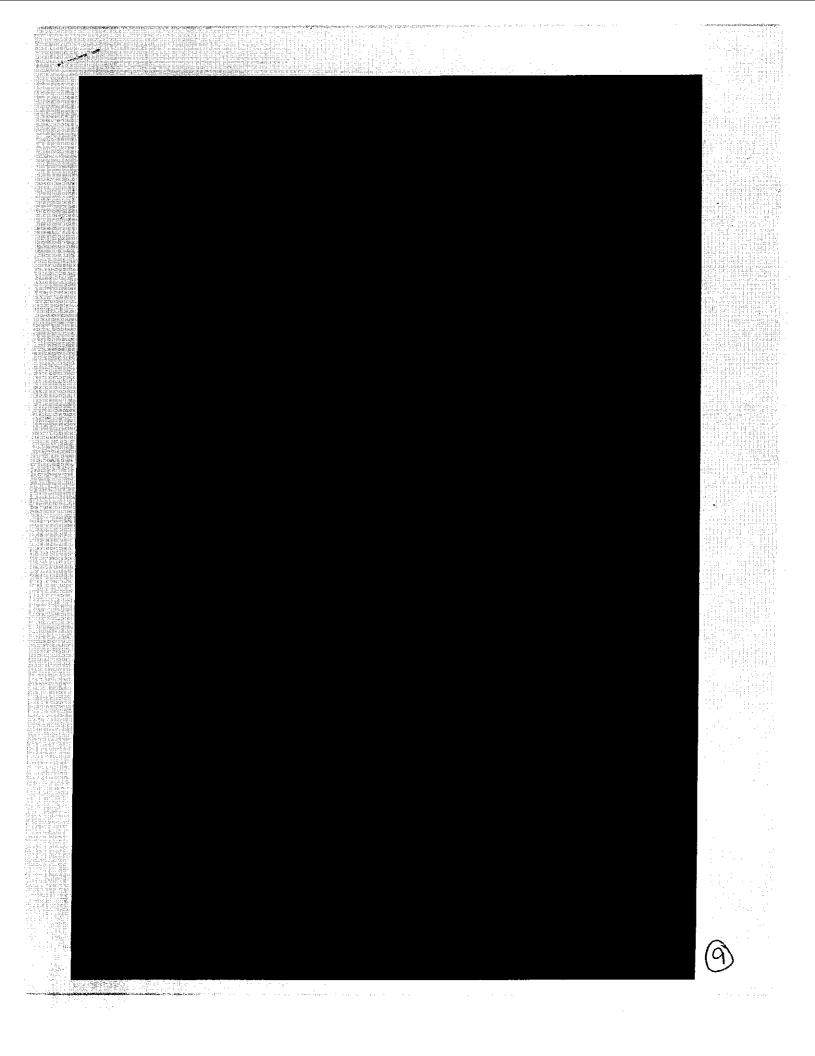


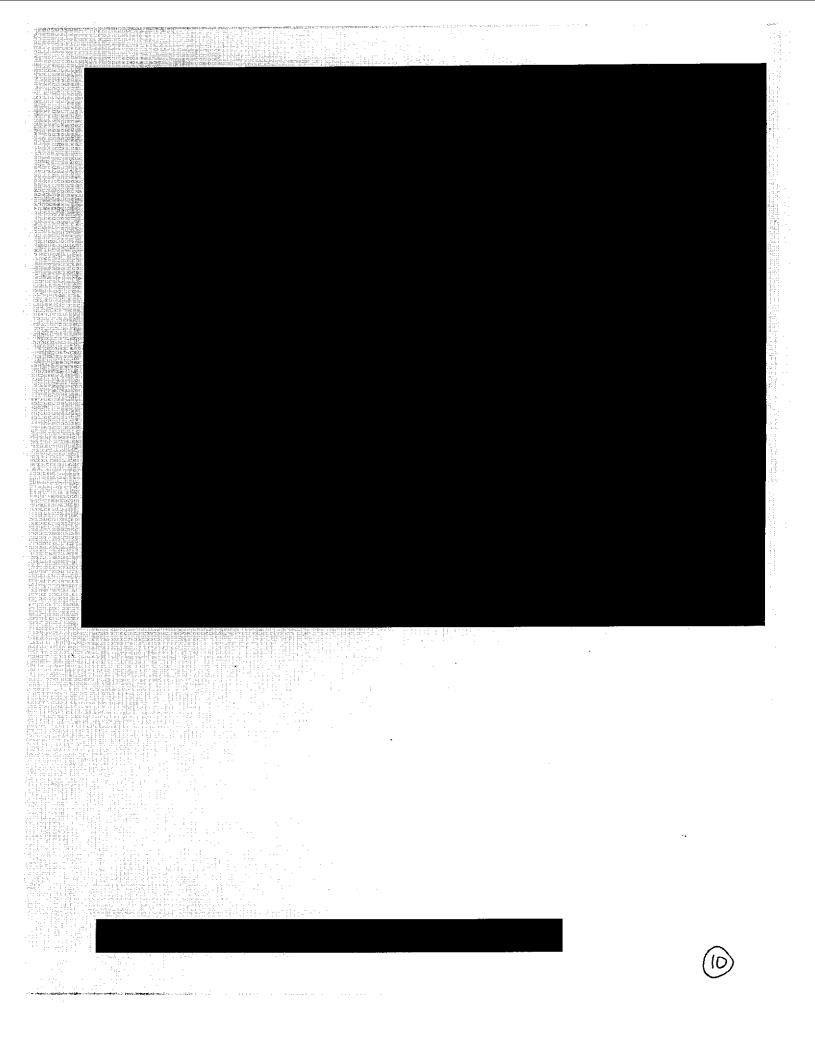


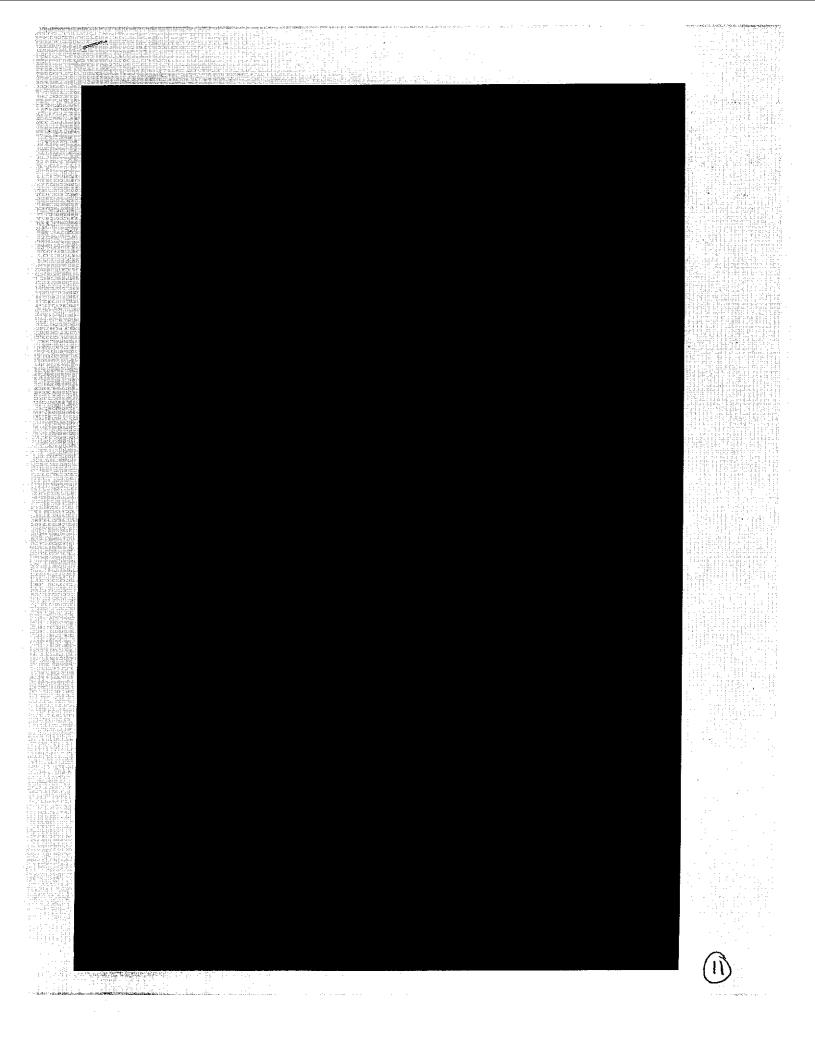


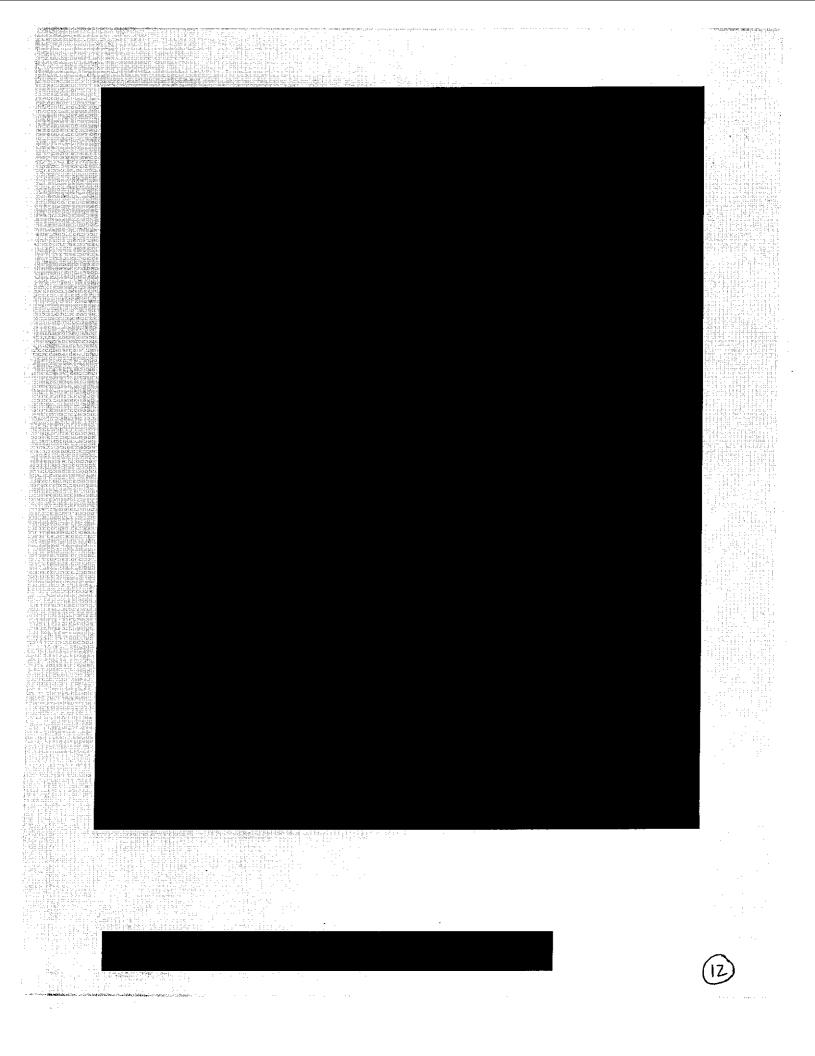


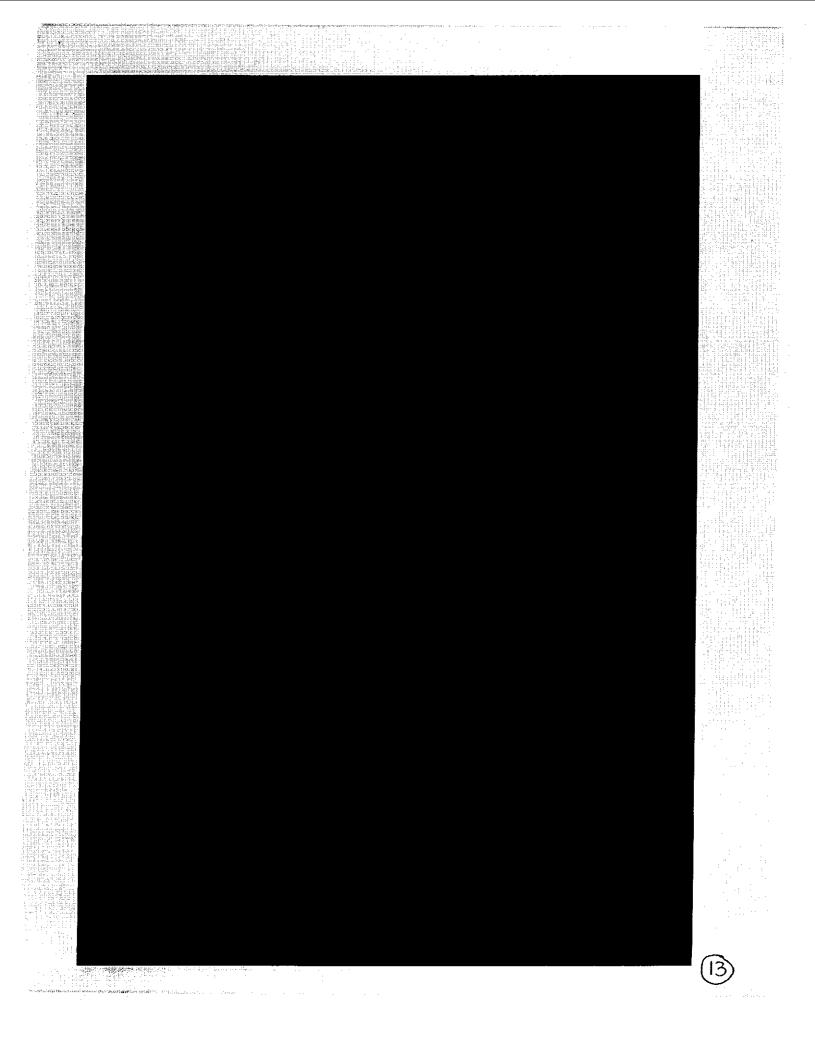


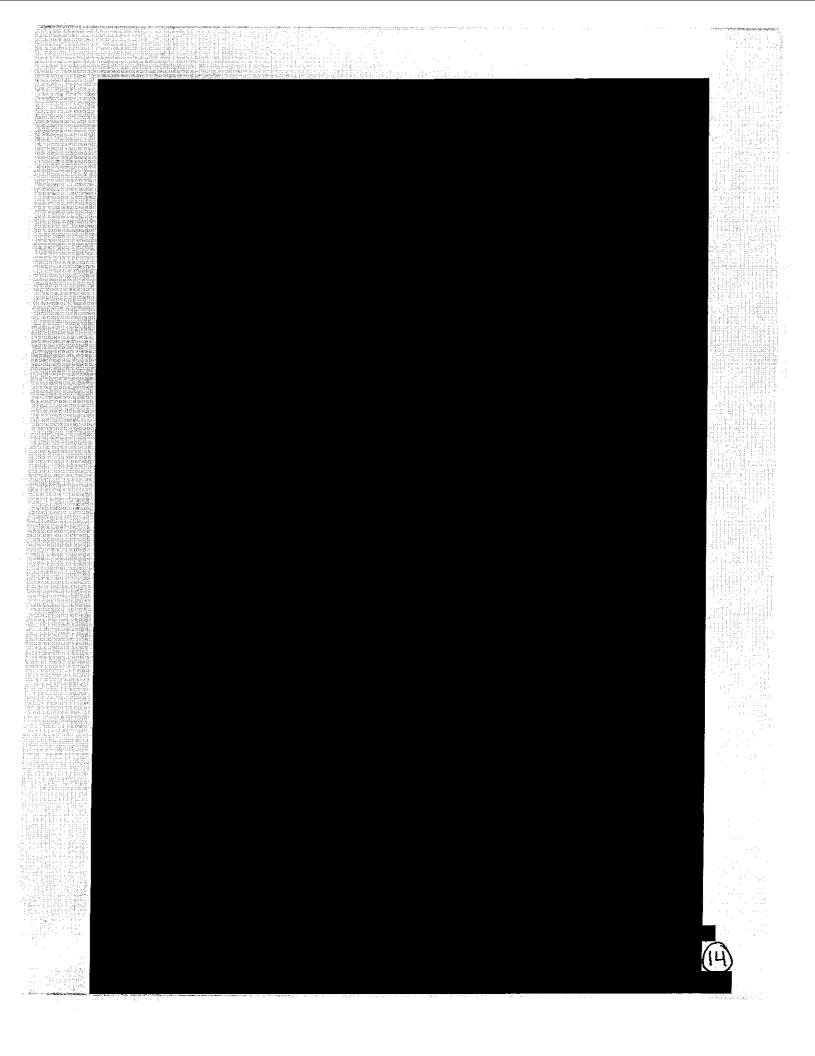


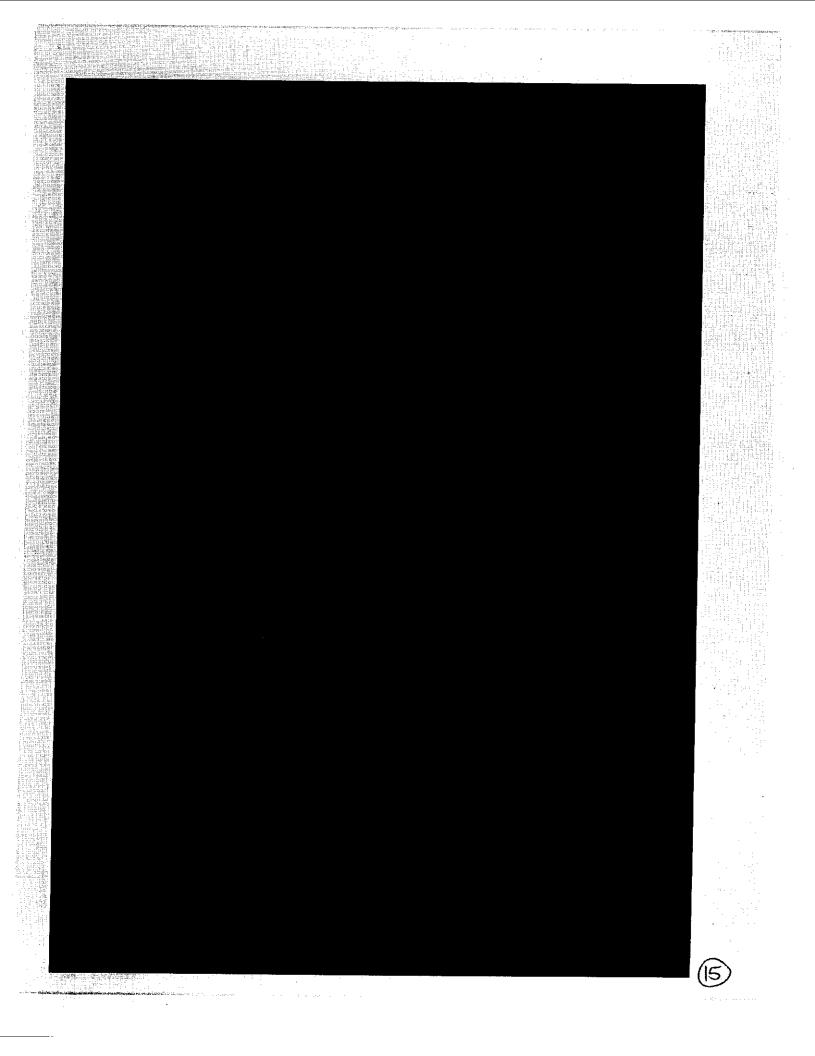


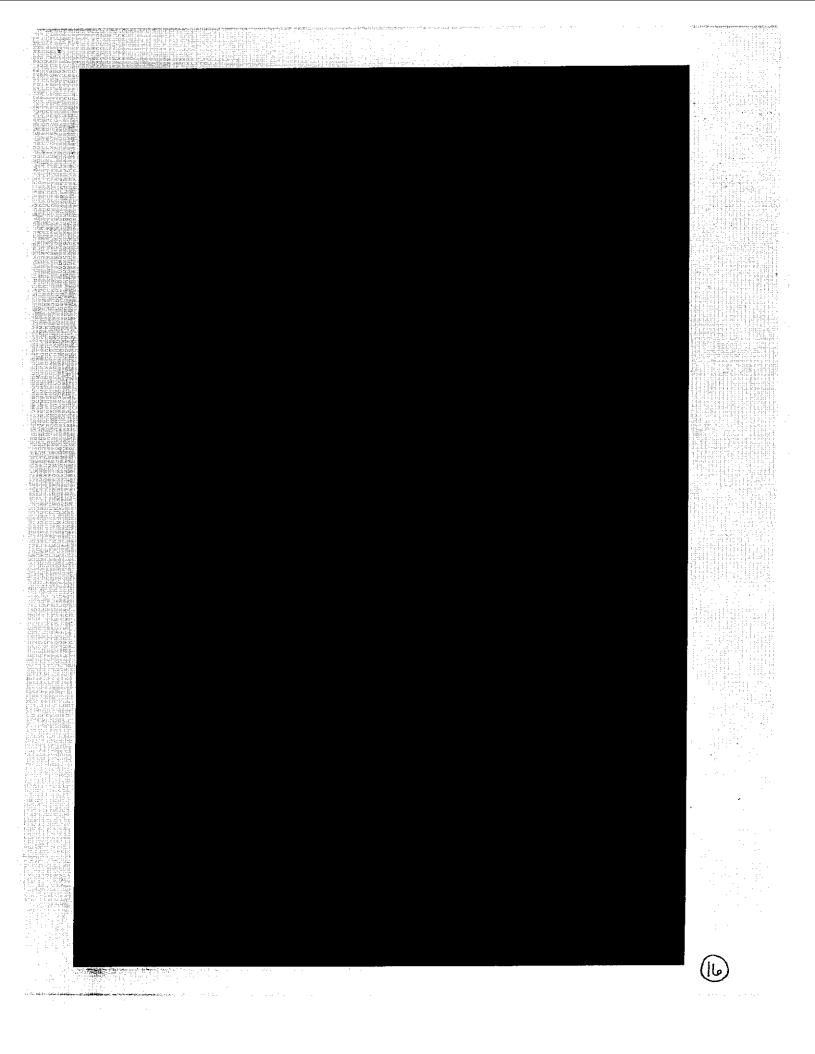


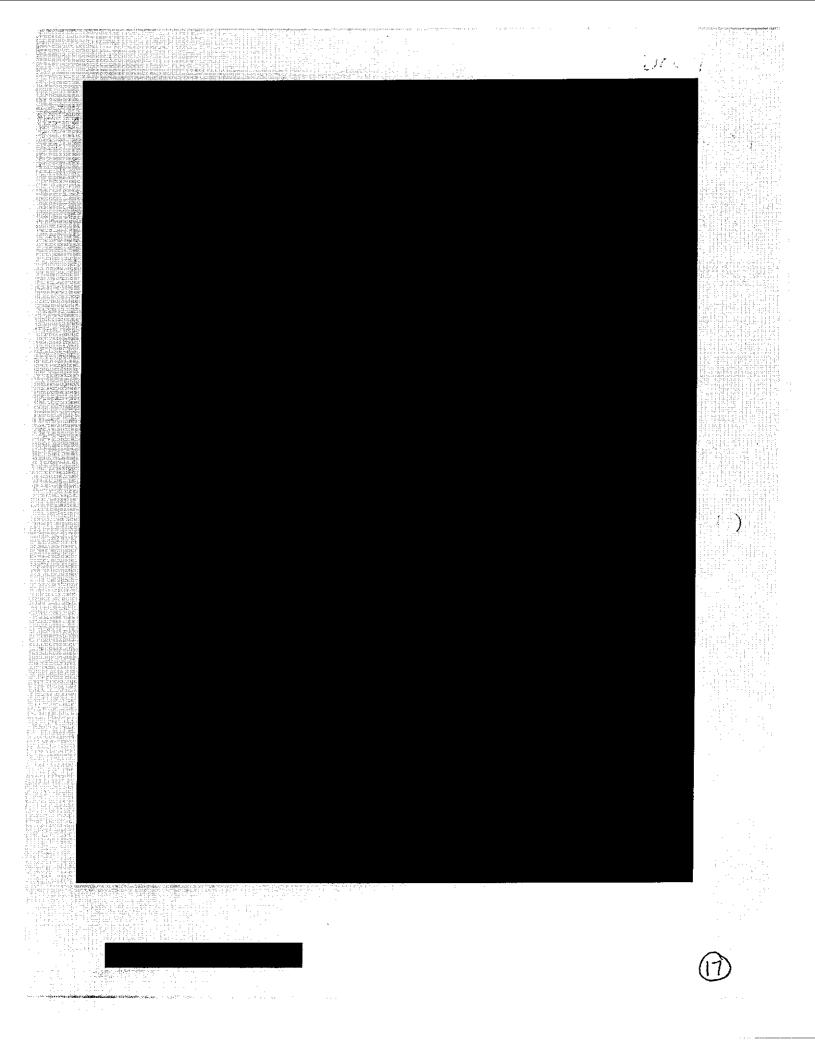


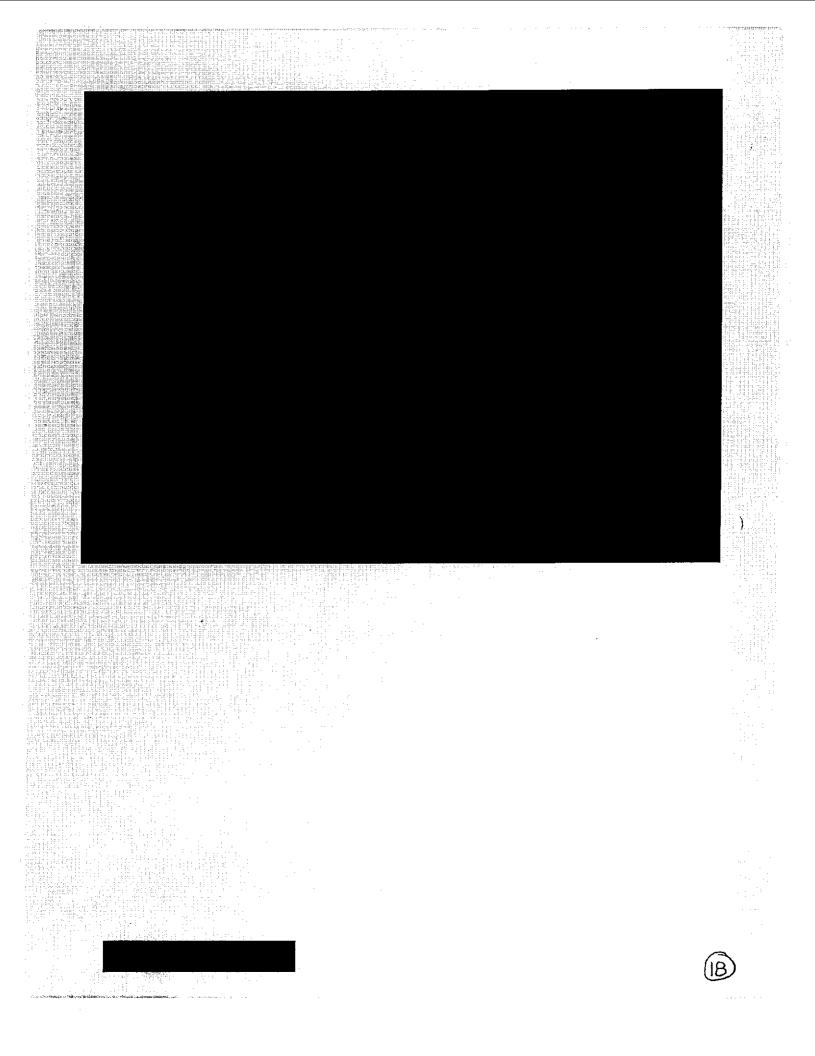


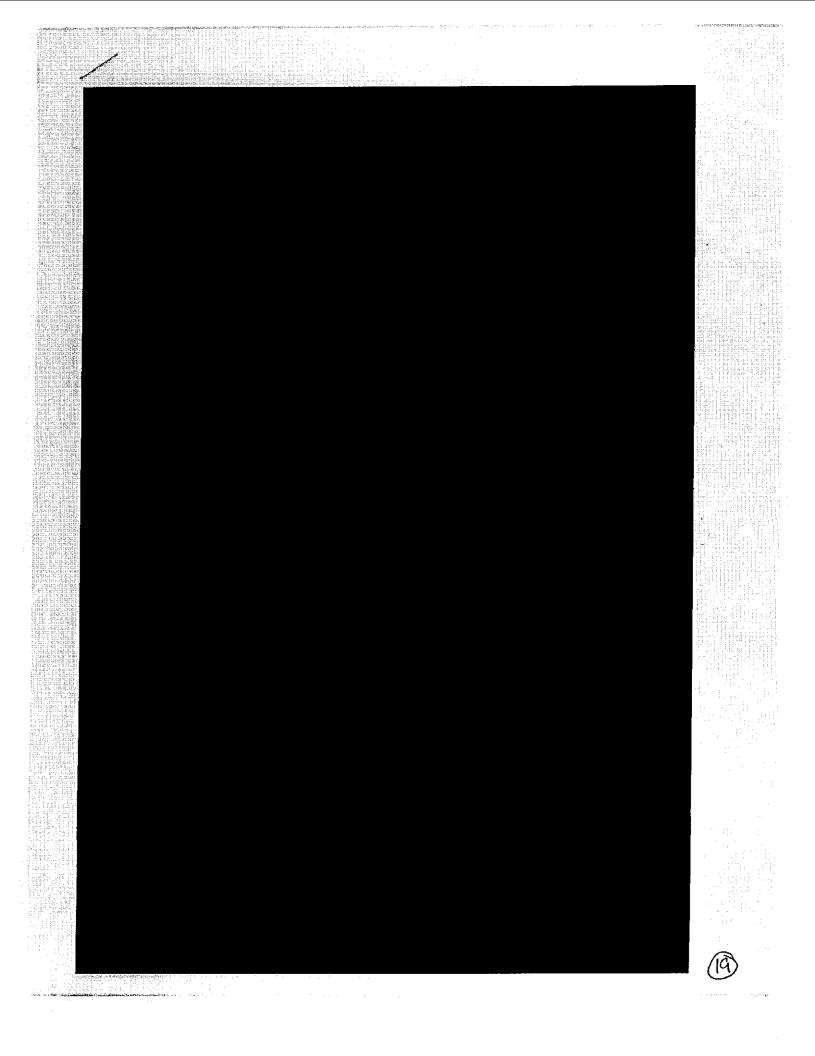


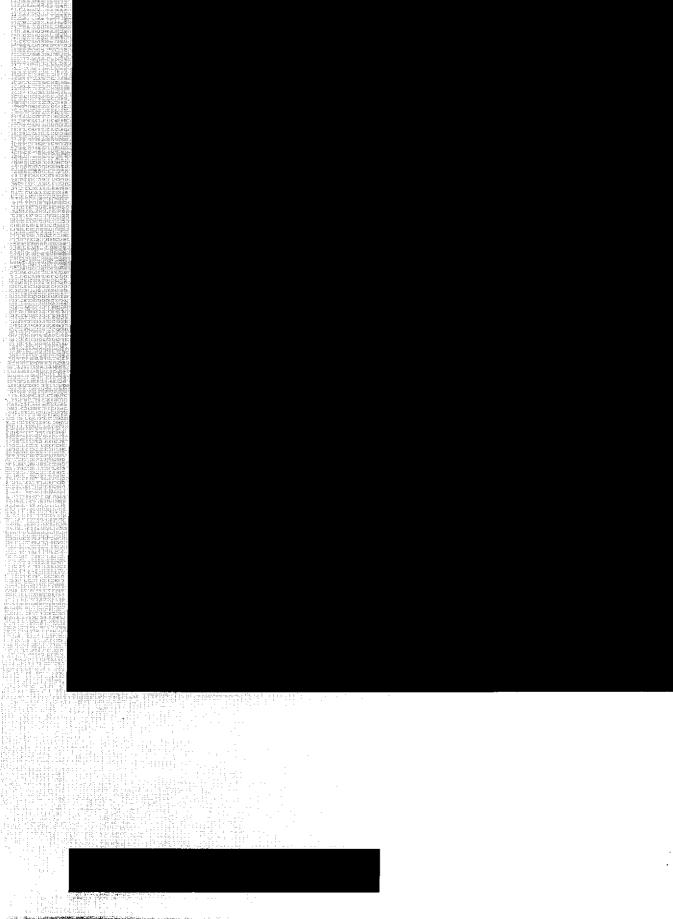


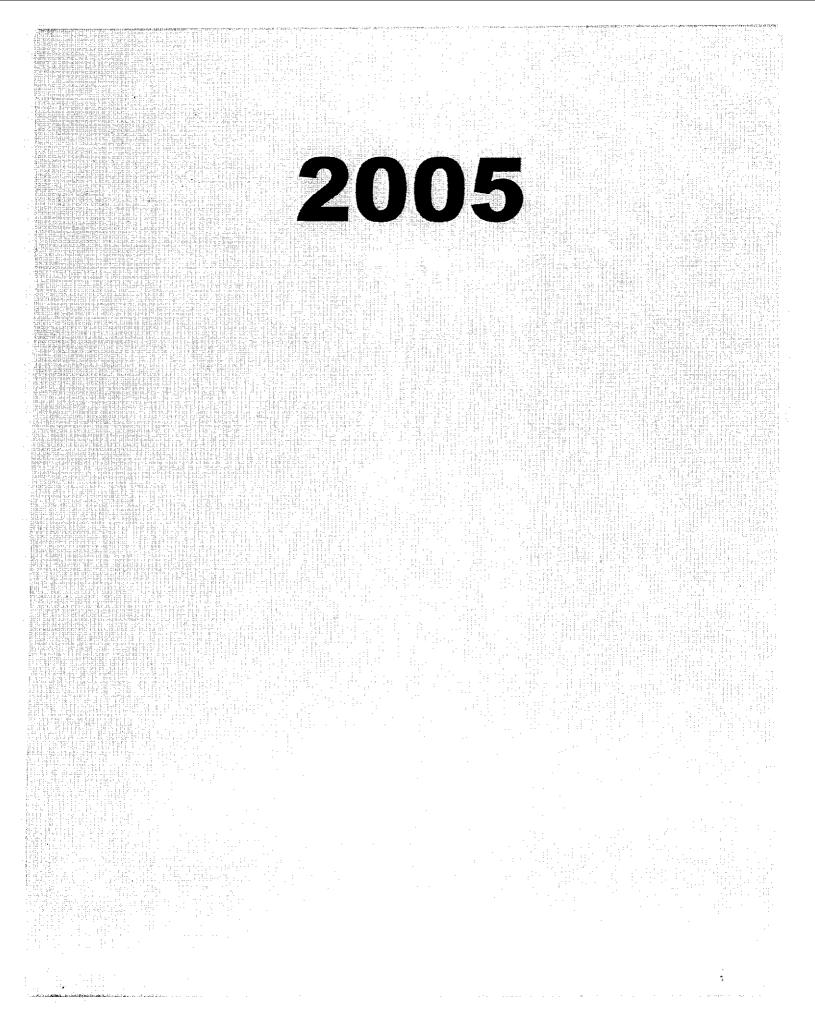


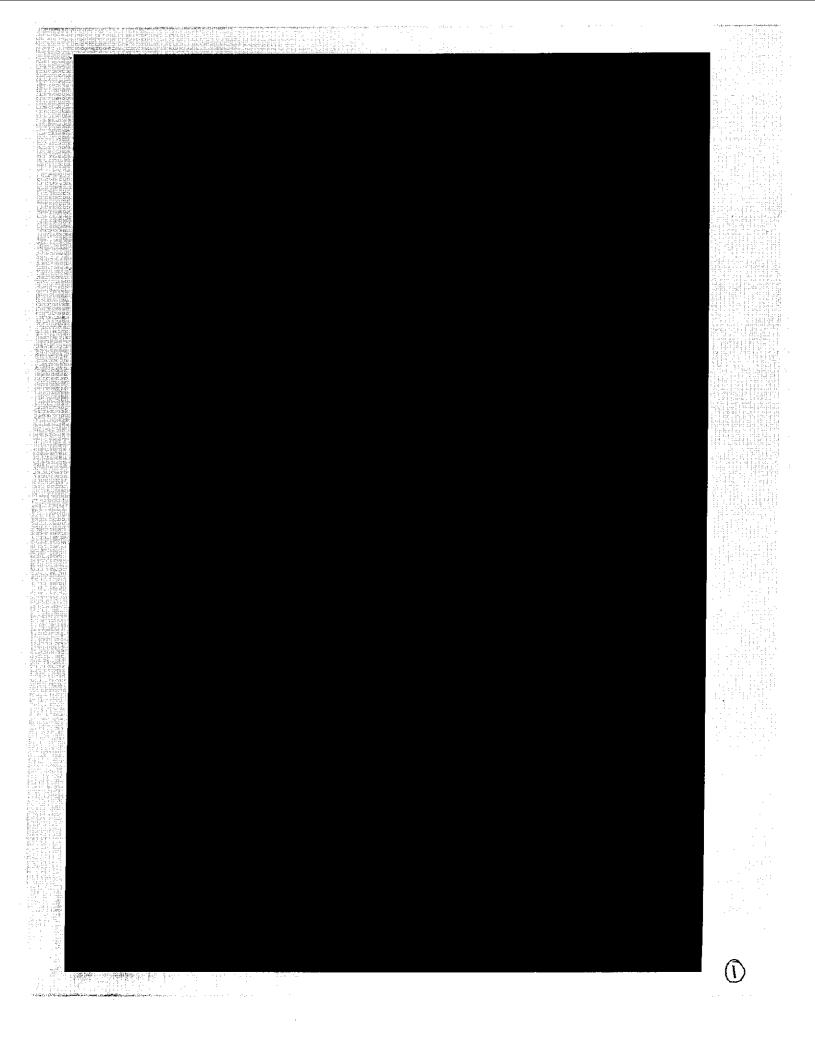


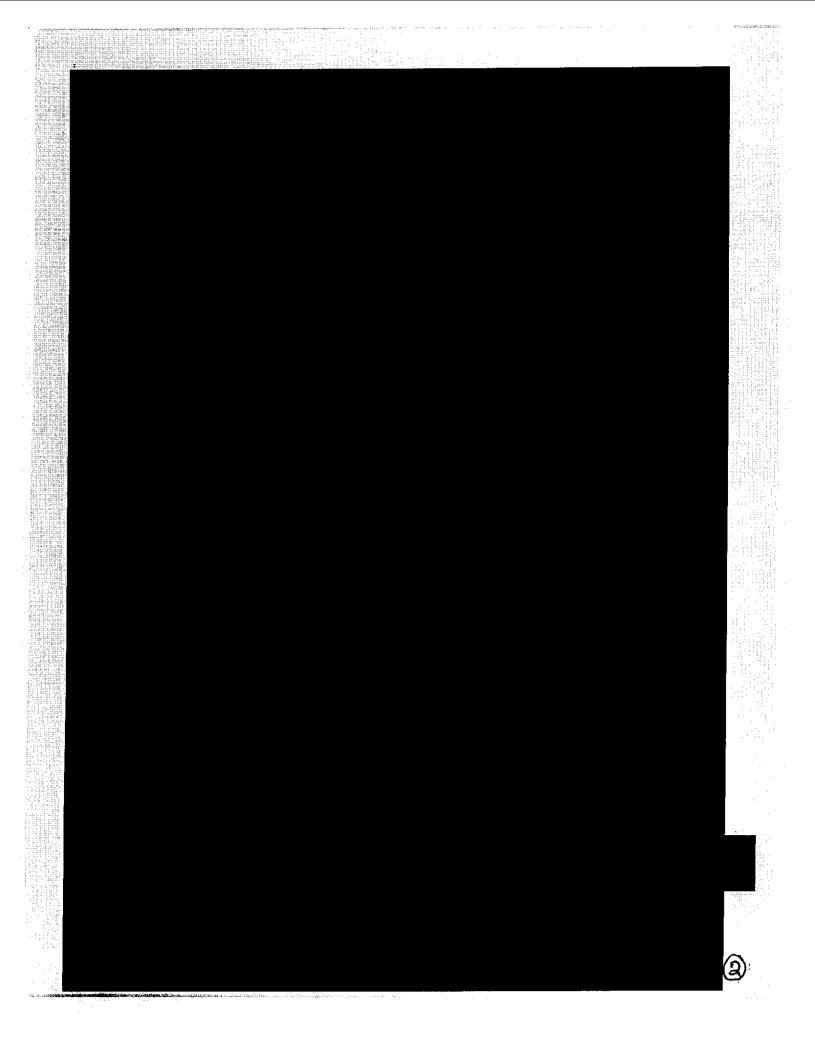


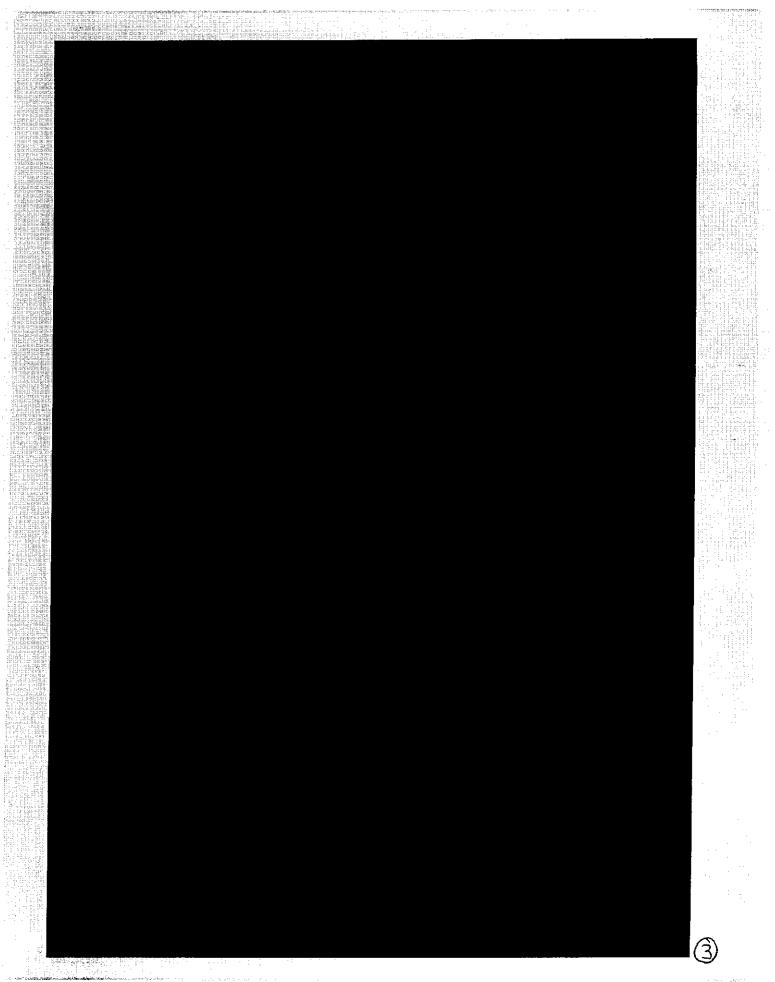


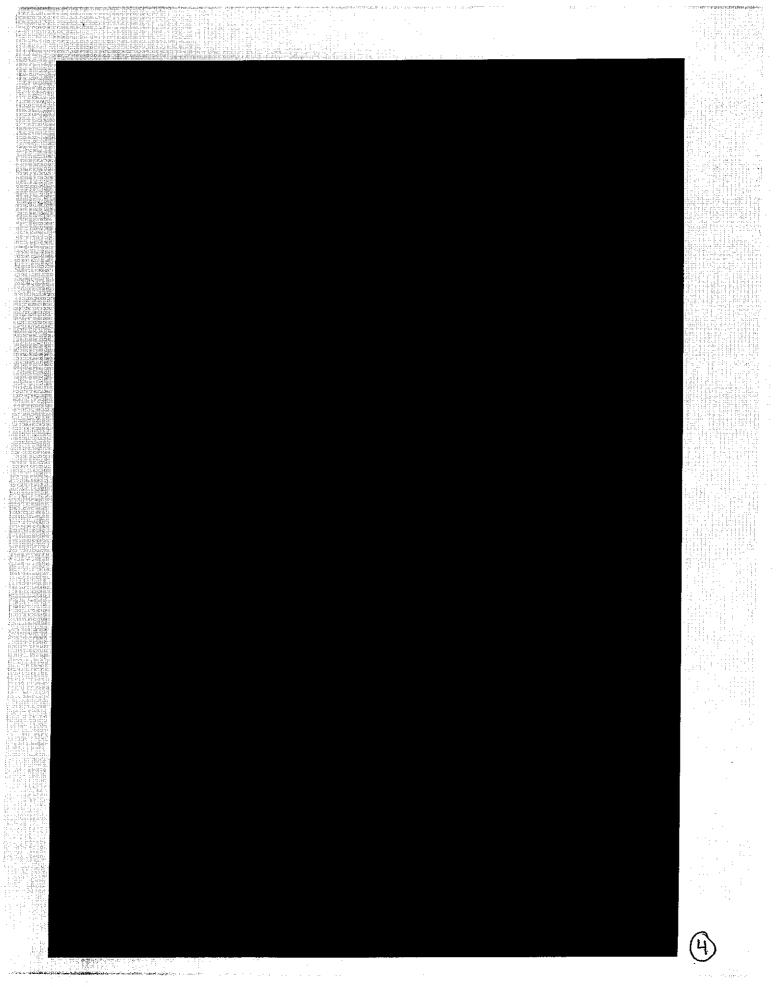


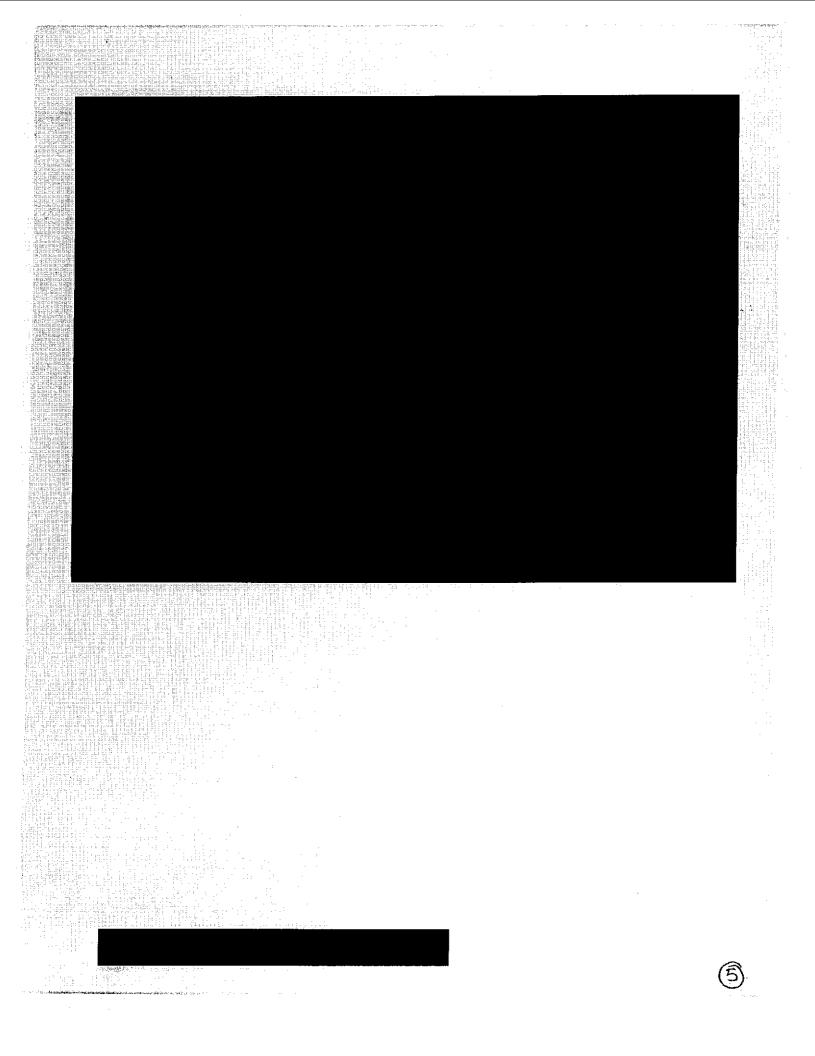


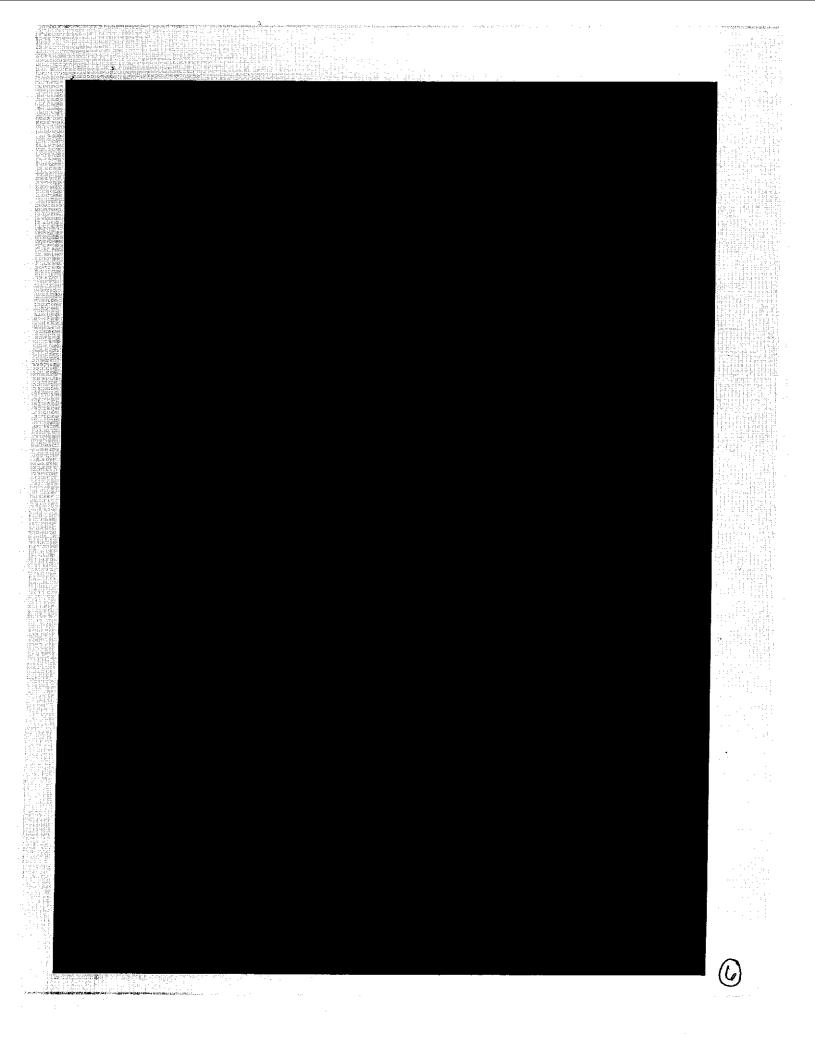


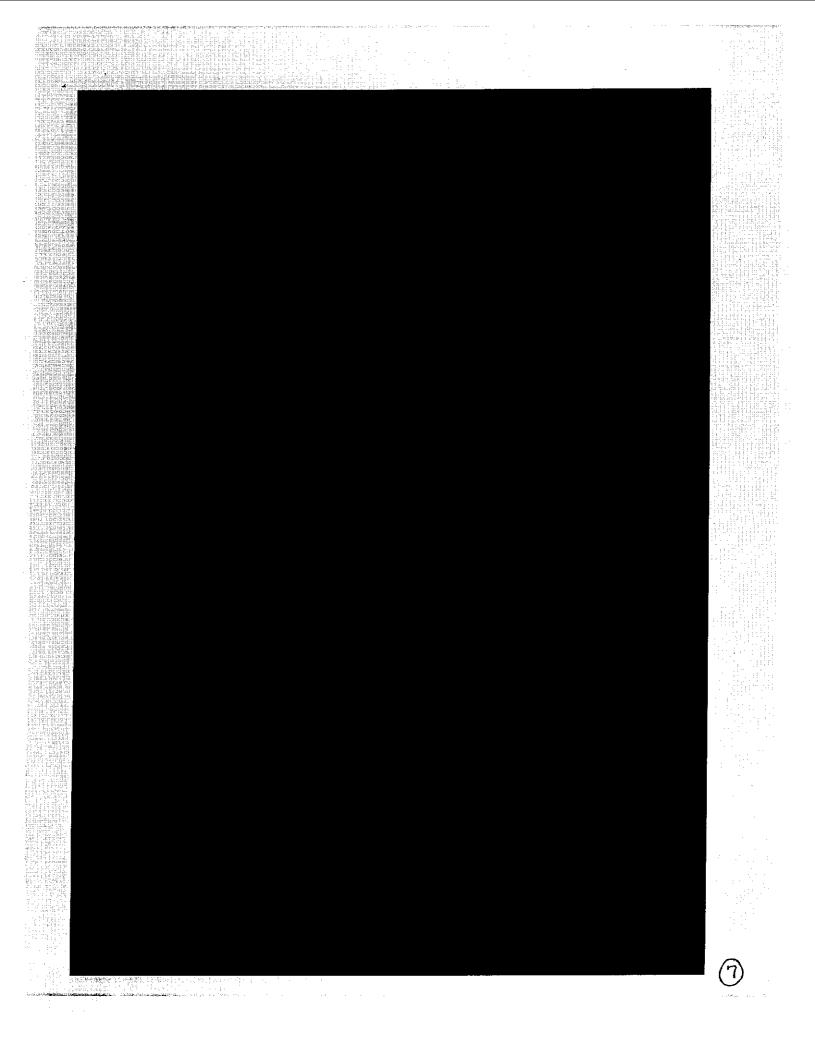


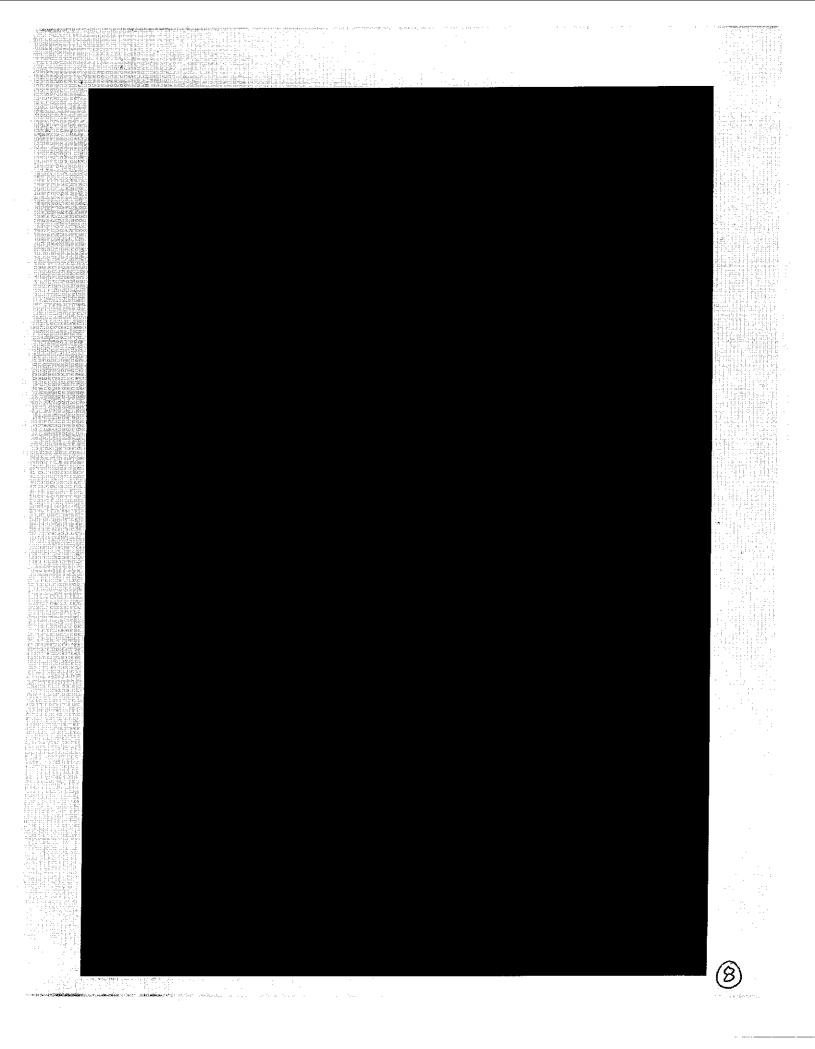


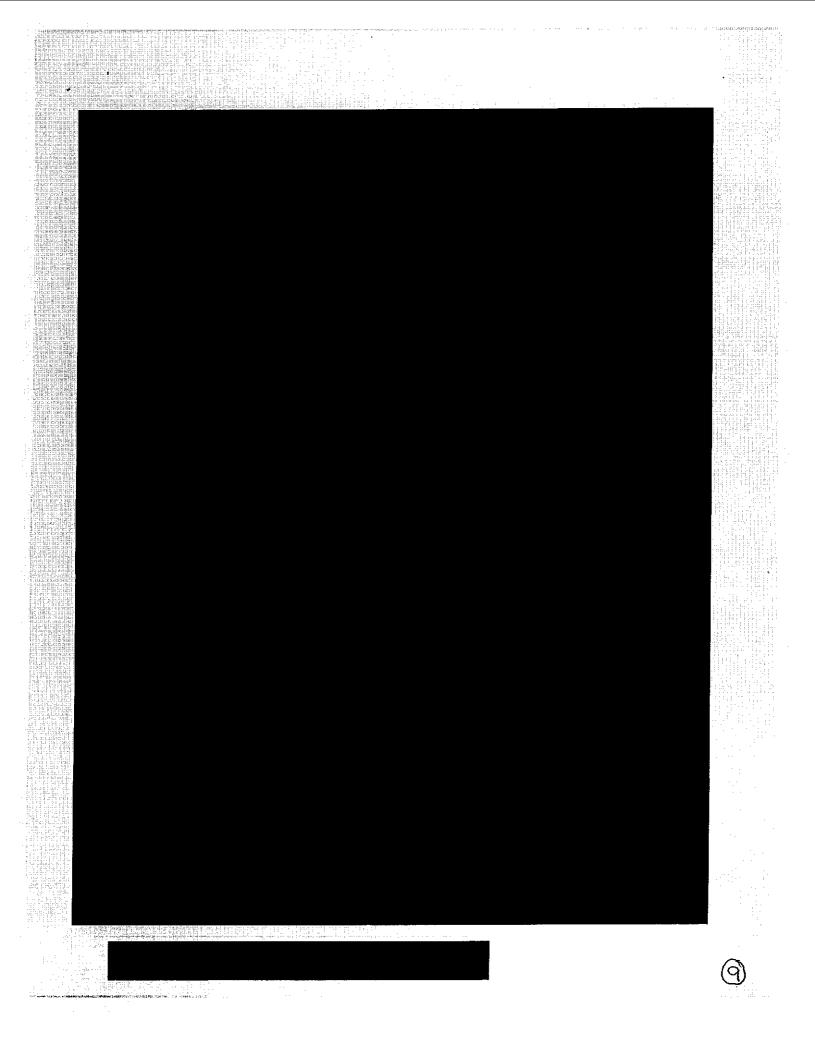


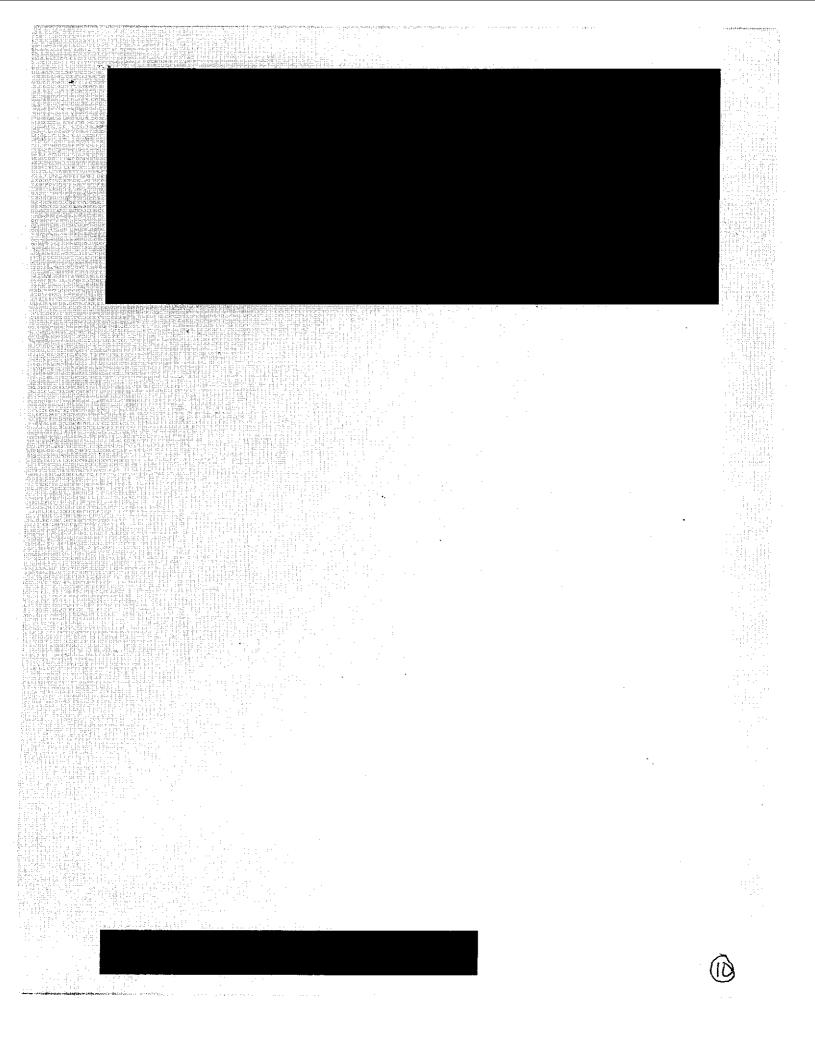


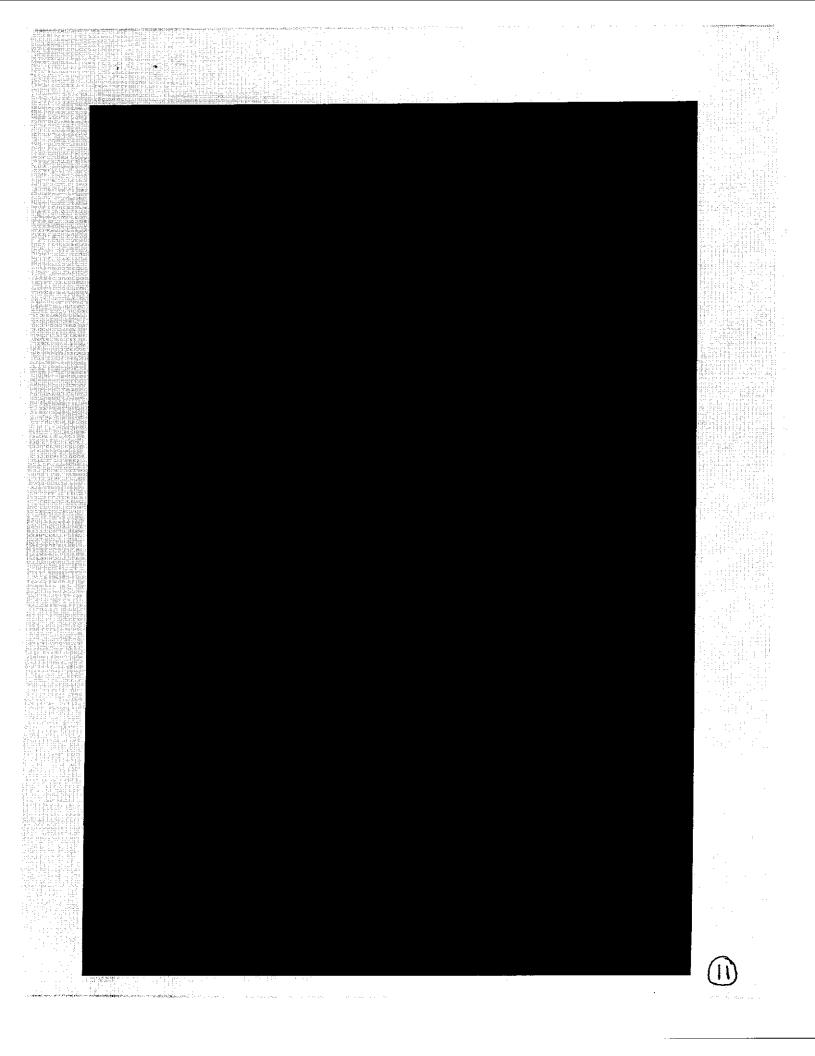


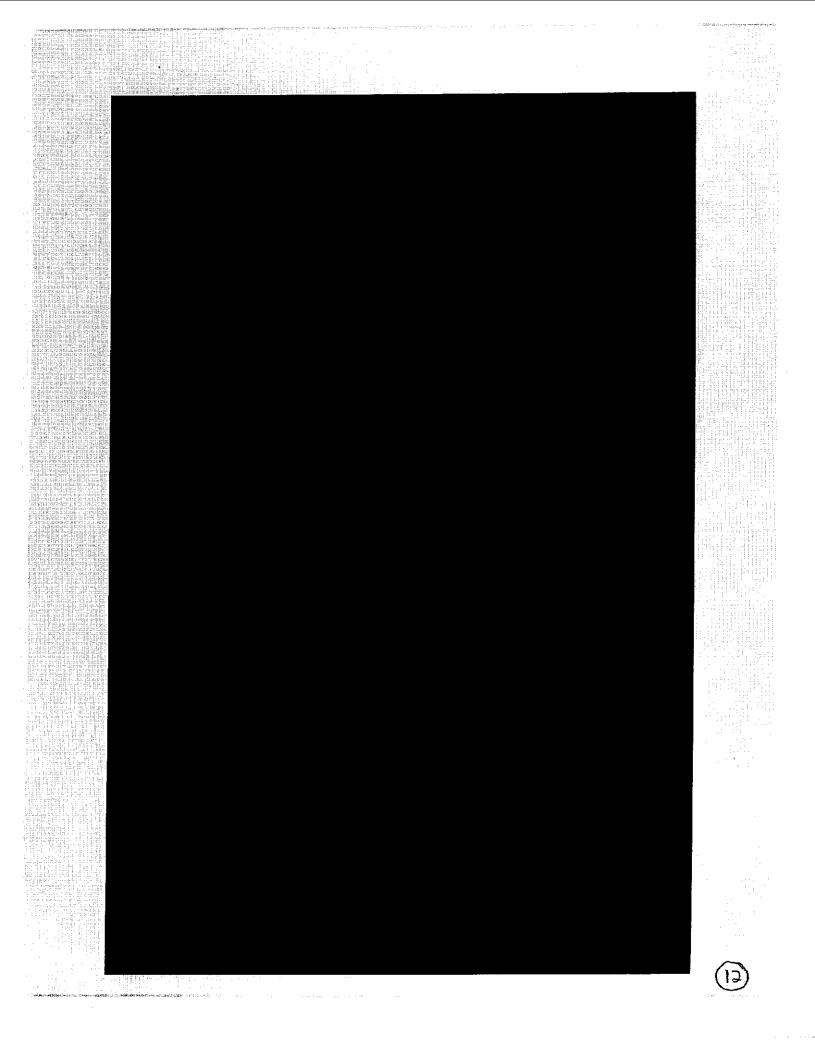


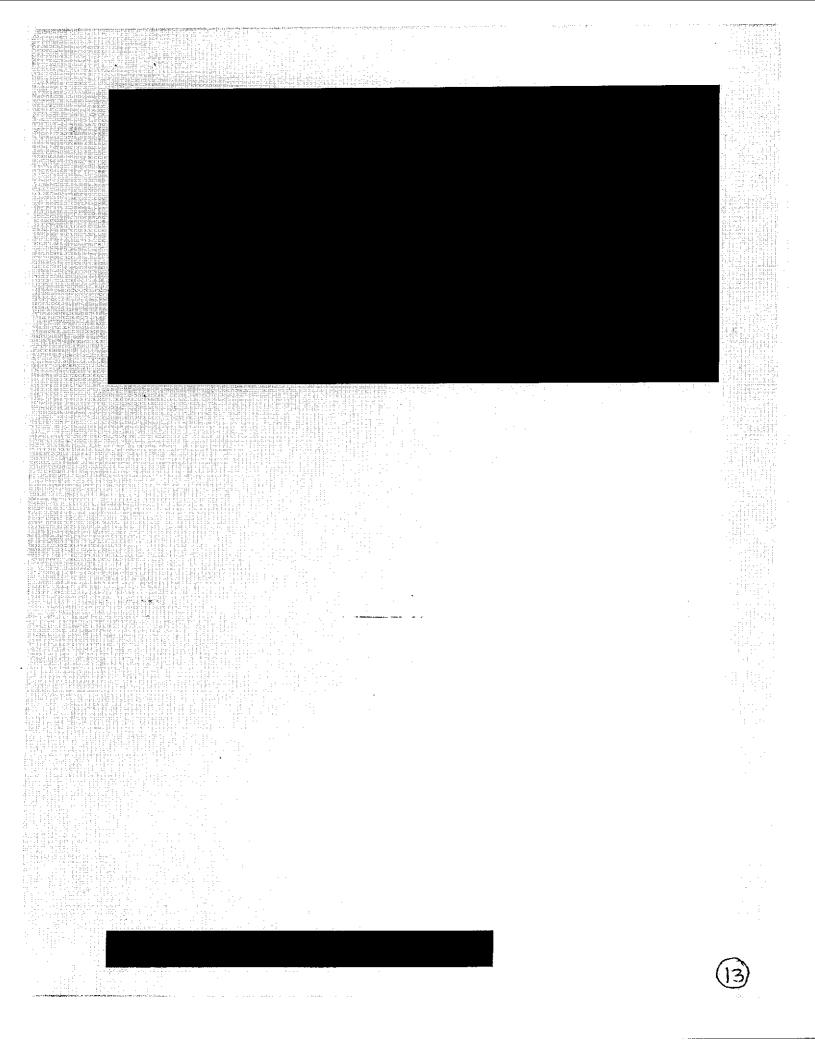


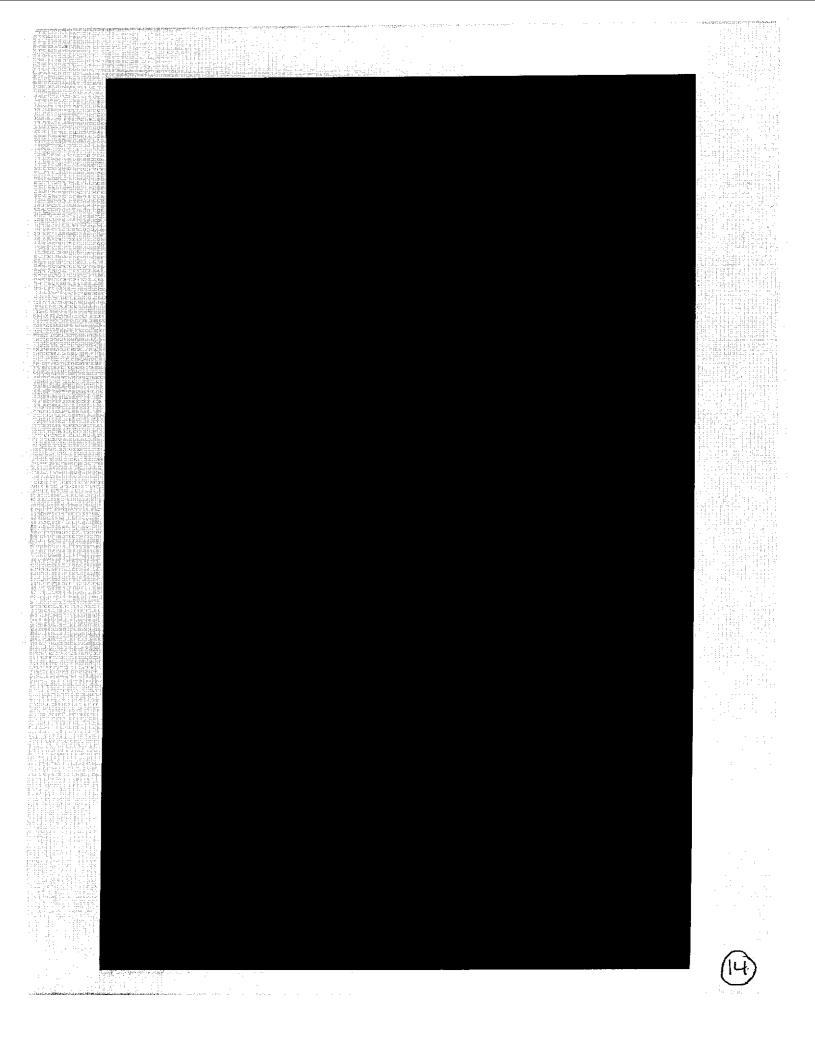


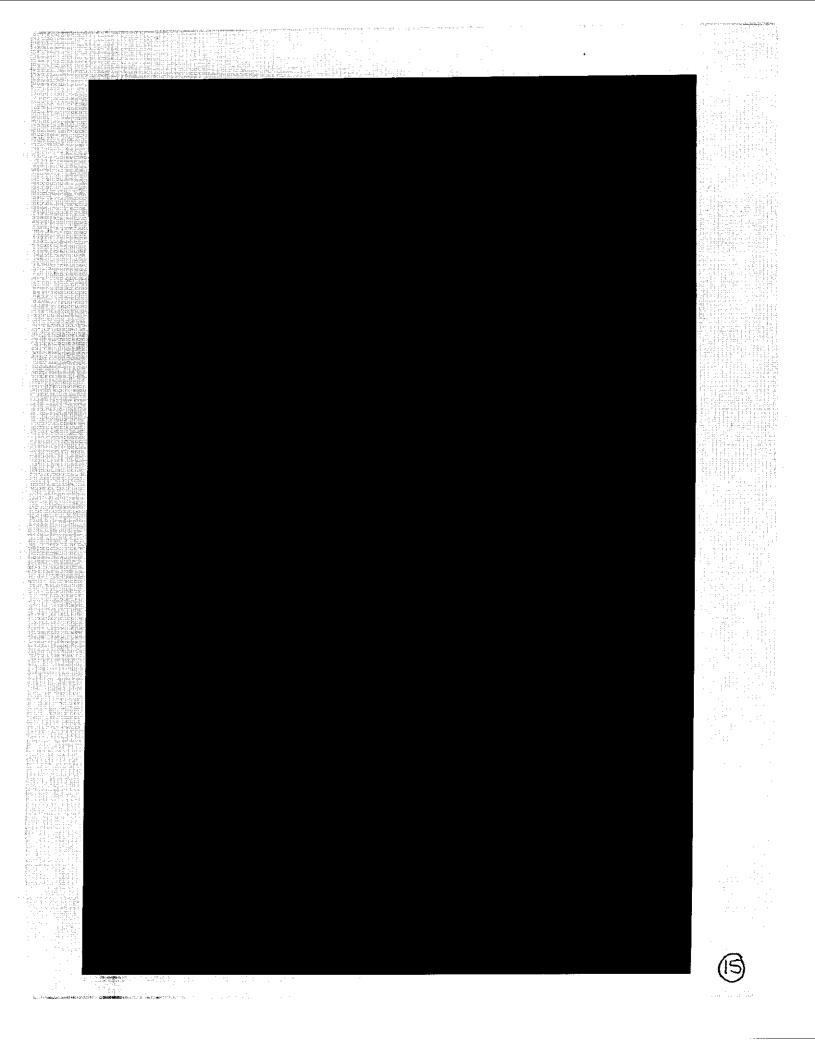


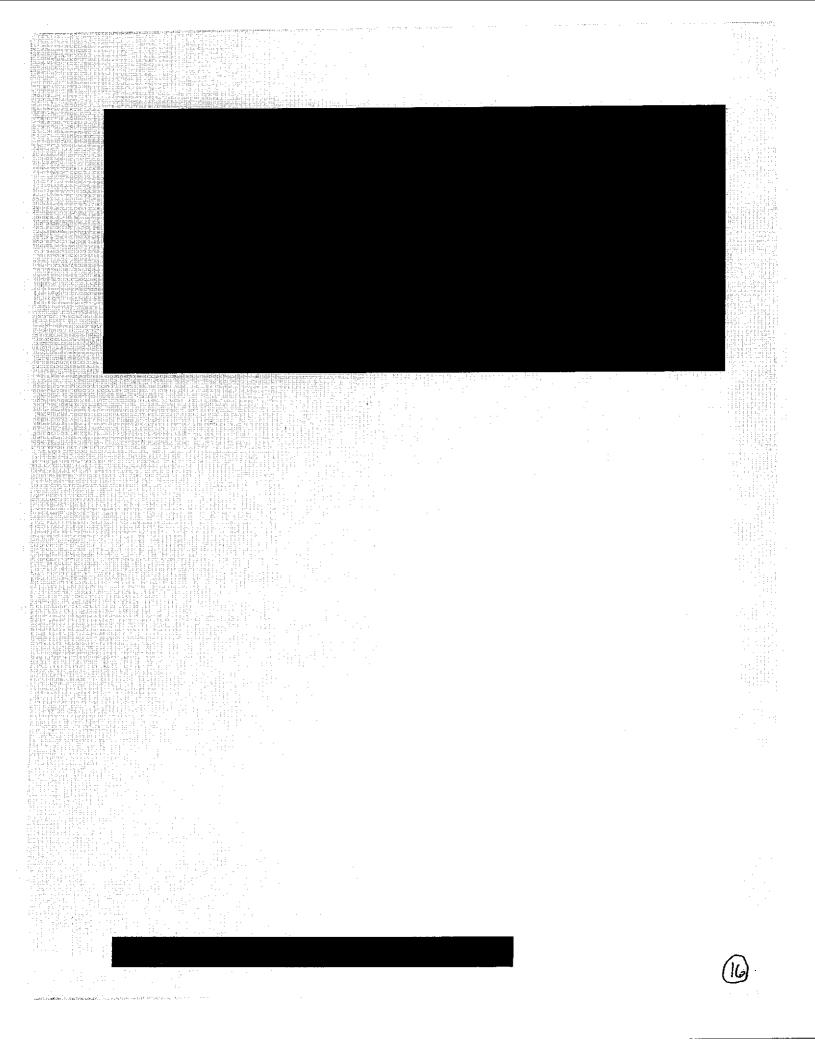


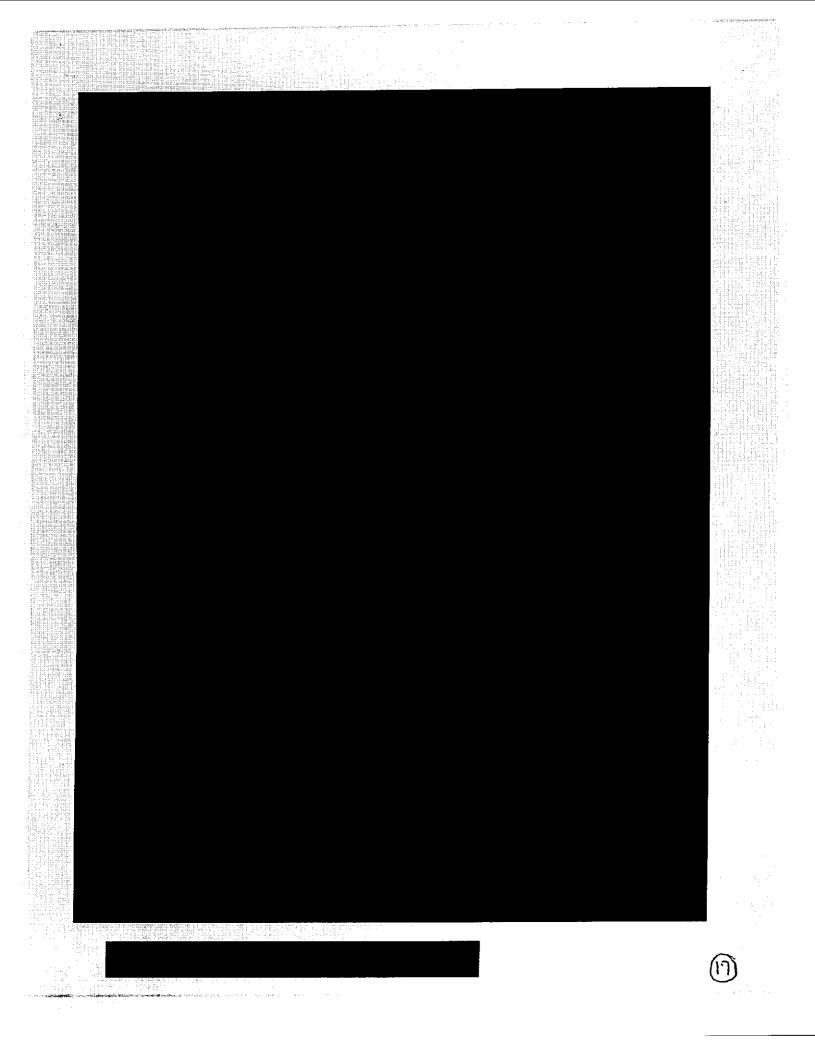


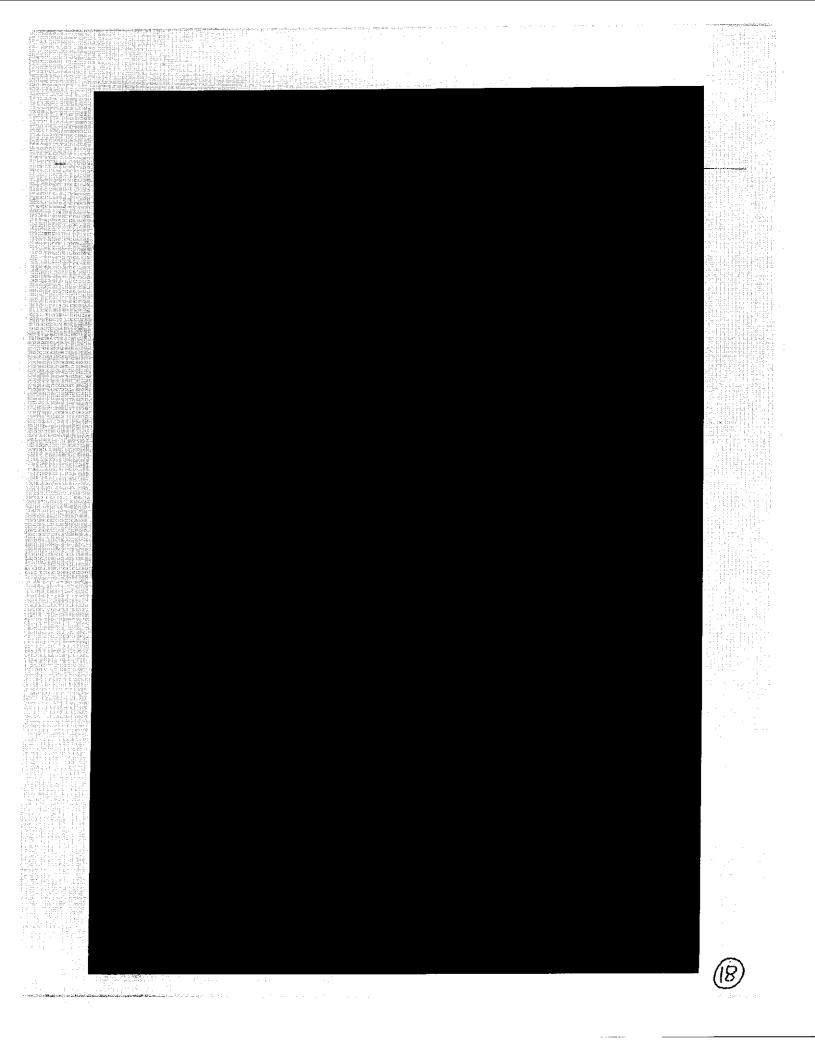


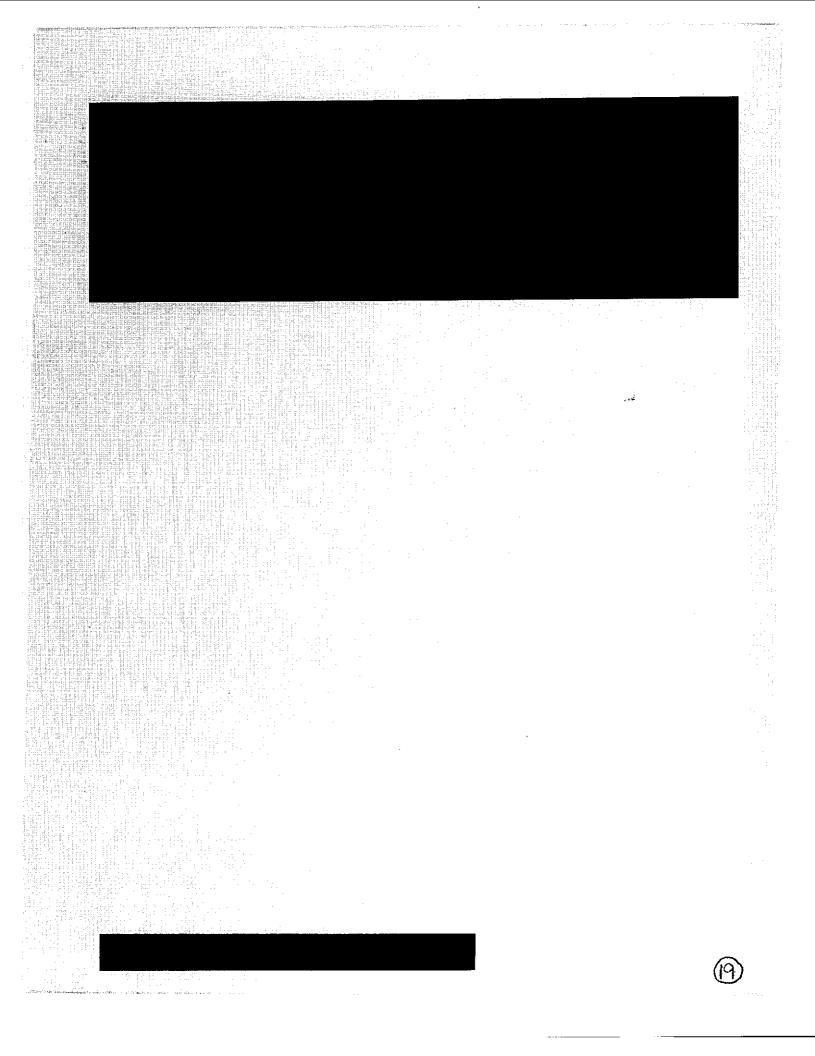


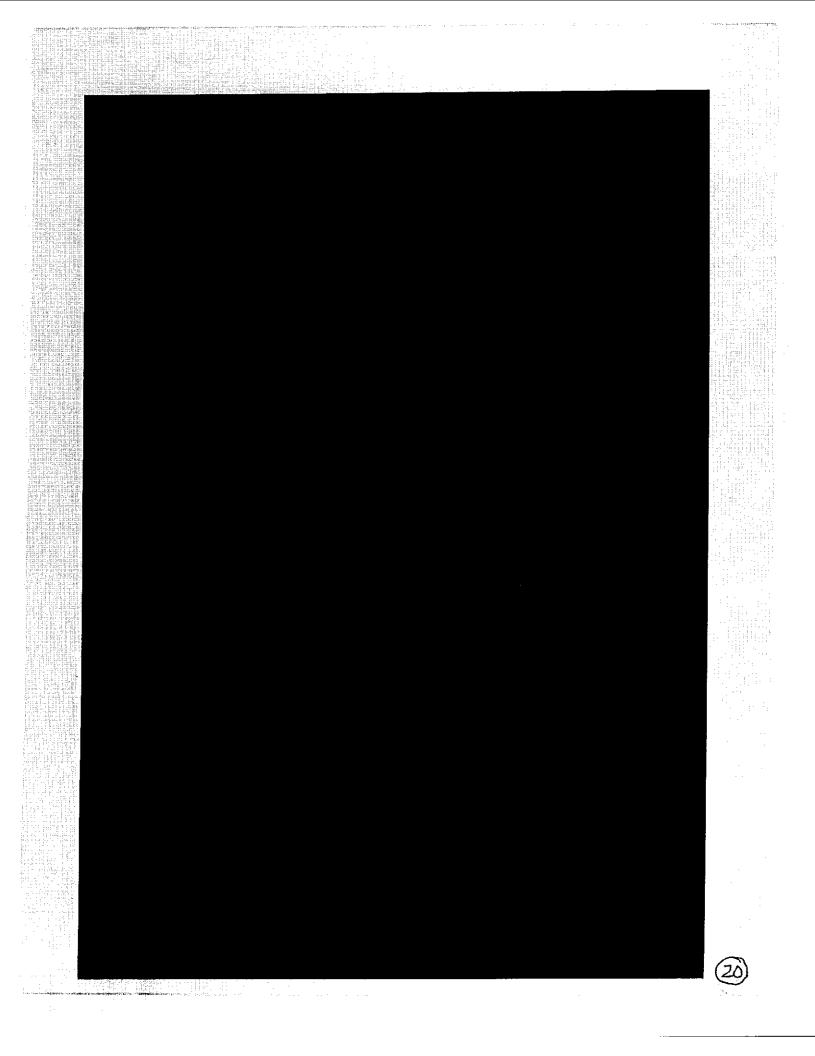


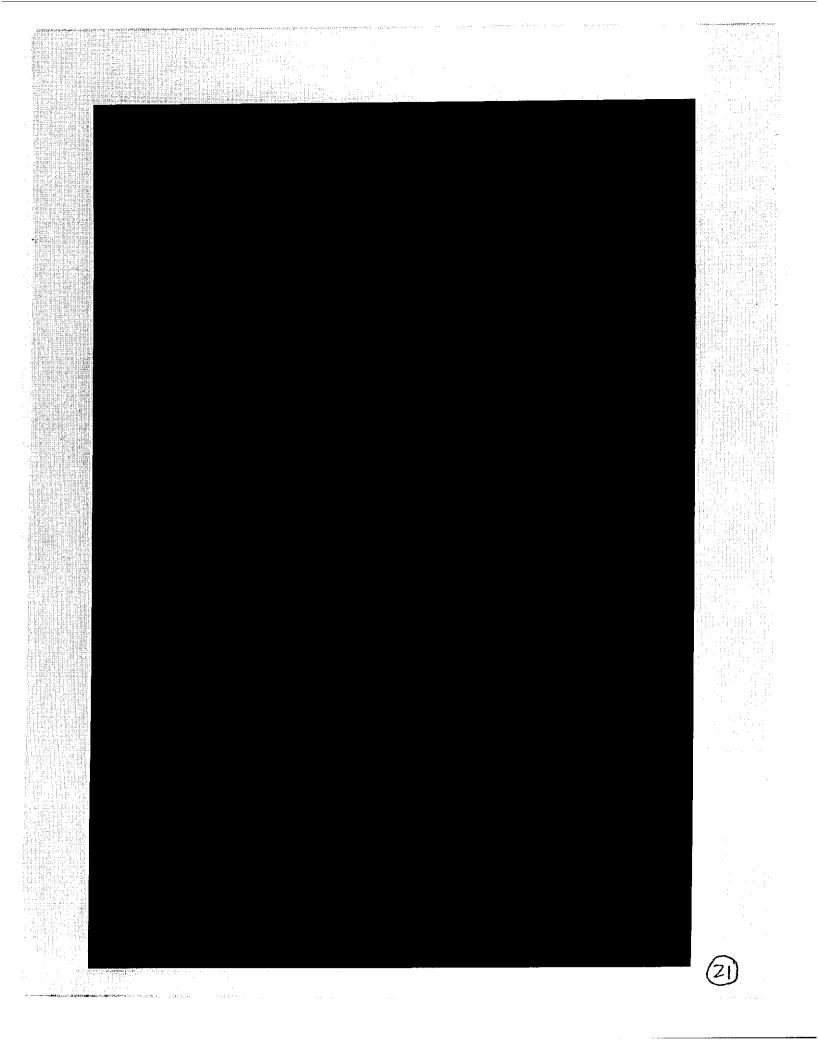


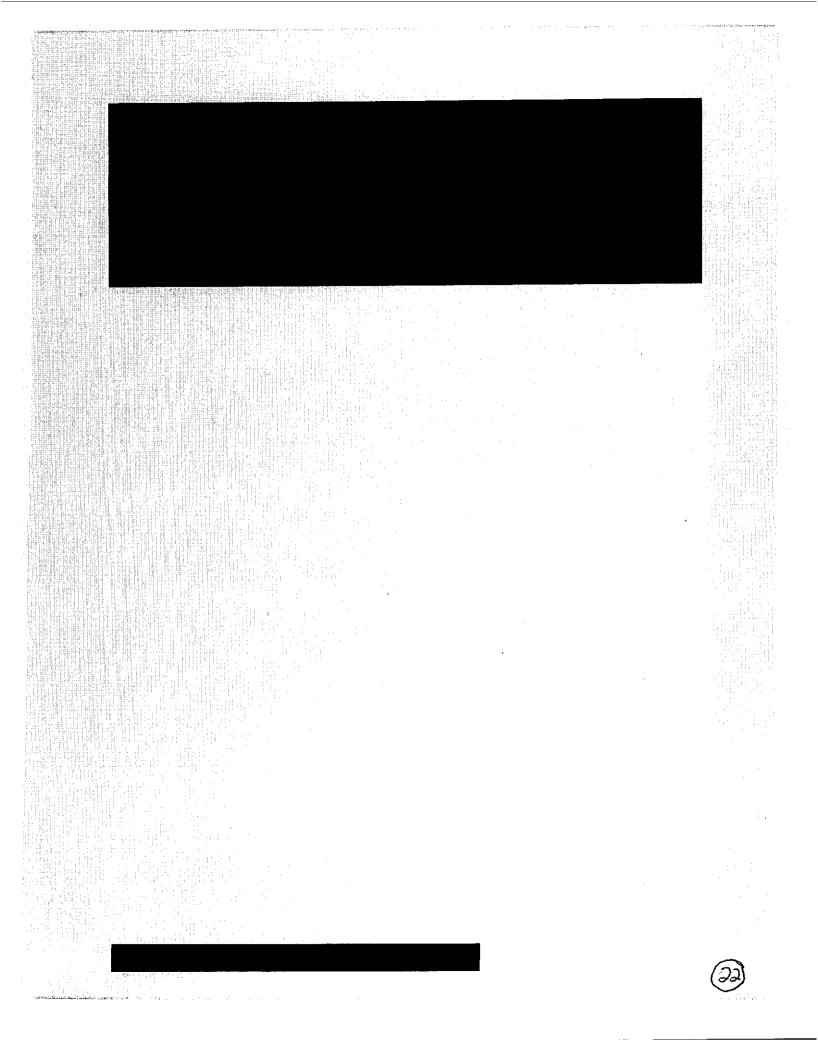


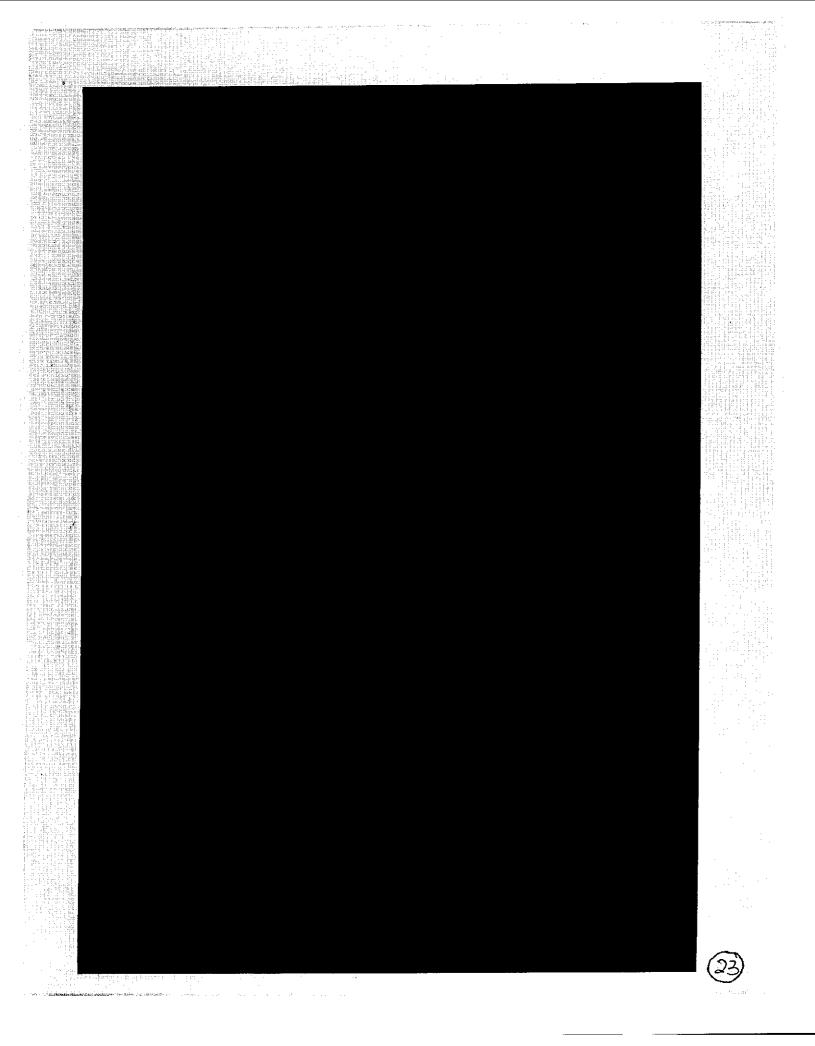


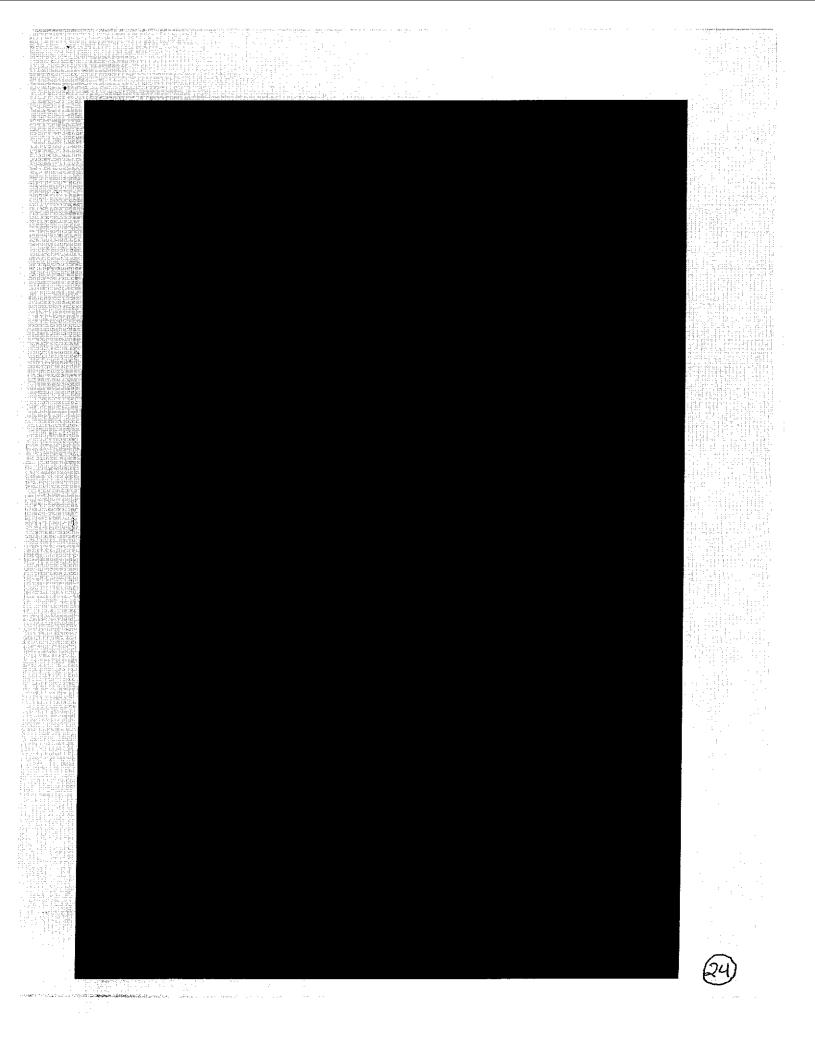


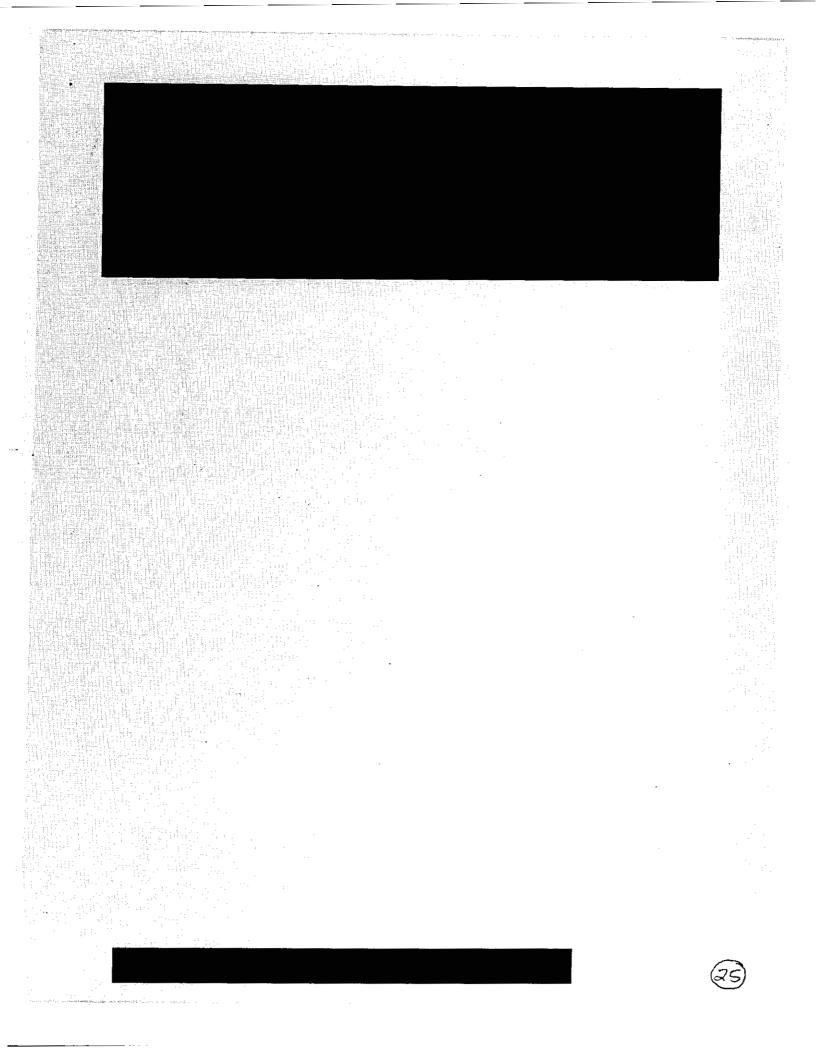


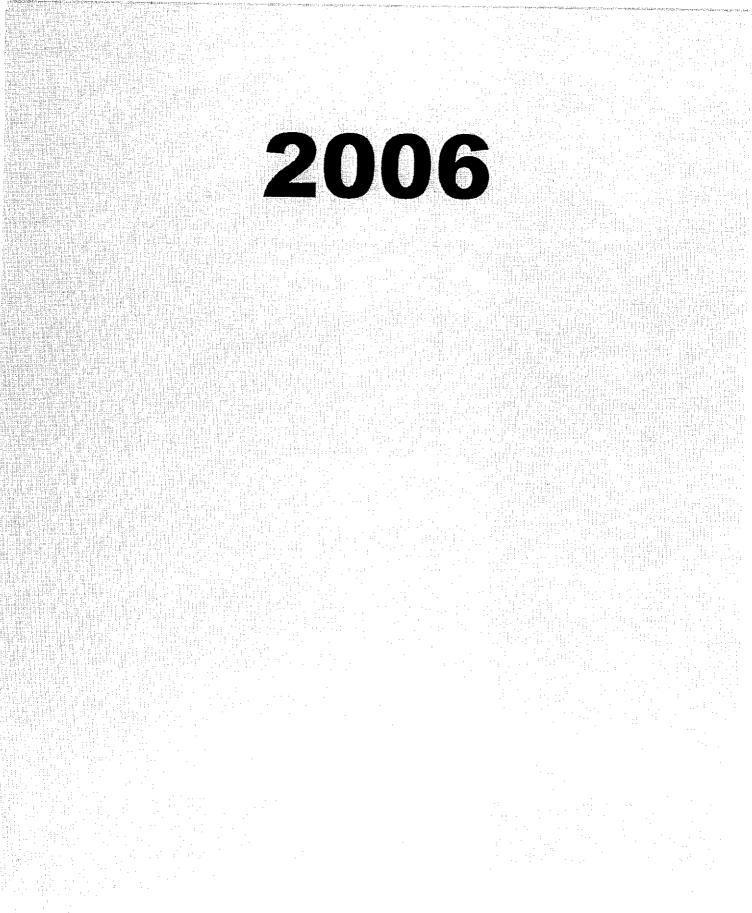






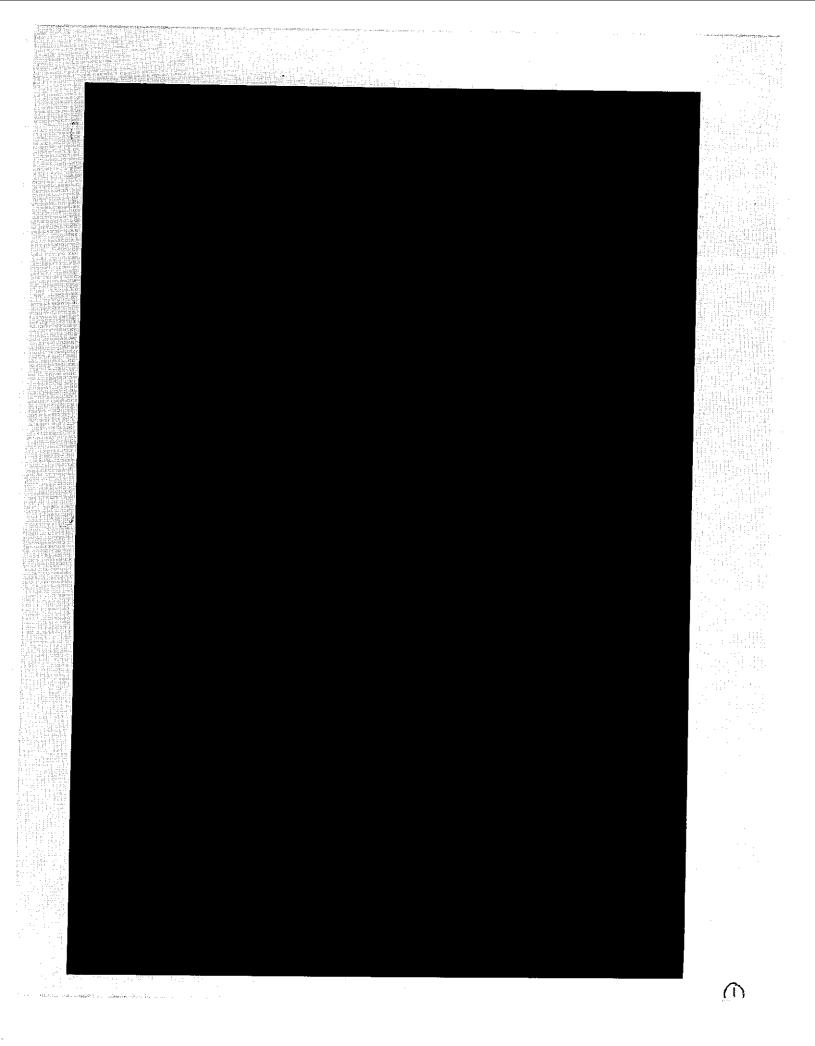


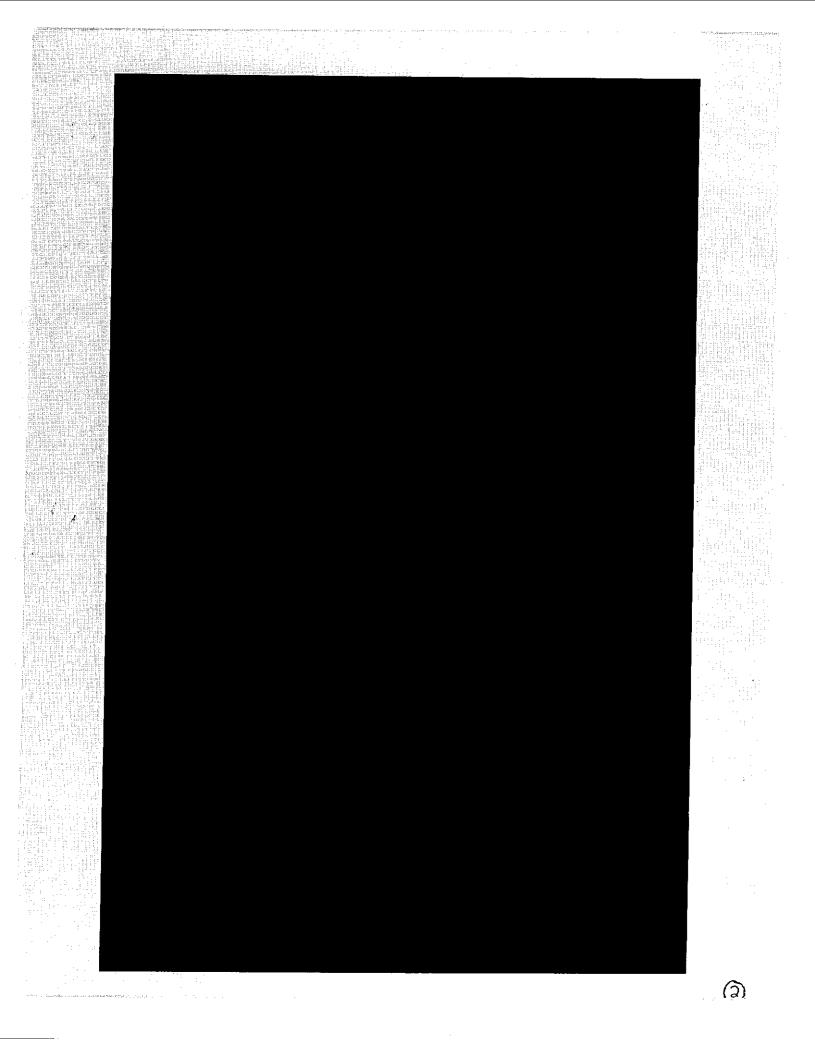


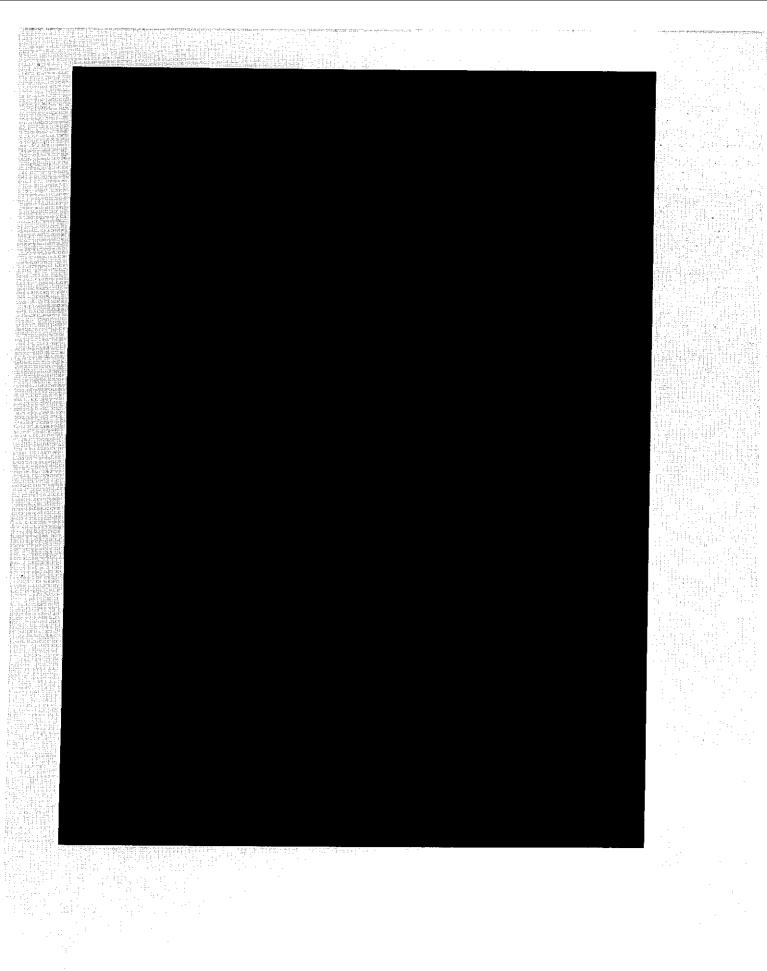


.

· •

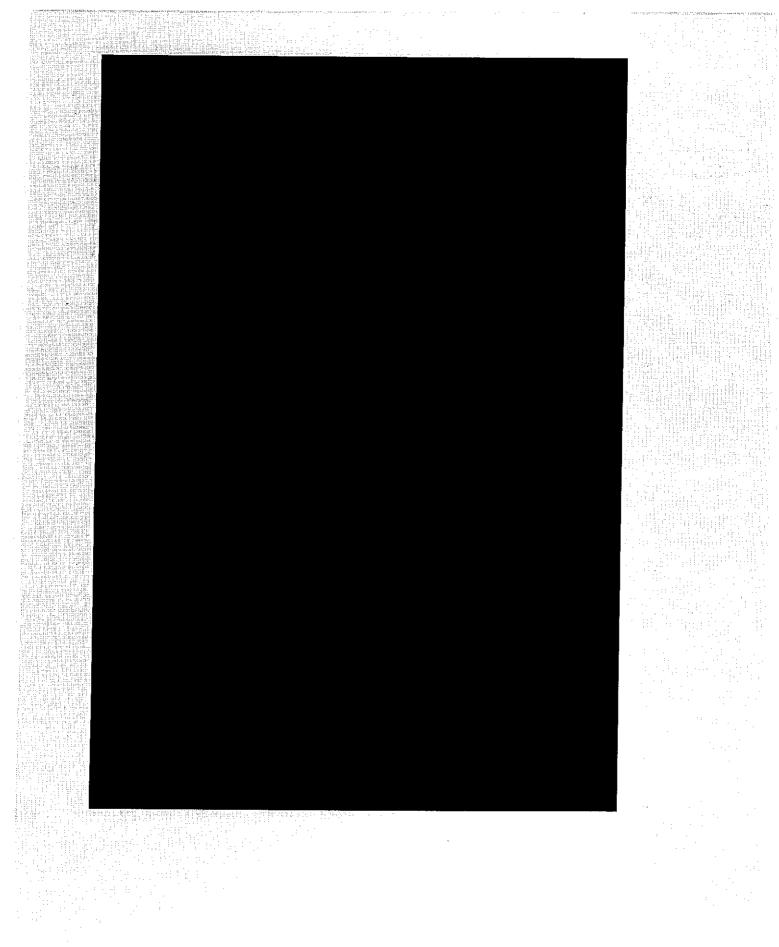






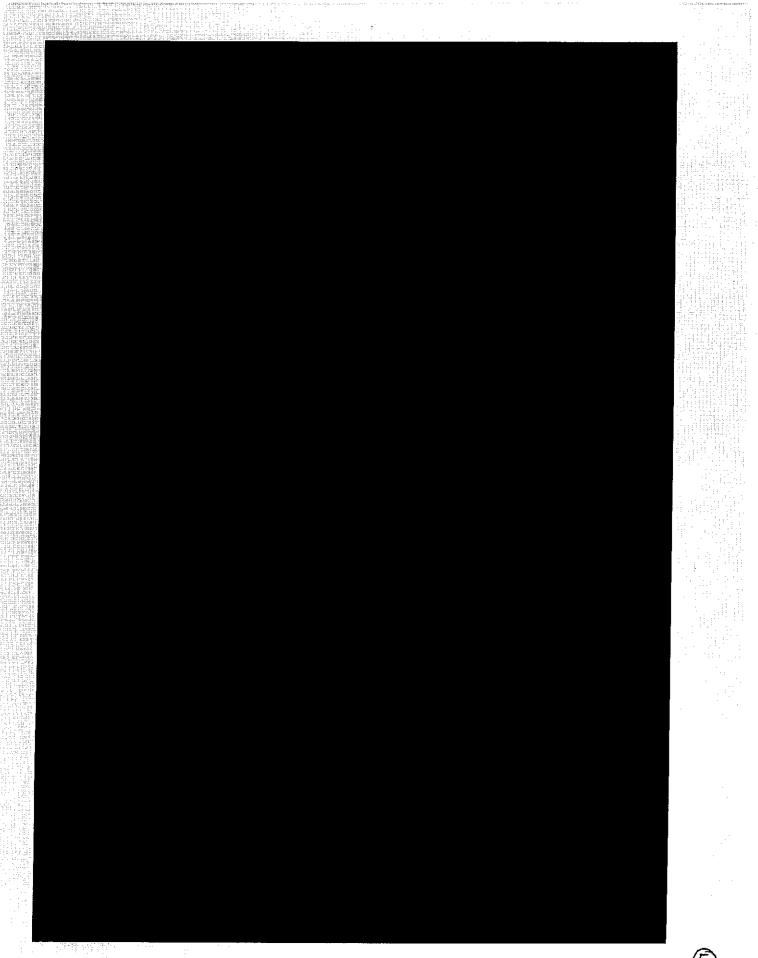
and the second state of th

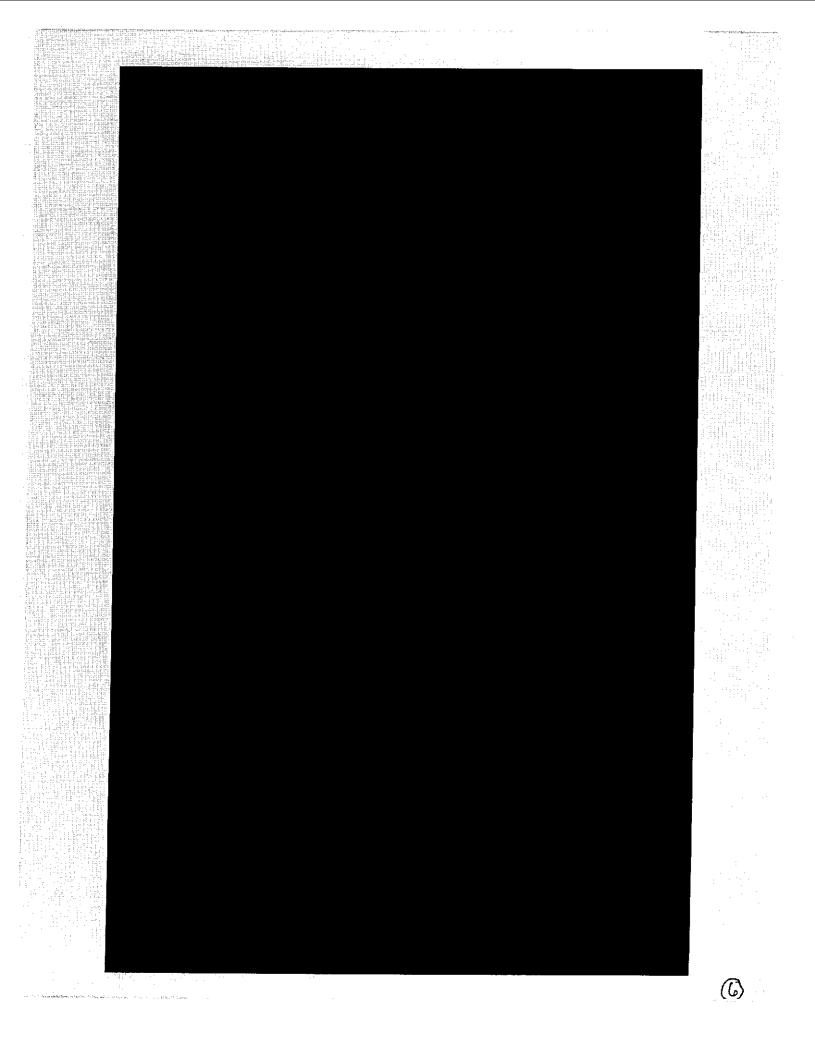
(3)

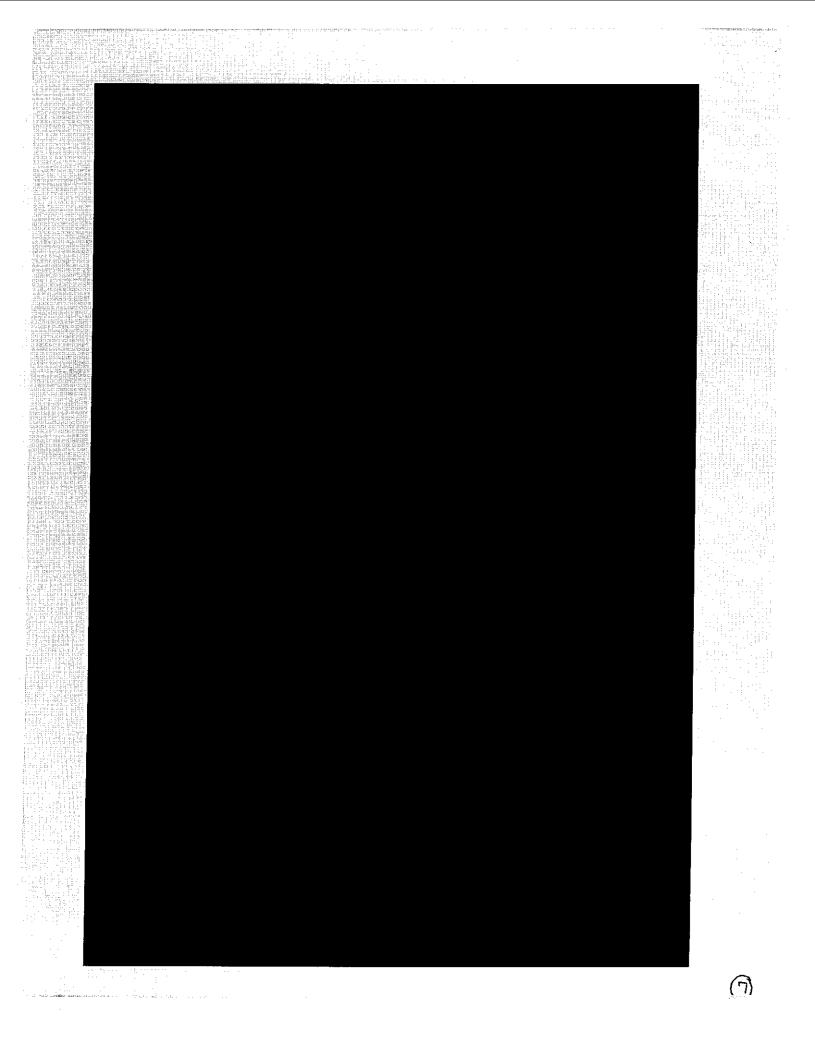


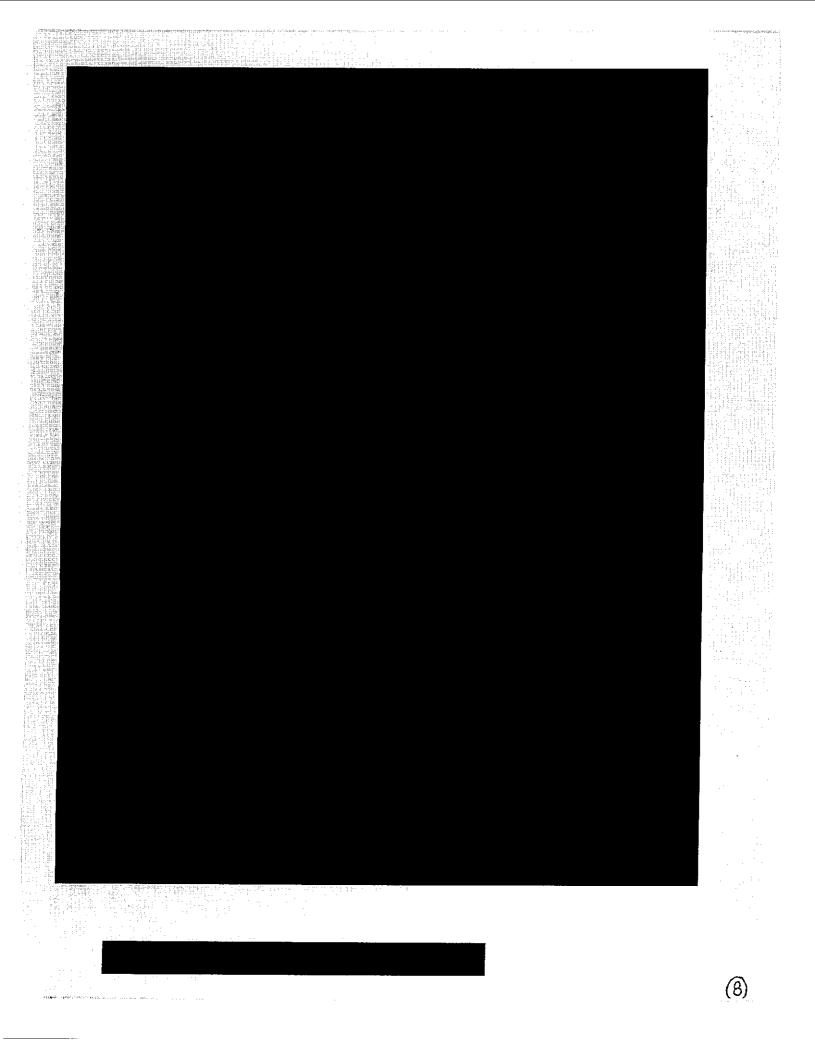
where a constant of the second

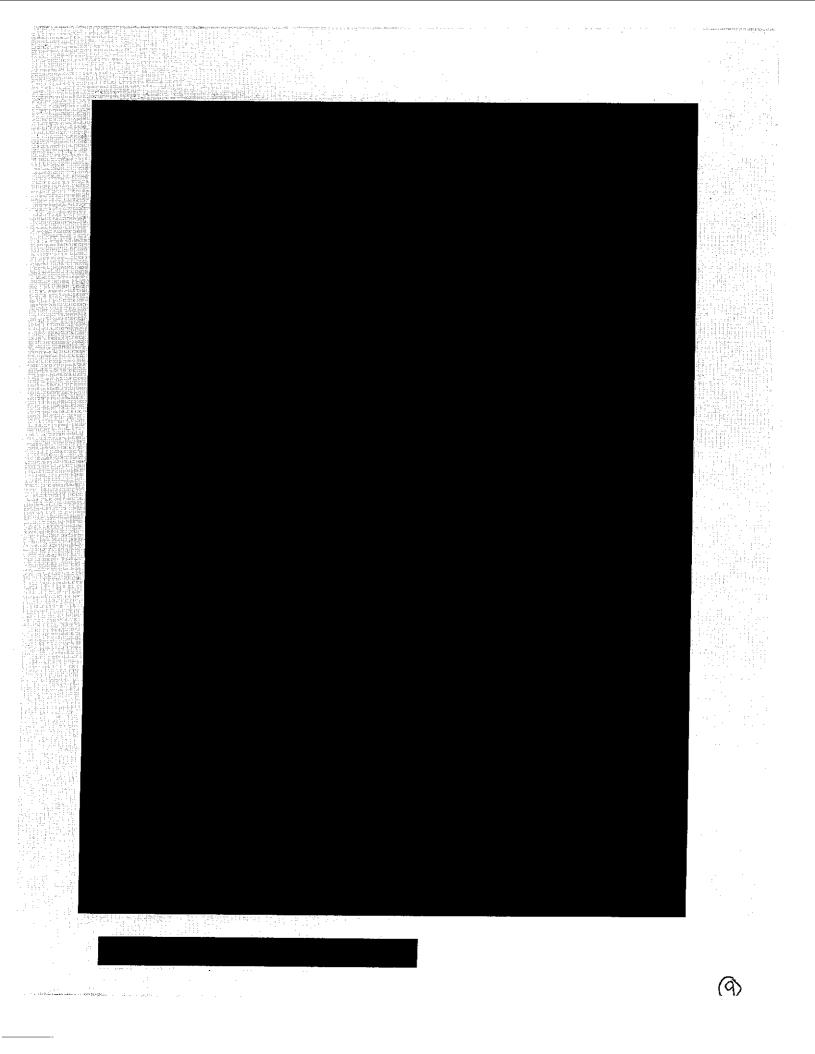
θ

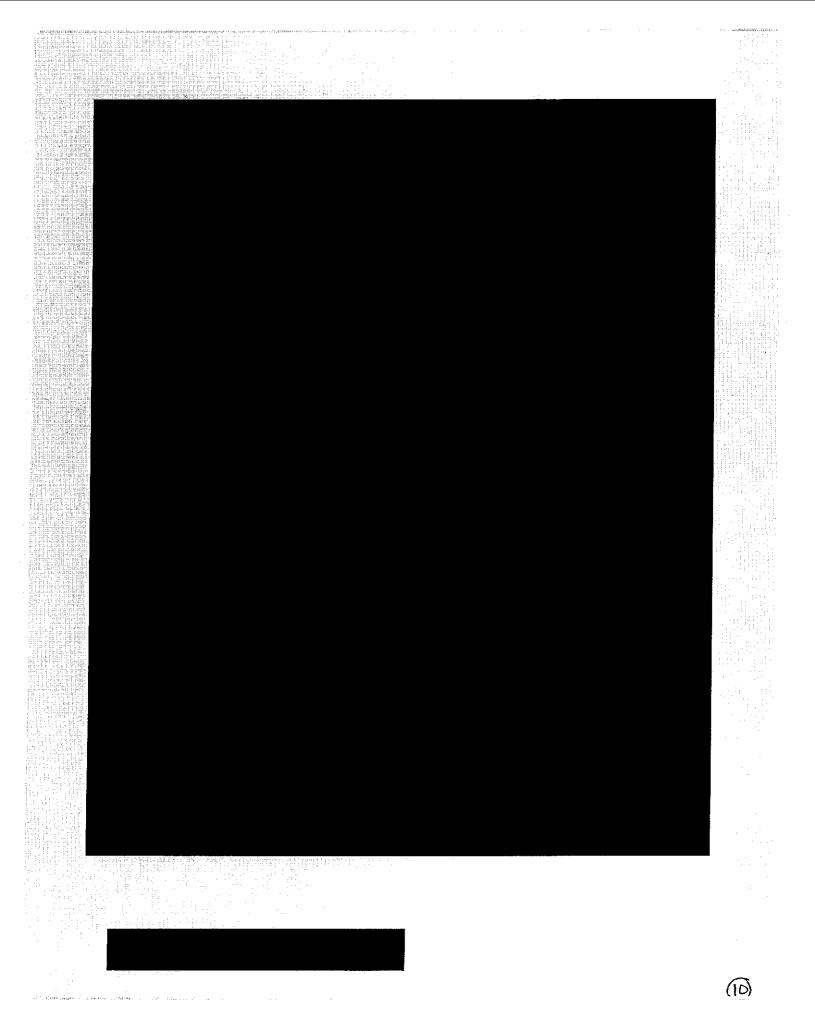


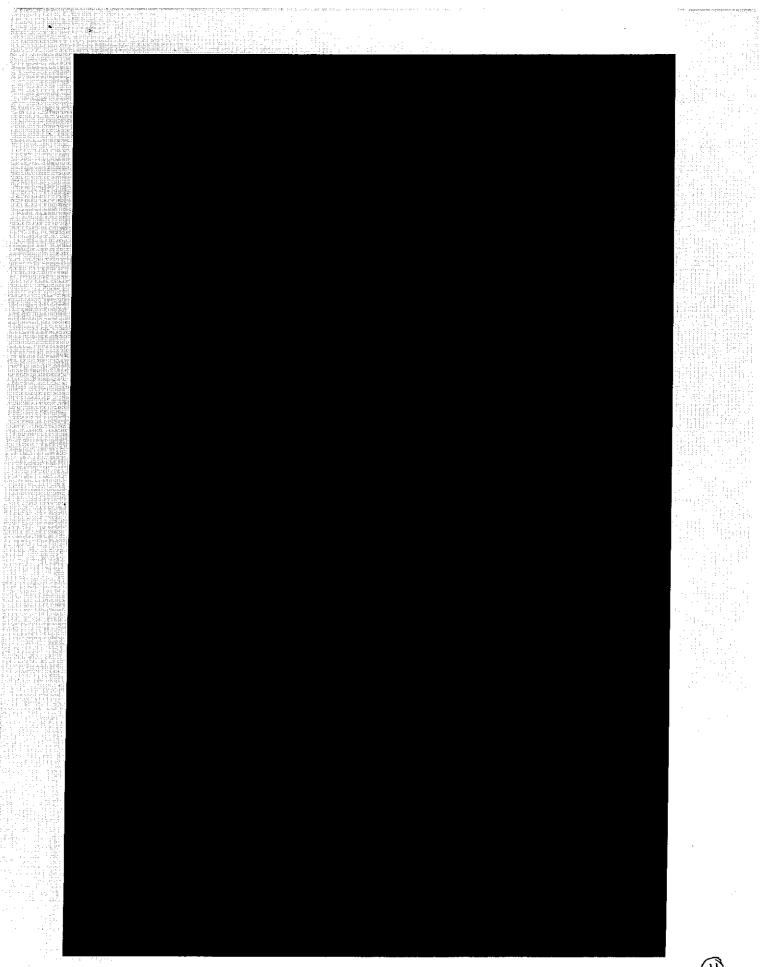


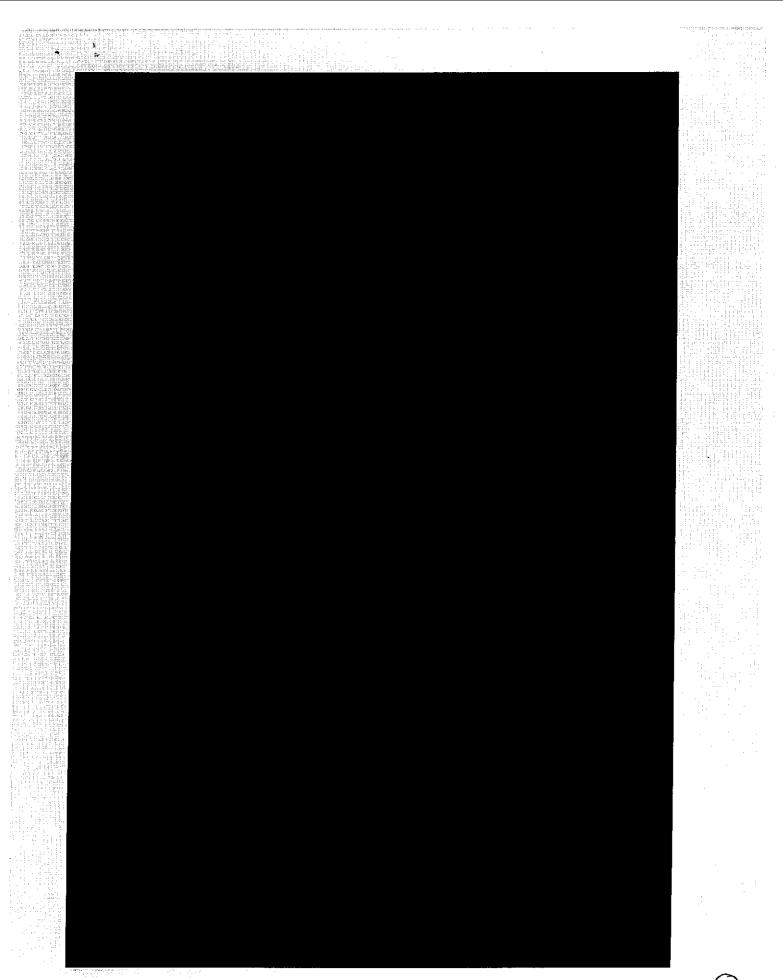


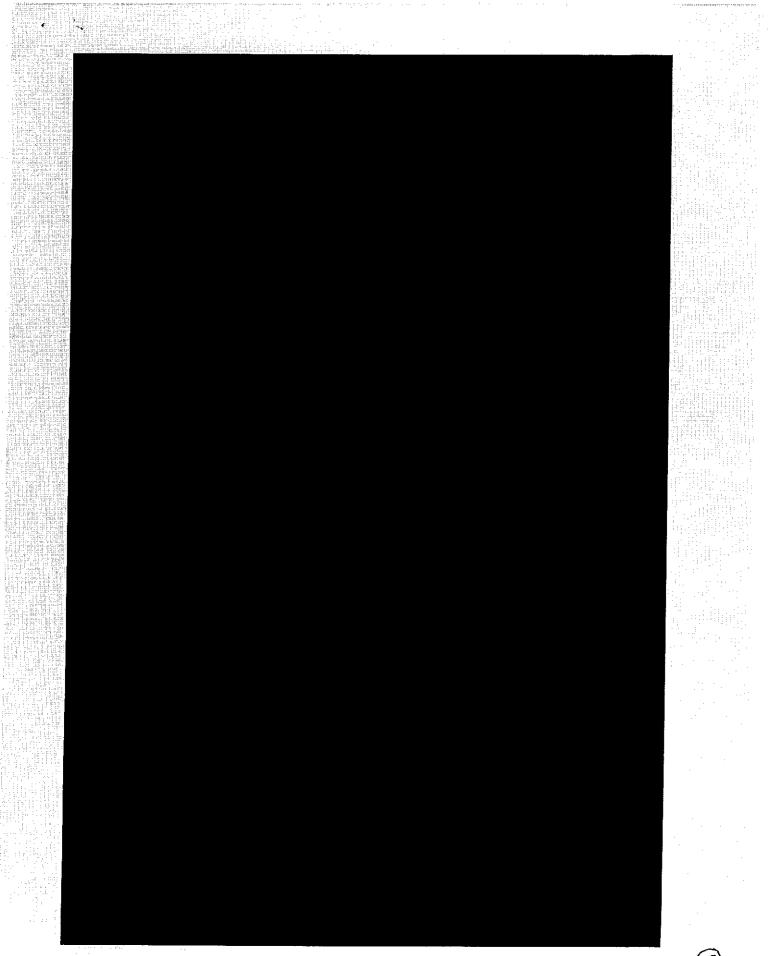


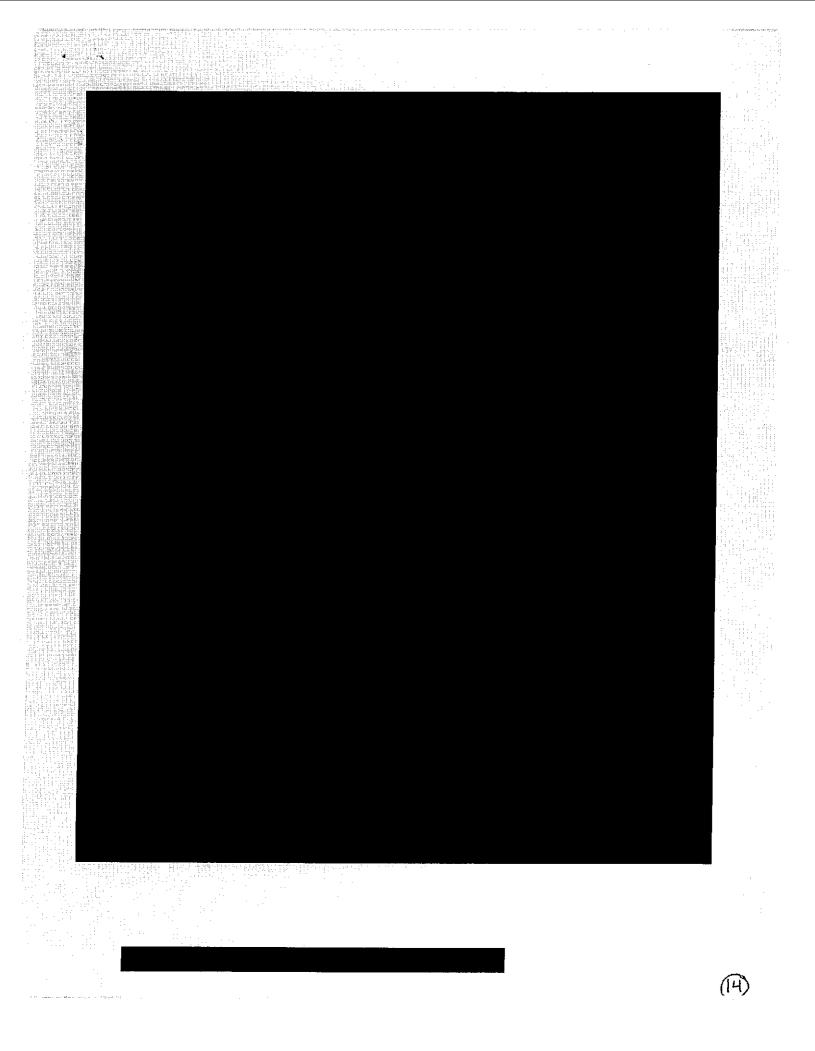


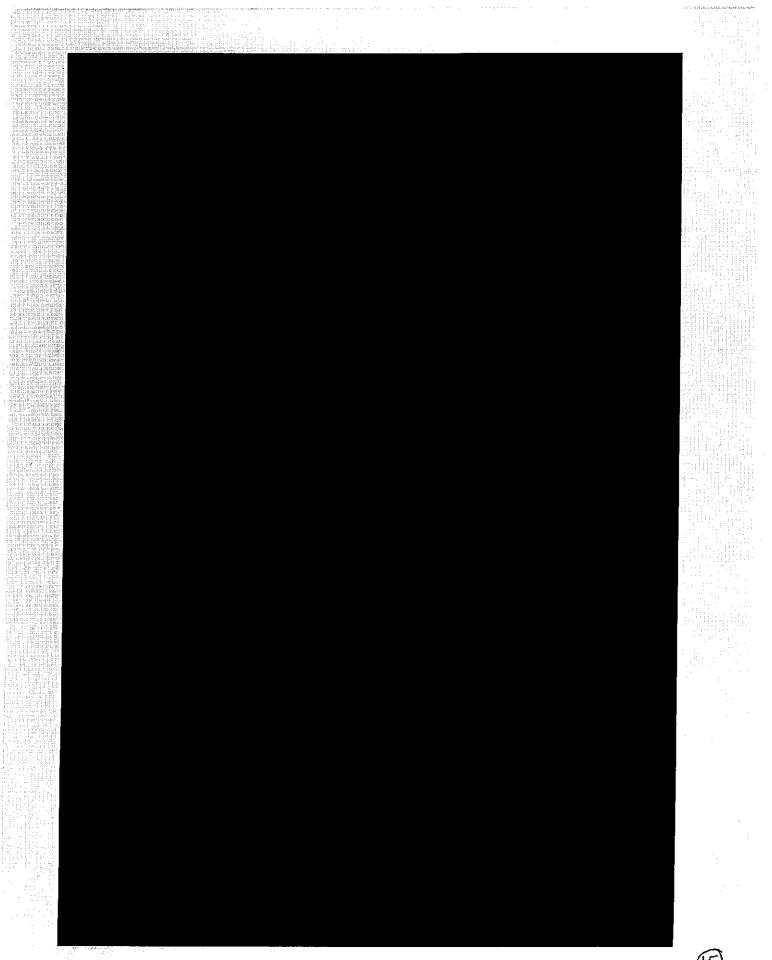


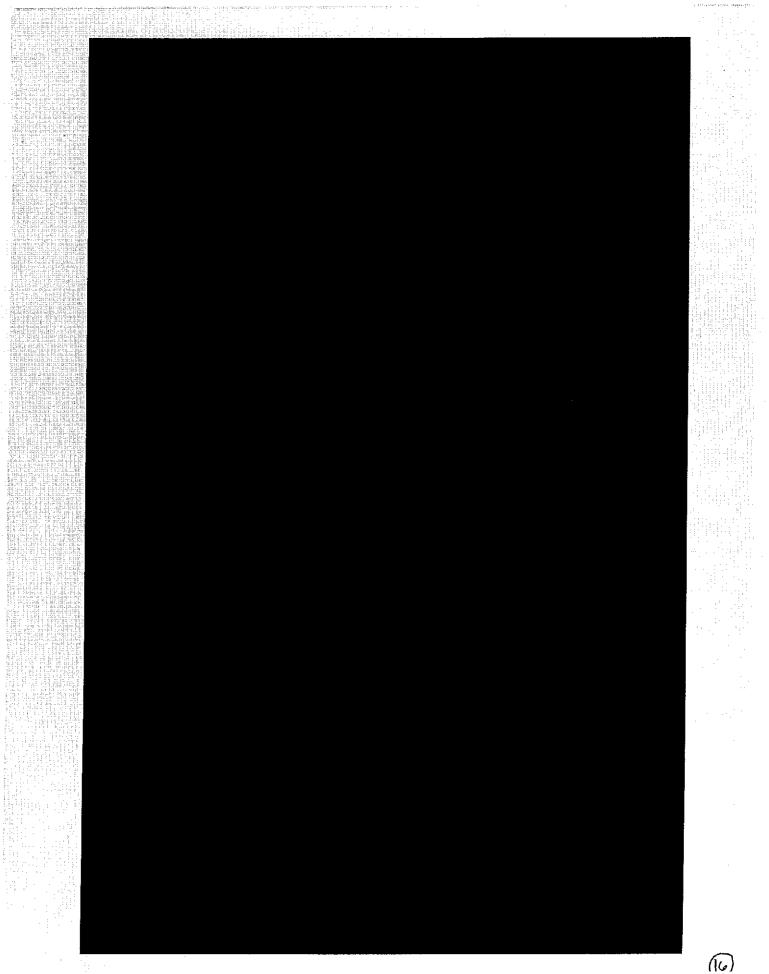


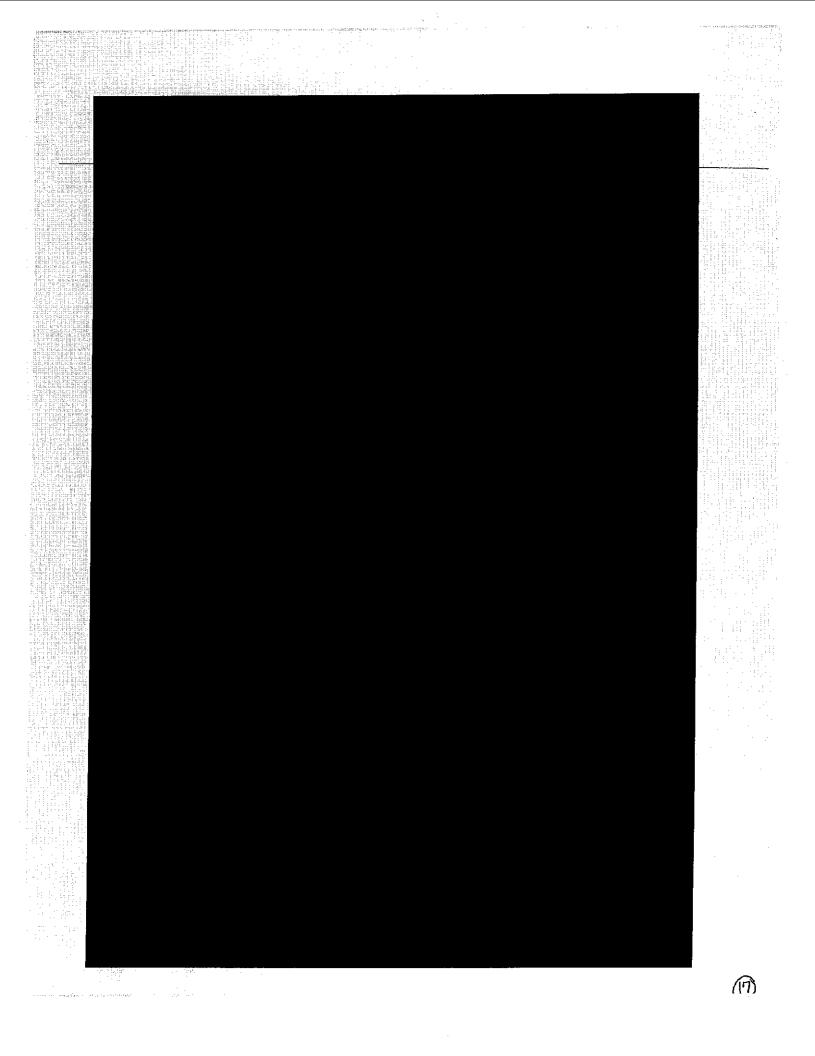


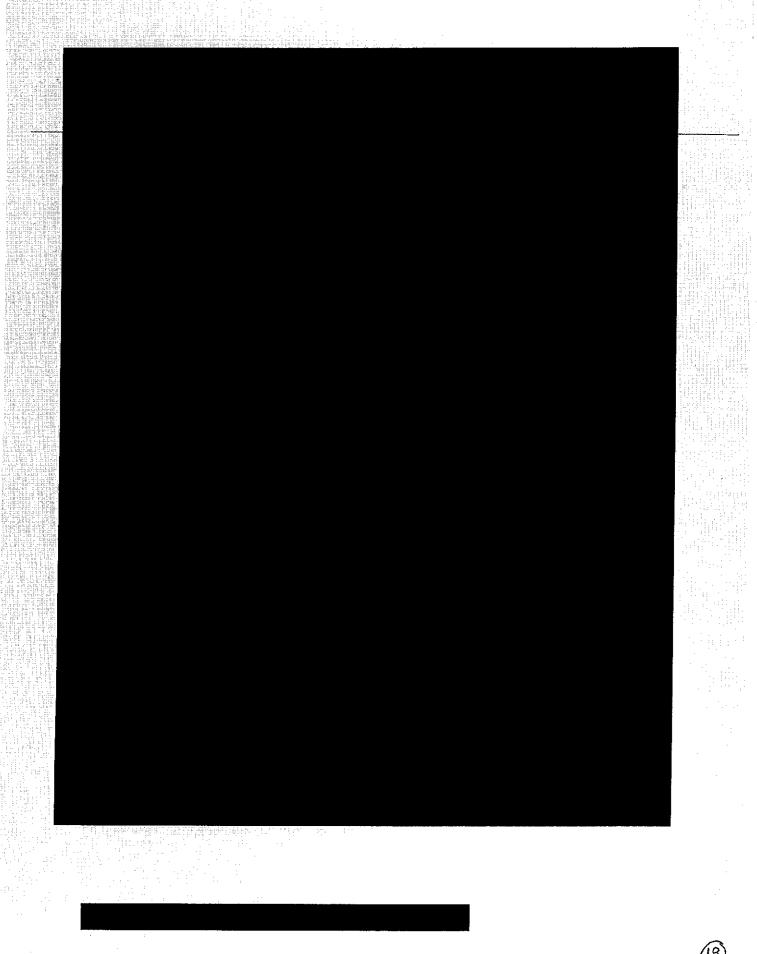






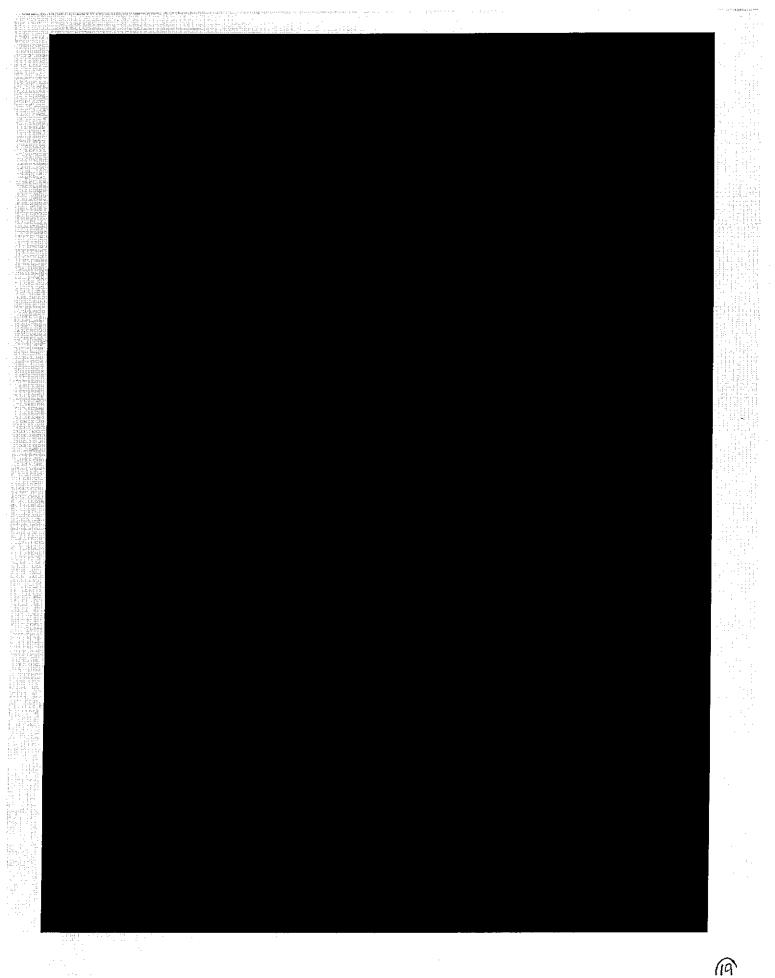


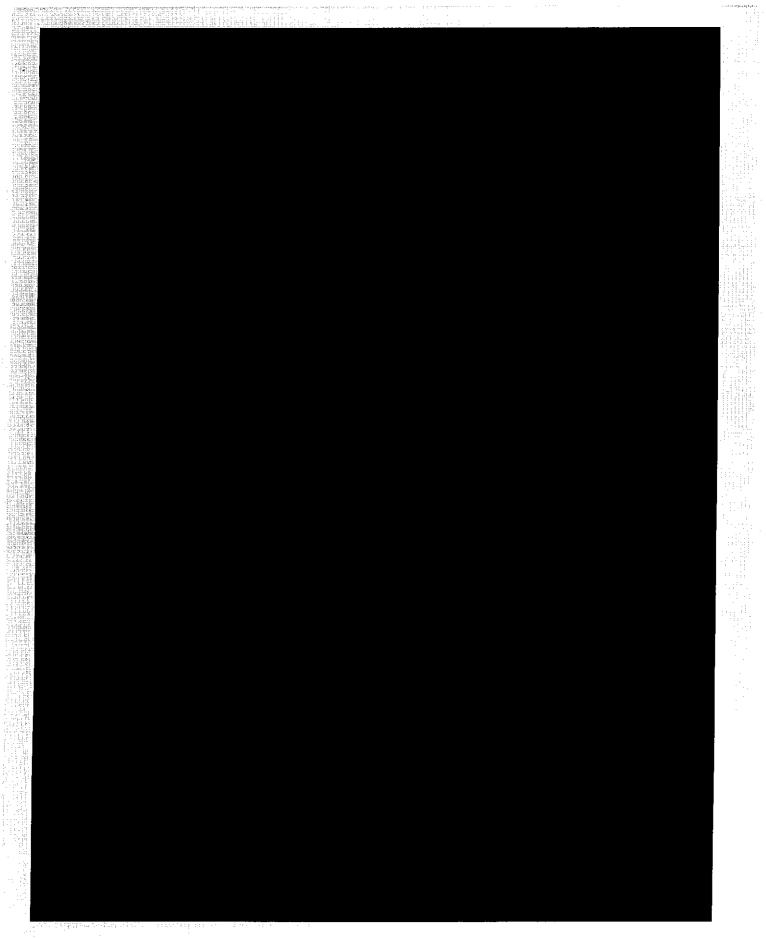




Second and the second second second second

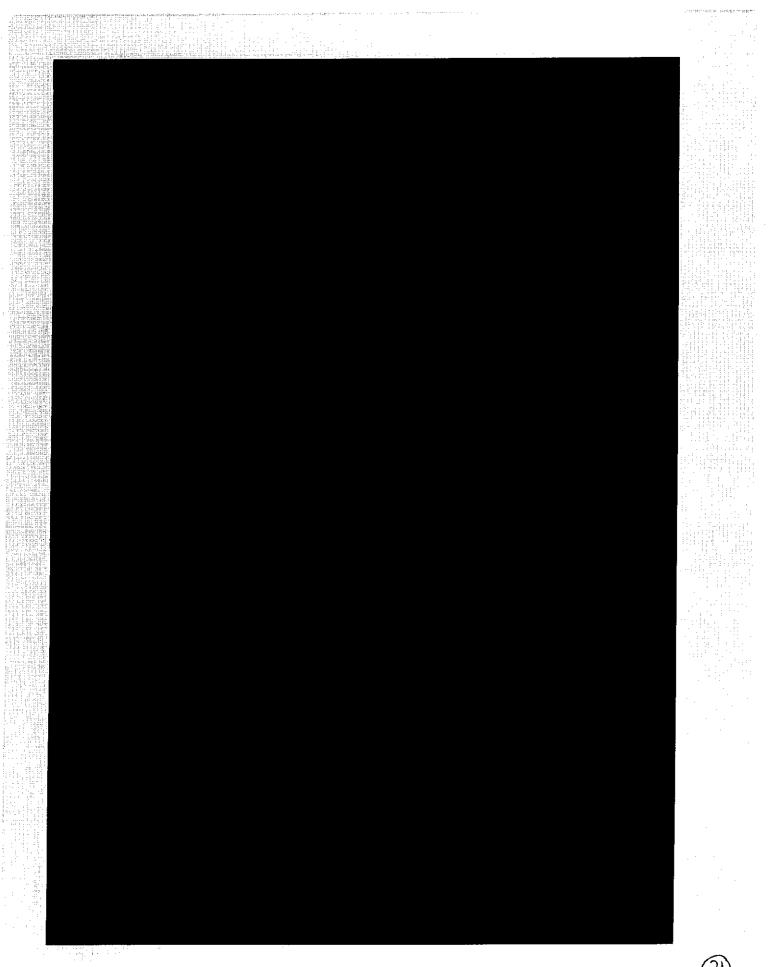
(18)





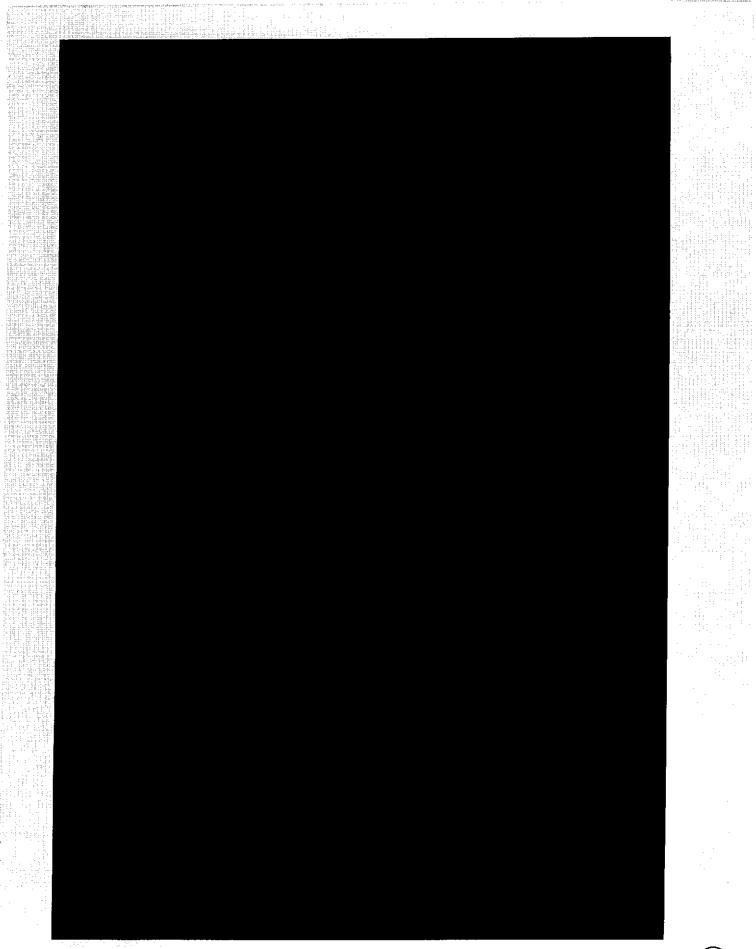
рийн Ганфирны сонблар улбого, сарасон ар асан он бийг болоос бар Хар

120

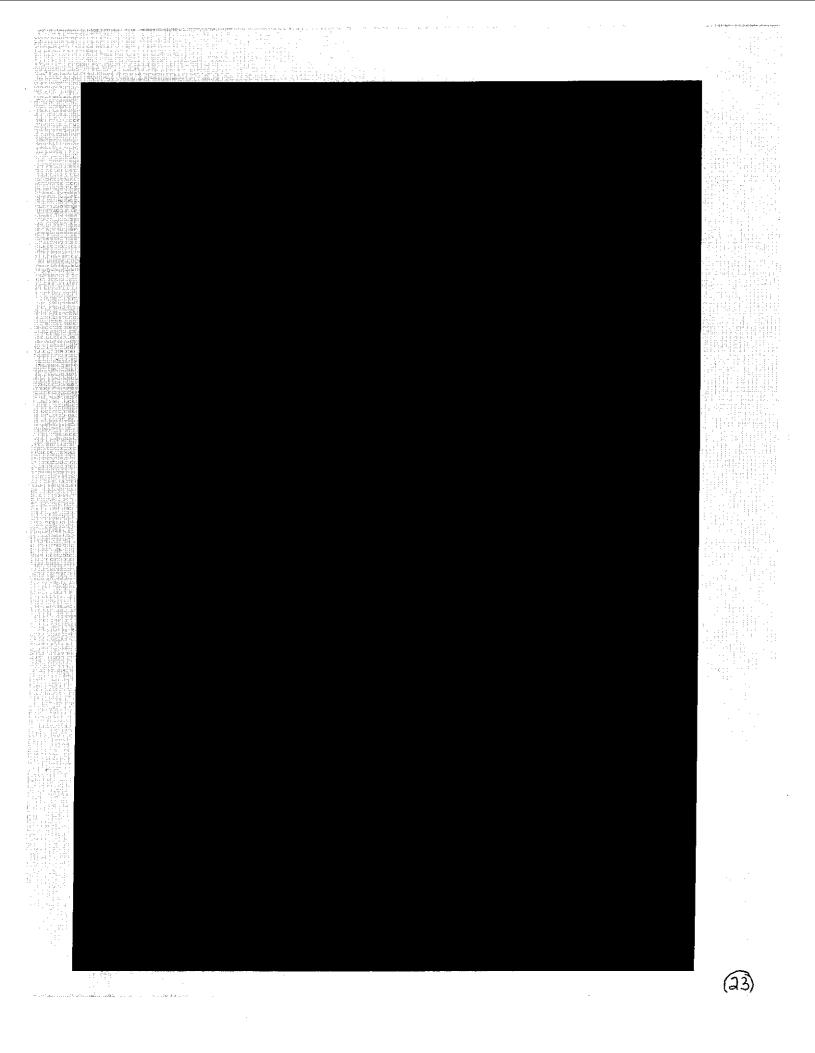


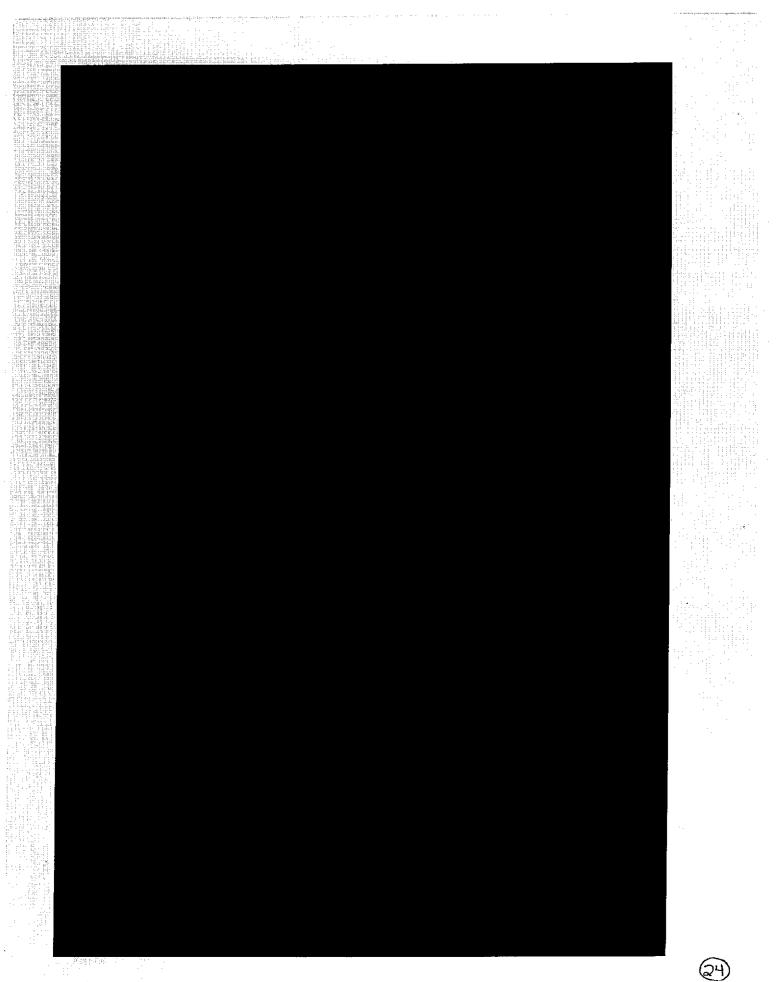
- construction and the state of the second

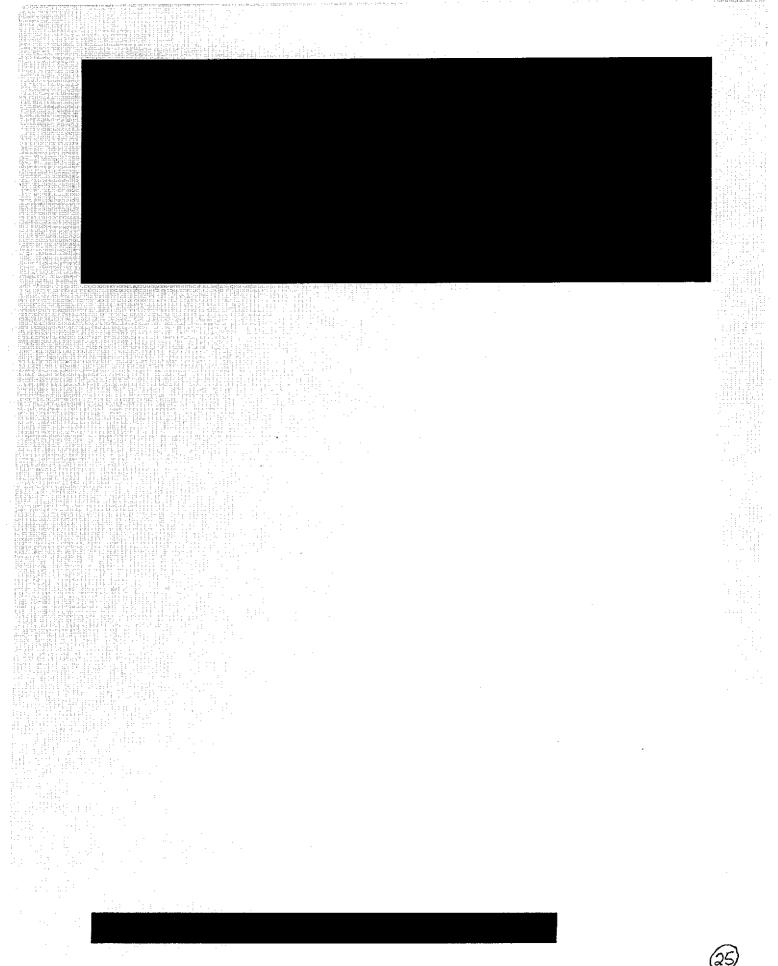
(21)

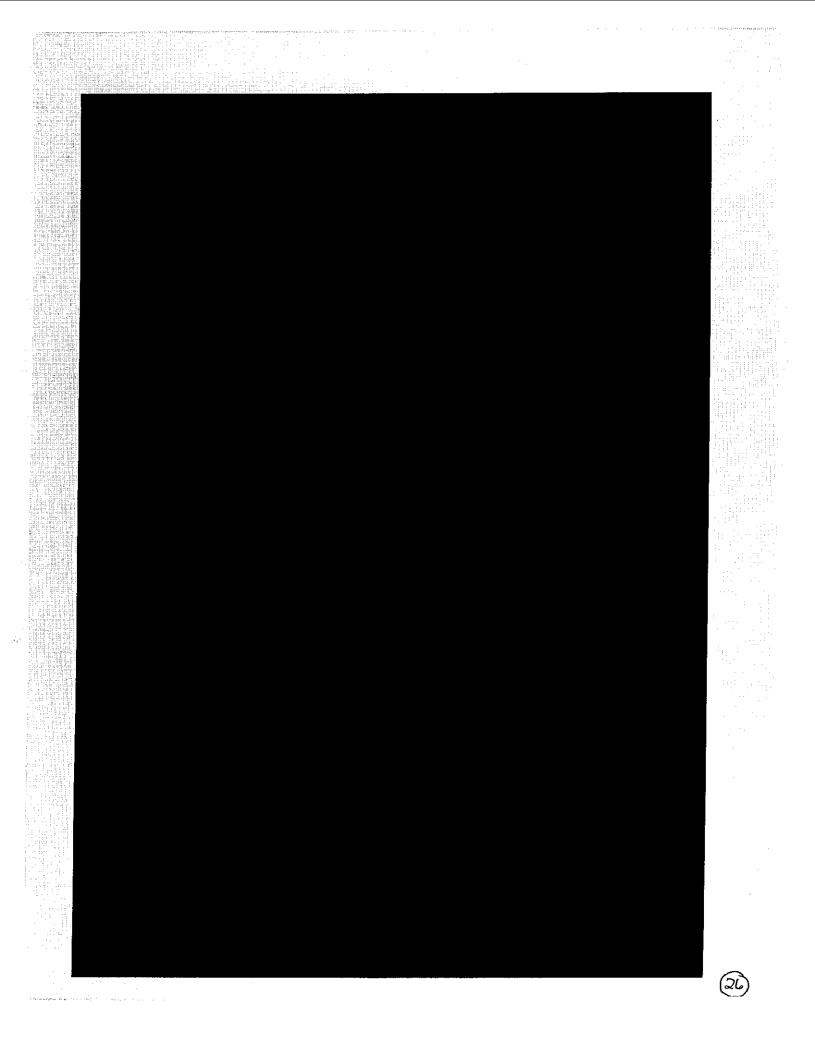


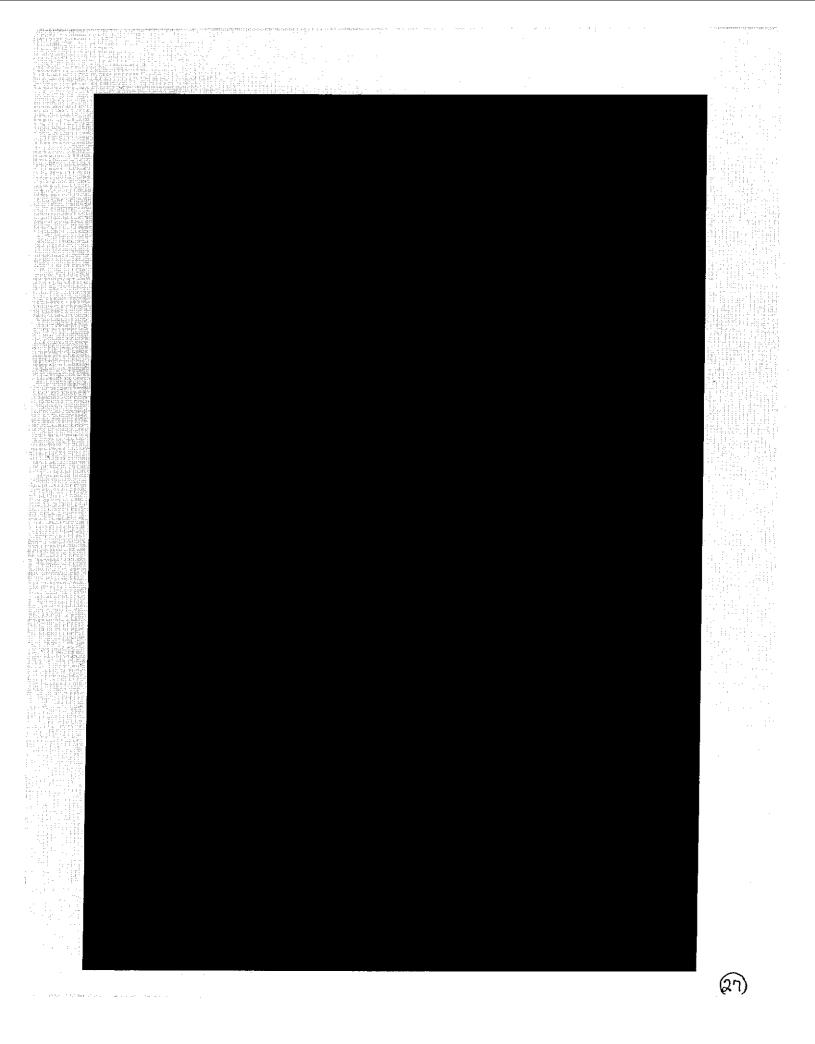
(22)

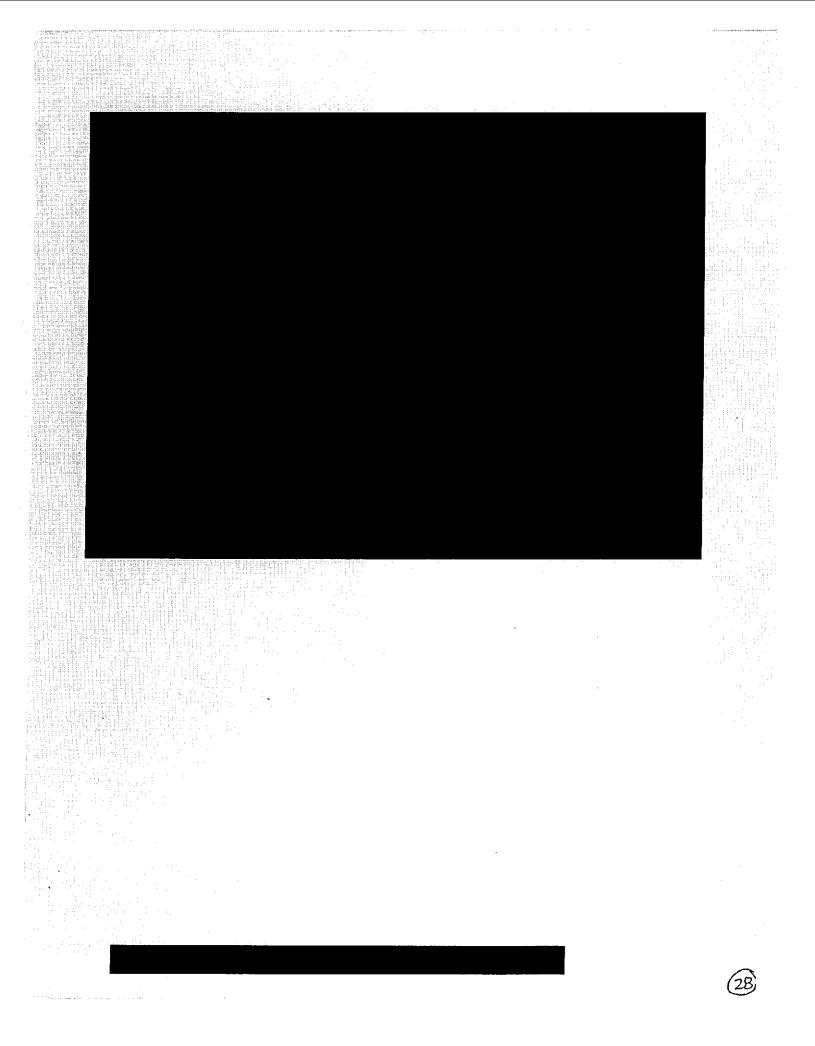


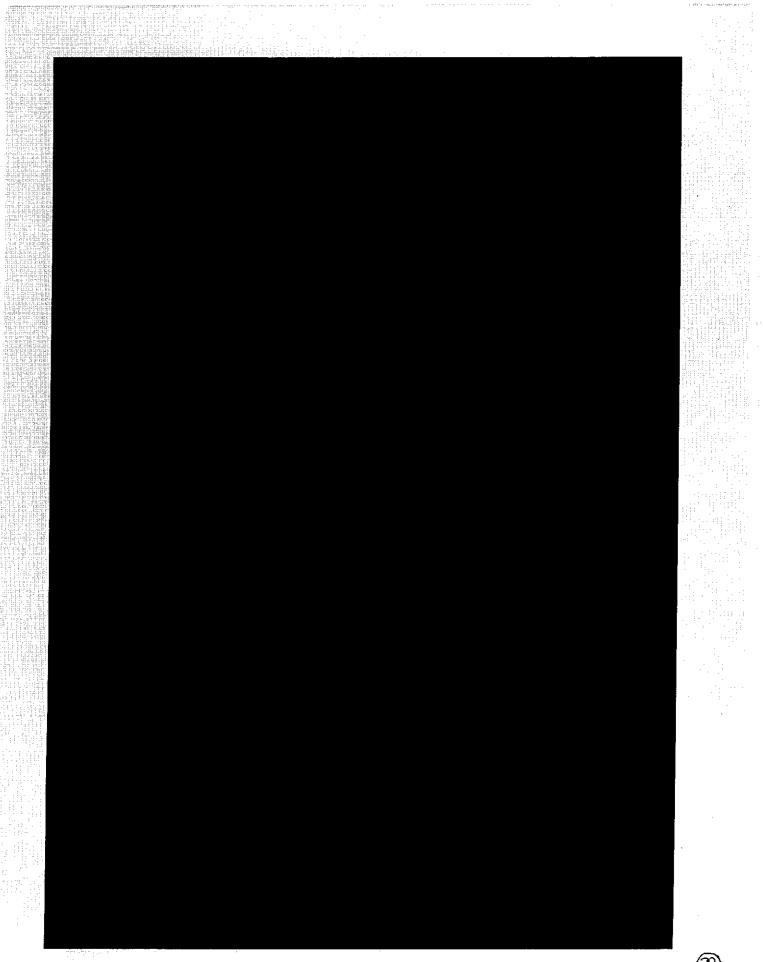


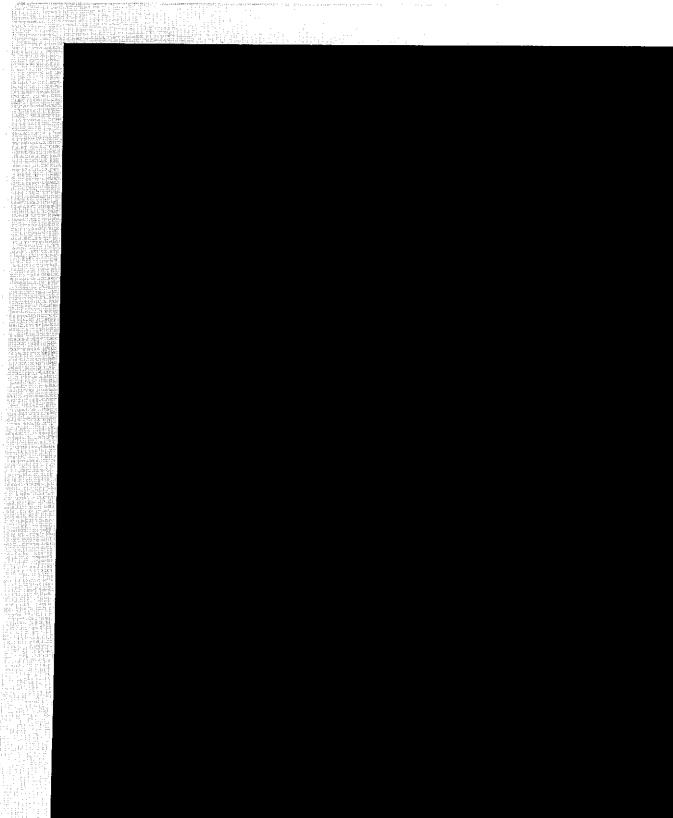


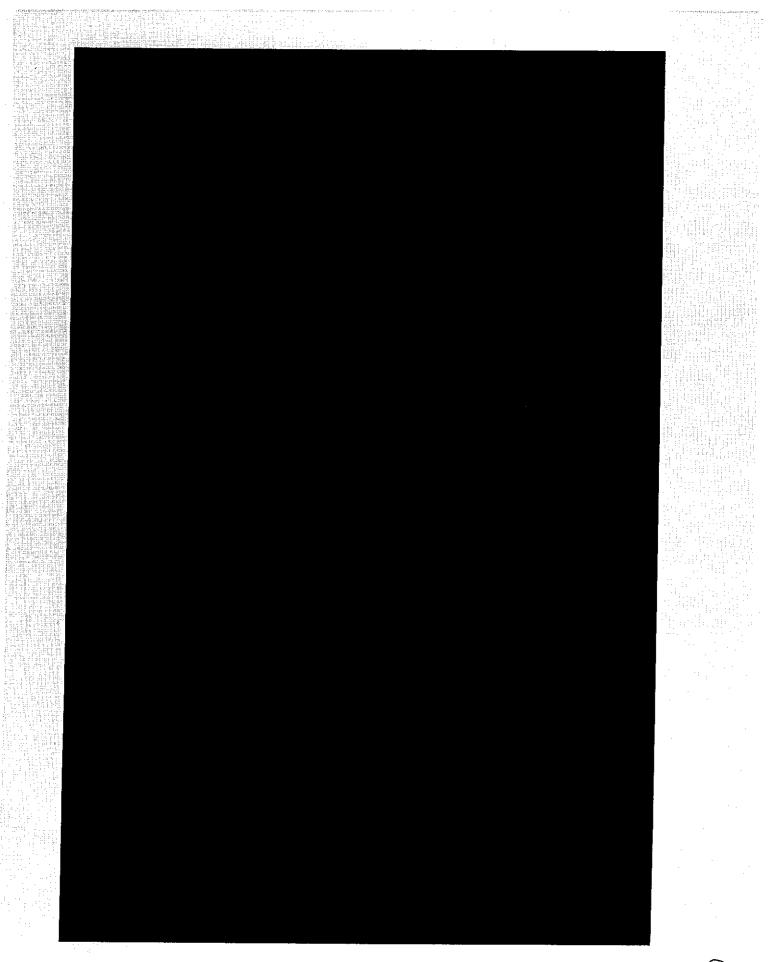


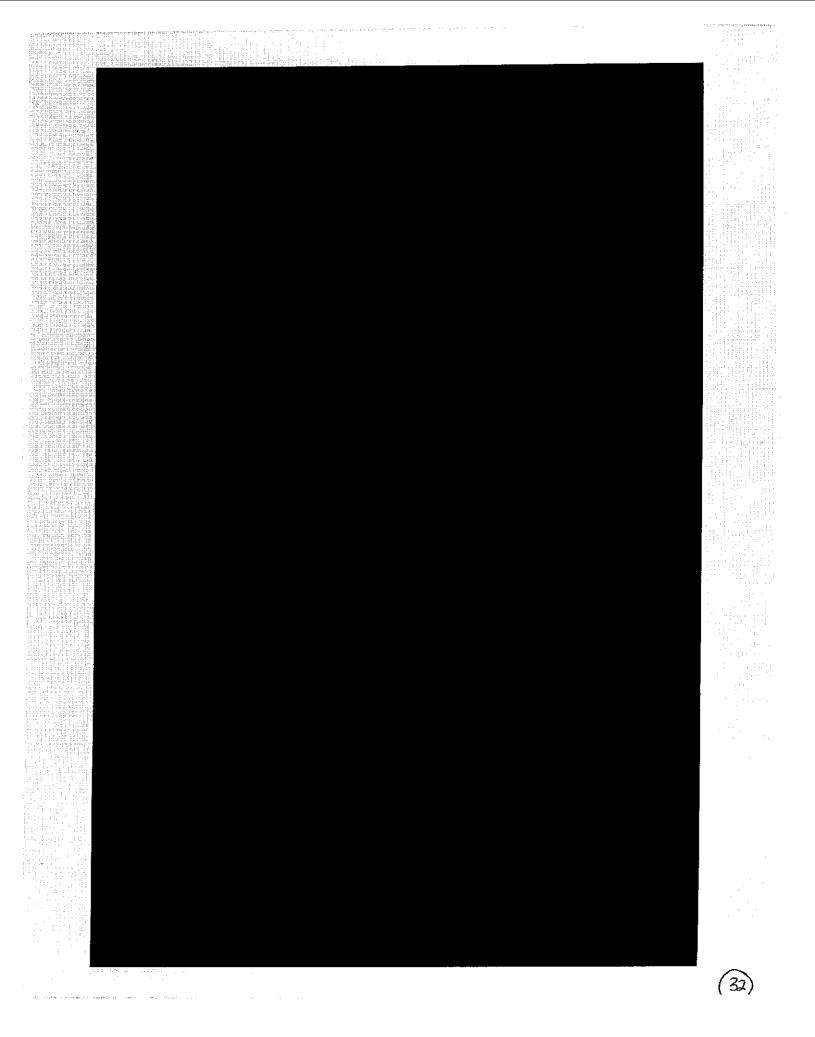


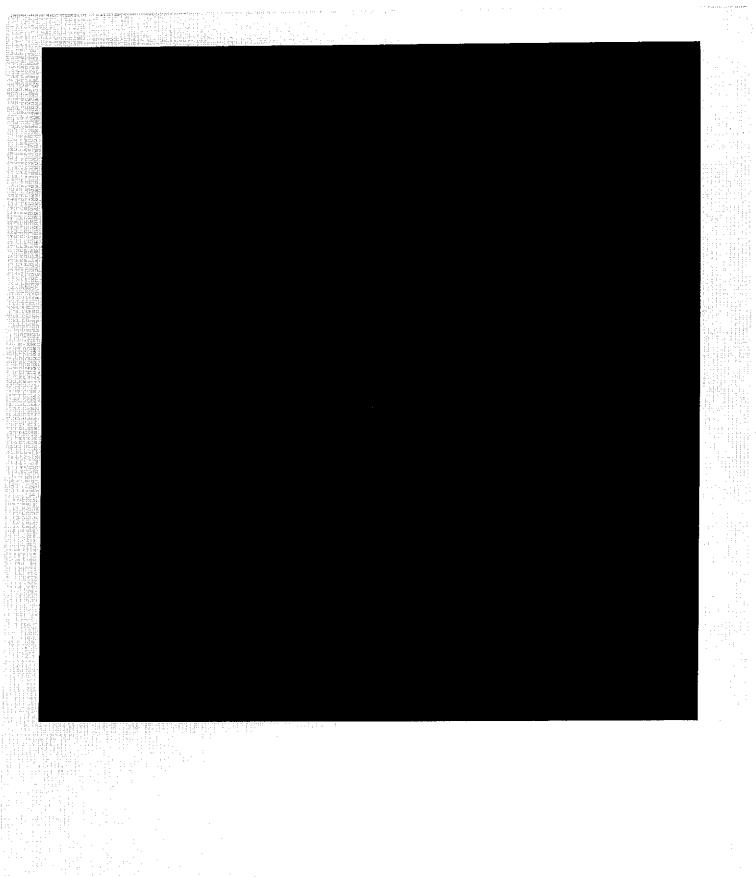








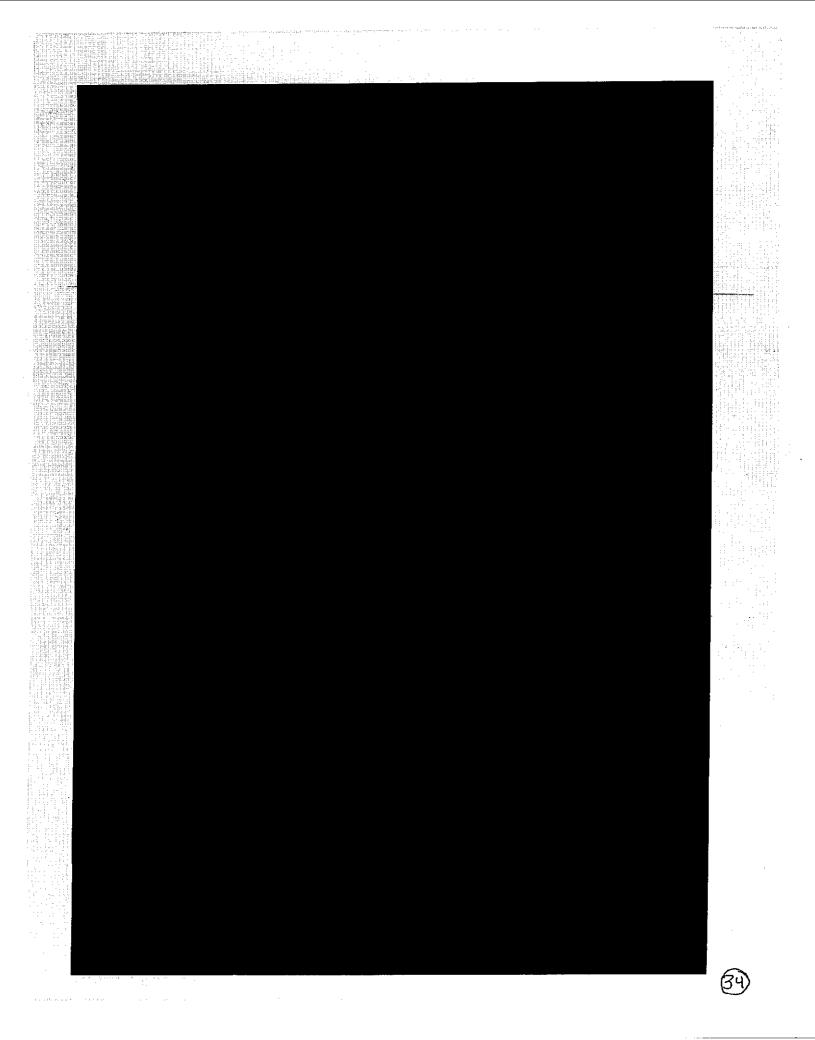


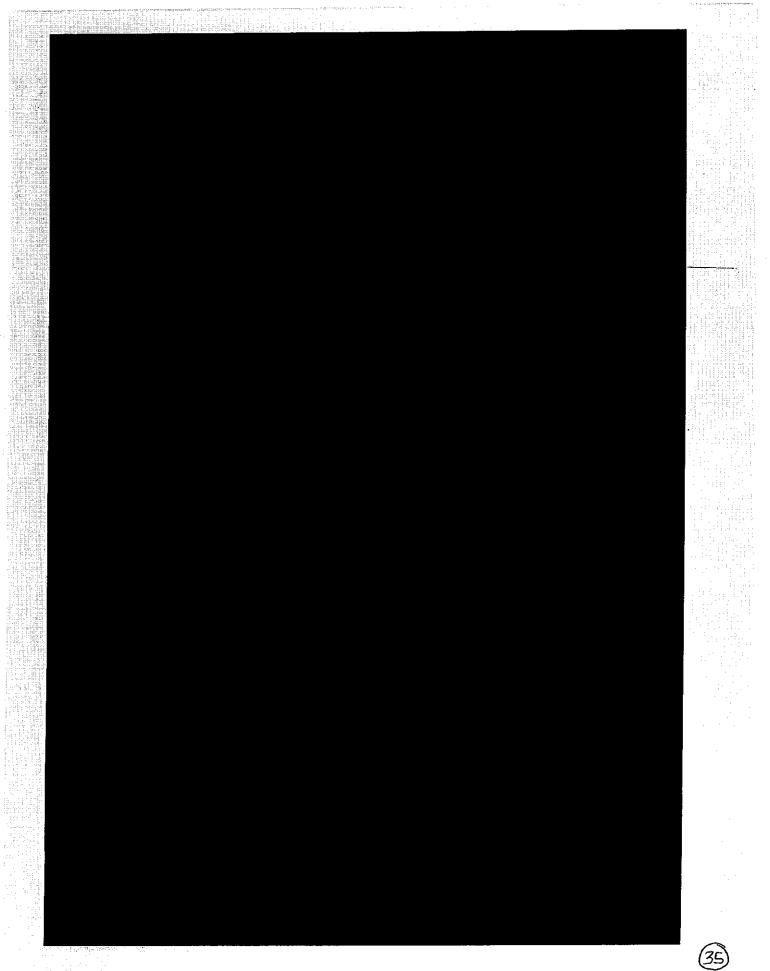


and an ann an Aonaichte Ann an Aonaichte Ann an Aonaichte Ann an Aonaichte Ann an Aonaichte

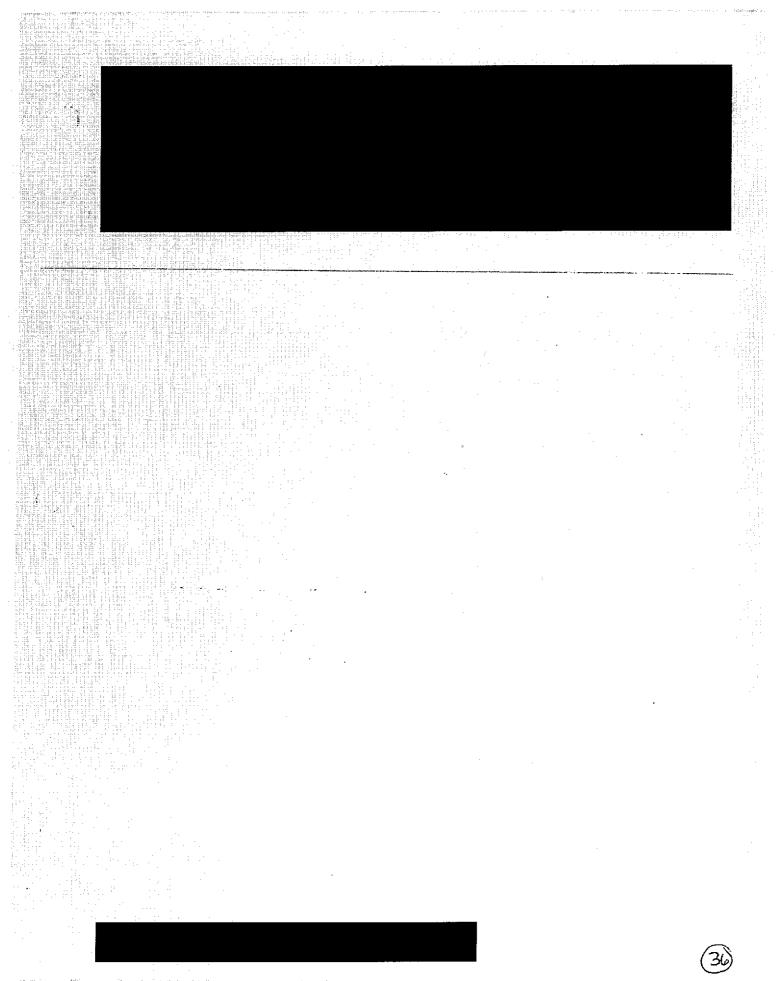
and particular and a second second

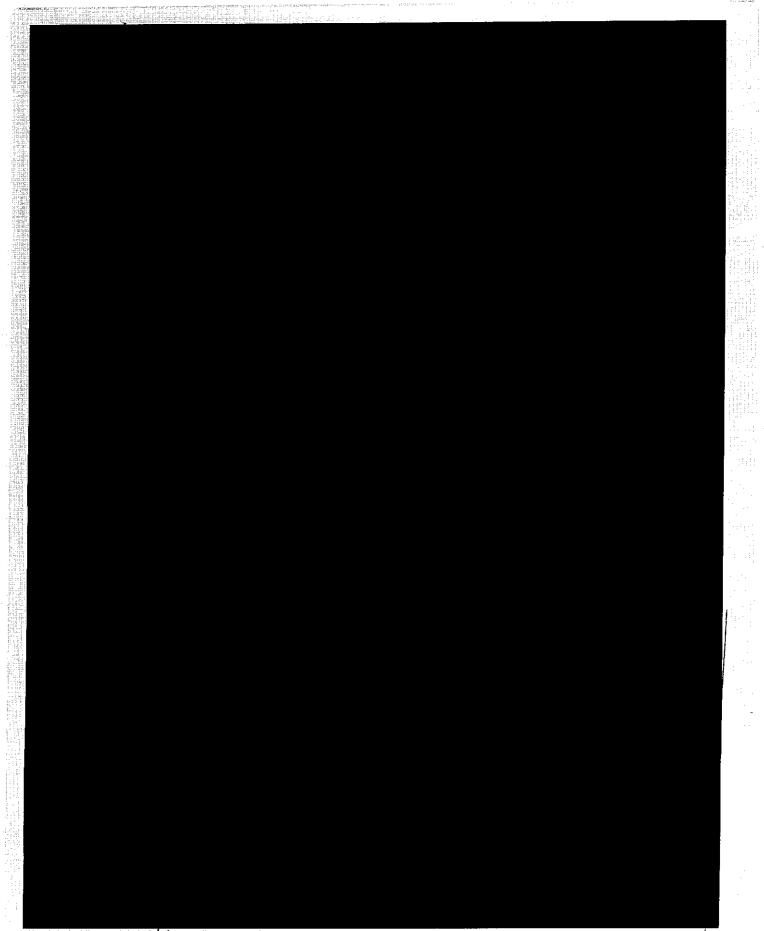
(33)





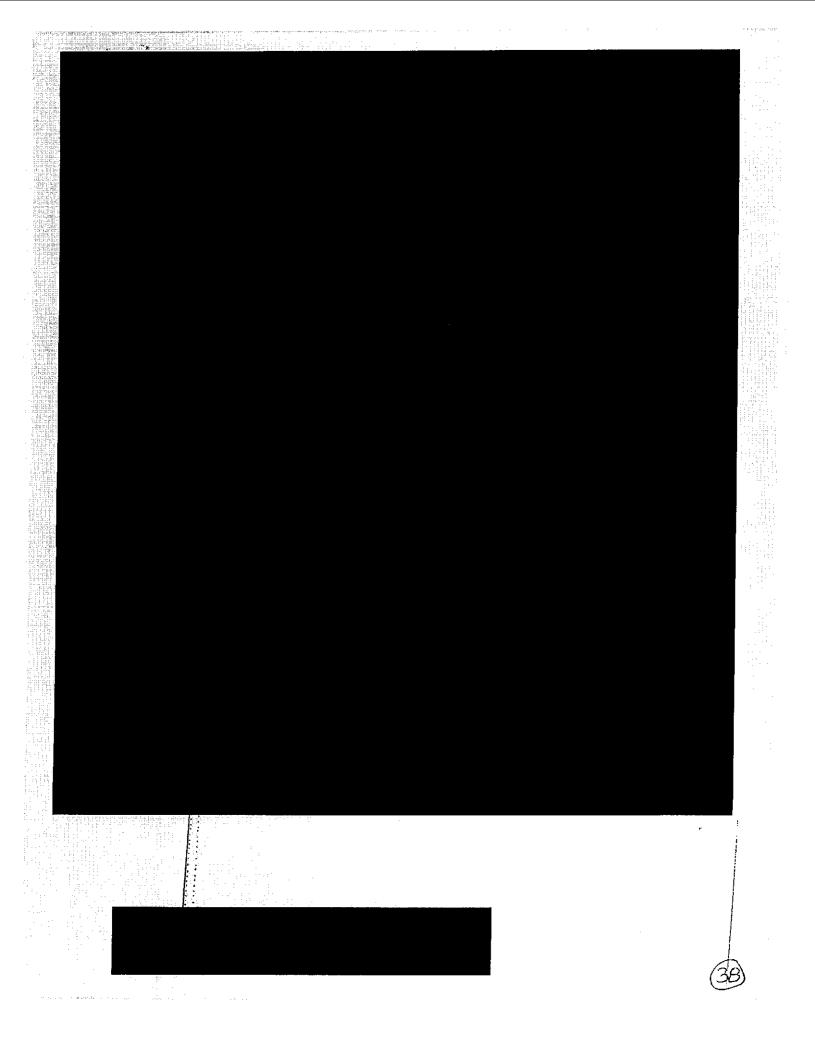
. The second structure and the second structure is the second structure structure is the second structure str

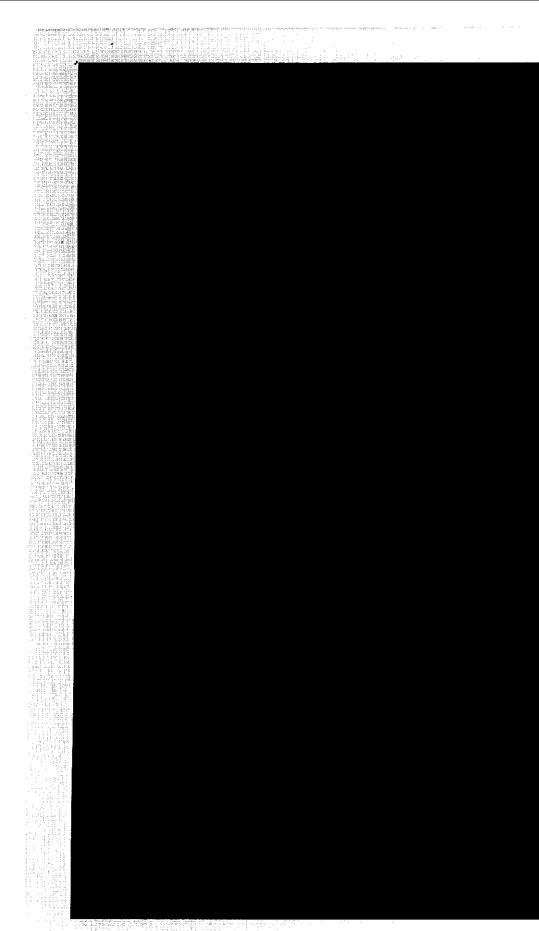




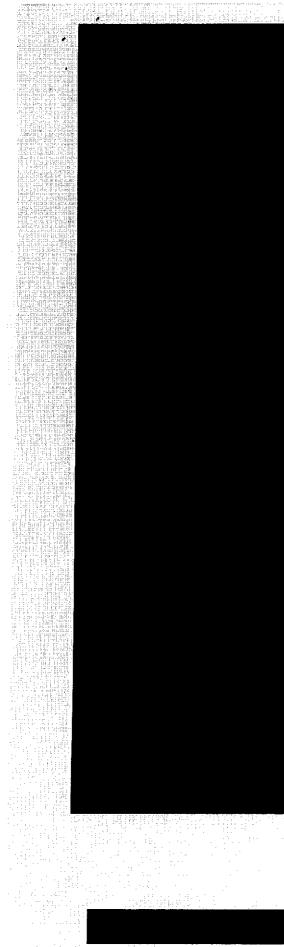
37

ومحتمد



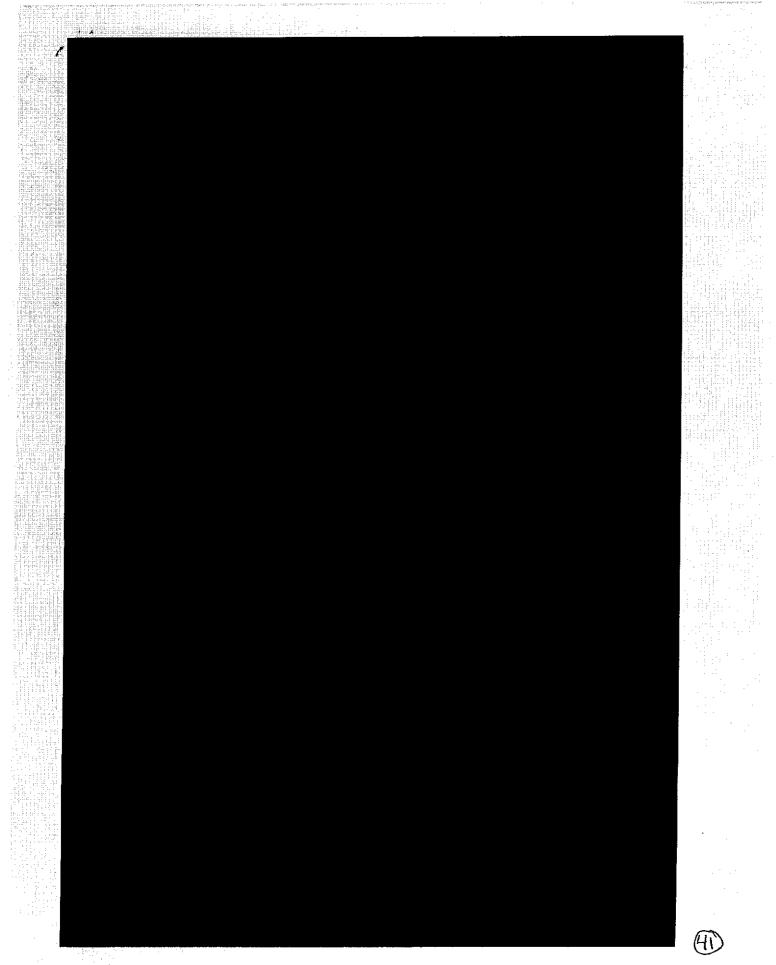


and a second second second second

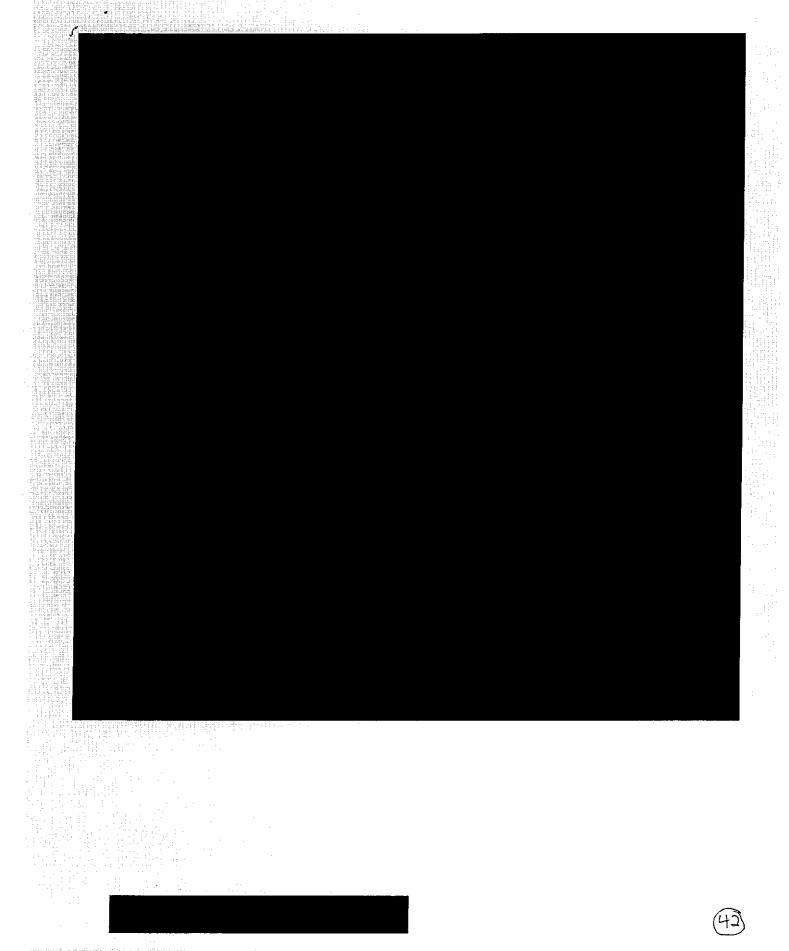


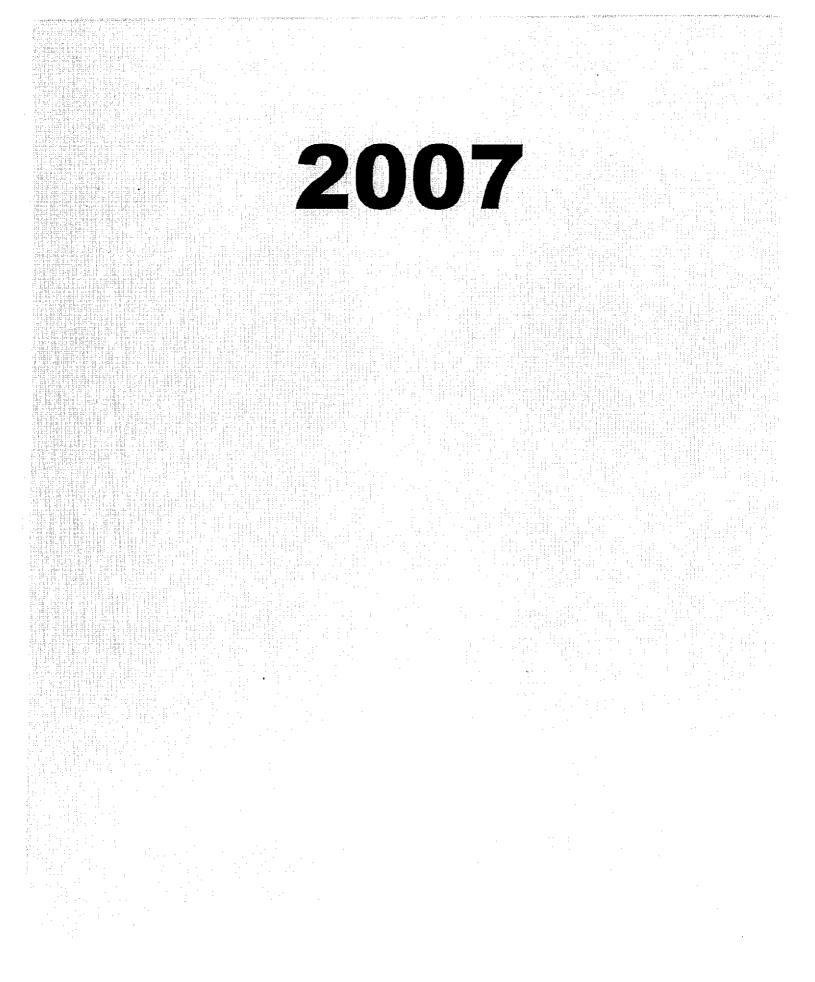
•]

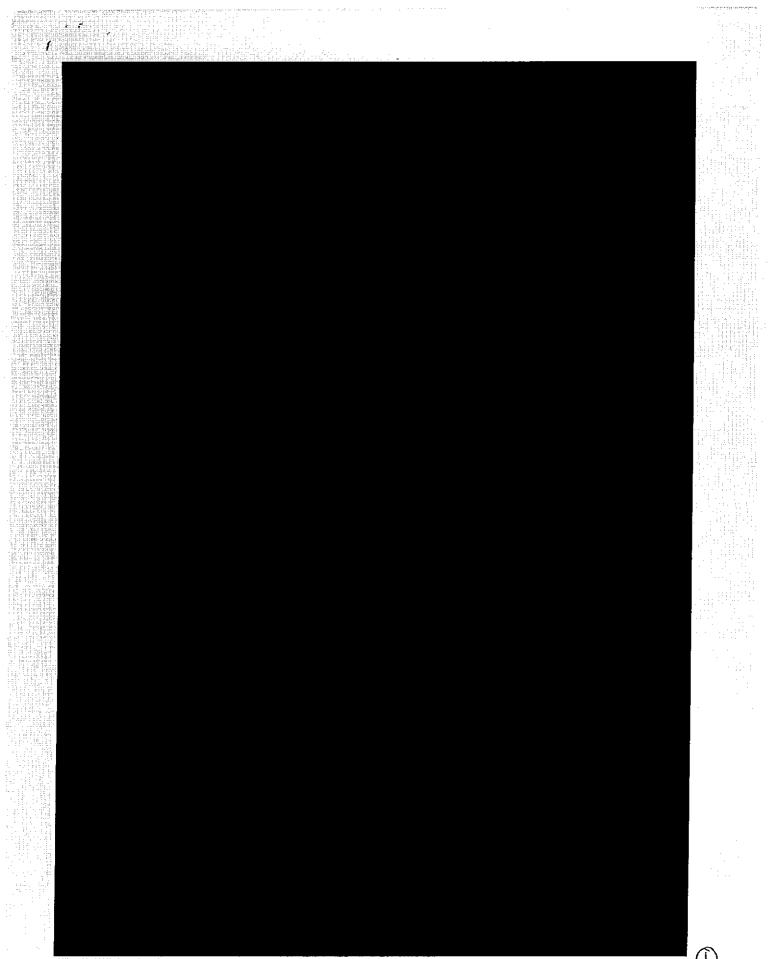
40



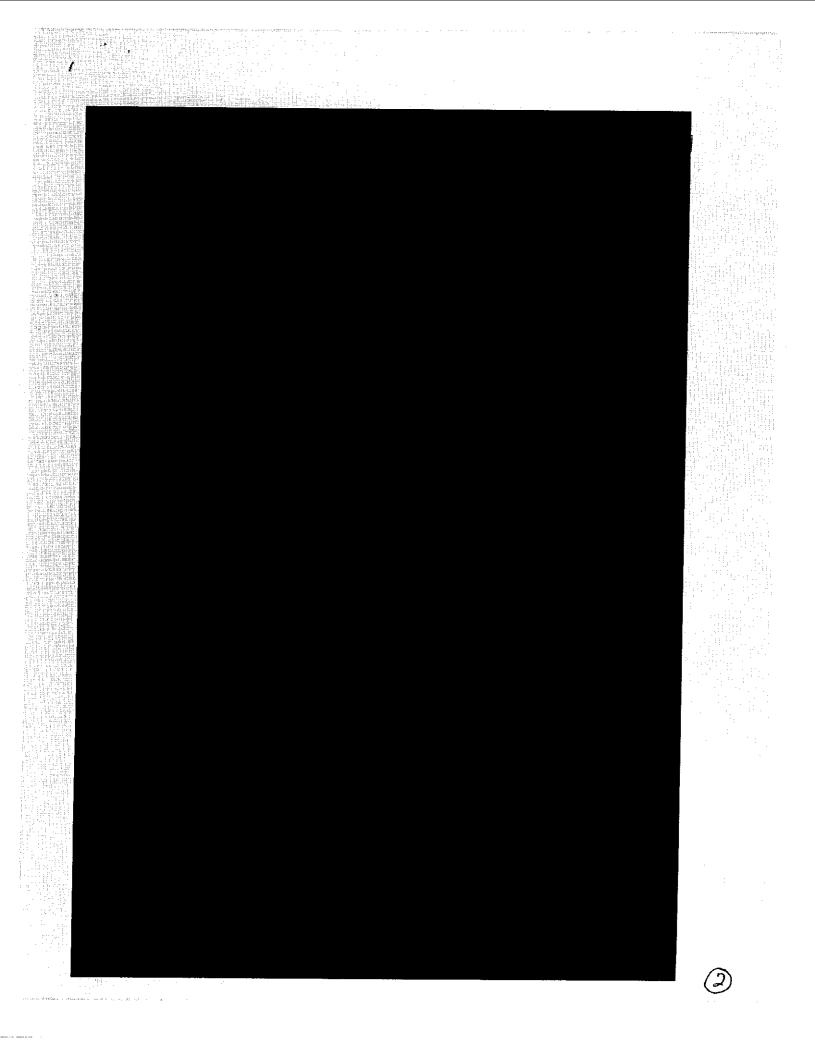
a and a second and a second second

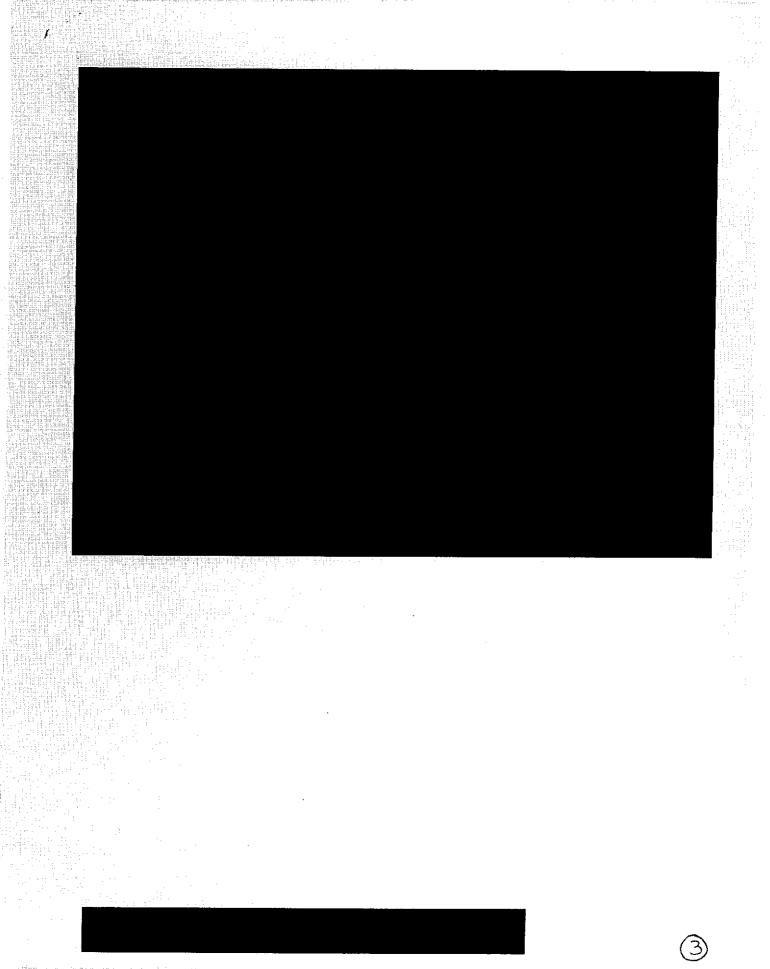


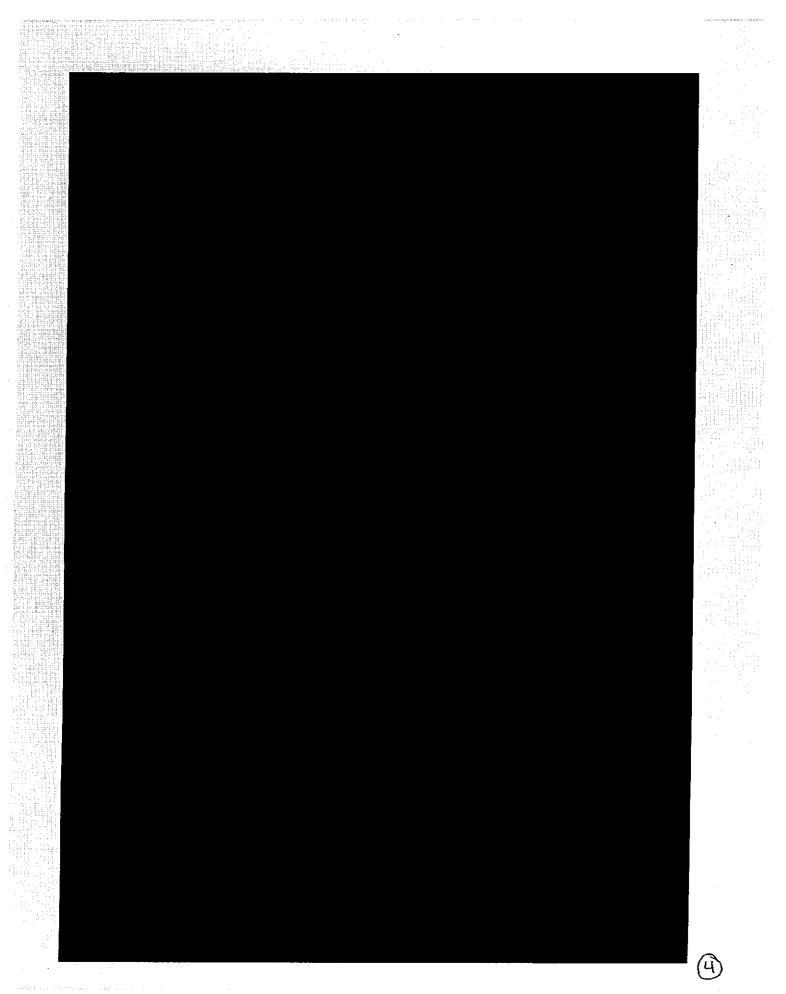


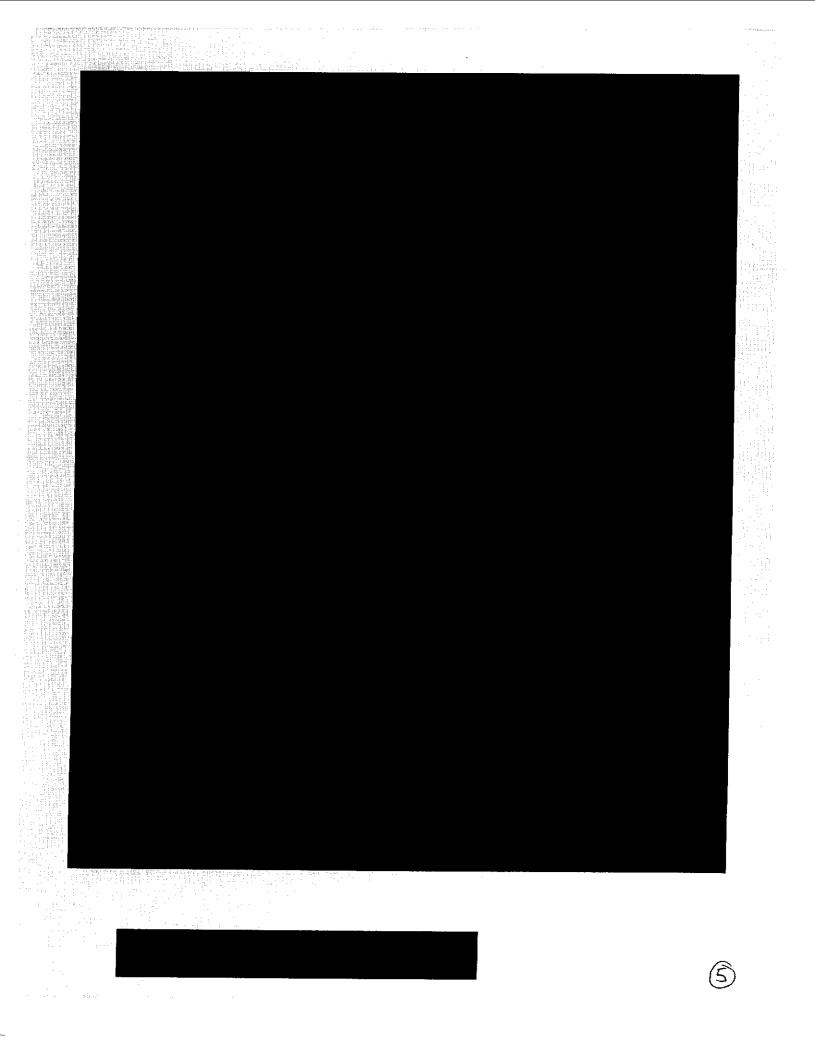


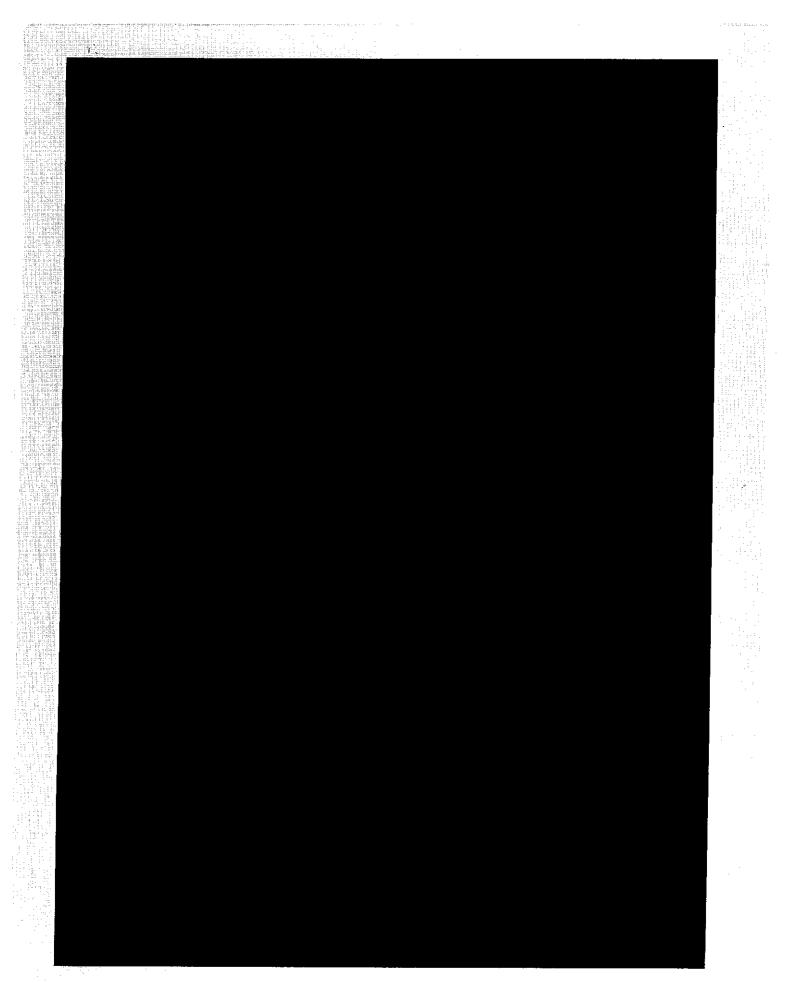
n an an an Anna an Anna



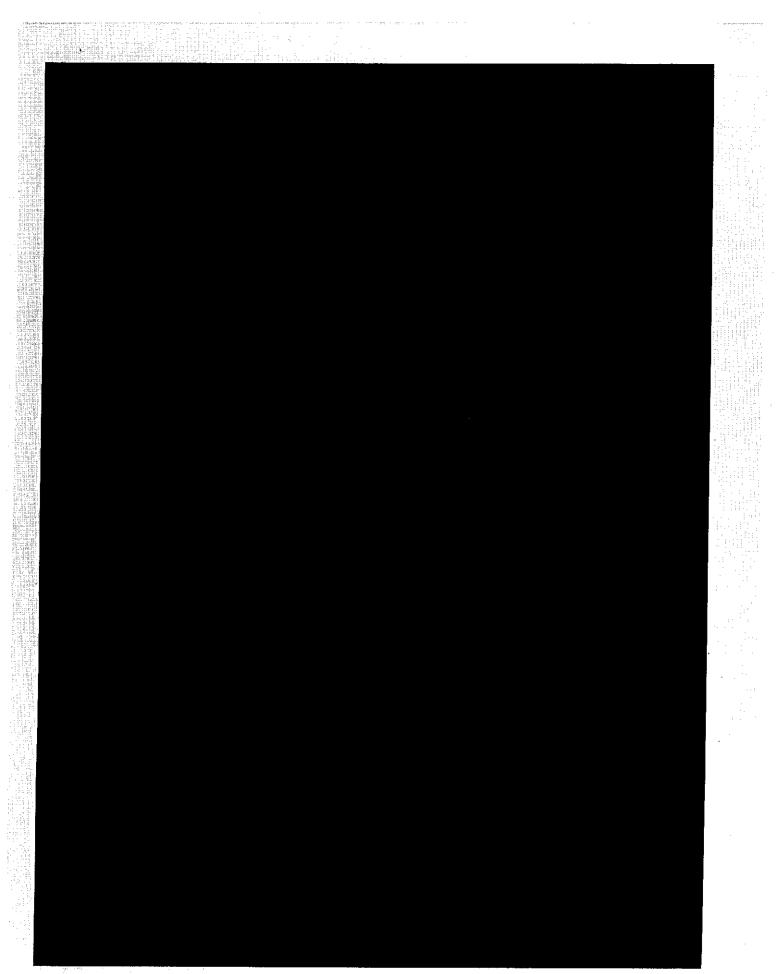


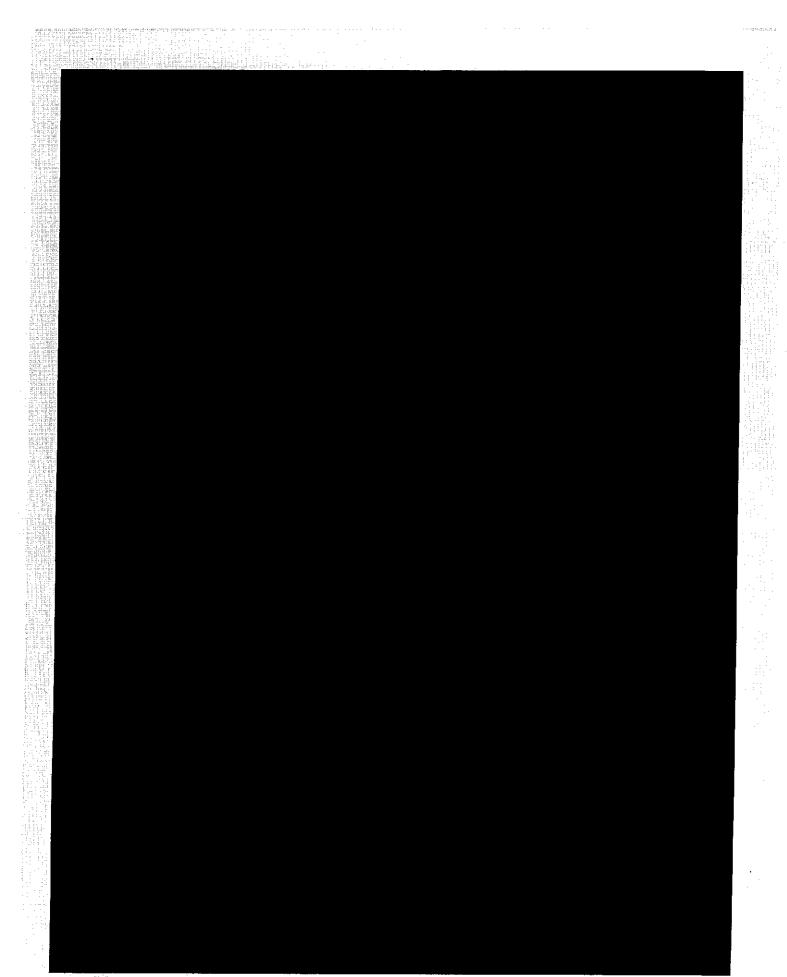






and a second second

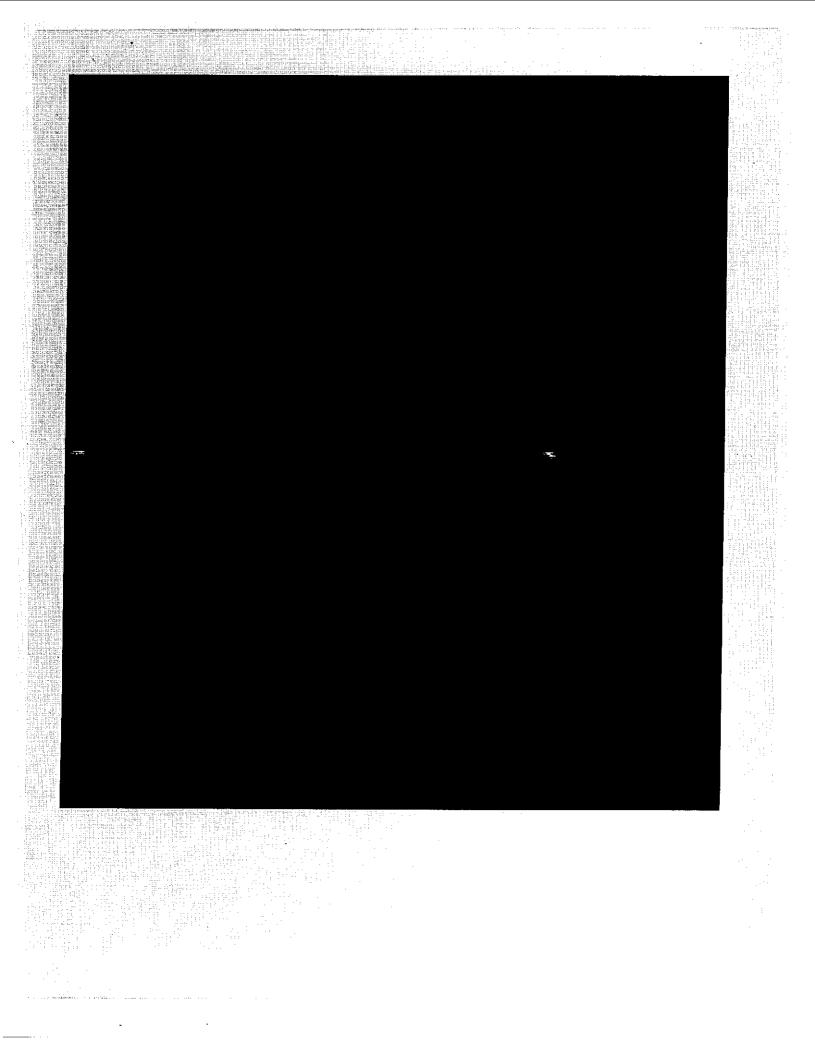


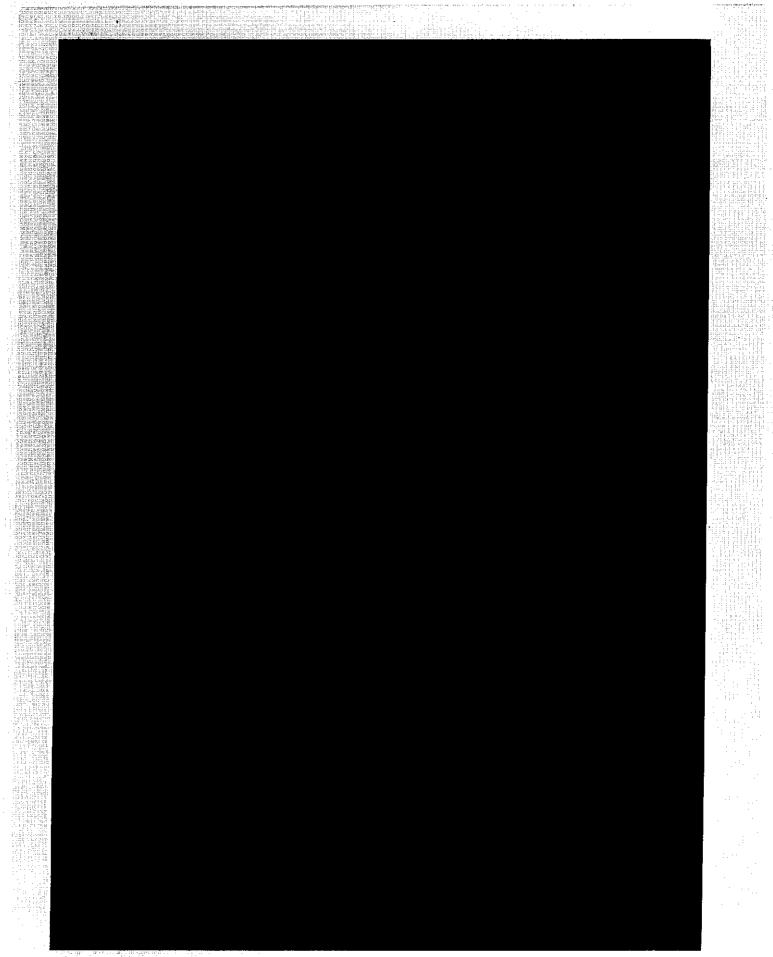


a a service and a service and the service and

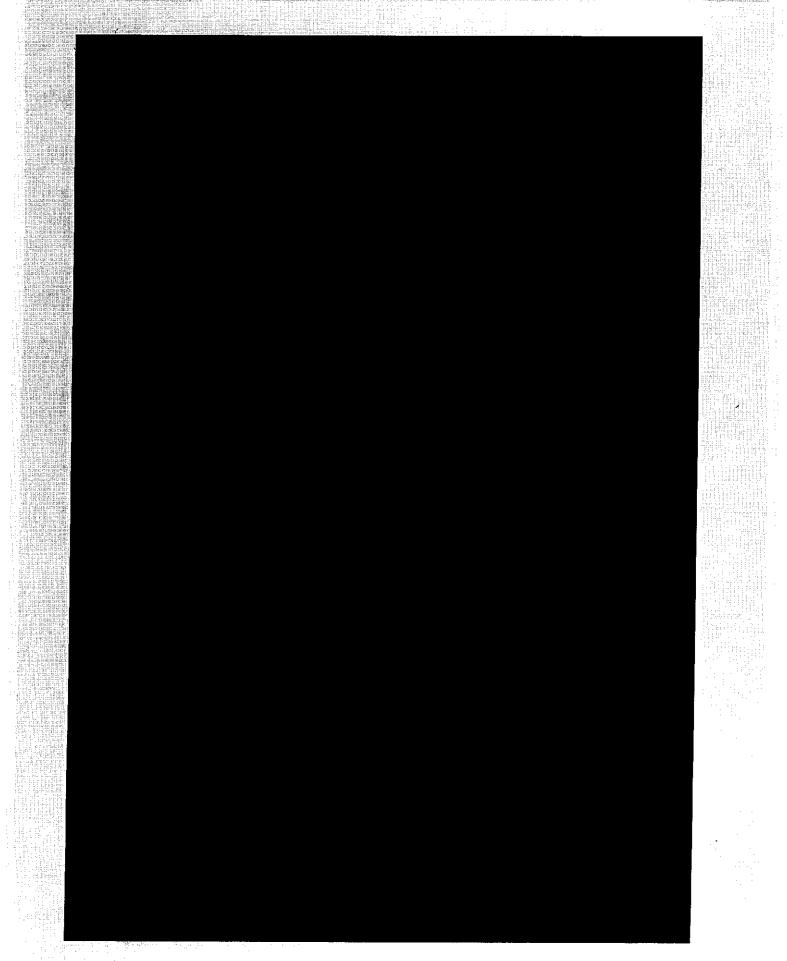
··· ·

•



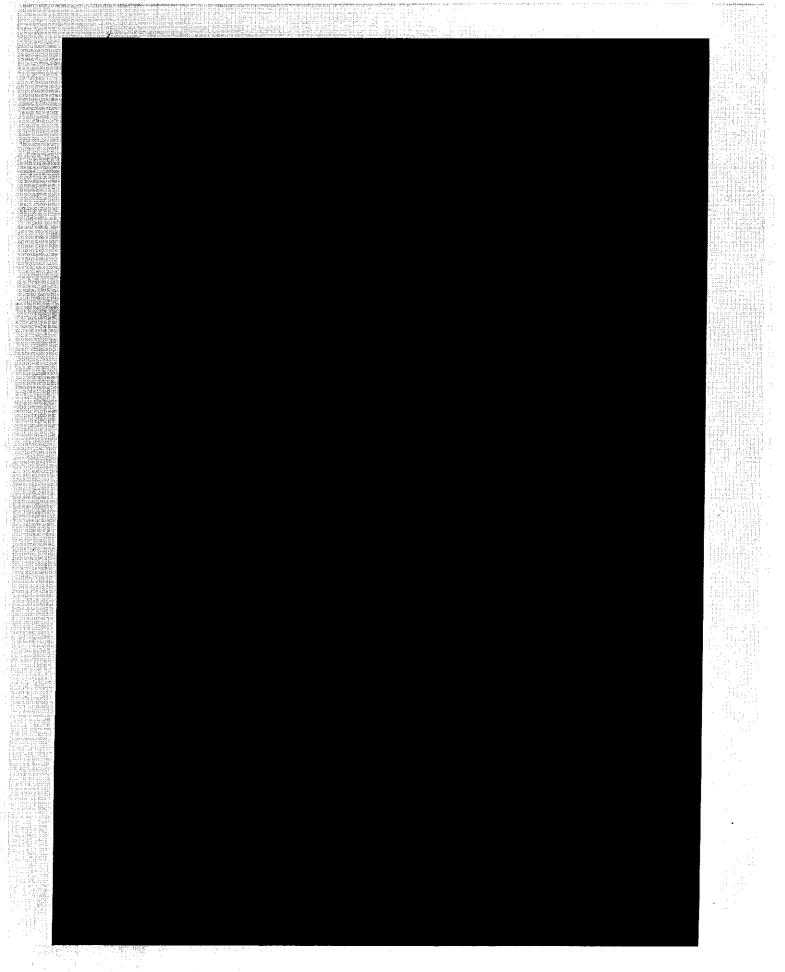


Andreas and a second sec



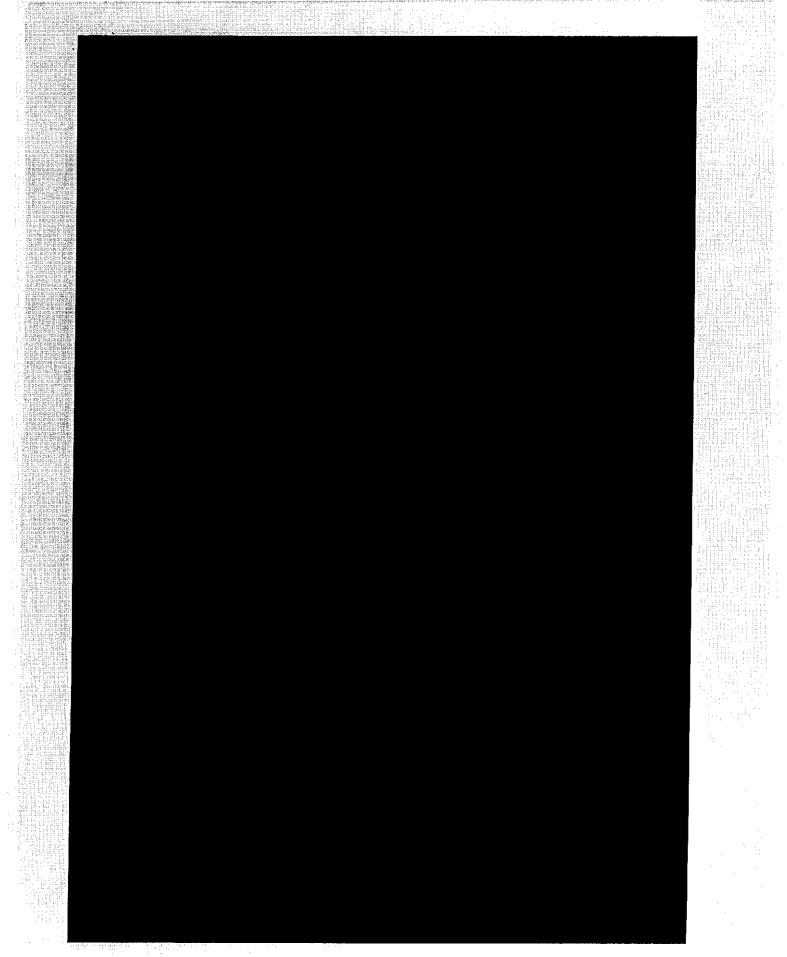
i por el como por el como de la co

need all hand had a new weather a new provide the second second second second second second second second second



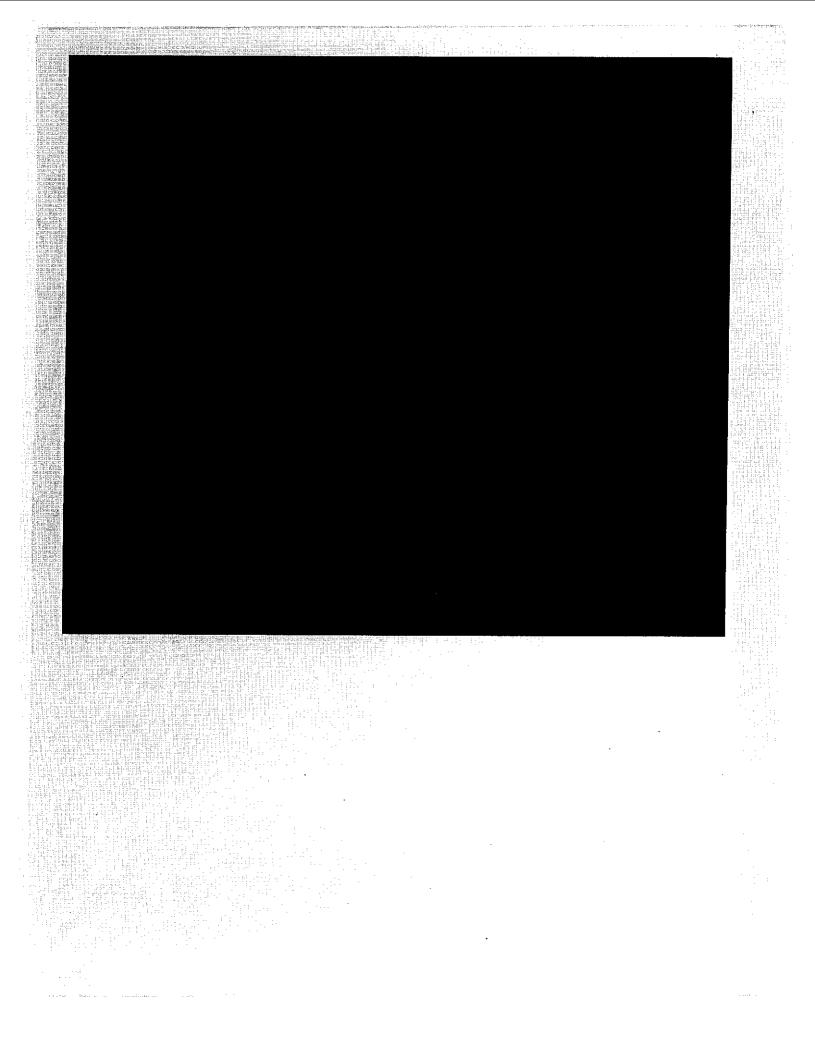
Stores and American and American States of the

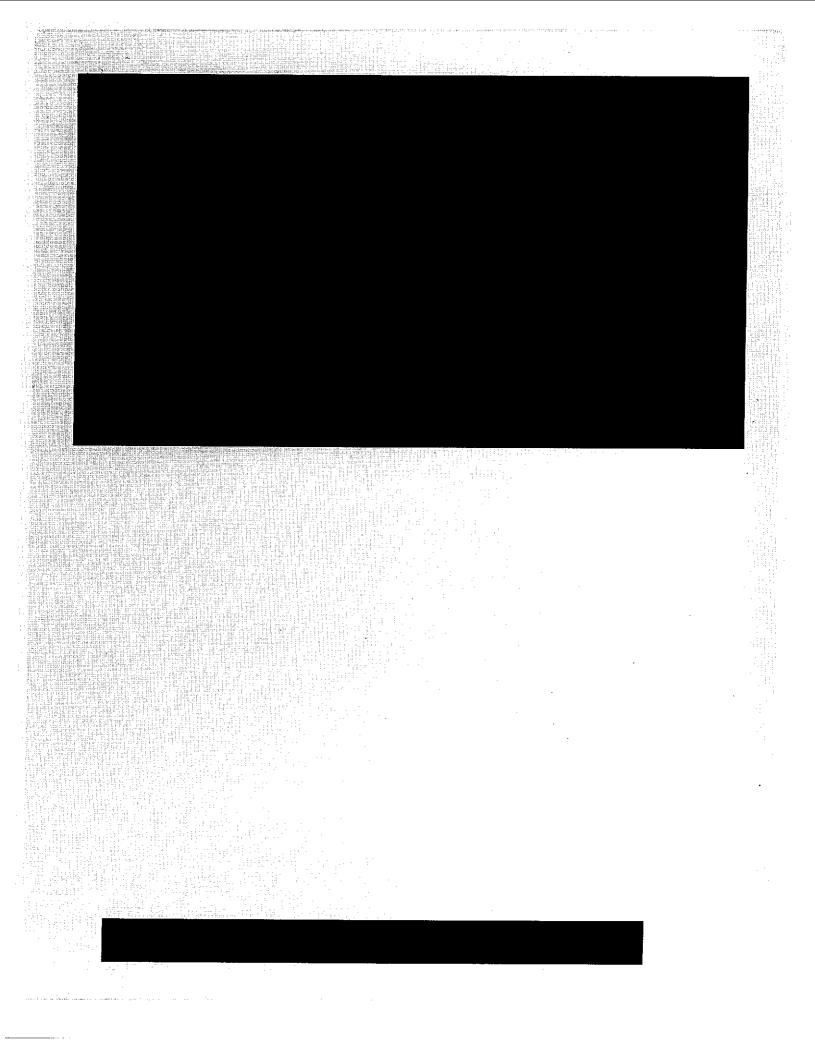
- 1982-00

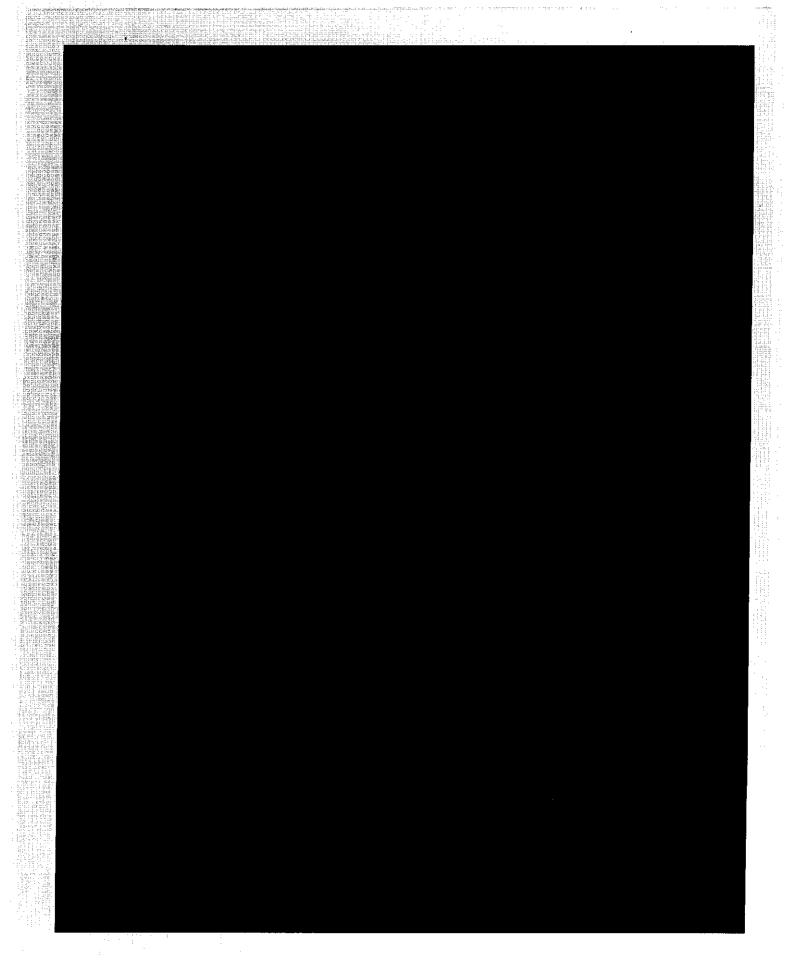


.

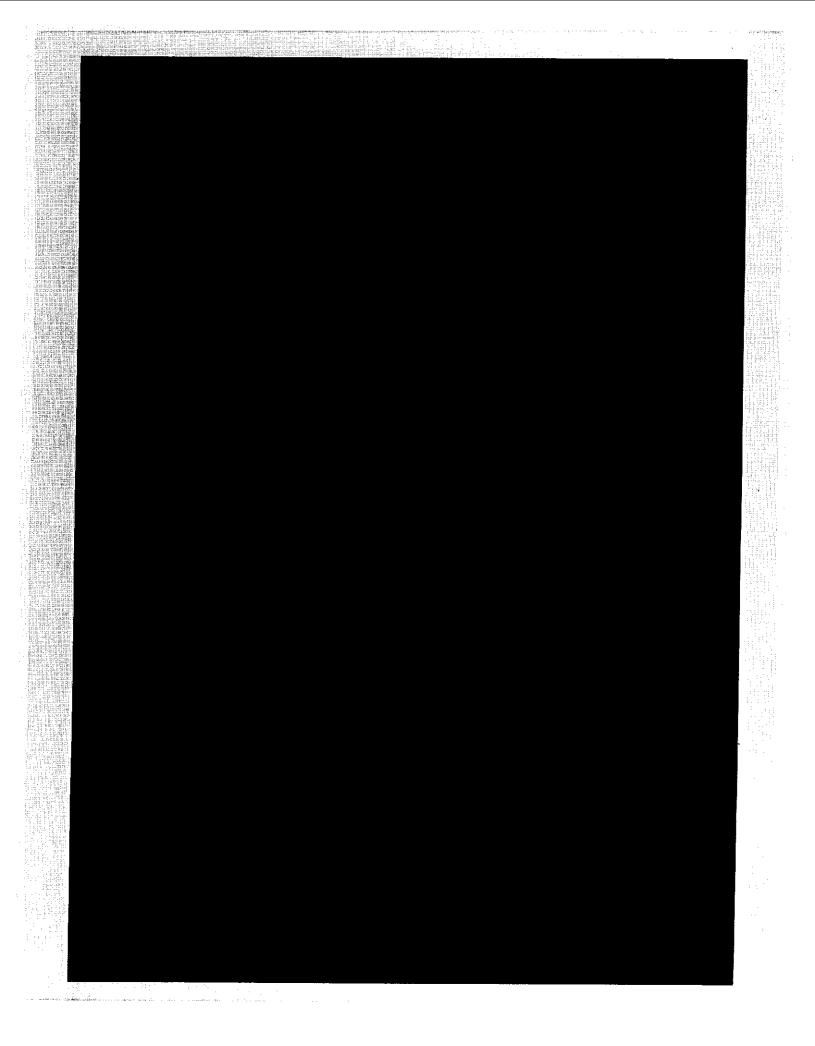
. .

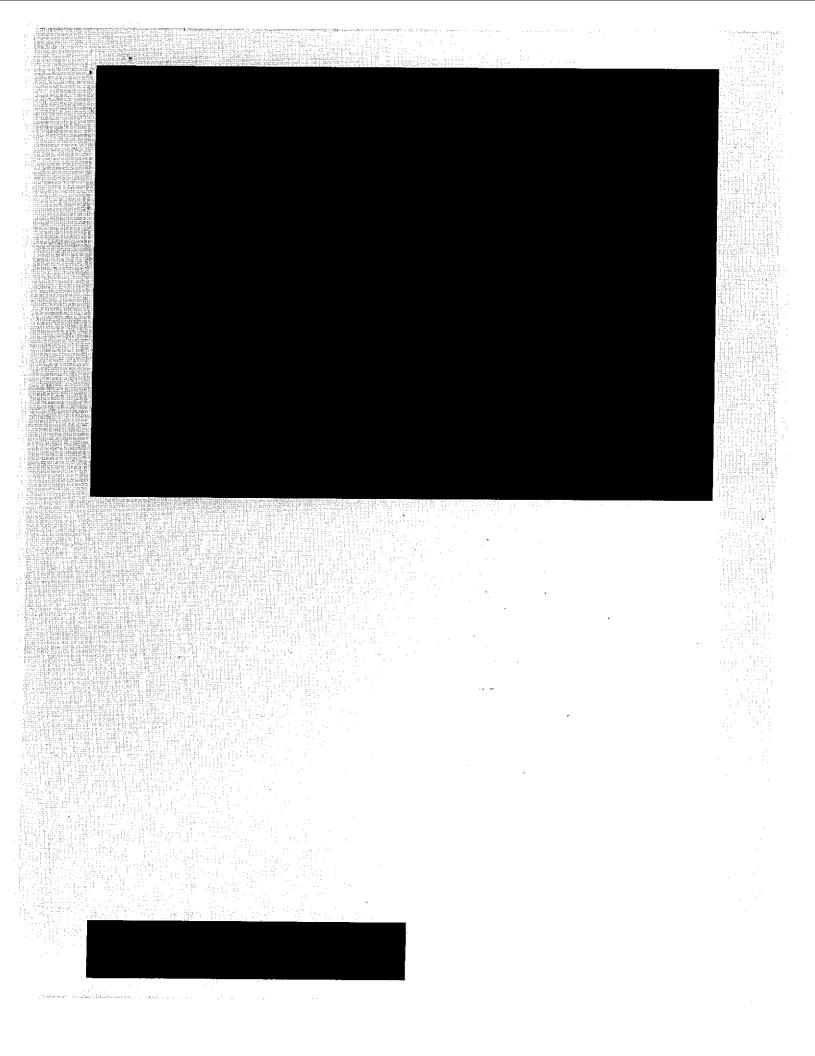


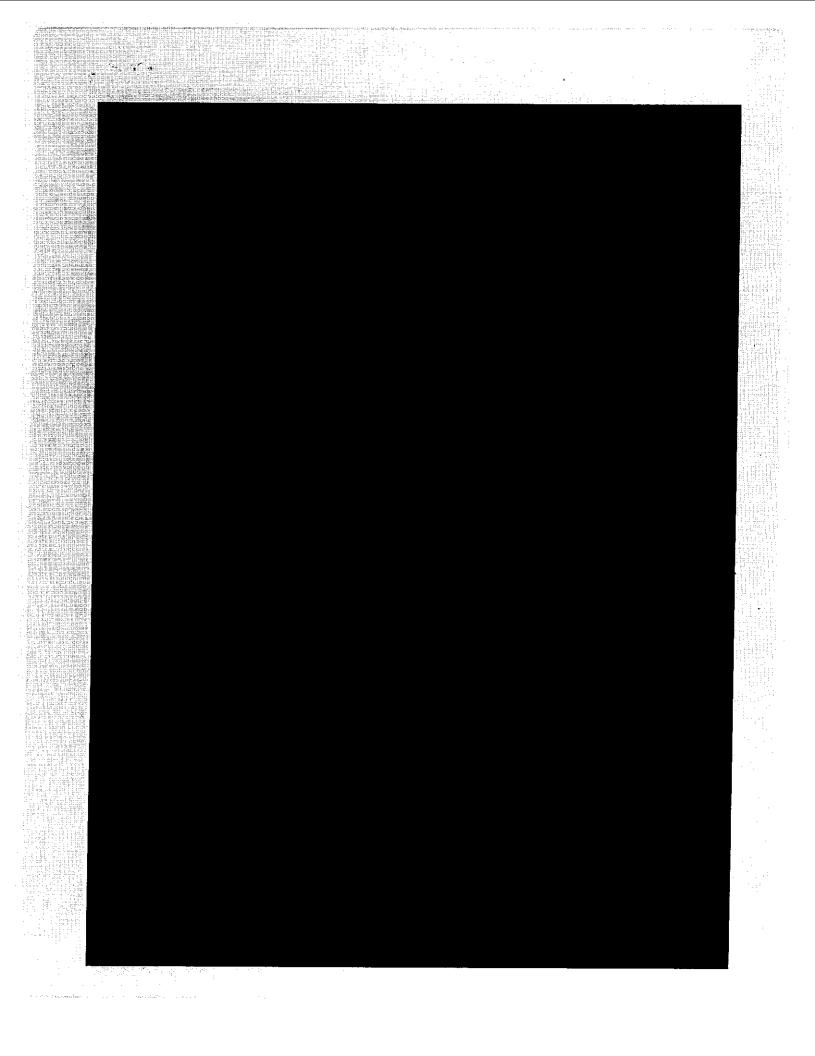


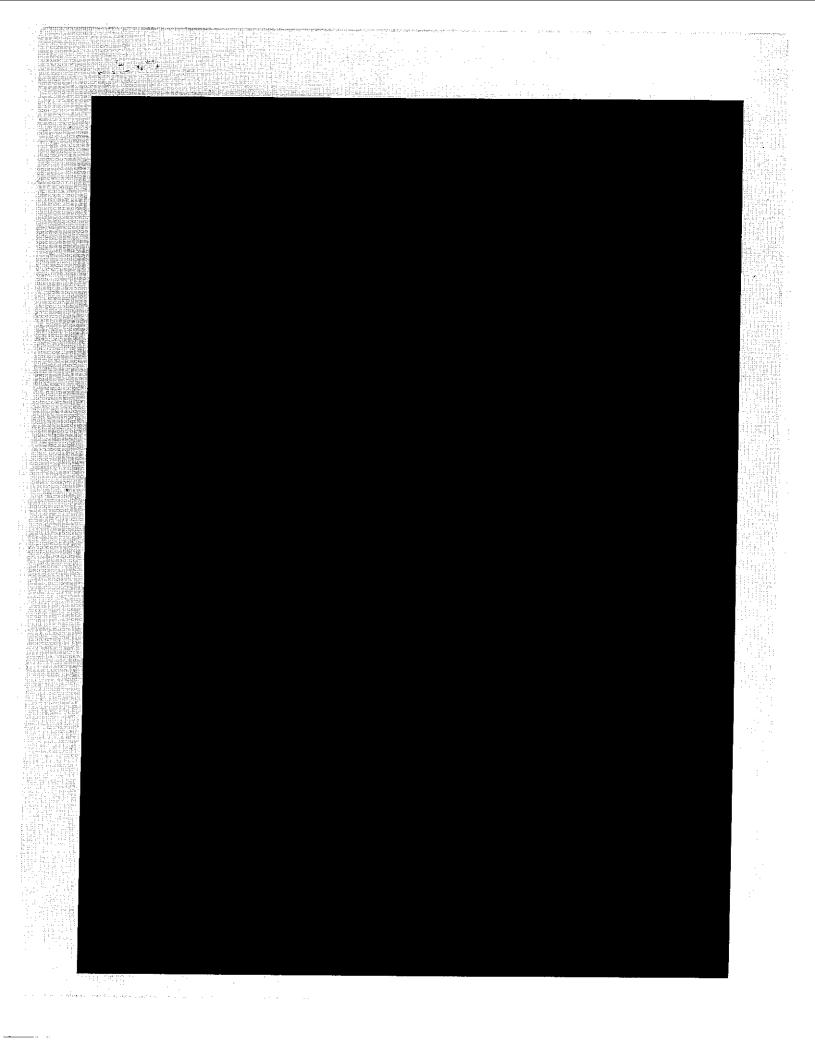


e an anna a tha bhannachan a sha an ann an tha an tao a









		Bureau of Regulator Iging Programs of Florida	y Review Workplan <i>'s Investo: Owned Electric U</i>	Шиes —
Ref No.	Audit Areas	Audit Task/Questions	Audit Notes	Finding
В	What are the current and historical fuel procurement hedging strategies and objectives?	Objectives should be to manage price volatility in the fuel and purchased power it purchases.	aimed at reducing fuel price	
С	What volume of each fuel type has been hedged for the period 2002-2007?	Identify types of hedging instruments used, and the volume and type of fuel associated with each type of instrument. See Order No. PSC-02-1484 for data reporting requirements.		2003 hedgin program was not fully implemented.
D	Does the fuel procurement hedging program operate in a manner that is non- speculative and where the fuel and other related costs are prudently incurred?	The utility should have in place policies and procedures that ensure its associates and management are effectively evaluating all fuel purchasing options in a non-speculative and unbiased manner, while remaining focused on limiting unnecessary costs; as directed in Commission Rules. The utility should not be hedging more fuel then needed to meet generation demand and sales to other utilities.	speculative fuel hedging strategies aimed at guessing the market in the hopes of potentially returning fuel savings to customers. FP&L agrees with the description of "speculative" as defined in the Commission's Hedging Order "speculative refers to physically and/or financially purchasing more of a commodity than one [purchases or] owns."	Staff believes that FP&L operates its hedging strategy in non-speculative manner. The company establishes monthly and annual hedging goals that are less than its forecast fuel consumption.

.

Date Received:	48 months.
Comments: (i.e., Confidential)	 b. Please describe what factors management considers when determining the number, volume, and cost of fuel procurement hedging transactions initiated in a given year?
	Summary of Contents:
	FPL uses a mix of physical purchases and financial fixed price swaps options for both NG and fuel oil to manage fuel price volatility during the past 4 years. Between the price of estimated fuel burns for those fuel. FPL considers: future projections, forward curves, market volatilities, execution costs, liquidity in market, credit margins.
	Conclusions:
	Data Request(s) Generated: No. Description: No. Description:
	Follow-up Required;
Document # 4: Date Requested: Date Received: Comments: (i.e., Confidential)	 Document Title and Purpose of Review: a. Please explain how the company identifies and evaluates the risks associated with its fuel procurement hedging program. b. Please explain what internal controls exist to mitigate the risks associated with a fuel procurement hedging program. c. Please describe what factors management has identified as the inherent limitations of its internal controls in the fuel procurement hedging programs. d. Please describe any current management initiatives to reduce or overcome these limitations?
	Summary of Contents: FPL identifies market risk, operational risk, and credit risk. FPL maintains independent mid-office trading risk management group that reports to senior management Risk reporting is currently handled manually, using various systems, Risk reporting is in the final stages of an automation project. When complete, it will eliminate potential errors of duplication
	Conclusions:
	Data Request(s) Generated: No. Description: No. Description: Follow-up Required:
Document # 5:	
Date Requested: Date Received: Comments: (i.e., Confidential)	Document Title and Purpose of Review: a. Please describe any specialized systems, software, or tools used by the company to assist in evaluating and executing fuel procurement transactions. b. What factors influenced the company's decision to utilize these specialized tools?

, 		
1		Conclusions:
234		Data Request(s) Generated: No. Description: No. Description:
5		Follow-up Required:
6789	Document # 3: Date Requested: Date Received: 1/8/08 Comments: (i.e., Confidential)	Document Title and Purpose of Review: For each of the years 2003 through 2007 please provide: A. The annual percentage of hedge transactions in relation to the annual natural gas forecast projections (Mmbtu, prior to actual burn).
ションア	CONFIDENTIAL	 B. The annual percentage of hedge transactions in relation to the annual fuel oil forecast projections (#2 and #6, prior to actual burn.) C. The combined annual percentage of hedge transactions in relation to the total fuel forecast projections (both natural gas and oil).
1111		Summary of Contents: 2007 2006 2005 2004 2003 Gas Oil
18		Combined:
	- -	Conclusions:
		Data Request(s) Generated: No. Description: No. Description:
		Follow-up Required:
	Document # 4: Date Requested: Date Received: 1/8/08 Comments: (i.e., Confidential)	Document Title and Purpose of Review: For each year 2003 through 2007, please provide the annual percentage breakdown of hedging transactions by instrument type: swaps, collars, puts, calls. Example: 2007: 60% swaps 30% option calls 10% collars
		Summary of Contents:

φ.

しいうざいして	CONFIDENTIAL	YEAR NG NG Oil Oil 2007 Swaps Calls Collars 2006 2005 2004 2003
ŋ		Conclusions:
đ,		
10		Data Request(s) Generated:
N		No. Description: No. Description:
n		
• -		Follow-up Required:
13	Document # 5:	Boomman & TPU - LAN
14	Date Requested:	Document Title and Purpose of Review:
ی	Date Received: 1/8/08	For each year 2003 through 2007, please provide the percent of the fuel hedged in relation to the total fuel
14	Comments: (i.e., Confidential)	burn for each month (please provide a separate chart for both natural gas and oil). Summary of Contents:
17	CONFIDENTIAL.	Chart Provided for each month:
(b		Yearly Avg: 2007 2006 2005 2004 2003
۱٩		GAS
70		OIL
		Conclusions:
		Data Request(s) Generated:
		No Description:
		No. Description:
		Follow-up Required:
	Document # 6:	Document Title and Purpose of Review:
	Date Requested:	For each year 2003 through 2007, please provide:
	Date Received: 1/8/08	A. The number of financial hedging transactions sold prior to settlement date (for
	Comments: (i.e., Confidential)	revalancing purposes).
		B. The settlement gains or losses associated with the selling of these transactions.
		3
		n en

1234	CONFIDENTIAL	C. A chart showing the number of transactions sold each year, broken down by the number of months out the transaction was sold from the original settlement date. Example: 10 transactions sold 1 month out from settlement date 18 transactions sold 2 months out from settlement date
5078901123		Summary of Contents: GAS Year Purchase Transactions P&L MMBTU Transactions 2007 2006 2005 2004
13 14 15 14 15 14 18 19 20		2003 NET P&L (\$11,768,361) OIL Year Purchase Purchase Transactions P&L MMBTU Transactions 2007 2006 2005
וג גנ		2004 2003 NET P&L (\$1,535,268) Conclusions: Data Request(s) Generated: NoDescription: NoDescription: Follow-up Required:
	Document # 7: Date Requested: Date Received: 1/8/08	Document Title and Purpose of Review: Does FPL consider an "in the money" option a gain, regardless of the net impact of the premium?

.

···• ··	a en 🗧 en en en even de 🕲 tran for anoma de la casa de many mar la de	
2		Option premiums paid for purchased options are included as losses. Option premiums received for sold options are included as gains.
3		Conclusions:
4		Data Request(s) Generated:
5	• • • • • •	Follow-up Required:
6789101	Document # 10: Date Requested: Date Received: 1/8/08 Comments: (i.e., Confidential)	Document Title and Purpose of Review: A. For each year 2003 through 2007, did the put and call premiums associated with the use of collars always offset? B. If not, please provide, annually: 1. The amount of premiums from collar call options. 2. The amount of premiums from collar put options.
12 13 14	CONFIDENTIAL	Summary of Contents: FPL implemented collar hedges as part of the hedge program only in 2007. The premium did not offset because FPL purchased at-the-money calls and sold out-of-the-money puts. Markets are biased towards a higher premium for calls rather than puts.
16 17 18 19		Gas Oil Total
		Conclusions:
		Data Request(s) Generated: No. Description: No. Description:
		Follow-up Required:
	Document # 11: Date Requested: Date Received: 1/8/08 Comments: (i.e., Confidential)	 Document Title and Purpose of Review: A. Please provide a listing of all current indices (e.g. NYMEX, Gas Daily, FGT Zone 3) that the company uses to initiate and settle a financial hedge. B. For each year 2003 through 2007, please provide an annual breakdown of the number of financial transactions settled against each index referenced in 11A.

3	Summary of Contents: Gas: NYMEX Henry Hub Oil: Platts 1% NYH Spot Cargo Mean
	In 2003, some swaps were purchased that settled against HH Gas Daily. All other swaps for 2003-2007 are NYMEX
	Conclusions:
? §	Data Request(s) Generated: No. Description: No. Description:
(•	Follow-up Required:
Document # 12: Date Requested: Date Received: 1/8/08 Comments: (i.e., Confidential)	
	Summary of Contents:
CONFIDENTIAL 7 8 9	2007: 2006: 2005: 2004: 2003:
	Conclusions:
	Data Request(s) Generated: No. Description: No. Description:
	Follow-up Required:
Document # 13: Date Requested:	Document Title and Purpose of Review: For each financial counterparty, please provide a listing of the counterparty's credit rating and the internal

[Date Received:	trading limits and thresholds set by FPL.
2 3	Comments: (i.e., Confidential) CONFIDENTIAL	Summary of Contents:
$\langle \varphi \rangle$	CONTIDENTIAL	24 Counterparties listed with S&P Ratings, Moody's Rating, Credit Limits, and CTA set by FPL
ſ		Conclusions:
67		Data Request(s) Generated: No. Description: No. Description:
8		Follow-up Required:
9 10 11 12	Document # 14: Date Requested: Date Received: Comments: (i.e., Confidential)	Document Title and Purpose of Review: Please provide a copy of each active ISDA Master Agreement between the company and a financial counterparty.
13 14 15	CONFIDENTIAL	Summary of Contents: FPL provided copies of each ISDA
14		Conclusions:
17 18 19		Data Request(s) Generated: No. Description: No. Description:
20		Follow-up Required:
21 22 23 24	Document # 15: Date Requested: Date Received: Comments: (i.e., Confidential)	Document Title and Purpose of Review: A. Does FPL have a financial counterparty relationship (i.e., purchases financial hedges) with companies, or their subsidiaries, that also produce and supply natural gas or oil?
25	CONFIDENTIAL	B. For each company with a dual relationship, please provide the counterparty name, the number of financial transactions purchased, and the total fuel purchased (Mmbtu) for each year 2003 through 2007.
1		Summary of Contents:
28 29 30		A. FPL has a financial counterparty relationship with the following companies that also produce and supply gas/oil:

8

A set of an interaction of the set of the second set of the second

2 3 4 4 5 1 1 1 1 1 1 1 1 1 1	Spreadsheet provided with breakdown of dual relationships
	Conclusions
6 78 9	Data Request(s) Generated: No. Description: No. Description: Follow-up Required:
 Document # 16: Date Requested: Date Received: Comments: (i.e., Confidential) 	Document Title and Purpose of Review: A. When purchasing a financial product, does the company believe that the price differential within the bid-ask range equates to transaction costs? B. If so, please provide the company's perceived costs associated with the spread differential for each year 2003 through 2007.
CONFIDENTIAL	Summary of Contents: FPL vies the bid-ask range as an indirect cost or hedging premium
/7 18	FPL believes the initial oil hedges bid-ask spread is . Gas hedge bid-ask spread is:
(9)	Overall, the bid-ask cost for 2003-2007 is
	The company also provided the yearly estimates.
	Conclusions:
	Data Request(s) Generated: No. Description: No. Description:
	Follow-up Required:
Document # 17: Date Requested: Date Received: Comments: (i.e., Confidential)	Document Title and Purpose of Review: Does the company initiate financial hedges on the gas purchases for its long-term storage facilities? If so, are these hedging transactions included in the company's annual hedging strategy?
	Summary of Contents;

5		
Ĺ	-Approx. 60%-70% of consumption is natural gas in 08 (increase as a result of	
2	environmental/emissions issues).	
્રે	-Approx. 15% consumption is fuel oil.	
4	-Remaining is coal and nuke.	
1	-Approx. 60%-80% of fuel portfolio is L/T basis (contract for prompt year plus 2 years)	
6	-L/T gas contracts for up to 3 years.	
- 7	- Contracts for firm gas transportation up to 25 years.	
8	-Pipelines (FGT and Gulfstream)	
9	-L/T oil contracts for 1 year maximum.	
10	-Remaining fuel is purchased on a short term basis at a daily index price.	
4	-Bill Murphy and Tim Gerrish negotiate "how much gas to procure"-looking for	L/T
12	supply.	
13	-Alex Brinis-Risk Analytics group-analyzes fuel mix	
14	- Gетту Yupp-	
2345678904234 15678	A counterparties make up larger contracts of L/T contracts for baseload.	
16	-Firm contracts w/supplier for the most part. Try to avoid margins.	
17	-More base load in summer under firm contracts.	
18	-Spot purchase process:	
19	-Hold meetings for fuel projections – a couple of weeks prior to upcoming	
50	month. Determine base load volume and burn and remainder to purchased	on the
	spot market.	
2	-Never have base load volume more than needed.	
53	-Daily spot for gas- Can get balance to the month (i.e. easier to purchase	
~ <u>/</u>	gas on the spot).	
21223	-Daily spot for fuel oil- Similar to gas, but more complicated.	
26	-Securing transportation is a challenge for fuel oil.	
้ำไ	-Watching inventories every day. Short in any given month, buy on	
1.8	the spot.	
29	-Base load more sufficient.	
30	Hedging Process:	
	-Goal- Reduce volatility. Looking to reduce intra-year volatility.	
2	FPL hedges for the upcoming year. (i.e., Hedges done in	he
3		
Ŷ	-Balance gas against oil (rebalancing)	
5	-Examples:	
5	-Burn 100 BCF Burn 10 mill/barrels fuel oil	
7	-Hedge Hedge mill/barrels fuel oil	* 4
	-Forecasted Burns may vary with volatility of gas and fuel oil prices. (i.e., gas burns may be	reduced
	and fuel oils increased accordingly to adjust for price volatility). As a result, FPL may be overh	U
	gas and under on fuel oil. FPL would rebalance the hedges. Sell excessive financial hedges to	o get back
	to more online w/rebalancing transactions.	
	-Financial hedges are directly tied to NYMEX.	
	-Never intend to rebalance on physical fuel procurements.	
	-Factors for intra-year hedging (i.e., no hedges are done for more than a year out):	
;	-Stay close to ECR projection (don't forecast fuel adjustment for over a year).	
	-FPL is one of the largest consumers of natural gas and as a result, could corner	**************************************
	the market.	
	1/00 BUREAU PERFORMANCE ANALYSIS/Performance Analysis Reports'Hedging/FPL/FPLInterview Summary.dc	

1	-Percentage hedge goal for 2008: [[[[]] (No options)	
2	-2007 – Hedging approximately swaps and for options	
3	-Hedges begin in the of each year:	
3 4	Future prices are	
ŕ,	more stable.	
6	-FPL sets parameters around volatility of gas prices (PPS)	
	-Executive Management Committee meets every month.	
7779	-2006-2007 - Met Objectives of Fuel Hedging Program - "Have to look at it as total fuel cost"	
	-"Given market conditions, the program reacted to the market"	
Ø	-Cost to Hedging:	
1	-Rebalancing used to manage cost to customers.	
	Front-Office (Paul Zhang):	
	-Predetermined price and volume targets. Management approves plan and monitored by Risk	
_	(Michele's group).	
	-Spread out transactions over time and use 10-15 counterparties to minimize credit risk. -Alex's group will look at weekly fuel forecast and compare to monthly hedge targets.	
	-Execute hedging on a calendar cycle.	
-	Example: May 2, 2008, hedge 10,000 BTUs for 2009. Determine counterparty	
		nter
	Continental Exchange.	
	-Approximately 95%-98% hedges with counterparties.	
	-Fuel Oil - few counterparties will trade-fuel oil not very liquid (not an exchanged based	
		rice
8	for fuel oil. Counterparty provides spread.	
ئ ىر	-Benefits to using counterparty as opposed to trading directly on ICE or NYMEX:	
	-Swaps (Bilateral agreements that margins would not have to be posted) -Direct trades (require margins regardless of credit rating). Margins posted	
		10 O
1	the largest consumers of natural gas. If marketer knows FPL is buying directly on the	
	market, n/g prices could rise- hence, FPL is driving the market.	
	-Formulate hedging strategy to include the best mix of products to minimize mid-course correction	15.
(Options:	
	-2005 to 2007, Options were used as an insurance policy.	
	-Example 1: Call (Buy) Option	
	Enter into call option in 2005 for \$9	
Manager 1 -	If market settlement price in 2006 is \$10	
	Option premium \$1.50 (cost premiums are paid up front and are tied to strike	
	price) Net Loss .50	
	-Example 2: Sell (Put) Option	
	Enter into put option in 2005 for \$9	
	If market settlement price in 2006 is \$8	
	Option Premium is \$1.50	
	Net Gain .50	
	-Collar – combination of buying a call and selling a put.	
	-FPL only sells put options and buys call options	
	-In 2007- Approximately million of the million in hedging losses were option	
p	remium payments.	

-In 2007, approximately swaps and state call options and state put options. -In 2008, FPL will not enter into options.

Rebalancing:

- Hedging band around FCR cost
- Based on burn forecast
- Adjusted to actual burns.

Example:

Estimate 30 BCF burn Jan 09 If goal is to hedge 60 % of burn forecast, 18 BCF would be hedged in Jan 09. In Dec. 08, adjusted BCF burn is 32 BCF. 18 BCF Hedged only represents 57% of burn. Need to get back to 60% Hedge target. As a result, need another 1.2 BCF to be hedged.

Enter into hedge of 18 BCF at \$9, settles for \$8.50 (net loss .50) Enter into hedge of 1.2 BCF at \$8.50, settles for \$8.50 (wash)

Reduced Hedge Estimate 30 BCF burn Jan 09 If goal is to hedge 60% of burn forecast, 18 BCF would be hedged in Jan 09. In Dec. 08, adjusted BCF burn is 27 BCF. 18 BCF Hedged represents 62% of burn. Need to get back to 60% Hedge targets. As a result, need to sell 1. BCF.

Enter into hedge of 18 BCF at \$9, market settles for \$8.75 (.25 loss) Sell 1 BCF (to get back to 60%) at \$9.50, market settles for \$8.75 (.75 gain)

Settlements:

-Settlement occurs three business days before the last business day of the month. -Settlement price is based on NYMEX Exchange -Gas Daily Index can be used in situations when hedged is unwound. GPL does not use Gas Daily.

Middle Office (Michele Canino):

-Reports to CFO who chairs Risk Committee

-FPL Group Executive Risk Committee

-Chief Accounting Officer

-Treasurer

-Accounting

-General Counsel

-Pres. FPL (Armando)

-non-voting members: IA, Michele

-Tenor and counterparty limits are approved by Executive Risk Committee

-Limits are set using a VaR equation (Value at Risk). Assessment of Risk—i.e., what does it take to get to the next level of credit downgrade.

-CTA- collateral threshold amount (counterparty credit exposure limits) -- determines margin requirements.

-Trading crediting limits are aggregated at the trading level. i.e., trading floor assigned a certain amount.

-Monitor, daily, the credit limits and liquidity risks of the counterparties.

I:\00 BUREAU PERFORMANCE ANALYSIS\Performance Analysis Reports\Hedging\FPL\FPLInterview Summary.doc

