

BEFORE THE
FLORIDA PUBLIC SERVICE COMMISSION

DOCKET NO. 120015-EI

In the Matter of:

PETITION FOR INCREASE IN RATES
BY FLORIDA POWER & LIGHT COMPANY.

TELEPHONIC
DEPOSITION OF:

RICHARD A. BAUDINO

TAKEN AT THE
INSTANCE OF:

The Staff of the Florida
Public Service Commission

PLACE:

Room 382-D
Gerald L. Gunter Building
2540 Shumard Oak Boulevard
Tallahassee, Florida

TIME:

Commenced at 1:00 p.m.
Concluded at 3:42 p.m.

DATE:

Thursday, July 26, 2012

REPORTED BY:

JANE FAUROT, RPR
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FLORIDA PUBLIC SERVICE COMMISSION

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22 Service Commission Staff.

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P R O C E E D I N G S

MR. HARRIS: Why don't we go ahead and see who we have on the line and see if we have everyone we need to get started.

This is Larry Harris. I'm here at the Commission, and I'll be appearing on behalf of the staff of the Public Service Commission. And with me is Mark Cicchetti and Michael Springer and Dale Buys, who are staff assigned to the docket. And I believe there's an FPL representative here.

MR. GUYTON: This is Charlie Guyton; I'm going to be appearing on behalf of Florida Power and Light Company.

MR. HARRIS: And who do we have on the line? Do we have the deponent, Mr. Baudino?

MR. SUNDBACK: Yes, Mr. Baudino is present.

MR. HARRIS: Okay. And representing him is --

MR. SUNDBACK: You have Mark Sundback of Andrews Kurth on behalf of SFHHA, as well as William Rappolt of the same firm for the client.

MR. HARRIS: And I know I heard -- I think I heard Jon for FIPUG, is that correct?

MR. MOYLE: That's right. Jon Moyle of the Moyle Law Firm on behalf of the Florida Industrial Power Users Group.

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1 **MR. HARRIS:** Okay. And, who else. I think I
2 heard Patty from OPC, but I'm not sure.

3 **MS. CHRISTENSEN:** Yes. Patty Christensen with
4 the Office of Public Counsel.

5 **MR. HARRIS:** Do we have anyone else on the
6 line?

7 **MR. HENDRICKS:** Yes, John Hendricks.

8 **MR. HARRIS:** All right. And, Mr. Baudino, do
9 you have a Notary present who can swear you in?

10 **THE WITNESS:** Yes.

11 **MR. HARRIS:** Okay. If we could go ahead and
12 take care of that now, I'd appreciate it.

13 (Witness sworn by Notary Public.)

14 **MR. HARRIS:** Okay, great. And if you could
15 fax that to -- I think there is an affidavit of the oath
16 that the notary will have to complete, and I think y'all
17 have our fax number, so if you could fax that to us that
18 would be great.

19 **MR. SUNDBACK:** Larry, can we do that at the
20 conclusion of the deposition?

21 **MR. HARRIS:** Absolutely. You know, whenever
22 you get to it. It's not a hurry.

23 And I understand that the convention we have
24 been using is that the parties are preserving all of
25 their objections except for as to form of the question,

1 and that the deponents have not been waiving reading and
2 signing of the depositions, is that correct?

3 **MR. SUNDBACK:** That's at least correct with
4 regard to Mr. Baudino's deposition.

5 **MR. HARRIS:** Okay. And are there any other
6 preliminary matters that I've missed?

7 Okay. With that, I guess we can go ahead and
8 get started. And, Mr. Baudino, as you heard me say, my
9 name is Larry Harris. I'm a staff attorney here at the
10 Public Service Commission, and I do appreciate your time
11 this afternoon and making yourself available. Have you
12 ever had your deposition taken before?

13 **THE WITNESS:** Yes.

14 **MR. HARRIS:** Okay, great. This will probably
15 be what you have had before. You know, if I am ever
16 speaking too fast, or I ask a question that you don't
17 understand, or you'd like clarification, just interrupt
18 me and ask. This is really more of a conversation. And
19 so, do you have any questions for me?

20 **THE WITNESS:** I do not.

21 **MR. HARRIS:** Okay, great. Then, if we can get
22 started.

23 **RICHARD A. BAUDINO**

24 was called as a witness and, after being duly sworn by the
25 court reporter, testified as follows:

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DIRECT EXAMINATION

BY MR. HARRIS:

Q. Could you state your name for the record, please.

A. Sure. It's Richard A. Baudino.

Q. And what's your occupation and your business address?

A. Okay. I'm a consultant engaged with Kennedy and Associates, and the business address for Kennedy is 570 Colonial Park Drive, Suite 305, Roswell, Georgia.

Q. Okay. And on whose behalf are you testifying?

A. On behalf of the South Florida Hospital and Healthcare Association, which we abbreviate as SFHHA.

Q. Okay. And have you prefiled testimony and exhibits in this docket?

A. I have.

Q. And at this time are you aware of any changes or corrections or additions to your testimony?

A. I am not.

Q. Okay, thanks. Good. Great.

Now, for the first substantive area, if you could please turn to Page 21 of your prefiled testimony.

A. Okay, I have that.

Q. Okay. And I would ask you to read Lines 19 through 22 for me, please.

1 **A.** Sure. "The basic DCF approach is rooted in
2 valuation theory. It is based on the premise that the
3 value of a financial asset is determined by its ability
4 to generate future net cash flows. In the case of a
5 common stock, these future cash flows generally take the
6 form of dividends and appreciation in stock price."

7 **Q.** Thank you. And you used the word generally
8 there in that sentence. What do you mean by that?

9 **A.** What I'm setting forth here is just the basic
10 assumptions underlying the discounted cash flow model.
11 So what I'm speaking of is just more or less the general
12 form of the equation that I go on and specify later on.
13 But from an investor's point of view, this is what I was
14 speaking of generally.

15 **Q.** Okay. Could you easily identify for me any
16 other things that would comprise future cash flows other
17 than dividends and appreciation in stock price?

18 **A.** Well, with the DCF theory, that's really what
19 you're looking at is the investors, of course, purchase
20 price of that stock, the appreciation in the market
21 value of that stock, if any, and then the discounted
22 value of the cash flows. In this case, and this is why
23 it's important for utilities, that cash flow would be in
24 the form of dividends and growth in dividends.

25 **Q.** Okay. And then you did refer to that model,

1 which is the discounted cash flow, or DCF, and you give
2 a formula for that on Page 22, is that correct, between
3 Lines 17 and 18?

4 A. Yes.

5 Q. And in that formula, I think you identified G
6 as the expected growth rate, is that correct?

7 A. Yes.

8 Q. And is this expected growth rate that you are
9 referring to the growth rate of dividends for the
10 company?

11 A. Yes.

12 Q. Okay. And correct me if I'm wrong, but my
13 understanding would be that the way you use this formula
14 to predict an investor's required return on equity, this
15 model is using the future growth rate of dividends as
16 the model input, is that correct?

17 A. That's right.

18 Q. Okay. And then I think you go on in your
19 testimony, if I understand it correctly, to sort of
20 approximate or infer what that growth rate of dividends
21 is by calculating earnings growth rates, is that
22 correct?

23 A. Three out of the four sources I used are
24 earnings growth rates, yes, and one of them is, of
25 course, the Value Line dividend growth rate forecast.

1 Q. Okay; great. And so if the formula is looking
2 for the dividend growth rate as an input, I'd like to
3 sort of ask you why you used these earnings growth
4 rates. You said three out the four. Could you explain
5 to me why you use an earnings growth rate?

6 A. Sure. Typically, that earnings growth
7 forecasts are widely available and the ones that are
8 usually used by analysts such as myself in these cases.
9 Dividend growth forecasts are not that common. The one
10 I'm familiar with is with Value Line, and so what
11 analysts like myself and what I have done here is use
12 earnings growth rates as a proxy for dividend growth,
13 assuming that over time in the long-run dividend growth
14 and earnings growth will be approximately the same.

15 Q. Okay. I guess my follow-up question is if you
16 can get these dividend growth rates from Value Line, why
17 is it necessary to go ahead and do these earnings growth
18 rate steps to get a number that approximates it?

19 A. Sure. I think it's very good to have a wider
20 range of sources for these forecasts. Of course, Value
21 Line is a well known one and very well respected, but
22 also there are other what you would call consensus
23 analyst forecasts available, and it's a reasonable
24 assumption that those consensus analyst forecasts would
25 influence investors' expectations for total return.

1 So, again, we are using these earnings growth
2 forecasts as proxies for future dividend growth, and
3 assuming that over time that they will be approximately
4 equal because it is earnings growth that fuels dividend
5 growth.

6 Q. Okay, and thank you. I'd like to move
7 forward a couple of pages now to Page 25, if that's
8 okay?

9 A. Sure. Okay. I have that.

10 Q. And I'd like you to read the sentence on Line
11 18 to 19.

12 A. Sure. "The dividend growth rate is a function
13 of earnings growth and payout ratio, neither of which is
14 known precisely for the future."

15 Q. Okay. And are all of a utility's earnings
16 paid out as dividends?

17 A. No. A portion of earnings are retained within
18 the firm and referred to as retained earnings, but not
19 all of the earnings that a company has each year are
20 paid out in dividends, typically.

21 Q. And is it a constant amount that's retained by
22 a company from year to year?

23 A. No, it varies.

24 Q. All right. Thank you. And then if we could
25 move on to Page 29.

1 A. Okay, I have that.

2 Q. And if I could ask you to read the sentence
3 beginning on Line 5 through Line 6.

4 A. Sure. "I estimated the dividend yield by
5 multiplying the current dividend yield by one plus
6 one-half of the expected growth rate."

7 Q. Okay. And if you could explain to me why you
8 believe that multiplying the current dividend yield by
9 one plus one-half of the expected growth rate is
10 appropriate?

11 A. Sure. In the constant growth form of the DCF
12 model, what you're actually looking at is the dividend
13 in the next period divided by the stock price plus
14 growth. So what we're trying to do is move the current
15 dividend ahead to approximate what D1, or that expected
16 dividend is in the next period. And what half the
17 growth rate does is sort of take it to the midpoint of
18 that period, like it's an average number.

19 Q. Okay.

20 A. We've got to -- we've got to find some
21 reasonable way of estimating what that D1 is going to
22 be, and I think this one plus one-half the growth rate
23 really reasonably estimates what D1 could be over the
24 next period. Again, that's sort of like a midpoint in
25 the future period.

1 Q. Okay. And are you aware of any academic
2 textbooks or articles that describe using this sort of
3 one and one-half method as this approximate growth --
4 the appropriate approximation for growth?

5 A. Well, I'm aware that some analysts in rate
6 cases use that. Right offhand as I sit here, I can't
7 refer -- I can't think of any text that show one plus
8 one-half the growth rate. Again, what we're trying to
9 do for regulatory purposes and ratemaking purposes is
10 find a reasonable estimate of that forward-looking
11 dividend.

12 Some analysts also use, like, the full growth
13 rate to estimate D1, but what that does is sort of move
14 it to the end point of the year. What I've tried to use
15 here is using one plus one-half the growth rate is to
16 estimate sort of the midpoint.

17 Q. Okay. I'm wondering if it would be possible
18 for you to provide me with a deposition exhibit that
19 would sort of make that comparison whereby you would
20 sort of do two formulas. One that uses that
21 end-of-period growth rate, and the second using your one
22 and one-half method, and so I could sort of compare the
23 two and see the value of that. The value -- how close
24 it approximates, but also how you derive, the derivation
25 of that one and one-half time formula. Does that make

1 sense?

2 **MR. SUNDBACK:** Counsel, we'll reserve on that
3 one, if we could, to review what burden, if any, might
4 be associated with it. We're not saying we won't do it,
5 but we just want to make sure that it's something that
6 is feasible for Mr. Baudino to do, given the time
7 constraints.

8 **MR. HARRIS:** And that's fine. And I don't
9 mean for this to be particularly complicated. Really, I
10 would like to have something that sort of sets forth
11 exactly, you know, like an example of numbers of how
12 that works. You know, where you would have the full
13 period formula versus the one and one-half formula so I
14 could just sort of compare at the end how those numbers
15 work out. So in my mind I'm not intending to ask for
16 something too terribly complicated.

17 **MR. SUNDBACK:** We appreciate that.

18 **MR. HARRIS:** Okay. And if you do end up
19 filing that, I think that would be -- let's see. I'm
20 looking at your testimony to see how many exhibits you
21 have, and I think you were up to 13, RAB-13. So if you
22 file this could we identified as RAB-14.

23 **MR. SUNDBACK:** Well, Counsel, I think we would
24 provide it to you as a form of discovery response, and
25 your treatment of it thereafter is in the first instance

1 in your hands. So it will be identified as a deposition
2 exhibit and marked accordingly.

3 **MR. HARRIS:** Okay. If I might just have a
4 second.

5 (Off the record.)

6 **MR. HARRIS:** Thank you for that break. I was
7 consulting with my technical staff, and he thought I
8 should make it clear exactly what the exhibit would be.
9 And that is on Page 22 of Mr. Baudino's testimony he has
10 a formula that is in various piece-parts, and he would
11 like -- you know, 1, 2, 3, 4 periods, and so on, and he
12 would like to show how this one plus one-half over G is
13 derived from that periodic formula that is on Page 22,
14 at the top of Page 22. So showing the derivation of the
15 formula he gives between Lines 17 and 18 as a result of
16 the longer form that is on Lines 3 to 4. So showing how
17 you get from Lines 3 to 4 to Lines 17 to 18, what that
18 one and one-half times dividend growth rate. Changing
19 the D_1 to $D_0(1 + .5G)$.

20 And, of course, you can call me if you have
21 any questions about that, but I think it should be
22 fairly straightforward. And I know you're going to look
23 it, so with that, unless Mr. Baudino has a question, we
24 can move on.

25 **THE WITNESS:** I do have a clarifying question,

1 if I could.

2 **MR. HARRIS:** Sure.

3 **THE WITNESS:** You wanted to see -- if I
4 understand, your request was to see what the difference
5 would be from adding basically a full growth rate versus
6 what I did using the half growth rate for D1?

7 **MR. HARRIS:** Sort of, yeah. Working through
8 it, you know, if you started with the formula on Lines 3
9 to 4, and show how you can derive the part on Line 17 to
10 18, the D1 that you use on Lines 17 to 18, which, as I
11 understand it, what you're saying, you changed from D1
12 you change it to $D_0(1 + .5G)$, which is over
13 the $P_0 + G$. So I'm wondering if you could just
14 sort of show me with numbers how you got from the one to
15 the other so that I could sort of see how closely it
16 approximates from the full formula. Does that help?

17 **THE WITNESS:** Well, what I did really was
18 estimate D1 -- and maybe we can clear this up this way.
19 I estimated D1 by adding half a growth rate to, you
20 know, the current dividend yield to approximate D1.
21 Now, that's one approach. Another approach would be to
22 add the full growth rate.

23 **MR. HARRIS:** Right, and that's what I'm
24 getting at. I'd like to see the difference between the
25 approximated versus the full growth rate.

1 **THE WITNESS:** Okay. I understand your
2 question now.

3 **MR. HARRIS:** And the court reporter has asked
4 me to identify it as Late-filed 1, and to give it a
5 short title. And I would just say for the short title,
6 if this is acceptable, we would call it Derivation of
7 the DCF formula, the Baudino DCF formula. And we can
8 move on. And, like I said, if you do have any
9 questions, I know you might need to think about this a
10 little bit, we can always coming back to it. But if
11 you're ready, we could move on to Page 36.

12 (Late-filed Exhibit 1 marked for
13 identification.)

14 **THE WITNESS:** Okay, sure. All right. I have
15 that.

16 **BY MR. HARRIS:**

17 **Q.** And specifically I'd like you to read Lines
18 20 through 22.

19 **A.** Sure. "I do not rely on the CAPM for my ROE
20 recommendation, but these results suggest that my
21 recommended ROE of 9 percent is reasonable, even
22 generous based on current capital market conditions."

23 **Q.** And to be clear in the deposition, the CAPM is
24 an acronym for the capital asset pricing model, is that
25 correct?

1 A. Yes.

2 Q. Can you explain to me why you don't rely on
3 the CAPM results?

4 A. The CAPM -- I think there is a number of
5 concerns I have with the CAPM. Basically, that the
6 beta, the published beta may or may not really be
7 indicative of a good risk indicator for these companies,
8 and also you have got -- really with the CAPM, ideally
9 what you would like is the broadest based measure of
10 market return you could get. And it would not only
11 include stock market, I mean, it would include any
12 investment that an investor could conceivably invest in.

13 In other words, you want to have as wide a
14 market measure as you could. And that's very difficult
15 to find for the CAPM. Where a lot of times when we
16 estimate CAPM, and for regulatory proceedings we are
17 using some kind of a measure of the stock market, but
18 that is rather limited. And so I think the CAPM is far
19 less accurate and reliable than using DCF -- using stock
20 prices, known dividend, and estimated growth rates. I
21 just think that the DCF is a more robust and accurate
22 model.

23 Q. Okay. Given that you say you don't rely on
24 the CAPM, but then you go on in that part that you read
25 to say that the results suggest that your DCF is

1 reasonable, is that correct?

2 **A.** Well, I think that certainly my DCF results
3 are on the high side. You know, they are the high end
4 of the range. The CAPM result -- now, I'm just going to
5 refer to my testimony exhibits. I think with the low
6 interest rate environment we've got, and based on a wide
7 market, expected market return that I'm using, you have
8 got -- a forward-looking CAPM results that I'm getting
9 are 8 percent. Well, 8.06 to 8.65 percent. And then
10 using historical returns, 5.8 to 7.18, which really
11 aren't usable. I mean, those are far too low.

12 **Q.** I'm sorry, I didn't mean to interrupt you. Go
13 on.

14 **A.** No, that's okay. So, anyway, I'm using the
15 upper end of the range of results that I have gotten
16 from both models, and that's what I meant there.

17 **Q.** Okay; great. Then if we could move forward to
18 Page 39. No, I'm sorry, the last question I had before
19 we move forward is I just wanted to sort of put a bow on
20 that. If you're saying that you don't rely on the
21 results of your CAPM, the question is how could it
22 verify the reasonableness of your DCF result?

23 **A.** I didn't use it to verify the results of my
24 DCF. I mean, I think the DCF results are verified on
25 their own. What I did was present CAPM as an alternate

1 way of estimating investor required returns. It's
2 commonly filed in rate cases, commonly used in rate
3 cases by analysts, and I'm presenting the results for
4 information purposes.

5 Q. Okay. Thank you. And so if we could move on
6 to Page 39, and specifically Lines 1 through 5.

7 A. Okay. I have that.

8 Q. And if you could read those to me, please?

9 A. Okay. "In my opinion, it does not. The
10 utilities in my comparison have similar bond ratings to
11 FPL and have much lower common equity ratios, even when
12 FPL's PPAs are factored into the capital structure
13 equation. In my view, this suggests that FPL could
14 reduce its equity ratio by several percentage points and
15 likely be able to maintain its bond ratings."

16 Q. Thank you. And you identify the utilities in
17 the comparison in Table 2 on Page 38, is that correct?

18 A. Yes.

19 Q. Have you compared FPL's capital structure to
20 the capital structures of the electric utilities
21 operating companies that are associated with the holding
22 companies identified in Table 2?

23 A. I did not make that calculation. What you see
24 here in Table 2 are either the holding company or the
25 total company capital structures. I did not identify or

1 quantify the individual operating companies' capital
2 structures.

3 Q. Wouldn't it be a more appropriate
4 apples-to-apples, if you like, comparison to compare
5 FPL's capital structure to the capital structure of the
6 utility operating companies associated with those
7 holding companies in your comparison group?

8 A. I considered that, but I did not think that
9 was necessary for purposes of this case. Really, the
10 way I approached this was to develop a required ROE
11 based on the results of this comparison group of
12 companies.

13 Now, this ROE is for these group of companies,
14 it's for their stock prices, and it's for the holding
15 company stock prices. It's what investors are saying in
16 the marketplace they require for this group of companies
17 on average. And what I came up with was results that
18 ranged from 8-1/2 to about 9 percent. So I would say
19 that I made -- if anything, I have made a judgment on
20 the high side or on the generous side for FPL. Because
21 what the market says, the required returns are for this
22 set of companies with the equity ratios that you see
23 here on Table 2, that it's between 8-1/2 and 9 percent.

24 So setting my ROE on the high side of the
25 range there of DCF results and leaving FPL's capital

1 structure intact with the equity ratio they have
2 requested is certainly generous. So, now, if I were
3 recommending a reduction in that equity ratio, what I
4 would look at would be, you know, some other adjustment
5 maybe to ROE or something like that.

6 Q. Okay. Thank you. For the companies
7 identified in your comparison group, do you know how
8 many of those companies are building or are
9 contemplating building one or more nuclear power plants?

10 A. As I sit here, I don't recall that. I would
11 need to go back and look and see.

12 Q. Offhand do you have an idea of what the
13 estimated cost is for the construction of a nuclear
14 power plant?

15 A. As I sit here, I don't know. It's not
16 something I looked at in preparation for this
17 deposition.

18 Q. Okay. Do you know if historically the
19 construction of nuclear power plants puts pressure on a
20 utility's balance sheets?

21 A. Well, any significant construction for power
22 plants, whether it be nuclear, combined cycle, coal,
23 could put pressure on a utility's balance sheets,
24 depending on both the size of that utility, depending on
25 the size of the expenditures, and depending on how those

1 expenditures are treated by the regulatory commission.

2 For example, if -- it used to be construction
3 work in progress was allowed in rate base, that takes
4 significant pressure off the utility during the
5 construction phase. And one thing we know is that FPL
6 certainly has enjoyed the benefits of the nuclear
7 recovery clause during the uprating process for its
8 nuclear plants right now.

9 Q. Mr. Baudino, you mentioned the Nuclear
10 Cost-Recovery Clause. Do you know if it allows for the
11 recovery of construction costs for nuclear power plants?

12 A. Just a moment. I'm going to refer to one of
13 my exhibits here.

14 Q. Sure.

15 MR. MOYLE: And I guess ultimately that's a
16 legal question in the statute. He can give his
17 understanding, but I would object, to the extent it
18 calls for a legal conclusion.

19 THE WITNESS: Sure.

20 MR. HARRIS: I'm just asking what the witness
21 knows.

22 THE WITNESS: Uh-huh. In my Exhibit RAB-9,
23 Page 24 of 35, there is one of FPL's presentations. It
24 talks about this nuclear cost-recovery rule, and the way
25 the company presented it was it's recovery of the costs

1 associated with new nuclear projects. During
2 preconstruction, FPL receives dollar-for-dollar recovery
3 of all expenditures. A project earns a cash return on
4 expenditures during construction. FPL receives a base
5 rate increase once the project is placed in service.
6 And in a rectangle here it says FPL's uprate project at
7 Turkey Point and St. Lucie qualify for NCRR treatment.
8 NCRR being an acronym for Nuclear Cost-Recovery Rule.

9 Q. So would it be fair to say that your knowledge
10 of the clause is based on that presentation by FPL?

11 A. Well, it's based on my understanding of
12 testimony of the witnesses, too. Also, FPL and NextEra
13 made presentations in the 10k about the nuclear
14 cost-recovery rule.

15 Q. And, again, I'm not asking for a legal
16 opinion, but from your personal knowledge, do you know
17 if there is a difference between preconstruction and
18 actual construction in the operation of the clause?

19 MR. SUNDBACK: Counsel, could you rephrase
20 that? I'm not sure -- could you take another stab at
21 framing that question?

22 MR. HARRIS: Absolutely. I'm not asking the
23 witness for a legal conclusion anyway. I just want to
24 know from his personal knowledge does he know if there
25 is a distinction between preconstruction costs and

1 actual construction costs in the operation of Florida's
2 Nuclear Cost-Recovery Clause.

3 **THE WITNESS:** I'm not sure about that
4 distinction as I sit here, Counselor. I would need to
5 go back and review that.

6 **MR. HARRIS:** Okay. That's fine. Thank you.

7 **BY MR. HARRIS:**

8 **Q.** So getting off the subject of the clause, do
9 you believe that it would be prudent for an electric
10 utility that is contemplating the construction of a very
11 large capital project such as a nuclear power plant to
12 have a relatively thick equity cushion?

13 **MR. SUNDBACK:** I will object to the extent it
14 calls for a legal conclusion using the term prudent.

15 **MR. MOYLE:** I would also object that it
16 requires the witness to assume facts in evidence that
17 are not related to FPL's intention to move forward or
18 not move forward with a nuclear project.

19 **MR. HARRIS:** Okay.

20 **MR. MOYLE:** He can answer, so long as the
21 objection is noted.

22 **BY MR. HARRIS:**

23 **Q.** Mr. Baudino?

24 **A.** Okay. Thank you. I find that question
25 difficult to answer because it's rather vague, and I

1 don't know what you mean by thick equity ratio. As far
2 whether it's prudent for a utility to have a so-called
3 thick equity ratio really depends on a lot of different
4 factors, and it depends on how construction costs of
5 that plant are treated, preconstruction, I think it
6 depends on a lot of things. I really can't answer that.

7 Q. Okay. Do you believe that a utility's equity
8 ratio is something that rating agencies would be
9 interested in if a utility were pursuing licenses from
10 the Nuclear Regulatory Commission for the construction
11 of a new nuclear power plant?

12 A. Well, I mean, I can't say that. Really, I
13 think the rating agencies can answer that for themselves
14 better than I can. I can tell you from my own review of
15 rating agency reports over the years, you know, capital
16 structure is one of the things rating agencies consider
17 in evaluating financial risk and credit ratings and bond
18 ratings.

19 Q. Okay. Thank you. I would like to stay on
20 Page 39, but move down a little bit to Line 7 of your
21 testimony.

22 A. Yes, I have that.

23 Q. And I believe you refer to Standard and Poor's
24 having three key financial ratios.

25 A. Right.

1 **Q.** Have you calculated what Standard and Poor's
2 key financial ratios for FPL would be for this test year
3 if from your recommend ROE was adopted by the
4 Commission?

5 **A.** I have not calculated that.

6 **Q.** Would it be possible for you to provide me
7 with a deposition exhibit that performs that
8 calculation?

9 **MR. SUNDBACK:** Counselor, we'll reserve on
10 that one to determine what burden might be imposed on
11 it. I don't know for a fact that it would be unduly
12 burdensome; we'll investigate that.

13 **MR. HARRIS:** Okay. And for purposes of the
14 deposition if we could identify that as, I guess,
15 Deposition Exhibit 2, Late-Filed Deposition Exhibit 2.
16 And, I guess, a short title would be Calculation of Key
17 Financial Ratios with Baudino Recommended ROE.

18 (Late-filed Exhibit 2 marked for
19 identification.)

20 **BY MR. HARRIS:**

21 **Q.** And then if we could move on a little bit
22 further, Page 59 of your testimony?

23 **A.** Okay. I have that.

24 **Q.** And if you could read the sentence that begins
25 on Line 11 and runs through Line 13?

1 **A.** Sure. "In my opinion, it is likely that
2 flotation costs are already accounted for in current
3 stock prices and that adding an adjustment for flotation
4 costs amounts to double counting."

5 **Q.** Okay. And what are flotation costs?

6 **A.** Generally, it refers to expenses associated
7 with issuing common stock.

8 **Q.** Okay. And can you explain to me why you
9 believe that flotation costs would already be accounted
10 for in the current stock price?

11 **A.** Stock prices are not like bond prices, and
12 really there's no other method to account for flotation
13 costs in the stock price, because the stock price is
14 what it is. So to the extent investors understand that
15 a company may incur flotation costs to issue stock,
16 those costs are likely already accounted for in the
17 stock price. In other words, if you make an additional
18 adjustment to a company's stock price for flotation
19 costs, it's basically saying the current market price is
20 not correct. So --

21 **Q.** And are you aware -- sorry.

22 (Inaudible; simultaneous conversation.)

23 **A.** Go ahead.

24 **Q.** I was just going to say are you aware of any,
25 you know, textbooks or financial articles that contain

1 that understanding?

2 **A.** As I sit here, no, I can't think of any. I
3 would have to go back and look and see, you know, if I
4 could find any, but this has been a consistent position
5 of mine through the years. One way I've modified it is
6 if a company can prove that it has got flotation costs
7 in a particular year from issuing stock, it could come
8 before the Commission and ask to have those expenses
9 recouped.

10 But, you know, FPL has not done that in this
11 case. And so, really, what we have got here is an
12 adjustment for flotation costs that we don't even know
13 have been incurred or not.

14 **Q.** So are you suggesting that FPL has not
15 incurred flotations costs in the issuance of stock?

16 **A.** Well, I'm saying that it's up to FPL to come
17 before the Commission and show what its flotation costs
18 are, if any.

19 **Q.** Okay. I sort of want to go through this idea
20 with you a little bit and have you make sure I
21 understand how this works. In my understanding, if FPL
22 intends to sell stock and they sell through an
23 underwriter, they place that stock and the underwriter
24 sells it. Does the underwriter pass on the entire sale
25 price of that stock back to FPL?

1 **A.** No. I think it's the -- if I understand your
2 question, it would be the proceeds net of whatever
3 expenses there would be.

4 **Q.** Right. And those expenses are the flotation
5 costs, correct?

6 **A.** Yes.

7 **Q.** Okay. And so, essentially, if FPL sells, you
8 know, \$100 worth of stock, FPL isn't going to realize
9 that full \$100. It would be the \$100 -- it would be
10 whatever was net of those flotation costs, is that
11 correct?

12 **MR. SUNDBACK:** Counsel, could you indicate
13 whether you are talking about face value or the actual
14 amount of money received on the stock in your
15 hypothetical?

16 **MR. HARRIS:** The actual amount of money that
17 FPL would receive.

18 **A.** Well, in your hypothetical here, my
19 understanding of it would be that the actual amount of
20 money they would receive would be whatever the issuance
21 would be less the issuance costs or flotation costs.

22 **Q.** Okay. So if the amount that the utility
23 receives then from this new stock issuance is reduced by
24 those expenses, or those flotation costs, how would the
25 utility ever earn their required return if you don't

1 allow for the recovery of those flotation costs?

2 **A.** Well, you know, the fact really is that the
3 utility, you know, may have expenses in any given year
4 that is not reflected in, say, a test period. And if
5 those particular expenses, you know, are outside of a
6 test period, they would not get reflected. There may be
7 additional revenues that the company gets, as well, that
8 aren't necessarily reflected in the test period which
9 would benefit the company.

10 Ultimately, it's going to be the money, the
11 cash dollars that the company gets back from its stock
12 issuances and from its debt issuances that fund rate
13 base, and that rate base is afforded a return, a
14 market -- you know, an investor required return plus
15 taxes. And so there is always going to be differences
16 between the book value and the actual rate base value
17 upon which the company earns a return. So really like
18 the book value of the stock, the book value of the
19 bonds, you know, that all supports -- the balance sheet
20 amounts support the company's rate base and other
21 investments and so forth, but that rate base is what's
22 going to be earning the return.

23 **Q.** Okay. I think I understand you. I want to
24 ask sort of a hypothetical situation. Assuming that FPL
25 wants to issue stock through an underwriter, and instead

1 of letting the underwriter pass on the net proceeds, you
2 know, that is the underwriter would retain flotation
3 costs, the underwriter passes on to FPL 100 percent of
4 the proceeds from that stock issuance; and instead, FPL
5 writes a check out of a separate account to the
6 underwriter, you know, pays them a fee. Would you
7 recommend that that fee be disallowed as an expense?

8 **MR. SUNDBACK:** Would you, Counsel, clarify the
9 question. Is it a fixed fee or is there some kind of
10 contingency or success payment contained in the
11 compensation to the investment banker?

12 **MR. HARRIS:** It doesn't matter either way. We
13 could assume it's a fixed fee that just so happens to
14 equal what the underwriter would have charged in
15 flotation costs. So that would be my hypothetical.

16 **MR. MOYLE:** And I assume your question also
17 assumes that the fee is reasonable?

18 **MR. HARRIS:** For purposes of my hypothetical,
19 the assumption would be that FPL negotiates a deal that
20 in lieu of, quote, flotation costs, they write a
21 separate check that to the underwriter is transparent;
22 that is, the underwriter receives the full amount they
23 would have under a traditional underwriting with
24 flotation costs arrangement. Rather, this way the
25 underwriting gets a separate check.

1 **MR. SUNDBACK:** Now, just so we're on the same
2 page with the hypothetical, Counsel, you're presuming
3 that FPL when it issues stock that is going to be
4 acquired by NextEnergy is paying an investment banker
5 for the issuance of that stock even though the parent is
6 acquiring it directly, or is your hypothetical
7 applicable to the issuance of stock at the NextEnergy
8 entity level to the public?

9 **MR. HARRIS:** It doesn't matter to me either
10 way. Where I'm trying to get at is I understand the
11 witness is -- my understanding of Mr. Baudino's
12 testimony is essentially he believes that flotation
13 costs should not be considered. What I'm trying to get
14 at is if FPL needs to issue stock, or NextEra needs to
15 issue stock, and instead of going through what I
16 understood to be the traditional route, which is
17 underwriting that includes flotation costs, if NextEra,
18 or FPL, or whoever in this hypothetical we want to say
19 it is just paid that out of a separate fee, they said we
20 are going to sell \$100 worth of stock, you give us the
21 \$100, and we will pay you some fee for your services in
22 issuing that -- in underwriting that stock for us.

23 **MR. SUNDBACK:** Counselor, your question is
24 ambiguous, because it contemplates in one instance the
25 issuance of a security to the public in which, unless

1 there is a direct investor program where the investor
2 can buy with dividends the stock from the company, you
3 really have to use an investment banker.

4 The other hypothetical potential
5 interpretation of your question is its a sale by FPL of
6 its stock to its complete corporate parent, which may or
7 may not involve an investment banker fee. And we're
8 trying to understand from your hypothetical which fact
9 pattern that is, because it may influence the
10 applicability of the answer.

11 **BY MR. HARRIS:**

12 Q. The NextEra sale to the public, how about
13 that?

14 A. Okay. I think I understand your hypothetical.
15 That's a difficult one to answer, because NextEra Energy
16 and NextEra could be issuing stock for general corporate
17 purposes, some of which could go to FPL, some of which
18 could go to its unregulated subsidiary. And, you know,
19 you really have to look at where that money is going.

20 So, you know, your hypothetical is positing a
21 situation I'm not really familiar with, and so in any
22 event, I couldn't say whether or not those expenses
23 would be, you know, reasonable for including in rates or
24 not.

25 Q. So in your mind, Mr. Baudino, what is the

1 difference between the cost associated with issuing
2 stock and any other expense that would be allowed for
3 ratemaking purposes?

4 **A.** Well, what I'm really -- we're referring here
5 to Page 59 of my testimony, and what I'm saying -- what
6 I'm suggesting to the Commission, what I'm recommending
7 is not to allow some kind of generic 15-basis-point
8 adjustment that's really not based on any prudently
9 incurred costs that we know of, because the company
10 hasn't made that case.

11 **Q.** So your testimony is more specifically an
12 objection to a generic 15-basis-point adjustor versus a
13 demonstration of actual expenses, is that correct?

14 **A.** That anything was actually incurred by NextEra
15 on behalf of FPL, you know, for the book equity that it
16 has got. We have not seen -- I mean, it's really up to
17 FPL to provide that information, not me.

18 **Q.** Okay. Wouldn't it be true that once a utility
19 incurs flotation costs and that those costs are
20 recovered through an adjustment to that utility's cost
21 of equity, then that adjustment would continue
22 indefinitely?

23 **A.** Yes. Typically that is how it's done, it's a
24 permanent adjustment.

25 **MR. HARRIS:** If I might just have a moment.

1 I think that's all the questions I have. I do
2 really appreciate your time and your cooperation with
3 this. And I don't know, I don't have in front of me who
4 else issued cross-notices of deposition, so I will let
5 the intervenors speak up first, I think.

6 **THE WITNESS:** You're welcome, Counselor.

7 **MR. HARRIS:** Thank you, sir.

8 **MR. MOYLE:** This is Jon Moyle. I think we did
9 file a cross-notice. I have clarifying questions, if I
10 could.

11 **MR. GUYTON:** Jon, would you mind terribly if
12 we took a short break before you started?

13 **MR. MOYLE:** No, that's fine. Five minutes?

14 **MR. SUNDBACK:** Just for reference purposes,
15 does any other intervenor have questions aside from
16 FIPUG?

17 **MR. HENDRICKS:** This is John Hendricks. I
18 might have one or two to follow FIPUG.

19 **MR. SUNDBACK:** And, Mr. Hendricks, did you
20 send us a notice, a cross-notice of deposition?

21 **MR. HENDRICKS:** I did not. I understood that
22 if time was available I would be able to ask a question.
23 If not, it just wouldn't happen.

24 **MR. SUNDBACK:** Well, I guess we'll cross that
25 bridge when we get there.

1 **MR. HENDRICKS:** Thank you.

2 **MR. SUNDBACK:** Any other intervenors?

3 Thank you. We'll break for five, I guess.

4 **MR. HARRIS:** A little more than five. Let's
5 say we come back right at 2:00 o'clock, if that will
6 work. All right. Thank you.

7 (Recess.)

8 **MR. HARRIS:** If we're back, I guess, Jon, you
9 can get going.

10 **MR. GUYTON:** Jon, before you get started, at
11 trial we would object to friendly cross. I'm not going
12 to interrupt you here today, but note that I'm reserving
13 the right to raise objections about friendly cross,
14 should the deposition be used at trial.

15 **MR. MOYLE:** Charlie, I always thought you
16 liked my cross. (Laughter.) The objection is noted.

17 **MR. SUNDBACK:** And just for the record, who
18 was speaking?

19 **MR. GUYTON:** That's Charlie Guyton on behalf
20 of Florida Power and Light Company.

21 **MR. SUNDBACK:** Thank you.

22 **MR. GUYTON:** Thank you.

23 **MR. MOYLE:** And also for the record, FIPUG has
24 not filed ROE testimony with a witness. Mr. Jeff
25 Pollock is your witness we filed testimony with, and I

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1 do not believe he has taken a position on ROE, so I
2 guess we could have a debate about friendly. But,
3 anyway, let me move on.

4 **CROSS EXAMINATION**

5 **BY MR. MOYLE:**

6 Q. And I have some questions following up on some
7 questions staff asked you, and then some about your
8 testimony. And I'm probably just going to work in
9 reverse order from the topics you spoke with staff
10 about, and I was not clear on the line of questioning
11 related to the cost of issuance of stock and your view
12 of the cost of issuance of stock.

13 So let me just ask a nonleading question.
14 Could you clarify your view on the cost of issuance of
15 stock?

16 A. Sure. What I'm really addressing here is this
17 sort of generic basis point adjustment to recognize
18 alleged flotation costs. That's what I'm really looking
19 at here and what my testimony is. This is on Page 59.

20 Now, really as I sit here, it's likely that to
21 the extent the market -- you know, investors are
22 rational, we can assume, and that they know what's going
23 on with these companies. And to the extent that there
24 were flotations costs incurred by companies who were
25 issuing stock, it's likely it's already included in

1 current stock prices. So multiplying this dividend
2 yield, as I said here on Line 14, multiplying the
3 dividend yield by some 4 percent flotation cost
4 adjustment sort of assumes that the price is wrong.

5 So, you know, and beyond that, really, any
6 kind of -- I would object to any kind of generic
7 inclusion of flotation costs that's not based on a
8 utility's actual cost, and the utility hasn't presented
9 any actual flotation costs. I hope that clarifies it a
10 bit.

11 Q. Okay. And let me ask you this. I have a
12 question, but I'll start it with a comment. Sometimes
13 lawyers work on contingency fees, and sometimes a
14 contingency fee is smaller when you get into higher
15 dollar numbers. So, you know, anything from a dollar to
16 10,000 may be 35 percent, and anything over, say, a
17 dollar to 100,000 may be 35 percent and 100,000 to a
18 million may be 30, and everything over a million could
19 be 20, with the idea being that there's an adjustment in
20 the percentage based on the dollar value.

21 Do you know has FPL in their testimony
22 suggested a similar type of adjustment based on the
23 amount of stock issued?

24 A. Not that I know of. Again, this was just a --
25 this is pretty much a generic 15-basis-point adjustment.

1 Q. Right. And I just did some rough math, but if
2 you assumed a \$100 million stock issuance, then the fee
3 would be \$150,000, according to my math; do you agree?

4 A. I would accept that, subject to check. I
5 don't have a calculator with me, but I will accept it
6 subject to check.

7 Q. And then if you said 500 million in stock, you
8 know, I assume a lot of it is the same, but it's a
9 different dollar figure. If you applied the straight 15
10 basis points without any adjustment, it would give you a
11 \$600,000 fee. So I guess your point is you don't think
12 FPL has provided enough proof to warrant a 15 percent
13 basis point adjustment?

14 A. Yes, that's right. But, you know, my
15 testimony here is just -- and this is on Page 59, Lines
16 10 through 19. It's likely it is already reflected in
17 current stock prices.

18 Q. Okay. All right. Let me take you to Page 43
19 of your testimony, and you have a section about a
20 capital structure adjustment, and the way I understood
21 what you were suggesting is that to the extent the
22 Commission awards more than 9 percent in ROE, that there
23 be an adjustment in the debt-to-equity ratio of
24 approximately 2 percentage points, that you ought to
25 have a 2 percentage point decrease in the equity portion

1 of the capital structure for every 50 basis points above
2 9 percent, is that right?

3 A. Yes. That's the example I have posited here,
4 correct.

5 Q. Okay. So would I be correct that if you
6 assume -- if you assume that the Commission came in and
7 awarded an 11 percent ROE, and you're at 9, that would
8 be 200 basis points over, correct, your recommendation?

9 A. Correct.

10 Q. And would you then -- would it follow that
11 your recommendation would be that there be an 8 percent
12 reduction in the current equity portion of FPL's capital
13 structure?

14 A. Sure. That's certainly one outcome. I
15 haven't really taken it up that far, I'll admit. This
16 is just one approach the Commission could consider. You
17 know, 11 percent -- I mean, I can't -- I didn't follow
18 it up that far, because I just think 11 percent is
19 really out of the range of reasonableness. And I would
20 definitely strongly recommend the Commission not go to
21 11 percent, and certainly not to 11-1/2 percent.

22 This is one method the Commission could
23 consider. I think really it's more important as a
24 principle that if the Commission awards FPL a higher
25 return on equity, or a significantly higher return on

1 equity, there should be some adjustment for ratemaking
2 purposes to that equity ratio. It's very rich; very,
3 very rich. And this really is in alignment with, I
4 think, the Commission's order in the Gulf Power case in
5 which they awarded a 10 percent ROE to Gulf Power, and
6 Gulf Power had a much lower equity ratio. So that's all
7 I'm trying to reflect here.

8 Q. Right. And on Page 44, I guess, you -- I
9 guess you say it's a 10.25 return on equity in Gulf, is
10 that right?

11 A. Yes.

12 Q. And the chart that you're showing on common
13 equity, Gulf has a 46 percent common equity as compared
14 to Light's common equity of 59 percent?

15 A. Yes. You know, one thing you have got to add
16 in there really is that FPL doesn't have preferred, and
17 really Gulf Power has a significant amount of preferred
18 stock. So I guess I would look at the total equity
19 ratio there as about 52 percent, roughly. Preferred
20 stock is kind of a hybrid instrument, of course.

21 You would be looking at a debt ratio -- excuse
22 me, I looked at -- let me revise that. On Page 45 it
23 said the common equity approved by the Commission was
24 46.26 percent with a total equity being 51-1/2 percent.
25 So, you know, that's kind of the number I would look at.

1 Q. I just want to make sure I understand. If you
2 have 10.25 in Gulf with a 51.5 percent equity ratio, if
3 you have Power and Light that has thicker/richer, more
4 heavy equity ratio of over 59 percent, according to your
5 training and studying, what would that do to the return
6 on equity? Would that mean that FPL's return on equity
7 should be the same as Gulf's, lower than Gulf's, higher
8 than Gulf's?

9 A. Well, it should be in the same neighborhood.
10 You have got -- I think FPL's is slightly list risky.
11 You could certainly on that basis argue for a lower ROE,
12 just other things being equal, because FPL is slightly
13 less risky. For example, like the Moody's bond rating
14 for Gulf Power is A3. The Moody's bond rating for FPL
15 is AA3; their S&P bond writing is about the same.

16 So certainly I just -- this was important to
17 put in the testimony to inform the Commission that, you
18 know, here we have got FPL with a very rich equity
19 ratio, and the recent order in Gulf Power was ten and a
20 quarter on equity, based on a much lower equity ratio.
21 So all things considered, you know, there needs to be --
22 I really strongly recommend some movement there. You
23 would not with a 59 percent equity ratio want to give
24 FPL a ten and a quarter percent ROE, given what was
25 awarded in Gulf Power.

1 Q. And your ROE recommendation is 9 percent, is
2 that right?

3 A. Correct.

4 Q. And some of that, I assume, was premised on
5 FPL having a rich capital structure?

6 A. You know, I felt that 9 percent was really
7 kind of generous, on the upper end. Nine percent is
8 really the top of my range, and I went ahead in this
9 case and accepted the company's equity ratio. What I'm
10 suggesting to the Commission is that if it decides to
11 give FPL a higher ROE, then I'm recommending some
12 adjustment should be made to the equity ratio. That's
13 really the principle here.

14 Q. So if 9 percent is the upper end of your
15 range, what would be the lower end of your range?

16 A. Eight and a half. Eight and a half to
17 9 percent is the range that I recommend.

18 Q. And I saw in your testimony you had identified
19 a couple of commissions that looked like they had issued
20 orders that had return on equities in the single digits,
21 and by single digits I mean under 10. That's correct,
22 isn't it?

23 A. Could you refer me to the point in my
24 testimony where I said that?

25 Q. Yes. Page 9, Lines 20 through 23.

1 **A.** Yes, that's correct. And that's from the
2 Value Line report that I cite.

3 **Q.** And do you know are there other instances -- I
4 assume you track ROEs throughout the country as part of
5 your professional responsibilities, is that right?

6 **A.** Yes.

7 **Q.** Are there other instances that you are aware
8 of where recent utilities have come in in single digits
9 or at least below the 11 percent that FPL is requesting?

10 **A.** There may be. I would need to go back and
11 look at that. I could provide that later, if you wish.

12 **Q.** Yes, that might be helpful. If you are
13 providing late-filed exhibits, that may be a helpful one
14 to have.

15 **A.** Okay.

16 **Q.** Thank you for considering that. And let me
17 move on. I don't want to take up a lot of your time,
18 but --

19 **MR. HARRIS:** Jon, this is Larry Harris. I
20 guess that would be Late-Filed Exhibit 3. Do you have a
21 title for it?

22 **MR. MOYLE:** Recent Decisions Regarding Return
23 on Equity.

24 **MR. HARRIS:** Thank you.

25 (Late-Filed Exhibit 3 marked for

1 identification.)

2 **BY MR. MOYLE:**

3 Q. One of the arguments -- I guess that you're
4 aware FPL makes an argument that they need a high return
5 on equity to access capital, is that right?

6 A. I'm not sure I'd characterize it that way.
7 You know, it's my understanding and my interpretation of
8 it that they are seeking an 11-1/2 percent ROE, which in
9 Doctor Avera's opinion is a fair and reasonable return
10 for a utility company in the situation that FPL is in,
11 and that they are also requesting a quarter percent
12 adder for excellent management, so kind of two pieces
13 there.

14 Q. Well, for the purposes of -- well, let me just
15 ask you this. With respect to access to capital, you in
16 your testimony on Page 17 went back and looked at the
17 history of FPL having access to debt capital, is that
18 right?

19 A. Yes. Recent history; this was in 2011.

20 Q. Yes.

21 A. And they certainly had no problem with debt
22 issuances last year at all.

23 Q. Okay. So you're not aware of anything that
24 would suggest that FPL has a problem currently with a
25 10 percent return on equity accessing capital?

1 A. They certainly haven't had any trouble
2 accessing debt markets since the last rate case, let's
3 put it that way.

4 Q. Okay. And do you know -- did you track their
5 stock from the last rate case to the current day? Do
6 you know if it's up or down?

7 A. Let me see if there's something in the
8 company's presentation material about that.

9 Q. It's probably not fair to you. I can ask Mr.
10 Dewhurst that when he takes the stand, if you're having
11 difficulties putting your hands on it.

12 A. I'm having difficulty putting my finger on
13 that at the moment. For purposes of preparing for this
14 deposition, I didn't compare NextEra's or track
15 NextEra's, or FPL Group's stock prices over the last
16 couple of years.

17 Q. Okay. So another point that you make in your
18 testimony, I think you talk about certain recovery
19 clauses, and is the purpose of that testimony to suggest
20 that Florida as a state and a regulatory environment has
21 less risk than maybe other states have?

22 A. I think generally the regulatory environment
23 is considered average, although these clauses certainly
24 have been of great assistance to FPL and has lowered
25 their risk other things being equal.

1 Q. Okay. So if I were to ask you, and I will try
2 to do it all in one question, but you would agree that
3 things like having a Nuclear Cost-Recovery Clause, a
4 capacity clause, an environmental cost-recovery clause,
5 a fuel cost-recovery clause, and a conservation
6 cost-recovery clause, all those type of clauses reduce
7 the risk of regulatory lag, correct?

8 A. Significantly, yes.

9 Q. And are you aware of any other state that has
10 as many clauses as compared to Florida that act to
11 reduce risk?

12 A. Well, I can't say that I have made an
13 exhaustive study like a state-by-state comparison.
14 Typically, it's not unusual to see fuel cost-recovery
15 clauses, you know, or what we would call fuel adjustment
16 clauses. I'm familiar with environmental, some
17 environmental cost-recovery clauses. Certainly Florida
18 has given, you know, FPL the benefit of several clauses,
19 in addition to the two I mentioned.

20 Q. Yes. And I guess I was just curious as to
21 whether you are aware of any other state that has more
22 clauses than Florida?

23 A. At this point I just don't know the answer to
24 that question. I haven't really studied that.

25 Q. One final line of questioning. Are you aware

1 of some states that use a historical test year as
2 compared to a projected test year?

3 A. Yes. Some states use historical test years,
4 that's correct.

5 Q. Okay. And Florida uses a projected test year,
6 correct?

7 A. Right.

8 Q. And is that also another mechanism that
9 reduces the risk of regulatory lag and makes Florida
10 less risky as a regulatory environment?

11 A. Well, it certainly is designed to eliminate
12 regulatory lag, or in a another way to put it, try to
13 set rates in accordance with what the Commission can
14 ascertain costs will be in a rate affected period, and
15 that certainly has benefits over an historical test
16 period.

17 Q. And then you were asked some questions by
18 Staff about the operating company of FPL vis-a-vis other
19 companies. I think you had a chart that were, maybe,
20 holding companies that had an operating company
21 contained within them, and were asked why didn't you
22 compare the capital structure of FPL, the operating
23 company, to operating companies within larger holding
24 companies. Do you recall that?

25 A. Yes, I recall that.

1 Q. Okay. And isn't it true that FPL is sort of
2 similarly situated to the companies that you looked at,
3 in that it is held within a holding company, NextEra?

4 A. Well, it's held within the holding company
5 of NextEra. You know, the thing on this table that you
6 referred to, this is on Page 38, this really provides
7 sort of an apples-to-apples comparison with respect to
8 the capital structures or the equity ratios for the
9 group that produced the rate of return on equity that
10 I'm recommending. That rate of return is really for
11 this group of companies, and their equity ratios on
12 average are, you know, depending on how it's measured,
13 between 48 and 50 percent equity ratio, common equity
14 ratio.

15 So really what this does is provide an
16 apples-to-apples comparison for these companies to the
17 ROE that I would be recommending for FPL. And so that's
18 the purpose of this here. I would not -- I'm not sure
19 that having the operating companies' capital structures
20 would be useful, because really I didn't estimate the
21 cost of equity for the operating companies. I estimated
22 it for these companies.

23 Q. And are you comfortable that what you did with
24 respect to FPL to make your recommendation is
25 apples-to-apples with the Table 2 found on Page 38?

1 A. Could you repeat the question? I'm not quite
2 sure I understood it.

3 Q. Yes. So you made a recommendation with
4 respect to FPL and its capital structure, right?

5 A. Yes.

6 Q. And you're using Table 2, I'm just trying to
7 understand whether your recommendation for FPL's capital
8 structure, whether the Table 2 and the companies in
9 Table 2 are comparable to FPL?

10 A. Well, they have similar bond ratings in that
11 respect, and they are engaged mostly in the -- mostly,
12 if not all, in the business of regulated electric sales
13 to customers. So, you know, that was really the basis
14 that I looked at -- two of the bases I looked at for
15 developing this group of companies.

16 Q. Okay.

17 A. Does that answer your question?

18 Q. And NextEra Energy, I guess, is number six on
19 your group, is that right?

20 A. Yes.

21 Q. Okay. And then you're aware that Southern
22 Company -- that Gulf Power Company is part of Southern
23 Company?

24 A. Yes.

25 MR. MOYLE: Okay. That's all the questions I

1 have. Thank you.

2 **THE WITNESS:** You're welcome.

3 **MR. HARRIS:** Anybody else?

4 **MR. HENDRICKS:** Yes. This is John Hendricks,
5 if the other are finished.

6 **MR. GUYTON:** Florida Power and Light is not,
7 but --

8 **MR. HARRIS:** This is Larry. Mr. Hendricks,
9 you said you might have a couple of questions?

10 **MR. HENDRICKS:** Yes. I would like to ask
11 them. I'm not trying to jump in line in front of
12 someone, though.

13 **MR. GUYTON:** No, that's fine.

14 **MR. HARRIS:** Is that okay with the Hospital
15 Association?

16 **MR. SUNDBACK:** We'll listen to the questions.
17 We're not making commitment, given the fact there was no
18 notice as to whether the witness is going to answer them
19 or not. Let's hear the questions.

20 **MR. HENDRICKS:** That's fine.

21 **CROSS EXAMINATION**

22 **BY MR. HENDRICKS:**

23 **Q.** I guess I would like to take you back just a
24 second to that infamous table on Page 38 that we were
25 just discussing, or you were just discussing. You're

1 using that to basically derive the 9 percent ROE
2 recommendation, if I understand it correctly.

3 A. No, that's not correct.

4 Q. Okay.

5 A. I used financial models to make that
6 recommendation.

7 Q. All right. I'm sorry. Are these consistent
8 with the recommendation that you did make, then? I'm
9 sorry, I should have put it the other way. Do you find
10 these confirming to that recommendation, or what's the
11 purpose of this table?

12 A. The purpose of this table is to really compare
13 the equity ratios for the group of companies I used to
14 estimate the ROE to the requested equity ratio that FPL
15 is asking for in this case. And what I would say is
16 that it really sort of confirms my recommendation as
17 generous or sort of on the high side of a range of
18 results.

19 Q. Okay. All right. That's fine. Let me just
20 move on to -- let's see, Page 41, please.

21 A. Okay. I have that.

22 Q. In Lines 19 through 23 you lay out your
23 recommendation. And could you just read that for us,
24 please?

25 A. Nineteen through 23?

1 Q. Yes.

2 A. "I recommend that the FPSC adopt the company's
3 requested test year capital structure, but only if it
4 adopts my recommended return on equity of 9 percent. It
5 would certainly be reasonable to reduce the company's
6 excessive common equity ratio in this case; however, the
7 Commission declined to accept my recommendation to
8 reduce the company's common equity ratio in the last
9 base rate case order in 2009."

10 Q. Is that intended to convey that you really
11 think the equity ratio should be lower, but you don't
12 believe it's realistic to ask for it?

13 A. Well, I did ask for it. Later in my testimony
14 I described how the Commission would make an adjustment
15 if it so desired. I wanted to just acknowledge, though,
16 what I said. You know, the purpose of this statement is
17 so acknowledge what happened in the last case, and I
18 recognize the Commission did not choose to go with my
19 recommendation then.

20 Q. All right. For just a moment, stepping up on
21 that same page, the earlier question on that page. I'm
22 not going to ask you to read the whole thing, but the
23 one regarding FPL's equity rich capital structure where
24 you make comments about an excessive common equity ratio
25 could result in taxpayers subsidizing NextEra's

1 unregulated affiliate activities.

2 A. Ratepayers. It would be ratepayers.

3 Q. Yes. Are you suggesting that this is an
4 excessive equity ratio, or it could be an excessive
5 equity ratio?

6 A. It's certainly quite high. It's very rich.
7 And the concern I'm expressing here is sort of like what
8 you might also call it a double-leverage situation
9 whereby you have an inflated equity ratio at the utility
10 operating company level, which is very much lower risk
11 than the unregulated NextEra Energy Resources, which has
12 leverage of over 80 percent. And that on a total
13 company basis, a holding company basis, there is a
14 concern that too high an equity ratio at the operating
15 company, regulated utility operating company level could
16 result in subsidization of an unregulated affiliate
17 which is far riskier.

18 Q. Right. And part of the difficulty in sort of
19 zeroing in on that question in a very precise way is the
20 holding company structure and the fact that the capital
21 is always raised at the holding company level?

22 A. It's just a comparison of what's going on
23 within the holding company, between the regulated
24 operating company and the unregulated company.

25 Q. With this question of subsidization raised, do

1 you have any concerns about the tax, the effect of
2 relative taxes between the two, the regulated and
3 unregulated subsidiaries?

4 A. Taxes?

5 Q. Yes, income taxes.

6 A. No, I haven't really addressed that.

7 MR. HENDRICKS: Okay. That's all I have.

8 Thank you.

9 CROSS EXAMINATION

10 BY MR. GUYTON:

11 Q. Mr. Baudino, my name is Charlie Guyton. I'm
12 with the Gunster law firm, and I represent Florida Power
13 and Light in this deposition. I'm going to ask you -- I
14 have been accused of speaking slowly, and I have also
15 been accused of sometimes mumbling, and sometimes people
16 even accuse me of not understanding what I'm asking.

17 So if any of that evidences itself today, and
18 you don't understand what I have asked you, would you
19 stop me and ask me to restate the question or say you
20 don't understand?

21 A. Yes, I appreciate that. And, yes, I would
22 certainly ask you to restate the question or let you
23 know if I didn't understand it.

24 Q. Okay. Thank you.

25 MR. SUNDBACK: Counsel, could you tell us

1 whether you sent us a cross-notice of deposition?

2 **MR. GUYTON:** Yes, Florida Power and Light
3 Company sent a cross -- notice of deposition.

4 **MR. SUNDBACK:** Thank you.

5 **BY MR. GUYTON:**

6 **Q.** Whose cost of equity have you estimated in
7 this testimony, Mr. Baudino?

8 **A.** The investor required return for FPL.

9 **Q.** And it's FPL's cost of equity, not NextEra's?

10 **A.** Correct.

11 **Q.** Whose stock price did you use, FPL's or
12 NextEra's?

13 **A.** I'm not sure I know what you mean. What stock
14 price?

15 **Q.** Well, in your DCF model, what stock price did
16 you use; FPL's or NextEra's?

17 **A.** I had to use NextEra's, because NextEra is the
18 publicly traded company.

19 **Q.** And in your DCF model, next period dividend
20 did you use, FPL's or NextEra's?

21 **A.** Well, I estimated the next period dividend for
22 the group by applying one plus one-half the growth rate.
23 So that was an average.

24 **Q.** And that would have included NextEra's as one
25 of the members of the proxy group, right?

1 A. Yes.

2 Q. And it wouldn't have included FPL because it
3 wasn't part of the proxy group?

4 **MR. SUNDBACK:** Objection; mischaracterizes the
5 witness' past testimony. The witness hasn't testified
6 that it doesn't include FPL. He said it includes
7 NextEra.

8 **MR. GUYTON:** Fine. I'll restate.

9 **BY MR. GUYTON:**

10 Q. Does your proxy group include FPL?

11 A. Well, it's certainly included indirectly as
12 part of NextEra.

13 Q. When you calculate the next dividend for the
14 proxy group, are you using FPL's next dividend as part
15 of the proxy group or NextEra's dividend as the proxy
16 group?

17 A. Well, I'm using -- I estimated D1 based on the
18 average growth rates for the group.

19 Q. And the group included NextEra, but it didn't
20 explicitly include FPL?

21 A. It included NextEra, and, of course, FPL is
22 part of NextEra.

23 Q. Right. So the input for NextEra on the next
24 period dividend, was that FPL's input or was that
25 NextEra's input?

1 **A.** Well, all of the estimated growth rates that I
2 have in my testimony and in my DCF model are for the
3 companies in the group, and so that growth rate would
4 have been the forecasted or estimated growth rate for
5 NextEra because it's not available for FPL.

6 **Q.** You testify at Page 27, Line 2, that the
7 return on equity analysis is a forward-looking process.
8 Do you recall that?

9 **A.** Yes, I have that page and I see that.

10 **Q.** And several times in your testimony you
11 observed that interest rates are at or near historic
12 lows, do you not?

13 **A.** Yes.

14 **Q.** If cost of equity analysis is a
15 forward-looking exercise, why spend time discussing
16 historic interest rates?

17 **A.** The reason is because it frames the current
18 situation and it forms a basis for trends, which I've
19 discussed earlier in my testimony; interest rate trends,
20 cost of capital trends. I show interest rate and yield
21 comparisons on Exhibit RAB-2, and so it really helps
22 frame the overall environment for a discussion of
23 capital markets, financial markets, and how I estimated
24 the return on equity for FPL going forward.

25 So it's useful because it shows what is

1 happening -- I mean, I did show historical interest
2 rates, that's true. I also discussed current interest
3 rates as well as outlook for interest rates in the
4 future. I discussed all of those things.

5 Q. Well, let's look a little more closely at your
6 observation about current interest rates and where they
7 are. Would you agree with me that there are three
8 options for interest rates prospectively; they could
9 decline further, they could stay at or near historic
10 lows, or they could increase?

11 A. I would agree with that.

12 Q. And given that interest rates are currently at
13 or near historic lows, which of those three prospective
14 options is the most probable?

15 A. I would say the more probable would be through
16 this year and next year, if not into 2014, interest
17 rates remaining about the same or perhaps increasing a
18 little bit. Certainly, the Federal Reserve has made
19 statements that it's going to try to perhaps push more
20 aggressively to get the economy going again. I don't
21 expect to see interest rates going up with the slow,
22 sluggish growth we have had.

23 And certainly I mentioned Operation Twist
24 where the Federal Reserve is going to be actively
25 involved in trying to keep longer rates low and keep

1 them low for longer to use as one tool to help jump
2 start, or at least get the economy moving again. So I
3 don't see, you know, for the short-term interest rates
4 going up significantly. That's my guess. I mean,
5 that's the best I can see from looking at it at this
6 point.

7 **Q.** I'm going to you about some of your testimony
8 between Pages 11 through 18 where you describe FPL.

9 **A.** Yes, I have that.

10 **Q.** Do you consider the information that you
11 recount in your testimony describing FPL at Pages 11
12 through 18 to be accurate?

13 **MR. SUNDBACK:** Objection; that is a
14 substantial amount of testimony. Do you have a more
15 specific cite to ask the witness about?

16 **MR. GUYTON:** I do, but I would really like for
17 him to answer the broad question.

18 **THE WITNESS:** Let's start on Page 11. This is
19 data and statements that I have taken from statements
20 made by the company and figures provided by the company.
21 I'm assuming those numbers are accurate. You know, I
22 cite here from the company's 10k, so I'm relying on the
23 accuracy of the company's numbers. Let's put it that
24 way.

25 **BY MR. GUYTON:**

1 Q. And you wouldn't -- I'm sorry, I didn't mean
2 to interrupt.

3 A. That's okay.

4 Q. You wouldn't have used those numbers in your
5 testimony if you didn't consider them accurate and if
6 you weren't relying on them, would you?

7 A. Well, that's true. I mean, I'm looking at --
8 I presented these as, you know, data that describe the
9 company. And, of course, I wanted to cite the company's
10 own statements about its operations, because obviously
11 10k, this is the report to the FCC in which investors
12 would avail themselves of to look at and to get
13 information, hopefully accurate information about the
14 company. So, you know, I did rely on that as a way to
15 describe what's going on with the company right now.

16 Q. At Page 11, Lines 9 through 11, you state, "On
17 Page 3 of the Company's 2011 10k report it is stated,
18 '(w)ith 85 percent of its power generation coming from
19 natural gas, nuclear, and solar, FPL is one of the
20 cleanest electric utilities in the nation.'"

21 Did I read that correctly?

22 A. Yes.

23 Q. Is that a good thing, that FPL is one of the
24 cleanest utilities in the nation?

25 A. I would consider that a good thing, yes.

1 **Q.** And why is that good for customers?

2 **A.** Well, I think to the extent any utility
3 attempts to control its air pollution coming from its
4 generating plants that is better for customers and
5 noncustomers, as well.

6 **Q.** Does it have the effect of reducing air
7 compliance costs for customers?

8 **MR. SUNDBACK:** We will object to that. That
9 presents a question that's incomplete at a minimum. It
10 presumes some facts not in evidence. If you want to lay
11 in front of the witness some alleged savings and ask him
12 whether he agrees with that, that's your prerogative,
13 but there's nothing in his testimony that you pointed to
14 that goes directly to that point, and it presumes some
15 savings that haven't been demonstrated.

16 **MR. GUYTON:** You can go ahead an answer the
17 question, unless counsel is instructing you not to.

18 **A.** No, he has not instructed me not to answer.

19 I don't know the answer to your question if it
20 saves customers money or not. Certainly, there are
21 significant concerns from the EPA's recent rulings and
22 environmental regulations, both proposed and now
23 implemented, regarding coal plants. FPL is not subject
24 to that. However, certainly with nuclear there's
25 decommissioning costs, there's disposal of waste from

1 nuclear plants. You know, again, I have not seen any
2 projected cost savings, either. So, again, it's
3 difficult to answer that question.

4 Q. How did FPL end up as one of the cleanest
5 utilities in the nation?

6 A. Well, this is a statement from FPL's 10k, and
7 according to FPL, they believe it came from their
8 natural gas, nuclear, and solar generating facilities.

9 Q. And would you agree that FPL's management had
10 a significant role in FPL implementing natural gas and
11 solar?

12 A. Well, I believe it was FPL and its management
13 that decided to go that route with respect to the
14 generation mix that it has.

15 Q. Now, you state at Page 11, Lines 11 through
16 13, that FPL notes in its 10k that it has provided
17 residential and commercial bills that were among the
18 lowest in Florida. Is that a good thing for FPL's
19 customers?

20 A. FPL's customers have benefited from lower
21 rates, that's certainly true. A couple of contributors
22 to that, one of the main contributors, of course, is low
23 gas prices, and that's something that really FPL's
24 management had no control over or influence on. We know
25 that gas prices have varied quite a bit. Right now we

1 are in a low gas price environment, which has been good
2 for customers. There is also depreciated nuclear plants
3 that are relatively low cost.

4 Q. Was it FPL's management that made the
5 generation choices that allowed FPL to take advantage of
6 the current low natural gas prices?

7 A. Well, it was FPL's management who made the
8 decisions to invest in these plants.

9 Q. And, indeed, since 2001 FPL has repowered or
10 built or is in the process of developing some 14
11 gas-fired natural gas plants, correct?

12 MR. SUNDBACK: Presumes a fact not in
13 evidence. If you can point the witness to a particular
14 factual statement that he can review and see whether he
15 agrees with it or not, that's fine, but you're presuming
16 some facts that aren't in the record.

17 MR. GUYTON: I am. I'm just asking him if he
18 is aware of it or not.

19 A. Well, I'm not aware of those numbers. Well, I
20 should say I don't recall those numbers. I would have
21 to go back and look at that.

22 Q. If FPL's management hadn't made the decisions
23 that it made to build natural gas plants, it wouldn't
24 have been able to take advantage of those low gas
25 prices, would it?

1 **A.** Well, it follows that if you have a
2 significant percentage of your generation fleet burning
3 natural gas and gas prices are low, you will be able to
4 benefit from low gas prices and lower generation costs.
5 If that turns around and gas prices become higher, those
6 rates will go up, those costs will go up. And perhaps
7 if the gas prices go high enough, management could be
8 questioned about the prudence of that.

9 **Q.** That's not something you're questioning the
10 management about at this time, is it?

11 **A.** I'm not sure I understand your question.

12 **Q.** Well, you just postulated a situation where
13 gas prices could go up and FPL's management might be
14 questioned about its prior management decisions, and I'm
15 just simply asking if that is a question that you are
16 raising for the Commission in your testimony?

17 **A.** I'm saying that with respect to gas prices,
18 management, FPL's management did not influence gas
19 market prices to be low right now. Certainly, we have
20 seen them much higher. All you need to do is look back
21 a few years after Hurricane Katrina, gas prices were
22 much higher with supply disruptions and so forth. So
23 that situation can change. It's a market situation that
24 has to do with what goes on in the gas market, and that
25 was my point there.

1 Q. You also mentioned part of the reason that FPL
2 enjoys low rates is because it has nuclear plants that
3 have been depreciated. Did I understand that correctly?

4 A. Yes, that's one reason.

5 Q. Who was it that made the decision to build
6 nuclear plants for Florida Power and Light Company?

7 A. You know, I wasn't there when the company
8 undertook its construction of its nuclear plants.

9 I'm --

10 Q. Do you have any reason to believe that -- I'm
11 sorry.

12 A. I'm going to assume that management made that
13 decision to go forward with those nuclear plants. It
14 was FPL's decision to do that.

15 Q. Who has made the decision at FPL that resulted
16 in these plants having what you describe as, quote, very
17 low running costs, end quote?

18 A. Well, I mean, FPL and its management and
19 employees are responsible for the operation of those
20 plants, so it's FPL.

21 Q. You also state that FPL states in its 10k that
22 FPL's rates are, quote, below the national average based
23 on rates per kilowatt hour in July of 2011, end quote.

24 Is that a good thing for FPL's customers?

25 A. What page are you referring to again?

1 Q. Well, I think that would be back at Page 11,
2 Lines 11 through 13.

3 A. Well, certainly customers benefit from lower
4 rates, so --

5 Q. And would you agree that it is FPL's
6 management that was responsible for the decisions that
7 allowed it to have rates below national averages?

8 A. I think management -- I think certainly
9 management had a part to play in that, and I'm going to
10 reiterate the other factors I mentioned, too, which are
11 low gas prices, the depreciated nuclear fleet, economies
12 of scale, lower wages in Florida. I mean, those all are
13 contributing factors.

14 Q. Uh-huh. At Page 13, Lines 14 and 15, you
15 report that FPL's first mortgage bonds are rated A by
16 S&P and AA3 by Moody's. Are those good bond ratings?

17 A. They certainly indicate a financially robust
18 company and, yes, those are investment grade bond
19 ratings.

20 Q. Do those investment grade bond ratings benefit
21 customers?

22 A. They benefit customers with relatively lower
23 cost of debt than, say, BBB, for example. If the
24 company were rated BBB, it would have slightly higher
25 debt costs when it issued new debt, so there is a

1 benefit there.

2 Q. At Page 17, Line 9, S&P says in a quote that
3 you set forth there that FPL has, quote, sound
4 operations, correct? It's at Line 9.

5 A. Yes. It really says a bit more. It says FPL
6 represents about half the consolidated credit profile
7 referring to NextEra Energy Resources -- I'm sorry,
8 NextEra -- and has better business fundamentals than
9 most of its integrated electric peers with a better than
10 average service territory, sound operations, and a
11 credit supportive regulatory environment in which the
12 company has been able to manage its regulatory risk very
13 well.

14 It goes on to talk about the willingness to
15 expand through acquisitions, fluctuating cash flows from
16 NER's rapidly expanding portfolio of merchant generation
17 assets and growing marketing and trading activities, and
18 significant exposure at the utility to natural gas
19 detract from credit quality, in our view.

20 Q. Do the sound operations that are referred to
21 in that quote benefit FPL's customers?

22 A. You would expect prudent utility management to
23 engage in sound operations. So if the company did not
24 have sound operations, certainly that would be an
25 indication of imprudent operation on management's part.

1 Q. That's not what I asked you. I asked if
2 customers benefited from FPL's sound operations?

3 A. I would say both ratepayers and shareholders
4 benefit from that.

5 Q. In that same quote it talks about FPL having
6 better business fundamentals than most of its integrated
7 electric peers. Does that benefit customers?

8 A. The way I read this is better business
9 fundamentals than most of its electric -- integrated
10 electric peers with better than average service
11 territory, meaning the territory in which the company
12 operates, sound operations, which we discussed,
13 credit-supportive regulatory environment, which refers
14 to the Florida Public Service Commission, so certainly I
15 think better business fundamentals would be more
16 beneficial to customers than worse business
17 fundamentals.

18 Q. And would you agree that FPL's management
19 decisions contributed to that in some measure?

20 A. Could you repeat that, please?

21 Q. Yes. Would you agree that FPL's management
22 decisions have contributed to its better business
23 fundamentals?

24 A. I think, yes, to some extent it certainly did,
25 and these other items I mentioned also contributed to

1 that. I would also add to that this service territory
2 could be harmed by the higher rates FPL is seeking. I
3 mean, FPL is seeking quite a large rate increase in this
4 case, and we've, you know, OPC and SFHHA have
5 recommended a much lower revenue requirement than FPL is
6 seeking, so that management decision would not benefit
7 ratepayers.

8 **Q.** Is it your position that the Commission should
9 not encourage superior performance in terms of customer
10 service, reliability, and low bills?

11 **A.** I think good regulation really sort of expects
12 good to superior performance from its regulated electric
13 companies, and I think customers should expect that,
14 too, based on the rates they are paying for monopoly
15 service.

16 **Q.** So is it your position that the Commission
17 should encourage superior performance in terms of
18 customer service, reliability, and low bills?

19 **MR. SUNDBACK:** I think that has been asked and
20 consequenced. You asked that question a different way
21 in your last question.

22 **MR. GUYTON:** And I still don't have an answer
23 to it either time.

24 **MR. SUNDBACK:** No, I think the witness did
25 answer your question.

1 **MR. GUYTON:** No. It called for a yes or no
2 and I never got an answer.

3 **BY MR. GUYTON:**

4 **Q.** Is it your position that the Commission should
5 not encourage superior performance in terms of customer
6 service, reliability, and low bills; yes or no?

7 **A.** What are the factors again?

8 **Q.** Is it your position that the Commission should
9 not encourage superior performance in terms of customer
10 service, reliability, and low bills; yes or no?

11 **A.** Well, I can't agree with the premise of that
12 question. I think, you know, in my almost 30 years of
13 regulatory experience, and I worked for the staff of the
14 New Mexico Public Service Commission before I went to
15 work for Kennedy, the regulatory authority expects the
16 utility to provide reliable service at just and
17 reasonable rates, and so I think service quality is
18 something commissions are always very focused on and
19 very concerned about.

20 And a utility is expected to do that as part
21 of the regulatory compact. A utility is expected to
22 provide -- I mean, it is the monopoly service provider
23 to ratepayers. It's the only game in town. My view is
24 the Commission should encourage, you know, the best
25 service that it can as an expectation of the utilities

1 fulfilling its end of the regulatory bargain or the
2 regulatory compact. That includes customer service,
3 reliability, making sure the lights stay on, and just
4 and reasonable rates, meaning the lowest possible bills
5 given the utility's cost structure and prudently
6 incurred costs.

7 Q. In your answer you introduced a new term.
8 What is the regulatory compact that you're speaking of?

9 A. This is -- it has to do with -- it has to do
10 with the sort of agreement between, and this is my
11 characterization of it, the agreement between the
12 regulators, the regulated monopoly, and customers. That
13 the utility is provided a protected franchise service
14 territory under which they will not have any
15 competition, they are the monopoly service provider, and
16 in return for that they must provide reasonable and
17 reliable service at just and reasonable rates. And they
18 are allowed all of their prudently incurred costs for
19 that and a reasonable return on their investment.

20 Q. And all prudently incurred costs would be all
21 costs that were prudent that were used to provide
22 service?

23 A. Yes, prudently incurred costs using the
24 provision of service to ratepayers.

25 Q. Okay. Now you have stated in your testimony

1 that you don't think it is appropriate to increase
2 investor returns for excellent management or superior
3 performance, correct?

4 **MR. SUNDBACK:** Do you have a cite, counsel?

5 **MR. GUYTON:** I do. But, Mr. Baudino, is that
6 not a fair characterization of your testimony?

7 **MR. SUNDBACK:** Counsel, I think it is
8 appropriate and fair to ask the witness about a specific
9 portion of his testimony. Your characterization or
10 paraphrase may or may not be correct, and it will
11 certainly expedite the cross-examination if you focus
12 the witness on a particular part of the testimony that
13 you are actually cross-examining him on.

14 **MR. GUYTON:** Well, I'm not sure that it will
15 expedite, because I'll have to find it again, but I'll
16 be glad to.

17 **MR. SUNDBACK:** Thank you.

18 **BY MR. GUYTON:**

19 **Q.** At Page 59 of your testimony you have a
20 section that reads ROE adder for excellent management.
21 Are you familiar with that?

22 **A.** Yes, I have that.

23 **Q.** Is it a fair characterization of that
24 testimony that you don't think it's appropriate to
25 increase investor returns for excellent management or

1 superior performance?

2 A. That's correct, and certainly not as FPL has
3 proposed it in this case.

4 Q. Do you also believe that it would be
5 inappropriate to lower investor returns for poor
6 management performance?

7 A. As I'm sitting here, I can't necessarily think
8 of an example of where I would advocate that unless the
9 utility had been found, you know, so imprudent in what
10 it was doing that the Commission decided there should be
11 some kind of ROE penalty. So what I'm really addressing
12 here on 59 and on Page 60 is really just sort of
13 inflating an investor required return for FPL by really
14 an arbitrary amount, 25 basis points, that's not tied to
15 anything but low rates and really no measure of
16 management performance.

17 Q. I understand. I was just wondering how -- I
18 was wondering if your general approach to this was
19 even-handed, that the return on equity ought to be
20 market-based and shouldn't reflect either superior
21 performance or poor performance. Is that your position?

22 A. Well, I'm certainly not advocating a penalty
23 for FPL in any way. In fact, as I have said prior in
24 this deposition, I have really gone on the high end of
25 my results for FPL in terms of ROE and agreeing with the

1 company's capital structure. So, I mean, if anything
2 there is sort of a -- that's a generous position with
3 respect to cost of capital. Though I'm not recommending
4 an ROE adder for excellent performance, I'm not
5 recommending a penalty either.

6 Q. In preparing your testimony, did you review
7 prior Commission practice as to whether or not it has
8 given ROE adders or penalties for superior or poor
9 performance?

10 A. I haven't reviewed those specific Commission
11 orders. I'm familiar with Doctor Avera's testimony in
12 which I believe he cited to -- if memory serves me
13 correctly, he cited to an order in which there was a
14 company that was given an additional bonus for
15 management performance. I would need to go back and
16 look at that and really refresh my recollection, though.

17 Q. Is it your position that any adjustment
18 outside -- no, let me rephrase that. Let me just drop
19 that.

20 At Page 21 and 22 of your testimony -- at Line
21 22 of Page 21, continuing on to Page 22, you state, "The
22 value of a stock to investors is the discounted present
23 value of future cash flows," correct?

24 A. Yes.

25 Q. And then back on Page 21 in the sentence prior

1 you said, "Those future cash flows take the form of
2 dividends and appreciation in stock price," correct?

3 A. Correct.

4 Q. I want to read to you a statement out of
5 Mr. Woolridge's testimony, or Doctor Woolridge's
6 testimony; it's at Page 26, Lines 19 through 21. I just
7 want to see if you agree or disagree with it. He says,
8 "According to the DCF model, the current stock price is
9 equal to the discounted value of all future dividends
10 that investors expect to receive from investment in the
11 firm."

12 Do you agree with that statement?

13 A. You know, I don't have Doctor Woolridge's
14 testimony in front of me, and I don't know the context
15 in which he said that. I have reviewed his testimony,
16 but before I say I agree with that one little statement,
17 I would want to look at the context that was offered in.

18 Q. Fair enough. Now, in your DCF analysis you
19 relied on analyst forecasts of growth, did you not?

20 A. Yes, I did.

21 Q. So we can appropriately conclude that you
22 think it's appropriate to use analyst forecasts of
23 growth in the DCF analysis?

24 A. Yes. I used four sources of growth; two from
25 Value Line and then two from consensus analyst

1 forecasts.

2 Q. And all of those were analyst forecasts,
3 correct?

4 A. Yes.

5 Q. Turn to Page 19 of your testimony, please.

6 A. Okay. I have that.

7 Q. At Lines 10 and 11 you make the statement,
8 "The estimated cost of equity should be comparable to
9 the returns of other firms with similar risk." Do you
10 see that?

11 A. Yes.

12 Q. When you use the term return in that sentence,
13 do you mean earned return, allowed return, or some other
14 type of return?

15 A. I'm talking about the cost of equity, so that
16 would be the required return of investors.

17 Q. So it's neither earned return nor allowed
18 return unless they get it just right?

19 A. What I'm referring to here is the estimated
20 cost of equity within the ratemaking process. So what
21 we all try to do is, you know, what I have done, what
22 Doctor Avera has done, what Doctor Woolridge has done is
23 to do our best to estimate what that cost of equity
24 should be. And so this would be the allowed return,
25 meaning the Commission allowed return. And, of course,

1 this is the Hope and Bluefield cite here. So what we
2 are talking about is -- you know, this forms the basis
3 for constructing comparison groups to estimate cost of
4 equity for the subject utility. You want to get firms
5 that are relatively similar in risk.

6 Q. And did I understand correctly that you said
7 that that refers to the allowed return?

8 A. Yes. The allowed return, estimated cost of
9 equity, this is -- what we're trying to offer to the
10 Commission here is our suggestions for return on equity.

11 Q. At Page 20, Lines 4 and 5, you state that the
12 key determinant in deciding whether to invest, however,
13 is based on comparative levels of risk. Our
14 hypothetical investor would not invest in a particular
15 electric company stock if it offered a return lower than
16 investments of similar risk.

17 In that statement where you speak of
18 comparable risk, are you referring to total risk or what
19 some people might call investment risk?

20 MR. SUNDBACK: Could you -- counsel, there is
21 some ambiguity to the question. Could you define the
22 last term as you understand it or intend to mean it?

23 MR. GUYTON: Well, rather than try to confuse
24 the matter, let me just limit it to total risk.

1 BY MR. GUYTON:

2 Q. In making that statement where you speak of
3 comparable risk, are you referring to total risk?

4 A. Yes. I think total risk in the mind of
5 investors, that's correct.

6 Q. So when you speak of comparable risk in your
7 testimony, you're speaking of comparable total risk to
8 investors?

9 A. Right. And certainly within the context of
10 setting an allowed rate of return for a utility company
11 you would want to look at comparable firms, meaning
12 firms that do business in the retail electric industry
13 that have similar risk characteristics which can be
14 estimated by using either bond ratings or credit rating
15 and developing a comparison group, as I have done it,
16 with the criteria that I have used.

17 So this is kind of what -- it's forming a
18 foundation here for sort of estimating opportunity
19 costs, if you want to call it that as I have called it
20 here in the testimony, and also the allowed rate of
21 return required by -- or investor required return that
22 the Commission should allow in this case.

23 In this case, I have done this with a
24 comparison group. That's looking at opportunity costs,
25 it's looking at firms of comparable risk. I have done

1 that, Doctor Avera has done that, Doctor Woolridge has
2 done that.

3 Q. Let's stay on Page 20, and there you describe
4 the various elements of total risk, do you not? They
5 are comprised of business risk, financial risk, and
6 liquidity risk?

7 A. Yes.

8 Q. Okay. And then you go on at the bottom of
9 that page and the next page to describe each one of
10 those particular types of risk that comprise total risk?

11 A. Yes.

12 Q. Now, after that discussion, you then discuss
13 the sources available to investors to quantify total
14 risk, correct?

15 A. Yes.

16 Q. And there you speak of credit rating agencies
17 and their end results or rating, correct?

18 A. Yes.

19 Q. So is it your testimony that a ratings
20 agency's rating is an assessment of total risk?

21 A. Well, what I would say is that what I was
22 referring to here is that this is one source to quantify
23 total risk of the company, and, yes, Moody's and
24 Standard & Poor's perform detailed analyses of a number
25 of factors that contribute to total risk of a particular

1 investment or enterprise. So these are sources commonly
2 used by myself and other rate-of-return analysts to look
3 at whether firms are of similar risk or not.

4 Q. And when you speak of similar risk there, you
5 are speaking of total risk, correct?

6 A. I'm referring to total risk here, yes.

7 Q. And you start the development of your
8 comparison group or what other people call proxies by
9 using a rating that reflects total risk, correct?

10 A. As best as I can comprehend it, yes, and I use
11 bond ratings for that, bond ratings from S&P and
12 Moody's.

13 Q. And then once you have that group, then you
14 use some other criteria to narrow your comparison group?

15 A. Yes.

16 Q. But when, after all of the narrowing is done
17 and that group is finalized, was it your intent to have
18 a comparison group that had a total risk comparable to
19 FPL?

20 A. I don't think you can ever say that total risk
21 is completely comparable, because there are so many
22 differences between firms. So there is nothing -- you
23 know, no two firms are totally comparable in terms of
24 everything that comprise their business operations,
25 their customer base, and so forth, their generating mix.

1 There is a lot of differences in this group, so what I
2 have tried to do is look at some factors, major factors
3 that these companies have in common with FPL. Mainly,
4 that they have got A-rated bonds and have at least half
5 or more of their business devoted to sales of regulated
6 electric.

7 **Q.** Well, let me ask the question in a little bit
8 different way, because I understand you're taking issue
9 with comparability, and I really want to go back to the
10 term that you used in your testimony.

11 When the group was finalized, was it your
12 intent to have a comparison group that had a total risk
13 similar to FPL?

14 **MR. SUNDBACK:** Well, Counsel, you say you want
15 to use a term that is used in the witness' testimony.
16 Can you point us to where he says total risk in
17 testimony in connection with the proxy group?

18 **MR. GUYTON:** Well, at discussion on Page 21,
19 Line 10, there is a question about total risk, and it
20 speaks of the rating agencies -- or the answer speaks of
21 the rating agencies' ratings and that was the basis for
22 our earlier discussion here. Is that helpful?

23 **MR. SUNDBACK:** Would you repeat your question,
24 please?

25 **MR. GUYTON:** Sure, I would be happy to.

1 BY MR. GUYTON:

2 Q. When your comparison group was finalized, was
3 it your intent to have a comparison group that had a
4 total risk similar to FPL's?

5 A. I think that's a fair characterization. I
6 mean, again, it's similar, within a reasonable range,
7 and, yes, that's what I tried to do.

8 Q. Bear with me a minute, and I'll see if I can't
9 bring us in for a landing here.

10 In your mind total risk is comprised of three
11 risks: Business, financial, and liquidity risk,
12 correct?

13 A. Yes. Those are the three main areas.

14 Q. And FPL has a total risk rating that is
15 similar to the ratings of your comparison group
16 companies?

17 A. Well, as best I was able to estimate it using
18 the criteria I did, what I've got here is a comparison
19 group. And as I said before, they are not -- no two
20 companies are ever totally comparable. What you try to
21 get here is a range. And if you'll notice on Page 24,
22 there is even a range of bond ratings from A- to AA3.
23 So there's going to be differences there. I think what
24 any analyst tries to do in the regulatory arena is get a
25 reasonable proxy group of companies that forms the basis

1 for a recommendation for return on equity, and that's
2 what I have done here.

3 Q. Mr. Baudino, I have a couple of follow-up
4 questions from earlier questions in the deposition.

5 A. Sure.

6 Q. You were asked for a late-filed deposition
7 exhibit that compared the next period dividend based
8 upon moving it from -- let me back up.

9 Do you recall being requested Late-filed
10 Deposition Exhibit 1?

11 A. Yes, I remember that.

12 Q. And what is your understanding that staff
13 counsel has asked you to do?

14 A. Well, my understanding of it is that staff
15 would like to see the difference in the end result ROE
16 estimate from going from one plus one-half times the
17 growth rate to one plus the full growth rate, and
18 estimating the -- to estimate the forward dividend, the
19 D1.

20 Q. How long would it take to do that analysis?

21 A. I really don't know.

22 Q. It's simply a matter of replacing a dividend
23 growth rate in your formula with another one, isn't it?

24 A. Really, that's what -- I mean, I'm thinking
25 that's what I would do in -- I believe in RAB-4, Page 2

1 of 2, it would be replacing -- if I understand staff's
2 request, it would be replacing the formula for expected
3 dividend yields in the two methods.

4 Q. And you don't have an idea of how long that
5 would take?

6 A. It wouldn't take very long.

7 Q. You were also asked about flotation costs?

8 A. Yes.

9 Q. Have you reviewed prior Florida Public Service
10 Commission decisions on return on equity to see if the
11 Commission has embraced flotation cost adjustments in
12 those cases?

13 A. I have reviewed those in the past, yes.

14 Q. And the Commission has both done it and
15 declined to do it, correct?

16 A. That's my understanding, yes.

17 Q. In instances where they decided to recognize
18 flotation costs, were they wrong?

19 MR. SUNDBACK: Objection, calls for a legal
20 conclusion.

21 MR. GUYTON: Oh, no, it calls for a factual
22 opinion from the expert witness.

23 MR. SUNDBACK: No, to the extent that you're
24 wrong, for instance, as a matter of law, that is a legal
25 conclusion.

1 **MR. GUYTON:** I didn't ask him if it was wrong
2 as a matter of law, I asked him if it was wrong as a
3 matter of finance.

4 **A.** Well, I'll answer it this way. I don't want
5 to call the Commission wrong or anything like that. I
6 will say I disagree with that decision to include
7 flotation costs, and I would recommend the Commission
8 not include them in this case.

9 **Q.** In an answer to Mr. Moyle, you spoke of double
10 leverage. Do you recall that?

11 **A.** Yes.

12 **Q.** Are you suggesting that FPL's capital
13 structure is double leveraged?

14 **A.** I'm saying the concern arises when you have a
15 regulated operating company with a very rich equity
16 ratio and an unregulated subsidiary with a very high
17 debt ratio. That issue, that concern certainly is a
18 valid one with respect to cross-subsidization between
19 subsidiaries, and is something -- you know, I'm not
20 accusing the company of that, but I'm saying it's a
21 concern that should be looked at.

22 **Q.** You don't have any proof of that, do you?

23 **A.** I haven't made a study of that, but certainly
24 looking at it, there would be a concern given FPL's very
25 high, almost 50 percent equity ratio, substantially

1 higher than the companies in my group, higher than the
2 companies in Doctor Avera's group, and having an
3 unregulated subsidiary with only approximately
4 20 percent equity and 80 percent debt. It's something
5 the Commission should be aware of and look at and
6 address. Again, I have accepted the company's requested
7 equity ratio in this case, but it's still a concern.

8 **Q.** And you were concerned enough that you didn't
9 go out and do a study of that?

10 **A.** I did not do a study of that for purposes of
11 my ROE.

12 **MR. GUYTON:** Mr. Baudino, thank you for your
13 time and your patience with me.

14 **THE WITNESS:** You're welcome. And would it be
15 all right if we took a small break?

16 **MR. HARRIS:** Yes. Unless Mr. Wiseman has any
17 questions, I think we're done. I don't know that there
18 is any other questions for you.

19 **MR. SUNDBACK:** We may have a few redirect, for
20 instance, based on FPL's questions.

21 **MR. HARRIS:** Okay, sure. Five minutes?

22 **MR. SUNDBACK:** That's fine.

23 **MR. HARRIS:** All right. Let's come back at --
24 well, it's a little before 3:30, how about 3:35?

25 (Recess.)

1 **MR. SUNDBACK:** Thank you. So just to confirm,
2 all the intervenors who had questions for Mr. Baudino
3 are done with their questions?

4 **MR. HENDRICKS:** That is correct.

5 **MR. SUNDBACK:** Okay.

6 **REDIRECT EXAMINATION**

7 **BY MR. SUNDBACK:**

8 **Q.** Mr. Baudino, you will recall there were some
9 questions about your expectations concerning interest
10 rates.

11 **A.** Yes, I recall those.

12 **Q.** You will recall that you were asked about the
13 reference to interest rates being at historic lows when
14 you filed your testimony?

15 **A.** Yes, that's correct.

16 **Q.** Can you describe for us your understanding of
17 the perception of interest rates in 2001?

18 **A.** Well, I think in 2001 interest rates were
19 declining and were considered low. And, you know,
20 really since -- if you look at Exhibit RAB-2 and the
21 trend of what has happened with interest rates and
22 yields over that period from 2001 forward, what we see
23 with -- it's not an unbroken trend line, but the trend
24 is definitely down over that period.

25 **Q.** And so have there been instances since 2001

1 where you would characterize -- how would you
2 characterize interest rates, for instance, that you
3 could observe in 2008 and '09?

4 A. Uh-huh. Well, with respect to interest rates
5 in 2008, if you look at the 20-year Treasury Bonds,
6 again, those were low. They were lower than in 2001 and
7 2002 and 2003 and so forth. They trended up a bit in
8 2008, and are now on their way back down.

9 Q. Do you recall you were asked some questions by
10 FPL's counsel about double leveraging?

11 A. Yes.

12 Q. Okay. You were asked -- do you recall you
13 were asked whether you had performed a study regarding
14 double leveraging?

15 A. Yes, I recall that.

16 Q. Can you describe for us why you didn't need a
17 study, given conclusions you have reached in your
18 testimony?

19 A. Certainly. I didn't need to provide or to
20 perform a study because it's obvious, if you look at
21 what is going on in the cash generation inside NextEra,
22 the main contributor to that, to dividends, to the
23 financial profile, the positive financial profile of
24 NextEra, that contributor is FPL by far. The bond
25 rating agencies have pointed that out. They have

1 pointed out the riskier operations of the unregulated
2 affiliate, and I know there have been write-offs that
3 resources have taken in the past. So really the
4 financial profile of the holding company is supported in
5 large measure by the very equity rich capital structure
6 that FPL has, and, you know, it is not supported by the
7 debt heavy capital structure of resources.

8 Q. You will recall you were asked some questions
9 about your testimony at Page 11, and fuel mix, and mix
10 of generation resources that FPL has. Do you recall
11 that?

12 A. Yes.

13 Q. Okay. When we consider these circumstances,
14 are their factors aside from the immediate fuel costs
15 that we consider, and what would those factors be?

16 A. Certainly. You would need to really do -- you
17 would need to consider all the costs. For example, you
18 could -- in assessing this, you would need to look at
19 possibly much higher start-up costs of a new gas plant
20 as well as fuel costs relative to, say, a depreciated
21 nuclear plant, which FPL does have. Or to, for example,
22 coal plants. Coal plants could -- certain coal plants
23 may not be as much at risk for these environmental
24 regulations as others. They may not be as depreciated
25 as others. I mean, there's a number of factors to

1 consider here with respect to a generation fleet and the
2 cost of that fleet.

3 **MR. SUNDBACK:** Thank you.

4 Those are all of our redirect.

5 **MR. HARRIS:** Wonderful.

6 Mr. Baudino, thank you so much for making
7 yourself available. I appreciate this discussion, and
8 look forward to hopefully those late-filed exhibits.

9 **THE WITNESS:** Thank you.

10 **MR. HARRIS:** Anybody have anything else?

11 Okay, great. Thank you guys so much for
12 joining us. I think there is another deposition
13 tomorrow with another one of the witnesses. I'm not
14 handling that one, but I guess the same people will be
15 in the same place tomorrow. So thank you so much, and
16 have a good afternoon.

17 (The deposition concluded at 3:42 p.m.)
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25

IN RE: DOCKET NO. 120015-EI
 NAME: Richard A. Baudino
 DATE: July 26, 2012

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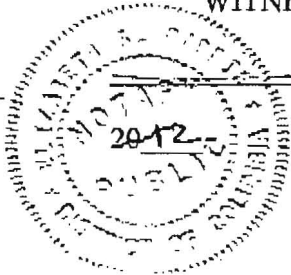
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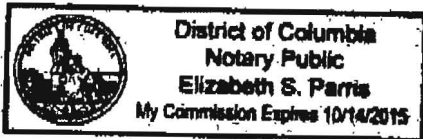
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COUNTY OF _____

I, the undersigned authority, certify that Richard Baudino
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me to tell the truth.

WITNESS my hand and official seal in the City of District of Columbia County of __________, State of _____, this 26th day of JulyElizabeth S. Parris

Notary Public

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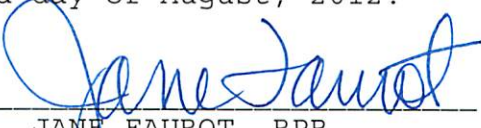
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4 I, Jane Faurot, Official FPSC Commission Reporter,
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8 I FURTHER CERTIFY that this transcript, consisting
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11 I FURTHER CERTIFY that I am not a relative,
12 employee, attorney or counsel of any of the parties, nor am
13 I a relative or employee of any of the parties' attorney or
14 counsel connected with the action, nor am I financially
15 interested in the action.

16 DATED THIS 3rd day of August, 2012.

17 
18 _____
19 JANE FAUROT, RPR
20 FPSC Official Commission Reporter
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