

BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION

**In re: Nuclear Cost Recovery
Clause**

DOCKET NO. 110009-EI
Submitted for filing:
May 2, 2011

REDACTED

**DIRECT TESTIMONY
OF JON FRANKE IN SUPPORT OF
ACTUAL/ESTIMATED AND PROJECTED COSTS**

**ON BEHALF OF
PROGRESS ENERGY FLORIDA**

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IN RE: NUCLEAR COST RECOVERY CLAUSE

BY PROGRESS ENERGY FLORIDA

FPSC DOCKET NO. 110009-EI

DIRECT TESTIMONY OF JON FRANKE

1 **I. INTRODUCTION AND QUALIFICATIONS.**

2 **Q. Please state your name and business address.**

3 A. My name is Jon Franke. My business address is 15760 W. Powerline St., Crystal
4 River, FL 34442.

5

6 **Q. By whom are you employed and in what capacity?**

7 A. I am employed by Progress Energy Florida, Inc. ("PEF" or the "Company") in the
8 Nuclear Generation Group and serve as Vice President – Crystal River Nuclear
9 Plant.

10

11 **Q. What are your job responsibilities?**

12 A. As Vice President I am responsible for the safe operation of the nuclear
13 generating station. The Plant General Manager, Site Support Services and
14 Training sections report to me. Additionally, I have responsibilities in oversight
15 of major project activities at the station. Through my management team I have
16 about 420 employees that perform the daily work required to operate and maintain
17 the station and provide engineering, training, and other support to the station.

1 **Q. Please summarize your educational background and work experience.**

2 A. I have a Bachelor's degree in Mechanical Engineering from the United States
3 Naval Academy at Annapolis. I have a graduate degree in the same field from
4 the University of Maryland and a Masters of Business Administration from the
5 University of North Carolina at Wilmington.

6 I have over 20 years of experience in nuclear operations. I received
7 training by the U.S. Navy as a nuclear officer and oversaw the operation and
8 maintenance of a nuclear aircraft carrier propulsion plant during my service.
9 Following my service in the Navy I was hired by Carolina Power and Light and
10 have been with the Company through the formation of Progress Energy. My
11 early assignments involved engineering and operations, including oversight of the
12 daily operation of the Brunswick nuclear plant as a U.S. Nuclear Regulatory
13 Commission ("NRC") licensed Senior Reactor Operator. I was the Engineering
14 Manager of that station for three years prior to assignment to Crystal River as the
15 Plant General Manager in 2002. Almost two years ago, in April 2009, I was
16 promoted to my current position.

17

18 **II. PURPOSE AND SUMMARY OF TESTIMONY.**

19 **Q. What is the purpose of your direct testimony?**

20 A. The purpose of my direct testimony is to support the Company's request for cost
21 recovery pursuant to the Nuclear Cost Recovery Rule for the replacement and
22 modification of equipment at the Crystal River 3 ("CR3") nuclear power plant in
23 connection with the Extended Power Uprate ("EPU") project ("CR3 Uprate").

1 My testimony supports the Company's actual/estimated and projected costs for
2 2011 and 2012, respectively, and explains why these costs are reasonable.

3 Finally, my testimony explains why the CR3 EPU project is feasible, pursuant to
4 Rule 25-6.0423(5)(c)5, F.A.C.

5
6 **Q. Have you previously filed testimony in this docket?**

7 **A.** Yes, I filed testimony on March 1, 2011 in support of the actual costs incurred in
8 2009 and 2010 for the CR3 Uprate project.

9
10 **Q. Do you have any exhibits to your testimony?**

11 **A.** Yes, I am sponsoring the following exhibits to my testimony:

- 12 • Exhibit No. ___ (JF-1), a detailed description of the engineering scope
13 changes for the EPU phase work required to successfully implement the
14 CR3 power uprate;
- 15 • Exhibit No. ___ (JF-2), a schedule of the phase 2 and phase 3 work scope
16 for the Uprate project through the Integrated Project Plan ("IPP") revisions
17 and proposed revisions for the Uprate project;
- 18 • Exhibit No. ___ (JF-3), Integrated Change Form ("ICF") for EPU actuation
19 design specification and implementation modification for Engineering
20 Change ("EC") 76340; and
- 21 • Exhibit No. ___ (JF-4), the summary of the Company's updated
22 cumulative present value revenue requirements ("CPVRR") analysis for
23 the CR3 Uprate project.

1 Also, I am co-sponsoring portions of Schedules AE-4, AE-4A, AE-6.3 and
2 sponsoring Schedules AE-6A.3 through AE-7B and Appendix B of the Nuclear
3 Filing Requirements (“NFRs”), included as part of Exhibit No. __ (TGF-4) to
4 Thomas G. Foster’s testimony. I will also be co-sponsoring portions of Schedules
5 P-4 and P-6.3; sponsoring Schedules P-6A.3 through P-7B of Exhibit No. ____
6 (TGF-5) to Mr. Foster’s testimony; co-sponsoring Schedules TOR-6; and
7 sponsoring TOR-6A TOR-7 of Exhibit No. _____(TGF-6) to Mr. Foster’s
8 testimony. A description of these Schedules follows:

- 9 • Schedule AE-4 reflects Capacity Cost Recovery Clause (“CCRC”)
10 recoverable Operations and Maintenance (“O&M”) expenditures for the
11 period.
- 12 • Schedule AE-4A reflects CCRC recoverable O&M expenditure variance
13 explanations for the period.
- 14 • Schedule AE-6 reflects actual/estimated monthly expenditures for site
15 selection, preconstruction and construction costs for the period.
- 16 • Schedule AE-6A reflects descriptions of the major tasks.
- 17 • Schedule AE-6B reflects annual variance explanations.
- 18 • Schedule AE-7 reflects contracts executed in excess of \$1.0 million.
- 19 • Schedule AE-7A reflects details pertaining to the contracts executed in excess
20 of \$1.0 million.
- 21 • Schedule AE-7B reflects contracts executed in excess of \$250,000, yet less
22 than \$1.0 million.

- 1 • Appendix B reflects the reconciliation of the beginning construction work in
2 progress (“CWIP”) balance for those assets placed into rate base that are not
3 yet in service as detailed on AE-2.3.
- 4 • Schedule P-4 reflects CCRC recoverable O&M expenditures for the period.
- 5 • Schedule P-6 reflects projected monthly expenditures for preconstruction and
6 construction costs for the period.
- 7 • Schedule P-6A reflects descriptions of the major tasks.
- 8 • Schedule P-7 reflects contracts executed in excess of \$1.0 million.
- 9 • Schedule P-7A reflects details pertaining to the contracts executed in excess
10 of \$1.0 million.
- 11 • Schedule P-7B reflects contracts executed in excess of \$250,000, yet less than
12 \$1.0 million.
- 13 • Schedule TOR-6 reflects actual to date and projected monthly expenditures
14 for preconstruction and construction costs for the duration of the project.
- 15 • Schedule TOR-6A reflects descriptions of the major tasks.
- 16 • Schedule TOR-7 reflects initial project milestones in terms of costs, budget
17 levels, initiation dates, and completion dates.

18 These exhibits, schedules, and appendices are true and accurate.

19

20 **Q. Please summarize your testimony.**

- 21 **A.** The Company remains committed to the CR3 Uprate project and intends to
22 proceed with the project. The Company finished a complete evaluation of the

1 Uprate project early this year that demonstrated that the Uprate project remains
2 beneficial to PEF and its customers and, therefore, should be completed.

3 The Company's recent evaluation of the Uprate project included a detailed
4 analysis of the EPU work scope and costs to ensure that the increased work scope
5 and increased costs were necessary to achieve the technical objectives required to
6 implement the full 180 MWe power uprate upon completion of the EPU phase
7 work. The Company then analyzed the increased Uprate project costs necessary
8 to achieve the full power uprate against the benefits of the power uprate to
9 determine if the Company should proceed with the Uprate project given the
10 increased costs, pursue partial completion options, or cancel the Uprate project.
11 The most economically beneficial option to PEF and its customers is completion
12 of the project. The Company's evaluation demonstrated that the Uprate project
13 work scope and costs are required for the power uprate and that the completion of
14 the Uprate project is economically beneficial to PEF and its customers even with
15 increases in our Uprate project cost estimates.

16 This determination was not affected by the recent, second delamination
17 event at CR3. This event occurred in mid-March during the last phase of the
18 Company's steps to return the containment building to a condition to support
19 commercial operation following the successful completion of the repairs to the
20 first delamination in the CR3 containment building wall. The Company is
21 currently engaged in engineering analyses to determine the extent of and response
22 to this second delamination event. The Company, however, can proceed with the
23 CR3 Uprate project and may still complete it on the current project schedule

1 based on the facts known at this time. The Company determined that the
2 reasonable course of action at this time is for the Company to take steps to
3 preserve this option without unnecessarily incurring costs for the Uprate project
4 pending the Company's evaluation of the second delamination event. PEF has
5 taken the necessary steps to implement this course of action as part of its
6 management of the CR3 Uprate project.

7 The Company is providing the Commission with its 2011 actual-estimated
8 and 2012 projected Uprate project costs with this filing in accordance with the
9 Commission's nuclear cost recovery rule. The 2011 actual/estimated and 2012
10 projected Uprate project costs reflect the best available information the Company
11 currently has with respect to the Uprate project costs. These costs are reasonable,
12 subject to true-up under the Commission's rule next year. The Company also
13 completed its feasibility analysis and determined that the Uprate project is
14 feasible from a technical and regulatory perspective and that it is economically
15 beneficial to PEF and its customers. The Uprate project remains in the best
16 interests of PEF and its customers and the Company. Accordingly, for this
17 reason, the Company requests that the Commission determine that PEF is entitled
18 to recover its prudent and reasonable Uprate project costs.

19
20 **III. 2011 ACTUAL/ESTIMATED AND 2012 PROJECTED PERIOD COSTS.**

21 **A. EPU Phase Status Given Current CR3 Circumstances.**

22 **Q. Does the Company plan to incur costs for the CR3 Uprate project during**
23 **2011 and 2012?**

1 A. Yes. At this time, PEF is maintaining its capability to complete its current plan to
2 perform the EPU phase of the CR3 Uprate project scheduled during the next CR3
3 refueling outage. Prior to March 14, 2011, PEF was proceeding with its project
4 plan for this work on this schedule. PEF's actual/estimated and projected 2011
5 and 2012 costs and its total project costs included in PEF's NFR schedules, and
6 PEF's feasibility analysis for the CR3 Uprate project, were prepared prior to
7 March 14 and reflect this plan.

8
9 **Q. What happened on March 14, 2011?**

10 A. On March 14, 2011, PEF was in the process of completing the final stages of
11 retensioning the CR3 containment building when an additional delamination
12 occurred. This retensioning was part of the process to return CR3 to commercial
13 service after PEF completed repairs to the outer concrete area of one of the bays
14 to the containment building that had delaminated.

15
16 **Q. Did the first and second delamination events have anything to do with the**
17 **EPU phase work on the CR3 Uprate project?**

18 A. No. The current CR3 extended outage occurred because of separate
19 delaminations of concrete in different areas of the CR3 containment building wall
20 during work that was unrelated to the CR3 Uprate project work. The first
21 delamination was discovered while work was being done for the Steam Generator
22 Replacement project during the R16 refueling outage. This containment wall
23 delamination was repaired. The second delamination occurred during the re-

1 tensioning process that was necessary to return CR3 to commercial service after
2 completion of the SGR project and the repair of the first delamination event. The
3 first and second delamination events had nothing to do with the CR3 Uprate
4 project work.

5

6 **Q. What is the impact of this second delamination event on the CR3 Uprate**
7 **project?**

8 A. As I testified above, we currently are maintaining our capability of completing the
9 EPU phase work in accordance with our current project plan. To explain further,
10 our current EPU phase project plan already reflects the re-scheduling of the
11 project work to meet a later scheduled refueling outage for CR3. Last year, I
12 explained that the extended CR3 outage had extended the R17 refueling outage to
13 spring of 2012 and, then, to fall 2012. Earlier this year, based on the continued
14 CR3 extended outage and other factors we consider in planning refueling outages,
15 we determined that the CR3 R17 outage should be delayed further to the spring of
16 2013. As I further indicated above, our current project plan, and expected costs in
17 2011 and 2012, reflect the re-scheduling of the work to meet this later R17
18 refueling outage. Consequently, we have more room in our current schedule to
19 continue the EPU phase work than we did last year. This provides us more time
20 to consider all options.

21 This is important because we may proceed with the EPU phase work on
22 the current project schedule or re-schedule some or all of the EPU phase work
23 earlier during the extended CR3 outage as a result of the second delamination.

1 This decision will depend on the results of the analysis of the options for CR3
2 following the second delamination. There may be a repair option that allows the
3 Company to continue with the EPU phase work on the current project schedule.
4 There also may be a repair option that allows the Company to re-schedule some or
5 all of the EPU phase work earlier than the next planned refueling outage due to
6 the continued extended outage at CR3. There may be other options for the CR3
7 Uprate project. We will be reviewing all viable options to determine the most
8 cost-effective option for CR3 and the EPU phase work for PEF and its customers.

9 We will evaluate these options for the EPU phase of the CR3 Uprate
10 project as we evaluate the options for the second delamination at CR3. We expect
11 our evaluations will take place over the course of several months, but we cannot
12 definitively state when these analyses and evaluations will be complete at this
13 time. We believe, however, that the prudent course of action at this time is to
14 maintain all viable options for the EPU phase work, including completing the
15 work on the current or a similar project schedule.

16
17 **Q. Does this mean you are proceeding ahead with the EPU phase work on the**
18 **CR3 Uprate project as if the second delamination at CR3 did not occur?**

19 **A.** No. After our initial investigation determined that there was in fact a second
20 delamination, our EPU project management team evaluated the EPU phase work
21 and schedule under the circumstances we currently face on the project. At this
22 time we are in a relatively early stage of the investigation and evaluation of the
23 second delamination event. There is, as a result, uncertainty surrounding the

1 second delamination and the prudent course of action in response to this event,
2 but, as I explained previously, a repair option that corresponds to the current EPU
3 phase schedule or allows us to re-schedule some or all EPU phase work earlier
4 than planned is just as likely to be the prudent course of action as any other action
5 at this time. We, accordingly, determined that the current EPU phase work plan
6 and schedule should be preserved to the extent possible to provide the Company
7 the opportunity to select these repair options should they be the prudent course of
8 action to resolve the second delamination event.

9 As I further explained, we do have more time and, thus, room in the
10 current schedule to move work around and still meet the current EPU phase
11 implementation schedule if that is the prudent course of action. We accordingly
12 evaluated the EPU phase work to determine what work is critical to proceed with
13 now to maintain this schedule and what work is not on this critical path. For
14 example, we have proceeded with the execution of the contract for the analog
15 instrumentation system that I discuss later in my testimony, with appropriate
16 contractual protections in the event of suspension or cancellation, because this is
17 the longest lead equipment item needed to meet the current EPU schedule.
18 Further, the assistance of this vendor is needed to respond to any NRC requests
19 for additional information ("RAIs") should we decide to submit the EPU License
20 Amendment Request ("LAR") to the NRC as currently planned. We determined,
21 therefore, that we needed to proceed with this particular contract and work for the
22 EPU phase of the project.

1 We have slowed down other work on the EPU phase where it is
2 reasonable to do so. No EPU phase work is being accelerated, all overtime work
3 has been postponed, and only regular work hours are permitted at this time on
4 work that we have determined needs to be done to maintain the current schedule.
5 Some work is being postponed. The selection process following the request for
6 proposal (“RFP”) responses for the construction contract to install the EPU phase
7 modifications has been delayed. We initially planned to narrow the selection of
8 contractors and commence contract negotiations in March 2011. This has been
9 delayed because our current schedule does not require a decision to be made to
10 issue this contract until June 2011. Additionally, we planned to file our EPU
11 LAR with the NRC in June 2011, so we have time now to decide whether or not
12 to proceed with that filing in accordance with our current schedule. This type of
13 evaluation is being conducted for each item of work for the EPU phase of the
14 CR3 Uprate project.

15 We are also individually evaluating each contract and change order for the
16 EPU phase work before execution. For contracts or change orders below
17 \$100,000, the EPU phase project manager is performing this evaluation. For
18 contracts or change orders at or above \$100,000, the project manager conducts
19 this evaluation and makes a recommendation with respect to execution of the
20 contract or change order that is reviewed by the manager of nuclear projects and
21 senior management. No contract or change order at or above \$100,000 for the
22 EPU phase work will be executed without senior management approval. That
23 approval will not be granted unless there is a demonstration that the work under

1 the contract or change order is reasonable and necessary at this time to preserve
2 the Company's options for the EPU phase work based on the viable options for
3 resolution of the second delamination event at CR3. This process will apply, for
4 example, to the construction contract for installation of the EPU phase
5 modifications before that contract is executed.

6 We believe this is the reasonable course of action for the EPU phase of the
7 CR3 Uprate project at this time. This course of action puts PEF in the position
8 that it can reasonably select the prudent course of action from the range of
9 potential courses of action that exist for the EPU phase and the resolution of the
10 second delamination event at CR3. We believe this is the reasonable decision to
11 make for the EPU project at this time for PEF and its customers.

12
13 **Q. Does the second delamination event and the Company's current response to**
14 **it with respect to the CR3 Uprate project affect the Company's request for**
15 **cost recovery in this docket?**

16 **A.** No. To begin with, the second (and first) delamination event has nothing to do
17 with the prudence of PEF's 2009 and 2010 costs incurred for the CR3 Uprate
18 project. Further, the second delamination event was discovered after PEF had
19 incurred costs in the first quarter of 2011 for the EPU phase of the CR3 Uprate
20 project. The Commission, therefore, can certainly determine the prudence of
21 PEF's 2009 and 2010 CR3 Uprate project costs, and the reasonableness of PEF's
22 first quarter 2011 Uprate project costs, in this docket without any consideration of
23 the potential impact of the second delamination event on the CR3 Uprate project.

1 With respect to the EPU actual/estimated costs for the remainder of 2011
2 and the projected costs for 2012, PEF has provided the Commission with the best
3 information it has at this time with respect to these costs. These costs reasonably
4 reflect the option of proceeding with the EPU phase work on the current project
5 schedule that may be selected when the Company evaluates the prudent options
6 for CR3 and the EPU phase of the CR3 Uprate project. As I explained, PEF at
7 this time is evaluating the work under this project schedule in order to preserve
8 this option without unnecessarily spending money on the CR3 Uprate project.
9 PEF, therefore, has reasonably provided the Commission with the most up-to-date
10 cost estimates and projections for the EPU phase of the CR3 Uprate project.

11 Further, even though these cost estimates and projections may change as a
12 result of this on-going evaluation of the EPU phase work, that possibility always
13 exists on the project and is in fact contemplated by the Commission's nuclear cost
14 recovery rule. The rule provides for the true-up of actual/estimated costs the next
15 year and projected costs are similarly updated in the subsequent year. This is the
16 nature of the rule and work on projects like the CR3 Uprate project. PEF
17 reasonably prepares its actual/estimated and projected costs based on the best
18 information available under the current circumstances facing the Company, but
19 those costs will rarely reflect the actual costs incurred on the project. Some
20 change in the project costs from the cost estimates is inevitable. All PEF can do
21 is to continue to prepare the best cost estimates it can taking into account the
22 current circumstances. That is what PEF has done with its current
23 actual/estimated and projected cost filings for the CR3 Uprate project.

1 **B. EPU Phase Work in 2011 and 2012.**

2 **Q. What does the Company's EPU phase work plan include during 2011 and**
3 **2012?**

4 A. In 2011 and 2012, the EPU phase work plan included: (1) continuation of the
5 engineering design work for the EPU phase work; (2) field implementation
6 planning of the EPU phase engineering design work; (3) completion and submittal
7 of the EPU LAR to the NRC and work associated with the subsequent NRC
8 licensing review process; (4) development of vendor oversight plans and
9 schedules for the EPU phase work; and (5) vendor selection and procurement for
10 any remaining long lead equipment for the EPU phase work. PEF expected to
11 complete the planning, long-lead equipment procurement, and preparation work
12 for the installation of EPU equipment and other EPU work in time for the next
13 CR3 refueling outage. As I explained above, PEF is continuing with this work
14 plan to the extent necessary to preserve it as a viable option for the Company
15 without unnecessarily incurring costs until the Company prudently selects an
16 option for CR3 and the EPU phase work after it completes its evaluation of the
17 second delamination event options.

18
19 **Q. What work will be performed during the EPU phase of the CR3 Uprate**
20 **project to accomplish the power uprate?**

21 A. In general, we will complete the supporting engineering and design calculation
22 work, and install or modify and test major components in the CR3 containment
23 building and the turbine building. This work is necessary to increase the CR3

1 nuclear plant power output 15.5 percent from 2609 Megawatt thermal (“MWth”)
2 to 3014 MWth with an expected increase of gross electrical output of 164
3 Megawatt electric (“MWe”) for a total CR3 output of 1080 MWe gross.

4 Within the CR3 containment and turbine building several new
5 components will need to be installed, some existing components will need to be
6 replaced, and some existing components will need to be modified to
7 accommodate the power uprate. Examples of the new components include a low
8 pressure injection (“LPI”) cross tie in the containment building and a pipe
9 vibration monitoring system in the turbine building. Examples of replaced
10 components in the turbine building include two condensate pumps and associated
11 motors and two booster feed pumps and associated motors. Examples of
12 modified components or systems include the plant process computer in the control
13 room and the main steam supports and whip restraints in the turbine building.

14 Additionally, within the turbine building, during the EPU phase PEF will
15 replace the high pressure turbine (“HPT”) and the low pressure turbines (“LPTs”).
16 Also, during this last phase of the Uprate project, new cooling towers may be
17 installed. Engineering design work is necessary to complete the Engineering
18 Change (“EC”) packages for the EPU phase construction contractor to install the
19 new equipment, modifications, and material necessary to achieve the power
20 uprate. Project management support by the Company is also necessary for the
21 EPU phase work.

22 The EPU phase work was planned for an estimated 45-day refueling
23 outage. This estimate is, of course, subject to change or further refinement

1 pending the Company's resolution of the second delamination event and resulting
2 EPU phase work options. One option under consideration for the EPU phase
3 work is accelerating the EPU phase work or re-scheduling the work over a longer
4 period than the current planned 45-day outage work period during the extended
5 CR3 outage to potentially reduce the EPU phase work costs or mitigate any
6 project cost increase. The Company will preserve these options and the original
7 work scope and schedule plan where efficient to do so in order to provide the
8 Company with the options necessary to make a prudent decision to resolve the
9 second delamination and for the EPU phase of the Uprate project.
10

11 **Q. What types of costs does PEF project to incur for the CR3 Uprate project**
12 **work during 2011 and 2012 under this EPU phase work plan?**

13 A. As reflected in Schedule AE-6.3 of Mr. Foster's Exhibit No. __ (TGF-4), the total
14 2011 actual/estimated construction costs are broken down into six categories:
15 License Application cost of \$478,195; Permitting costs of \$42,006; Project
16 Management costs of \$8.5 million; On-Site Construction Facilities costs of
17 \$272,571; Power Block Engineering, Procurement, and related construction costs
18 of \$72.2 million; and Non-Power Block Engineering, Procurement and related
19 construction costs of \$7.7 million.

20 As reflected in Schedule P-6.3 of Mr. Foster's Exhibit No. __ (TGF-5), the
21 2012 projected construction costs are broken down into six categories: License
22 Application cost of \$391,956; Permitting costs of \$35,633; Project Management
23 costs of \$8.7 million; On-Site Construction Facilities costs of \$1.6 million; Power

1 Block Engineering, Procurement, and related construction costs of \$61.7 million;
2 and Non-Power Block Engineering, Procurement and related construction costs of
3 \$16.0 million.

4
5 **C. Low Pressure Turbine Installation in R17 Refueling Outage.**

6 **Q. You mentioned the installation of new low pressure turbines during the next**
7 **refueling outage. Can you explain why you plan to install these low pressure**
8 **turbines during the next refueling outage?**

9 **A.** Yes. The issues surrounding the original, planned installation of new LPTs in the
10 R16 refueling outage were explained in detail in my May 2009 direct and my
11 2010 direct and rebuttal testimony. Briefly, however, our initial plan to install
12 new LPTs during the CR3 R16 refueling outage was first affected by problems
13 with similar LPTs in September 2008 at the DC Cook plant in Michigan. When
14 installed there, the DC Cook LPTs experienced problems resulting in a forced
15 outage and turbine repairs. Subsequently, in April 2009, during the bunker spin
16 performance testing of the CR3 LPTs, the LPT turbine rotor failed to meet the
17 120 percent design overspeed acceptance criteria when a last blade row disk
18 slipped. As a result of these events, PEF deferred installation of the LPTs to the
19 R17 refueling outage. PEF used this additional time to fully evaluate the
20 technical issues surrounding the DC Cook LPT failure and CR3 LPT performance
21 test problems. Based on that evaluation, PEF determined that its initial plan to
22 install the new LPTs remained technically sound.

1 As I explained in more detail in previous testimony, the DC Cook LPT
2 issues were sufficiently unique to that facility and its turbine operating
3 characteristics that the Company determined that they were not a deterrent to the
4 installation of the planned LPTs at CR3. Further, the evaluation of the failure of
5 the LPT turbine rotor to meet the 120 percent design overspeed acceptance
6 criteria during the manufacturer's bunker spin test was determined to be a
7 manufacturing problem and not a design issue. Consequently, PEF determined
8 that this spin test failure was not an impediment to the installation of the planned
9 LPTs at CR3. PEF did, however, exercise its rights under the equipment contract
10 to require assurances from Siemens, the LPT manufacturer, regarding the
11 performance and reliability of the LPTs. PEF received sufficient information to
12 confirm PEF's initial assessment that the design of the planned LPTs is sound
13 and, therefore, PEF determined that it can proceed with the installation of the
14 planned LPTs at CR3 for the CR3 Uprate project.

15 PEF also evaluated the cost-effectiveness of the installation of the planned
16 LPTs against other LPT options. As I explained last year, the Company evaluated
17 alternative LPT options including continuing operation of the existing LPTs,
18 installing the full new LPTs with the last row of blades at the next refueling
19 outage, and installing the new LPTs without the last row of turbine blades during
20 the next refueling outage. The Company also considered installation of an
21 alternative LPT design at a refueling outage following the next planned outage.
22 Based on this evaluation, the Company determined the prudent course of action
23 was to install the new LPTs with the last row of turbine blades as originally

1 planned. This plan will result in the full increase of approximately 180 MWe for
2 the CR3 plant when the EPU phase is completed and the plant is brought back on-
3 line. PEF determined that this plan will provide PEF's customers the most
4 benefits from the additional fuel savings over the remaining operational life of the
5 nuclear unit.

6

7 **Q. Have these LPT issues now been resolved?**

8 **A.** Yes. PEF resolved all LPT issues that arose as a result of the DC Cook event and
9 the failed bunker spin test for the last row of turbine blades for the CR3 LPTs.
10 PEF worked with its primary insurance carrier, the Nuclear Electric Insurance
11 Limited ("NEIL"), in the aftermath of the incident at DC Cook to assess the issues
12 with respect to coverage for the LPTs and obtain partial coverage for the new
13 LPTs. PEF further reached a resolution with Siemens to move forward with the
14 installation of the LPTs as originally planned. This resolution resulted in an
15 amended and restated Work Authorization that addressed, with respect to the prior
16 LPT issues, the additional product assurances PEF required, supplemental
17 insurance [REDACTED], extended warranties, a new
18 outage schedule window, and adjustments to payment milestones in order for PEF
19 to proceed with installation of the planned LPTs during the next CR3 refueling
20 outage [REDACTED]

21 [REDACTED]

22 [REDACTED]

23 [REDACTED]

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[REDACTED]

PEF will, however, be paying approximately [REDACTED] more for the installation of the LPTs in the next refueling outage than the original contract value for the LPTs. The reason for this cost increase is that PEF is receiving more benefits under its renegotiated Work Authorization for the LPTs [REDACTED]

[REDACTED]

[REDACTED] PEF determined these additional contractual benefits were necessary to better ensure that the LPTs perform as planned in order to obtain the full fuel savings benefits from the power uprate.

D. CR3 EPU License Amendment Request.

Q. What Licensing Application work is currently planned for 2011 and 2012?

A. For 2011 and 2012, these costs currently include work to prepare and submit the Company's LAR to the NRC in support of the EPU for the CR3 Uprate and the work necessary to support the NRC's review of the EPU LAR. The LAR is

1 necessary to complete the CR3 Uprate because PEF cannot operate CR3 at the
2 increased megawatt level for the EPU without NRC approval. As previously
3 discussed last year and in my March 1, 2011 testimony, PEF contracted with
4 AREVA to assist PEF in preparing the CR3 EPU LAR. Specifically, this work
5 involved conducting engineering analyses and providing engineering support
6 necessary for the preparation of the LAR content along with oversight and
7 assistance in drafting most of the actual LAR document. As I explained last year,
8 PEF substantially completed the LAR document by the end of March 2010, but as
9 a result of the shift in the R17 outage schedule due to the extended CR3 outage,
10 PEF decided to hold off on the submittal of the EPU LAR document to the NRC.

11 PEF used the additional time to review and monitor the progress of other
12 EPU LAR applications pending before the NRC and questions from the NRC on
13 such submittals. PEF also used the additional time to address emerging issues.
14 As I explained to the Commission last year, an emerging issue did arise during
15 PEF's interaction with the NRC following the substantial completion of the CR3
16 EPU LAR document. This emerging issue was a potential digital instrumentation
17 modification under evolving NRC guidelines. This issue delayed our submittal of
18 the CR3 EPU LAR document to the NRC for acceptance review and approval.
19 We have, however, resolved this issue and we are prepared to submit the CR3
20 EPU LAR document to the NRC for acceptance review by June 2011 on our
21 current schedule, unless our evaluation of the second delamination and EPU phase
22 options that I have discussed indicates we should further delay this submittal.
23 Upon acceptance of the CR3 EPU LAR once it is submitted and completion of the

1 NRC's review, however, the NRC will issue a Safety Evaluation ("SE") detailing
2 the NRC's findings and providing PEF with the necessary approval for the power
3 uprate at CR3.
4

5 **Q. Can you explain what the emerging digital modification issue is with respect**
6 **to the CR3 EPU LAR?**

7 A. Yes. The potential for a digital instrumentation modification arose in connection
8 with the Fast Cooldown System ("FCS") that is required for the power uprate at
9 CR3. The FCS will be implemented in the EPU phase to supplement the normal
10 mitigation systems in the event of certain, possible small break loss of coolant
11 accidents ("SBLOCAs"). All nuclear power plants must plan for and implement
12 mitigation systems for SBLOCAs at NRC-approved existing and uprated plant
13 power levels.

14 The FCS is necessary to mitigate a narrow spectrum of SBLOCAs at EPU
15 conditions. In simple terms, SBLOCAs are small leaks of the reactor coolant
16 system ("RCS") that leave it at relatively high pressures because the breaks are so
17 small the system does not depressurize quickly. When the system stays at these
18 high pressures it maintains break flow and reduces the normal mitigation system
19 flow into the RCS. Briefly described, the FCS supplements the normal mitigation
20 system by rapidly depressurizing the secondary plant, in particular, the main
21 steam lines from the steam generators. The FCS system de-pressurizes the steam
22 generators by opening Atmospheric Dump Valves ("ADVs"). The ADVs release
23 pressurized steam from the steam generators, and, thus, depressurizes the steam

1 generators. Depressurizing the steam generators leads to higher primary to
2 secondary heat removal and RCS depressurization. Lower RCS pressures allow
3 greater mitigation system flow and, as a result, the adverse effects of the
4 SBLOCAs are mitigated.

5 As the conceptual design of the FCS was progressing, additional
6 engineering and design work determined that both ADVs were needed to open
7 and be controlled at an intermediate pressure as opposed to simply opening one or
8 both ADVs as originally contemplated and designed. At this point, a manual
9 operator action (turning a control switch) was planned to implement the FCS
10 system. Appropriate instrumentation indications were identified allowing the
11 operator to diagnose the need to implement the FCS. The initial instrumentation
12 indication was the existing loss of sub-cooling margin ("LSCM"). Further, PEF
13 planned to use the existing Safety Parameter Display System ("SPDS") to
14 implement the FCS because the SPDS was available for this use and the operators
15 were familiar with the SPDS. The SPDS was not fully compliant with existing
16 regulatory guidance for safety related functions, however, the NRC had approved
17 reliance on the SPDS to support other more prompt and equally challenging
18 manual actions. As a result, PEF was reasonably confident that the NRC would
19 approve this approach to implementing the FCS.

20 Further engineering and design analyses to implement the FCS, however,
21 revealed limitations with PEF's approach. One limitation was identified when
22 these analyses revealed the need for another criterion for actuation of the FCS.
23 This criterion was an indication that high pressure injection ("HPI") flow was

1 adequate or inadequate. Another limitation was the vulnerability of the SPDS to a
2 complete system shutdown on the loss of related system function or down power.
3 As a result of these limitations, PEF determined that a separate monitoring system
4 from the SPDS was required for indication of the need to actuate the FCS. This
5 separate system is called the Inadequate Core Cooling Mitigation System
6 ("ICCMS"). The ICCMS design moved to an automated system to activate the
7 FCS with an indication of LSCM and inadequate HPI flow and replacing the
8 planned reliance on manual operator action for FCS diagnosis and action. At the
9 time the need for the ICCMS was identified, this automated system was likely but
10 not certain to have digital or computer-based characteristics.

11 PEF briefed the NRC with respect to this FCS system design as part of
12 PEF's on-going communications with the NRC regarding potential EPU LAR
13 issues. This initial discussion led to a full briefing of the NRC on the design,
14 operator actions, and anticipated LAR submittal schedule. The NRC indicated
15 that the review of use of digital instruments in future LAR review would be
16 performed using newly drafted guidance for digital instruments, whether or not
17 those instruments provided automatic actions. The SPDS instruments planned to
18 be used for the operator manual actions had been built many years prior to this
19 guidance and could not meet the new standards. The NRC, additionally, indicated
20 its preference for automation of the FCS system -- as well as its preference for
21 automation of other, previously approved manual operator actions for systems
22 unrelated to the FCS and the EPU. Automation of the FCS system for the EPU
23 LAR with a digital instrumentation modification, however, presented other issues

1 with respect to the EPU LAR. These are the circumstances that PEF faced when I
2 testified before the Commission last year regarding this emerging issue with the
3 NRC with respect to the EPU LAR.
4

5 **Q. Why did PEF discuss this issue with the NRC before filing its EPU LAR?**

6 A. As I have explained in prior proceedings before this Commission, PEF regularly
7 interacts with the NRC regarding the preparation of the CR3 EPU LAR. PEF
8 does not choose a course of action in a vacuum, without input from the NRC.
9 Instead, from the start of the CR3 Uprate project, PEF has taken a more proactive
10 approach by identifying and discussing potential issues and solutions with the
11 NRC before the EPU LAR document is submitted to the NRC. As I explained
12 previously in the 2009 and 2010 nuclear cost recovery proceedings, even when
13 PEF is fairly certain about how an issue should be resolved, we discuss it with the
14 NRC in an abundance of caution before submitting our proposed solution to the
15 issue in the EPU LAR document. In this way, PEF works through potential issues
16 with the NRC, learns the NRC's preferences with respect to the potential
17 solutions to the issues, and we gain more confidence that our ultimate EPU LAR
18 document will be acceptable to the NRC when it is submitted for acceptance
19 review and approval.

20 PEF, therefore, communicates with the NRC at each stage of developing
21 the CR3 EPU LAR. PEF regularly contacts and meets with the NRC to discuss its
22 engineering analyses and solutions for the EPU phase of the Uprate project. PEF
23 had three meetings with the NRC regarding the EPU LAR by mid-2009. PEF had

1 additional meetings with the NRC in 2010. In setting up one of these 2010
2 meetings and conducting the meeting in June 2010, PEF became aware that the
3 NRC intended to apply the draft guidance document to PEF's LAR specifically as
4 it related to review and approval of the digital instrumentation issue for the
5 ICCMS that I have just described.

6
7 **Q. What were the issues associated with the CR3 EPU LAR as a result of the**
8 **potential digital instrumentation modification for the ICCMS?**

9 A. The NRC regulatory guidance was unclear and, as a result, the path to NRC
10 approval of the digital instrumentation modification for the ICCMS for the CR3
11 EPU LAR was potentially protracted and uncertain. The NRC had only recently
12 completed a draft regulatory guidance document in May 2010 with respect to the
13 licensing of digital features. At that time, the draft regulatory guidance was
14 incomplete, still evolving, and subject to industry comments and the Advisory
15 Committee on Reactor Safeguards ("ACRS") review, which occurred in the
16 summer and fall of 2010. This regulatory guidance document was also developed
17 by the NRC as a result of the approval process for much larger digital
18 instrumentation conversions under a different context and scope than the
19 automation of the FCS system for the CR3 EPU. As a result, the draft regulatory
20 guidance was not considered directly applicable to PEF's EPU LAR.

21 Additionally, the draft NRC guidance document has not been applied to
22 any utility LAR. The CR3 EPU LAR would be one of the first industry projects
23 potentially implicating the NRC draft regulatory digital modification guidance

1 document. As a result, the exact application of this NRC draft guidance to the
2 FCS system in the EPU LAR was unclear and the timing of its application to the
3 EPU LAR was uncertain.

4 What was clear is that the draft regulatory guidance on the licensing of
5 digital modifications or features required substantial software design and other
6 supporting engineering products as part of the LAR submittal. This included,
7 among other requirements, factory acceptance testing (“FAT”) documentation
8 that the digital modification works as it was manufactured to work.

9 Consequently, the draft regulatory guidance added additional up-front
10 engineering, design, procurement and manufacturing costs to the EPU LAR. It
11 also impacts the LAR submittal schedule if it is applied without exception or
12 modification to the CR3 EPU LAR submittal because the LAR cannot be
13 submitted until the design, engineering, procurement, and testing work is
14 completed for the digital instrumentation modification. Additionally, the NRC
15 review schedule for digital instrumentation modifications is not encompassed
16 within the NRC internal management expectation of 12 to 14 months for EPU
17 LAR acceptance review and approval. As a result of all these factors, NRC
18 review of a digital instrumentation modification can extend the schedule for
19 acceptance review of the EPU LAR.

1 **Q. How was the digital modification issue resolved with respect to the CR3 EPU**
2 **LAR?**

3 A. There were two options for the automated FCS instrumentation indication and
4 activation, an analog or digital instrumentation system. Digital instrumentation
5 systems are relatively new to the nuclear industry, as the recent draft NRC
6 guidance on licensing actions demonstrates. As a result, operating experience in
7 the industry is limited with digital instrumentation systems, especially in the
8 application for the CR3 EPU LAR. Other disadvantages to the digital
9 instrumentation system are cyber security concerns, and the regulatory review
10 costs and acceptance review and approval timing and risks that I described above.
11 Digital instrumentation systems, however, are slightly more powerful than analog
12 instrumentation systems and they are projected to have lower maintenance costs
13 than analog instrumentation systems. Analog, on the other hand, is the
14 predominant instrumentation circuitry system in the nuclear industry. The analog
15 instrumentation circuitry system has proved reliable over the last 30 years. In
16 fact, the functions required for the ICCMS are simple functions for which such
17 analog circuitry has existed for decades. The NRC also has considerable
18 experience reviewing and approving analog instrumentation circuitry systems.

19 PEF initially selected a digital instrumentation system for the ICCMS.
20 PEF made this initial selection primarily because of a concern at the time that the
21 analog instrumentation option for the ICCMS was not commercially available or
22 well supported by commercially available equipment. A lack of commercially
23 available technology or support can adversely impact the timing and cost of the

1 initial implementation of the system and the future maintenance or replacement
2 parts for the system. Accordingly, PEF initially decided to use a digital
3 instrumentation system for the ICCMS and prepared a request for proposals
4 (“RFP”) for potential vendors.

5 PEF worked with potential industry vendors in preparing for the RFP and
6 determined that both digital and analog instrumentation systems could in fact be
7 made commercially available for the ICCMS. PEF, therefore, included both
8 digital and analog instrumentation options in its RFP for the ICCMS and, in late
9 January 2011, PEF received response proposals for both systems. PEF evaluated
10 the proposals using a series of weighted technical requirements including, among
11 others, power and space requirements, reliability, maintenance, cyber security,
12 and the risk and timing of the SE from the NRC. The vendor with the analog
13 ICCMS proposal scored the highest on this technical evaluation even though this
14 will be the first analog instrumentation design for the CR3 EPU ICCMS
15 application.

16 As a result of this evaluation, PEF discussed the analog instrumentation
17 option for the ICCMS with the NRC. The NRC identified no concerns with the
18 analog instrumentation option that would prevent acceptance of the analog
19 solution for the ICCMS. Accordingly, the analog instrumentation proposal was
20 recommended and selected by PEF.

21
22

1 **Q. Was the analog instrumentation proposal for the ICCMS included in the**
2 **CR3 EPU LAR?**

3 A. Yes. PEF included the analog instrumentation for the ICCMS to activate the FCS
4 in its EPU LAR document that will be submitted to the NRC. An advantage of
5 the analog instrumentation system is that it can be submitted as part of the EPU
6 LAR once the conceptual design of the system is complete. As a result, the
7 analog instrumentation system saves PEF time and cost in preparation of the EPU
8 LAR document for submittal to the NRC compared to the time and cost to include
9 a digital instrumentation system for the ICCMS in the EPU LAR document. The
10 decision to include an analog instrumentation solution for the ICCMS also saves
11 time for the NRC review and allows PEF to remain on schedule for receipt of the
12 SE for the CR3 power uprate at the conclusion of the EPU phase work in the
13 current planned refueling outage if this option is ultimately selected.

14
15 **Q. Does PEF expect the NRC to approve the EPU LAR for the CR3 Uprate?**

16 A. Yes. PEF has no indication from the NRC that its EPU LAR will not be accepted
17 for review and ultimately approved. However, PEF will continue to work closely
18 with the NRC throughout the review process after the EPU LAR is submitted,
19 providing additional information and assistance as required by the NRC for the
20 CR3 EPU LAR review. This includes the typical set of requests for additional
21 information ("RAIs"). As a result of the evolving NRC standards for EPU LAR
22 requirements and the incorporation of "lessons learned" from other utility EPU
23 LARs, however, PEF's CR3 EPU LAR contains more engineering detail and

1 additional engineering and design analysis than EPU LARs previously submitted
2 by other companies to the NRC. This should mean fewer RAIs and a more
3 streamlined review process and timeline. As a result, PEF currently expects to
4 obtain the CR3 EPU SE before the planned EPU work is complete if the current
5 schedule for submittal of the LAR and completion of the EPU work is ultimately
6 maintained. This will allow PEF to implement the power uprate upon completion
7 of the EPU work. The License Application costs for 2011 and 2012 includes the
8 work necessary to obtain NRC approval of the CR3 EPU LAR consistent with
9 this plan.

10
11 **Q. How did PEF estimate the 2011 and 2012 License Application costs for the**
12 **CR3 Uprate project?**

13 A. PEF developed the License Application cost estimates using a reasonable
14 licensing and engineering basis, with the best available information at this time,
15 consistent with utility industry standard cost estimation practices. PEF
16 incorporated "lessons learned" on its LAR and other utility LARs in its estimates
17 of the cost to prepare the LAR document and obtain NRC acceptance review and
18 approval. PEF also used its engineering judgment and experience to determine
19 the costs needed to work with the NRC during the EPU LAR review process at
20 the NRC. The 2011 and 2012 licensing application cost projections are, therefore,
21 reasonable.

1 **E. 2011 and 2012 Permitting Costs and the Point of Discharge (“POD”) Work.**

2 **Q. What Permitting work was and will be done in 2011 and 2012 under the**
3 **current EPU phase work plan and why does the Company need to incur the**
4 **cost of that work?**

5 A. PEF’s permitting costs in 2011 and 2012 are for work on post-certification
6 activities associated with CR3’s Site Certification. The Site Certification
7 represents an integrated environmental approval by state, regional and local
8 agencies. As I explained last year, these activities are needed to implement the
9 South Cooling Tower (“SCT”) including the recirculation to intake option, if this
10 option is pursued by the Company.

11 This point of discharge (“POD”) work involves the construction of an
12 additional cooling tower to mitigate the additional heat generated at the CR3
13 uprate conditions in the site cooling water discharge canal. The purpose of the
14 additional cooling tower is to maintain the cooling water temperature below the
15 permitted maximum temperature at the point of return to the Gulf of Mexico.
16 One feature of the new cooling tower is the return of a portion of the cooled water
17 back to the plant intake canal to be reused in the plant’s cooling systems. This
18 feature will reduce the volume of water drawn from the Gulf of Mexico each day
19 needed to support plant operation but must be certified via the revision to the
20 Initial Site Certification. Additional permits or permit changes are also necessary
21 to support operation of the new cooling tower at the Crystal River Energy
22 Complex (“CREC”).

1 As I also explained last year, the Florida Department of Environmental
2 Protection (“FDEP”) approved the Company’s application to construct this
3 cooling tower. The additional permit work that is necessary in 2011 and 2012 to
4 support the operation of the new cooling tower includes the canal interfaces
5 reviewed by the United States Army Corps of Engineers (“USACE”),
6 Environmental Resource Permits for percolation pond over-flow by FDEP, and
7 any National Pollutant Discharge Elimination System (“NPDES”) changes that
8 are addressed with FDEP and the United States Environmental Protection Agency
9 (“EPA”).

10
11 **Q. What is the current status of the POD work for the EPU phase of the**
12 **project?**

13 **A.** The POD work necessary to permit, design, engineer, and procure and
14 manufacture equipment and material for the additional cooling tower was placed
15 on hold as a result of the extended CR3 outage. The extended CR3 outage has
16 pushed back the EPU phase work until the spring of 2013 under the current EPU
17 phase work plan and schedule. As a result, the POD work does not need to be
18 complete until the summer of 2013, after completion of the EPU phase work at
19 the CR3 plant, because of the increase in summer time water temperatures. This
20 delay in the need for the additional cooling tower gives the Company additional
21 time to evaluate the POD work in connection with evolving environmental
22 regulatory requirements and their impact on the Company’s generation
23 operations.

1 For this reason, the POD work was placed on hold and the POD costs
2 were deferred last year to late 2011 and 2012, followed by the actual construction
3 of the additional cooling tower in 2013, if it is in fact needed for the EPU phase of
4 the project. The current CR3 Uprate project plan still includes the POD work,
5 with the permitting activities and other design, engineering, procurement and
6 manufacture work commencing again in late 2011 and continuing into 2012 under
7 the current EPU phase work plan and schedule in order to complete the cooling
8 tower by the summer of 2013.

9 PEF's estimates for the permitting work necessary for the CR3 Uprate
10 project in 2011 and 2012 are based on PEF's experience with similar permitting
11 work on this and other projects. PEF also reasonably incorporated industry
12 knowledge and experience in its estimates. As a result, PEF's cost estimates
13 reasonably reflect the cost of performing the permitting work necessary for the
14 CR3 Uprate project.

15
16 **F. Other Actual/Estimated and Projected CR3 Uprate Costs.**

17 **Q. What Project Management work was and will be done in 2011 and 2012**
18 **under the Company's current EPU phase work plan and why does the**
19 **Company need to incur the cost of that work?**

20 **A.** PEF will continue to incur costs to manage the CR3 Uprate project through the
21 successful completion of the EPU phase of the project. PEF successfully
22 managed the completion of the CR3 Uprate project work in the first two phases
23 during the 2007 and 2009 CR3 refueling outages, and PEF expects to manage the

1 EPU phase work to completion of the Uprate project and the successful full power
2 uprate of the plant by 180 MWe.

3 Project management costs, accordingly, are on-going as we continue to
4 prepare for the Uprate EPU phase work under the current EPU phase work plan
5 and schedule. PEF's project management costs include the activities conducted
6 pursuant to our project management and cost control oversight policies and
7 procedures necessary to support, supervise, and manage the EPU phase of the
8 CR3 Uprate project. These project management and cost control policies and
9 procedures were generally described in my March 1, 2011 testimony and in prior
10 testimony in prior nuclear cost recovery clause proceedings.

11 Consistent with these project management and cost control policies and
12 procedures, the Company's project management work consists of: (1) project
13 administration, including project instructions, staffing, roles, and responsibilities,
14 and interface with accounting, finance, and senior management; (2) contract
15 administration, including status and review of project requisitions, purchase
16 orders, and invoices, contract compliance, and contract expense reviews; (3)
17 project controls, including schedule maintenance and milestones, cost estimation,
18 tracking and reporting, risk management, and work scope control; (4) project
19 management, including project plans, project governance and oversight, task
20 plans, task monitoring plans, lessons learned, and task item completions; (5)
21 project training, including the uprate project training program, training of
22 personnel in accordance with the training program, and maintaining training
23 records; and (6) management of the CR3 Uprate licensing work. These activities

1 are necessary to ensure that the CR3 Uprate project work scope, schedule, and
2 cost to implement the work scope achieve the CR3 Uprate project objectives.

3 Consistent with our cost estimation methodologies, the CR3 Uprate
4 project management cost estimates for 2011 and 2012 were developed using the
5 best available information to the Company on the scope of the project
6 management activities, our experience and "lessons learned" from managing the
7 uprate and other projects, knowledge gained from the industry, and PEF best
8 management practices. As a result, PEF project management costs for 2011 and
9 2012 are reasonable.

10
11 **Q. What On-Site Construction Facilities work was and will be done in 2011 and**
12 **2012 under the Company's current EPU phase work plan and schedule and**
13 **why does the Company need to incur the cost of that work?**

14 **A.** The 2011 and 2012 costs are related to installing temporary equipment storage
15 and personnel staging facilities in preparation for the EPU phase work during the
16 next refueling outage if that option is ultimately pursued by the Company. PEF
17 developed these on-site construction facilities cost estimates on a reasonable
18 engineering basis, using the best available information, consistent with utility
19 industry and PEF practice. Based on PEF's experience with other construction
20 projects and the successful completion of phases one and two of the Uprate
21 project -- which involve similar types of activities that are necessary before
22 construction can commence -- PEF developed reasonable estimates for the on-site

1 construction facilities costs for the CR3 Uprate project. These costs are therefore
2 reasonable.

3
4 **Q. Please describe the total costs PEF will incur for the Power Block**

5 **Engineering, Procurement and related construction cost items.**

6 A. These costs include engineering change ("EC") packages for the EPU phase. The
7 EC packages contain the detailed engineering design instructions for the EPU
8 modifications for implementation or installation by the construction contractor.
9 As I explain in more detail below, the EPU EC packages are approximately 60
10 percent complete. The remaining work to complete the EC packages for the EPU
11 modifications will be completed in 2011 if the Company continues with its plan to
12 perform the EPU phase work on the current schedule. PEF also expects to award
13 the R17 EPU phase construction contract later in 2011 if the current EPU phase
14 work plan and schedule is selected as the EPU option following a decision
15 regarding the second delamination event this year. If that is the prudent course of
16 action PEF will begin to mobilize construction resources, perform constructability
17 reviews, receive equipment and materials, begin pre-fabrication activities, and
18 perform vendor oversight for the EPU phase work in 2012.

19 The majority of the long lead items for the EPU phase work were procured
20 during 2010. These contracts included major components such as the main
21 feedwater pump, feedwater booster pumps, condensate pump and motors,
22 atmospheric dump valves, and the feedwater heat exchangers. There are some
23 additional material and equipment needed for the EPU phase that will be procured

1 in 2011 if the Company determines that these procurements are reasonable and
2 necessary for the EPU phase project given the current circumstances facing the
3 project that I previously discussed. One example that I have already described is
4 the contract for the analog instrumentation system for the ICCMS. Other
5 examples of contracts and change orders that are currently being evaluated by
6 project management and senior management under the current requirements for
7 execution of EPU phase contracts or change orders that I previously described
8 include the contracts or change orders for the monitoring equipment for the LPTs,
9 new main feedwater pumps, safety-related motor operated valves, and a pipe
10 vibration monitoring system. All of this material and equipment is necessary to
11 achieve the full power uprate and must be installed during the EPU phase. The
12 timing of the contracts and change orders for these EPU phase material and
13 equipment will depend on the results of the evaluations by project management
14 and senior management.

15
16 **Q. Why does the Company needs to incur the Power Block Engineering,**
17 **Procurement and related construction cost items in 2011 and 2012?**

18 **A.** This work scope is necessary to achieve the power uprate objectives of the CR3
19 Uprate project and, therefore, the costs of this work scope are reasonable and
20 prudent. PEF estimated its 2011 and projected its 2012 power block engineering,
21 procurement, and related construction item costs using actual contract figures and
22 project schedule milestones under its current EPU phase work plan and schedule.
23 The procurement of material and equipment for the EPU phase is scheduled to

1 support pre-outage milestones established by outage and project management and
2 payments for the material and equipment are established to support the EPU phase
3 work schedule. These contractual payment amounts and payment schedule terms
4 are used for the cost estimates and projections and, therefore, the 2011 and 2012
5 power block engineering, procurement, and related construction item cost
6 projections are reasonable.

7
8 **Q. Are there any other costs included in the Company's actual/estimated 2011**
9 **and projected 2012 costs for the CR3 Uprate project under the current EPU**
10 **phase work plan and schedule?**

11 A. Yes, PEF projects that it will incur approximately \$23.6 million in 2011 and \$48.1
12 million in 2012, gross of joint owner billing and exclusive of carrying costs, to
13 address the POD issue. Of these amounts, \$8.6 and \$17.3 million respectively are
14 attributable to the Uprate project and included within the NFR schedules attached
15 to Witness Foster's testimony. This POD work was suspended until late 2011 and
16 2012 to provide PEF time to evaluate the need for this POD work under new and
17 evolving environmental requirements affecting the Company's generation
18 resource options and plans. PEF will also take this time to evaluate the options to
19 resolve the second delamination event at CR3 and address options for the EPU
20 phase of the CR3 Uprate project.

21 Nevertheless, as I explained above, the Uprate project plan currently
22 includes a new cooling tower that will be constructed at the CREC to eliminate
23 the additional heat from the EPU phase of the uprate project in the discharge

1 canal. Under the current EPU phase work plan PEF expects to place the cooling
2 tower in service before the summer higher water temperatures following
3 completion of the EPU Uprate work. If this EPU work scope and schedule is
4 maintained after the Company completes the evaluations that I have just
5 described, PEF will resume the POD work in late 2011 and incur the POD costs
6 for this additional cooling tower as part of the Non-Power Block Engineering,
7 Procurement, and related construction cost categories on Schedules AE-6 and P-6
8 of Exhibits Nos. ____ (TGF-4) and (TGF-5), respectively. The POD cost
9 estimates are based on the Company's experience with similar projects and
10 similar industry projects. The costs are therefore reasonable.

11
12 **Q. Can you please describe the reasons for the difference between the system**
13 **projected amount for 2011 and the system actual/estimated amount for Non-**
14 **Power Block Engineering, Procurement and related construction costs?**

15 **A.** Yes. On April 30, 2010 I filed testimony in Docket No. 100009-EI, including a
16 projection of Non-Power Block Engineering, Procurement and related
17 construction costs in 2011 of \$16.9 million. The actual/estimated 2011 costs, as
18 described above, are \$7.6 million, a decrease of \$9.3 million in the Non-Power
19 Block Engineering, Procurement, and related construction costs. This variance is
20 directly attributable to the suspension of the POD work that I have described
21 while the Company evaluates its options to determine the reasonable course of
22 action with respect to the POD work and, currently, the second delamination
23 event and EPU phase of the CR3 Uprate project.

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Q. Are the actual/estimated 2011 and projected 2012 costs for the CR3 Uprate project separate and apart from costs that the Company would have incurred to operate CR3 during the extended life of the plant?

A. Yes, they are. PEF has only included for recovery in this proceeding those costs that were incurred or that will be incurred solely for the CR3 power uprate. No costs are included in the CR3 Uprate project that are needed to continue the operation of the plant for an additional twenty (20) years at power levels prior to the power uprate as a result of the CR3 Uprate project.

IV. TRUE UP TO ORIGINAL COST FILING FOR 2011.

Q. Has the Company filed schedules with the information necessary to true up the original estimates to the actual costs incurred for the CR3 Uprate project?

A. Yes, these schedules are provided in Exhibit No. _ (TGF-6) to Mr. Foster's testimony, Schedules TOR-1 through TOR-7.

Q. What is the current total project cost estimate, compared to the original estimate for the CR3 Uprate project?

A. As reflected on Schedule TOR-7, the total current project estimate, exclusive of AFUDC and including fully loaded costs, is \$617 million of which \$556.1 million are being driven by the Uprate and included within the NFR schedules attached to Witness Foster's testimony. The original estimate provided in the need

1 determination proceeding was \$381 million, which as I have explained before, did
2 not reflect the full "Financial View" or fully loaded costs, but instead reflected the
3 estimated direct costs. The original estimate inclusive of the indirect costs is
4 \$439.3 million as presented in Schedule TOR-7. The total project cost estimate
5 last year, inclusive of indirect costs, was \$479.4 million of which \$418.6 million
6 was driven by the Uprate and included within the NFR schedule attached to
7 Witness Foster's testimony. This was the total project cost estimate approved
8 through IPP Revision 3. The current total project cost estimate represents an
9 increase of \$137.5 million compared to the total project cost estimate in IPP
10 Revision 3 for the CR3 Uprate project.

11 Our current total project cost estimate for the CR3 Uprate project is based
12 on updated contract costs from an independent construction contractor, additional
13 ECs for the EPU work necessary to accomplish the full power uprate, and the
14 estimates of our Uprate project management team consistent with PEF's project
15 management and cost control policies and procedures and the Association for the
16 Advancement of Cost Engineering ("ACE") cost estimation guidelines. The
17 EPU phase of the project is approximately 60 percent design complete, which
18 supports an ACE Class 2 estimate. An ACE Class 2 estimate is accurate
19 between -15 percent and +20 percent. The amount of contingency on average that
20 is included in the current CR3 Uprate total project cost estimate is 12 percent.
21 This contingency represents 18.5 percent of the total project cost increase.
22

1 **Q. How was the current total project cost estimate for the CR3 Uprate project**
2 **developed?**

3 A. The current total Uprate project cost information was developed as part of a
4 rigorous analysis of the Uprate project needs and costs as part of a planned
5 revision to the Uprate project IPP in early 2011 consistent with the Company's
6 project management, contracting, and cost control policies and procedures. The
7 final development and senior management approval of this IPP revision (Revision
8 4) has been postponed pending the Company's analysis and evaluation of the
9 options for resolution of the second delamination at CR3 and evaluation of the
10 options for the CR3 Uprate project. The current total Uprate project cost
11 estimate, however, represents the results of the rigorous cost analysis and review
12 that is required to prepare an IPP revision for management approval. The current
13 CR3 Uprate project cost estimate therefore represents the best information
14 regarding the CR3 Uprate project costs that is available to the Company.

15
16 **Q. Why have the CR3 Uprate project costs increased in the Company's current**
17 **total project cost estimate?**

18 A. The CR3 Uprate project costs have primarily increased as a result of an increase
19 in the scope of and assessment of the work necessary to successfully implement
20 the full 180 MWe power uprate in the EPU phase of the project work as the EPU
21 phase work has naturally progressed. The increased scope of work required for
22 the power uprate at CR3 is described in eighteen EC packages for material or
23 equipment modifications to the plant. Some of these ECs represent new work

1 scope, some represent revised work scope, and some represent the separation of
2 work scope into its own EC package. A detailed description of these EC
3 packages is included as Exhibit No. ___ (JF-1) to my testimony. The increased
4 scope of EPU phase work represented by some of these eighteen ECs and the
5 further assessment of the EPU phase work as the EPU phase naturally progressed
6 led to increases in the engineering, procurement, construction, and project
7 management costs for the Uprate project with the largest increases in the
8 engineering and construction costs for the project.

9
10 **Q. What are the reasons for the increased work scope and assessment for the**
11 **EPU phase of the Uprate project?**

12 **A.** One of the reasons for the increased work scope and assessment of the EPU phase
13 of the Uprate project was the natural progression of design, engineering, and
14 construction work for this three-phased project. The most efficient means of
15 performing this work was to focus design and engineering work on each phase of
16 work in the order that the phased work was planned. As a result, the completion
17 of the design and engineering work for the EPU phase naturally followed the
18 completion and implementation of the work for phases one and two of the Uprate
19 project. Consequently, the full scope and assessment of the EPU phase work was
20 not known and could not be known earlier in the project when the design and
21 engineering work was focused on completing phases one and two to timely
22 construct and install the material and equipment in those phases during the first
23 two CR3 refueling outages when Uprate project work was performed. Thus,

1 while design, engineering, and procurement work commenced for all three phases
2 after the need for the project was approved by the Commission in early 2007, the
3 emphasis of the design, engineering, procurement, and construction work was on
4 each phase of the work in the order that each phase of the Uprate project work
5 would be performed.

6 **Q. Why did the Uprate project plan divide the work into three phases in**
7 **separate CR3 refueling outages?**

8 A. This is the CR3 Uprate project plan. The Uprate project plan has always
9 consisted of three phases of modification and efficiency enhancements to the CR3
10 plant over the course of three separate CR3 refueling outages that ultimately will
11 increase the power output of CR3 from about 900 MWe by 180 MWe to 1,080
12 MWe. The CR3 Uprate project work cannot be performed during a single
13 refueling outage. The Uprate project was therefore divided into work phases
14 during distinct, successive CR3 refueling outages.

15 The project was planned over successive, separate refueling outages to
16 take advantage of the period of time that CR3 was off-line for refueling and
17 maintenance. As a result, PEF did not have to take CR3 off-line or extend an
18 existing refueling outage to perform the CR3 Uprate work. By sequencing the
19 Uprate project work this way PEF ensured that the Uprate project work did not
20 interfere with the continuous operation of CR3 after normal refueling and
21 maintenance outages. The three-phased Uprate project work plan in successive
22 CR3 refueling outages, therefore, benefitted customers by maximizing the fuel

1 savings benefits to customers from the increased nuclear energy production from
2 each phase of the Uprate project.

3

4 **Q. Has this three-phased work plan for the CR3 Uprate project worked?**

5 A. Yes. PEF has successfully implemented the Uprate project plan. The first phase
6 was completed during the R15 CR3 refueling outage in 2007 and led to a 12
7 MWe increase in the CR3 power output commencing in 2008, thereafter
8 providing customers the fuel savings benefits of this additional nuclear energy
9 production. The second phase was completed during the R16 CR3 refueling
10 outage in 2009 and will lead to an approximate 4 MWe increase in the CR3 power
11 output. Customers will see fuel savings benefits from this additional nuclear
12 energy production after CR3 returns to commercial service. The current EPU
13 phase work plan and schedule calls for completion of the final phase during the
14 R17 refueling outage. When the EPU phase work is complete, this work will lead
15 to an increase of 164 MWe in CR3's power output. Consequently, the project
16 plan has ensured that the fuel savings from the achieved power uprates have been
17 and can be efficiently achieved without any reductions in the expected fuel
18 savings because the Uprate project work has been performed when CR3 was
19 otherwise off-line.

20

21

22

1 **Q. How did the costs for the EPU phase work increase as PEF focused on this**
2 **phase of the Uprate project work?**

3 **A. Work toward the completion of the engineering for the EPU modifications led to**
4 **increased EPU costs for additional and initial EPU work scope in the following**
5 **ways. First, as PEF worked on the detailed engineering for these modifications**
6 **PEF solicited vendor input on available technology to meet the EPU phase**
7 **technical objectives. Working with vendors of the technology required for the**
8 **EPU phase to ensure the best application of that technology given the EPU**
9 **technical objectives is an industry best practice that PEF employs on all of its**
10 **projects, including the CR3 Uprate project. This vendor input increased the costs**
11 **of the initial EPU work scope and added work scope to the project to achieve the**
12 **necessary technical objectives of the vendor equipment and material to obtain the**
13 **power uprate.**

14 Examples of EC modifications adding work scope to the project include
15 the analog instrumentation system for the ICCMS that I discussed above. This is
16 described in EC 76340 in Exhibit No. ___ (JF-1) to my testimony. Another
17 example is EC76341, which is also described in Exhibit No. ___(JF-1). As a
18 result of the issues with the LPTs for the EPU phase that I have explained above
19 and in previous testimony, PEF worked with the vendor to design for installation
20 during the EPU phase an early warning system for any excessive last stage turbine
21 blade stresses that may cause blade failure. This system will provide PEF
22 additional assurance that PEF can identify and correct any turbine blade stress

1 issues before a failure that can potentially cause damage to the blades and the
2 turbine, resulting in an extended outage for turbine repairs.

3 Second, the development of more detailed engineering design information
4 for the EPU modifications led to increased costs and the identification of
5 necessary enhancements to EPU modifications. An example is EC74527
6 described in Exhibit No. __ (JF-1). This EC replaces booster feed pumps 1A and
7 1B and the motors with larger feed pumps and motors to increase the head and
8 flow to support the full power uprate. This modification has always been a part of
9 the EPU scope for the Uprate project, as demonstrated in Exhibit No. __ (JF-2)
10 to my testimony, which includes a list of the phase 2 and phase 3 work scope
11 from the initial Uprate project IPP back in January 2008 through the current EPU
12 work scope this year (planned for IPP Revision 4 which was postponed due to the
13 second delamination event as I previously explained). However, as a result of the
14 detailed engineering design work in preparation for the final EPU phase work,
15 PEF determined that the complete replacement of the pump assembly, including a
16 new oil skid that the pump and motor will sit on, was a necessary enhancement as
17 well to meet the technical performance objectives associated with the full power
18 uprate.

19 Additionally, as PEF progressed with the more detailed engineering design
20 work for the EPU modifications, PEF evaluated the system responses and
21 interactions and, as a result of this evaluation, additional or enhanced EC
22 modifications were required to address the system responses and interactions to
23 the proposed modifications. This work increased the EPU cost and scope. An

1 example of the EPU changed scope is EC74526 described in Exhibit No. __ (JF-
2 1) to my testimony. Again, the modification identified in EC74526, the
3 Condensate System Modifications, was always part of the EPU work scope. See
4 Exhibit No. ____ (JF-2) to my testimony. Originally, however, the work scope
5 included variable speed digital control for the condensate pumps. As a direct
6 result of the identification and analysis of the modeled system response and
7 interaction to this modification at the full power uprate, PEF determined that a
8 revision in the work scope for this modification was necessary to support an
9 adequate flow and discharge pressure at full power uprate conditions. This
10 required a modification to change from variable speed digital controls to constant
11 speed direct drive pumps with flow control, recirculation valves, and piping to
12 ensure that there was adequate water flow and discharge pressure at the full power
13 uprate conditions.

14
15 **Q. Were there any other reasons for increased costs from increased work**
16 **assessment and scope for the EPU phase of the Uprate project?**

17 **A.** Yes. Another reason for the cost increases for the EPU phase was changing
18 regulatory requirements at the NRC. Compliance with the NRC's evolving
19 requirements for the EPU LAR document have certainly increased the
20 engineering and licensing costs that PEF has incurred beyond what PEF expected
21 to incur to prepare and submit the EPU LAR document for NRC acceptance
22 review and approval. Evolving NRC regulatory requirements have also led to
23

1 increases in the work scope for the EPU and, thus, increased costs for the EPU
2 phase.

3 The principal example is the ICCMS that I have discussed in detail above.
4 PEF's current, proposed analog instrumentation system for the ICCMS to
5 implement the FCS was developed in response to the NRC's evolving guidance
6 regarding the licensing of digital instrumentation modifications. As I have
7 described, this evolution increased the complexity and uncertainty with respect to
8 licensing digital instrumentation modifications. The ICCMS analog
9 instrumentation system for the activation of the FCS is a significant increase in
10 the work scope for the EPU project. I explained to the Commission last year that
11 this modification was going to affect the project cost although I did not know at
12 the time what that impact was going to be. After completing the design and
13 engineering specifications for the RFP for this system, and receiving and
14 evaluating the RFP responses, the Company has selected a proposal and
15 proceeded with the EC for this scope change. This scope change is described in
16 EC76340, which is summarized in Exhibit No. ___ (JF-1) to my testimony. This
17 EPU scope change alone has increased the project cost estimate by approximately
18 [REDACTED]. See Exhibit No. ___ (JF-3) to my testimony. This EPU scope
19 change represents about [REDACTED] of the total project cost increase.
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Q. Have you generally described all the reasons for the increases in the EPU phase costs and work scope?

A. No. Another reason for these increases in the EPU phase costs is that necessary modifications were identified after the Company had the opportunity to evaluate field inspection data obtained during the shutdown of CR3 during the R16 outage. During refueling outages when CR3 is completely shut down, the Company conducts extensive inspections of all material and equipment and performs maintenance. Extensive inspections of the material and equipment within the containment building often can be performed only during the refueling outages when CR3 is shut down and off-line. As a result of these more extensive inspections, data is collected and evaluated regarding the material and equipment. This inspection and evaluation process takes a significant amount of time, but it is essential to the Company's efficient and effective operation and maintenance of CR3.

The results of this inspection and evaluation process during and following the R16 outage also proved beneficial to the successful management of the Uprate project. Upon evaluating the information collected and analyzed from the R16 outage in connection with the EPU phase work, additional, necessary EPU modifications were identified. The need for these EPU modifications was assessed, options were considered, and, once an option was selected, the design and engineering work was performed to best implement that option for the modification.

1 **Q. Can you provide examples of additional or modified EPU work scope due to**
2 **the results of your analyses following inspections conducted during the R16**
3 **CR3 refueling outage?**

4 **A. Yes.** An example of this process is EC73917 described in Exhibit No. __ (JF-1).
5 PEF originally planned to re-rate feed water heat exchangers ("FWHE") 2A and
6 2B for the EPU phase work. As a result of the internal inspections and
7 dimensional validations of these pieces of equipment following the CR3 R16
8 outage, however, PEF determined that the FWHE 2A and 2B could not be re-
9 rated and would need to be replaced for the plant to achieve power uprate
10 conditions. This decision led to the increased EPU work scope described in
11 EC73917.

12 Another example is EC76342 also described in Exhibit No. __ (JF-1) to
13 my testimony. EC76342 describes the work scope increase to replace FWHE 3A
14 and 3B. PEF originally planned to keep FWHE 3A and 3B even though the
15 scoping study indicated they were outside industry operating recommendations
16 because any issues with FWHE 3A and 3B could be addressed under a monitoring
17 and inspection plan that PEF was going to implement. During the R16 refueling
18 outage inspections, however, PEF discovered that there were a number of
19 degraded and plugged tubes in FWHE 3A and 3B. PEF performed a detailed
20 engineering evaluation of these FWHE at power uprate conditions and determined
21 that FWHE 3A and 3B would not meet efficiency and performance requirements
22 necessary for the full uprate conditions although FWHE 3A and 3B would
23 continue to meet efficiency and performance requirements at current power output

1 conditions. As a result, PEF decided to replace FWHE 3A and 3B and this scope
2 increase change is reflected in EC76342.

3
4 **Q. Was all of the additional work scope identified in the ECs described in**
5 **Exhibit No. ____ (JF-1) to your testimony necessary for the EPU phase of the**
6 **Uprate project?**

7 **A.** Yes. All of the additional work scope identified in the ECs in Exhibit No. ____
8 (JF-1) is necessary for PEF to complete the EPU phase work and achieve the full
9 180 MWe power uprate. This additional work scope was not added to the EPU
10 phase until the Company had fully vetted the need for the work for the power
11 uprate and determined that it was essential to achieve the technical objectives that
12 must be satisfied in order to implement the full power uprate at CR3.

13 Not all the ECs in Exhibit No. ____ (JF-1) to my testimony represent an
14 increase in the scope of work for the EPU phase that was initially contemplated.
15 In late 2007 and early 2008 the initial pinch point feasibility study for the project
16 was completed following the need determination for the Uprate project. At this
17 point, the original scope of the EPU phase work was conceptually identified. As
18 shown in Exhibit No. ____ (JF-2) and described in Exhibit No. ____ (JF-1), the
19 EPU scope has changed from the initial IPP in January 2008 to the current,
20 expected next IPP revision (IPP Revision 4). Work scope has been eliminated
21 from and added to the EPU phase as the Company progresses toward completion
22 of the design, engineering, and procurement for the material and equipment
23 components for the EPU phase work scope.

1 **Q. Can you explain what work scope has been added, modified, and deleted**
2 **from the EPU phase of the CR3 Uprate project?**

3 A. Yes. With respect to the eighteen ECs that have been added to the EPU work
4 scope described in Exhibit No. ___ (JF-1), three of these ECs have always been
5 considered part of the total EPU work scope. These three ECs are identified as
6 additional work scope for the EPU phase simply because they were separated
7 from other EPU work into distinct EC packages as the Company progresses
8 toward completion of the EC packages for installation and implementation of the
9 EPU phase work. These ECs are the vibration monitoring system (EC76344), the
10 heavy haul path requirements for transporting EPU phase components to storage
11 locations on site (EC76339), and the overall EPU design margin work for
12 common engineering analyses, safety analyses, and engineering calculations not
13 covered by existing EPU modifications or associated LAR documents (EC71193).

14 The remaining fifteen ECs for the EPU additional work scope include
15 three ECs that represent revisions to previous EPU phase work scope. These ECs
16 include the feed water booster pumps and motors (EC74527), the condensate
17 pump, motor, valves and recirculation pipe work (EC74526), and the low pressure
18 injection cross tie and hot leg injection modification (EC73934). As
19 demonstrated in Exhibit No. ___ (JF-2), the work scope covered by these ECs
20 have always been part of the EPU phase from the initial IPP to the current,
21 anticipated IPP revision (Revision 4). The work scope for these ECs has simply
22 changed and increased over time for reasons I have explained that are also
23 summarized in Exhibit No. ___ (JF-1) to my testimony.

1 That means there are twelve net new ECs for the EPU phase work scope
2 that are described in Exhibit No. ___ (JF-1) and Exhibit No. __ (JF-2). But as
3 EPU phase work scope has been added to the project, EPU work scope has also
4 been eliminated as the detailed engineering analyses for the EPU modifications
5 has progressed and draws closer to completion. PEF determined through these
6 detailed engineering analyses that five modifications that were initially included
7 in the EPU phase work scope are unnecessary to achieve the technical objectives
8 that must be met to implement the power uprate. Another modification that was
9 added in a prior IPP revision has now been eliminated as part of the modifications
10 in the new EPU ECs described in Exhibit No. ___ (JF-1). As a result, PEF's
11 refinement of the EPU phase work has not always increased the scope or cost of
12 the EPU phase work. Some work scope and cost in fact have been eliminated.
13 Nevertheless, the remaining EPU work scope and cost are needed to achieve the
14 technical objectives necessary to obtain the full 180 MWe power uprate.

15
16 **Q. When did PEF determine what the cost was for the EPU phase work scope?**

17 **A.** In late November 2010 PEF obtained an independent "Study for Extended Power
18 Uprate at Crystal River 3" that provided a construction estimate for the EPU
19 Phase 3 work scope. This independent estimate was sanctioned as the EPU phase
20 work scope reached approximately 50 percent engineering detail design
21 completion by late 2010. This level of engineering design detail completion
22 provided PEF with the ability to obtain an estimate with an expected accuracy
23 within -15 percent and +50 percent under the AACE estimate guidelines. The

1 contractor's construction estimate for the EPU phase work under this Study
2 totaled \$112.3 million. This estimate was not accepted without a detailed review
3 and analysis of the estimate. PEF's EPU project team conducted a detailed
4 analysis of the estimate and reduced it by \$34.7 million to \$77.6 million by,
5 among other things, eliminating duplicative project management support and
6 indirect costs, reducing the time necessary for mobilization of resources prior to
7 the planned R17 outage for the EPU phase work, reducing estimated man-hours
8 and expenses, and adding an estimated fifteen percent contingency to the
9 construction estimate. This detailed analysis of the construction cost estimate for
10 the EPU phase was completed in January 2011.

11 This work was the impetus for a revision to the Uprate project IPP under
12 the Company's project management policies and procedures. This work
13 commenced with obtaining the Study and coincided with the detailed analysis of
14 the construction cost estimate obtained from the Study. This work continued
15 from January to March 2011 as the EPU phase work and costs were subjected to a
16 rigorous review and analysis for an anticipated revision to the IPP for the CR3
17 Uprate project. As a result of this analysis, PEF determined that there were
18 increases in the engineering, procurement, construction, and project management
19 costs for the EPU phase work scope for the reasons that I have just described,
20 resulting in an increase of the total project cost to approximately \$617 million of
21 which \$556 million is being driven by the Uprate and included within the NFR
22 schedules attached to Witness Foster's testimony.

1 **Q. What did PEF do with the information regarding the estimated costs for the**
2 **EPU phase work for the Uprate project?**

3 A. As I have explained, the first step was to conduct a rigorous analysis of the work
4 scope and cost increases for the project for senior management review. This
5 included a detailed analysis of the reasons for the work scope and cost increases
6 for the EPU phase work. These reasons are summarized in my testimony and in
7 Exhibit No. ___ (JF-1). The detailed analysis of the work scope and costs
8 included the independent, third party estimate of the construction costs for the
9 EPU phase work. This construction cost estimate was then broken down and each
10 EPU phase work scope item was internally reviewed and tested against internal
11 and industry construction cost estimation and work experience. The associated
12 engineering and project management costs were similarly reviewed and tested
13 against internal and industry experience with similar engineering and project
14 management costs on other projects. These reviews were conducted to confirm
15 that the current total project cost estimate was complete and accurate. This work
16 was completed in March 2011 for a potential IPP revision for SMC review and
17 approval consistent with the Company's project management policies and
18 procedures.

19 At the same time the Company was completing its detailed reviews of the
20 CR3 Uprate project costs, the Company decided to identify potential options for
21 the Uprate project for evaluation by project management and senior management.
22 This decision resulted from the increase in the EPU work scope and costs. The
23 Uprate project cost increases were significant enough that the Company decided

1 that it should evaluate completion of the Uprate project against other options
2 including partial completion of the project and project cancellation. To perform
3 this evaluation we identified the work scope and cost for the full and partial
4 project completion options, the expected schedule for implementation of each full
5 and partial project completion option, and the expected power uprate and resulting
6 fuel and carbon cost savings achieved under each full and partial project
7 completion option. These options were then evaluated against project
8 cancellation in the Company's updated economic feasibility analysis. The
9 Company planned to present the results of this evaluation to senior management
10 with the planned revision to the IPP for the CR3 Uprate project.

11
12 **Q. What were the project continuation options that were evaluated for the CR3**
13 **Uprate project?**

14 **A.** The full project continuation option included completing the balance of the
15 project work scope for the EPU phase with an expected commercial in-service
16 date for the full power uprate following the current, planned R17 outage. The full
17 power uprate will produce an expected total 1080 MWe gross production from
18 CR3. This option was evaluated at the existing total project cost estimate, which
19 includes a ten percent contingency. It was also evaluated with the current total
20 project cost estimate and a twenty percent contingency to provide an additional
21 margin for the cost of the EPU phase work.

22 There were two project continuation options involving partial completion
23 of the EPU phase work. First, the Company evaluated installing only the LPTs

1 during the current, planned R17 outage with no further EPU balance of work
2 completed. This reduced scope of work results in an expected 940 MWe gross
3 production from CR3. Second, the Company evaluated installing the LPTs and
4 the high pressure turbine (“HPT”) during the next planned refueling outage with
5 no further EPU phase work. This reduced scope of work was expected to result in
6 932 MWe gross production from CR3. The project cancellation option involved
7 no further EPU phase work on the project. If the project was cancelled, CR3 was
8 expected to produce the current power output of 916 MWe gross when CR3
9 returned to commercial service.

10
11 **Q. What were the results of this evaluation?**

12 **A.** The EPU project team recommended completion of the project with the full
13 power uprate as originally planned based on the results of its evaluation of the
14 EPU phase work scope and costs and the Uprate project options. These results
15 demonstrated that the EPU work scope and cost increase were necessary to
16 achieve the full power uprate and that the costs were reasonable. These results
17 further demonstrated that the full and partial Uprate project completion options
18 were economically more beneficial to PEF and its customers than the project
19 cancellation option. The full power uprate under the full project completion
20 option further provided more economic benefits to PEF and its customers than
21 any of the partial completion options even with the increase in the total project
22 cost and ten and twenty percent project cost contingencies. Consequently, based
23 on the results of these evaluations, the EPU project management team concluded

1 that the CR3 Uprate project should be completed. This recommendation was
2 going to be presented to senior management with the current total project cost
3 estimate in a revision to the IPP for the CR3 Uprate project.

4 Prior to the presentation of an IPP revision for the CR3 Uprate project to
5 SMC, the second delamination event occurred during the final stages of the re-
6 tensioning process to return CR3 to service after the Company successfully
7 completed repairs to the first delamination at the CR3 containment building. The
8 Company is currently assessing this condition and evaluating all viable options
9 for CR3 and the EPU phase. Preparation of a CR3 Uprate IPP revision for SMC
10 review was, accordingly, postponed pending completion of the engineering
11 assessment of the second delamination and evaluation of the viable options for
12 CR3 and the Uprate project.

13
14 **V. RULE 25-6.0423(5)(c)5: LONG-TERM FEASIBILITY OF COMPLETING**
15 **THE CR3 UPRATE PROJECT.**

16 **Q. Did the Company prepare an updated feasibility analysis for the CR3**
17 **Uprate?**

18 **A.** Yes. As I have briefly explained, the Company evaluated project costs and
19 options in both a qualitative and quantitative analysis to determine if the CR3
20 Uprate project remains feasible given the increase in EPU work scope and cost for
21 a revision to the IPP for the CR3 Uprate project.

22 A CPVRR analysis was performed for the quantitative analysis. The
23 updated, quantitative CPVRR economic analysis included an update of the fuel

1 cost savings to customers under full and partial completion options and under the
2 project cancellation option. PEF also considered the economic benefits of climate
3 control regulation in the form of carbon costs as an alternative to the fuel savings
4 evaluations for the full and partial completion options in the quantitative
5 feasibility analysis. This alternative economic analysis is consistent with the
6 Company's feasibility analysis for the Levy Nuclear Project that was reviewed
7 and approved by the Commission in prior nuclear cost recovery clause
8 proceedings, including the proceeding last year in Order No. PSC-11-0095-FOF-
9 EI.

10 This economic analysis was completed assuming a 2013 outage date for
11 the EPU phase work. This is the current EPU phase plan for the Uprate project.
12 This plan may or may not change as a result of the pending analyses of the second
13 delamination and options for CR3 and the Uprate project. The results of this
14 economic analysis are included in Exhibit No. ___ (JF-4) to my testimony.

15 The qualitative analysis of the feasibility of the CR3 Uprate project
16 included a qualitative review of the technical and regulatory capability of
17 completing the EPU phase work. This qualitative analysis is consistent with the
18 qualitative analysis in the Company's Uprate project feasibility analysis last year
19 that was approved as reasonable by the Commission in Order No. PSC-11-0095-
20 FOF-EI.

21
22
23

1 **Q. Is completion of the CR3 Uprate technically feasible?**

2 A. Yes. The first two phases of the CR3 Uprate project were successfully completed
3 and all equipment was installed. Even now, before completion of the EPU phase,
4 PEF's customers received the benefit of an additional 12 MWe gross from the
5 commercial operation of CR3 since the completion of phase one of the Uprate
6 project in 2007. PEF's customers will also received the benefit of an additional 4
7 MWe gross when CR3 returns to commercial service even if the EPU phase is not
8 completed. However, PEF expects to complete the EPU phase too, and to obtain
9 for PEF and its customers the benefits of the full 180 MWe gross increase in
10 power from CR3's commercial operation when CR3 returns to commercial
11 service after completion of the EPU phase.

12 Phase one, the MUR, was installed during the 2007 refueling outage and
13 went on-line on January 31, 2008. The MUR is a series of engineering analyses
14 to measure the "secondary heat balance" with improved accuracy through
15 modifications to plant instrumentation and associated calculations. The improved
16 accuracy in measuring the secondary heat balance allows the rated thermal power
17 to be increased by 41 thermal megawatts ("MWt") and plant electrical generation
18 to increase by approximately 12 MWe.

19 Phase two of this project was a series of improvements to the efficiency of
20 the secondary plant also known as the Balance of Plant ("BOP"). The BOP Phase
21 two work was completed during the 2009 CR3 refueling outage and included the
22 installation of thirteen equipment items. This phase of the Uprate project work
23 will provide an additional 4 MWe when CR3 returns to commercial service. PEF

1 successfully completed both phase one and phase two of the Uprate project in a
2 timely manner with no significant issues.

3 The third and final phase is the EPU. The EPU includes the installation or
4 implementation of 26 ECs, including major components, significant engineering
5 work, and, under the current work plan, the installation of cooling towers. The
6 Company has completed an updated review of the EPU phase for a planned
7 revision to the IPP for the Uprate project and PEF is confident these ECs and the
8 related EPU phase work can be successfully completed to achieve the full uprate.
9 This updated review included a technical analysis of the EPU work scope. This
10 technical analysis confirmed that the EPU phase work can be successfully
11 completed and the full power uprate achieved.

12
13 **Q. Is the CR3 Uprate project feasible from a regulatory and legal perspective?**

14 **A.** Yes. All legal and regulatory licenses and permits for the CR3 Uprate project can
15 be obtained. Even with the second delamination event at CR3, and the current,
16 on-going evaluation of that event and the options for CR3 and the CR3 Uprate
17 project, there is no reason to believe that the necessary licenses and permits will
18 not be obtained and that the EPU cannot be achieved.

19 The EPU requires a number of permits and license changes to support
20 operation at the higher power level. These include environmental permitting for
21 the currently proposed cooling towers and an EPU LAR from the NRC. The
22 environmental permitting for the proposed cooling towers was underway at the
23 time PEF suspended the POD work in response to the extended CR3 outage to

1 take the additional time available in the schedule to complete the POD work to
2 evaluate the impact of new and proposed environmental regulations on PEF and
3 this work. The POD work is not needed before the summer of 2013 and the
4 current schedule targets the necessary environmental permit approvals well before
5 this date even with the current suspension of the POD work. There was no
6 indication from the environmental permitting work that has been completed that
7 the necessary permits for the cooling towers cannot be obtained. In fact, the
8 required environmental permits or permit modifications for the cooling towers are
9 similar to previously obtained permits and permit modifications that PEF has
10 successfully obtained. Therefore, PEF fully expects to receive the necessary
11 environmental permits or permit modifications for the cooling towers if PEF
12 determines that completion of the POD work is necessary for the EPU project and
13 in the best interests of PEF and its customers.

14 With respect to the EPU LAR, as I explained earlier, PEF resolved the
15 issue that emerged last year with the EPU LAR and is prepared to submit the
16 LAR to the NRC for review and approval by June 2011 under PEF's current
17 Uprate project schedule. No further delays in the submittal of the EPU LAR are
18 expected as a result of any issues associated with the EPU LAR. Any delay that
19 may occur now in the submittal of the EPU LAR to the NRC will be for reasons
20 unrelated to the EPU LAR itself. In particular, as I also explained earlier, PEF
21 may delay submittal of the EPU LAR to the NRC on this schedule based on its
22 evaluation of the second delamination event and the resulting options for CR3 and

1 the Uprate project. At this time, however, PEF's current schedule for submittal of
2 the EPU LAR by June 2011 has not changed.

3 Upon submittal of the Company's LAR to the NRC, PEF expects the NRC
4 review and approval of the EPU LAR to take approximately twelve to fourteen
5 months. The NRC has an internal management expectation to review and
6 approve EPU LARs in fourteen months (12 months from LAR acceptance). In an
7 April 21, 2011 meeting with the NRC, however, the NRC informed us for the first
8 time that while the NRC was not formally revising the internal management
9 expectation, the NRC, nevertheless, indicated the review may take longer than the
10 NRC's expectations and possibly as long as two years. Because of the current
11 shift in the EPU phase work schedule, with the EPU phase work currently planned
12 for spring of 2013, there is ample time for the CR3 EPU LAR review and
13 approval in time for the power uprate upon completion of the EPU phase work
14 even if the NRC review takes longer than the NRC's internal management
15 expectation. PEF has no reason to believe PEF will not receive NRC approval of
16 the CR3 EPU LAR consistent with a spring 2013 execution of the increase.

17 PEF has worked closely with the NRC regarding potential issues with its
18 EPU LAR and PEF has worked to resolve any NRC questions or issues in
19 advance of the submittal of the EPU LAR. As a result, PEF expects at this time
20 that the NRC will approve its EPU LAR and issue the SE for the full power uprate
21 in a timely manner.
22

1 **Q. What was the result of the Company's updated economic analysis of the CR3**
2 **Uprate project?**

3 A. The updated economic analysis demonstrates that the CR3 Uprate project is
4 feasible for all completion options evaluated. As I explained above, both full and
5 partial project continuation options were evaluated. These included full
6 completion of the current EPU phase work scope, installation of the LPTs only,
7 and installation of the LPTs and HPT in the next CR3 refueling outage. The full
8 project completion option included the current, estimated total project cost with
9 the current estimated ten percent contingency and a twenty percent contingency.
10 The additional contingency to the full project completion option provided PEF
11 additional confidence margin with the full project completion option. The full
12 and partial project completion options were evaluated against a project
13 cancellation option. Project cancellation was the baseline in the economic
14 feasibility analysis.

15 As shown in Exhibit No. ___ (JF-4) to my testimony, the CPVRR
16 economic evaluation of all project continuation options yielded net positive fuel
17 savings and economic benefits to PEF and its customers, with and without the
18 benefits of carbon cost savings, when compared to the project cancellation option.
19 All project continuation options -- the full and partial project completion options -
20 - are economically beneficial to PEF and its customers based on fuel savings
21 alone. The nominal fuel savings range from \$0.19B to \$1.7B and the net project
22 benefits without the carbon cost impact range from \$70M to \$490M.
23 Consideration of the carbon cost impacts only increases the economic value of the

1 project completion options to PEF and its customers. These nominal fuel savings
2 range from \$.23B to \$1.69B and the net project benefits range from \$106M to
3 \$787M. See Exhibit No. ____ (JF-4) to my testimony. These economic benefits
4 would be lost if the Uprate project was cancelled.

5 The full power uprate project completion option at the current total project
6 cost estimate (with the ten percent contingency) provided PEF and its customers
7 the greatest net project economic benefits with and without the carbon cost
8 savings generated by the Uprate project. The net present value of the economic
9 benefits of this full project completion option is approximately \$787 million
10 including the carbon cost compliance savings (over \$490 million if the carbon
11 cost compliance savings are not included). Even at the higher twenty percent cost
12 contingency alternative, the full power uprate completion option provided PEF
13 and its customers more net economic benefits than the other, partial project
14 completion options. The net present value of the project benefits and carbon cost
15 compliance benefits still exceed \$757 million (\$460 million without the carbon
16 cost compliance benefits included) even if the total project costs increase another
17 twenty percent. See Exhibit No. ____ (JF-4).

18 As a result of this economic analysis, the CR3 power uprate will provide
19 PEF and its customers substantial operational and carbon cost compliance savings
20 for the extended life of the CR3 plant. These results confirm that PEF's customers
21 will benefit from additional fuel savings and potential carbon cost savings if the
22 EPU phase of the Uprate project is completed as planned.
23

1 **Q. Did the Company use its updated total project cost estimate for the economic**
2 **analysis?**

3 A. Yes, as I have explained, the Company included its current estimated cost to
4 complete the CR3 Uprate project in its economic analysis. As I also explained,
5 this project cost estimate includes a ten percent contingency. The economic
6 feasibility analysis, however, also included the same total project cost estimate
7 with an additional ten percent (twenty percent total) contingency. When the
8 additional investment necessary to complete the Uprate project based on these
9 total project cost estimates was evaluated in the CPVRR analysis, it clearly makes
10 financial sense to move forward with the project. The results of these analyses
11 are included in Exhibit No. ___ (JF-4) to my testimony.

12 The CR3 Uprate project will further enhance the fuel diversity on PEF's
13 system and provide PEF's customers additional, reliable base load capacity from
14 the lowest cost fuel generation resource available to PEF. PEF expects all of
15 these benefits when the Uprate project is completed and the full power uprate is
16 achieved.

17
18 **Q. What fuel and environmental emission forecasts were used in the**
19 **quantitative analysis of the feasibility of the Uprate project?**

20 A. The Company performed its updated CPVRR analysis in the same manner that it
21 performed the CPVRR analysis for the Levy Nuclear Project ("LNP") with
22 respect to the fuel, environmental emissions, and carbon cost compliance
23 estimates. In other words, PEF used updated fuel, environmental, and carbon

1 dioxide compliance cost estimates consistent with those used in the LNP
2 quantitative economic analysis in its economic feasibility analysis for the Uprate
3 project. The updated CR3 Uprate project economic feasibility analysis similarly
4 compares the Uprate project to an all natural gas-fired base load generation
5 scenario. The fuel forecast and carbon cost compliance estimates that were used
6 represent the most current information available for the CR3 Uprate CPVRR
7 analysis. Additionally, the Company used its current weighted average cost of
8 capital in its Uprate project feasibility analysis.

9 This economic analysis demonstrates that the Uprate project is
10 economically feasible when the costs of the project are compared only to the fuel
11 savings benefits on a net present value basis. The updated CPVRR analysis
12 demonstrates that the fuel savings benefits still exceed the costs to complete the
13 project on a net present value basis. When the carbon cost compliance estimates
14 are included in the economic analysis, the Uprate project is even more beneficial
15 on a net present value basis to PEF and its customers.

16
17 **VI. PROJECT MANAGEMENT AND COST CONTROL OVERSIGHT.**

18 **Q. Has the Company implemented any additional project management and cost**
19 **control oversight mechanisms for the CR3 Uprate project since the testimony**
20 **you filed on March 1, 2011?**

21 **A.** The Company has not implemented any additional project management or cost
22 control oversight policies or procedures for the CR3 Uprate since the discussion
23 of these procedures in my March 1, 2011 testimony. The Company did develop a

1 new cost report that it implemented in the first quarter of 2011. This new cost
2 report is a revision to the prior cost report that provides more detailed direct cost
3 information for the project team and project manager. As discussed in my March
4 2011 testimony, the Company continues to utilize several existing Company
5 policies and procedures to ensure that costs for the CR3 Uprate project are
6 reasonably and prudently incurred.

7 For example, the CR3 Uprate is managed in accordance with the
8 Company's Project Management Manual, which is used to manage all capital
9 projects, together with the Company's policies and procedures for Major Capital
10 Projects – Integrated Project Plan. The IPP was in the process of being updated
11 through Revision 4 to account for changes in the work plan for the EPU phase and
12 the shift in the R17 outage schedule when the second delamination event
13 occurred. As I also explained previously, the CR3 Uprate project is also managed
14 in accordance with the Project Evaluation and Authorization process and subject
15 to PEF's Project Governance Policy.

16
17 **Q. How does the Company manage and control project costs for the CR3**
18 **Uprate project?**

19 **A.** The Company has many control mechanisms in place to manage Uprate project
20 costs. As I have explained before, PEF's Uprate project management team
21 conducts regular internal meetings to monitor the project schedule and its costs.
22 The collective knowledge and experience of the project management team is used
23 to address work scope, costs, and schedule performance through a continuous

1 review of the project, including team roles and responsibilities, by creating and
2 implementing lessons learned on an on-going basis, and through regular project
3 management training. Project management regularly addresses equipment and
4 material procurements under contracts, purchase orders, and invoices, and
5 constantly monitors contracts with outside vendors. This includes regular
6 meetings with outside vendors to discuss work scope and implementation,
7 schedule, and costs.

8
9 **Q. Does PEF take any other steps to ensure its vendor costs on the CR3 Uprate**
10 **project are reasonable and prudent?**

11 **A.** Yes. For every vendor on the Uprate project a requisition is created for the
12 purchase of services. The requisition is appropriately reviewed to ensure
13 sufficient data has been provided to process the requisition. An appropriate
14 contract document is prepared for the vendor from pre-approved contract
15 templates in accordance with the requirements stated on the contract requisition.
16 The contract requisition then goes through the bidding process.

17 PEF typically employs a competitive bidding process to choose the Uprate
18 project vendors. This is true for all vendor contracts in 2010, 2011, and 2012 for
19 the EPU. PEF issues RFPs, evaluates the RFP responses based on a variety of
20 factors including price, dependability of the vendor, technical considerations and
21 the like, and then chooses the vendor that will provide the best value for the price.
22 A list of contracts executed for the EPU in excess of \$1 million is included in
23 Schedule AE-7 and a detailed description of these contracts is provided on

1 Schedule AE-7A. PEF does not anticipate entering into any new single or sole
2 source vendor contracts to complete the CR3 Uprate project.

3 Contracts are approved in accordance with the Approval Level Policy
4 before they are executed. After execution and approval, payment for work under
5 the contracts is made based on contract invoices that must be validated by the
6 CR3 Uprate project managers. Payment authorizations approving payment of the
7 contract invoices are entered and approved only after this validation requirement
8 is met. Procurement and other project work under contracts, purchase orders, and
9 invoices are addressed on a regular basis by project management. The
10 administration of contracts with outside vendors is constantly monitored. Project
11 managers meet regularly with outside vendors to monitor work scope,
12 implementation, schedule, and costs. This is part of the validation process to
13 ensure that project managers are fully informed regarding the vendor costs before
14 payment to the vendor is authorized.

15
16 **Q. Is there a review process to ensure that these managers have done what they**
17 **are supposed to do to ensure that the CR3 Uprate project are reasonable and**
18 **prudent?**

19 **A.** Yes. There are other regular project cost reviews. Uprate project cost reports for
20 contract labor, equipment, material, and other project cost transactions recorded to
21 the project are regularly produced, updated, and monitored. PEF accounting also
22 prepares Cost Management Reports for the Uprate project. Project management
23 regularly reviews these project cost reports and the Cost Management Reports

1 produced by PEF Accounting. Internal and external audits are also implemented
2 to ensure that project management and cost oversight controls are effectively
3 implemented. There are regular audits on CR3 Uprate costs and activities. For
4 2011, there is also a tentative Nuclear Upgrades Nuclear Oversight Section
5 (“NOS”) assessment planned that will include the EPU. This review is part of
6 several Nuclear Oversight Committees that review the EPU on a continuing basis,
7 including the Plant Nuclear Safety Committee (“PNSC”), the CR3 Nuclear Safety
8 Review Committee (“NSRC”), and the Nuclear Safety Oversight Committee
9 (“NSOC”).
10

11 **Q. Are the project cost controls and management you have generally described**
12 **consistent with best practices in the industry?**

13 A. Yes. We believe that our project management and cost oversight policies and
14 procedures and are consistent with best practices for capital project management
15 in the industry. PEF has employed these project management policies and
16 procedures to successfully implement two phases of the CR3 Uprate project,
17 during two separate plant refueling outages, and completed the work scope
18 necessary for the first two phases of the CR3 Uprate project. We believe the
19 project management, contracting, and cost control policies and procedures that we
20 have implemented for the CR3 Uprate project are reasonable and prudent.
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VII. CONCLUSION.

Q. Is continuing the CR3 Uprate project through completion of the EPU phase in the best interest of the Company and its customers?

A. Yes it is at this time. We will, of course, evaluate all options for CR3 and the Uprate project as a result of the second delamination event at CR3 upon completion of the second delamination engineering analyses. Our updated analyses of the CR3 Uprate project demonstrate that it remains feasible and that it will ultimately be economically beneficial to the Company and its customers even with the increases we have experienced in our total Uprate project cost estimates. The CR3 Uprate project will further provide PEF and its customers additional carbon-free, clean nuclear generation from the lowest cost fuel source available to the Company, the project adds to the Company's fuel diversity, and it reduces the Company's reliance on fossil fuels. Implementation of the CR3 Uprate project, therefore, remains an important element of Progress Energy's Balanced Solution. As a result, the Company remains committed to completion of the CR3 Uprate project at this time.

Q. Does this conclude your testimony?

A. Yes, it does.

Appendix B - Revision 4 Scope Changes

Note

EC Scope Change Description

1. EC76341 - LPT Supervisory Equipment

The EC adds monitoring equipment to the new Siemens 18m² Low Pressure Turbines (LPT) for early warning of excessive last stage blade root stresses that could cause blade failure. This was identified as part of industry Operating Experience (OE) lessons learned from the DC Cook event in September 2008 and was part of contract negotiations with Siemens completed in the 3rd quarter of 2010 for reconciliation of contract delays due to the industry event and rotor disc slippage identified during bunker testing in the 2nd quarter of 2009.

The new LPTs are necessary to meet EPU conditions. The monitoring is required to promptly identify any blade degradation and thus prevent any catastrophic failure of the last stage blading. Installation of this equipment also provides for continuous monitoring and an alarming function to allow operations to respond promptly to potentially abnormal conditions.

2. 2-EC74527 – MFP-1A/1B Booster Feed Pump/Motor

The EC replaces Booster Feed Pumps 1A/1B and Motors. The booster feed pumps require increase head and flow to support EPU conditions. The complete replacement of the booster feed pumps has been in scope. The scope was categorized as an impeller and motor change out in the previous IPP but now includes the complete replacement of the pump assembly, motor and a new oil skid. There is no change between IPP 3 and IPP 4 for the BFP replacement itself.

3. 3-EC 74526 – Condensate System Modifications

The EC revises the planned change of Condensate Pump control from variable speed digital control to constant speed direct drive pumps with flow control, recirculation valves, and piping to ensure adequate flow and discharge pressure at EPU conditions. The original scope included a variable frequency drive digital control system. The scope was revised to provide a direct drive pump with control valve regulation for flow control. The change was based on Engineering input, industry and internal OE. This was identified as part of stake holder review meetings and therefore design details were evaluated and approved per the ICF process.

4. 4-EC73934 – LPI Cross Tie and Hot Leg Injection

The EC added a Low Pressure Injection (LPI) Cross-Tie line. The LPI Cross Tie was part of the original scope to mitigate Core Flood Line break peak clad temperatures. The Hot Leg Injection line was added to the scope to provide a safety related means to

mitigate post accident boron precipitation fuel channel flow blockage. The original scope for the hot leg injection line included passive open isolation valves. However, based on thermal hydraulic analysis and assuming worst case pump degradation, these lines cannot remain open at the onset of an accident. This requires safety related Motor Operated Valves (MOVs), control circuitry, and Main Control Board (MCB) switches. This was identified as part of stakeholder review and a thermal hydraulic analysis. Thereafter design details were evaluated and approved per the ICF process.

With installation of the MOVs, control circuitry, and hot leg injection lines, an existing safety related exemption is removed, post boron precipitation fuel flow channel blockage is averted, and any other GSI 191 concerns for flow blockage due to precipitation of other chemical material in flow channels can be mitigated. This design strengthens the regulatory position for EPU acceptance based on post accident decay heat removal, lower fuel clad temperatures, and long term core cooling ability in accordance with 10CFR50.46 criterion.

5. 5-EC70732 – Emergency Feedwater System Upgrades

The EC adds safety related recirculation lines and valves for additional Emergency Feedwater (EFW) at a flow rate of 660 GPM in a maximum of 40 seconds after actuation. Without this additional EFW flow, the EPU accident analysis cannot be met.

The increased flow rate was identified in the original study. The original plan was to remove cavitating venturies which was later changed to replacement of the Emergency Feedwater Pump 2 (EFP-2) due to degraded pump performance, instrument uncertainties, and single failure criteria. Further evaluation provided an alternate means for single failure criterion acceptance by installing safety related recirculation lines and valves. The valves were designed to close based on flow requirements, thus providing more flow. This configuration also eliminated the need to remove the cavitating venturies or replace EFP-2. PEF elected to perform this modification in-house, the scope was modified and AREVA project credit provided for the scope changes.

The installation of recirculation lines eliminated EFP-2 replacement, allowed the cavitating venturies to remain in place to mitigate pump run out and water hammer concerns, and eliminated reliance on downstream flow controllers which, if failed, would impact the PSA analysis and possibly increase the Core Damage Frequency.

6. EC78021 – Main Feedwater Pump Modifications

As part of the original feasibility study for the Feedwater Heaters, it was determined that the Main Feed Pumps did not need to be replaced. However, it was recommended that the feed water pump impellers be replaced in order to provide adequate flow and head and retain the same operating margin with respect to total flow capability. During bid evaluations for new feed water impellers, it was determined that the cost of three new impellers plus a pump casing to perform factory testing was comparable to complete

pump replacement. The MFW pump turbines will be evaluated by the OEM to accommodate the increased demand under EPU conditions.

As part of the pump specification development, it was discovered that the retained flow margin originally envisioned could not be achieved based on system pressure limitations. A Kepner Tregoe (KT) Analysis (a step-by-step approach for systematically solving problems, making decisions, and analyzing potential risks) was performed to determine the best option to address the issue. The result of the analysis indicated that the best option was to replace the existing pumps, increase their speed to provide adequate flow and head, and to install system over pressure protection for the following reasons:

- Existing MFP-2A/B have unknown discovery issues with respect to alignment, casing degradation, increased degradation at higher flows and speed, and increased preventative maintenance requirements.
- The existing recirculation lines can be retained without requiring additional recirculation lines.
- Using like-for-like original OEM equipment has less configuration, procedures, and training impact.

Therefore, based on a review and recommendation from EPU Projects and station stakeholders, it was recommended that CR3 install new Main Feed Pumps (MFP-2A/B), with new rotating assemblies with the same current recirculation design requirements, increase the pump design and operating speed, and install system over pressure protection.

7. EC74873 - Safety Related MOVs

The EC adds Safety Related MOVs for the LPI Cross Tie and the Feedwater Pump Booster Pump modification. The Chapter 14 FSAR Accident Analysis requires that the reactor remain in a shutdown condition following a reactor trip. The overcooling associated with a MSLB or MFWLB can cause a reactor restart if overcooling is not controlled or boron concentration is not increased.

As part of the EPU fuel design studies, it was determined that the Shutdown Margin should increase and the MFW isolation valves should close quicker to mitigate this accident condition. In addition, as discussed for the LPI Cross Tie system, two new Safety Related MOVs for Boron Precipitation Hot Leg Injection were added to isolate the line in order to credit flow to the LPI Cross Tie during accident scenarios.

These (4) MOVs were specified in the same Engineering Change Specification used for bid proposals. These valves will be installed under their respective System Engineering Change package for the Booster Feed Pump and the LPI Cross Tie.

8. 8-EC75659 – Makeup Tank (MU-1) Bypass Line

The EC adds a MU Injection Line Bypass line around the Makeup Tank. The bypass line will allow faster operator response to maintain power distribution within acceptable limits during transients. Based on EPU fuel design analysis, it was identified that operational limits for reactor power imbalance control was being constrained from approximately 30% to 12%. A review of operational history showed that this new operational limit could challenge reactor power transient control and Reactor Protection System trip setpoints. Based on input from NED Fuels Engineering, Station Reactor Engineering, and Operations, it was determined that a more responsive reactivity addition system was required. The existing system adds boric acid and/or water to a holdup tank (MUT-1) which has a residence response time of approximate 45 minutes before a reactivity change is seen. This residence time would be too slow to prevent a reactor trip for some transient imbalance swings. The addition of boric acid or water directly to the suction of the makeup pumps would provide real time immediate reactivity response to an imbalance power transient.

At EPU conditions in order for the operator to control fuel design limits, reactor protection set points, and core axial power shape with rod control, it is required to inject either boron or water directly into the HPI pump suction line to provide a more immediate reactivity response.

9. EC73917 – FWHE-2A/2B Replacement

The EC replaces FWHE-2A/2B. The original concept was to rerate FWHE-2A/B. This required internal inspections and dimensional validations of internal components which determined that the heat exchangers could not be rerated and would need to be replaced. The replacement heaters will meet EPU HEI recommended design limits and booster feed pump discharge pressure shut off head requirements. The design change package is currently at the 70% review level and will meet the expected milestone date for completion.

10. EC76095 - Safety Related MS Supports and Whip Restraints

EC76097 - Non Safety Related Main Steam Supports and Whip Restraints

The ECs add Main Steam Supports and Whip Restraints. The Main Steam line structural analysis for Turbine Stop Valve closure at EPU conditions was required as part of the EPU LAR recovery efforts. Based on the completed analysis, many hangers and supports were required to be modified to meet EPU conditions. Further analysis and review reduced the number of supports required to be modified for both Safety and Non Safety Structural supports. The original intent was to develop one EC for both Safety and Non Safety supports, however since the requirements are different for safety and non safety modifications as well as different associated paperwork, it was determined to have separate ECs.

11. EC76342 – FWHE-3A/3B Re-sleeve

The hydraulic analysis for the combined feed water system determined that the Booster Feed Pump could not meet required EPU conditions without over pressurizing the Intermediate Pressure Feed Water Heat Exchangers FWHE-2A/B. It was further determined that in order to retain the existing FWHE-2A/B, the Booster Feed Pump pressure would have to be limited and the FWHE-2A/B rerated based on reduced internal tube sheet dimension that was confirmed during 16R inspections.

Based on those inspections and the increased demand on the FWHE-2A/B at EPU conditions, it is required to replace the Feed Water Heaters rather than rerate the heaters.

FWHE-3A/3B were evaluated in the original scoping study. The results of that study indicated that FWHE-3A/B would be outside industry recommendations for Terminal Temperature Difference (TTD) and pressure drop. However, that was considered acceptable with the establishment of a monitoring plan and a base line inspection. The 16R inspections determined that the 'as found' number of degraded and plugged tubes would not meet efficiency and performance requirements necessary for EPU conditions. Based on these results, it was determined to add scope to 17R to resleeve and recover as many FWHE-3A/B tubes as possible to improve performance characteristics.

Based on review and comments from EPU and station stakeholders, Engineering is currently evaluating replacement of the High Pressure Feed Water Heat Exchangers FWHE-3A/B with heaters with increased operational margin and efficiency for the following reasons:

- A new heat exchanger can be designed to provide 10% operational and design margin with respect to pressure drop and terminal temperature difference in accordance with Heat Exchanger Institute (HEI) recommendations.
- The replacement of these heaters also facilitates the move in-move out of the FWHE 3A/B in parallel with the FWHE-2A/B and will improve logistics and overall cost reduction.

12. EC76344 - Vibration Monitoring System

This modification was always considered part of the EPU scope, but was not reflected in previous IPP revisions. No additional funding is required as this was factored into the existing budget.

The EC adds a Pipe Vibration Monitoring System for flow induced vibration. The NRC has been requiring vibration analysis of affected systems, as part of industry OE, for previous EPU submittals due to some steam dryers eroding and internal components vibrating loose. This program, monitoring system, and before and after data sampling,

will provide assurance to the regulators that vibration will not inadvertently damage any components due to increase flow and pressures within the NSSS or BOP systems.

13. EC76340 – Inadequate Core Cooling Mitigation (ICCM) Instrumentation

The following provides a detailed explanation of the decision concerning the Fast Cooldown System and digital Inadequate Core Cooling Mitigation (ICCM) System.

The Atmospheric Dump Valve (ADV) Conceptual Design Study identified the need to increase the ADV sizing (for Appendix R purposes) and reclassify them as Safety Related (to allow credit in the safety analysis). At that time, only one ADV was required (activated from a switch on the MCB) to open to allow complete depressurization of the SG. This was the initial conceptual design. Subsequent reviews identified concerns with a complete blow down. Only one train would cause the Emergency Feedwater Initiation and Control (EFIC) System IC to actuate and isolate the system terminating its blow down function.

A complete blow down would likely cause unacceptable shell to tube compressive loads on the SGs. Based on these concerns; it was decided to include a set point to limit the depressurization. Also, it was recommended to use the same push buttons the operators currently use to increase SG level in response to a loss of sub cooling margin. This allowed taking credit for a previously identified operator action. No new operator actions were identified. A concern with SG design at the 15th tube support plate was also raised. The assumed cooling capability, post-SBLOCA, was only approximately 65% of what had been previously available. In addition, a necessary adjustment in the assumed power profile proposed by AREVA for all BWR Power Plants was identified by AREVA while performing engineering analysis for the Fast Cooldown System. The adjustment resulted in another increase in required heat removal capability. Thus, it was determined that both ADVs would be required for mitigation with the set point established at 325psi. It was also recognized that the MCB control switch would need to be separate and isolated, which introduced a new operator action to diagnose and actuate the Fast Cooldown System. The use of the existing Safety Parameter Display System (SPDS), and monitors were determined to be the best use of existing equipment and operator familiarity.

It was confirmed that the existing SPDS system was vulnerable to a complete system shutdown on the loss of related system function/down power. It was determined that a separate monitoring system was required that would meet all requirements for indication and actuation. This design still relied upon operator action for diagnosis and action.

Concurrently, it was determined to add HPI flow as a criterion for actuation of the FCS, i.e., if HPI flow is adequate, the FCS does not need to actuate and it was not always required for other events that were not SBLOCA related. It was not always desirable

based on cool down rates, offsite dose release, and unnecessary exacerbation of transient conditions.

The NRC was briefed on the design, operator actions, and desired licensing schedule to accommodate the EPU and a possible digital modification for operator indication. The NRC suggested that the plant consider automating the FCS operator actions and, by inference, other similar operator actions. While the focus of the EPU LAR would be on FCS the other actions continue to be relied upon and were likely to be difficult to sustain with the NRC. Further, it reduces operator burden and enhances plant safety to eliminate such actions. Following a briefing with the station management sponsor, it was recommended to automate three operator actions - Reactor Coolant Pump (RCP) trip, raise Steam Generator Emergency Feedwater Initiation and Control (EFIC) level set point for Loss of Sub-Cooling Margin (LSCM), and actuate the Fast Cooledown System (FCS) system with concurrent indication of inadequate high pressure injection flow. Including the other actions does not make the system design significantly more complicated or costly.

A presentation to NGG Senior Management was conducted and provided current status, decision making history, regulator interface and LAR schedule submittal information. Based on this meeting, a Kemper Tregoe (KT) analysis of all available options to mitigate SBLOCAs at EPU conditions was performed. This KT analysis was presented to the Senior Management Committee (SMC) with the recommendation to continue with the pursuit of the digital modification and automated operator actions. The development for the FCS modification specification in accordance with NRC DI&C-ISG-0006 also provided the technical basis to support a request for proposal. RFPs were requested including the potential for analog (non-digital) options. Bids were received in January 2011 and although Digital and Analog options were evaluated, the Analog option was selected as the platform for the EC. A final LAR submittal schedule will be developed.

14. EC75001 – Automatic Unit Load Demand (AULD) System Upgrade

This modification was always considered part of the EPU scope, but was not broken out separately in previous IPP revisions. No additional funding is required as this was factored into the existing budget.

The EC modifies and rescales the AULD. The AULD provides the initial input to the Integrated Control System (ICS). The system monitors field inputs and performs a station secondary side heat balance to determine actual power based on set point. The AULD then adjusts control systems to within .03% of the LEFM and MUR software installed on the plant process computer to monitor Technical Specifications core operating limits and fuel depletion.

The AULD needs to be modified and rescaled for EPU conditions from 2609 MWth to 3014 MWth and for the station heat balance and NI power calibrations. The AULD was

considered part of ICS modifications in the original scope, but requires a separate modification for documentation.

15. EC75004 – Qualification and Preparation of ROTSG for EPU

The Replacement Once-Through Steam Generators (ROTSGs) were purchased and installed as a separate project to EPU. They were designed and certified at 2568 MWth. As part of the MUR uprate it was verified that the ROTSGs are qualified at 2609 MWth. To meet EPU conditions, the ROTSGs need to be recertified at 3014 MWth plus Reactor Coolant Pump heat for a total of 3030 MWth.

Based on the Fast Cooldown System (FCS) design change and the impact of Cooldown rates on the ROTSG, B&W Canada (BWC) has been contracted to validate design and operational limits. The overall reconciliation and validation of operational and accident analysis and margins will be documented in an Engineering Change package for configuration control.

16. 16-EC76339 – 17R Heavy Haul Path

This modification was always considered part of the EPU scope, but was not broken out separately in previous IPP revisions. No additional funding is required as this was factored into the existing budget.

The EC provides heavy haul path requirements for transporting 17R components across roadways, berms, grating, and to storage locations in the turbine building. The heavy load drop analysis performed for 16R will serve as a starting point for this EC.

17. 17-EC77901 – Feedwater Heater 2A/2B Removal Path

The EC provides a load path for removal and installation of the new FWHE-2A/B and any other reinforcing structural supports to accommodate the increased size and weight of the heaters.

A path for removal of the FWHE-2A/2B and installation of new equipment is required because several internal interferences, e.g., stairwells, auxiliary steam header and piping, structural supports, and flood barrier wall, will need to be removed. Since the new heat exchangers foot print is slightly different and their weight is heavier, a new structural analysis is required to be conducted and a new support installed. This will be performed as a separate EC. One alternative that is being evaluated is to replace the FWHE-3A/B using the same load path with less interference removal for move in move out logistics. The replacement of FWHE 3A/B is being evaluated as part of the overall system requirements for feed water to address system over pressure and overall operational and design margins.

18. 18-EC71193 – Overall Design Margin

This modification was always considered part of the EPU scope, but was not broken out separately in previous IPP revisions. No additional funding is required as this was factored into the existing budget.

The Overall Design Margin EC will be performed using in-house resources. The overall EC establishes the acceptability to uprate the facility to the new power level based on margins and analyses that are the foundation and define the required modifications. The EC will be the repository for analytical supporting documentation and calculations that are part of the license bases as well as accident analysis that are not required to mechanically install the components. The overall EC will evaluate aggregate impact of all individual ECs implemented exiting 17R for EPU.

The EC is the repository for all EPU Phase II common analyses, safety analysis, calculations not covered by existing modifications or associated License Amendment Report (LAR) documents, and includes acceptability of design and operating margins for power operation at 3014MWth.

Appendix B - Revision 4 Scope Changes

IPP REVISION NUMBER	IPP R0	IPP R1	IPP R2	IPP R3	IPP R4	Notes
DATE PREPARED	January 2008	March 2009	October 2009	May 2010	March 2011	
PHASE 2 SCOPE (16R)						
Replace	(2) Low Pressure Turbines (LPT)	(2) Low Pressure Turbines (LPT)				
Replace	Generator Stator Windings/Core Iron	Generator Stator Windings/Core Iron	Generator Stator Windings/Core Iron	Generator Stator Windings/Core Iron	EC 69197 - Generator Stator/Core - COMPLETE	
Replace	Generator Rotor	Generator Rotor	Generator Rotor	Generator Rotor	EC 69197 - Generator Rotor - COMPLETE	
Replace	Generator Exciter	Generator Exciter	Generator Exciter	Generator Exciter	EC 69197 - Generator Exciter - COMPLETE	
Replace	(2) Turbine Lubricating Oil Cooler Tube Bundles	(2) Turbine Lubricating Oil Cooler Tube Bundles	(2) Turbine Lubricating Oil Cooler Tube Bundles	(2) Turbine Lubricating Oil Cooler Tube Bundles	EC 69197 - TBHE 7A/7B - COMPLETE	
Replace	(4) Moisture Separator Reheaters (MSR)	(4) Moisture Separator Reheaters (MSR)	(4) Moisture Separator Reheaters (MSR)	(4) Moisture Separator Reheaters (MSR)	EC 69198 - MSR 3A/3B/3C/3D - COMPLETE	
Replace	(2) Condensate Heat Exchangers (CDHE)	(2) Condensate Heat Exchangers (CDHE)	(2) Condensate Heat Exchangers (CDHE)	(2) Condensate Heat Exchangers (CDHE)	EC 68964 - CDHE 3A/3B - COMPLETE	
Replace	(8) Heater Drain (HD) Valves/Piping	(8) Heater Drain (HD) Valves/Piping	(8) Heater Drain (HD) Valves/Piping	(8) Heater Drain (HD) Valves/Piping	EC 69172/EC69026 - HD Valves/Pipe - COMPLETE	
Replace	(2) Secondary Cooling (SC) Heat Exchangers	(2) Secondary Cooling (SC) Heat Exchangers	(2) Secondary Cooling (SC) Heat Exchangers	(2) Secondary Cooling (SC) Heat Exchangers	EC 68925 - SCHE 1A/1B - COMPLETE	
Replace	(2) SC Pump Impellers/Motors	(2) SC Pump Impellers/Motors	(2) SC Pump Impellers/Motors	(2) SC Pump Impellers/Motors	EC 69088 - SCP 1A/1B and Bypass Line - COMPLETE	
Add	(2) MSR "Shell Drain" Heat Exchangers	(2) MSR "Shell Drain" Heat Exchangers	(2) MSR "Shell Drain" Heat Exchangers	(2) MSR "Shell Drain" Heat Exchangers	EC 68888 - CDHE 7A/7B - COMPLETE	
Replace	Isophase Bus Duct (IBD) Cooler/Fan	Isophase Bus Duct (IBD) Cooler/Fan	Isophase Bus Duct (IBD) Cooler/Fan	Isophase Bus Duct (IBD) Cooler/Fan	EC 68890 - IBD - COMPLETE	
Modify	Integrated Control System (ICS)	Integrated Control System (ICS)	Integrated Control System (ICS)	Integrated Control System (ICS)	Integrated Control System (ICS) COMPLETE	
New				Turbine Bldg Fiber Optic Backbone	EC 71057 - Turbine Bldg Fiber Optic Backbone - COMPLETE	
Modify	Plant Process Computer (PPCS)	Plant Process Computer (PPCS)	Plant Process Computer (PPCS)	Plant Process Computer (PPCS)	Plant Process Computer (PPCS) - COMPLETE	
Replace		(4) Turbine Bypass Valves and Mufflers	(4) Turbine Bypass Valves and Mufflers	(4) Turbine Bypass Valves and Mufflers	EC 71757 - TBVs/Piping/Mufflers - COMPLETE	
Add					EC 71191 - Turbine Bldg Temporary Power - COMPLETE	
Evaluate/Modify					EC 70657 - 16R Heavy Haul Path - COMPLETE	
PHASE 3 SCOPE (17R)						
Replace			(2) Low Pressure Turbines (LPT)	(2) Low Pressure Turbines (LPT)	EC 73794 - (2) LPTs	
Modify					EC 76341 - LPT Supervisory Equipment	1
Replace	High Pressure Turbine (HPT)	High Pressure Turbine (HPT)	High Pressure Turbine (HPT)	High Pressure Turbine (HPT)	EC 74980 - HPT	
Modify	ICS and Safety System	ICS and Safety System	ICS and Safety System	ICS and Safety System	EC 71369 - ICS - 1200 Mwe	
Add	Condenser Steam Impingement Baffle Plate					
Add/Replace	De-aerator Bypass Line	De-aerator Bypass Line or New De-aerator	De-aerator Bypass Line or New De-aerator	De-aerator Bypass Line	EC 68886 - FWHE 1 (FW De-aerator Bypass Line)	
Replace	(2) Atmospheric Dump Valves	(2) Atmospheric Dump Valves	(2) Atmospheric Dump Valves	(2) Atmospheric Dump Valves	EC 73907 - MSV 25/26 (MS Atmospheric Dump Valves)	
Modify	(2) Main Steam Valves					
Replace	(2) Pressurizer Relief Valves					
Replace	(4) Circulating Water (CW) Pump Impellers/Motors					
Replace	(2) Booster Feedwater (FW) Impellers/Motors	(2) Booster Feedwater (FW) Impellers/Motors	(2) Booster Feedwater (FW) Impellers/Motors	(2) Booster Feedwater (FW) Impellers/Motors	EC 74527 - FWP 1A/1B (FW Booster Pump/Motor)	2
Replace	(2) Condensate (CN) Pump Variable Drives	(2) Condensate (CO) Pump Variable Drives	(2) Condensate Pumps/Discharge Valves/Recirculation Line	(2) Condensate Pumps/Discharge Valves/Recirculation Line	EC 74526 - CDP 1A/1B (CD Pump/Motor/Head/Valves/Recirc)	3
Add	(2) CN Pump 6.9 KV Breakers	(2) CN Pump 6.9 KV Breakers				
Add	Low Pressure Injection (LPI) Cross Tie	Low Pressure Injection (LPI) Cross Tie	LPI Cross Tie with Hot Leg Injection Line	LPI Cross Tie with Hot Leg Injection Line	EC 73934 - LPI (LP Injection Cross Tie)	4
Modify	Plant Process Computer (PPCS)	Plant Process Computer (PPCS)		Plant Process Computer (PPCS)	EC 75574 - Plant Computer/Simulator Upgrades	
Upgrade		(2) Emergency Feed (EF) Pump Steam Admission/Instruments	(2) Emergency Feed (EF) Pump Steam Admission/Instruments			
Replace			Emergency FW Pump		EC 70732 - EFP 2 (EF Pump System)	5
Replace			(2) Main FW Pump Impellers	(2) Main FW Pump Impellers	EC 78021 - FWP 2A/2B (Main FW Pumps)	
Renote			(2) Main FW Pump Turbines	(2) Main FW Pump Turbines	EC 78021 - FWP 2A/2B (Main FW Turbines)	6
Replace			(3) Safety Related (SR) FW Isolation Motor Operated Valves (MOV)	(3) Safety Related (SR) FW Isolation Motor Operated Valves (MOV)	EC 74873 - SR MOVs	7
Add			Make Up Tank (MUT) Bypass Line	Make Up Tank (MUT) Bypass Line	EC 75659 - MUT 1 (MU Injection Line Bypass)	8
Replace			FW Heat Exchangers 2A/2B	FW Heat Exchangers 2A/2B	EC 73917 - FWHE 2A/2B (FW Heat Exchangers)	9
Modify			MS Structural Supports and Hangers	MS Structural Supports and Hangers	EC 78095 - SR MS Supports/Restraints	10
Modify				High Pressure Injection (HPI) Line Cavitating Venturies/Instruments	EC 76097 - Non SR MS Supports/Whip Restraints	10
Replace					EC 76342 - FWHE 3A/3B (FW Heat Exchangers)	11
Add					EC 76344 - Vibration (Pipe Vibration Monitoring System)	12
Add					EC 76340 - ICC (Inadequate Core Cooling Instrumentation)	13
Modify					EC 75001 - AULD (Automated Load Demand System)	14
Reconcile/Adjust					EC 75004 - ROTSG (ROTSG Office Plate)	15
Evaluate					EC 76339 - 17R Heavy Haul Path	16
Modify					EC 77901 - Turbine Building Mods for FWHE 2A/2B Removal	17
Document					EC 71193 - Overall Design Margin	18
POINT OF DISCHARGE						
Evaluate	CW Intake Screens					
Mitigate	Thermal Load Increase to Discharge Canal w/Helper Cooling Tower	Thermal Load Increase to Discharge Canal w/Helper Cooling Tower	Thermal Load Increase to Discharge Canal w/Helper Cooling Tower	Thermal Load Increase to Discharge Canal w/Helper Cooling Tower	Thermal Load Increase to Discharge Canal w/Helper Cooling Tower or CR1/2 Denote during summer months	
Mitigate	Increased CW Discharge Flow					
Mitigate	CW Impingement and Entrainment					

Docket 110009
Progress Energy Florida
Exhibit No. ____ (JF-3)
Pages 1 through 18

EXHIBIT NO. _____ (JF-3) IS REDACTED IN ITS ENTIRETY

1. Economic Evaluation

A total of 10 analyses were conducted using the Strategist® and Prosym™ models, reviewing 5 cases for completion, reduced scope or cancellation of the project and analyzing the total system cost of each scenario with and without the presence of a cost for carbon. In the cases where a cost for carbon was applied, the company standard carbon cost assumptions (beginning in 2015) were applied.

The 5 scenarios analyzed were:

OPTIONS	OPTION TITLE	YEAR (OUTAGE)	SER RECEIVED	IN-SERVICE DATE	MW OUTPUT*
1	Completion				
1A	Balance of Work Scope with 10% Estimate Contingency	April 2013	Jan 2013	May 2013	1080
1B	Balance of Work Scope with 20% Estimate Contingency	April 2013	Jan 2013	May 2013	1080
2	Reduced Scope				
2A	No Further Balance of Work Scope, Install LPT Only	April 2013	N/A	May 2013	940
2B	No Further Balance of Work Scope, Install LPT and HPT Only	April 2013	N/A	May 2013	932
3	Cancellation				
3A	No Further Balance of Work Scope, No LPT or HPT Installation	N/A	N/A	April 2011	916

* MW Output listed in this table is total gross MW before adjustment for joint ownership.

Costs for the completion of the EPU helper cooling tower were included for each of the cases under Option 1 (continuation). In the cases in which the project was discontinued (Options 2 and 3), it was presumed that the cooling tower was not completed.

Overall results for each case are shown below. Values shown are net project benefit (operations, fuel and capital savings) compared to the base case of cancelling the project without additional equipment installation and operating the unit at the current MW output value (916 MW). The results reflect total savings adjusted for Progress Energy's ownership share.

	Project Cancellation	Project Reduced Scope Install LPT & HPT Only	Project Reduced Scope Install LPT only	Project Completion SER Received Jan 2013 In-service Date May 2013	Project Completion SER Received Jan 2013 In-service Date May 2013
Option	3A	2B	2A	1B	1A
CPVRR w/ CO ₂ (\$000)	--	\$ 105,469	\$169,770	\$757,044	\$786,914
CPVRR w/o CO ₂ (\$000)	--	\$ 70,165	\$117,383	\$460,280	\$490,150
Nominal Fuel Savings w/CO ₂	--	\$0.23B	\$0.27B	\$1.69B	\$1.69B
Nominal Fuel Savings w/o CO ₂	--	\$0.19B	\$0.26B	\$1.70B	\$1.70B

These analyses did incorporate savings due to the avoided cost of additional new units required to compensate for the lower MW outputs available from the Crystal River 3 unit if the uprate project were not completed. The decision not to complete the uprate results in the projected need for an additional combustion turbine in the 2019 – 2030 timeframe. The variation in the proposed resource plan is reflected below.

	Project Cancellation	Project Reduced Scope Install LPT & HPT Only	Project Reduced Scope Install LPT only	Project Completion SER Received Jan 2013 In-service Date May 2013	Project Completion SER Received Jan 2013 In-service Date May 2013
Option	3A	2B	2A	1B	1A
2019 Unit	CT	CT	CT	--	--
2020 Unit	-	--	--	CT	CT
2030 Unit	CT	CT	CT	--	--

- Units shown reflect only those varying from the common unit assumptions for all cases.
- "CT" indicates an F-class combustion turbine sited at an existing PEF site providing adequate gas and transmission infrastructure.
- The 2020 "CT" indicated in the Option 1 cases is included in PEF's 2011 TYSP.

These analyses exclude costs and benefits that have already been spent or achieved ("sunk").

The table below shows a breakdown of the savings associated with completing the uprate in May 2013 compared to the cancellation of the project with no additional megawatts realized.

Project Completion with 10% Estimate Contingency Option 1A (Best Case) versus Project Cancellation Option 3A (Worst Case) (\$000)	Without CO2 Costs CPVRR (2011\$)	With CO2 Costs CPVRR (2011\$)
Fuel	732,578	735,145
Capital EPU	(253,147)	(253,147)
Capital Cooling Tower	(86,255)	(86,255)
Avoided Capacity – Capital	39,094	39,094
Avoided Capacity - Gas Reservation Charges and FOM	28,721	28,721

Emissions	7,623	314,250
Production Costs other than Fuel and Emissions	74,537	74,057
Cooling Tower O&M	(11,597)	(11,597)
Cooling Tower Auxiliary Power Usage	(41,404)	(53,356)
Total Savings (Costs)	490,150	786,914

Completion of the 151 MW uprate will result in fuel savings with a cumulative present value (CPV) of \$735 million when CO₂ allowance costs are modeled.

Delaying the 2019 CT by 1 year and avoiding the CT in year 2030 will reduce the capital investment and associated fixed expenses such as gas reservation charges, providing a system savings of \$68 million (CPV).

The uprate is also projected to result in a significant reduction in CO₂ emissions providing a savings of \$314 million (CPV) in emissions costs when CO₂ allowance costs are modeled.

Annual cooling tower operating costs, which include O&M of \$655K (2006\$) and auxiliary power usage of 58 Gwhr, contribute an additional cost of \$65 million and \$53 million (CPV) over the analysis period for the CO₂ and No CO₂ scenarios respectively.