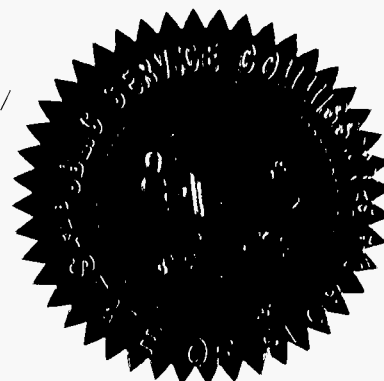


BEFORE THE
FLORIDA PUBLIC SERVICE COMMISSION

DOCKET NO. 080121-WS

In the Matter of:

APPLICATION FOR INCREASE IN WATER AND
WASTEWATER RATES IN ALACHUA, BREVARD,
DESOTO, HIGHLANDS, LAKE, LEE, MARION,
ORANGE, PALM BEACH, PASCO, POLK, PUTNAM,
SEMINOLE, SUMTER, VOLUSIA, AND WASHINGTON
COUNTIES BY AQUA UTILITIES FLORIDA, INC.



VOLUME 2

Pages 68 through 172

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A CONVENIENCE COPY ONLY AND ARE NOT
THE OFFICIAL TRANSCRIPT OF THE HEARING,
THE .PDF VERSION INCLUDES PREFILED TESTIMONY.

PROCEEDINGS: HEARING

BEFORE: CHAIRMAN MATTHEW M. CARTER, II
COMMISSIONER LISA POLAK EDGAR
COMMISSIONER KATRINA J. McMURRIAN
COMMISSIONER NANCY ARGENZIANO
COMMISSIONER NATHAN A. SKOP

DATE: Monday, December 8, 2008

PLACE: Betty Easley Conference Center
Room 148
4075 Esplanade Way
Tallahassee, Florida

REPORTED BY: JANE FAUROT, RPR
Official FPSC Reporter
(850) 413-6732

PARTICIPATING: (As heretofore noted.)

FLORIDA PUBLIC SERVICE COMMISSION

DOCUMENT NUMBER 080121-WS

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P R O C E E D I N G S

(Transcript follows in sequence from Volume 1.)

CHAIRMAN CARTER: We are back on the record. And the last time we left, we were giving staff an opportunity to collect the exhibits that have been marked for identification, Exhibits 172 through 178.

Commissioners, just by way of housekeeping, we will make a placeholder Number 179 -- Mr. May, that will be 179, that will be a placeholder for you for your late-filed exhibit to respond to those matters that were presented, 172 through 178.

(Late-filed Exhibit 179 marked for identification.)

MR. MAY: Thank you.

CHAIRMAN CARTER: Staff, are there any other preliminary matters before we proceed to the technical portion of the hearing?

MS. FLEMING: Chairman, there are several preliminary matters. If you would like, we can take those up at this time.

CHAIRMAN CARTER: You're recognized.

MS. FLEMING: We would like to note that several witnesses have been excused from the hearing. There has been a document provided that is titled "Order of Witnesses." We would note that there is one change to this document. On Page 3, Katherine Walker is noted as being stipulated and excused from the hearing. She will now be providing testimony on

1 Wednesday.

2 **CHAIRMAN CARTER:** One second here.

3 **MS. FLEMING:** With respect to the stipulated prefiled
4 testimony of the exhibits of the witnesses, we ask that they be
5 taken up in turn as they are on the list, and the parties can
6 move in the respective prefiled testimony and exhibits when we
7 get to that witness on the list.

8 **CHAIRMAN CARTER:** Okay. Let me back up for a second.
9 So, Katherine Walker -- Commissioners, on your witness list,
10 Page 3, she was listed initially as being excused, but will be
11 available for questions and what have you on that. That is
12 Part A. Now, what was -- you can't give me -- I can't
13 multi-task, you've got to give me one at a time.

14 **MS. FLEMING:** The second part was just that we would
15 recommend that any of the stipulated prefiled testimonies and
16 exhibits of the witnesses that have been excused just be taken
17 up in turn as they are identified on this list, it would help
18 with clarity for the record.

19 **CHAIRMAN CARTER:** Okay. You're recognized.

20 **MS. FLEMING:** The second item, staff would ask that
21 the Staff's Stipulated Exhibit Number 65 be moved into the
22 record.

23 **CHAIRMAN CARTER:** Without objection show it done.

24 (Staff's Stipulated Exhibit Number 65 admitted into
25 the record.)

1 **MS. FLEMING:** Staff will also ask at this juncture
2 that --

3 **CHAIRMAN CARTER:** You guys know that that is the
4 composite, right? All right. Show it done.

5 **MS. FLEMING:** At this juncture, Staff would ask that
6 we identify Hearing Exhibit Hearing Number 180, which would
7 consist of Aqua's MFRs.

8 **CHAIRMAN CARTER:** Are there any objections? Without
9 objection show it done.

10 (Exhibit Number 180 admitted into the record.)

11 **MS. FLEMING:** Thank you.

12 Next, it is our understanding that Aqua intends to
13 identify two additional stipulated hearing exhibits, so I would
14 defer to Aqua.

15 **CHAIRMAN CARTER:** Okay. Mr. May, you're recognized.

16 **MR. MAY:** I'm going to defer to Ms. Rollini.

17 **CHAIRMAN CARTER:** You're recognized. Good morning.

18 **MS. ROLLINI:** Good morning, Mr. Chairman,
19 Commissioners.

20 Aqua has a composite exhibit that includes Florida's
21 Commission on Ethics Advisory Opinion CEO-08-21 and request for
22 this advisory opinion. This would be Exhibit 181.

23 **CHAIRMAN CARTER:** 181.

24 Commissioners, this would be the ethics opinion, that
25 would be the short title for it. Okay.

1 **MS. ROLLINI:** And I have copies. Would you like me
2 to provide them at this time?

3 **CHAIRMAN CARTER:** Yes.

4 You may proceed.

5 **MS. ROLLINI:** Aqua also has a composite exhibit
6 demonstrating its compliance with the applicable notice
7 requirements contained in Rules 25-22.0407 and 25-30.4345 of
8 the Florida Administrative Code pertaining to Aqua's
9 application, AFPI, MFRs, rate case synopsis, initial customer
10 notice, notice of interim rate increase, and notice of this
11 hearing.

12 This would be Exhibit Number 182 and includes four
13 affidavits and their corresponding attachments.

14 **CHAIRMAN CARTER:** Exhibit 182 are the notices. Any
15 objection, any concerns? Without objection show it done.

16 (Exhibit Number 181 and 182 marked for identification
17 and admitted into the record.)

18 **MS. ROLLINI:** Mr. Chairman, should we provide those
19 at this time?

20 **CHAIRMAN CARTER:** Yes, you may.

21 **MS. ROLLINI:** Thank you. And with that, that
22 concludes our preliminary exhibits.

23 **CHAIRMAN CARTER:** Okay. Commissioners, let's take
24 one second to allow the company to get those exhibits passed
25 out, and then, staff, I will come back to you for further

1 preliminary matters.

2 This takes us through Exhibit Number 182.

3 Thank you.

4 Staff, you're recognized.

5 **MS. FLEMING:** Chairman, at this time I think we need
6 to address the exhibits that were introduced during the public
7 testimony portion of the hearing, Exhibits 172 to 178; 179 is a
8 late-filed exhibit.

9 So at this time staff would recommend we move the
10 Exhibits 172 to 178 into the record if there are no objections.

11 **CHAIRMAN CARTER:** Hang on a second here.

12 Before we recognize you for that motion, we were
13 going to give time for the parties to have an opportunity to
14 look at -- have the parties had an opportunity? Mr. May?

15 **MR. MAY:** Yes, Your Honor, we have done that.

16 **CHAIRMAN CARTER:** Mr. Beck? Ms. Bradley?

17 **MS. BRADLEY:** Yes, sir.

18 **CHAIRMAN CARTER:** Okay. Staff, you're recognized.

19 **MS. FLEMING:** Staff would recommend that we move
20 Exhibits 172 to 178 into the record if there are no objections.

21 **CHAIRMAN CARTER:** Commissioners? Without objection
22 show it done.

23 (Exhibit Numbers 172 through 178 admitted into the
24 record.)

25 **MS. FLEMING:** And I believe that takes care of all

1 the exhibits at this juncture. The remaining exhibits in the
2 Comprehensive Exhibit List are related to prefiled testimony
3 which we will take up in turn as the witnesses appear.

4 **CHAIRMAN CARTER:** Okay.

5 **MS. FLEMING:** The next item, preliminary matter that
6 we have, there is a handout that is titled "Proposed
7 Stipulations." There are proposed stipulations of Issues 5, 8,
8 15, 26, 33, 35, 37, and 56, as well as stipulations based on
9 the audit findings.

10 **CHAIRMAN CARTER:** Are there any objections,
11 Commissioners? Without objection show it done.

12 **MS. FLEMING:** So staff recommends that the proposed
13 stipulations be approved by the Commission.

14 **COMMISSIONER EDGAR:** Mr. Chairman, I can make a
15 motion to that effect.

16 **CHAIRMAN CARTER:** Commissioner Edgar makes a motion.

17 **COMMISSIONER SKOP:** Second.

18 **CHAIRMAN CARTER:** Seconded by Commissioner Skop. All
19 those in favor, let it be known by the sign of aye.

20 (Simultaneous aye.)

21 **CHAIRMAN CARTER:** All those opposed, like sign.

22 Show it done.

23 Staff, you're recognized.

24 **MS. FLEMING:** There is an additional handout that is
25 titled "Additional Stipulations," and we would note here that

1 the proposed stipulations with respect to Issues 7, 9, 10, and
2 11 are stipulated to certain systems within each issue. As
3 such, there are still some systems still in dispute, so those
4 issues will remain live for discussion.

5 In addition, there is a proposed stipulation on
6 Issue 47, so staff would --

7 **CHAIRMAN CARTER:** Whoa, whoa. Back up. Hang on.
8 Let's just deal with this one first.

9 Commissioners, the additional stipulation as it
10 relates to Issues 7, 9, 10, and 11 as recommended by Staff for
11 approval of the stipulation. Any further concerns on it?

12 Commissioner Edgar, you're recognized for a motion.

13 **COMMISSIONER EDGAR:** Mr. Chairman, I would move that
14 we approve the stipulations, recognizing that they are partial
15 stipulations for Issues 7, 9, 10, and 11 as described by Staff,
16 and on the document before us.

17 **COMMISSIONER SKOP:** Second.

18 **CHAIRMAN CARTER:** Moved and properly seconded. All
19 those in favor, let it be known by the sign of aye.

20 (Simultaneous aye.)

21 **CHAIRMAN CARTER:** All those opposed, like sign.

22 Show it done.

23 Staff, you're recognized.

24 **MS. FLEMING:** There is also a proposed stipulation on
25 Issue 47, and staff recommends that the stipulation be

1 approved.

2 **CHAIRMAN CARTER:** Commissioners, any questions?
3 Commissioner Edgar, you're recognized.

4 **COMMISSIONER EDGAR:** Mr. Chairman, I make a motion to
5 approve Stipulated Issue 47.

6 **COMMISSIONER SKOP:** Second.

7 **CHAIRMAN CARTER:** It's been moved and properly
8 seconded. All those in favor, let it be known by the sign of
9 aye.

10 (Simultaneous aye.)

11 **CHAIRMAN CARTER:** All those opposed, like sign.
12 Show it done.

13 Staff, you're recognized.

14 **MS. FLEMING:** And the final preliminary matter that I
15 have here is the parties have agreed that Issue 49 can be
16 dropped as the positions within Issue 49 are either addressed
17 in other stipulations or addressed in other issues.

18 **CHAIRMAN CARTER:** All right. Commissioners?
19 Commissioner Edgar, you're recognized.

20 **COMMISSIONER EDGAR:** Mr. Chairman, I would concur
21 with staff, and make a motion that Issue 49 be removed.

22 **COMMISSIONER SKOP:** Second.

23 **CHAIRMAN CARTER:** Moved and properly seconded. All
24 those in favor, let it be known by the sign of aye.

25 (Simultaneous aye.)

1 **CHAIRMAN CARTER:** All those opposed, like sign.
2 Show it done.

3 Staff, are there any further preliminary matters?

4 **MS. FLEMING:** I am not aware of any other preliminary
5 matters at this time.

6 **CHAIRMAN CARTER:** Commissioners, pursuant to the
7 agreement that I made with our court reporters, I'm kind of
8 maybe 14 minutes over time that I have promised the court
9 reporter. But let's do this -- before we get into opening
10 statements and all like that, let's get an opportunity to break
11 out, let staff take care of some preliminary matters, and get
12 us ready for this afternoon as well as get ready for our court
13 reporter, and let's come back around 1:15.

14 We are in recess.

15 (Lunch recess.)

16 **CHAIRMAN CARTER:** We are back on the record. And
17 when we last left, we took care -- Staff, are there any further
18 preliminary matters?

19 **MS. FLEMING:** Chairman, I am not aware of any other
20 preliminary matters.

21 **CHAIRMAN CARTER:** Commissioners, we have completed
22 with all of our preliminary matters. We had our public
23 testimony this morning, and we're about ready to move into our
24 opening statements of the parties. And based upon our
25 pre-trial order, each of the parties have been given ten

1 minutes each for their opening. Anything further?

2 Okay. Let's proceed. Mr. May, you're recognized.

3 **MR. MAY:** Thank you, Mr. Chairman.

4 Commissioners, I'm Bruce May with the law firm of
5 Holland and Knight representing Aqua in this case. This has
6 been a long process. Since filing its application last May,
7 the Commission has conducted nine service hearings around the
8 state; your staff has received thousands of pages of documents;
9 my client has responded to massive volumes of discovery served
10 by OPC; pages and pages of testimony have been filed by the
11 parties.

12 We are now at the end of that process, and I want to
13 take a brief opportunity to commend your Staff and the Office
14 of Public Counsel and the Attorney General for the work they
15 have done on this case. Although Mr. Beck and I don't agree on
16 all the issues, I do have the utmost respect for his
17 professionalism. He is a worthy advocate, and I admire what he
18 and the Office of Public Counsel do for the citizens of the
19 state. I have the same respect for Ms. Bradley.

20 Commissioners, as you begin to hear the evidence
21 today and through the course of the hearing over the next
22 several days, I would ask that you keep in mind that this is a
23 rate case just like the rate cases that you are going to sit on
24 and hear for electric utilities and gas utilities and other
25 water and wastewater utilities. And just like an electric

1 utility or a gas utility, my client, Aqua, is only asking to be
2 given an opportunity to earn a reasonable return on its
3 investment in this state.

4 Although there are a number of standard issues in
5 this rate case, this case also has unique aspects. For
6 example, there is no dispute that Aqua came into Florida and
7 acquired a very large number of Commission-regulated utility
8 systems. Aqua currently operates 57 water systems and 25
9 wastewater systems in 16 different counties, all of which are
10 under your jurisdiction. The case is also unique in that none
11 of Aqua's 82 systems have had a rate case or a base rate
12 increase in over 12 years. The case is also unique in that
13 there is really no dispute as to whether my client is operating
14 at a loss in Florida. There is no dispute about that. Clearly
15 Aqua is operating at a loss in Florida. And there is no
16 dispute as to whether Aqua is entitled to a rate increase. The
17 disagreement between OPC and Aqua centers around the amount of
18 that rate increase. And I don't want to mislead you; there is
19 a significant disagreement on that point, the amount of the
20 rate increase.

21 Commissioners, raising rates is not something that my
22 client takes lightly, especially in current economic times. My
23 client's decision to come before you today was not made in
24 haste and it was not prompted by greed. The evidence will show
25 that the decision to seek additional revenues was made out of

1 necessity in order for my client to remain a viable company and
2 continue to provide safe, adequate, and efficient services to
3 its customers.

4 Now, this morning and throughout the course of the
5 proceeding, you have heard a tremendous amount of testimony
6 about quality of service. And you are going to hear more
7 testimony about quality of service, that is absolutely
8 appropriate. Quality of service is a critical issue in any
9 rate case. However, as you listen to that testimony, I would
10 respectfully ask that you take into account two important
11 factors. First, the evidence will show that Aqua fully
12 understands that it has an obligation to provide quality water
13 and wastewater services to its customers, and it will not shirk
14 from that responsibility.

15 Second, the evidence will show that quality of
16 service issues have come up. Where those issues have come up,
17 my client has and will continue to make good faith efforts to
18 correct those issues. I would also respectfully ask that you
19 reflect on the fact that at the end of the day no one likes a
20 rate increase. And while it is certainly the prerogative of
21 customers to object to a rate increase, customer complaints in
22 a rate case proceeding are not unusual.

23 As we move forward with this hearing, there is no
24 doubt in my mind that I will make mistakes. And I'm sure that
25 you will quickly see that I am far from perfect. And I'm sure

1 that you will hear testimony that indicates that Aqua is not
2 perfect, either. However, I have spent the last six months of
3 my life with this company, and I know that it is a very
4 competent utility with honest folks that want to do the right
5 thing. But I've been around long enough, Commissioners, to
6 know that what I think really doesn't matter in a rate case.

7 What matters is the evidence. And in that regard, I
8 firmly believe that the evidence will show that Aqua is
9 committed to providing its customers with quality service and
10 to improving that service where needed. The evidence will also
11 show that in response to customer concerns about meter
12 accuracy, Aqua has installed new radio frequency meters
13 throughout this state, and Aqua's quality of service has
14 improved as a result of that conversion to RF metering.

15 In addition, the utility has established a number of
16 customer relations initiatives specifically designed to improve
17 customer service quality. The evidence will also show that
18 Aqua continues to be committed to addressing the indigenous
19 water supply challenges in central Florida, particularly in the
20 Chuluota area. We've heard the citizens from Chuluota. We
21 understand their concerns. I think the evidence will show that
22 those water treatment challenges that exist in Chuluota have
23 existed long before Aqua came into the state.

24 And, Commissioners, let me be clear, that is not an
25 excuse. The evidence will show that Aqua is not using that

1 preexisting condition as an excuse, it is a reality that Aqua
2 recognizes and will have to continue to work with. The
3 evidence will also show that Aqua has made a good faith effort
4 to reach innovative solutions to the Chuluota situation,
5 including efforts to sell the system to the City of Oviedo.

6 While you heard Oviedo officials at the service
7 hearings express an interest in acquiring the system, the
8 city's interest in the acquisition has waned. Although
9 Oviedo's acquisition of the system may no longer be a viable
10 option, the evidence will show that Aqua has not given up on
11 other potential solutions. In fact, Aqua is working diligently
12 on other alternatives, including an interconnection alternative
13 to purchase bulk water from the City of Oviedo.

14 The evidence will also show that Aqua has hired a
15 renowned water quality expert and scientist, Dr. James A.
16 Taylor, to assist it in continuing to reach an effective water
17 treatment solution for Chuluota and the surrounding areas.

18 Commissioners, I mentioned earlier several unique
19 aspects of this case, and I would be remiss if I didn't mention
20 two other unique areas that are involved in this case. First,
21 by acquiring the 82 systems that are part of this rate case,
22 Aqua inherited multiple water and wastewater rate structures
23 that are complicated and very difficult to administer. The
24 evidence will show that some of those systems have had rate
25 structures that were crafted over 12 years ago and were

1 developed with the express assumption that the cost of those
2 systems would be subsidized from the rates of other larger
3 systems. However, those other larger systems have since been
4 bought by nonregulated utilities which have left the remaining
5 systems with rate structures that are substantially below cost
6 and out of date.

7 The other unique factor in this case stems from the
8 fact that each of Aqua's 82 systems has its own rates. This
9 has caused this proceeding to morph into what is essentially
10 82 mini-rate case proceedings. Which, in turn, has lead to
11 massive discovery, and this massive discovery has dramatically
12 driven up the rate case expense in the proceeding.

13 To address and resolve these issues, Commissioners,
14 my client has proposed a uniform rate and a single cost of
15 service. This proposal from the utility's perspective is
16 perhaps the most important part of this case. The evidence
17 will show that the utility's uniform rate and single cost of
18 service proposal will allow Aqua's investment in infrastructure
19 improvements to be spread over a much broader customer base and
20 this will allow for more affordable rates and minimize rate
21 shock to customers.

22 The evidence will also show that you have adopted
23 uniform rates for other utilities under your jurisdiction, and
24 there is nothing in Florida law to prohibit you today from
25 adopting a uniform rate structure in this case. The courts are

1 clear on that.

2 Finally, the evidence will show that Aqua's single
3 cost of service proposal will make future rate cases and
4 regulation more simple, more straight-forward, more efficient,
5 and less costly to the customers and to the utility. As you
6 sit here over the next several days and listen to the witnesses
7 that come before you, I would respectfully ask that you keep in
8 mind two other factors that no one disputes. As I mentioned
9 earlier, Aqua continues to operate at a loss in Florida. And,
10 second, Aqua has requested an increase in its rates for systems
11 that haven't had a rate increase or a base rate increase for
12 over 12 years.

13 Finally, as you consider the evidence in this
14 proceeding, we would respectfully ask that you keep in mind
15 that Aqua is not asking you for special treatment. It is
16 simply asking to be treated like every other regulated utility
17 and to be provided the same guarantees of regulatory certainty,
18 precedent, and an opportunity to earn a fair return on its
19 investment.

20 With that, Commissioners, we are prepared to put on
21 our case, and I thank you for your time.

22 **CHAIRMAN CARTER:** Thank you, Mr. May.

23 Mr. Beck, you're recognized.

24 **MR. BECK:** Thank you, Mr. Chairman, and good
25 afternoon, Commissioners. I want to thank Mr. May for his kind

1 comments at the beginning of his opening statement, and say
2 similarly that we have found it very good to work with Mr. May.
3 We have certainly had our difference of opinion, but we have
4 managed to get through them all. There has been one motion to
5 compel filed in the case, and it has been a hard fought case,
6 but a good one.

7 And I would also, Mr. Chairman, like to thank you for
8 letting the customers appear here today. It was important to
9 them and we appreciate the Commission doing that.

10 Now, Mr. May started off with a comment that this is
11 a case just like the other cases that the Commission hears in
12 electric and gas and other rate cases. I would like to start
13 off by pointing a comparison to another case to this case.
14 After a recent service hearing in Panama City concerning a rate
15 increase by Peoples Gas Company, Chairman Carter was
16 interviewed by WJHG-TV about the fact that not a single person
17 appeared to testify in that case. In fact, the same thing
18 happened in Jacksonville a bit later.

19 During that interview, Chairman Carter told the
20 reporter that it really depends on the relationship between the
21 customer and the company. He said that some places you go to
22 and you will have a full house and some places you will go to
23 and you will have no house. I would ask you what does that say
24 about the relationship between the company and the customers in
25 this case as compared to what you have seen in Peoples Gas. We

1 have had an outpouring from consumers in this case like any
2 other case before the Commission. And we have heard certain
3 recurring themes no matter where we have gone. One of those
4 recurring themes is about customer service and the way that
5 customers of Aqua are treated when they call the company for
6 help or assistance. They have told us time and time again that
7 they have been treated rudely by the company's customer service
8 representatives. They ask to talk with a supervisor, but they
9 are either not allowed to talk with a supervisor or they are
10 told they will be called back by a supervisor, but then they
11 are not called back, or they are disconnected after being put
12 on hold.

13 Customers call about bills that are ten times the
14 usual amount they receive, and they are told that they must
15 have a leak. Customers have testified they have lost sleep
16 worrying about their water that would be shut off when there is
17 no cause for that. No customer of a regulated water or
18 wastewater company should be treated the way we have heard
19 customers tell the Commission that they have been treated.
20 Aqua tells you, and as has Mr. May that they bought poorly
21 maintained systems in need of work, but this kind of treatment
22 by customer service representatives has nothing to do with
23 that. In fact, topnotch treatment should be one of the things
24 you would expect by ownership of a utility by a New York Stock
25 Exchange company, but what you have gotten instead is awful

1 treatment by customer service representatives far disconnected
2 from customers here in Florida.

3 Another topic that we heard recurringly is the
4 quality of service. Now, certainly Chuluota has some acute
5 problems. You heard more about that today and we heard a lot
6 about it during the two service hearings we had in Oviedo. In
7 Chuluota, the quality of the water is so bad that customers
8 tell you they can't sell their houses. You heard Nancy Evans
9 tell you about that again today. Customers in Chuluota had
10 their own housing crisis well before the subprime loan market
11 tanked the housing market.

12 People are afraid to drink the water and spend large
13 amounts of money on water filtration systems for their homes,
14 on bottled water, or on both. You have heard about particles
15 in the water. That people can't wash their clothes using the
16 water. You have heard that it smells, that it looks bad, and
17 you have heard that people are afraid for their health.

18 Customers have stated that they feel like they live
19 in a third-world country solely because of the service and the
20 water they are receiving from Aqua. Bad water quality, as
21 acute a problem as it is in Chuluota, it is not an issue you
22 have only heard about in Chuluota. You have heard about bad
23 water from the panhandle in Sunny Hills, to customers in the
24 New Port Richey area, to customers living in Lakeland and
25 Sebring. You have heard the same thing about billing issues.

1 You ever heard time after time the billing issues that people
2 have had and the trouble they have had with customer service
3 representatives.

4 Aqua has let its customers down and now they face the
5 prospect of paying \$130 for 5,000 gallons of water and
6 wastewater service if you approve Aqua's request for what is
7 perhaps the worst service provided by a water company in
8 Florida. At last Tuesday's agenda, Commissioner Argenziano put
9 a question to Patty Christensen in our office, because she had
10 mentioned she would like to take the -- for the Commission to
11 take into account water quality in the Wedgefield rate case.
12 And, Commissioner Argenziano, I know you are listening. You
13 told her to give specifics, to give you a number. Well, we
14 have specifics in this case, and in order to partially offset
15 the completely unsatisfactory quality of service provided by
16 Aqua, we have proposed a reduction of 150 basis points to the
17 return on equity Aqua would otherwise receive.

18 On the topic of return on equity, you will be hearing
19 this afternoon, today about what a reasonable return on equity
20 is for a company providing good service. We believe the return
21 requested by Aqua is too high. Our Witness James Rothschild
22 will testify that a fair return on equity is 9.47 if you use
23 the capital structure that the parent company, Aqua America,
24 uses in its business. It uses a capital structure with an
25 equity ratio of approximately 44 percent, but the parent

1 company has created an artificial capital structure for the
2 Florida company that contains more than 62 percent equity.
3 Since companies generally need more equity when there is higher
4 financial risk, it is just backwards to think that a regulated
5 water and wastewater company would require an equity ratio far
6 higher than the one that the parent company uses for its
7 business.

8 The issue relating to capital structure is important
9 because equity is a very expensive source of capital to
10 customers. Equity is more costly than debt and it must also be
11 grossed up for taxes, unlike what debt is. We hope you will
12 agree with us on using the 9.47 percent return on equity with
13 an equity ratio of 44 percent for a company that provides good
14 service, but if you let the company use a 60 percent equity
15 ratio, Mr. Rothschild will tell you that the return on equity
16 should be no more than 8.75 percent.

17 At a time when people are struggling to make ends
18 meet, Aqua is asking you to provide high-end treatment for
19 themselves. They are requesting pro forma adjustments to their
20 test year expenses for pay increases. And not just cost of
21 living increases, but also extra pay increases for a number of
22 positions. They want customers to pay for a new rates manager
23 position in Tallahassee. They want customers to pay for Aqua
24 connects meetings that are designed as image enhancement forums
25 for Aqua. At a time when companies around Florida, the U.S.,

1 and even the world are tightening their belts to face difficult
2 economic conditions, Aqua wants you to act like this is a time
3 of great prosperity for them by approving an expansion of their
4 budgets and salaries all paid for by the customers. None of
5 this should be allowed by the Commission.

6 Aqua is simply a high cost company providing bad
7 service. You will hear testimony from our Witness Kimberly
8 Dismukes who will likely appear tomorrow comparing the costs
9 incurred by Aqua to the costs incurred by other Class A
10 utilities regulated by this Commission. You will see that the
11 cost per equivalent residential connection for Aqua are
12 dramatically more than they are for the other Class A companies
13 regulated by the Commission. Customers are burdened by
14 diseconomies of scale resulting from Aqua's ownership, not
15 economies of scale, and Ms. Dismukes will sponsor an adjustment
16 for affiliate charges to help correct this.

17 Now, in addition to Ms. Dismukes I have mentioned,
18 and Mr. Rothschild, we are also presenting testimony by Andrew
19 Woodcock. I think he will be here this afternoon concerning
20 engineering issues, Mr. Earl Poucher about customer service,
21 and there will also be stipulated testimony of Patricia
22 Merchant from our office.

23 Commissioners, thank you for your time, and we look
24 forward to presenting our case to you.

25 **CHAIRMAN CARTER:** Thank you, Mr. Beck.

1 Ms. Bradley.

2 **MS. BRADLEY:** Thank you, sir.

3 I too want to thank you for letting the customers
4 speak. We have been getting constant e-mails and phone calls
5 from these people and they are extremely distressed about what
6 is going on. They are fearful. You know, you are getting
7 pretty bad when you have to worry about whether or not it is
8 safe to wash your child in the Aqua water, or if I let them
9 drink some of it am I killing them, poisoning them. And this
10 is the feelings these people have. They are fearful. And now
11 they are being asked to pay 100 percent or more for that same
12 water that they don't feel is safe to use now.

13 I thought it was interesting the comment that was
14 made about the police officers who compared it to going to
15 McDonald's and getting a tainted Happy Meal. And she said if
16 you take it back and you are given another tainted Happy Meal
17 and charged three times the amount, you know, that is just not
18 right. And that is essentially the situation we have here.
19 They are still getting bad water.

20 We are still getting complaints from people. I can
21 honestly say the last complaint I saw was a few minutes before
22 midnight last night when representative Adams forwarded me one
23 of the complaints she had gotten a few hours earlier, and it
24 was the same thing. Terrible customer service, bills that are
25 not accurate. People are still upset. They are still having

1 problems. And one of the complaints was saying -- she was
2 actually complimentary of the company. Ms. Dirks (phonetic)
3 had a problem, and she actually called the company that made
4 the meters, and they explained to her that there was some
5 numbers, and the last zero which was a painted on number should
6 not be read. And they wanted to dispute that at first, and
7 finally she got them to call the people that made the meter,
8 and I guess they convinced them you really don't read that last
9 zero. But that was a complaint we heard again and again at the
10 service hearings, and it was really throwing things off and
11 people were getting charged a lot more than they had actually
12 used.

13 That should have been a very quick simple problem to
14 fix. A very quick training issue for somebody that would have
15 resolved a lot of those complaints. And it is beyond me why
16 the company did not fix that quickly. You know, those are the
17 kind of things. We like all of our companies to be productive
18 companies in Florida. It is good for the economy. We need
19 that. But we can't do it at the expense of the citizens.

20 You heard them mention today, and I have heard a
21 number of complaints about the sewage and the fact they have
22 sewage bubbling up in the street. Now, that is just not
23 pleasant or healthy for anybody, and none of us would want to
24 be in that situation. None of us would want to have to drink
25 the water that they are expected to drink. A lot of these

1 people have spent a lot of money trying to fix this, because a
2 lot of times when they would call Aqua would say, well, there
3 is something wrong in your house. Something is leaking.
4 Something is not right. And they would hire companies to come
5 in to fix the problem.

6 But, yet, after spending a lot of money trying to fix
7 the problem, they still had the same problem, and the companies
8 would say, well, I guess it's the water. And those are what
9 these people are dealing with, but every one of those people
10 that have spent a lot of money on their homes will tell you we
11 are lucky, we can afford it. The people that are really being
12 hurt are the people on fixed incomes that can't afford it.
13 They can't afford to buy the Culligan water. They can't afford
14 to even pay their bills sometimes, and yet they are talking
15 about increasing it nearly 100 percent. If they can't pay for
16 the bad or afford the bad water now, what are they going to do
17 when it goes up 100 percent? Ms. Evans said they had turned
18 off her water because of a dispute over a bill. I am afraid we
19 are going to be seeing that a lot more because some people just
20 can't afford it.

21 There was talk about the sewage plant, and the fact
22 that Ms. Sullivan said it was built for a lot more people than
23 are in that area. Why are they having to pay for what is much
24 more than they can ever use? And she also mentioned the fact
25 that a lot of the people in the older section of Chuluota, they

1 don't even use the sewage system. They have septic tanks. So
2 the number of people that are actually taking advantage of
3 using this sewage plant, this great new plant are way less than
4 what it was built for. And yet despite this great new plant
5 they still have sewage backing up in the middle of the street.
6 That is of concern to the people and you can understand that.

7 You heard people that have come to the hearings and
8 were here today and they tell terrible stories about, you know,
9 their dogs have died. And to some of those people that is
10 their family, and it was heartbreaking to see some of those
11 people, especially some of the older people talking about
12 having lost their pet. One lady talked about the fact -- I
13 think it was Ms. Neece (phonetic) talked about the fact she
14 lost her dog, the cat's hair was falling out, she started using
15 bottled water and all of a sudden the cat was doing better.
16 So, it may just be circumstantial, but obviously these people
17 feel like they are justified in their feelings. And they are
18 fearful, and they shouldn't be fearful of drinking the water.

19 There was something mentioned, and we have heard some
20 of the citizens talk about this is like being in a third-world
21 country, the water. But it is really not because in
22 third-world countries they may have this bad water, but they
23 don't have to pay these exorbitant prices for it. So it is a
24 little bit different from a third-world country. In some ways
25 it is worse.

1 And I mentioned Ms. Neece and the fact she was
2 talking about the animals and being concerned about the
3 animals, but she also talked about her granddaughter when we
4 were in Oviedo. And then later the daughter came and testified
5 that she had had a baby that was born with a horrible cyst.
6 She had never had any problems before, but this baby was born
7 and she couldn't even nurse the baby for the first few months.
8 In fact, for the first few days she couldn't even see the baby
9 because they had to rush it to another hospital. And there are
10 still people that are having medical problems that they
11 associate with the water, because it is like all of a sudden,
12 like Ms. Evans said, 15 out of the 45 people in their
13 neighborhood are having serious kidney and liver problems.

14 The pediatricians, the vets are telling them not to
15 use the water, not to even bathe the kids in the water, and
16 this is a serious concern. And I know Public Counsel has more
17 experts than we do, they have more information than we do, but
18 it is just not right to ask people to pay more for something
19 they can't use, something they are afraid to use. And we would
20 urge you in places like Chuluota and some of the other places
21 where they have bacteria, and excessive TTHMs, and this type of
22 thing, we would encourage you to make them fix it before they
23 get a rate increase.

24 You know, they knew going in what the water condition
25 was. They did their due diligence and they knew how much they

1 were paying, and we assume they paid a better price because
2 they were getting these problems. But now to make the
3 customers pay for this before they fix things is just not
4 right. It is like the police officer said, you can't expect me
5 to come back and get the same bad thing and pay more for it.
6 And we shouldn't ask these citizens to do that, and we would
7 urge you to not approve the rate increase for people in
8 Chuluota and the other areas where they have bacteria and
9 excessive TTHMs until they get that fixed. Thank you.

10 **CHAIRMAN CARTER:** Thank you, Ms. Bradley.

11 Let's see, Commissioners, we have had the opening
12 statements of the parties, and at this point in time, Mr. May,
13 you're recognized to call your first witness. Hang on a
14 second. Before we do that, do we have the witnesses available
15 that will be testifying today that are here in the room? If
16 so, would all the witnesses stand so I can swear you in as a
17 group.

18 (Witnesses sworn.)

19 **CHAIRMAN CARTER:** Thank you. Please be seated.

20 Mr. May, you're recognized.

21 **MR. MAY:** Aqua Utilities Florida calls it's first
22 witness, Mr. Steven Anzaldo.

23 STEVEN ANZALDO

24 was called as a witness on behalf of Aqua Utilities Florida,
25 and having been duly sworn, testified as follows:

DIRECT EXAMINATION

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BY MR. MAY:

Q Good afternoon, Mr. Anzaldo.

A Good afternoon.

Q Have you previously been sworn in this proceeding?

A Yes, I have.

Q Would you please state your name and business address for the record?

A Certainly. My name is Steven Anzaldo, and I work at 762 -- excuse me, I work for Aqua Services, Incorporated, and the location is 762 West Lancaster Avenue, Bryn Mawr, Pennsylvania.

Q What is your position with Aqua Utility Services?

A I am the Treasurer.

Q Did you prepare and cause to be filed prefiled direct testimony in this proceeding?

A Yes, I did.

Q Do you have that prefiled direct testimony before you today?

A I do.

Q Do you have any corrections or revisions to that testimony?

A There is one minor correction to make, and it appears on Page 1, Line 20, where it states that I was promoted to Treasurer in July of 2008, and the correct date is July of

1 2007.

2 **Q** Mr. Anzaldo, with that correction, if I were to ask
3 you the questions that are contained in your prefiled direct
4 testimony today, would your answers be the same?

5 **A** Yes, they would.

6 **MR. MAY:** Mr. Chairman, I would ask that the prefiled
7 direct testimony of Mr. Anzaldo be inserted into the record as
8 though read.

9 **CHAIRMAN CARTER:** The prefiled testimony of the
10 witness will be inserted into the record as though read.

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1 **BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION**

2 **AQUA UTILITIES FLORIDA, INC.**

3 **DIRECT TESTIMONY OF STEPHEN F. ANZALDO**

4 **DOCKET NO. 010121-WS**

5
6 **Q. Please state your name and business address.**

7 A. My name is Stephen Anzaldo. My business address is 762 W. Lancaster Avenue,
8 Bryn Mawr, Pennsylvania 19010.

9 **Q. By whom are you employed and in what capacity?**

10 A. I am employed by Aqua Services, Inc. as Treasurer for all of the subsidiaries of
11 Aqua America, Inc. ("Aqua America"), including Aqua Utilities Florida, Inc.
12 ("AUF" or "Company").

13 **Q. Please describe your education and business experience.**

14 A. I graduated from St. Joseph's University in 1981 with a Bachelor of Science degree
15 in Accounting. I have received my C.P.A. Certificate from the Commonwealth of
16 Pennsylvania in 1990. In addition, I received a Masters of Business Administration-
17 Finance from St. Joseph's University in 1998.

18
19 At Aqua America, I was hired as a Financial Analyst in May 2004 and promoted to
20 Assistant Treasurer in 2005. I was promoted to Treasurer in July 200⁷. Prior to
21 joining Aqua America I was employed by Trigen-Philadelphia Energy Corporation
22 from 1991 to 2003 as the Manager of Financial Planning, where I was also
23 responsible for the preparation of three rate cases, and then as Accounting Manager

1 for the Cogeneration Facility. I was employed by General Waterworks Corporation
2 from 1985 to 1991 as a regional accountant and corporate accountant where my
3 duties included consolidated financial reporting and assisting in the SEC reporting.
4 I was employed by two certified public accounting firms in the Philadelphia area
5 from 1981 to 1985 where my assignments included manufacturing, financial and
6 insurance clients.

7 **Q. Are you involved in any outside professional activities?**

8 A. Yes, I am a member of the American Institute of Certified Public Accountants and
9 the Pennsylvania Institute of Certified Public Accountants.

10 **Q. What is the purpose of your testimony?**

11 A. The purpose of my testimony is to present the capital structure for AUF and the cost
12 of debt and the cost common equity as determined by application of the Florida
13 Public Service Commission ("Commission") 2007 leverage formula to the capital
14 structure of AUF.

15 **Q. In connection with your responsibilities with AUF, were any portion of the**
16 **Minimum Filing Requirements ("MFRs") filed in connection with AUF's rate**
17 **case prepared by you or under your supervision?**

18 A. Yes

19 **Q. Please identify the specific MFRs filed in connection with AUF's rate case that**
20 **you are sponsoring.**

21 A. I am sponsoring Schedule D-1 through D-7 in Volume 1 of the MFRs.

22 **Q. Please explain the capital structure of AUF.**

23 A. The capital structure of AUF at December 31, 2007 based on a thirteen month
24

1 average consists of Common Equity of \$37,220,000 (62.31%) and Long-Term Debt
2 of \$22,517,000 (37.69%).

3 **Q. How is the above thirteen month average capital structure applied in**
4 **determining the appropriate overall rates of return for the Water and**
5 **Wastewater systems included in this rate filing?**

6 A. The consolidated capital structure noted above is applied as part of the overall
7 cost of capital determination for each system included in this rate filing. The total
8 rate base for each system is first funded with the customer deposits and
9 accumulated deferred income taxes applicable to that individual system, and then
10 the remaining balance is funded by long term debt and equity.

11 **Q. What is the cost of capital for each component of the capital structure and**
12 **how has it been determined?**

13 A. The composite cost of long term debt is 5.10% and represents the weighted-
14 average interest rate of the note between Aqua America and AUF.

15 The cost of Customer Deposits is 6.00%, which is the rate set by the Commission.

16
17 Deferred Taxes are included in the capital structure at zero cost, because deferred
18 taxes are funds provided as a result of the deferral of federal and state income
19 taxes.
20

21 The cost of Common Equity is determined using the Commission leverage
22 formula, which provides a method of calculating the cost of common equity based
23 on the capital structure of the company.
24

25 **Q. What is the return on common equity produced by the Commission's**

1 **leverage formula when applied to the capital structure of AUF?**

2 A. In this case, the Company accepts and has applied the current leverage formula as
3 discussed in Docket 070006-WS, which is set forth below:

4 Return on Common Equity = $7.1\% + 1.961 / 62.31\% =$
5 $7.1\% + 3.15\% = 10.25\%$

6 AUF will accept the leverage formula in effect at the time of the Commission's
7 final vote.

8 **Q. How has the AUF consolidated capital structure been allocated to each of the**
9 **systems included in the current filing?**

10 Long term debt and equity for each system represents each system's rate base with
11 36.37% debt and 60.12% equity for the Water systems and 36.72% debt and
12 60.69% equity for the Wastewater systems after adjustment for deferred taxes and
13 customer deposits. Deferred taxes have been allocated to each system based on
14 Plant-In- Service balances. Customer Deposits are the actual deposit balances for
15 each system.

16 **Q. Is the capital structure of AUF reasonable?**

17 A. Yes. We believe that a capital structure of approximately 36% debt and 60%
18 equity (with 4% accounting for deferred taxes and customer deposits), is
19 appropriate for AUF. The required capital expenditures as well as the size and
20 lack of growth in most of the systems dictate more equity than a typical water
21 company would carry in order to support a 5.1% cost of debt.

22 **Q. Does that conclude your testimony at this time?**

23 A. Yes, it does.

1 BY MR. MAY:

2 Q Mr. Anzaldo, have you attached any exhibits to your
3 prefiled testimony?

4 A I did not.

5 Q Have you prepared a summary of your prefiled direct
6 testimony?

7 A Yes, I have.

8 Q Would you please provide the parties and the
9 Commission with that summary at this time?

10 A I will.

11 Good afternoon, Commissioners and staff. My name is
12 Steven F. Anzaldo, and I'm Treasurer for Aqua Services, Inc.,
13 and all the subsidiaries of Aqua America, Inc., including Aqua
14 Utilities Florida, known as AUF. AUF is a separate
15 wholly-owned subsidiary of Aqua America, Inc.

16 My direct testimony presents the capital structure
17 for AUF as well as the cost of debt and the cost of common
18 equity. AUF has requested to use the Commission's leverage
19 formula in effect at the time of the Commission's vote to
20 establish the cost of common equity for this rate case. Using
21 the Florida Commission's 2007 leverage formula, the cost of
22 common equity for AUF is 10.25 percent.

23 That concludes my opening statement.

24 MR. MAY: Thank you, Mr. Anzaldo.

25 Mr. Chairman, Aqua Utilities Florida would tender Mr.

1 Anzaldo for cross-examination.

2 **CHAIRMAN CARTER:** Thank you.

3 Mr. Beck, you're recognized.

4 **MR. BECK:** Thank you, Mr. Chairman.

5 CROSS EXAMINATION

6 BY MR. BECK:

7 **Q** Mr. Anzaldo, good afternoon.

8 **A** Good afternoon.

9 **Q** My name is Charlie Beck and I'm with the Office of
10 Public Counsel.

11 **A** Yes, sir.

12 **Q** Mr. Anzaldo, at the very bottom of Page 2 of your
13 testimony and the top of Page 3, you tell the Commission that
14 the capital structure for AUF at December 31, 2007, consists of
15 62.31 percent common equity and 37.69 percent long-term debt.
16 Is that correct?

17 **A** That is correct.

18 **Q** And on Page 3 of your testimony at Line 6, you
19 describe that capital structure as the consolidated capital
20 structure noted above. Do you see where I am referring to?

21 **A** Line 6. Yes.

22 **Q** Okay. By referring to that as the consolidated
23 capital structure, you are not meaning to say that is the
24 consolidated capital structure of Aqua America?

25 **A** No, I am not. That is the consolidated capital

1 structure for this filing.

2 **Q** So in consolidated, is each of the systems
3 consolidated into a Florida capital structure to which you are
4 referring?

5 **A** Yes, it is consolidated into the Aqua Utilities --
6 what we are referring to as Aqua Utilities Florida.

7 **Q** Okay. And that is not the capital structure that
8 applies to Aqua America?

9 **A** That is correct.

10 **Q** Okay. On Line 13 of Page 3, you say the cost of
11 long-term debt is 5.1 percent. Is that correct?

12 **A** That is correct.

13 **Q** And is that just a note between -- or is that
14 reflected by a note between Aqua Utilities of Florida and the
15 parent company, Aqua America?

16 **A** That is correct.

17 **Q** Is there any other long-term debt for Aqua Utilities
18 of Florida in its capital structure other than this note to the
19 parent company?

20 **A** No, that is all.

21 **Q** On Page 4 of your testimony at the top --

22 **A** Yes.

23 **Q** -- you describe the leverage graph formula in effect
24 for the year 2007, is that right?

25 **A** That is correct.

1 **Q** And you make the calculation of a return on equity of
2 10.25 percent using the 2007 leverage graph, is that right?

3 **A** That is correct.

4 **Q** Now, you have also said AUF will accept the leverage
5 formula in effect at the time of the Commission's final vote.
6 Is that what you actually proposing that the Commission do?

7 **A** Yes, that is what we were doing.

8 **Q** Okay. Are you familiar with the staff's
9 recommendation for a 2008 leverage graph?

10 **A** Yes, I am. I saw the recommendation on Friday and
11 made the calculation based on that formula, and the return on
12 equity would be 10.77.

13 **Q** So that is actually what the company is requesting,
14 is that right?

15 **A** If the 2008 has been approved.

16 **Q** Now, the rates that were noticed to the customers,
17 they were all based on a 10.25 percent return on equity?

18 **A** That is correct. Yes, that was at the time of the
19 filing.

20 **Q** With the 62 percent equity ratio, as well.

21 **A** Correct.

22 **Q** Okay. Now, just to make it clear how we get there,
23 you show the 2007 leverage graph on Line 4 of Page 4 of your
24 testimony, 7.1 percent?

25 **A** Yes.

1 **Q** Okay. Under the staff recommendation that was issued
2 last Thursday, that 7.1 would change to 7.36, is that right?

3 **A** I believe so. Like I say, we did the calculation.
4 7.36.

5 **Q** And the 1.961 that you show in your testimony, that
6 changes to 2.123, is that right?

7 **A** That is correct.

8 **Q** Okay. You are familiar that our office disputed the
9 2008 leverage graph and took it to hearing, is that right?

10 **A** That is correct.

11 **Q** And it is your understanding that the staff
12 recommendation issued proposes that there be no changes
13 whatsoever to their proposal?

14 **A** That I am not aware of at this point.

15 **Q** Well, they are proposing in the staff recommendation
16 issued last Thursday that the same leverage graph they propose
17 in their PAA be applied, do they not?

18 **A** I am not aware of that.

19 **Q** Okay. But you have calculated the new return on
20 equity of 10.77?

21 **A** As a side schedule just to see where we are.

22 **Q** And, so if the Commission were to adopt that, the
23 rates proposed by Aqua would actually be higher than contained
24 in your petition, is that right?

25 **A** That is correct.

1 Q Do you know how much higher?

2 A I do not.

3 Q How much additional revenue would the company be
4 entitled to under a 10.77 return on equity with a 60 percent
5 equity ratio?

6 A I do not have that number at the present time. This
7 was done quickly just to see where we stand in this proceeding.
8 But we filed the testimony based on the 10.25 percent that was
9 in effect at the time the testimony was prepared with the
10 understanding that if the leverage formula was accepted by the
11 Commission that we would make -- that an adjustment would be
12 made.

13 MR. BECK: Mr. Anzaldo, thank you. That is all I
14 have.

15 CHAIRMAN CARTER: Thank you, Mr. Beck.
16 Ms. Bradley.

17 MS. BRADLEY: No questions of this witness, Your
18 Honor.

19 CHAIRMAN CARTER: Commissioners, I'm going to go to
20 staff before coming back to the bench if that is okay.
21 Staff, you're recognized.

22 MR. JAEGER: Staff has no questions, either.

23 CHAIRMAN CARTER: Commissioner Skop, you're
24 recognized.

25 COMMISSIONER SKOP: Thank you, Mr. Chairman.

1 And I guess Mr. Beck asked most of the questions that
2 I would have asked, so that should expedite things
3 significantly.

4 With respect to the capital structure, I would like
5 to hear from Aqua to the extent as to why the corporate
6 structure would not be the more appropriate capital structure
7 to use for rate setting purposes over the capital structure
8 that has been used for AUF.

9 **MR. MAY:** Commissioner Skop, if I may. He addresses
10 that at length in his rebuttal testimony. I don't know if you
11 wanted to --

12 **COMMISSIONER SKOP:** I will defer. Thank you.

13 **CHAIRMAN CARTER:** Commissioners?

14 I was going to ask a question. As you did the new
15 calculations where you came out to 10.77 percent, why would you
16 not determine what that amount of increase would be? I mean,
17 knowing that you were going to be doing recalculations on that,
18 wouldn't the logical thing be to take it out to --

19 **THE WITNESS:** Yes, but I did a quick calculation last
20 evening to be honest.

21 **CHAIRMAN CARTER:** Do you have a ballpark off the top
22 of your head, you think?

23 **THE WITNESS:** Not at the present time, I don't, but I
24 could get something together quickly, maybe by my rebuttal
25 testimony if that is acceptable.

1 **CHAIRMAN CARTER:** That's acceptable.

2 Commissioner Skop.

3 **COMMISSIONER SKOP:** Thank you, Mr. Chairman.

4 Just also a point of information or point of
5 clarification either Mr. May or OPC might be able to provide,
6 but I believe in opening statements from OPC they mentioned
7 that the Commission -- there was a difference between the two
8 ROEs, but I seem to have thought, or I might have been
9 mistaken, that OPC was advocating for a downward adjustment
10 based upon quality of service, and which witness would address
11 that, or which witness would be the appropriate one?

12 **MR. BECK:** Commissioner, Kimberly Dismukes will
13 address the downward adjustment, the 150 basis points. Our
14 witness who is coming up next, Jim Rothschild, will testify to
15 what a return on equity would be absent any service quality
16 issues.

17 **COMMISSIONER SKOP:** Thank you.

18 And just to Mr. May, then on rebuttal testimony, he
19 will address why the capital structure is appropriate versus
20 the AUF versus the --

21 **MR. MAY:** Yes, Commissioner Skop. We have two
22 witnesses. Mr. Anzaldo will discuss why the AUF capital
23 structure is appropriate this instance, and then we also have
24 our cost of equity expert, Mr. Paul Moul, who will discuss why
25 the Office of Public Counsel's expert calculation of ROE is not

1 appropriate. So we will have two witnesses to address that and
2 there will be a chance, I think, for a good discussion.

3 **COMMISSIONER SKOP:** Thank you both.

4 **CHAIRMAN CARTER:** Thank you.

5 And also, Mr. May, Mr. Anzaldo said he could get that
6 during the rebuttal. I was just asking if he could carry his
7 equation out. You remember, the 10.77. We don't need another
8 exhibit or anything like that, I just want to follow up and see
9 what the implications of that number would be.

10 **MR. MAY:** Sure.

11 **CHAIRMAN CARTER:** Commissioner Skop.

12 **COMMISSIONER SKOP:** Thank you, Mr. Chair.

13 Just a brief follow-up question with respect to the
14 prefiled testimony that AUF will accept the leverage formula in
15 effect at the time of the Commission's final vote. I thought I
16 also heard something mentioned that as it was previously
17 communicated to consumers, and maybe Mr. Beck can clarify that,
18 that their was a discrepancy in what number would be used. Is
19 that correct?

20 **MR. BECK:** All the numbers that have been presented
21 at the customer hearings were based upon a 10.25 percent return
22 on equity at the 62 percent equity ratio, and Aqua is
23 requesting that the new leverage graph be applied to it. If
24 the Commission approves the leverage graph that staff has
25 proposed, they issued the recommendation last Thursday, you

1 will be taking it up at agenda next Tuesday. If the Commission
2 were to approve that, the rate increase would be larger than
3 customers have been notified about. Mr. Anzaldo, I guess, will
4 get us the figure. I'm guessing the figure is about \$350,000.
5 I could be wrong. The 10.77 percent is what they are
6 requesting, but the rates that were put out there are based on
7 the 10.25.

8 Again, these events have been unfolding. 10.25 is
9 what was existing at that point, but, in fact, that is the
10 effect right now if the Commission were to approve the leverage
11 graph proposed by Staff and approved rates on that.

12 **COMMISSIONER SKOP:** Thank you.

13 And, Mr. May, if you could add to that, please.

14 **MR. MAY:** I don't disagree with what Mr. Beck just
15 explained, however I would point out that is a necessary
16 function of the leverage graph. It is not -- the company was
17 up front at the front end of this process. We had always
18 articulated that we wanted to use the leverage graph in order
19 to minimize rate case expense. The purpose of the leverage
20 graph formula is to avoid Aqua having to hire Mr. Paul Moul to
21 come to Tallahassee to testify, so we were trying to use that
22 opportunity or that tool to minimize rate case expense. OPC
23 objected to that, which required both sides to go hire their
24 own outside consultants.

25 But we have always been clear at the front end of

1 this process that what we were proposing is to use is the
2 leverage graph in effect at the time of the Commission's vote,
3 and that was our position. And if the leverage graph were to
4 produce a higher ROE, that would be the ROE that we would
5 suggesting at least at this time.

6 **COMMISSIONER SKOP:** And equally if it suggested an
7 lower ROE that would be --

8 **MR. MAY:** That was the risk we took, I think, yes.

9 **COMMISSIONER SKOP:** Thank you.

10 **CHAIRMAN CARTER:** Thank you.

11 Commissioner McMurrin.

12 **COMMISSIONER McMURRIAN:** Thank you, Chairman. And
13 some of this discussion we just had helped clarify some of what
14 my question was, but I guess before I ask Mr. Anzaldo a little
15 bit more follow up on that. I wanted to make sure which page
16 numbers we are supposed to be using in our testimony. There
17 are page numbers at the bottom and at the top right corner of
18 the page.

19 **MR. MAY:** Commissioner, I apologize. The appropriate
20 page number to use I think is the page number at the bottom of
21 the page.

22 **COMMISSIONER McMURRIAN:** Thank you, Mr. May.

23 Mr. Anzaldo, on the top of Page 4 where you have the
24 10.25 percent and you show the breakdown in the calculation of
25 ROE there, and I realize from the discussion we just had that

1 now you are proposing 10.77. Can you point out to me which
2 numbers in that calculation there of the 7.1 plus 1.961 divided
3 by 62.31, which numbers there change and to what? What would
4 be the new numbers for the 10.77 calculation?

5 **THE WITNESS:** As I have stated previously, 7.1 would
6 become 7.36, the 1.961 would become 2.123, and the
7 62.31 remains the same.

8 **COMMISSIONER McMURRIAN:** Okay, thank you.

9 **MR. MAY:** Commissioner McMurrian, I just wanted to
10 clarify one thing. Aqua Utilities is not proposing an ROE of
11 10.77. We are proposing to adopt whatever you select as the
12 appropriate ROE graph.

13 **CHAIRMAN CARTER:** You're recognized.

14 **COMMISSIONER McMURRIAN:** Let me ask one more
15 follow-up then. As your attorney just said, you are asking to
16 use whatever the leverage formula produces, but with the newer
17 leverage -- or the leverage formula that is in the staff
18 recommendation that hasn't been adopted by the Commission, but
19 the one in the staff recommendation, and I think that you said
20 would produce a 10.77 -- I lost my train of thought. Is that
21 what you are proposing? You are proposing that the leverage
22 formula that the Commission adopts be used, but is that also --
23 is the way the Commission -- well, let's see how to state this.

24 Do you agree with the calculations in the staff
25 recommendation, I guess, are the same that we have been using

1 in the past?

2 **THE WITNESS:** We filed it with the assumption that we
3 would be using the AUF formula, and as I said, we used the
4 10.25 because that was what was in effect at the time. I
5 stated in my testimony that AUF will accept the leverage
6 formula in effect at the time of the Commission's final vote,
7 so we will accept that calculation.

8 **COMMISSIONER McMURRIAN:** I guess I'm just trying to
9 be clear because of what Mr. May said. Are you asking for a
10 formula that results in 10.77 or are you asking for whatever
11 formula is in place at the time? I know it may be splitting
12 hairs, but I'm just trying to make sure I understand.

13 **THE WITNESS:** Whatever is in place at that time.

14 **COMMISSIONER McMURRIAN:** Okay, thank you.

15 **CHAIRMAN CARTER:** Thank you. Commissioner Skop.

16 **COMMISSIONER SKOP:** Thank you, Mr. Chairman.

17 Just one more follow-up question for the witness.
18 With respect to the leverage formula itself, you would agree,
19 would you not, that the capital structure is directly
20 proportional to what ROE is suggested by the leverage formula,
21 is that correct?

22 **THE WITNESS:** Yes.

23 **COMMISSIONER SKOP:** Thank you.

24 **CHAIRMAN CARTER:** Thank you.

25 Commissioners, anything further? Mr. May.

1 **MR. MAY:** No redirect.

2 **CHAIRMAN CARTER:** And there are no exhibits for this
3 witness, correct?

4 **MR. MAY:** No, sir, there are not.

5 **CHAIRMAN CARTER:** Commissioners, just kind of a
6 heads-up. The way we have it kind of organized is that next
7 OPC will call a witness, and we have it kind of broken down by
8 issues for ease for the parties here.

9 So, Mr. Beck, you're recognized.

10 **MR. BECK:** Thank you, Mr. Chairman.

11 The Citizens call James A. Rothschild to the stand.

12 **CHAIRMAN CARTER:** Give us one second. Mr. Beck, you
13 may proceed.

14 **MR. BECK:** Thank you, Mr. Chairman.

15 JAMES A. ROTHSCHILD

16 was called as a witness on behalf of Office of Public Counsel,
17 and having been duly sworn, testified as follows:

18 DIRECT EXAMINATION

19 BY MR. BECK:

20 **Q** Mr. Rothschild, would you please state your full name
21 and business address for the record?

22 **A** James A. Rothschild, business address, 115 Scarlet
23 Oak Drive, Wilton, Connecticut.

24 **Q** Mr. Rothschild, did you file prefiled direct
25 testimony in this case consisting of 38 pages?

1 **A** Yes, I did.

2 **Q** Do you have any changes or corrections to make to
3 your testimony?

4 **A** No.

5 **Q** If I were to ask you the same questions here today,
6 would your answers be the same?

7 **A** Yes.

8 **MR. BECK:** Mr. Chairman, I would ask that Mr.
9 Rothschild's direct testimony be inserted into the record as
10 though read.

11 **CHAIRMAN CARTER:** The prefiled testimony of the
12 witness will be entered into the record as though read.

13 BY MR. BECK:

14 **Q** Mr. Rothschild, you also have two exhibits labeled
15 JAR-1 and 2 attached to your testimony, do you not?

16 **A** Yes.

17 **Q** And JAR-1 consists of nine different schedules, is
18 that correct?

19 **A** Yes.

20 **MR. BECK:** And, Commissioners, I would note that
21 under the Comprehensive Exhibit List provided by Staff earlier,
22 JAR-1 has been identified as Exhibit 93 for identification.

23 BY MR. BECK:

24 **Q** And, Mr. Rothschild, your Exhibit JAR-2 is your
25 resume, is that correct?

1 **A** Yes.

2 **MR. BECK:** And that has been identified as Hearing
3 Exhibit 94 for identification, Commissioners, just to keep it
4 straight.

5 **CHAIRMAN CARTER:** Thank you, Mr. Beck.

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DIRECT TESTIMONY

OF

JAMES A. ROTHSCHILD

On Behalf of the Office of Public Counsel

Before the

Florida Public Service Commission

Docket No. 080121-WS

I. STATEMENT OF QUALIFICATIONS

Q. PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.

A. My name is James A. Rothschild and my address is 115 Scarlet Oak Drive, Wilton, Connecticut 06897.

Q. WHAT IS THE PURPOSE OF YOUR TESTIMONY?

A. I am testifying on behalf of the Office of Public Counsel to provide my recommendations to the Commission regarding the determination of (1) the cost of capital; (2) the cost of equity; and (3) the appropriate capital structure for Aqua Utilities Florida, Inc. I also respond to Aqua Utilities Florida, Inc.'s witness Paul Anzaldo's prefiled direct testimony.

Q. WHAT IS YOUR OCCUPATION?

A. I am a financial consultant specializing in utility regulation. I have experience in the regulation of electric, gas, telephone, sewer, and gas utilities throughout the United States and Nova Scotia, Canada.

1 **Q. PLEASE SUMMARIZE YOUR UTILITY REGULATORY EXPERIENCE.**

2 A. I have been a consultant specializing in utility ratemaking since 1972. Initially, I
3 was employed by Touche Ross & Co. Touche Ross & Co. later merged to form
4 Deloitte Touche. I then provided similar consulting services while with J.
5 Rothschild Associates, Georgetown Consulting Group, and Rothschild Financial
6 Consulting. While associated with the above firms, I have worked for various
7 state utility commissions, attorneys general, and public advocates on regulatory
8 matters relating to regulatory and financial issues. These have included rate of
9 return, financial issues, and accounting issues. (See my resume at Exhibit JAR-
10 2).

11
12 **Q. WHAT IS YOUR EDUCATIONAL BACKGROUND?**

13 A. I received an MBA in Banking and Finance from Case Western University (1971)
14 and a BS in Chemical Engineering from the University of Pittsburgh (1967).

15
16 **II. SUMMARY OF CONCLUSIONS**

17 **Q. PLEASE SUMMARIZE YOUR TESTIMONY**

18 A. I recommend an overall cost of capital of 7.05% for Aqua Utilities Florida
19 (“AUF”) based upon a cost of equity of 9.47%. This 9.47% cost of equity is only
20 applicable to the cost of capital computed based upon the actual capital structure
21 of Aqua America, Inc. which contains 44.03% common equity.

22
23 If the Company’s requested common equity ratio is used it would lower the cost f
24 equity to 8.75%. Despite this decrease in the cost of equity the overall cost of
25 capital would increase to 7.37% and balloon higher once taxes are considered

1 because this 62.31% common equity in the Company proposed capital structure
2 would be grossed up for income taxes. If my recommendation is adopted only
3 44.03% of the capital structure would be grossed up for income taxes.

4
5 The derivation of my recommended 9.47% cost of equity is summarized on my
6 Exhibit __ JAR-1, Schedule 2 and is based on a DCF result of between 9.28% and
7 9.71%. As part of my determination process I also considered my Risk
8 Premium/CAPM result of 8.68%.

9
10 I performed two sensitivity analyzes as a check on my primary recommendation.
11 In one of them I removed Equity Resources from the group of 10 gas companies
12 because it has substantial non-regulated activities related to energy production. If
13 Equity Resources is excluded from the DCF analysis, the indicated cost of equity
14 is between 9.79% and 9.81%. My second sensitivity analysis was to apply the
15 DCF method directly to the financial data of Aqua America, Inc. The DCF
16 indicated cost of equity for Aqua America Inc. alone is between 9.07% and
17 9.23%.

18
19 Aqua America Inc has requested a cost of equity of 10.25% for AUF, which is
20 based on the leverage formula in effect at the Commission's final vote with an
21 overall cost of capital of 8.10% for water and 8.02% for sewer. (See page 1 of 2
22 of Schedule of Requested Cost of Capital in Mr. Anzaldo's direct testimony.) On
23 page 2 of 2 of this schedule the overall cost of capital is 8.12% for water and
24 8.06% for sewer based upon 13 month average balance ending December 31,
25 2006. Rather than base his recommended capital structure on the actual capital

1 structure being used by Aqua America Inc., Mr. Anzaldo based his recommended
2 capital structure on the thirteen month average of AUF. (See page 2, line 23-24
3 and page 3, lines 1-2 of Mr. Anzaldo's direct testimony.) It would be
4 inappropriate to assign a higher level of common equity to the capital structure
5 AUF than it is actually using unless such an assignment could be shown to result
6 in a lower, not higher, revenue requirement. I will show later in this testimony
7 that much of what AUF has recorded as equity on its books was really provided
8 by debt that was issued by Aqua America, Inc. and was therefore acquired at a
9 cost rate considerably lower than the cost of equity.

11 III. COST OF DEBT

13 Q. WHAT COST OF DEBT IS THE COMPANY REQUESTING?

14 A. The Company has requested a 5.10% cost for long-term debt. According to the
15 Direct Testimony of Mr. Stephen Anzaldo and the Schedule of Requested Cost of
16 Capital, the Company is not requesting any short-term debt. This 5.10% cost of
17 long-term debt is reflective only of the cost of debt that was directly issued by
18 AUF but fails to include the impact on the cost of debt caused by debt issued on
19 AUF's behalf by its parent Aqua America, Inc. As explained elsewhere in this
20 testimony, the debt issued by Aqua America, Inc. that is financing part of AUF's
21 assets should not only be included in the true capital structure of AUF, but should
22 also be included in the embedded cost of debt computation. The 2nd quarter of
23 2008 10 Q of Aqua America, Inc. shows that of this parent issued short-term debt,
24 \$135 million was issued at a cost rate of 4.87%, and another \$207 million was
25 issued at cost rates between 5.00% and 5.99%. Since no specific breakdown by

1 interest rate of this \$207 million debt issuance is available in the 10 Q, I cannot
2 make an accurate revision to this 5.10% embedded cost rate. Therefore, for
3 purposes of preparing this testimony, I have used the 5.10% debt cost rate. Based
4 on the interest rate information that is available, it appears that the change to the
5 embedded cost of debt caused by including the parent issued debt would be
6 minimal. However, if the Company chooses to provide a more precise
7 computation of the embedded cost of debt that takes into account an allocation of
8 this parent issued debt, it could be more appropriate to use this revised cost of
9 debt computation.

10
11 **IV. CAPITAL STRUCTURE**

12 **Q. WHAT CAPITAL STRUCTURE HAVE YOU RECOMMENDED IN**
13 **THIS CASE?**

14 **A.** I recommend that the cost of capital for Aqua Utilities Florida be based
15 upon the actual fully arms-length capital structure selected by
16 management, i.e. the actual consolidated capital structure of Aqua
17 America, Inc. This capital structure contains 44.03% common equity,
18 0.00% preferred stock, 52.53% long-term debt and 3.43% short-term debt.
19 See Exhibit ___ JAR-1, Schedule 8. This actual Aqua America, Inc., capital
20 structure should be adjusted to reflect the Florida regulatory basis capital
21 structure. I arrived at this recommended capital structure based on the
22 actual capital structure being used by Aqua America Inc. on a

1 consolidated basis as of June 8, 2008, that I obtained from the Aqua
2 America Inc. Form 8-K, as of June 8, 2008.

3
4 **Q. HOW DOES YOUR RECOMMENDED CAPITAL STRUCTURE**
5 **COMPARE WITH THE CAPITAL STRUCTURE REQUESTED BY THE**
6 **COMPANY?**

7 A. Aqua Utilities Florida has requested a financial basis capital structure that
8 contains 62.31% common equity and has used that in its implementation
9 of the leverage formula. See page 4, line 4 of Mr. Anzaldo's direct
10 testimony.

11
12 **Q. WHY DOES AQUA UTILITIES FLORIDA HAVE OVER 62%**
13 **COMMON EQUITY ON ITS BOOKS WHEN ON A CONSOLIDATED**
14 **BASIS AQUA UTILITIES, INC. HAS ONLY ABOUT 45% COMMON**
15 **EQUITY?**

16 A. What is happening can be seen by reviewing the financial statements of
17 Aqua Utilities, Inc. I examined the Aqua America Inc. Form 10-Q
18 quarterly report for the period ended June 30, 2008 that the Company
19 prepared pursuant to section 13 or 15 (d) of the securities exchange act of
20 1934. Of special interest is the information contained on pages 2 and 5 of
21 this report. Page 2 shows that the total debt of Aqua America, Inc. was

1 \$1,212,423,000. It is this number plus the \$7,002,000 current portion of
2 long-term debt that is exactly the same number I used for long-term debt
3 when computing Aqua America's actual capital structure. Page 5 of this
4 same report provides a breakdown of this \$1,212,423,000. It shows that of
5 this amount, only \$827,121,000 is "Long-term debt of subsidiaries
6 (substantially secured by utility plant)". In addition, the Company also
7 has "Notes payable to bank under revolving credit agreement, variable
8 rate, due May 2012" for \$50,000,000; "Unsecured notes payable" due
9 between 2010 and 2037 for a total of \$342,132,000 and Notes due in 2008
10 for \$172,000. These notes that total over \$392 million are debt financings
11 that the Company has issued, but are not reflected on the books of any of
12 Aqua America, Inc's subsidiaries.

13
14 **Q. IS THIS \$392 MILLION OF DEBT THAT HAS NOT BEEN REFLECTED**
15 **ON THE BOOKS OF THE REGULATED WATER UTILITY**
16 **SUBSIDIARIES OF AQUA AMERICA, INC. ACTUALLY FINANCING**
17 **THE REGULATED UTILITY OPERATIONS OF AQUA AMERICA,**
18 **INC?**

19 **A.** Yes. While no detailed breakdown of utility assets is provided in the
20 6/30/08 10 Q report, the 2007 10 K report Aqua America, Inc. does provide
21 a breakdown. The 12/31/07 balance sheet for Aqua America, Inc. shows

1 that the total "Net property, plant and equipment" Aqua America, Inc.
2 had at the time was \$2,792,794,000. Page 20 of this same 10K report
3 provides a detailed breakdown of this amount. It shows that all of this
4 property, plant, and equipment is allocated to the regulated water utility
5 subsidiaries of Aqua America, Inc., leaving nothing for unregulated
6 activities. Additionally, page 4 of the same 10K report shows that of the
7 total \$602,499,000 of revenues earned by Aqua America, Inc., \$589,743,000
8 or 97.9% of the total revenues of Aqua America, Inc., were earned by its
9 regulated subsidiaries.

10
11 **Q. IF THE DEBT ISSUED BY AQUA AMERICA, INC. IS ACTUALLY**
12 **FINANCING THE UTILITY ASSETS ON THE BOOKS OF THE**
13 **REGULATED SUBSIDIARIES, HOW WAS AQUA AMERICA, INC.**
14 **ABLE TO AVOID SHOWING THE \$392 MILLION OF DEBT ON THE**
15 **BOOKS OF ANY OF ITS REGULATED WATER SUBSIDIARIES?**

16 A. When Aqua America, Inc. issues debt at the parent level, it can take the
17 proceeds of that debt and invest it in its subsidiary companies. If it so
18 chooses, it can use the proceeds of the debt issuance to purchase common
19 stock of its subsidiaries rather than make a loan to its regulated
20 subsidiaries. This procedure has the advantage of making the regulated
21 subsidiaries appear to have more common equity than they actually do.

1 In the case of Aqua America, Inc. the amount of debt that is masquerading
2 as common equity on the books of the regulated entities totals \$392
3 million.

4

5 **Q. DOES THE COMMON EQUITY OF THE SUBSIDIARIES APPEAR AS**
6 **EQUITY ON THE CONSOLIDATED BOOKS OF AQUA AMERICA,**
7 **INC?**

8 A. No. Because equity that was purchased with debt.

9

10 **Q. HOW SHOULD THE COMMISSION DETERMINE THE CAPITAL**
11 **STRUCTURE TO USE IN THE DETERMINATION OF THE OVERALL**
12 **COST OF CAPITAL APPLICABLE TO THE REGULATED WATER**
13 **OPERATIONS OF AUF?**

14 A. Especially in these times where the public has lost so much trust in the
15 financial industry, it is important to use the capital structure that fully
16 reflects the actual capital structure financing a utility unless such a capital
17 structure is shown to be more expensive than appropriate. Ideally the
18 Commission should use the capital structure that will balance safety and
19 economy. However, how to determine the capital structure that will
20 produce the lowest overall cost of capital is controversial. Therefore,
21 commissions frequently look to actual capital structures as an indicator of

1 what capital structures will produce the lowest overall cost of capital.
2 Utility rate regulation is a substitute for competition. Competition puts
3 continual pressure on companies to provide services desired by its
4 customers at the lowest price. To provide services at the lowest price,
5 competitive companies have to minimize all costs, including the cost of
6 capital. The cost of capital can be highly influenced by the capital
7 structure a company uses.

8
9 **It cannot be stressed strongly enough that the reported capital structure**
10 **of wholly owned subsidiaries such as AUF does not provide insight into**
11 **what capital structure management believes will produce the lowest**
12 **overall cost of capital.** I have explained earlier that the subsidiary capital
13 structures of the regulated water companies owned by Aqua America, Inc.
14 contain \$392 million of what is reported to be common equity that was
15 actually raised by its parent in the form of debt, not equity. Holding
16 companies with regulated subsidiaries have a special incentive to put
17 extra equity on the books of such regulated subsidiaries when the only
18 point to such excess equity is to rationalize a higher than appropriate
19 revenue requirement.

20

1 Please note that Standard & Poor's is specifically aware of the weakest
2 link in the chain of problems associated with a high reported common
3 equity ratio reported on the books of regulated subsidiaries when such
4 extra equity disappears at the consolidated level:

5 Utilities are often owned by companies that own other,
6 riskier businesses or that are saddled with an additional
7 layer of debt at the parent level. Corporate rating criteria
8 would rarely view the default risk of an unregulated
9 subsidiary as being substantially different from the credit
10 quality of the consolidated economic entity (which would
11 fully take into account parent-company obligations).

12 Regulated subsidiaries can be treated as exceptions to this
13 rule – if the specific regulators involved are expected to
14 create barriers that insulate a subsidiary from its parent.

15 Corporate Rating Criteria obtained from the Standard & Poor's

16
17 Myron J. Gordon, famous as the first person to use the DCF model in utility rate
18 proceedings, said the following regarding capital structure in his direct testimony
19 in an American Telephone and Telegraph case:

20 For a regulated company increasing the debt ratio is a heads-you-
21 win-tails-I-lose proposition. The consumers enjoy the benefits in
22 reduced revenue requirements of a high debt ratio, while the
23 management and stock-holders suffer the increased risk. The
24 consequence is that the management of a regulated company will
25 want the lowest possible debt ratio that it can persuade the
26 regulatory commission to accept, **and a commission that simply**

1 **accepts the debt ratio advocated by a utility subject to its**
2 **regulation is derelict in its responsibilities to consumers.**

3 *Re American Telephone and Telegraph Company. CC Docket No. 79-63, 1980*

4
5 **V. DISCOUNTED CASH FLOW METHOD**

6
7 **Q. WHAT IS THE DISCOUNTED CASH FLOW (DCF) METHOD?**

8 A. The DCF method is a mathematical formula that is used to value a stock and to
9 calculate the cost of equity. It recognizes that investors who buy a stock due so to
10 receive cash dividends and/or capital gains in the future, considering the time
11 value of money.

12
13 **Q. WHAT IS THE TIME VALUE OF MONEY?**

14 A. The time value of money is just another way of saying that money can earn
15 interest. The concept recognizes that because money can earn interest, a dollar
16 received today is worth more than a dollar received tomorrow, a dollar received
17 tomorrow is worth more than a dollar next year, and so on. For example, if an
18 investor puts \$100 in a bank account that offers a 3% annual compounded interest
19 rate, the investor will have \$103 a year later and \$106.09 in two years. If the only
20 investment opportunity is to put money in this bank offering a 3% interest rate
21 then that \$103 next year is worth \$100 today.

22
23 If a company offers an investor \$100 in ten years or \$80 today, the DCF method
24 helps answer the question of which amount the investor should take. If the only
25 investment opportunity for the investor is to put the money in a bank earning 3%

1 interest, it is known that \$100 in ten years is equivalent to \$74.40 today
2 ($\$100/(1.03)^{10}$). The DCF method guides the investor to the correct answer,
3 which is to take the \$80 because it is higher than the \$74.40.

4
5 In the above example the discounted cash flow (DCF) method discount rate was
6 3%.

7

8 **Q. IS THE DISCOUNT RATE HIGHER WHEN AN INVESTOR VALUES A**
9 **STOCK THAN WHEN INVESTING IN AN FDIC INSURED BANK**
10 **ACCOUNT?**

11 A. Yes. The FDIC insured bank account is virtually certain to pay the interest and
12 not default on the investor's deposit. On the other hand investing in stocks
13 involves risk because the quality of management, competitive surprises or overall
14 economic conditions all impact a company's ability to generate cash flow in the
15 future.

16

17 **Q. WHAT IS THE RELATIONSHIP BETWEEN THE DISCOUNT RATE**
18 **AND THE COST OF EQUITY?**

19 A. The discount rate investors' use when calculating the value of a stock is equal to
20 the cost of equity.

21

22 **Q. HOW ARE INVESTORS PAID THE COST OF EQUITY?**

23 A. In addition to receiving dividends the investor has the option to sell the stock.
24 The profit investors receive from selling stock is generally referred to as capital
25 gains.

1 **Q. WHAT ARE CAPITAL GAINS?**

2 A. A capital gain, or loss, is the difference between what an investor pays for a stock
3 and the final selling price. For example, if an investor pays \$20 for a stock this
4 year and sells it for \$21 in three years time, the capital gain is equal to \$21 - \$20
5 or \$1.

6
7 **Q. IS IT ACCEPTABLE TO ARRIVE AT A COST OF EQUITY FROM THE**
8 **DCF MODEL THAT COULD CAUSE THE STOCK PRICE OF A**
9 **COMPANY TO CHANGE?**

10 A. Yes. This principle is a key point of the City of Cleveland vs. Hope Natural Gas
11 U.S. Supreme Court decision. In this landmark case, the U.S Supreme Court said:

12 The fixing of prices, like other applications of the police power,
13 may reduce the value of property which is being regulated. But the
14 fact that the value is reduced does not mean that the regulation is
15 invalid. It does, however, indicate that "fair value" is the end
16 product of the process of rate-making not the starting point.... The
17 heart of the matter is upon "fair value" when the value of the going
18 enterprise depends on earnings under whatever rates may be
19 anticipated.

20
21 **Q. WHAT IS THE PRINCIPLE BEHIND THE DCF METHOD?**

22 A. An investor parts with his or her money to receive dividends and then sells the
23 stock to someone else. The price the new owner is willing to pay for the stock is
24 related to the future flow of dividends and future selling price he or she expects to
25 receive. The value of a company is recognized to be the discounted value of all
26 future dividends continuing until the stock is sold, plus the value of the stock sale
27 proceeds when it is eventually sold.

1
 2 For example, if the cost of equity is 9% and the dividend is \$1 per share then that
 3 one-dollar dividend paid out next year is worth $\$1/(1+.09)$ or \$0.92 today. This
 4 means that the \$0.92 of the current stock price is accounted for by the dividend
 5 expected to be paid one year from today. In addition to receiving a dividend for
 6 next year an investor might also expect a dividend in the second year of owning
 7 the investment. If that dividend were also \$1 then in terms of today's value of that
 8 dividend in the second year that \$1 is now worth $\$1/(1.09)^2 = \0.84 . If by the
 9 third year it's expected the dividend will jump to \$1.50 then the contribution to
 10 today's stock price from this \$1.50 is $\$1.50(1.09)^3 = \1.16 . This analysis
 11 continues year by year for as many years as the investor expects to own the stock.

12 This relationship can be generalized by the following mathematical equation:

13
 14 The current stock price P is equal to: $D1/(1+k) + D2/(1+k)^2 + D3/(1+k)^3 + \dots$
 15 $(Dn + Pn) X (1+k)^n$.

16
 17 P = Current stock price

18 D1 = Dividend paid out in the first year

19 D2 = Dividend paid out in the second year

20 D3 = Dividend paid out in the third year

21 Dn = Dividend paid out in the nth year

22 k = the opportunity cost of capital or the require return.

23 Pn = the sale price of the stock

24
 25 This complex version of the DCF equation can be used to solve for the cost of
 26 equity by estimating the dividend each year and what price the stock will be sold
 27 for and then having the computation solve for the cost of equity, k.

1 Q. DOES THE POTENTIAL FOR A CHANGE IN THE FUTURE EXPECTED
2 RETURN ON BOOK EQUITY MAKE THE DCF MODEL CIRCULAR?

3 A. No. It is not circular because the DCF computations are all taken from a point in
4 time before investor expectations change. Such an approach is therefore no more
5 circular than a ship captain who, by looking at his compass, determines that his
6 ship is sailing 10 degrees too far South, so he turns the ship to have the very same
7 compass turn back to the true course.

8

9 Q. IS IT ALWAYS NECESSARY TO USE THIS COMPLEX FORM OF THE
10 DCF METHOD?

11 A. No. If the best estimate for future growth in earnings, book value, dividends and
12 stock price is the same estimate then and only then does the complex formula
13 becomes mathematically identical to the answer obtained by the following
14 equation:

15

$$16 \quad k = D/P + g.$$

17

18 Q. WHAT IS THE SIMPLIFIED VERSION OF THE DCF METHOD?

19 A. In the simplified version the cost of equity k is equal to the dividend yield plus
20 growth.

$$21 \quad k = D/P + g$$

22 k = Cost of equity

23 D/P = Dividend Yield (D = dividend and P = stock price)

24 g = Growth in earnings, dividends, book value and stock price expected by
25 investors.

1

2 In the mathematical duration of this simplified DCF model growth, $g = \text{Future}$
3 $\text{Expected Return on Book Equity (ROE) X Retention Rate} + \text{SV}$. SV is the
4 growth caused by the sale of new common stock at a price different from book
5 value.

6

7 The retention rate is the percentage of earnings not paid out as a dividend.

8 If a stock price is \$20 per share and the investor receives a \$1 dividend per year
9 the dividend yield is 5% ($\$1/\20).

10

$$11 \quad k = 5\% + g$$

12

13 If there was no growth then we could say that $k = 5\%$.

14

$$15 \quad k = 5\% + 0\%$$

16

17 When a company generates earnings it chooses how much to pay out to
18 stockholders and how much to re-invest in the company. In the above example
19 the retention rate is zero and 100% of the earnings are paid out as a dividend.

20

21 Companies usually do not pay 100% of earnings as a dividend. The percentage of
22 earnings not paid out as a dividend benefits investors because this portion is re-
23 invested in the company. Whatever percentage of earnings that are re-invested in
24 the company is called the retention rate. For example, if half the earnings are re-
25 invested the retention rate is 50%. The retained earnings are re-invested in the

1 company because management presumably believes there are good investments
2 they can make with that money. The investors' expectation of the returns on this
3 re-invested money is the Return on Book Equity (ROE), not the cost of equity r.

4
5 As stated earlier, growth is equal to ROE X Retention Rate. For example if
6 investors expect an ROE of 8% and a 50% retention rate the growth is equal to
7 4% (50% X 8%).

8

9 **Q. IS IT ALWAYS APPROPRIATE TO USE THE SIMPLIFIED VERSION**
10 **OF THE DCF METHOD?**

11 A. No. In order to use the simplified version, our best estimate must be that the
12 following factors will grow at the same rate:

- 13 a) Earnings
14 b) Book Value
15 c) Dividends
16 d) Stock Price

17 If these are all expected to grow at the same rate, then growth (g) will be equal to
18 ROE X retention rate.

19

20 **Q. CAN YOU PROVIDE AN EXAMPLE WHERE IT IS NOT**
21 **APPROPRIATE TO USE THE SIMPLIFIED VERSION OF THE DCF**
22 **METHOD?**

23 A. Yes. If our best estimate is that earnings per share and stock price will grow at
24 6% per year while dividends per share will grow at 3% per year and book value

1 per share will grow at 4% per year then the simplified version of the DCF method
2 should not be used.

3
4 In Exhibit ___ JAR-1, Schedule 9, I have attached a Table 1 that reflects that the
5 dividend yield decreases from 5.30% in 2007 to 4.73% in 2011. In this case it is
6 not proper to use either the 5.30% or the 4.73% in the simplified formula. Taking
7 an average over any given time period is also improper because the dividend yield
8 keeps decreasing in the future. In the Table 1 shown on Schedule 9, return on
9 book equity increases from 10.19% in 2007 to 11.00% by 2011. It is unrealistic
10 to expect any company, let alone a regulated public utility, to have a return on
11 book equity that increases indefinitely.

12
13 **Q. PLEASE PROVIDE AN EXAMPLE OF A CONDITION WHERE IT IS**
14 **APPROPRIATE TO USE THE SIMPLIFIED VERSION OF THE DCF**
15 **METHOD.**

16 A. In Table 2 from Exhibit ___ JAR-1, Schedule 9, the growth rate is equal to 4% for
17 earnings per share, book value per share, stock price and dividend per share. The
18 4% is calculated by multiplying ROE X Retention Rate. The starting point of the
19 table shows earnings per share at \$1, book value per share is \$10, stock price is
20 \$11 and dividends per share is \$0.60. The retention rate r is equal to 40%. It was
21 calculated by taking \$1 (earnings per share) minus \$0.60 (dividends per share)
22 and then dividing by \$1 earnings per share. The ROE is equal to 10%, \$1
23 (earnings per share) divided by \$10 (book value per share). So, ROE X Retention
24 Rate is equal to 4% (40% retention rate X 10% ROE).

25

1 Table 2 on Schedule 9 shows that if earnings per share, book value per share,
2 stock price and dividends per share all grow at 4% then book value per share
3 grown at 4% is equal to earnings per share minus dividends per share plus the last
4 year's book value for every year.

5
6 All of the components must grow at a rate equal to ROE X Retention Rate. If any
7 of these components grow at a different rates, or anything other than ROE X
8 Retention Rate then problems such as permanently increasing or decreasing
9 dividend yield can occur, creating problems that ensure an inaccurate answer from
10 the DCF model.

11
12 **Q. IS IT ALWAYS NECESSARY TO REJECT THE CONSTANT GROWTH**
13 **FORM OF THE DCF METHOD FOR A COMPANY WITH ANY**
14 **FORECASTED NON-CONSTANT GROWTH FACTORS?**

15 A. No. It can be possible to still arrive at a reasonable estimate for the cost of equity
16 using the constant growth form of the DCF model so long as the inputs are treated
17 in a manner consistent with constant growth. For example, if the dividend rate
18 used to compute the dividend yield is used to determine the retention rate, then
19 the computation is the same as if dividends were to grow at the same rate as
20 earnings, dividends and book value.

21
22 **Q. IS THE APPROACH YOU HAVE DESCRIBED TO MAKE THE INPUTS**
23 **INTO THE CONSTANT GROWTH DCF AN ABSOLUTELY PERFECT**
24 **SOLUTION?**

1 A. No. However, it is the most accurate way to fit a non-constant growth situation
2 into a constant growth DCF formula. It is considerably more accurate than
3 haphazard approaches such as adding a five-year earnings per share growth rate to
4 the current dividend yield. Being true to the mathematical demands of the
5 constant growth DCF model is an essential step to using it properly and therefore
6 maximizing its accuracy.

7

8 Note the self-correcting nature of the approach to the constant growth DCF that I
9 have described:

10

11 A) Suppose a company is expected to grow dividends less rapidly than
12 earnings simply because management plans to invest a larger portion of earnings
13 in the future. This change would lower the expected dividend yield and raise
14 future growth. The least accurate way to handle this situation would be to use the
15 higher expected growth without making a corresponding reduction to the dividend
16 yield. The approach I have used does not make that mistake, while a simplistic
17 approach of merely adding a five-year earnings per share growth rate to an
18 historical dividend yield does make that mistake.

19

20 B) Suppose a company is expected to undergo a temporary rapid increase
21 because the base period has a lower than sustainable earned return on book equity,
22 by equating the retention rate based not only on the actual dividend but on the
23 earnings rate that would have existed if the future expected earned return on
24 equity had been earned, the higher and more sustainable growth rate is computed.
25 However, unsustainable transitional growth derived from a time when return on

1 equity is changing substantially, i.e. earnings on book is non-constant. The
2 approach I have used remains correct, while a simplistic approach of merely
3 adding a five-year earnings per share growth rate to an historical dividend yield
4 would be invalid.

5
6 **Q. DOES THE CONSTANT FORM OF THE DCF MODEL ASSUME THAT**
7 **THE STOCK PRICE WILL BE EQUAL TO BOOK VALUE?**

8 A. No. Stock price and book value are modeled to grow at the same rate. If book
9 value and stock price grow at the same rate, the market-to-book ratio must be
10 expected in the DCF model to remain constant rather than gravitate to some
11 higher or lower value in the future.

12
13 **Q. IS THE ACCURACY OF THE ANSWER OBTAINED FROM THE DCF**
14 **MODEL INFLUENCED BY THE MARKET -TO-BOOK RATIO**
15 **PREVAILING AT THE TIME OF THE ANALYSIS?**

16 A. No. The accuracy of the DCF result is driven by the accuracy of future cash flow
17 estimates. There is no reason to believe the accuracy of a future cash flow
18 projection is inherently more or less difficult to make for a company with a
19 market-to-book ratio of 0.80, 1.0 or 2.0.

20
21 **Q. IF THE COST OF EQUITY COMPUTED BY THE DCF MODEL IS**
22 **DIFFERENT THAN THE RETURN ON EQUITY USED TO COMPUTE**
23 **GROWTH, DOES THIS CAUSE ANY PROBLEMS?**

24 A. No. The cost of equity is the return investors expect to receive on their
25 investment at market price, while the return on equity used to compute growth is

1 equal to the return investors expect a company will be able to earn on its book
2 value at the time the DCF computation was being made. Since market-to-book
3 ratios are rarely exactly equal to 1.0, the return on market price expected by
4 investors is rarely equal to the return on equity investors expect will be achieved
5 on book value.

6
7 **Q. COULD A COMMISSION'S COST OF EQUITY DECISION CHANGE**
8 **INVESTOR'S EXPECTATION FOR THE FUTURE RETURN ON BOOK**
9 **VALUE?**

10 A. Yes. However, it is highly unlikely that any one commission's decision could
11 have a material impact on the future expected return on equity for a comparative
12 group of utility companies. Nevertheless, if a commission's decision were to
13 change investors' expectation of future return on book equity, it could cause
14 numerous inputs in the DCF model to change. The stock price would change in
15 response to a higher or lower dividend rate and an increased or decreased
16 expected growth could cause investors to change their future expected return on
17 book equity.

18
19 **Q. HOW DID YOU OBTAIN THE GROUP OF COMPARATIVE**
20 **COMPANIES THATA YOU USED IN THIS CASE?**

21 A. I used the same companies that this Commission has selected for use in the
22 determination of the leverage formula. In reviewing this group of gas companies,
23 I was especially concerned that Equitable Resources was significantly different
24 than the rest of the group. It has a much higher market-to-book ratio, a
25 considerably higher future expected return on book equity, and its overall

1 business is indicated by Value Line to be oriented towards the production, storage
2 and drilling. In Value Line's September 12, 2008 issue it says, "Equitable
3 Resources has been performing well. Leading the way has been Equitable's
4 production unit," and "Drilling activity has yielded promising results."

5
6 **Q. HOW DID YOU CALCULATE THE DIVIDEND YIELD, D/P?**

7 A. I obtained the most recent quarterly dividend for each of the gas companies. For
8 each company I estimated their annual dividend payments by multiplying the
9 most recent quarterly dividend by 4.

10
11 From Yahoo Finance I obtained the monthly closing prices for all of the
12 comparative gas companies. For every company, I divided the annual dividend
13 payments by their closing stock price for the year ending 8/31/08 to get the
14 dividend yield per company. The dividend yields for these gas companies is
15 based on the year end stock price averaged 3.61% (See Exhibit ___ JAR-1,
16 Schedule 4, page 1).

17
18 I also calculated the average dividend yield for the year for the gas company
19 group by dividing the same dividend payment by the average of the high and low
20 monthly closing stock prices of the past 12 months to get dividend yields. The
21 average dividend yield computed on this basis was 3.70% (See Exhibit ___ JAR-
22 1, Schedule 4, page 1)

23
24 **Q. HOW DID YOU CALCULATE THE GROWTH (g) PORTION OF YOUR**
25 **DCF ANALYSIS?**

1 A. For each company I calculated growth component by solving for Future Expected
2 Return on Book Equity multiplied by Retention Rate. I then added an allowance
3 for growth caused by the sale of new common stock above book value.
4

5 **Q. HOW DID YOU ESTIMATE THE FUTURE RETURN ON BOOK**
6 **EQUITY EXPECTED BY INVESTORS?**

7 A. I estimated the future expected return on book equity by reviewing the return on
8 book equity published by Value Line, and considering that forecast in the context
9 of historic actual returns on equity.
10

11 **Q. HOW DID YOU DETERMINE THE RETENTION RATE?**

12 A. I calculated the dividend yield on book by multiplying the dividend yield on
13 market price by the market to book ratio. I multiplied this dividend yield on book
14 number by the future expected return on book equity to get the retention rate.
15 (See Exhibit ___ JAR-1, Schedule 3)
16

17 **Q. HOW DID YOU DETERMINE THE SALE OF NEW COMMON STOCK?**

18 A. I used the most current issue of Value Line to obtain the amount of stock
19 outstanding in 2007 and the number of shares forecasted to be outstanding in
20 2011-2013. I calculated the compound annual growth rate between 2007 and the
21 2011-2013 time frame for the comparative gas group. (See Exhibit ___ JAR-1,
22 Schedule 5.)
23

24 **Q. PLEASE SUMMARIZE YOUR DCF RESULTS?**

1 A. The results of my DCF analysis can be seen on Exhibit ___ JAR-1, Schedule 2.
2 The average dividend yield for the comparative gas companies is 3.61% to 3.70%.
3 The average growth rate of these companies is between 5.83% and 6.31%. To
4 account for dividend growth for next year, 0.11 is added. The DCF method is
5 indicating a cost of equity of between 9.64% and 10.03%. (See Exhibit ___ JAR-
6 1, Schedule 3.)

7
8 **VI. CAPITAL ASSET PRICING MODEL**

9
10 **Q. WHAT IS THE CAPITAL ASSET PRICING MODEL (CAPM)?**

11 A. The capital asset pricing model is a method for calculating the cost of equity for a
12 stock by adding a risk premium to a risk free rate. The risk premium appropriate
13 for a group of companies is proportional to the “beta” of that group.

14
15
$$\text{COE} = \text{Rf} + \text{B} \times (\text{Rm} - \text{Rf})$$

16
17 COE = Cost of equity

18 Rf = Risk free rate

19 B = Beta

20 Rm = the expected return on the market

21

22 **Q. WHAT IS A RISK FREE RATE?**

23 A. The risk free rate is theoretically a rate that investors receive for investing in a
24 security that has no chance of unexpected price fluctuations. Short-term U.S.
25 government treasury bills are often used to estimate this risk free rate because

1 their default risk is close to zero and because the time to maturity is so short that
2 unexpected price fluctuations from changes in the interest rates are minimal.

3
4 **Q. CAN THE RATE OF A LONGER TERM BOND YIELD LIKE A 20-YEAR**
5 **TREASURY BILL, ALSO BE USED AS A RISK FREE RATE?**

6 A. While a longer-term Treasury bond could be used in a risk premium analysis, a
7 20-year Treasury bond is not truly risk free because it is subject to interest rate
8 risk. For example, an investor buys a 20-year U.S. Treasury bond that is yielding
9 5% and then interest rates rise to 6% the price of a 20-year Treasury bond will
10 decrease, substantially. Therefore, if a 20-year Treasury bond is used in a CAPM
11 analysis, it should be used in a way that recognizes the non-risk-free nature of this
12 20-year U.S. Treasury bond.

13
14 **Q. WHAT IS A RISK PREMIUM?**

15 A. The risk premium is the return that investors demand to take on additional risk.
16 The risk premium can be the difference between any financial instrument in
17 different risk categories such as the difference between U.S. Treasury bonds,
18 corporate bonds, preferred stock or common stock.

19
20 **Q. WHY DO INVESTORS DEMAND A RISK PREMIUM TO INVEST IN**
21 **STOCKS?**

22 A. Investors prefer avoiding uncertainty. They will seek investments with
23 uncertainty if an opportunity is perceived to receive adequate compensation for
24 taking on the additional risk.

25

1 **Q. FOR WHAT TYPE OF RISK DO INVESTORS DEMAND**
2 **COMPENSATION?**

3 A. The only type of risk that investors demand compensation for is the risk that
4 cannot be eliminated through diversification. Investors buy stocks as part of a
5 diversified portfolio. The portfolio effect causes the diversifiable risks of each
6 company to cancel out – unexpected problems are offset by unexpected success.
7 After all of the diversifiable risks of all the companies in an investor’s portfolio
8 cancel out, then only non-diversifiable risk remains. Even a well-diversified
9 portfolio can be harmed by a worldwide recession or a sudden shortage of oil.

10

11 **Q. WHAT IS BETA?**

12 A. Beta is a measurement of the correlation between a given stock and the market as
13 a whole. A portfolio made up of companies with a beta that averages 1.0 tends to
14 have price swings that match the market in magnitude. A portfolio with an
15 average beta of 1.5 tends to move 1.5% for every 1% the market moves. A
16 portfolio with average beta of 0.8 tends to move 0.8% for every 1% the market
17 moves.

18

19 **Q. DO ALL COMPANIES REQUIRE THE SAME RISK PREMIUM?**

20 A. No. There are companies that are more sensitive than others to non-diversifiable
21 risks such as changes in the economy. A portfolio more heavily weighted with
22 companies that are especially impacted by the market will generally require a
23 higher risk premium than a low risk portfolio. For example, a portfolio heavily
24 weighted with stocks that sell luxury items may be harmed dramatically if
25 disposable income goes down because such products are the first to go in hard

1 times. Conversely, a portfolio heavily investing in companies that make a staple
2 products like utilities, corn flakes or soap is likely to be less susceptible to
3 changes in the economy, have more stable stock prices and therefore require a
4 lower risk premium.

5
6 **Q. HOW DID YOU APPLY THE CAPM?**

7 A. I compared the actual compounded annual returns earned by each of 10 groups of
8 companies from 1926-2007 with an average beta of each group. In this way, I
9 effectively examined the returns on ten different portfolios, each with a different
10 average beta. Graph 1 shows that on average from 1926-2007, companies with a
11 beta of 1.0 earned a compounded annual return of 10.40% for its equity investors.
12 The average beta for the comparative gas companies is 0.83, indicating that the
13 non-diversifiable risk for these gas companies is 83% of the average risk. The
14 least squared equation indicates that the earned return to stockholders who
15 invested in a portfolio with a beta of 0.83 earned a compounded annual return of
16 8.68% from 1926-2007.

17 The 10.40% compounded annual average historical actual return earned by
18 companies with a beta of 1.0 and a 9.42% historical actual return earned by
19 companies with 0.83 occurred over a time when the compound annual rate of
20 inflation averaged 3.0%. However, the current inflation expectation demanded by
21 investors is 2.26% (see Exhibit ___ JAR-1, Schedule 6, page 1), or 0.74% lower
22 than the inflation rate embedded in the historical actual return numbers.

23 Therefore, to make the historical returns consistent with investors' current
24 inflation expectations, the 9.42% should be reduced by 0.74%. This 9.42% return

1 adjusted for the current inflation expectation results in a 8.68% CAPM indicated
2 cost of equity for gas companies with a beta of 0.83.

3
4 **Q. ARE COMPOUNDED ANNUAL RETURNS THE SAME AS THE**
5 **GEOMETRIC MEAN?**

6 A. Yes

7
8 **Q. IS THE COMPOUND ANNUAL AVERAGE RETURN, OR GEOMETRIC**
9 **MEAN, A BETTER MEASURE OF ACTUAL HISTORICAL RETURNS**
10 **AND WHAT INVESTORS EXPECT TO EARN IN THE FUTURE THAN**
11 **THE ARITHMETIC MEAN?**

12 A. Yes. Page 24 of Stocks for the Long Run, Third Edition contains the following:

13 Investors can be expected to realize geometric returns only over
14 long periods of time. The average geometric return is always less
15 than the average arithmetic return except when all yearly returns
16 are exactly equal. The difference is related to the volatility of
17 yearly returns.

18
19 A simple example demonstrates the difference. If a portfolio falls
20 by 50 percent in the first year and then doubles (up 100 percent) in
21 the second year, "buy and hold" investors are back to where they
22 started, with a total return of zero. The compound or geometric
23 return r_G , defined earlier as $(1-.5)(1+1)-1$, accurately indicates the
24 zero total return of this investment over two years.

25
26 The average annual arithmetic return r_A is +25percent $=(-50$
27 $\text{percent} + 100 \text{ percent})/2$. Over 2 years, this average return can be
28 turned into a compound or total return only by successfully
29 "timing" the market, specifically increasing the funds invested in

1 the second year and hoping for a recovery in stock prices. Had the
2 market dropped again in the second year, the strategy would have
3 been unsuccessful and would have resulted in lower total returns
4 than achieved by the buy-and-hold investor.

5

6 **Q. WHAT GROUP OF COMPANIES DID YOU USE IN YOUR CAPM**
7 **ANALYSIS?**

8 A. I relied on the Ibbotson Associates data from their 2008 Yearbook that includes
9 3,901 companies.

10

11 **Q. HOW DID YOU DIVIDE THESE COMPANIES INTO TEN**
12 **PORTFOLIOS?**

13 A. The only data available in the Ibbotson Associates report with the companies it
14 covers divided into separate portfolios are these ten groups that were divided by
15 size. Since these ten groups all had significantly different betas and because the
16 actual historical earned returns for these groups was also quantified, it was
17 possible to use these groups to show how beta related to the actual earned return
18 earned by each of these groups. It was acceptable to use the portfolios consisting
19 of different size companies in this analysis because:

20

21 1) By CAPM theory, size is a diversifiable risk and therefore does not impact
22 the cost of equity.

23 2) The results themselves confirm that size does not matter because the least
24 squares trend line projects to a credible risk-free rate. If size, in addition to beta,
25 did actually influence the cost of equity, then the projection of the data would be

1 substantially different than the cost rate expected for a zero risk security (i.e., a
2 security with a beta of zero.)

3
4 **Q. WHAT DID YOU USE FOR A RISK FREE RATE?**

5 A. The most accurate risk free rate to use with this analysis is the one that is defined
6 by the data itself. That way, the true historical actual relationship between beta
7 and the cost of equity is maintained.

8
9 **Q. WHAT IS THE RELATIOSHIP BETWEEN THE COMPOUNDED**
10 **ANNUAL EARNED RETURN AND BETA FOR THE GROUP OF**
11 **COMPANIES YOU SELECTED?**

12
13 A. The data points in the graph shown on Exhibit JAR-1, Schedule 6, are numbered
14 from highest to lowest beta, with number 1 being the group with the lowest beta
15 and number 10 being the group with the highest beta. A least squared line was
16 used to fit a line to the data points and the derived equation was used to calculate
17 the returns for a given beta. Historically a company with a beta of 1 has earned a
18 return of about 10.40%. A company with a beta equal to 0.83, the average beta of
19 the comparative gas companies, has earned approximately 9.42%.

20
21 **Q. DOES THE GRAPH OF THE RELATIONSHIP BETWEEN BETA AND**
22 **RETURNS SHOWN ON SCHEDULE 6 HELP CONFIRM THE CAPM**
23 **THEORY?**

24 A. Yes. The equation of the least squares line is $Y = .059922 X + 0.0445$ so the line
25 indicates a y-intercept (or security with a zero beta) of 4.45%. Theoretically a

1 firm with a zero beta is a risk free security. The compound annual return actually
2 achieved by investors in U.S. Treasury Bills from 1926-2007 was 4.70%, or only
3 25 basis points higher than the result consistent with the actual return versus
4 actual beta data used in my CAPM analysis. This small difference is an excellent
5 confirmation of the integrity of the CAPM theory.

6
7 **Q. DO THESE HISTORICAL ACTUAL RETURNS FROM 1926-2007**
8 **AUTOMATICALLY EQUATE TO THE COST OF EQUITY?**

9 A. No. The cost of equity at any given risk level is directly influenced by investors'
10 expectations of future inflation rates, while the historical data is a product of the
11 inflation rates that existed in the past. The compounded annual rate of inflation
12 between 1926 and 2007, the time period from which that data used to construct
13 this graph was compiled, inflation averaged 3.0%. Currently however the bond
14 market shows that investor's inflation expectation is 2.26%. Since the returns
15 demanded by investors include an allowance for inflation, it is appropriate to
16 update the historical actual returns to be consistent with what investors currently
17 demand for inflation. Since inflation expectation is 0.74% lower than it was from
18 1926-2007, the cost of equity is appropriately estimated to be 0.49% lower at all
19 risk levels than it was on average from 1926 to 2007. The current cost of equity
20 for the gas group with a beta of 0.83 is 8.68%.

21
22 **Q. HOW DID YOU CALCULATE WHAT THE MARKET EXPECTS**
23 **INFLATION TO BE AS OF 8/31/08?**

24 A. I took the difference between 20-year US treasury bonds and the long-term
25 inflation indexed treasury bonds. The yield on the 30-year US Treasury bonds is

1 4.43% (www.bloomberg.com/markets/rates/index.html) and the yield on the
2 inflation-indexed bonds is 2.17%.
3 (www.bloomberg.com/markets/rates/index.html). Since the market is willing to
4 accept a 2.17% yield instead of a 4.43% yield in return for protection against
5 inflation, the market expects inflation to be 2.26% (4.43% - 2.17%).
6

7 **Q. DOES THEORY AND EMPIRICAL DATA SUPPORT YOUR FINDINGS?**

8 A. Yes. The CAPM theory says the relationship between the cost of capital and beta
9 is linear. In the financial textbook *Investments* (McGraw-Hill/Irwin 2005), by
10 Bodie, Kane and Marcus it states on page 290 that "...fairly priced' assets plot
11 exactly on the SML..." and, "...all securities must lie on the SML in market
12 equilibrium." As seen in Graph 1 on Schedule 6, page 3 of 4, the stock based
13 empirical data is consistent with the theory that higher betas correlate with higher
14 returns. The term Security Market Line (SML) is given to the expected return-
15 beta relationship.
16

17 If this historical actual earned return being is consistent with what investors'
18 expected and if the CAPM theory is correct, it is possible to estimate the risk-free
19 rate that existed on average over the 1926-2007 period by making a linear
20 projection of the historical stock returns. As shown on my graph #1, the stock
21 based empirical data results in a computed risk-free rate of 4.45% (note: Because
22 of the limitations the graph it appears 4.00% but the formula clearly shows the
23 intercept to be 4.45%). This is very close to the actual 4.6% compounded annual
24 return of U.S. Treasury Bills.
25

1 Q. IS THE U.S. TREASURY BILL YIELD A GOOD ESTIMATE OF THE
2 RISK FREE RATE?

3 A. On average for the long-term, it is. However spot distortions are common. The
4 current rate on the 90-day U.S. Treasury is 1.72% as of 8/31/08, and 0.92% as of
5 9/30/08. It is lower than the long-run average because Fed Chairman, Ben
6 Bernanke, has been reducing interest rates in an attempt to stimulate the economy.

7
8 Q. HOW DOES YOUR CAPM RESULT COMPARE TO THE RESULTS
9 STATED IN IBBOTSON ASSOCIATES?

10 A. On page 179 of "Stocks, Bonds, Bills and Inflation" Ibbotson SBBI/Morningstar
11 2008 yearbook, the authors conclude:

12 The supply side model estimates that stocks will continue to
13 provide significant returns over the long run, averaging around
14 9.66% per year, assuming historical inflation rates. The equity risk
15 premium, based on the supply side earnings model, is calculated to
16 be 4.24% on a geometric basis and 6.23% on an arithmetic basis.

17
18 In the above statement, the 9.66% return expected by Ibbotson SBBI/Morningstar
19 is based on a stock of average risk. Based on historical inflation rates the
20 expected return I calculate for a company of average risk at 10.4% is higher than
21 the 9.66% concluded by Ibbotson SBBI/Morningstar. Considering that inflation
22 expectations are lower than the historical average and the group of 10 gas
23 companies has a lower risk than the company of average risk, my finding of a
24 8.68% CAPM cost of equity is consistent with both the historical data and the
25 SBBI/Morningstar's forecast.

1 Q. IS THERE ANOTHER IMPORTANT VERIFICATION OF THE CAPM
2 CONCLUSION YOU HAVE RECOMMENDED?

3 A. Yes. Page 12 of Stocks for the Long Run by Wharton Professor, Jeremy Siegel,
4 concludes that "... the real after-inflation, compound annual rate of return on
5 stocks...real return on stocks... averaged 6.9 percent per year since 1926." The
6 book also points out that this real after-inflation return on stocks has been
7 "...extraordinarily stable..., averaging 6.6 percent from 1871 through 1925..."
8 and the book mentions that the return since World War II was 7.1 percent.
9 Recognizing that the return data prior to 1926 contains many fewer companies
10 and is in a much less mature economy than the data since 1926, I will concentrate
11 on the inflation premium data after 1926 and will therefore conclude that the
12 equity premium in excess of inflation for the average common stock in the U.S. is
13 7.1%. Adding the current inflation expectation derived from the bond market of
14 2.26% results in a cost of equity estimate of 9.36% for a company of average risk.
15 This result is virtually identical to the 9.66% estimate made by Ibbotson
16 Associates, further confirming that my 10.4% CAPM estimate based on the
17 results for the average stock is conservatively high.

18
19 VII. EVALUATION OF THE TESTIMONY OF MR. ANZALDO

20
21 Q. PLEASE EXPLAIN WHAT MR. ANZALDO RECOMENDS.

22 A. Mr. Anzaldo, on page 4 of his direct testimony, has recommended that AUF be
23 allowed a return on equity of between 10.25% based on the leverage formula in
24 effect at the time of the Commission's final vote. On page 4, lines 17-21 Mr.
25 Anzaldo's direct testimony that approximately 60% common equity and 36% debt

1 is "appropriate for AUF." And that AUF's size and lack of growth dictate a higher
2 common equity ratio than a "typical water company."

3

4 **Q. DO YOU AGREE WITH MR. ANZALDO'S COST OF EQUITY**
5 **RECOMMENDATION?**

6 A. No. As explained earlier in my testimony I believe that the cost of equity for
7 AUF is 9.47% with a common equity ratio of 44.03%. If the Commission
8 chooses to use a higher than justifiable common equity ratio of 62.31% the cost of
9 equity would decrease to 8.75%. Such a low percentage of debt in the capital
10 structure would have significantly lower risk than the proxy group of 10 case
11 companies I used to calculate the cost of equity in my.

12

13 **Q. DO YOU AGREE WITH MR. ANZALDO'S CAPITAL STRUCTURE**
14 **RECOMMENDATION?**

15 A. No. Mr. Anzaldo See page 4 of Mr. Anzaldo's direct testimony uses a 13-month
16 average basis for AUF. The parent, Aqua America Inc.'s operations are almost
17 100% regulated. Also, as explained earlier in this testimony, the books of Aqua
18 America, Inc. contain \$392 million of debt financing that has been used to finance
19 the equity of its regulated water utilities. Therefore, the cost of that portion of
20 what has been reported on the books of AUF has been obtained at a cost of debt
21 rate, not a cost of equity rate. As of June 8, 2008 Aqua America Inc. has a
22 common equity ratio of 44% and that is the ratio that should be used in this
23 proceeding.

24

25 **Q. PLEASE RESPOND TO MR. ANZALDO' COMMENT ON THE SIZE OF**

AUF HAVING AN INFLUENCE ON THE COMMON EQUITY RATIO.

1
2 A. Mr. Anzaldo presented no evidence that capital structure is related to size. He did
3 not even claim that capital structure is somehow a function of size among the
4 various regulated water subsidiaries of Aqua America, Inc. AUF is part of the
5 Aqua America, Inc. system. Its effective capital structure and capital cost rates
6 are therefore a function of the overall system. If the savings from creating the
7 entire system were not passed on to Florida ratepayers, the effect would be for
8 Aqua America, Inc. to earn a considerably higher return on equity than was
9 intended by the Commission.
10

VIII. CONCLUSION**Q. PLEASE SUMMARIZE YOUR RECOMMENDATIONS IN THIS CASE.**

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12
13
14 A. The overall cost of capital that should be allowed to AUF in this proceeding is
15 7.05% (9.60% pre tax). See Exhibit ___ JAR-1, Schedule 1. This 7.05% overall
16 cost of capital is based upon a cost of equity of 9.47% with a 44.03% common
17 equity ratio. Alternately, if a higher common equity ratio were used, then the cost
18 of equity would be lower.

Q. DOES THIS CONCLUDE YOUR TESTIMONY?

19
20 A. Yes.

1 BY MR. BECK:

2 Q Mr. Rothschild, have you prepared a summary of your
3 testimony?

4 A Yes, I have a brief summary.

5 Q Would you please provide it?

6 A Yes, thank you. Good afternoon. Thank you,
7 everybody. I'm glad to be here again.

8 Just very briefly, because I know that you all have
9 seen my prefiled testimony, just to focus everybody's attention
10 on the highlights. I am recommending that for the consolidated
11 capital structure, which is the capital structure that AUF is
12 using, that before making any adjustments for whatever the
13 Commission might or might not find is appropriate for other
14 items, for a normal cost of capital situation the cost of
15 equity should be 9.47 percent. This is based upon both my DCF
16 finding of a range between 9.28 and 9.71 percent and a CAPM
17 result of 8.68 percent, and this would be applicable to the
18 consolidated capital structure of Aqua America, which contains
19 44.03 percent common equity. And this is the starting point
20 before making the regulatory adjustments that Florida does for
21 deferred taxes and customer deposits.

22 If for whatever reason the Commission should prefer
23 to use the Aqua Florida capital structure of 62.31 percent
24 common equity, then the appropriate cost of equity for that
25 capital structure would be a cost of equity of 8.75 percent.

1 This compares -- as you have just heard for Mr. Anzaldo, this
2 compares to the 10.25 percent that he computed based upon the
3 leverage formula that was in effect as of that time. I have
4 recommended the 5.10 percent company requested cost of debt be
5 adopted, so there is no dispute in that area.

6 And I would just like to focus the Commission's
7 attention on what is I think a very important issue in this
8 case, as I specifically highlight in my testimony on Page 6,
9 that when you look at the capital structure of Aqua America,
10 you can see that there is \$392 million of debt that the company
11 has acquired and is using to fund its utility operations, but
12 has not allocated at all to any of the regulated utility
13 operations. And that is a major, major area of concern that I
14 have, and hopefully the Commission has and will give its
15 careful attention to.

16 And if I can just focus your attention in closing on
17 Page 10 of my testimony where I have highlighted starting on
18 Line 9, it cannot be stressed strongly enough that the reported
19 capital structure of wholly-owned subsidiaries such as AUF does
20 not provide insight into what capital structure management
21 believes will produce the lowest overall cost of capital, and
22 with that I thank you for hearing my points and would be happy
23 to answer any questions that you might have.

24 **MR. BECK:** With that, Mr. Chairman, Mr. Rothschild is
25 available for cross-examination.

1 **CHAIRMAN CARTER:** Thank you.

2 Commissioner Skop, you're recognized.

3 **COMMISSIONER SKOP:** Thank you, Mr. Chairman.

4 Just trying to follow along, Mr. Rothschild. On Page
5 2 where you provide a summary on Line 23 under the alternate,
6 or the company's requested equity ratio, would that correctly
7 read at the end of the sentence cost of equity? I guess there
8 appears to be a typo.

9 **THE WITNESS:** I'm sorry, Page --

10 **COMMISSIONER SKOP:** Page 2, Line 23 at the end. If
11 you could take a look at that.

12 **THE WITNESS:** Actually that should be cost of equity.

13 **COMMISSIONER SKOP:** All right. And then with respect
14 to Page 7, Lines 10 through 12 where you speak to the
15 392 million debt financing that the company has issued and did
16 not reflect in the books of any of the Aqua America
17 subsidiaries. Are you suggesting that by virtue of that that
18 the debt portion of the capital structure would be understated
19 by virtue of not recording that, or can you elaborate on the
20 significance of --

21 **THE WITNESS:** If you are looking at only the AUF
22 reported capital structure, yes, the debt is understated. Of
23 course, not all of the 392 million goes to AUF, it is used
24 throughout the entire Aqua America system, so its proportional
25 share would go to AUF.

1 **COMMISSIONER SKOP:** Thank you.

2 **CHAIRMAN CARTER:** Thank you.

3 Anything further from the bench? Ms. Bradley, you're
4 recognized.

5 **MS. BRADLEY:** Thank you, sir.

6 **MR. MAY:** Mr. Chairman.

7 **CHAIRMAN CARTER:** One second. Nevermind, I'm sorry.
8 I apologize. My apologies.

9 Ms. Bradley.

10 **MS. BRADLEY:** Thank you.

11 CROSS EXAMINATION

12 BY MS. BRADLEY:

13 **Q** Mr. Rothschild, in Mr. Moul's testimony he mentions
14 your failure to take into account the tremendous volatility in
15 the capital markets that has resulted from the current
16 financial crisis, and refers to the turmoil in the credit
17 markets. I am trying to understand the distinction here, and
18 is there some reason you didn't address that or didn't take
19 that into consideration?

20 **A** Well, the obviously reason why I didn't address it as
21 of when I had written my testimony it hadn't happened yet, so
22 that would be the reason why it is not addressed.

23 **Q** Well, would this what he calls turmoil in the markets
24 and volatility, does that affect your testimony in any way?

25 **A** Well, it does to the extent that I certainly think it

1 is appropriate to mention it at this point in time and to
2 consider it, but I would come to a very different conclusion
3 than Mr. Moul has. Since I filed my testimony in this
4 proceeding, the interest rates as reflected in the highest
5 quality ratings, which would essentially be the U.S. government
6 ratings, the interest rates are across the board much lower.
7 When you look at long-term interest rates in U.S. Treasuries,
8 you see now what is a clear continuation of the drop in
9 long-term interest rates that began somewhere around 1982.

10 How much longer it will continue and to what level,
11 and if and when it will turn around, I certainly don't know,
12 but we see it as a continuation of the lowering of the risk
13 free rate, and there is a temporary -- hopefully temporary
14 distortion where the very high risk securities now as measured
15 by the higher risk bonds, corporate bonds, have seen higher
16 interest rates. They were a lot higher a few weeks ago and
17 they are tempered quite a bit. But, still when you get to
18 lower risk, corporates even, you are still seeing very low
19 interest rates.

20 I know, for example, when I was looking around for
21 potential short-term investment Wal-Mart bonds that had about
22 six months or a year to go, the interest rates on those was
23 roughly was under 3 percent, somewhere between 2 and 3 percent,
24 I don't remember what. So what is perceived as the lower risk
25 corporates are still paying very low rates.

1 And so when I put this all together, what I see is
2 that the drop in equity cost rates that would be reflected by
3 utility companies which are the low risk end of equity
4 securities, especially something like a water company which is
5 providing such a vital service, I don't care how bad the
6 economy gets, people still need to drink water and flush the
7 toilets. So, this is needed and it is time, it is time to
8 expect to see equity returns get into single digit numbers,
9 that the time of the double digit numbers are over. I know
10 when the equity cost rates started to drop there was a lot of
11 what was going on in the early part of that cycle from the
12 1980s of Commissioners and other witnesses saying, well, the
13 interest rate drop is temporary, it is temporary, it is
14 temporary. We will slow up the drop. And now what tends to
15 happen a lot is Commissioners are looking over their shoulder
16 and saying, well, nobody else has gone below 10 percent, or
17 just a few Commissions --

18 **MR. MAY:** Mr. Chairman, I am going to object to this.
19 I have a very difficult time seeing how Mr. Rothschild has
20 suddenly morphed into rebutting Mr. Moul's testimony. The
21 witness has filed testimony, and I think the questions need to
22 be confined to the prefiled testimony. He is not here to rebut
23 Mr. Moul.

24 **MR. BECK:** Mr. Chairman, if I may.

25 **CHAIRMAN CARTER:** Mr. Beck.

1 **MR. BECK:** I think if I understood Ms. Bradley's
2 question is does the recent turmoil since he filed his
3 testimony, would that change Mr. Rothschild's recommendation,
4 which is certainly a fair enough question when the testimony
5 was filed in October, and he is simply providing the answer to
6 that. So I don't see that there is anything unfair about that,
7 and I think he should be allowed to finish his answer.

8 **CHAIRMAN CARTER:** Ms. Helton.

9 **MS. HELTON:** I'm wondering if Ms. Bradley has
10 anything she wants to add before I make my comment.

11 **CHAIRMAN CARTER:** Ms. Bradley, you're recognized.

12 **MS. BRADLEY:** Well, I think to some extent Mr. Beck,
13 you know, explained I guess what he understood I was trying to
14 do, and that is trying to understand how that effects what Mr.
15 Rothschild -- obviously there has been a lot of bad things that
16 have happened in the last couple of months, and I wanted to
17 know if that would, and if so, how that would affect his
18 statements earlier. And I think this is -- I don't believe he
19 is doing any further testimony, so this is kind of my only
20 chance to ask that.

21 **MS. HELTON:** It does seem to me that the current
22 state of the economy and recent events is something that you
23 may want to take into consideration in your deliberations and
24 that you do have the discretion to hear, but perhaps, you know,
25 if we can just stick to what he recommended in his prefiled

1 testimony and have him elaborate on what changes he would make
2 to that and go from there.

3 **MS. BRADLEY:** I apologize. I probably messed up by
4 mentioning Mr. Moul, but I was trying to get the correct
5 terminology for what he had termed the turmoil in the market
6 and some of the volatility.

7 **CHAIRMAN CARTER:** Okay. Let's kind of keep it tight
8 because we do have some questions from the bench. You may
9 proceed.

10 **THE WITNESS:** Thank you. I will be very brief. My
11 answer was almost completed anyway. Now, I just wanted to
12 point out that so often what has been happening in this overall
13 decline in interest rates is that one commission is looking
14 over its shoulder to see what another commission is doing, and
15 with the turmoil in the markets, and as we see low risk returns
16 having such low returns with -- go out and buy a 30-day
17 treasury and see what you get, annualized rates of
18 0.01 percent, that it is time, it is time to see -- to step up
19 and see the cost of equity in the 9 percent range is
20 appropriate, and especially these days where companies are
21 struggling to earn profits at all to see a water company that
22 comes in be given a reasonable opportunity to earn in the nines
23 is a good return today, and I think that is brought out by
24 looking at all the factors in the current turmoil.

25 **MS. BRADLEY:** Let me ask you one more question.

1 **CHAIRMAN CARTER:** One moment. Commissioner Skop.

2 **COMMISSIONER SKOP:** Thank you, Mr. Chairman. Just
3 one quick question. Mr. Rothschild, with respect to the
4 discussion of the reduction in the risk free rate as a result
5 of recent events, is that reduction of risk free rate
6 effectively negated in any part by an increase in the risk
7 premium as a result of the tight credit markets?

8 **THE WITNESS:** I think that when you are looking at
9 the more risky securities, the answer is yes, it is. That when
10 you get to lower rated bonds, and certainly when you move to
11 unregulated corporates, you see situations where the spread is
12 higher than it was. So, in that sense it is more. But when
13 you look at -- as I was trying to explain, when you look at
14 something like a Wal-Mart, which is based upon the interest
15 rate that was quoted on those bonds, what the marketplace is
16 demanding now is I believe Wal-Mart is going to be there and is
17 still willing to provide debt to a Wal-Mart at low rates. And
18 when you follow through on that, I think when you get to a
19 regulated water utility, you either say it is more risky, and
20 if you think is more risky then it should be participating in
21 the down drop here as many companies are struggling to earn a
22 return plus rather than a minus, or you say, no, just what we
23 are doing here is with regulation providing an opportunity for
24 the company to keep earning, then by definition it is lower
25 risk, and so that the return should be proportional to that.

1 And in this environment with treasuries paying such a small
2 amount, boy, an awful lot of investors would love to see a
3 return of 9, 9-1/2 percent.

4 **COMMISSIONER SKOP:** Thank you for that clarification.
5 And the reason I asked is just that even well capitalized
6 corporations right now, I mean, the Commission I think has
7 heard in other proceedings that no matter how sound financially
8 a company is it is still difficult at best to attract capital
9 for capital projects in such a market. And so if you would
10 just briefly elaborate on that, whether that is across the
11 board or would be negated by virtue of a regulated entity.

12 **THE WITNESS:** Well, I think this -- I have to be very
13 careful here of what is -- you know, if you get back a few
14 weeks ago, the crisis was really very much hopefully at a peak,
15 and things are easing from there, and I think that as we get
16 through and the TARP money gets out and people get a little bit
17 more comfortable, I would expect that the extreme turmoil that
18 you are seeing now will hopefully continue to quiet down as the
19 days and weeks pass rather than the months and years. And so I
20 would take that into consideration rather than merely just
21 pricing for a one-time event that hopefully is very short
22 lived.

23 And capital markets are changing so rapidly. When I
24 was looking -- as I said, was looking around for bonds to buy
25 and saw that the yields were low, it would suggest to me that

1 if the markets haven't opened up yet in terms of being able to
2 issue new debt then they will soon. I can't tell you for sure,
3 I haven't tried to see whether somebody was successful or not
4 in issuing new debt right now today. It might take a little
5 bit longer than today, but things are improving. We have had
6 rally in the stock market for a few days, and as we know with
7 this volatile market a few day rally doesn't mean we are out of
8 the woods yet.

9 I don't mean to tell you I am smart enough or have a
10 clear enough crystal ball to be able to promise that. But as
11 we get through the crisis and people understand what the new
12 rules are going to be it will help, and especially water
13 utilities that are regulated by responsible caring commissions
14 such as this, we will be able to get financing.

15 **COMMISSIONER SKOP:** And just one more brief
16 follow-up. And I apologize, this is taking a little bit longer
17 than I thought it would. With respect to the current condition
18 we are in in a recessionary environment, would it be reasonable
19 to expect that coming out of a recession there could be
20 inflationary pressure?

21 **THE WITNESS:** Well, that is the --

22 **COMMISSIONER SKOP:** Briefly.

23 **THE WITNESS:** All I can tell you is that experts who
24 study that every day have a tremendous difference of opinion.
25 There are those who say don't worry about inflation, let's get

1 the economy going again. And others say no, we have to worry
2 about that inflation. So all I can tell you in complete
3 honesty is I don't know and I don't think anybody else knows
4 either.

5 **COMMISSIONER SKOP:** Thank you.

6 **CHAIRMAN CARTER:** Thank you. Ms. Bradley.

7 BY MS. BRADLEY:

8 **Q** Let me just ask you real quickly about a statement
9 you made during your summary. And I'm not sure I completely
10 understand, but it was something about you had chosen or based
11 your calculations because AUF is a wholly-owned subsidiary of
12 Aqua America. Did I get that right or did I mess that up?

13 **A** No, that sounds right. What you said is correct, it
14 is.

15 **Q** Well, how did that affect, though, your calculation?

16 **A** Well, it means that when you are looking at what is
17 the real capital structure that is being used, the capital
18 structure is where you have the true and complete interchange
19 between the outside equity investors and the outside debt
20 investors. It occurs at the consolidated Aqua America level,
21 not at the Aqua Utilities Florida level, and so that is where
22 you can see what as -- when you use less equity, the cost of
23 equity goes up, the cost of debt goes up. Where that trade-off
24 is really occurring and where good management is really looking
25 at it is at that consolidated level, and that is what I meant.

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MS. BRADLEY: Okay. No further questions, sir.

CHAIRMAN CARTER: Thank you.

Mr. May.

(Transcript continues in sequence with Volume 2.)

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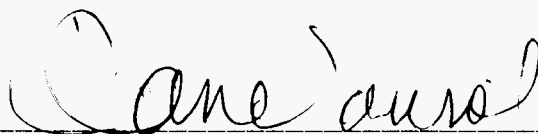
COUNTY OF LEON)

I, JANE FAUROT, RPR, Chief, Hearing Reporter Services Section, FPSC Division of Commission Clerk, do hereby certify that the foregoing proceeding was heard at the time and place herein stated.

IT IS FURTHER CERTIFIED that I stenographically reported the said proceedings; that the same has been transcribed under my direct supervision; and that this transcript constitutes a true transcription of my notes of said proceedings.

I FURTHER CERTIFY that I am not a relative, employee, attorney or counsel of any of the parties, nor am I a relative or employee of any of the parties' attorney or counsel connected with the action, nor am I financially interested in the action.

DATED THIS 9th day of December, 2008.



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