

BEFORE THE
FLORIDA PUBLIC SERVICE COMMISSION

In the Matter of:

PETITION FOR RATE INCREASE BY
FLORIDA POWER & LIGHT COMPANY.

DOCKET NO. 160021-EI

PETITION FOR APPROVAL OF
2016-2018 STORM HARDENING PLAN
BY FLORIDA POWER & LIGHT
COMPANY.

DOCKET NO. 160061-EI

2016 DEPRECIATION AND
DISMANTLEMENT STUDY BY,
FLORIDA POWER & LIGHT COMPANY.

DOCKET NO. 160062-EI

PETITION FOR LIMITED
PROCEEDING TO MODIFY AND
CONTINUE INCENTIVE MECHANISM,
BY FLORIDA POWER & LIGHT
COMPANY.

DOCKET NO. 160088-EI

VOLUME 25

(Pages 3029 through 3175)

PROCEEDINGS: HEARING

COMMISSIONERS
PARTICIPATING: CHAIRMAN JULIE I. BROWN
COMMISSIONER LISA POLAK EDGAR
COMMISSIONER ART GRAHAM
COMMISSIONER RONALD A. BRISÉ
COMMISSIONER JIMMY PATRONIS

DATE: Monday, August 29, 2016

TIME: Commenced at 1:30 p.m.
Concluded at 2:55 p.m.

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PLACE: Betty Easley Conference Center
Room 148
4075 Esplanade Way
Tallahassee, Florida

REPORTED BY: LINDA BOLES, CRR, RPR
Official FPSC Reporter
(850) 413-6734

APPEARANCES: (As heretofore noted.)

I N D E X

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P R O C E E D I N G S

1
2 **CHAIRMAN BROWN:** All right, everybody, and
3 good afternoon. Today is August 29th and we are
4 readjourning and calling this hearing to order.

5 We do have a few preliminary matters to
6 address. All right. So let's start with Office of
7 Public Counsel. OPC filed its motion to dismiss FPL's
8 amended request for creation of a reserve amount
9 amortization mechanism or alternatively -- it's a very
10 long motion -- a motion for a directed final decision
11 that FPL has failed to produce any evidence in support
12 of its request.

13 As I stated or as staff stated on Friday
14 afternoon, FPL has three working days to prepare or file
15 its response, and so we will anticipate that. Our staff
16 will thereafter address OPC's motion as well as FPL's
17 response in its post-hearing recommendation to be filed
18 on the revenue requirements issue that we are currently
19 scheduled to consider in October, and then we will
20 dispose of the motion at the revenue requirements
21 special agenda.

22 So that's the first preliminary matter, and I
23 want to get into a few issues related to that.
24 Obviously right now we're in a posture that is really
25 unprecedented, to say the least, in a rate case

1 proceeding. And in the spirit of due process, I want to
2 make sure that we hear from all the parties today on a
3 few issues.

4 First, based on the withdrawal of OPC's
5 witness -- Mr. Rehwinkel, do you pronounce it Pous?

6 **MR. REHWINKEL:** Pous.

7 **CHAIRMAN BROWN:** Pous. Okay. Pous. Any
8 changes to testimony or exhibits that should be made
9 should be OPC's changes to witnesses that incorporate
10 Pous' testimony into its testimony as well as FPL's
11 testimony that rebuts Pous. So I think it might have
12 been better form, Public Counsel, to have asked the
13 Commission to withdraw Pous and allow you to amend the
14 testimony, although it's my understanding that OPC has
15 filed a few revisions, and I'm going to go over that to
16 make sure that you confirm that those are accurate.

17 My understanding is that OPC's notice -- has
18 noticed that it will not introduce the testimony of
19 Jacob Pous into evidence. OPC has served a notice of
20 service of errata to the testimony and exhibits of
21 Helmuth Schultz. OPC has served a notice of service of
22 errata to the testimony and exhibit of Daniel Lawton,
23 and OPC has served a notice of service of revised
24 exhibits of Ralph Smith, which I believe was
25 previously -- his testimony was previously stipulated.

1 **MR. REHWINKEL:** Yes. Madam Chairman, I can
2 update that for you. We -- beginning Friday night, we
3 worked with our witnesses to revise testimony. We --
4 the most important thing was Mr. Smith's exhibits, so we
5 got his agreement on corrections and we submitted those
6 to the parties by email over the weekend and we worked
7 through the process. And just before we convened the
8 hearing today, the final piece of all those adjustments
9 was provided to the parties, and that was the errata for
10 Mr. Smith's testimony and exhibits. So we previously
11 had emailed that to the staff and to FPL when they were
12 complete before the official filing just so they could
13 see them as soon as we did.

14 **CHAIRMAN BROWN:** Mr. Rehwinkel, is that all
15 that OPC plans to change with those modifications or --

16 **MR. REHWINKEL:** Yes, that is correct. The
17 only -- and we're working with the company on this and
18 we'll work with the staff. Mr. Schultz was in the midst
19 of preparing an errata that addressed an issue unrelated
20 to Mr. Pous. So those two were -- Mr. Pous' impacts
21 were pulled out and this other issue was included in the
22 same errata. But with those three witness testimonies,
23 changes to their testimony and exhibits, we have
24 withdrawn the effect of Mr. Pous' testimony on our other
25 witnesses.

1 **CHAIRMAN BROWN:** Thank you for that
2 clarification too.

3 FPL, do you plan to file any revisions to
4 testimony or exhibits to your rebuttal?

5 **MR. BUTLER:** We do. The principal one is we
6 will be filing revised rebuttal testimony for Mr. Allis,
7 and that testimony was substantially directed at
8 rebutting Mr. Pous. It's a big revision. We have cut
9 it from 166 pages to 58, to give you an idea of the
10 amount of it that related to Mr. Pous. We also have,
11 that we know of at this point, a couple of minor places
12 where Smith changes related to Pous changes affect
13 numbers that were cited in Mr. Barrett's testimony, and
14 we will be, I think, just making -- our plan is just to
15 just make orally at the beginning of Mr. Barrett's
16 testimony the small number of changes there, although if
17 you have a preference, we can certainly file the
18 revised.

19 **CHAIRMAN BROWN:** Yes. I got a little
20 confused.

21 **MR. BUTLER:** Okay.

22 **CHAIRMAN BROWN:** So can you restate that of
23 what the changes are?

24 **MR. BUTLER:** Yeah. As Mr. Rehwinkel
25 indicated, you know, the withdrawal of Mr. Pous'

1 testimony flows through various other testimonies,
2 including Mr. Smith's testimony. Mr. Barrett, our
3 witness, cited some figures from Mr. Smith's testimony
4 that were revised in response to the Pous withdrawal,
5 and so we'll be needing to have him correct that so that
6 the numbers he's citing are the ones that are now
7 reflected in Mr. Smith's testimony.

8 **CHAIRMAN BROWN:** Okay. So you'll be modifying
9 Barrett.

10 **MR. BUTLER:** Yes.

11 **CHAIRMAN BROWN:** Okay. And Witness Allis.

12 **MR. BUTLER:** And Witness Allis. Those are the
13 two that we are aware of. And I wanted to mention one
14 other thing, though, that relates to what Mr. Rehwinkel
15 said about Mr. Schultz's testimony. OPC has, you know,
16 filed revisions, as he said, that don't relate to
17 withdrawal of Pous' testimony. They actually relate to
18 a correction, as I understand it, made in response to
19 the cross-examination of Ms. Slattery, our witness last
20 week, but then that led to Mr. Schultz apparently
21 finding something that he wanted to correct and putting
22 that into his testimony. We need to look at that, see
23 what it is. And if it's something that -- well, we'll
24 decide how to react to it, whether it's something we
25 would object to as not really within the scope of what

1 you are permitting as changes or if we'll need to have
2 another witness testimony address that.

3 **CHAIRMAN BROWN:** Thank you. And I do want to
4 remind the parties that it is proper form to ask this
5 Commission to amend its prefiled testimony and exhibits.
6 I cannot stress that enough. Okay? Is everybody aware
7 of that? I just want to make sure you all are clear.

8 **MR. MOYLE:** I'm not, and I don't know if you
9 want to get into it, but my understanding of the
10 prehearing orders has been your witnesses file their
11 testimony way in advance, everybody looks at that, they
12 are on notice as to what the issues are, they take
13 depositions on that, and then we go to hearing on that.

14 **CHAIRMAN BROWN:** That's right.

15 **MR. MOYLE:** And other than kind of errata like
16 this should have been a four, not an eight type changes,
17 that's it. So I don't know what's being contemplated by
18 --

19 **CHAIRMAN BROWN:** No, you're right.

20 **MS. PAGE:** -- a 158-page change to a 58-page
21 change, if -- when that's going to be forthcoming.

22 **CHAIRMAN BROWN:** Mr. Moyle, you're right.

23 **MR. MOYLE:** Okay.

24 **CHAIRMAN BROWN:** You're absolutely right. And
25 that is my emphasis to the parties: You have to ask

1 permission of the Commission to file an amended prefiled
2 statement -- or prefiled testimony, pardon me, of your
3 witnesses. Although I will accept it, Mr. Rehwinkel and
4 Mr. Butler, I just want to remind the parties that is
5 the proper practice at the Commission.

6 **MR. BUTLER:** Understood. My apologies. I
7 thought we had an understanding from the bench on Friday
8 that we were actually kind of directed to go do that and
9 that's what we've been pursuing.

10 **CHAIRMAN BROWN:** Okay. All right.

11 **MR. MOYLE:** Can I follow up on that?

12 **CHAIRMAN BROWN:** Sure.

13 **MR. MOYLE:** Because I thought you had said
14 parties that may have concerns can ask. So I had, on
15 Friday, ventured a due process concern out there. A lot
16 happened late on Friday, I understand, but we've had the
17 weekend to think it over. FIPUG filed a notice of
18 joinder of OPC's motion this morning. But we worked a
19 lot of hours last week and this is the second week of
20 the proceeding, we have a lot of witnesses, so to the
21 extent that someone is going to drop either 158 or 58
22 pages of new testimony on us now --

23 **MR. BUTLER:** No, that's not correct.

24 **CHAIRMAN BROWN:** Hold on.

25 **MR. MOYLE:** I just didn't know. That was what

1 was being referenced. That would present serious issues
2 that would cause concern.

3 **CHAIRMAN BROWN:** Absolutely. We've had our
4 lawyers involved in this all over the weekend. I'm sure
5 all of the parties have been involved, Mr. Butler and
6 Mr. Rehwinkel.

7 **MR. MOYLE:** I haven't.

8 **CHAIRMAN BROWN:** Hold on one second. I'll
9 give everybody an opportunity to speak on that because
10 we absolutely want to address any potential due process
11 concerns you have, Mr. Moyle.

12 Mr. Butler.

13 **MR. BUTLER:** There is not a single point
14 addressed in the revised Allis testimony that wasn't
15 addressed in the original Allis testimony. All that's
16 happened is a process of subtraction, taking out the
17 portions that related to Mr. Pous' testimony, and very
18 modest word changes to make it flow where it used to
19 refer to both Pous and somebody else and now it's just
20 referring to that one witness. That is the extent of
21 the modifications to Mr. Allis' testimony.

22 **CHAIRMAN BROWN:** Thank you.

23 Mr. Rehwinkel.

24 **MR. REHWINKEL:** Thank you, Madam Chairman.

25 And we take your concerns to heart, and I hope that this

1 is a one-off situation, that we won't have to revisit
2 this again.

3 **CHAIRMAN BROWN:** Thank you.

4 **MR. REHWINKEL:** We -- and I can say we worked
5 through the weekend, and I think we worked transparently
6 with Mr. Butler to give him our work as it was being
7 done. And I understand -- I know exactly where the
8 changes he's talking about are and I think they're
9 reasonable. I know where they are in Mr. Barrett's
10 testimony, and I know where they are in Mr. Allis'
11 because I'm very familiar with that. So I think -- I
12 understand what he's talking about. And without looking
13 at it, I can probably accept that they've done it right,
14 but we certainly will take a look at what they've done,
15 so.

16 **CHAIRMAN BROWN:** Okay. Mr. Butler, I just
17 want to clarify, when do you plan to file those
18 revisions?

19 **MR. BUTLER:** We can file them this afternoon,
20 if that's the Commission's desire.

21 **CHAIRMAN BROWN:** By what time? Close of
22 business?

23 **MR. BUTLER:** Certainly by close of business.
24 Yeah, definitely.

25 **CHAIRMAN BROWN:** Okay. Now, Mr. Moyle, any

1 follow-up?

2 **MR. MOYLE:** No. I was not in any of these
3 conversations, so seeing is believing. So when it's
4 filed, I guess we'll look at it. But we have experts,
5 Mr. Pollock, who I'd like to talk with, you know, about
6 it. So, anyway, but thank you for giving me the chance
7 to address it.

8 **CHAIRMAN BROWN:** Absolutely. And I know that
9 you adopted OPC's position on this issue. So I'm going
10 to turn to staff just to make sure the record is clear
11 and that we can hear from them. Legal, actually --
12 pardon me, legal advisor.

13 **MS. HELTON:** I think what has been stated
14 today is staff's understanding, that OPC stated on
15 Friday that it planned to file -- or to withdraw the
16 testimony of Mr. Pous, Pous.

17 **CHAIRMAN BROWN:** Pous.

18 **MS. HELTON:** I'm sorry. I'm having a hard
19 time saying his name correctly. And that would also
20 necessitate OPC changing up testimony of several
21 witnesses where they had reflected the testimony of
22 Witness Pous, and that then Power & Light had stated
23 that it wanted to adjust its testimony because now Pous'
24 testimony would no longer be in the record. It was also
25 my understanding that Mr. Moyle was joining in with OPC,

1 so I'm a little bit confused by Mr. Moyle's due process
2 concerns in that -- but that's, I guess, for another
3 day.

4 **CHAIRMAN BROWN:** All right. And, Ms. Helton,
5 you are comfortable, if the parties are comfortable,
6 which we'll get to in a second, in moving forward today
7 with our list of witnesses, which I will be taking a
8 little bit out of order, you're comfortable with moving
9 forward?

10 **MS. HELTON:** If the parties are comfortable
11 with moving forward, and I think you do need -- should
12 hear from the parties, then, yes, ma'am.

13 **CHAIRMAN BROWN:** Thank you. Okay. I'm going
14 to turn to Mr. Rehwinkel. Okay. I just want to make
15 sure that it's your intention to start this afternoon
16 with the cross-examination of the intervenor witnesses.
17 Yes, no?

18 **MR. REHWINKEL:** Yes, ma'am.

19 **CHAIRMAN BROWN:** Okay. FPL.

20 **MR. BUTLER:** We are prepared to do that as
21 well.

22 **CHAIRMAN BROWN:** Okay. Are there any
23 objections to moving forward? Seeing none -- Mr. Moyle.

24 **MR. MOYLE:** I just, to go back on this other
25 point, can I just get a little clarification about all

1 of the testimony that's changing? So I think when OPC
2 says, "We're pulling a witness," then the trial kind of
3 moves on and the witness gets pulled and you keep going
4 with the case. I'm a little unclear about all the
5 testimony that's being changed. Is direct testimony
6 being changed as a result of this?

7 **CHAIRMAN BROWN:** No. No, Mr. Moyle.

8 **MR. MOYLE:** It's all rebuttal?

9 **CHAIRMAN BROWN:** I'm going to have staff kind
10 of address those concerns real quickly. Ms. Brownless.

11 **MS. BROWNLESS:** My understanding, from what
12 I've seen and -- is that the OPC has withdrawn Pous or
13 Pous or however you say it.

14 **CHAIRMAN BROWN:** Pous.

15 **MS. BROWNLESS:** Pous. And that there are
16 subsequent changes that were made to the exhibits of
17 Mr. Smith, to some schedules of Mr. Schultz, and to the
18 testimony of Mr. Lawton as a result of the withdrawal of
19 the --

20 **CHAIRMAN BROWN:** Pous.

21 **MS. BROWNLESS:** -- Pous testimony being
22 withdrawn.

23 I also believe Mr. Baudino, if I'm correct,
24 has made some changes to his testimony. And that may be
25 incorrect, but I saw something that changed. And I

1 don't know if that was an errata sheet that was
2 associated with him or whatever. So that's what I
3 understand has transpired so far.

4 **CHAIRMAN BROWN:** Okay. For the record and for
5 clarity, are there any other witnesses whose testimony
6 or exhibits will be altered as a result of OPC's motion
7 and withdrawal of Pous? I'm just looking around and I
8 see none.

9 **MR. LITCHFIELD:** May I ask a clarification?
10 Then it's correct that Mr. Baudino has not filed any
11 errata related to the withdrawal of Mr. Pous' testimony?

12 **CHAIRMAN BROWN:** Is that correct?

13 **MR. SUNDBACK:** Madam Chair, if we may.

14 **CHAIRMAN BROWN:** Yes.

15 **MR. SUNDBACK:** We have filed -- this is the
16 Hospitals. We have filed today errata to Mr. Kollen's
17 testimony as it relates to some computations. To my
18 understanding, that has nothing to do with Mr. Pous or
19 the changes to his testimony. It has to do with the
20 revenue requirements calculations offered by Mr. Kollen.
21 Mr. Baudino has not offered any errata to his testimony.
22 So I apologize for the confusion, but Mr. Baudino is not
23 changing his testimony.

24 **CHAIRMAN BROWN:** No. I appreciate the
25 clarification. Thank you. So there are no other

1 changes as a result of the withdrawal of Pous.

2 Are there any objections to moving forward?

3 **MR. SUNDBACK:** Madam Chair, if we could just
4 clarify. Procedurally, as we understand it, and this
5 may not be correct, and I'm sure I'll be corrected where
6 I make a misstatement, it's FPL's intention now to file
7 its revised testimonies this afternoon of Allis and
8 perhaps not Barrett -- perhaps Barrett will do his
9 changes verbally -- but at least Allis. If that's the
10 case, what's the opportunity of -- what's the period in
11 which other participants have an opportunity to review
12 the filing? And we'd add that we are not privy to any
13 changes that FPL has considered or made in response to
14 the Pous developments to date.

15 **CHAIRMAN BROWN:** Uh-huh. Mr. Butler.

16 **MR. BUTLER:** We are preparing and either have
17 right now or will very soon a redline version that's a,
18 you know, comparison version of Mr. Allis' original
19 testimony to the current one showing where all the
20 deletions are, and we can distribute those to the
21 parties. Our intent is to file with the Clerk's Office
22 and serve a clean copy, but we've made courtesy redline
23 versions so people can see where the changes are.

24 **CHAIRMAN BROWN:** Okay.

25 **MR. SUNDBACK:** And so, Madam Chair, my

1 question is, presuming that all happens today, and we
2 appreciate all the participants' efforts to work
3 expeditiously through this situation, what are our
4 opportunities as intervenors, who have seen nothing of
5 this so far, to offer comment to the extent we believe
6 that the changes to the FPL testimony are other than
7 subtraction and elimination but are substantive in
8 nature?

9 **CHAIRMAN BROWN:** Well, I'm going to turn to
10 FPL and then I'm going to turn to our legal advisor on
11 this. FPL, would you like to offer?

12 **MR. LITCHFIELD:** Yes, I can probably address
13 Mr. Sundback's question.

14 So we will distribute marked copies of
15 Mr. Allis' revised rebuttal this afternoon, and counsel
16 can walk through it. And we're happy to -- maybe not
17 with the counsel who is presently at table but with
18 colleagues -- walk them through it in the corridor or do
19 whatever we need to do to get them comfortable, probably
20 in the presence of Mr. Rehwinkel. And we will make the
21 clean filing, as Mr. Butler suggested, later this
22 afternoon.

23 My suggestion is -- and I have every
24 confidence that folks are going to get comfortable, and
25 that could be presented tomorrow morning first thing on

1 the record or, otherwise, that there is some discomfort.

2 **MR. REHWINKEL:** Madam Chairman, I would also
3 like to state that given the posture of the case and the
4 Public Counsel's position on the depreciation issues and
5 our subsequent withdrawal of Mr. Pous' testimony, and
6 assuming that the amendment of Mr. Allis' testimony
7 removes rebuttal to Mr. Pous, we will be in a position
8 to state to you that we will not have cross-examination
9 for Mr. Allis under these circumstances. So we will
10 commit to you we will not engage in needless
11 cross-examination, so I think we could -- that'll help
12 save some time.

13 **CHAIRMAN BROWN:** Thank you.

14 All right, Mr. Moyle.

15 **MR. MOYLE:** I think you had posed a question
16 as to whether there was any objection with respect to
17 proceeding at this point in time, and I was not clear as
18 to exactly whether that was with a capital "P" or a
19 small "p." Because I'll tell you FIPUG's position is
20 we're good on having intervenor testimony go. We're not
21 good on this FPL new testimony until we have a chance to
22 review it.

23 **CHAIRMAN BROWN:** And let me tell you my
24 intentions. Okay? And, by the way, I forgot to mention
25 Commissioner Patronis had a family emergency -- my

1 apologies for stating this in the middle of this -- but
2 he had a family emergency. He is on his way, but please
3 think of him in your minds and hearts. And he's on his
4 way to this proceeding.

5 It is my intention to take up Hospitals
6 intervenor Baudino, Dismukes -- I'm going to kind of
7 rearrange them according to their testimony, their
8 prefiled testimony. Baudino, Dismukes, Woolridge,
9 Lawton, Schultz, O'Donnell, and then Smith today. And
10 if we have an opportunity to get to the FEA witnesses,
11 then we'll do that as well. And then tomorrow we'll
12 start with the Hospital -- Kollen -- intervenors and
13 Baron. I think tomorrow we'll probably stop a little
14 early before dinner. And then we'll get to -- unless
15 the parties concede that we can move forward with the
16 rebuttal.

17 **MR. REHWINKEL:** Madam Chairman.

18 **CHAIRMAN BROWN:** Just a second.

19 **MR. MOYLE:** Mr. Pollock is on deck for
20 tomorrow as well, I believe.

21 **CHAIRMAN BROWN:** Yes, he is. He's on there.

22 **MR. LITCHFIELD:** And FPL would also note that
23 to the extent we haven't resolved, you know, any
24 concerns relative to what I'll call the depreciation
25 portion of the case, including Mr. Allis, we've got some

1 witnesses who will be available to slot ahead of
2 Mr. Allis, for example. So we think we can keep moving
3 in that regard.

4 **CHAIRMAN BROWN:** Okay. Yes.

5 **MR. SUNDBACK:** Madam Chair, in terms of the
6 timeline contemplated for responses to the redline of
7 FPL, we appreciate the provision of the redline. We
8 don't think that we'll be prepared to respond first
9 thing tomorrow morning to it. We'd like to have at
10 least until the end of the day, recognizing we all have
11 to be moving expeditiously on this, if we could, please.

12 **MR. LITCHFIELD:** And, Madam Chair, I think --
13 while I have every -- I'm very optimistic that they will
14 get comfortable sooner than that, but assuming they take
15 a full day tomorrow, again, because we can put some
16 other witnesses up in front of the others --

17 **CHAIRMAN BROWN:** Right.

18 **MR. LITCHFIELD:** -- I don't think we're going
19 to come to an impasse in the schedule in that respect.

20 **CHAIRMAN BROWN:** That'd be great. We've got
21 a -- we have a tropical storm looming over our state.
22 We definitely have to use our time wisely, but we also
23 have to be cognizant of some issues that you've raised.
24 So we'll try to work around all of that.

25 Mr. Moyle, I've kind of put off Mr. Rehwinkel,

1 so hold on one second. Mr. Rehwinkel.

2 **MR. REHWINKEL:** Madam Chairman, we would beg
3 your indulgence. We've talked to the company about
4 this. Baudino is up first, but Dr. Woolridge has a
5 class tomorrow morning at Penn State and he is trying
6 not to cancel it.

7 **CHAIRMAN BROWN:** Penn State or Kent State?

8 **MR. REHWINKEL:** Penn State.

9 **CHAIRMAN BROWN:** Penn State, the Nittany
10 Lions?

11 **MR. REHWINKEL:** Yes, yes. And he would like
12 to not cancel it, so we've asked if he could go ahead of
13 Mr. Dismukes.

14 **CHAIRMAN BROWN:** Okay.

15 **MR. REHWINKEL:** And we had asked that
16 Mr. Lawton be our last witness, if no parties have a
17 problem with that.

18 **CHAIRMAN BROWN:** I've got this list from
19 staff, so I'll have to turn to staff. Are you okay with
20 Lawton going --

21 **MS. BROWNLESS:** Sure.

22 **CHAIRMAN BROWN:** Okay. So we're going to move
23 -- let me --

24 **MR. REHWINKEL:** And one last housekeeping
25 measure. Mr. Smith had originally, before all of this

1 started, he had been slotted for Wednesday and then he
2 was stipulated and understandably unstipulated. He has
3 been able to move his schedule mightily and is in
4 transit, will be in Tallahassee at 5:45 today.

5 **CHAIRMAN BROWN:** Okay.

6 **MR. REHWINKEL:** And we would hope that we
7 could just take him up in the next available slot after
8 he arrives.

9 **CHAIRMAN BROWN:** Okay. Anybody have any
10 objection to that? I'm going to go through the list
11 again.

12 **MR. LITCHFIELD:** We have no objection. I'm
13 glad you're going through the list again.

14 **CHAIRMAN BROWN:** Let me go through the list
15 again because it's gotten changed. All right. Baudino,
16 Woolridge, Dismukes, Schultz, O'Donnell, Smith, Lawton.
17 Am I correct?

18 **MR. LITCHFIELD:** Or Lawton before Smith, if
19 Smith is not here is my --

20 **CHAIRMAN BROWN:** Exactly. Okay.

21 **MR. REHWINKEL:** Lawton would -- I mean, Smith
22 would float based on his flight. Yes, thank you.

23 **CHAIRMAN BROWN:** Is that okay?

24 **MR. REHWINKEL:** Yes.

25 **CHAIRMAN BROWN:** All right. And then tomorrow

1 we're pretty flexible on the schedule.

2 **MR. LITCHFIELD:** And, Madam Chairman, then FEA
3 witnesses following Smith or Lawton, as it turns out.

4 **CHAIRMAN BROWN:** Yes, yes. I would prefer to
5 go a little bit later tonight and go early tomorrow, if
6 that is the pleasure of the parties here, but we'll kind
7 of feel it out at dinnertime. Is that --

8 **MR. JERNIGAN:** Ma'am, just so I can say, I had
9 spoken with my witnesses, and they are willing to go
10 today and that's fine. They did make arrangements to
11 travel tomorrow night after dinner.

12 **CHAIRMAN BROWN:** Uh-huh.

13 **MR. JERNIGAN:** So as long as we get to them
14 before then, that would be great.

15 **CHAIRMAN BROWN:** Absolutely.

16 **MR. JERNIGAN:** Otherwise, we can -- we'll need
17 to change some travel.

18 **CHAIRMAN BROWN:** We'll accommodate that.

19 **MR. JERNIGAN:** Thank you.

20 **CHAIRMAN BROWN:** Okay. All right. Mr. Moyle.

21 **MR. MOYLE:** I was going to ask a question that
22 might be able to help solve this depreciation change of
23 testimony, and depreciation is not the easiest
24 substance -- you know, topic, subject matter, at least
25 for some.

1 And if FPL said, you know, "We have a witness
2 who's changing the ROE testimony and rather asking for
3 11.5, we want our witness to ask for 10," I think I
4 would get that pretty readily and say no objection
5 because I understand how the economics work on that.
6 I'm not sure -- I mean, if FPL can make a representation
7 with respect to -- I get that his number is changing,
8 but if it's numbers changing that are going to hurt
9 ratepayers, that would be more -- you know, that would
10 be meaningful to me as compared to numbers changing that
11 will help ratepayers. So I don't know if that can be
12 answered that succinctly or it's too complicated to
13 answer that way. But to my ROE example, it would sure
14 make it a little -- maybe not require so much time spent
15 into the changes if I could get a representation.

16 **CHAIRMAN BROWN:** Mr. Butler.

17 **MR. BUTLER:** I can give that representation.
18 Let me just very briefly say what we've done.
19 Mr. Allis' testimony, to start with, I would
20 characterize it as defensive. It was responding to
21 criticisms of FPL's depreciation study and to
22 alternative suggested depreciation parameters of
23 Mr. Pous. We don't propose any changes at all to what
24 we had filed in our depreciation study, so there's no
25 new number, sort of the equivalent of the new ROE in

1 your example, that we are putting forward. It's simply
2 defending our positions.

3 **CHAIRMAN BROWN:** Got it?

4 **MR. MOYLE:** I think so. I just don't
5 understand why, if the testimony is all in responding to
6 Pous and Pous goes away, why we still need it.

7 **MR. BUTLER:** It's not all -- I'm sorry.

8 **MR. LITCHFIELD:** Yeah, I was going to say, I
9 think -- give us a chance at the break, and I'm really
10 confident we can satisfy Mr. Moyle.

11 **CHAIRMAN BROWN:** Would you like a break now or
12 in a couple of hours?

13 **MR. LITCHFIELD:** A couple of hours is fine.

14 **CHAIRMAN BROWN:** Okay. Are we all ready to
15 move forward with Witness Baudino? I'm seeing heads
16 nod. Yes.

17 Okay. For all the witnesses who are in the
18 room who have not been sworn in, can you please stand
19 with me and raise your right hand.

20 (Witnesses collectively sworn.)

21 Thank you. Please be seated.

22 All right. Mr. Sundback.

23 **MR. SUNDBACK:** Good afternoon.

24 **CHAIRMAN BROWN:** Good afternoon.

25 **MR. SUNDBACK:** We call at this time our first

1 witness, Richard Baudino, to the stand, please.

2 **CHAIRMAN BROWN:** All right. Mr. Baudino,
3 please come on up. And we're going to get our testimony
4 books.

5 **MR. SUNDBACK:** Thank you. We have one
6 preliminary housekeeping matter, when it's appropriate,
7 before Mr. Baudino gets started.

8 **CHAIRMAN BROWN:** Just a reminder to all of the
9 parties, that there is no friendly cross, and we will be
10 cognizant of that.

11 Mr. Sundback.

12 **MR. SUNDBACK:** Thank you, Madam Chair. As a
13 preliminary matter, you'll recall last week there was
14 some discussion about Exhibit No. 697 and 699, which
15 consisted initially of excerpts of documents, and at
16 FPL's request, we provided FPL full copies of the
17 documents and have tendered those to the stenographer.
18 And it's our understanding that with that, the full
19 copies will be made exhibits in this proceeding. Is
20 that a fair understanding?

21 **CHAIRMAN BROWN:** Thank you. Yes, that's
22 right, Mr. Sundback. And I appreciate you bringing that
23 to our attention. And I'm assuming the Clerk did
24 receive it, and I see a nod.

25 **MR. SUNDBACK:** So I don't know if we need to

1 again move their admission as full --

2 **CHAIRMAN BROWN:** No.

3 **MR. SUNDBACK:** Okay. Thank you.

4 **CHAIRMAN BROWN:** You are good to go.

5 **MR. SUNDBACK:** They're already in. Great.

6 Thank you.

7 Whereupon,

8 **RICHARD A. BAUDINO**

9 was called as a witness on behalf of South Florida
10 Hospital and Healthcare Association and, having first
11 been duly sworn, testified as follows:

12 **EXAMINATION**

13 **BY MR. SUNDBACK:**

14 **Q** Sir, would you state your name and business
15 address for the record.

16 **A** Yes. My name is Richard Baudino, and my
17 business address is J. Kennedy & Associates, Inc., 570
18 Colonial Park Drive, Suite 305, Roswell, Georgia.

19 **Q** Are you the same Richard Baudino who's caused
20 to be filed in this proceeding 78 pages of prepared
21 testimony and 13 exhibits initially marked as
22 RAB-1 through RAB-13, now marked as Exhibits 252 through
23 264, attached to your testimony?

24 **A** Yes.

25 **Q** Okay. Have you any changes or corrections to

1 those materials?

2 **A** I do not.

3 **Q** If you were asked the questions contained in
4 your prepared testimony today, would your answers be the
5 same?

6 **A** Yes.

7 **Q** To the best of your information, knowledge,
8 and belief, are the contents of your exhibits true and
9 accurate?

10 **A** Yes.

11 **MR. SUNDBACK:** Okay. Madam Chair, at this
12 time I don't know if there are any staff exhibits that
13 we need to go through. I don't believe there are, but
14 --

15 **MS. BROWNLESS:** No, sir. No.

16 **MR. SUNDBACK:** Okay. At this time we'd ask to
17 have entered into the record as though read
18 Mr. Baudino's prepared testimony.

19 **CHAIRMAN BROWN:** We will enter Mr. Baudino's
20 prepared testimony into the record as though read.

BEFORE THE

FLORIDA PUBLIC SERVICE COMMISSION

**IN RE: PETITION FOR RATE INCREASE BY)
FLORIDA POWER AND LIGHT) DOCKET NO. 160021-EI
COMPANY AND SUBSIDIARIES)**

DIRECT TESTIMONY OF RICHARD A. BAUDINO

I. QUALIFICATIONS AND SUMMARY

1 **Q. Please state your name and business address.**

2 A. My name is Richard A. Baudino. My business address is J. Kennedy and Associates,
3 Inc. (“Kennedy and Associates”), 570 Colonial Park Drive, Suite 305, Roswell,
4 Georgia 30075.

5 **Q. What is your occupation and by whom are you employed?**

6 A. I am a consultant with Kennedy and Associates.

7 **Q. Please describe your education and professional experience.**

8 A. I received my Master of Arts degree with a major in Economics and a minor in
9 Statistics from New Mexico State University in 1982. I also received my Bachelor
10 of Arts Degree with majors in Economics and English from New Mexico State in
11 1979.

12

13 I began my professional career with the New Mexico Public Service Commission
14 Staff in October 1982 and was employed there as a Utility Economist. During my
15 employment with the Staff, my responsibilities included the analysis of a broad range
16 of issues in the ratemaking field. Areas in which I testified included cost of service,

1 rate of return, rate design, revenue requirements, analysis of sale/leasebacks of
2 generating plants, utility finance issues, and generating plant phase-ins.

3
4 In October 1989, I joined the utility consulting firm of Kennedy and Associates as a
5 Senior Consultant where my duties and responsibilities covered substantially the
6 same areas as those during my tenure with the New Mexico Public Service
7 Commission Staff. I became Manager in July 1992 and was named Director of
8 Consulting in January 1995. Currently, I am a consultant with Kennedy and
9 Associates.

10
11 Exhibit No. ____ (RAB-1) summarizes my expert testimony experience.

12 **Q. On whose behalf are you testifying?**

13 A. I am testifying on behalf of the South Florida Hospital and Healthcare Association
14 (“SFHHA”).

15 **Q. What is the purpose of your Direct Testimony?**

16 A. The purpose of my direct testimony is to address the allowed return on equity, cost of
17 debt, and capital structure for ratemaking purposes for Florida Power and Light
18 Company (“FPL” or “Company”).

19 **Q. Please summarize your Direct Testimony regarding the cost of equity.**

20 A. I recommend that the Florida Public Service Commission (“Commission”) approve a
21 rate of return on equity (“ROE”) for FPL of 9.00%. This recommendation is based

1 on the results from my Discounted Cash Flow (“DCF”) analyses for a comparison
2 group of electric companies that has similar bond ratings to FPL. I also employed
3 the Capital Asset Pricing Model (“CAPM”). Those results are set forth below. In
4 my opinion, a return on equity of 9.00% is a reasonable estimate of the required
5 return on equity for a low-risk, financially robust electric company such as FPL. As
6 I will demonstrate in the following sections of my testimony, the market evidence I
7 examined supports my ROE recommendation.

8
9 The Commission should reject the return on equity recommendation of 11.0% of
10 FPL witness Robert Hevert. I will demonstrate in detail in Section IV of my Direct
11 Testimony that Mr. Hevert’s ROE analyses significantly inflated the investor
12 required return for FPL. Mr. Hevert’s recommended return on equity of 11.0% is
13 unsupported by an objective evaluation of current financial markets. Moreover, a
14 11.0% ROE would burden Florida ratepayers with excessive rate levels.

15
16 In addition to FPL’s excessive ROE request of 11.0%, several FPL witnesses also
17 supported the addition of 0.50% to Mr. Hevert’s recommended ROE, raising the
18 Company’s requested ROE to 11.50%. I will explain later in my testimony that the
19 addition of a ROE adder for allegedly “excellent performance” is unwarranted,
20 unreasonable and should be rejected by the Commission.

21 **Q. Please summarize your testimony regarding the cost of debt.**

1 A. FPL included two forecasted rates of long-term issuances with assumed coupon rates
2 that are excessive and failed to reflect the reality of current debt costs. FPL assumed
3 a 6.16% cost rate for these forecasted debt issuances in its 2017 rate year and a
4 6.50% rate for an additional issuance in its 2018 rate year. In order to reflect current
5 and far more realistic debt costs, I recommend that these three issuances be assigned
6 coupon rates of 4.10%.

7 **Q. Please summarize your conclusions and recommendations regarding capital**
8 **structure.**

9 A. FPL witness Dewhurst recommended a capital structure that consists of
10 approximately 60% common equity. This proposed equity ratio is clearly excessive
11 and completely unnecessary for FPL to maintain an A credit rating. Under either my
12 recommended ROE or that of FPL, *the carrying cost of each dollar of equity is three*
13 *times as expensive as a dollar of debt.* Yet during the past four years, FPL failed to
14 conduct analyses relevant to ensuring that ratepayers are not burdened with an
15 excessive, unjust, and unreasonable amount of common equity in its capital
16 structure. FPL did not benchmark its target capitalization against other utilities. In
17 fact, FPL's proposed cost of equity and capital structure in this case will cost
18 ratepayers approximately \$723 million at a 9% equity return for the 2017 test year,
19 according to Mr. Kollen's calculations. *See SFHHA Witness Kollen Direct*
20 *Testimony at page 5.* I shall show later in my testimony that a 60% common equity
21 ratio is significantly greater than prevalent in *any* of the electric utility comparison
22 groups used to estimate the return on equity for FPL. In this proceeding, I
23 recommend that the Commission set FPL's equity ratio at 55%. A 55% equity ratio

1 is still higher than the average of the electric utility comparison groups used by Mr.
2 Hevert and myself and is consistent with and A/A credit rating.

3
4 In a period of record low or near record low interest rates, it is wholly inconsistent
5 with protecting the interests of FPL's ratepayers' to simply presume the capital
6 structure of FPL should be set at 60%, above the level used by any of the comparison
7 group members advanced by FPL or in my testimony. As recently as 2014, FPL's
8 equity component of capital structure, as shown in MFRs, was 55%. FPL suffered
9 no diminution in its credit and bond ratings from this lower common equity
10 percentage.

11
12 I recognize that the Commission declined to adopt my recommendation in Docket
13 No. 080677-EI to lower FPL's common equity ratio. In that proceeding, FPL's
14 requested common equity ratio from investor-supplied capital was 59.6%. In that
15 case, the Company imputed off-balance sheet purchased power agreements ("PPAs")
16 of \$950 million, which lowered its "adjusted" common equity ratio to 55.8%. Since
17 FPL's last rate case, its PPA liabilities have declined substantially. To the extent that
18 the Commission felt in 2012 it was necessary for FPL to increase its common equity
19 ratio to offset its purchased power contract obligations, the reduction in FPL's PPA
20 liabilities substantially reduces that concern.

21

1 **II. REVIEW OF ECONOMIC AND FINANCIAL CONDITIONS**

2 **Q. Mr. Baudino, what has the trend been in long-term capital costs over the last**
3 **few years?**

4 A. Generally speaking, interest rates have declined over the last few years. Exhibit No.
5 ___ (RAB-2) presents a graphic depiction of the trend in interest rates from January
6 2008 through May 2016. The interest rates shown in this exhibit are for the 20-year
7 U.S. Treasury Bond and the average public utility bond from the Mergent Bond
8 Record. In January 2008, the average public utility bond yield was 6.08% and the
9 20-year Treasury Bond yield was 4.35%. As of May 2016 the average public utility
10 bond yield was 4.06%, representing a decline of 202 basis points, or 2.02 percentage
11 points, from January 2008. Likewise, the 20-year Treasury bond declined to 2.22%
12 in May 2016, a decline of 2.13 percentage points (213 basis points) from January
13 2008.

14 **Q. Was there a significant change in Federal Reserve policy during the historical**
15 **period shown in Exhibit No. ___(RAB-2)?**

16 A. Yes. In response to the 2007 financial crisis and severe recession that followed in
17 December 2007, the Federal Reserve ("Fed") undertook a series of steps to stabilize
18 the economy, ease credit conditions, and lower unemployment and interest rates.
19 These steps are commonly known as Quantitative Easing ("QE") and were
20 implemented in three distinct stages: QE1, QE2, and QE3. The Fed's stated purpose
21 of QE was "to support the liquidity of financial institutions and foster improved
22 conditions in financial markets." Exhibit No. ___ (RAB-3) at pp. 1-2 (also available
23 at: http://www.federalreserve.gov/monetarypolicy/bst_crisisresponse.htm).

1

2 QE1 was implemented from November 2008 through approximately March 2010.
3 During this time, the Fed cut its key Federal Funds Rate to nearly 0% and purchased
4 \$1.25 trillion of mortgage-backed securities and \$175 billion of agency debt
5 purchases.

6

7 QE2 was implemented in November 2010 with the Fed announcing that it would
8 purchase an additional \$600 billion of Treasury securities by the second quarter of
9 2011. Exhibit No. ___ (RAB-3) at pp. 3-4 (also available at:
10 <http://www.federalreserve.gov/newsevents/press/monetary/20101103a.htm>).

11

12 Beginning in September 2011, the Fed initiated a "maturity extension program" in
13 which it sold or redeemed \$667 billion of shorter-term Treasury securities and used
14 the proceeds to buy longer-term Treasury securities. This program, also known as
15 "Operation Twist," was designed by the Fed to lower long-term interest rates and
16 support the economic recovery.

17

18 QE3 began in September 2012 with the Fed announcing an additional bond
19 purchasing program of \$40 billion per month of agency mortgage backed securities.
20 On June 19, 2013, the Federal Open Market Committee ("FOMC") issued a press
21 release indicating that it intended to extend "Operation Twist." In its press release,
22 the Federal Reserve stated:

23

To support a stronger economic recovery and to help ensure

1 that inflation, over time, is at the rate most consistent with its
2 dual mandate, the Committee decided to continue purchasing
3 additional agency mortgage-backed securities at a pace of \$40
4 billion per month and longer-term Treasury securities at a pace
5 of \$45 billion per month. The Committee is maintaining its
6 existing policy of reinvesting principal payments from its
7 holdings of agency debt and agency mortgage-backed
8 securities in agency mortgage-backed securities and of rolling
9 over maturing Treasury securities at auction. Taken together,
10 these actions should maintain downward pressure on longer-
11 term interest rates, support mortgage markets, and help to
12 make broader financial conditions more accommodative.

13 [Exhibit No. ____ (RAB-3) at pp. 5-6 (also available at:
14 [https://www.federalreserve.gov/newsevents/press/monetary/20](https://www.federalreserve.gov/newsevents/press/monetary/20130619a.htm)
15 [130619a.htm](https://www.federalreserve.gov/newsevents/press/monetary/20130619a.htm)).]

16 More recently, the Fed began to pare back its purchases of securities. For example,
17 on January 29, 2014 the Fed stated that beginning in February 2014 it would reduce
18 its purchases of long-term Treasury securities to \$35 billion per month. The Fed
19 continued to reduce these purchases throughout the year and in a press release issued
20 October 29, 2014 announced that it decided to close this asset purchase program in
21 October. Exhibit No. ____ (RAB-3) at pp. 7-8 (also available at:
22 <http://www.federalreserve.gov/newsevents/press/monetary/20141029a.htm>).

23 **Q. Since the Fed's announcements of scaling back and finally ending its purchases**
24 **of long-term Treasury securities, what has the trend been in long-term**
25 **Treasury yields from 2014 through 2016?**

26 A. The yield on the 20-year Treasury bond has actually declined since the beginning of
27 2014. The January 2014 yield on the 20-year Treasury bond was 3.52%. Exhibit
28 No. ____ (RAB-2). The closing yield for May 2016 was 2.22%, a decline of 130
29 basis points since January 2014. Exhibit No. ____ (RAB-2).

1 **Q. Has the Fed recently indicated any important changes to its monetary policy?**

2 A. Yes. Recently the Fed raised its target range for the federal funds rate to 1/4% to
3 1/2% from 0% to 1/4%. The Federal Reserve also issued a press release on March
4 16, 2016 stating that it would continue to maintain this target range at present.
5 Exhibit No. ____ (RAB-3) at pp. 9-10 (also available at:
6 <http://www.federalreserve.gov/newsevents/press/monetary/20160316a.htm>). This
7 press release also stated:

8 The Committee currently expects that, with gradual
9 adjustments in the stance of monetary policy, economic
10 activity will expand at a moderate pace and labor market
11 indicators will continue to strengthen. However, global
12 economic and financial developments continue to pose risks.
13 Inflation is expected to remain low in the near term, in part
14 because of earlier declines in energy prices, but to rise to 2
15 percent over the medium term as the transitory effects of
16 declines in energy and import prices dissipate and the labor
17 market strengthens further. The Committee continues to
18 monitor inflation developments closely.

19 Against this backdrop, the Committee decided to maintain the
20 target range for the federal funds rate at 1/4 to 1/2 percent. The
21 stance of monetary policy remains accommodative, thereby
22 supporting further improvement in labor market conditions
23 and a return to 2 percent inflation.

24 **Q. Why is it important to understand the Fed's actions with respect to monetary
25 policy since 2007?**

26 A. The Fed's monetary policy actions since 2007 were deliberately undertaken to lower
27 interest rates and support economic recovery. The Fed's actions have been quite
28 successful in lowering interest rates given that the 20-year Treasury Bond yield in
29 June 2007 was 5.29% and the public utility bond yield was 6.34%. The U.S.
30 economy is currently in a low interest rate environment that, in my opinion, will

1 likely continue at least through this year. As I will demonstrate later in my
2 testimony, low interest rates have also significantly lowered investors' required
3 return on equity for the stocks of regulated utilities.

4 **Q. Have recent developments reinforced the prevailing low interest rate**
5 **environment?**

6 A. Yes. Several central banks have implemented *negative* interest rates. Exhibit No. __
7 (RAB-3) at pp. 11-12 (noting that the Swiss National Bank set its benchmark interest
8 rate at minus 0.75% and that nearly the entirety of Switzerland's yield curve was
9 negative; yield curves for Japan and Germany are also provided showing negative
10 interest rates for bonds with a duration of up to 10 years). Indeed, Federal Reserve
11 Chairman Yellen has discussed the possibility of negative interest rates (available at:
12 [http://www.bloomberg.com/news/articles/2016-05-12/yellen-doesn-t-rule-out-](http://www.bloomberg.com/news/articles/2016-05-12/yellen-doesn-t-rule-out-negative-rates-in-letter-to-congressman)
13 [negative-rates-in-letter-to-congressman](http://www.bloomberg.com/news/articles/2016-05-12/yellen-doesn-t-rule-out-negative-rates-in-letter-to-congressman) (last visited July 2, 2016) (in written
14 responses Thursday to questions from Representative Brad Sherman, Yellen said that
15 "while I would not completely rule out the use of negative interest rates in some
16 future very adverse scenario, policy makers would need to consider a wide range of
17 issues before employing this tool in the United States, including the potential for
18 unintended consequences.").

19 **Q. Is NextEra Energy obtaining significant financing from outside of the U.S.?**

20 A. Yes. *See* Exhibit No. __ (RAB-4) at p. 5.

21 **Q. Are current interest rates indicative of investor expectations regarding future**
22 **policy actions by the Federal Reserve?**

1 A. Yes. Securities markets are efficient and most likely reflect investors' expectations
2 about future interest rates. As Dr. Roger Morin pointed out in *New Regulatory*
3 *Finance*:

4 A considerable body of empirical evidence indicates that U.S.
5 capital markets are efficient with respect to a broad set of
6 information, including historical and publicly available
7 information.

8 I acknowledge that the U.S. economy is operating in a low interest rate environment.
9 It is likely at some point in the near future that the Fed will raise short-term interest
10 rates further. However, the timing and the level of any such move are not known at
11 this time. It is important to realize that investor expectations of higher interest rates,
12 if any, are already embodied in current securities prices, which include debt
13 securities and stock prices.

14
15 The current low interest rate environment favors lower risk regulated utilities. As I
16 shall demonstrate in Section III, market evidence indicates that investors require
17 lower rates of return on equity on regulated utility stocks than many other types of
18 enterprises. It would not be advisable for utility regulators to raise ROEs in
19 anticipation of higher interest rates that may or may not occur.

20 **Q. Please compare current financial market conditions with the conditions that**
21 **were present during FPL's last rate case, Docket No. 1200015-EI.**

22 A. When I submitted my Direct Testimony in July 2012, Treasury bond yields were
23 2.22%, virtually unchanged from their present levels. I noted in my testimony that
24 the June 13, 2012 Moody's average public utility bond yield was 4.28%. As of June

1 13, 2016, Moody's average public utility bond yield was 3.90%, 38 basis points
2 lower than 2012. Moreover, public utility bond yields have declined this year from
3 the 4.62% yield in January.

4 **Q. How does the investment community regard the electric utility industry as a**
5 **whole?**

6 A. The Value Line Investment Survey noted the following in its May 20, 2016 report on
7 the Electric Utility (East) Industry:

8 So far, 2016 has been an excellent year for electric utility
9 stocks. Every issue we cover is up, year to date, and most have
10 risen at a low double-digit pace. With interest rates as low as
11 they are, some investors are reaching for yield. This is
12 reflected in the high valuation of many electric company
13 equities. Most are trading at a market premium, and have
14 recent quotations within our 2019-2021 Target Price Range.
15 The average dividend yield of this group is just 3.4%, which is
16 low by historical standards. The average 3- to 5-year total
17 return potential is just 3%, which is low by any standard.

18 Value Line also noted the following in its June 17, 2016 report on the Electric
19 Utility (Central) Industry:

20
21
22 Merger and acquisition activity (or speculation of deals) is just
23 one factor in the strong performance of electric utility equities
24 so far in 2016. The price of every issue under our coverage is
25 up, year to date, and in most cases, the rise has been
26 significant: between 10% and 20%. Another factor is the
27 ongoing low-interest rate environment, and the belief that the
28 Federal Reserve will be slow to raise rates. With minuscule
29 returns available on savings accounts, CDs, and money-market
30 funds, many income-oriented investors have reached for yield
31 by putting money into utility stocks.

32 As long as the interest-rate environment remains benign, this
33 would be good for electric utility stocks. If interest rates are
34 higher over the 3- to 5-year period, as we expect, that would
35 probably be unfavorable for the equities in the group.

1 **Q. Briefly describe FPL.**

2 A. FPL is a wholly owned subsidiary of NextEra Energy, Inc. ("NextEra Energy").
3 NextEra Energy's other principal subsidiary is NextEra Energy Resources, which
4 engages in the competitive energy business and produces its energy primarily from
5 clean and renewable fuels. FPL's 2015 SEC Form 10-K noted that NextEra Energy
6 is one of the largest electric power companies in North America, servicing over 5.3
7 million customers and having over 46,000 megawatts ("mW") of generating capacity
8 in 27 states and 4 provinces in Canada. Exhibit No. __ (RAB-4) at p. 13. As of
9 December 31, 2015, FPL's resources for serving load consisted of 26,073 mWs.

10 **Q. How has FPL described its generation fleet?**

11 A. On page 8 of its 2015 10-K report, FPL noted: "FPL relies upon a mix of fuel
12 sources for its generation facilities, along with purchased power, in order to maintain
13 the flexibility to achieve a more economical fuel mix by responding to market and
14 industry developments." Exhibit No. ____ (RAB-4) at p. 14.

15 **Q. How does FPL's generation fleet position it with regard to possible
16 implementation of the Clean Power Plan or similar environmental regulation?
17**

18 A. FPL derived approximately 69% of its 2015 Mwh produced from natural gas fired
19 generating plants. Exhibit No. ____ (RAB-4) at p. 14. Compared to electric utilities
20 that rely on coal-fired capacity, FPL's risk from carbon-based environmental rules
21 and legislation is lower.

22 **Q. How does FPL recover its fuel costs?**

1 A. FPL collects fuel costs through a recovery mechanism approved by the Commission
2 that enables the company to true-up differences between actual and projected costs.

3 **Q. Is that the only tracker FPL enjoys?**

4 A. No. In addition, FPL receives substantial benefits from a number of other cost
5 recovery clauses that have been approved by the Commission over the years. The
6 Company stated the following on page 12 of its 2015 10-K report:

7 Cost recovery clauses, which are designed to permit full
8 recovery of certain costs and provide a return on certain assets
9 allowed to be recovered through the various clauses, *include*
10 *substantially all fuel, purchased power and interchange*
11 *expense, certain construction-related costs and conservation*
12 *and certain environmental-related costs.* Cost recovery clause
13 costs are recovered through levelized monthly charges per
14 kWh or kW, depending on the customer's rate class. These
15 cost recovery clause charges are calculated at least annually
16 based on estimated costs and estimated customer usage for the
17 following year, plus or minus true-up adjustments to reflect
18 the estimated over or under recovery of costs for the current
19 and prior periods. An adjustment to the levelized charges may
20 be approved during the course of a year to reflect revised
21 estimates. [Exhibit No. ___ (RAB-4) at p. 16 (emphasis
22 added)].

23

24 Regarding the cost of compliance with environmental laws and regulations, FPL
25 noted on page 13 of its 2015 10-K that the Company "expects to seek recovery
26 through the environmental clause for compliance costs associated with any new
27 environmental laws and regulations." *Id.* at p. 17.

28 With respect to capitalization, FPL's regulated utility operations are far less
29 leveraged, and far less risky, than NextEra Energy's unregulated operations. As of
30 December 31, 2015, FPL's utility operations were capitalized with 60.4% common

1 equity compared to NextEra Energy's unregulated operations, which were supported
2 by only 27.8% common equity. This information came from FPL's Schedule D-2.

3 **Q. What else have ratings agencies stated about FPL's regulatory approach?**

4 A. Following its discussion of the Commission's order on FPL's 2012 rate case, Fitch
5 noted that "[w]hile the order spans a four-year term (till December 2016), *FPL could*
6 *potentially delay filing a rate case for a longer period by proactively managing its*
7 *costs.*" Exhibit No. ____ (RAB-5) at p. 2 (SFHHA 007530) (emphasis added).

8 **Q. What has happened with respect to the credit rating of FPL since FPL's last**
9 **base rate case?**

10 A. In January 2014, Moody's upgraded the ratings of FPL, including its long term issue
11 rating, to A1 from A2 with an outlook of stable. According to a Moody's Senior
12 Vice President, "FPL is one of the strongest regulated electric utilities in the
13 U.S. . . ." See FPL Response to OPC POD No. 12 (OPC 009813). "Because a high
14 percentage of FPL's revenues are recovered through cost recovery clauses and its
15 leverage is low, FPL's credit metrics are among the strongest in the utility sector . . .
16 ." *Id.*

17 **Q. What else has happened since FPL's last base rate case that signals increased**
18 **confidence in FPL's ability to maintain or grow its earnings?**

19 A. In August 2015, NextEra Energy announced its intention to increase its proportion of
20 dividend payouts, from 55% in 2014 to 65% in 2018. Exhibit No. ____ (RAB-5) at
21 p. 27 (OPC 009881).

1 **Q. Does FPL’s messaging to investors about its service territory support an**
2 **increased payout ratio?**

3 A. According to an investor presentation provided in June 2016, NextEra states that
4 FPL “is one of the best utility franchises in the U.S.” Exhibit No. ____ (RAB-4) at p.
5 9.

6 **Q. Do the rating agencies have a comparable outlook regarding FPL’s service**
7 **territory?**

8 A. Fitch’s November 2015 credit report states:

9 Florida's economy is recovering well after the recent
10 prolonged recession, with most key indicators such as housing
11 starts, employment statistics and consumer sentiment on an
12 upward trend. Adjusted for weather, FPL’s retail kilowatt
13 hour sales grew 1.3% in 2014, driven by 1.2% customer
14 growth and 0.1% usage increase. Fitch’s financial forecasts for
15 FPL are based on a 1% cumulative annual growth rate in retail
16 sales over 2015-2018; any upside in sales growth would be
17 positive for FPL’s credit metrics.

18 *See* Exhibit No. ____ (RAB-5) at p. 4 (OPC 009887).

19 **Q. How is FPL’s capital structure described by the credit rating agencies?**

20 A. According to Moody’s, FPL’s “debt-to-capitalization of 30.4% at 31 December 2015
21 is among the lowest in its peer group” FPL Response to OPC POD No. 12 at
22 OPC 009810.

23 **Q. What are the current senior secured bond ratings for FPL?**

24 A. FPL’s senior secured ratings are A by Standard & Poor’s (“S&P”) and Aa2 by
25 Moody’s. These are basically the same bond ratings that the Company had during its

1 last base rate case before this Commission, although Moody's rating actually
2 improved from Aa3 in 2012.

3 **Q. What commentary accompanies these ratings of extremely high credit quality?**

4 A. In its March 31, 2016 report on FPL, Moody's noted that FPL is "one of the strongest
5 regulated utilities in the US" with "good cost recovery mechanisms that produce
6 consistently above-average financial performance." FPL Response to OPC POD No.
7 12 at OPC 009807.

8

9 According to Moody's, "FPL has some of the strongest cash flow metrics in the US
10 utilities sector, because a high degree of its revenues is recovered through cost
11 recovery clauses and it is well capitalized . . . These metrics are strongly positioned
12 for the company's current rating category." FPL Response to OPC POD No. 12 at
13 OPC 009809.

14

15 S&P found FPL's business risk is "excellent" in its June 15, 2015 report on the
16 Company. This is the category for enterprises with the lowest level of business risk
17 according to S&P. Standard and Poor's noted that it attributed "significantly higher
18 business risk" to NextEra Energy 's non-utility operations compared to its regulated
19 utility operations (Exhibit No. ____ (RAB-5) at p. 10 (OPC 009834)), meaning that
20 NextEra Energy has higher business risk overall than FPL.

1 **Q. How does FPL's capital structure compare to that of its owner, NextEra**
2 **Energy?**

3 A. With respect to capitalization, FPL's regulated utility operations are far less
4 leveraged, and thus involve much less financial risk, than NextEra Energy's
5 unregulated operations. As of December 31, 2015, FPL's utility operations were
6 capitalized with 60.4% common equity compared to NextEra Energy's unregulated
7 operations, supported by only 27.8% common equity. These numbers are based on
8 FPL's Schedule D-2. Yet, FPL's utility operations also have far less business risk
9 than NextEra Energy's other operations as well.

10 **Q. What does S&P's outlook say?**

11 A. S&P states that:

12 Our rating outlook on NextEra and its subsidiaries is stable
13 and reflects a business risk profile that is equally affected by
14 higher-risk merchant energy activities and a utility that still
15 presents a better credit profile than its peers. [Exhibit No. ____
16 (RAB-5) at p. 41 [SFHHA 007583]; *id.* at p. 49 [SFHHA
17 007592]].

18 **Q. Are those the only statements highlighting the difference in risks between FPL**
19 **and other NextEra Energy investments?**

20 A. No. S&P notes that while the "[r]egulated utility operations have low business risk
21 and support the overall credit profile," "[n]on-utility operations are primarily
22 engaged in unregulated power generation and materially increase business risk."
23 Exhibit No. ____ (RAB-5) at p. 8 (OPC 009832).

24 **Q. Is there additional credit rating agency analysis of the difference between the**
25 **risk of FPL and its NextEra Energy affiliates?**

26 A. Yes.

1 NextEra's regulated utility operations have low business risk
2 and provide about 60% of consolidated operating income,
3 lending support to the company's overall business risk
4 profile within the "strong" category. The regulated business
5 is conducted through Florida Power & Light (FPL) and
6 benefits from operations under a constructive regulatory
7 framework that provides for timely investment and fuel cost
8 recovery. FPL has historically managed its regulatory risk
9 effectively and this has resulted in earned returns that are
10 consistently close to or at the authorized levels. The
11 customer base is large with no meaningful industrial
12 exposure and demonstrates above-average growth. The
13 company has material exposure to natural-gas-fired
14 generation, which, in combination with low natural gas prices
15 and the company's efficient operations, contributes to overall
16 competitive customer rates.

17 The company's non-utility operations are conducted under
18 NextEra Energy Capital Holdings Inc. (NEECH). We ascribe
19 significantly higher business risk to these non-utility
20 operations compared to the regulated utility operations
21 because they focus largely on unregulated generation, both
22 merchant and contracted, with an emphasis on renewable
23 energy projects and to a lesser extent on fossil-fired and
24 nuclear generation. Integral to our view of NextEra's
25 business risk profile as "strong" is that all merchant
26 generation projects that are financed in a nonrecourse
27 manner provide NextEra with only residual cash flows, an
28 arrangement that we view as inherently weaker compared
29 to NextEra having full access to all project cash flows.
30 NextEra's non-utility operations also engage in proprietary
31 trading and marketing as well as retail supply and wholesale
32 full requirements contracts, businesses which can have
33 significant liquidity needs and are generally characterized
34 by small margins on a per unit basis, relying on large
35 volumes to generate a meaningful contribution. Moreover,
36 these operations require excellent risk management and
37 disciplined hedging practices to limit a company's exposure
38 to the fluctuation in commodity prices. [Exhibit No. ____
39 (RAB-5) at p. 10 (OPC 009834)].

40 **Q. Does Fitch's link FPL's credit ratings to that of NextEra Energy?**

1 A. Yes. Fitch's observed that with regard to potential "Positive Rating Action,"
2 "Given strong rating linkage with its parent company, NextEra Energy Inc. . . . future
3 positive rating actions appear unlikely." Exhibit No. ____ (RAB-5) at p. 5 (OPC
4 009888).

5 Fitch's also noted that NextEra Energy's "continued shift away from merchant
6 businesses toward regulated investments and contracted non-regulated renewable
7 assets is also supportive of its credit profile." Exhibit No. ____ (RAB-5) at p. 2
8 (SFHHA 007530).

9 Finally, Fitch's states that if "parent [NextEra Energy] increases its debt leverage or
10 changes its corporate strategy such that its risk profile materially worsens, it could
11 adversely affect *FPL's ratings*" Exhibit No. ____ (RAB-5) at p. 3 (SFHHA
12 007531) (emphasis added).

13 **Q. What does S&P say about the impact of FPL's affiliates upon their affiliates'**
14 **ratings.**

15 A. S&P states that:

16 Standard & Poor's Ratings Services' ratings on all NextEra
17 entities reflect *the strength of the regulated cash flows from*
18 *integrated electric utility FP&L*, and the diverse and
19 substantial cash-generation capabilities of its unregulated
20 operations at subsidiary NextEra Energy Resources (NER).
21 FP&L represents about half of the consolidated credit profile
22 and has better business fundamentals than most of its
23 integrated electric peers, with a better-than-average service
24 territory, sound operations, and a credit-supportive regulatory
25 environment in which the company has been able to manage
26 its regulatory risk very well. A willingness to expand through
27 acquisitions, fluctuating cash flows from NER's rapidly
28 expanding portfolio of merchant generation assets and
29 growing marketing and trading activities, and significant
30 exposure at the utility to natural gas detract from credit

1 quality, in our view.

2 We characterize FP&L's business risk profile as "excellent,"
3 NextEra's business risk profile as "strong," and the
4 consolidated financial risk profile as "intermediate" under our
5 criteria.

6 * * * *

7 NER, the main subsidiary under unregulated NextEra Energy
8 Capital Holdings Inc., engages in electric generation,
9 marketing, and trading throughout the U.S. NER's focus is
10 on geographic and fuel diversity and on developing
11 environmentally advantageous facilities that benefit from
12 public policy trends. The merchant generator's capacity of
13 almost 16,600 MW consists of more than half wind turbines,
14 one-quarter natural-gas-fired stations, and the rest mainly
15 nuclear facilities. More than three-quarters of the wind
16 projects and almost 60% of the total portfolio operate under
17 largely fixed-price, long-term contracts. The rest of the
18 portfolio, including one nuclear plant, is merchant capacity
19 that can be exposed to market prices for its output. While a
20 policy of actively hedging the commodity price risk of plant
21 inputs and outputs helps to reduce the risks associated with
22 merchant energy activities, NER faces an inherent level of
23 commodity price risk. In addition, NER's extensive project
24 financing (approximately 46% of installed capacity) of its
25 assets diminishes its cash flow quality, but this is offset by
26 lower financial risk. NER's risks permanently hinder
27 NextEra's credit quality, especially in light of the influence
28 that marketing and high-risk proprietary trading results have
29 on NER's earnings and cash flows. [Exhibit No. ____ (RAB-5)
30 at pp. 33-34 (SFHHA 007574-75) (emphasis added)].

31 **Q. Does NextEra Energy's group credit profile affect FPL?**

32 A. Yes. S&P states:

33 FPL is subject to our group rating methodology criteria. We
34 assess FPL as a "core" subsidiary of NextEra because it
35 is closely linked to the parent's reputation. As a result, the
36 issuer credit rating on FPL is 'A-', in line with the 'a-' group
37 credit profile of NextEra. [Exhibit No. ____ (RAB-5) at p. 58
38 (OPC 008063)].

1 **Q. Is there another reason why FPL's credit rating and NextEra Energy's credit**
2 **rating are linked?**

3 A. Yes. S&P explains that:

4 We assess the status of NextEra's subsidiaries, Florida Power
5 & Light Co. and NextEra Energy Capital Holdings, Inc., as
6 core subsidiaries Because there are no structural or
7 regulatory insulation provisions in place that could restrict
8 NextEra's access to the assets and cash flow of its
9 subsidiaries, the issuer credit rating on each subsidiary is 'A-',
10 based on the group credit profile of NextEra. [Exhibit No. ____
11 (RAB-5) at pp. 64-65 (OPC 008151-52)].

12 **Q. Mr. Baudino, what is your conclusion regarding the financial health and overall**
13 **risk of FPL?**

14 A. FPL remains a low cost and low risk electric utility with strong A/A ratings.

15
16
17 FPL benefits from several Commission-approved cost recovery clauses that
18 significantly reduce its business and financial risk profiles and help stabilize its
19 earnings. Its excellent bond ratings currently enjoy a stable credit outlook from
20 Moody's and S&P. Overall FPL remains a low risk electric utility with rock solid
21 financial health and overall better credit metrics than its electric utility peers.

22 Further, as I mentioned earlier, current interest rates are at or near historic lows.

23 Although the Fed may increase interest rates later this year, I expect the Fed to
24 support the current low interest rate environment in order to foster economic growth.

25 This interest rate environment supports lower expected returns from investors and
26 my ROE analysis in the next section of my testimony will demonstrate that this is the
27 case.

28

1 **III. DETERMINATION OF FAIR RATE OF RETURN**

2 **Q. Please describe the methods you employed in estimating a fair rate of return for**
3 **FPL.**

4 A. I employed a Discounted Cash Flow (“DCF”) analysis for a group of comparison
5 electric companies to estimate the cost of equity for the Company’s regulated electric
6 operations. I also employed several Capital Asset Pricing Model (“CAPM”)
7 analyses using both historical and forward-looking data.

8 **Q. What are the main guidelines to which you adhere in estimating the cost of**
9 **equity for a firm?**

10 A. Generally speaking, the estimated cost of equity should be comparable to the returns
11 of other firms with similar risk and should be sufficient for the firm to attract capital.
12 These are the basic standards set out by the United States Supreme Court in *Federal*
13 *Power Comm'n v. Hope Natural Gas Co.*, 320 U.S. 591 (1944) and *Bluefield W.W. &*
14 *Improv. Co. v. Public Service Comm'n*, 262 U.S. 679 (1922).

15
16 From an economist’s perspective, the notion of “opportunity cost” plays a vital role
17 in estimating the return on equity. One measures the opportunity cost of an
18 investment equal to at least what one would have obtained in the next best
19 alternative. For example, let us suppose that an investor decides to purchase the
20 stock of a publicly traded electric utility. That investor made the decision based on
21 the expectation of dividend payments and perhaps some appreciation in the stock’s
22 value over time; however, that investor’s opportunity cost is measured by at least
23 what she or he could have invested in as the next best alternative. That alternative

1 could have been another utility stock, a utility bond, a mutual fund, a money market
2 fund, or any other number of comparable investment vehicles.

3
4 The key determinant in deciding whether to invest, however, is based on
5 comparative levels of risk. Our hypothetical investor would not invest in a particular
6 electric company stock if it offered a return lower than other investments of similar
7 risk. The opportunity cost simply would not justify such an investment. Thus, the
8 task for the rate of return analyst is to estimate a return that is comparable to the
9 return being offered by other risk-comparable firms.

10 **Q. What are the major types of risk faced by utility companies?**

11 A. In general, risk associated with the holding of common stock can be separated into
12 three major categories: business risk, financial risk, and liquidity risk. Business risk
13 refers to risks inherent in the operation of the business. Volatility of the firm's sales,
14 long-term demand for its product(s), the amount of operating leverage, and quality of
15 management are all factors that affect business risk. The quality of regulation at the
16 state and federal levels also plays an important role in business risk for regulated
17 utility companies.

18
19 Financial risk refers to the impact on a firm's future cash flows from the use of debt
20 in the capital structure. Interest payments to bondholders represent a prior call on the
21 firm's cash flows and must be met before income is available to the common

1 shareholders. Additional debt means additional variability in the firm's earnings,
2 leading to additional risk.

3
4 Liquidity risk refers to the ability of an investor to quickly sell an investment without
5 a substantial price concession. The easier it is for an investor to sell an investment
6 for cash, the lower the liquidity risk will be. Stock markets, such as the New York
7 and American Stock Exchanges, help ease liquidity risk substantially. Investors who
8 own stocks that are traded in these markets know on a daily basis what the market
9 prices of their investments are and that they can sell these investments fairly quickly.
10 The stocks of numerous enterprises owning electric utilities are traded on the New
11 York Stock Exchange and are considered liquid investments.

12 **Q. Are there any sources available to investors that quantify the total risk of a**
13 **company?**

14 A. Bond and credit ratings are tools that investors use to assess the risk comparability of
15 firms. Bond rating agencies such as Moody's and Standard and Poor's perform
16 detailed analyses of factors that contribute to the risk of a particular investment. The
17 end result of their analyses is a bond and/or credit rating that reflects these risks.

18 **Discounted Cash Flow ("DCF") Model**

19 **Q. Please describe the basic DCF approach.**

20 A. The basic DCF approach is rooted in valuation theory. It is based on the premise that
21 the value of a financial asset is determined by its ability to generate future net cash
22 flows. In the case of a common stock, those future cash flows generally take the

1 form of dividends and appreciation in stock price. The value of the stock to
2 investors is the discounted present value of future cash flows. The general equation
3 then is:

$$V = \frac{R}{(1+r)} + \frac{R}{(1+r)^2} + \frac{R}{(1+r)^3} + \dots + \frac{R}{(1+r)^n}$$

5 *Where:* $V = \text{asset value}$
6 $R = \text{yearly cash flows}$
7 $r = \text{discount rate}$

8
9 This is no different from determining the value of any asset from an economic point
10 of view; however, the commonly employed DCF model makes certain simplifying
11 assumptions. One is that the stream of income from the equity share is assumed to
12 be perpetual; that is, there is no salvage or residual value at the end of some maturity
13 date (as is the case with a bond). Another important assumption is that financial
14 markets are reasonably efficient; that is, they correctly evaluate the cash flows
15 relative to the appropriate discount rate, thus rendering the stock price efficient
16 relative to other alternatives. Finally, the model I employ also assumes a constant
17 growth rate in dividends. The fundamental relationship employed in the DCF
18 method is described by the formula:

$$k = \frac{D_1}{P_0} + g$$

19 *Where:* $D_1 = \text{the next period dividend}$
20 $P_0 = \text{current stock price}$
21 $g = \text{expected growth rate}$
22 $k = \text{investor-required return}$

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Under the formula, it is apparent that “k” must reflect the investors’ expected return. Use of the DCF method to determine an investor-required return is complicated by the need to express investors’ expectations relative to dividends, earnings, and book value over an infinite time horizon. Financial theory suggests that stockholders purchase common stock on the assumption that there will be some change in the rate of dividend payments over time. We assume that the rate of growth in dividends is constant over the assumed time horizon, but the model could easily handle varying growth rates if we knew what they were. Finally, the relevant time frame is prospective rather than retrospective.

Q. What was your first step in conducting your DCF analysis for FPL?

A. My first step was to construct a comparison group of companies with a risk profile that is reasonably similar to FPL.

Q. Please describe your approach for selecting a comparison group of electric companies.

A. I used several criteria to select a comparison group. First, using the June 2016 issue of AUS Utility Reports, I selected electric companies whose bonds were rated at least A by Moody’s and/or Standard and Poor’s. FPL currently carries senior secured bond ratings of A from S&P and Aa2 from Moody’s, so using the either/or criterion for an A rating assures that the companies in the comparison group carry bond ratings that are similar to FPL.

1 From that group, I selected companies that had at least 50% of their revenues from
 2 electric operations and that had long-term earnings growth forecasts from Value Line
 3 and either Zacks Investment Research (“Zacks”) or Thomson Financial. I will
 4 describe Zacks and Thomson Financial later in my testimony. From this group, I
 5 then eliminated companies that had recently cut or eliminated dividends, or were
 6 recently or currently involved in significant merger activities.

7
 8 The resulting comparison group of 12 electric companies that I used in my analysis
 9 is shown in the table below.

10

TABLE 1			
COMPARISON GROUP			
	<u>Company</u>	<u>S&P Bond Rating</u>	<u>Moody's Bond Rating</u>
1	ALLETE, Inc. (NYSE-ALE)	A-	A3
2	Alliant Energy Corporation (NYSE-LNT)	A-	A2/A3
3	Avista Corporation (NYSE-AVA)	A-	Baa1
4	Consolidated Edison, Inc. (NYSE-ED)	A-/BBB+	A3
5	Edison International (NYSE-EIX)	BBB+	A2/A3
6	Eversource Energy (NYSE-ES)	A-	A3/Baa1
7	IDACORP, Inc. (NYSE-IDA)	A-	A3
8	NorthWestern Corporation (NYSE-NWE)	NR	A3
9	OGE Energy Corp. (NYSE-OGE)	BBB+	A3
10	Portland General Electric Company (NYSE-POR)	A-	A3
11	Wisconsin Energy Corporation (NYSE-WEC)	A-/BBB+	A1/A2
12	Xcel Energy Inc. (NYSE-XEL)	A-	A3
Source: AUS Monthly Utility Report, June 2016			

11

12 **Q. What was your first step in determining the DCF return on equity for the**
 13 **comparison group?**

1 A. I first determined the current dividend yield, D_1/P_0 , from the basic equation. My
2 general practice is to use six months as the most reasonable period over which to
3 estimate the dividend yield. The six-month period I used covered the months from
4 December 2015 through May 2016. I obtained historical prices and dividends from
5 Yahoo! Finance. The annualized dividend divided by the average monthly price
6 represents the average dividend yield for each month in the period.

7

8 The resulting average dividend yield for the group is 3.44%. These calculations are
9 shown in Exhibit No. ____ (RAB-6).

10

11 **Q. Having established the average dividend yield, how did you determine the**
12 **investors' expected growth rate for the electric comparison group?**

13 A. The investors' expected growth rate, in theory, correctly forecasts the constant rate
14 of growth in dividends. The dividend growth rate is a function of earnings growth
15 and the payout ratio, neither of which is known precisely for the future. We refer to
16 a perpetual growth rate since the DCF model has no arbitrary cut-off point. We must
17 estimate the investors' expected growth rate because there is no way to know with
18 absolute certainty what investors expect the growth rate to be in the short term, much
19 less in perpetuity.

20

21 In this analysis, I relied on three major sources of analysts' forecasts for growth.
22 These sources are Value Line, Zacks, and Thomson Financial.

1 **Q. Please briefly describe Value Line, Zacks, and Thomson Financial.**

2 A. The Value Line Investment Survey is a widely used and respected source of investor
3 information that covers approximately 1,700 companies in its Standard Edition and
4 several thousand companies in its Plus Edition. It is updated quarterly and probably
5 represents the most comprehensive of all investment information services. It
6 provides both historical and forecasted information on a number of important data
7 elements. Value Line neither participates in financial markets as a broker nor works
8 for the utility industry in any capacity of which I am aware.

9

10 According to Zacks' website, Zacks "was formed in 1978 to compile, analyze, and
11 distribute investment research to both institutional and individual investors." Zacks
12 gathers opinions from a variety of analysts on earnings growth forecasts for
13 numerous firms including regulated electric utilities. The estimates of the analysts
14 responding are combined to produce consensus average estimates of earnings
15 growth.

16

17 Like Zacks, Thomson Financial also provides detailed investment research on
18 numerous companies. Thomson also compiles and reports consensus analysts'
19 forecasts of earnings growth. I obtained these forecasts from Yahoo! Finance.

20 **Q. Why did you rely on analysts' forecasts in your analysis?**

21 A. Return on equity analysis is a forward-looking process. Five-year or ten-year
22 historical growth rates may not accurately represent investor expectations for

1 dividend growth. Analysts' forecasts for earnings and dividend growth provide
2 better proxies for the expected growth component in the DCF model than historical
3 growth rates. Analysts' forecasts are also widely available to investors and one can
4 reasonably assume that they influence investor expectations.

5 **Q. How did you utilize your data sources to estimate growth rates for the**
6 **comparison group?**

7 A. Exhibit No. ____ (RAB-7) presents the Value Line, Zacks, and Thomson Financial
8 forecasted growth estimates. These earnings and dividend growth estimates for the
9 comparison group are summarized on Columns (1) through (5) of Exhibit No. ____
10 (RAB-7).

11
12 I also utilized the sustainable growth formula in estimating the expected growth rate.
13 The sustainable growth method, also known as the retention ratio method, recognizes
14 that the firm retains a portion of its earnings to fuel growth in dividends. These
15 retained earnings, which are plowed back into the firm's asset base, are expected to
16 earn a rate of return. This, in turn, generates growth in the firm's book value, market
17 value, and dividends.

18
19 The sustainable growth method is calculated using the following formula:

20
$$G = B * R$$

21 *Where: G = expected retention growth rate*
22 *B = the firm's expected retention ratio*
23 *R = the expected return*

1

2 In its proper form, this calculation is forward-looking. That is, the investors'
3 expected retention ratio and return must be used in order to measure what investors
4 anticipate will happen in the future. Data on expected retention ratios and returns
5 may be obtained from Value Line.

6

7 The expected sustainable growth estimates for the comparison group are presented in
8 Column (3) on page 1 of Exhibit No. ____ (RAB-7). The data came from the Value
9 Line forecasts for the comparison group.

10 **Q. How did you approach the calculation of earnings growth forecasts in this case?**

11 A. For purposes of this case, I looked at two different methods for calculating the
12 expected growth rates for my comparison group. For Method 1, I calculated the
13 average of all the growth rates for the companies in my comparison group using
14 Value Line, Zacks, and Thomson. For Method 2, I calculated the median growth
15 rates for my comparison group. The median value represents the middle value in a
16 data range and is not influenced by excessively high or low numbers in the data set.
17 The median growth rate for each forecast provides additional valuable information
18 regarding expected growth rates for the group.

19

20 The expected growth rates produced from these two methods fall in a range from
21 3.75% to 6.00%.

1 **Q. How did you proceed to determine the DCF return of equity for the electric**
2 **comparison group?**

3 A. To estimate the expected dividend yield (D_1) for the group, the current dividend
4 yield must be moved forward in time to account for dividend increases over the next
5 twelve months. I estimated the expected dividend yield by multiplying the current
6 dividend yield by one plus one-half the expected growth rate.

7

8 I then added the expected growth rates to the expected dividend yield. The
9 calculations of the resulting DCF returns on equity for both methods are presented on
10 Exhibit No. ____ (RAB-7), page 2.

11 **Q. Please explain how you calculated your DCF cost of equity estimates.**

12 A. Exhibit No. ____ (RAB-7) presents the DCF results utilizing the two different
13 methods I described earlier. I used the Value Line earnings and dividend growth
14 forecasts and the consensus analysts' forecasts. Using the average group growth rate
15 in Method 1, the DCF results range from 8.15% to 9.50%, with an average ROE for
16 the group of 8.64%. For Method 2, which employs median growth rates, the DCF
17 results range from 8.52% to 9.54%, with an average ROE of 8.87%.

18 **Capital Asset Pricing Model**

19 **Q. Briefly summarize the Capital Asset Pricing Model ("CAPM") approach.**

20 A. The theory underlying the CAPM approach is that investors, through diversified
21 portfolios, may combine assets to minimize the total risk of the portfolio.
22 Diversification allows investors to diversify away all risks specific to a particular

1 company and be left only with market risk that affects all companies. Thus, the
2 CAPM theory identifies two types of risks for a security: company-specific risk and
3 market risk. Company-specific risk includes such events as strikes, management
4 errors, marketing failures, lawsuits, and other events that are unique to a particular
5 firm. Market risk includes inflation, business cycles, war, variations in interest rates,
6 and changes in consumer confidence. Market risk tends to affect all stocks and
7 cannot be diversified away. The idea behind the CAPM is that diversified investors
8 are rewarded with returns based on market risk.

9
10 Within the CAPM framework, the expected return on a security is equal to the risk-
11 free rate of return plus a risk premium that is proportional to the security's market, or
12 non-diversifiable, risk. Beta is the factor that reflects the inherent market risk of a
13 security and measures the volatility of a particular security relative to the overall
14 market for securities. For example, a stock with a beta of 1.0 indicates that if the
15 market rises by 15%, that stock will also rise by 15%. This stock moves in tandem
16 with movements in the overall market. Stocks with a beta of 0.5 will only rise or fall
17 50% as much as the overall market. So with an increase in the market of 15%, this
18 stock will only rise 7.5%. Stocks with betas greater than 1.0 will rise and fall more
19 than the overall market. Thus, beta is the measure of the relative risk of individual
20 securities vis-à-vis the market.

21
22 Based on the foregoing discussion, the equation for determining the return for a
23 security in the CAPM framework is:

1

$$K = Rf + \beta(MRP)$$

2 Where: *K* = *Required Return on equity*
3 *Rf* = *Risk-free rate*
4 *MRP* = *Market risk premium*
5 *β* = *Beta*

6

7 This equation tells us about the risk/return relationship posited by the CAPM.
8 Investors are risk averse and will only accept higher risk if they expect to receive
9 higher returns. These returns can be determined in relation to a stock's beta and the
10 market risk premium. The general level of risk aversion in the economy determines
11 the market risk premium. If the risk-free rate of return is 3.0% and the required
12 return on the total market is 15%, then the risk premium is 12%. Conceptually, any
13 stock's required return can be determined by multiplying its beta by the market risk
14 premium. Stocks with betas greater than 1.0 are considered riskier than the overall
15 market and will have higher required returns. Conversely, stocks with betas less than
16 1.0 will have required returns lower than the market as a whole.

17 **Q. In general, are there concerns regarding the use of the CAPM in estimating the**
18 **return on equity?**

19 A. Yes. There is some controversy surrounding the use of the CAPM.¹ There is
20 evidence that beta is not the primary factor for determining the risk of a security. For
21 example, Value Line's "Safety Rank" is a measure of total risk, not its calculated

1 For a more complete discussion of some of the controversy surrounding the use of the CAPM, refer to *A Random Walk Down Wall Street* by Burton Malkiel, pp. 206 - 211, 2007 edition.

1 beta coefficient. Beta coefficients usually describe only a small amount of total
2 investment risk.

3
4 There is also substantial judgment involved in estimating the required market return.
5 In theory, the CAPM requires an estimate of the return on the total market for
6 investments, including stocks, bonds, real estate, etc. It is nearly impossible for the
7 analyst to estimate such a broad-based return. Often in utility cases, a market return
8 is estimated using the S&P 500 or the return on Value Line's stock market
9 composite. However, these are limited sources of information with respect to
10 estimating the investor's required return for all investments. In practice, the total
11 market return estimate faces significant limitations to its estimation and, ultimately,
12 its usefulness in quantifying the investor required ROE.

13
14 In the final analysis, a considerable amount of judgment must be employed in
15 determining the risk-free rate and market return portions of the CAPM equation.
16 The analyst's application of judgment can significantly influence the results obtained
17 from the CAPM. My past experience with the CAPM indicates that it is prudent to
18 use a wide variety of data in estimating investor-required returns. Of course, the
19 range of results may also be wide, indicating the difficulty in obtaining a reliable
20 estimate from the CAPM.

21 **Q. How did you estimate the market return portion of the CAPM?**

1 A. The first source I used was the Value Line Investment Analyzer, Plus Edition, for
2 June 12, 2016. This edition covers several thousand stocks. The Value Line
3 Investment Analyzer provides a summary statistical report detailing, among other
4 things, forecasted growth rates for earnings and book value for the companies Value
5 Line follows as well as the projected total annual return over the next 3 to 5 years. I
6 present these growth rates and Value Line's projected annual return on page 2 of
7 Exhibit No. ____ (RAB-8). I included median earnings and book value growth rates.
8 The estimated market returns using Value Line's market data range from 9.88% to
9 11.0%. The average of these two market returns is 10.44%.

10 **Q. Why did you use median growth rate estimates rather than the average growth**
11 **rate estimates for the Value Line companies?**

12 A. Using median growth rates is likely a more accurate method of estimating the central
13 tendency of Value Line's large data set compared to the average growth rates.
14 Average earnings and book value growth rates may be unduly influenced by very
15 high or very low 3 - 5 year growth rates that are unsustainable in the long run. For
16 example, Value Line's Statistical Summary shows both the highest and lowest value
17 for earnings and book value growth forecasts. For earnings growth, Value Line
18 showed the highest earnings growth forecast to be 98% and the lowest growth rate to
19 be -30.7%. The highest book value growth rate was 73.5% and the lowest was -
20 40.0%. None of these levels of growth is compatible with long-run growth prospects
21 for the market as a whole. The median growth rate is not influenced by such
22 extremes because it represents the middle value of a very wide range of earnings
23 growth rates.

1 **Q. Please continue with your market return analysis.**

2 A. I also considered a supplemental check to the Value Line projected market return
3 estimates. Morningstar publishes a study of historical returns on the stock market in
4 its *Ibbotson SBBI 2015 Classic Yearbook*. Some analysts employ historical data to
5 estimate the market risk premium of stocks over the risk-free rate. The assumption is
6 that a risk premium calculated over a long period of time is reflective of investor
7 expectations going forward. Exhibit No. ____ (RAB-9) presents the calculation of the
8 market returns using the historical data.

9 **Q. Please explain how this historical risk premium is calculated.**

10 A. Exhibit No. ____ (RAB-9) shows both the geometric and arithmetic average of
11 yearly historical stock market returns over the historical period from 1926 - 2014.
12 The average annual income return for 20-year Treasury bond is subtracted from
13 these historical stocks returns to obtain the historical market risk premium of stock
14 returns over long-term Treasury bond income returns. The historical market risk
15 premium range is 5.03% - 7.03%.

16 **Q. Did you add an additional measure of the historical risk premium in this case?**

17 A. Yes. Morningstar reported the results of a study by Dr. Roger Ibbotson and Dr. Peng
18 Chen indicating that the historical risk premium of stock returns over long-term
19 government bond returns has been significantly influenced upward by substantial
20 growth in the price/earnings ("P/E") ratio for stocks from 1980 through 2001.²
21 Morningstar recommended adjusting this growth in the P/E ratio for stocks out of the

2 ² 2015 *Ibbotson SBBI Classic Yearbook*, Morningstar, pp. 156 - 158.

1 historical risk premium because "it is not believed that P/E will continue to increase
2 in the future." Morningstar's adjusted historical arithmetic market risk premium is
3 6.19%, which I have also included in Exhibit No. ____ (RAB-9).

4 **Q. Mr. Baudino, you testified that you used the SBBI 2015 Yearbook. Does**
5 **Morningstar still publish the SBBI Yearbook?**

6 A. No. Morningstar discontinued publication of the SBBI Yearbook this year.
7 However, I present the analyses in Exhibit No. ____ (RAB-9) as additional
8 information and perspective with respect to historical risk premiums of common
9 stocks over long-term Treasury bonds.

10 **Q. How did you determine the risk free rate?**

11 A. I used the average yields on the 20-year Treasury bond and five-year Treasury note
12 over the six-month period from December 2015 through May 2016. The 20-year
13 Treasury bond may be used as a proxy for the risk-free rate, but it contains a
14 significant amount of interest rate risk. The five-year Treasury note carries less
15 interest rate risk than the 20-year bond and is more stable than three-month Treasury
16 bills. Therefore, I have employed both of these securities as proxies for the risk-free
17 rate of return. This approach provides a reasonable range over which the CAPM
18 return on equity may be estimated.

19 **Q. How did you determine the value for beta?**

20 A. I obtained the betas for the companies in the electric distribution group from the
21 most recent Value Line reports. The average of the Value Line betas for the
22 comparison group is 0.73.

1 **Q. Please summarize the CAPM results.**

2 A. For my forward-looking CAPM return on equity estimates, the CAPM results are
3 8.03% - 8.28%. Using historical risk premiums, the CAPM results are 6.02% -
4 7.49%.

5 **Conclusions and Recommendations Regarding Authorized ROE**

6 **Q. Please summarize the cost of equity you recommend the Commission adopt for**
7 **FPL.**

8 A. I recommend that the Commission adopt the DCF model I developed and the cost of
9 equity estimates for the comparison group of electric utility companies that I
10 compiled. Table 2 below summarizes the results of my ROE analyses.

11

1

Baudino DCF Methodology:	
Average Growth Rates	
- High	9.50%
- Low	8.15%
- Average	8.64%
Median Growth Rates:	
- High	9.54%
- Low	8.52%
- Average	8.87%
CAPM:	
- 5-Year Treasury Bond	8.03%
- 20-Year Treasury Bond	8.28%
- Historical Returns	6.02% - 7.49%

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The results for the electric company comparison group averages using the constant-growth DCF model and the expected growth rate forecasts ranged from 8.64% to 8.87%. Based on this range of results, I recommend that the Commission adopt a 9.00% return on equity for FPL in this proceeding. Based on a comparison of current bond ratings, FPL is a lower risk utility company relative to my comparison group. Nonetheless, for purposes of the ROE ranges I recommend, I am placing FPL at the top of the range and rounding upward to 9.0%. I offer this recommendation to the Commission as a just and reasonable estimate of investor return on equity requirements for a lower risk electric utility such as FPL.

Finally, it should be noted that the CAPM results are significantly lower than the DCF results in this proceeding. This is the case with both the forward-looking and

1 the historical versions of the CAPM. I do not rely on the CAPM for my ROE
2 recommendation, but these results suggest that my recommended ROE of 9.00% is
3 reasonable, even generous, based on current capital market conditions.

4 **Capital Structure**

5 **Q. Please explain what a capital structure is and how it affects a utility's rates.**

6 A. A utility's capital structure consists of the percentages of debt, equity or other
7 financial components that are used to finance a utility's investments. Equity and
8 debt are two primary components for a capital structure and affect a utility's costs
9 and rates in different ways.

10
11 Utilities are permitted an allowed return on common equity by regulatory
12 commissions. Those returns are not tax deductible and an income tax gross-up is
13 added to the calculated equity return. Therefore, equity financing is more expensive
14 than debt financing when income taxes are considered. In this proceeding, for
15 example, FPL's debt cost rate is 4.62% and its requested cost of equity, including the
16 proposed performance adder, is 11.50%. Using the Company's gross-up factor of
17 1.63, the gross-up cost of equity is 18.75%. FPL's grossed-up requested cost of
18 equity, then, is 400% greater than its cost of debt.

19
20 In addition, from the investors' perspective, equity investment is more risky than
21 debt investment. Thus, equity investors require a higher return than debt investors to
22 compensate them for the additional risks that they incur.

1

2 Selecting a utility's capital structure for ratemaking purposes involves balancing
3 different considerations. Two extreme examples may help illustrate those
4 considerations. If a utility were completely financed by equity, the utility would not
5 have any leverage and would therefore be less risky. However, its overall rate of
6 return, and therefore costs to consumers, would be higher because its capital
7 structure would consist completely of higher cost equity. In this example, the manner
8 in which the utility financed its rate base results in unreasonable and burdensome
9 costs for ratepayers.

10

11 On the other hand, if a utility was completely financed by debt, the utility would
12 experience a high amount of financial risk and the utility's cost of debt would
13 substantially increase. In both of these examples, ratepayers would not be well
14 served by the utility's management of its capital structure.

15

16 Setting a utility's target capital structure involves balancing the risk of using lower
17 cost debt against the cost of equity financing, including both the actual cost of equity
18 and the tax implications. A utility and its regulator must consider the risks and costs
19 of various capitalization ratios to ensure that ratepayers are provided with a prudent
20 capitalization ratio at the least overall cost.

21 **Q. Do the incentives of regulated and unregulated enterprises differ when it comes**
22 **to capital structures?**

1 A. FPL has acknowledged that there is a distinction between rate regulated entities and
2 unregulated entities. Exhibit No. ____ (RAB-10) at p. 8 (Tr. at 459). FPL has
3 acknowledged that if an unregulated enterprise substitutes more debt in lieu of a
4 thicker equity component, earnings per share would increase because of spreading
5 such earnings over a smaller equity base. Exhibit No. ____ (RAB-10) at p. 5
6 (Tr. at 456:14-21).

7

8 However, if within FPL's capital structure existing equity was replaced with debt,
9 earnings per share of FPL would not automatically increase, in contrast to
10 unregulated entities. Exhibit No. ____ (RAB-10) at p. 8 (Tr. at 459:6-10).

11 **Q. Did you review FPL's requested capital structure?**

12 A. Yes. The Company's requested capital structure and weighted cost of capital is
13 presented in Schedule D-1A and is supported by the Direct Testimony of FPL
14 witnesses Hevert and Dewhurst. On page 23 of his Direct Testimony, Mr. Dewhurst
15 recommended an equity ratio of 59.6% based on investor sources of capital. Mr.
16 Dewhurst states that FPL has maintained its equity ratio at around 59% - 60% for
17 "well over a decade". On lines 14 through 16, Mr. Dewhurst testified that "the
18 current equity ratio will continue to support FPL's strong financial position and the
19 benefits its provides to customers."

20 **Q. When asked during discovery in this case to produce written documentation**
21 **from NextEra Energy or FPL over the last 4 years discussing capital structures,**
22 **how many documents were produced?**

23 A. None. Exhibit No. ____ (RAB-5) at p. 68 (Response to OPC POD No. 35).

1 **Q. What is FPL’s position concerning capitalization structure?**

2 A. FPL claims that FPL’s current financial policies, including its capitalization, resulted
3 in customers enjoying “a low total cost of capital” (Dewhurst Direct at 9:1). Yet
4 FPL has no documents regarding how “increasing, decreasing or maintaining FPL’s
5 equity ratio would affect its ‘total cost of capital.’ ” Exhibit No. ____ (RAB-5) at p.
6 69 (Response to SFHHA POD No. 62).

7

8 FPL Witness Dewhurst also claims that FPL’s financial policies, including its
9 capitalization, “resulted in an excellent credit rating.” Dewhurst Direct at 16:7-9.
10 Yet, when asked in discovery to provide “all documents prepared by or for FPL in
11 the past four years but prior to March 15, 2016 that discuss or analyze how FPL’s
12 equity ratio affected its credit ratings,” FPL could not provide any responsive
13 documents. Exhibit No. ____ (RAB-5) at p. 70 (Response to SFHHA POD No. 65).

14 **Q. As you described earlier, there is a tradeoff between cost and risk that must be**
15 **considered when selecting a utility’s capital structure. How has FPL**
16 **documented its analysis of that trade off?**

17 A. In discovery, FPL admitted that it had no “documents prepared by or for FPL in the
18 past four years but prior to March 15, 2016 that discuss the costs and benefits of FPL
19 maintaining its current credit rating” or “improving FPL’s financial strength.” Exhibit
20 No. ____ (RAB-5) at pp. 72-73 (Responses to SFHHA POD Nos. 66 and 67).

21 **Q. Did FPL provide any documents, created prior to filing this rate case, that**
22 **described FPL’s target capital structure?**

23 A. No. Exhibit No. ____ (RAB-5) at p. 74 (Response to SFHHA POD No. 60).

1 **Q. Did FPL provide any analysis, performed prior to filing the instant rate case, of**
2 **the costs and benefits of maintaining FPL’s credit ratings?**

3 A. No. Exhibit No. ____ (RAB-5) at p. 73 (Response to SFHHA POD No. 67).

4 **Q. Did FPL provide any analysis, performed prior to filing this rate case,**
5 **concerning whether changing or retaining FPL’s equity ratio would affect its**
6 **total cost of capital?**

7 A. No. Exhibit No. ____ (RAB-5) at p. 75 (Response to SFHHA POD No. 62).

8 **Q. Did FPL provide any documents, prepared before filing this case, that analyzed**
9 **how FPL’s equity ratio affected its “financial strength” or access to capital?**

10 A. No. Exhibit No. ____ (RAB-5) at p. 76 (Response to SFHHA POD No. 64).

11 **Q. Did FPL document any analysis of how FPL’s equity ratio affected its credit**
12 **ratings?**

13 A. No. Exhibit No. ____ (RAB-5) at p. 70 (Response to SFHHA POD No. 65).

14 **Q. How many other vertically-integrated utilities did FPL identify as having an**
15 **approved equity ratio equivalent to that of FPL based on investor-sourced**
16 **funds?**

17 A. None. Exhibit No. ____ (RAB-5) at pp. 77-78 (Responses to FIPUG Int. No. 3 and
18 FIPUG POD No. 2).

19 **Q. Did FPL adequately consider how other utilities finance their operations?**

20 A. No. FPL Witness Dewhurst claimed that FPL “employed a balanced capital
21 structure consistent with other financially strong utilities.” However, when asked in
22 discovery to “provide FPL’s study of the capital structures employed by ‘other
23 financially strong utilities’ ”, FPL could not provide any analyses. Exhibit No. ____
24 (RAB-5) at p. 79 (Response to SFHHA POD No. 61).

1

2

FPL also failed to conduct any studies “that compare the financial strength of FPL to

3

that of other U.S. electric utilities.” Exhibit No. ____ (RAB-5) at p. 80 (Response to

4

SFHHA POD No. 63).

5

Q. Mr. Baudino, is FPL’s proposed proportion of investor-sourced capitalization composed of equity comparable to that of the companies in your comparison group?

6

7

8

A. No. The Company's proposed proportionate share composed of equity is

9

significantly higher than that used by the companies in my comparison group. Table

10

3 below presents the common equity ratios for my comparison group. I obtained the

11

data from the most recent Value Line Investment Survey reports and from AUS

12

Utility Reports, June 2016.

	Value Line 2015 Common <u>Equity</u>	AUS Common <u>Equity</u>
ALLETE, Inc.	53.7%	54.1%
Alliant Energy Corp.	51.4%	48.3%
Avista Corporation	50.0%	50.3%
Consolidated Edison, Inc.	52.1%	48.2%
Edison International	46.7%	44.8%
Eversource Energy	53.6%	50.4%
IDACORP, Inc.	54.4%	52.4%
NorthWestern Corp.	46.9%	45.2%
OGE Energy	55.7%	53.9%
Portland General Electric	52.2%	51.0%
WEC Energy	48.6%	46.9%
Xcel Energy Inc.	45.9%	43.3%
Averages	50.9%	49.1%
Sources: Value Line Investment Survey, AUS Utility Monthly Reports		

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It is abundantly clear from Table 3 that FPL's equity ratio greatly exceeds the comparison group equity ratio. In fact, none of the companies has an equity ratio near 60%, the highest being OGE Energy at 55.7%.

6 **Q.**

Does FPL need to maintain an unadjusted equity ratio of 60% to maintain its bond and credit ratings?

7

8 **A.**

In my opinion, it does not. The utilities in my comparison have similar bond ratings to FPL and have much lower common equity ratios. In my view, this suggests that FPL could materially reduce its equity ratio and very likely be able to maintain an A/A bond rating.

10

11

1

2 Furthermore, FPL Witness Dewhurst's comparison group of regulated utilities in
3 Southeast States have authorized equity ratios that range from approximately 43% to
4 just 54%. Exhibit No. ____ (RAB-5) at pp. 81-82 (Response to Staff ROG No. 146,
5 Attachment No. 1).

6

7 Likewise, the average capital structure for Mr. Hevert's proxy group of utilities is
8 53%, slightly higher than my comparison group but very far below FPL's requested
9 common equity ratio of nearly 60%.

10 **Q. Do you have any other concern regarding FPL's equity rich capital structure?**

11 A. Yes. One concern is that the excessive FPL common equity ratio means that
12 ratepayers are subsidizing NextEra Energy's unregulated affiliate activities. It is
13 unlikely that NextEra Energy would be able to support and maintain a single 'A'
14 credit rating on a corporate-wide basis without the support of an excessive FPL
15 common equity ratio because NextEra Energy Resources is extremely highly
16 leveraged. And, as I noted in Section II of my Direct Testimony, NextEra Energy's
17 unregulated operations are financed with only 27% common equity. The materials
18 quoted in Section II above indicate that FPL's credit rating is linked to that of
19 NextEra Energy. NextEra Energy's credit rating is a function of the higher-risk,
20 higher-leverage non-retail electric service operations, and of FPL's lower risk,
21 modestly leveraged, retail electric service operations.

22

1 Second, debt financing for investment-grade enterprises with FPL's characteristics
2 are at, or near, historic lows. FPL should have more fully analyzed the potential for
3 capital cost savings to ratepayers. As shown above FPL has not done that in any
4 form that regulators or customers can review and conclude that the Company made a
5 series of sound choices to provide service at the lowest reasonable cost.

6
7 Third, it is an economically inefficient outcome for ratepayers to support a higher
8 than necessary equity ratio for FPL. There is a transfer of income in the form of
9 economic rents being paid by FPL's customers to FPL, a monopoly provider of
10 electric service. Regulation should prevent this kind of income transfer, which
11 benefits shareholders to the detriment of ratepayers.

12
13 A fourth reason relates to the efficient use of society's scarce capital resources. A
14 60% common equity ratio imposes higher than necessary capital costs, when the
15 same productivity and output could be achieved with a less costly set of inputs. This
16 approach is economically inefficient from the perspective of producing the same
17 output at a lower total overall cost to society.

18 **Q. What is your recommendation in this proceeding for FPL's capital structure**
19 **and weighted cost of capital?**

20 A. In this proceeding, I recommend that the Commission adopt a common equity ratio
21 for FPL of 55%. The highest single common equity ratio in my comparison group is
22 55%. FPL had a 55% equity component in 2014 as described above. The Hevert
23 comparison group has an overall average capital structure of 53% equity, and my

1 comparison group has an average equity component of approximately 50% of
2 average capital structure. My recommended common equity ratio of 55% is quite
3 liberal and certainly reasonable compared to FPL's 60% common equity ratio.

4 **Q. Didn't you accept FPL's common equity ratio in Docket No. 1200015-EI?**

5 A. Yes, I did. However, I also testified in that docket that it would have been
6 reasonable to reduce the Company's excessive common equity ratio in that case and
7 that the Commission declined to accept my recommendation to reduce the
8 Company's common equity ratio in the last base rate case Order in 2009.

9
10 In this docket, I recommend that the Commission focus on reducing FPL's common
11 equity ratio. Equity financing is by far the most expensive form of financing for the
12 Company. At a 9.0% return on equity, the pretax return equates to a pretax cost of
13 14.7% using a tax gross-up factor of 1.63. This is the return ratepayers must pay to
14 finance the Company's rate base. The Company's current cost of long-term debt is
15 1,000 basis points lower, at 4.62%, obviously a far lower cost of financing than
16 14.7%. This disparity in cost between equity and debt is even greater --
17 approximately 1400 basis points -- if FPL's recommended ROE were to be
18 implemented. Thus equity under either ROE is at least 3 to 4 times as expensive as
19 debt. Of course, FPL cannot finance its entire rate base with debt and must use
20 common equity in order to reduce its financial risk and generate cash coverages to
21 maintain its A/A bond rating. However, it is clear that FPL does not need a 60%
22 common equity ratio to generate an A bond rating. Setting the Company's equity

1 ratio at **55%** represents a fair balance between FPL's ratepayers and its financial
2 integrity.

3 **Q. In FPL's last rate case, did Company witnesses cite PPAs as support for having**
4 **a higher common equity ratio?**

5 A. Yes. Mr. Dewhurst noted on page 28, line 20 through page 29, line 17 of his
6 Rebuttal Testimony in Docket No. 120015-EI that rating agencies make adjustments
7 to a utility's capital structure in evaluating financial risk. Mr. Dewhurst testified that
8 S&P imputed \$922 million of the Company's PPAs as debt when evaluating FPL's
9 financial strength.

10 **Q. Did either Mr. Dewhurst or Mr. Hevert cite FPL's PPAs as a reason for**
11 **maintaining the Company's common equity ratio at nearly 60% in this**
12 **proceeding?**

13 A. No.

14 **Q. Has there been a reduction in FPL's PPA obligation since the last rate case?**

15 A. Yes. FPL's 2012 Form 10-K noted on page 113 that the Company was obligated
16 under take-or-pay purchased power contracts with the Jacksonville Electric
17 Authority ("JEA") and with subsidiaries of the Southern Company to pay for
18 approximately 1,330 mWs annually through 2015 and 375 mWs thereafter through
19 2021. For the year ending December 31, 2011, FPL stated that annual capacity
20 charges its PPA contracts were \$511 million.

21

22 For the year ending December 31, 2015, NextEra Energy 's 2015 10-K report noted
23 on page 118 that its PPA obligations were for only 375 mWs through 2021, or about

1 28% of the level in 2011. This reflects the expiration of a substantial portion of
2 FPL's PPAs since 2012. FPL reported that capacity charges under the PPAs were
3 \$434 million in 2015. However, the Company forecasted a substantial reduction in
4 these charges, with \$185 million in 2016 declining to \$110 million in 2020.

5 **Q. Given the substantial decline in FPL's PPA obligations, should the Commission**
6 **continue to allow FPL a 60% common equity ratio?**

7 A. No, given the change in circumstances since 2012.

8 **Q. If the Commission decides to authorize a ROE greater than your recommended**
9 **9.0%, should your 55% equity ratio be adjusted?**

10 A. Yes. If the Commission authorizes a ROE greater than 9.0%, I recommend that
11 FPL's equity ratio be lowered. The Commission could lower the Company's equity
12 ratio to 53%, which is the average common equity ratio of Mr. Hevert's proxy group
13 of companies. This is certainly a reasonable, even generous, equity percentage
14 considering that the average equity ratio for my comparison group of companies is
15 50%.

16 **Cost of Debt**

17 **Q. Did you examine FPL's requested cost of long-term debt?**

18 A. Yes, I did. On page 24 of his Direct Testimony, lines 10 through 13, Mr. Dewhurst
19 testified that the Company projected its long-term debt cost by relying on the Blue
20 Chip Financial Forecast. Cost projections were presented in MFR D-8. For the 2017
21 test year, the Company included two new issues of First Mortgage Bonds with

1 assumed coupon rates of 6.16%. For the year 2018 the Company included two
2 additional new issues of First Mortgage Bonds with assumed coupon rates of 6.50%.

3 **Q. Are these assumed coupon rates for 2017 and 2018 reasonable?**

4 A. No, they are not. Given current long-term debt rates for A-rated utilities, coupon
5 rates from 6.16% to 6.50% are grossly inflated and should be rejected by the
6 Commission.

7 **Q. What have the recent yields been for A-rated utility bonds in 2016?**

8 A. According to the Mergent Bond Record, A-rated utility bond yields ranged from
9 3.93% in May to 4.27% in January. Moody's reported that as of June 10, 2016 A-
10 rated utility bond yields were 3.75%.

11

12 Although the Blue Chip Financial Forecasts may be forecasting higher future interest
13 rates in 2017 and 2018, there is absolutely no reason to adopt forecasts that are
14 excessively higher than today's current utility bond yields. Forecasts of future
15 interest rates may never come to pass and in that eventuality, ratepayers would be
16 forced to support inflated debt costs.

17 **Q. What is your recommended cost of long-term debt for FPL's forecasted debt**
18 **issues in 2017 and 2018?**

19 A. I recommend that the Commission authorize a cost of debt of 4.1% for FPL's
20 forecasted debt issues.

21

1 My recommendation is based on the highest yield for A-rated debt this year. As I
2 stated previously, the yield on A-rated utility debt in June is 3.75%. Thus, my
3 recommended yield of 4.10% allows for a 35 basis point increase in the current A-
4 rated bond yield.

5 **Q. How would financing debt in 2017 at FPL's projected interest rates compare to**
6 **financing debt at current rates?**

7 A. Presuming the need for \$950 million in debt in 2018, it is obvious that financing it
8 now rather than running the risk of incurring interest rates of 6.16% - 6.50% would
9 benefit ratepayers.

10 Assume, for example, that FPL obtains an interest rate of 6.40% on future debt
11 issuances. Borrowing \$950 million at 6.40% per year on a non-amortizing basis
12 would involve annual interest payments of **\$60.8** million (*e.g.*, \$950 million times
13 6.40%). Assume instead that the debt was financed in 2016 at 4.10% (the midpoint
14 of the January-May yields identified above, and well above the 3.75% yield for the
15 most current A-rated yield). The resulting annual interest cost would be **\$39** million.
16 The annual savings in that situation would be about \$22 million, or about **\$440**
17 million over the life of a 20-year bond. The savings would be greater for bonds of
18 longer duration.

19
20 While this simplified scenario can be modified for different maturities and types of
21 debt (*e.g.*, amortizing versus non-amortizing), the point is the same. FPL can save
22 ratepayers substantial money by financing its expected long-term debt at lower
23 current interest rates.

1 **Q. Did you review FPL's requested cost of short-term debt?**

2 A. Yes. The Company's cost of short-term debt is included in its Schedule D-3.

3 **Q. Is FPL's requested cost of short-term debt reasonable?**

4 A. No. I recommend that FPL's cost of short-term debt be adjusted.

5 **Q. Please explain how you adjusted the Company's cost of short-term debt.**

6 A. According to Schedule D-3, FPL included commitment fees of \$4.569 million in its
7 requested cost of short-term debt. These fixed fees should not be included in the cost
8 of short-term debt. Including these largely fixed fees in short-term debt costs requires
9 the Commission to recalculate the percentage cost of short-term debt whenever it
10 changes the rate base or modifies the amount of short-term debt.

11

12 Instead, I recommend that these fees be collected in O&M expenses. In this manner,
13 the Commission ensures that the Company fully recovers these fixed expenses. At
14 the same time, only the short-term debt interest rate itself is reflected in the weighted
15 cost of capital regardless of the adjustments to rate base or the modifications to the
16 capital structure.

17 **Q. What is your recommended cost of short-term debt in this proceeding?**

18 A. I recommend that the Commission adopt a cost of short-term debt of 0.56%. This is
19 the percentage cost shown in Schedule D-3 for the prior year ended December 31,
20 2016. In my opinion, FPL inflated its cost of short-term debt based on forecasts that
21 may or may not come to pass, just as it did for its forecasted long-term debt

1 issuances. My recommended 0.56% cost of short-term debt allows for a reasonable
2 increase over FPL's December 31, 2015 cost of short-term debt of 0.28%, which is
3 also shown in Schedule D-3. The Commission should not allow FPL to pass through
4 inflated costs of short-term debt to its Florida ratepayers.

5 **Q. In your view, is it likely that interest rates will rise this year?**

6 A. Yes, I believe it is likely that interest rates will rise. The Federal Reserve considered
7 raising interest rates this year, only to defer any such increases due to economic
8 concerns relating to job creation, domestic economic growth, and the effect on
9 exchange rates that would increase the value of the dollar abroad and potentially
10 harm U. S. exports. Many financial observers forecasted that the Federal Reserve
11 would increase rates in June 2016; of course, that ultimately did not occur. In any
12 case, how much interest rates will increase this year, if at all, in anyone's guess.

13 **Q. Did FPL provide interest rate forecasts in its filing in Docket No. 120015-EI?**

14 A. Yes. Dr. William Avera presented forecasts of interest rates in his Exhibit WEA-2,
15 page 1 of 1. I have attached this exhibit as my Exhibit No. ___ (RAB-11). This
16 exhibit shows that in 2012, Dr. Avera presented forecasted interest rates for 2016 for
17 the 30-year Treasury Bond and the AA Utility bond. Those forecasts showed a 2016
18 30-Year Treasury yield of 5.3% - 5.5% and a AA Utility yield of 6.8% - 6.9%.
19 Current experience shows that these forecasts were obviously very far off the mark.
20 According to the Mergent Bond Record, the Aa Utility bond yield for May 2016 was
21 3.65%, 315 basis points lower than the forecasts presented by Dr. Avera. Likewise

1 the 30-Year Treasury bond yield in May 2016 was 2.63%, 209 basis points less than
2 the upper end of the forecasted yields presented by Dr. Avera.

3

4 This exhibit shows the dangers of relying on forecasted bond yields to set rates for
5 Florida customers.

6

7 **Q. What is the effect of your recommended common equity ratio, cost of equity**
8 **and forecasted cost of debt on FPL weighted cost of capital?**

9 A. Mr. Kollen quantified the effect of my recommendations in his Direct Testimony.

10

1 **IV. RESPONSE TO FPL TESTIMONY**

2 **Q. Have you reviewed the Direct Testimony of Mr. Robert Hevert?**

3 A. Yes.

4 **Q. Please summarize Mr. Hevert's testimony and approach to return on equity.**

5 A. Mr. Hevert employed four methods to estimate the investor required rate of return
6 for FPL: (1) the CAPM, (2) the bond yield plus risk premium model, (3) the constant
7 growth DCF model, and (4) a multi-stage DCF model.

8
9 With respect to the CAPM, Mr. Hevert's results ranged from 9.08% to 13.21%,
10 including a proposed adjustment for imputed flotation costs. Hevert Direct at 22:19-
11 20.

12
13 Mr. Hevert's formulation of the bond yield plus risk premium approach resulted in a
14 ROE estimate range of 10.04% - 10.53%. Hevert Direct at 26, Table 3.

15
16 With respect to the DCF model, Mr. Hevert used 30-day, 90-day, and 180-day
17 average stock prices ending January 15, 2016 to estimate the dividend yield for the
18 companies in his proxy group.

19
20 For his constant growth DCF approach, he used Value Line, First Call, and Zacks for
21 the investor expected growth rate. Mr. Hevert's mean growth rate ROE results for his

1 proxy group of companies ranged from 9.31% to 9.42%, which include an
2 adjustment for imputed flotation costs. Hevert Direct at 31, Table 4.

3
4 Regarding his multi-stage DCF analysis, Mr. Hevert used the same proxy group.
5 This model consisted of three distinct stages with assumptions regarding growth
6 rates and payout ratio changes. Mr. Hevert used a forecast of growth in nominal
7 Gross Domestic Product ("GDP") for his long-term growth rate. The results for this
8 method using the mean growth rate for his proxy group ranged from 9.84% to 9.96%
9 including imputed flotation costs. Hevert Direct at 36, Table 7.

10
11 Based on the results of his analyses and judgment, Mr. Hevert recommended a ROE
12 range for FPL of 10.50% to 11.50%, concluding that the cost of equity is 11.00%.
13 Hevert Direct at 69:1-4.

14 **Q. Before you proceed to the particulars of your review with respect to Mr.**
15 **Hevert's testimony, what is your overall conclusion with respect to Mr. Hevert's**
16 **recommended ROE range?**

17 A. In my opinion, the results of Mr. Hevert's ROE analyses do not support his
18 recommended ROE range of 10.5% to 11.5%. His mean DCF results for both the
19 constant growth and multi-stage models are far below this recommended range. I
20 would also note that his results for the constant growth DCF are consistent with the
21 results I quantified. Mr. Hevert's bond yield plus risk premium approach yielded a
22 midpoint ROE of 10.29%. Only his CAPM results showed an ROE greater than
23 10.5%, which is the lower bound of his recommended range. Indeed, Mr. Hevert

1 appears to have omitted the entirety of his average, or mean, DCF results, all of
2 which are significantly below the lower end of his recommended range. The
3 Commission should reject Mr. Hevert's recommended ROE range as unsupported by
4 his own analyses.

5 **Q. You and Mr. Hevert used different proxy groups to estimate FPL's ROE in this**
6 **proceeding. Do you have any comments with respect to Mr. Hevert's proxy**
7 **group of companies?**

8 A. Yes. Mr. Hevert's group includes Dominion Resources, Great Plains Energy, and
9 Westar Energy. These three companies are involved in significant merger activity
10 and should not be included in a proxy group for purposes of estimating the return on
11 equity for FPL.

12 **CAPM**

13 **Q. Briefly summarize the main elements of Mr. Hevert's CAPM approach.**

14 A. On page 20 of his Direct Testimony, Mr. Hevert testified that he used several
15 different measures of the risk-free interest rate: the current 30-day average yield on
16 the 30-year Treasury bond (2.96%) and near term and long term projected yields on
17 30-year Treasury bond yields (4.00% - 4.80%). Mr. Hevert did not consider any
18 shorter maturity bonds, such as the 5-year Treasury note.

19
20 Mr. Hevert then calculated ex-ante measures of total market returns using data from
21 Bloomberg and Value Line. Total market returns from these two sources were a
22 13.63% market return using Bloomberg data (Exhibit No. ____ (RBH-6) at p. 1) and a
23 12.82% return using Value Line data (Exhibit No. ____ (RBH-6) at p. 7).

1

2 Mr. Hevert used two different estimates for beta from Bloomberg and Value Line.

3 **Q. Is it appropriate to use forecasted or projected bond yields in the CAPM?**

4 A. Definitely not. Current interest rates and bond yields embody all of the relevant
5 market data and expectations of investors, including expectations of changing future
6 interest rates. The forecasted bond yield used by Mr. Hevert is speculative at best
7 and may never come to pass. Current interest rates provide tangible and verifiable
8 market evidence of investor return requirements today, and these are the interest
9 rates and bond yields that should be used in both the CAPM and in the bond yield
10 plus risk premium analyses. To the extent that investors give forecasted interest
11 rates any weight at all, they are already incorporated in current securities prices.

12

13 As described *supra*, the interest rates FPL projected in 2012 to occur in 2016 never
14 came to pass and were substantially higher than today's interest rates. This clearly
15 demonstrates the risk of reliance on forecasted interest rates in setting the cost of
16 equity and cost of debt for FPL. Once again, I strongly recommend that the
17 Commission reject this approach.

18 **Q. Should Mr. Hevert have considered shorter-term Treasury yields in his CAPM**
19 **analyses?**

20 A. Yes. In theory, the risk-free rate should have no interest rate risk. 30-year Treasury
21 Bonds do face this risk, which is the risk that interest rates could rise in the future
22 and lead to a capital loss for the bondholder. Typically, the longer the duration of
23 the bond, the greater the interest rate risk. The 5-year Treasury note has much less

1 interest rate risk than 20-year or 30-year Treasury Bonds and may be considered one
2 reasonable proxy for a risk-free security. My CAPM analysis shows that the ROE
3 using a 5-year Treasury note would be only 8.00% using the expected market return.
4 This is much lower than any of the CAPM estimates provided by Mr. Hevert.

5 **Q. Please comment on Mr. Hevert's use of Bloomberg and Value Line earnings**
6 **growth estimates for the S&P 500.**

7 A. Mr. Hevert used earnings growth estimates from these two sources to estimate the
8 expected market return for his CAPM. Using the data contained in Exhibit No. ____
9 (RBH-6), I calculated that the average Value Line growth rate is 10.18% and the
10 average Bloomberg growth rate is 10.06% (average the growth rates contained in
11 column 7).

12
13 These are by no means long-run sustainable growth rates. They are about double the
14 long-term GDP growth forecast of 5.35% presented by Mr. Hevert. If forecasted
15 GDP growth is used, then both Mr. Hevert's and my own market return estimates
16 would fall significantly. Obviously, using 5.35% as a proxy for long-term growth
17 for the S&P 500 companies would reduce Mr. Hevert's market return of 12.82% and
18 13.63% quite substantially. This would also apply to my forward-looking CAPM
19 analyses as well.

20 **Q. Is the S&P 500 a good proxy for the market when estimating a CAPM return on**
21 **equity?**

22 A. No. That is because the S&P 500 is limited to the stocks of the 500 largest
23 companies in the United States. The market return portion of the CAPM should
24 represent the most comprehensive estimate of the total return for all investment

1 alternatives, not just a small subset of publicly traded stocks. In practice, of course,
2 finding such an estimate is difficult and is one of the more thorny problems in
3 estimating an accurate ROE when using the CAPM. If one limits the market return
4 to stocks, then there are more comprehensive measures of the stock market available,
5 such as the Value Line Investment Survey that I used in my CAPM analysis. Value
6 Line's projected earnings growth used a sample of 2,209 stocks and its book value
7 growth estimate used 1,527 stocks. Value Line's projected annual percentage return
8 included 1,680 stocks. These are much broader samples than Mr. Hevert's limited
9 sample of the S&P 500.

10 **Q. Do the market returns you used in your CAPM suggest that Mr. Hevert's**
11 **estimated market returns are excessive?**

12 A. Yes. The market returns I estimated from Value Line ranged from 9.88% to 11.00%,
13 far lower than Mr. Hevert's estimated returns on the S&P 500.

14
15 **Bond Yield Plus Risk Premium Analysis**

16 **Q. Please summarize Mr. Hevert's risk premium approach.**

17 A. Mr. Hevert developed a historical risk premium using Commission-allowed returns
18 for regulated electric and gas utility companies and 30-year Treasury bond yields
19 from January 1980 through January 15, 2016. He used regression analysis to
20 estimate the value of the inverse relationship between interest rates and risk
21 premiums during that period. Applying the regression coefficients to the average
22 risk premium and using both current and projected 30-year Treasury yields I

1 discussed earlier, Mr. Hevert's risk premium ROE estimate ranges from 10.04% to
2 10.53%. Hevert Direct at 26, Table 3.

3 **Q. Please respond to Mr. Hevert's risk premium analysis.**

4 A. First, the bond yield plus risk premium approach is imprecise and can only provide
5 very general guidance on the current authorized ROE for a regulated electric utility.
6 Risk premiums can change substantially over time. As such, this approach is a
7 "blunt instrument" for estimating the ROE in regulated proceedings. In my view, a
8 properly formulated DCF model using current stock prices and growth forecasts is
9 far more reliable and accurate than the bond yield plus risk premium approach,
10 which relies on a historical risk premium analysis over a certain period of time.

11

12 Second, I recommend that the Commission reject the use of the forecasted Treasury
13 bond yields for the same reasons I described in my response to Mr. Hevert's CAPM
14 approach. The Blue Chip Consensus 30-Year Treasury yield forecasts resulted in
15 ROEs of 10.24% - 10.53%, the highest of the three results obtained from Mr.
16 Hevert's analysis. Changing Mr. Hevert's analysis only to use the current 30-Year
17 Treasury yield, without addressing other potential shortcomings of that analysis,
18 would result in a ROE of 10.04%. See Exhibit No. ____ (RBH-3) at p. 1, col. 5.

19 **Constant Growth DCF Analyses**

20 **Q. What are Mr. Hevert's DCF results without the inclusion of flotation costs?**

21 A. Table 4 below summarizes Mr. Hevert's constant growth DCF results excluding
22 flotation costs and using average growth rates.

1

	Group Mean <u>DCF</u>	Group Median <u>DCF</u>
30-Day Average Stock Price	9.19%	9.00%
90-Day Average Stock Price	9.23%	8.99%
180-Day Average Stock Price	9.30%	9.12%

2

3 Once flotation costs are excluded, it becomes clear that Mr. Hevert's DCF results are
4 quite similar to mine. Averaging Witness Hevert's median growth rates produces a
5 DCF result of 9.04%.

6 **Q. Are the stock prices Mr. Hevert used in his DCF analyses out of date?**

7 A. Yes, they are quite dated. Mr. Hevert used stock prices ending January 15, 2016,
8 making them nearly six months out of date. The Commission should not rely on
9 ROE analyses that use such stale data.

10 **Q. Beginning on page 47 of his Direct Testimony, Mr. Hevert urges the imputation**
11 **of flotation costs in the allowed ROE. Should the Commission add a flotation**
12 **cost adjustment to the cost of equity for FPL?**

13 A. No. In my opinion, it is likely that flotation costs are already accounted for in
14 current stock prices and that adding an adjustment for flotation costs amounts to
15 double counting. A DCF model using current stock prices should already account

1 for investor expectations regarding the collection of flotation costs. Multiplying the
2 dividend yield by a 4% flotation cost adjustment, for example, essentially assumes
3 that the current stock price is wrong and that it must be adjusted downward to
4 increase the dividend yield and the resulting cost of equity. I do not believe that this
5 is an appropriate assumption. Current stock prices most likely already account for
6 flotation costs, to the extent that such costs are even accounted for by investors.

7 **Multi-stage DCF Model**

8 **Q. Please summarize the components of Mr. Hevert's multi-stage DCF model.**

9 A. Mr. Hevert described the structure and the inputs for his multi-stage DCF model on
10 pages 31 through 36 of his Direct Testimony. The main elements of Mr. Hevert's
11 multi-stage DCF analyses are as follows:

- 12
- 13 • 30, 90, and 180 average stock prices.
- 14 • First stage of growth based on the average earnings growth rates from Value
15 Line, Zacks, and First Call.
- 16 • A transition period from near-term to long-term growth.
- 17 • Long-term growth estimated using GDP growth based on historical real GDP
18 growth from 1929 through 2014 and a forecasted inflation rate (5.35%).
- 19 • Expected dividend in the final year divided by solved cost of equity less long-
20 term growth rate.
- 21 • Payout ratio assumptions based on Value Line for the first stage, a transition
22 period, and a long-term expected payout ratio.

1 **Q. As a practical matter, is it likely that investors would use the multi-stage model**
2 **presented by Mr. Hevert?**

3 A. No. In my opinion, it is highly unlikely that investors would employ the complicated
4 structure and set of assumptions used by Mr. Hevert. Mr. Hevert presented no
5 evidence whatsoever that investors use such a model in forming their required return
6 for an electric utility such as FPL. He presented no evidence that investors use GDP
7 growth in their evaluation of expected growth in dividends and earnings for electric
8 utility companies. Nor did he show that investors utilize his assumptions regarding
9 the transition period or payout ratio forecasts.

10 **Q. In your opinion, did Mr. Hevert overstate expected GDP growth?**

11 A. Yes. There are two publicly available forecasts of GDP growth that are relied upon
12 by the Federal Energy Regulatory Commission ("FERC") in the determination of the
13 second stage of the two-stage growth rate in its DCF return on equity formula.
14 These forecasts come from the Energy Information Administration ("EIA"), and the
15 Social Security Administration ("SSA") Trustees Report.³ The latest EIA GDP
16 forecast shows expected growth in nominal GDP of 4.19%. The SSA Report
17 forecasts nominal growth in GDP of 4.41%. The average of these two long-term
18 GDP forecasts is 4.30%. I include the calculations of these two GDP growth rates on
19 Exhibit No. ____ (RAB-12). My calculations are based on my understanding of how
20 the FERC Staff uses the data contained in the EIA and SSA documents to calculate
21 long-term GDP growth for the second stage of its two-stage DCF model.

3 Please see the Energy Information Administration, *Annual Energy Outlook 2015* (April 2015) and Social Security Administration, 2016 OASDI Trustees Report, Table VI.G6 - Selected Economic Variables, Calendar Years 2015-90.

1

2

These independent sources are forecasting nominal GDP growth to be substantially lower than the forecast used by Mr. Hevert (4.30% vs. Mr. Hevert's forecast of 5.35%). In my opinion, Mr. Hevert's GDP forecast contributes to a significant overstatement of his multi-stage DCF results.

3

4

5

6 **Q.**

Did you recalculate Mr. Hevert's multi-stage DCF using the 4.30% forecasted GDP from the two sources you just cited?

7

8 **A.**

Yes. Please refer to my Exhibit No. ____ (RAB-13), which provide a recalculation of Mr. Hevert's multi-stage DCF using a 4.30% forecasted GDP growth and a 180-day average stock price from Exhibit No. ____ (RBH-5). I did not change any other assumption used by Mr. Hevert in this analysis.

9

10

11

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15

The resulting mean DCF ROE result is 9.03%. This provides an idea of how much Mr. Hevert overstated his multi-stage DCF results using his own 5.35% GDP forecast.

16 **Business Risks and Other Considerations**

17 **Q.**

Please summarize the business risk discussion contained in Section VI of Mr. Hevert's Direct Testimony.

18

19 **A.**

Beginning on page 37 of his Direct Testimony, Mr. Hevert presented the risks and other considerations that he believes should be taken into account in setting the allowed cost of equity for FPL. These considerations include:

20

21

22

- Geographic risk

- 1 • Capital access
- 2 • Nuclear generation regulatory requirements
- 3 • Four-year rate proposal

4 **Q. Did Mr. Hevert perform a study comparing these risk considerations involving**
5 **FPL to those of the companies he includes in his proxy group?**

6 A. No. Mr. Hevert did not conduct any such studies regarding geographic risks (Exhibit
7 No. ____ (RAB-5) at pp. 83-86 (FPL’s Response to SFHHA ROG No. 85 and Staff
8 ROG No. 239(b)), capital access (Exhibit No. ____ (RAB-5) at p. 87 (FPL’s Response
9 to SFHHA POD No. 76)), and nuclear generation regulatory requirements (Exhibit
10 No. ____ (RAB-5) at p. 88 (FPL’s Response to SFHHA POD No. 77)).

11
12 In response to discovery Mr. Hevert explained that he “did not believe it was
13 necessary to perform any additional comparative risk analysis” other than his
14 “selection criteria used to identify a proxy group of comparable publically traded
15 electric utility companies.” Exhibit No. ____ (RAB-5) at pp. 89-90 (FPL’s Responses
16 to SFHHA POD No. 79 and Staff ROG No. 236)).

17 **Q. Mr. Baudino, what is your response to Mr. Hevert's discussion of these risk**
18 **factors and their effect on the Commission's determination of a fair rate of**
19 **return for FPL in this case?**

20 A. It is important to consider that bond rating agencies consider the risks that Mr.
21 Hevert mentioned, as well as other factors, in determining their bond and credit
22 ratings for regulated electric companies. As I testified previously, these bond and
23 credit ratings provide a summary assessment of the overall risk of a utility company

1 such as FPL. Thus, comparing FPL's bond and credit ratings to the companies in our
2 respective proxy groups will provide the Commission an objective assessment of
3 how FPL's overall risk compares to our groups.

4
5 Referring to Table 1 of my Direct Testimony, six of the twelve companies in my
6 comparison group have A/A ratings. They do not have a split bond rating in which
7 one agency gave the subject company a BBB/Baa rating while the other agency gave
8 the company an A/A rating. The remaining six companies in the comparison group
9 have a split bond rating. FPL's senior securities carry an A/Aa2 bond rating.
10 Comparing FPL's bond ratings to the bond ratings of my comparison group shows
11 that FPL is a lower risk company than the group on the basis of bond ratings.

12 **Q. Did Mr. Hevert conduct a comparison of FPL's bond and credit ratings to the**
13 **companies in his electric proxy group?**

14 A. No, he did not. However, I shall present such a comparison of FPL's bond ratings to
15 the bond ratings contained in the June 2016 issue of AUS Utility Reports. Please
16 refer to my Table 5 below for this information.

TABLE 5
Hevert Proxy Group Bond Ratings

<u>Company</u>	<u>S&P</u>	<u>Moody's</u>
ALLETE, Inc.	A-	A3
Alliant Energy Corporation	A-	A2/A3
Ameren Corporation	BBB+/BBB	Baa1
American Electric Power Company, Inc.	BBB/BBB-	Baa1
Avista Corporation	A-	Baa1
CMS Energy Corporation	BBB+/BBB	A3/Baa1
Dominion Resources, Inc.	A-	A3/Baa1
DTE Energy Company	A-/BBB+	A2/A3
Great Plains Energy Inc.	BBB	Baa2
IDACORP, Inc.	A-	A3
NorthWestern Corporation	NR	A3
OGE Energy Corp.	BBB+	A3
Otter Tail Corporation	BBB-	Baa2
Pinnacle West Capital Corporation	BBB	A3/Baa1
PNM Resources, Inc.	BBB	Baa2
Portland General Electric Company	A-	A3
SCANA Corporation	BBB+	Baa1/Baa2
Westar Energy, Inc.	A-	A3/Baa1
Xcel Energy Inc.	A-	A3

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Table 7 shows the following:

- Six of the eighteen proxy companies have BBB/Baa bond ratings.
- Seven of the eighteen proxy companies have split ratings (A/BBB/Baa).
- Five of the eighteen proxy companies have A/A bond ratings.

The information in Table 7 clearly shows that the Mr. Hevert's proxy group is more risky than FPL when bond ratings are considered. Thus, if the Commission is to make any adjustment to FPL's ROE based on the results of Mr. Hevert's ROE analyses, it should be to lower FPL's ROE compared to his proxy group.

1 **Q. Did Mr. Hevert omit any important considerations with respect to total**
2 **company risk?**

3 A. Yes. Mr. Hevert overlooked the fact that FPL's financial risk is lower than his proxy
4 group due to FPL's inflated common equity ratio. Mr. Hevert's Exhibit No. ____
5 (RBH-10) shows that the average common equity ratio for his proxy group is 52.7%.
6 The average common equity percentage for the operating companies is 53.2%.
7 Adjusting the Company's requested 60% common equity to 55% would still leave
8 FPL with a higher common equity ratio than his proxy group average, and
9 correspondingly lower financial risk.

10 **Q. Beginning on page 50 of his Direct Testimony, Mr. Hevert discussed additional**
11 **risks from FPL's proposed Four Year Rate Proposal. Do you agree with Mr.**
12 **Hevert's discussion on this point?**

13 A. No. It would make no sense from FPL's perspective to propose a multi-year rate
14 plan if such a plan did not have substantial benefits for its shareholders. The
15 Company's Four Year Rate Proposal would lend revenue stability and certainty of
16 cost recovery over the next four years if approved. Regarding the risk of higher
17 interest rates over that time, FPL included substantially higher assumed interest rates
18 for its projected new debt issues in 2017 and 2018. This would completely mitigate
19 interest rate risk for the Company and, by the same token, expose Florida customers
20 to paying a higher cost of debt if those assumed interest rates fail to materialize. In
21 fact, if FPL expects interest rates to be higher in 2017 and 2018, it would be prudent
22 for the Company to lock in lower interest rates now and issue its forecasted debt this
23 year.

24

1 Finally, Mr. Hevert's proposed ROE of 11.0% is so far above recently approved
2 ROEs that interest rates could rise substantially and FPL could still earn an above
3 market ROE. Mr. Hevert's data on Exhibit No. ___ (RBH-3) shows Commission-
4 allowed returns from January 1980 through January 2016. According to my
5 calculations, the average Commission-allowed return from January 2015 through
6 January 2016 was 9.59%, which is 141 basis points lower than Mr. Hevert's
7 recommended 11.0% ROE. If the 50 basis point performance adder is included the
8 11.5% ROE becomes even further removed from recent Commission-allowed
9 returns.

10
11 In conclusion, FPL's excessive ROE and interest rate projections have eliminated any
12 cost of capital risk from its proposed four-year rate plan.

13 **Q. Should the Commission raise FPL's ROE based on Mr. Hevert's discussion of**
14 **the four risk factors you summarized earlier?**

15 A. No. These risks are already embedded in FPL's bond and credit ratings. FPL carries
16 a strong A/A credit rating from Moody's and Standard and Poor's. With respect to
17 overall business risk, the S&P credit report I cited earlier in my testimony assigned
18 FPL an "excellent" business risk rating, which is the very top of S&P's business risk
19 scale.

20 **Capital Market Environment**

21 **Q. Beginning on page 52 of his Direct Testimony, Mr. Hevert discussed current**
22 **capital market conditions. Could you please respond to Mr. Hevert's discussion**
23 **of these conditions?**

1 A. Yes. As I described in Section II of my testimony, the United States continues to be
2 a low interest rate environment that suggests lower ROEs for regulated utilities.
3 Even though the Federal Reserve has considered raising interest rates this year, it has
4 delayed any such move for the time being. In a press release dated June 15, 2016 the
5 Federal Open Market Committee stated the following:

6 Consistent with its statutory mandate, the Committee seeks to
7 foster maximum employment and price stability. The
8 Committee currently expects that, with gradual adjustments in
9 the stance of monetary policy, economic activity will expand
10 at a moderate pace and labor market indicators will strengthen.
11 Inflation is expected to remain low in the near term, in part
12 because of earlier declines in energy prices, but to rise to 2
13 percent over the medium term as the transitory effects of past
14 declines in energy and import prices dissipate and the labor
15 market strengthens further. The Committee continues to
16 closely monitor inflation indicators and global economic and
17 financial developments.

18 Against this backdrop, the Committee decided to maintain the
19 target range for the federal funds rate at 1/4 to 1/2 percent. The
20 stance of monetary policy remains accommodative, thereby
21 supporting further improvement in labor market conditions
22 and a return to 2 percent inflation. [Exhibit No. ___ (RAB-3)
23 at p.13].

24

25 Note that the stance of the Federal Reserve is one of accommodation and that it
26 decided to maintain short-term interest rates at their present levels. This continues to
27 favor lower expected returns on the part of investors for lower risk and higher
28 yielding regulated utility stocks.

29 **Q. Beginning on page 56, Mr. Hevert discusses equity market volatility. Please**
30 **respond to his discussion on this point.**

1 A. On page 61 of his Direct Testimony, Mr. Hevert testified: "in light of the fact that
2 volatility now is considerably above its prior levels, it is difficult to conclude that
3 fundamental risk aversion and investor return requirements have fallen."

4
5 I would agree with Mr. Hevert that the indices of overall market volatility he
6 presented suggest that market volatility has increased so far in 2016. I would further
7 suggest that market volatility will most likely increase further with Great Britain
8 voting to leave the European Union on June 23, 2016. However, I would note that
9 with respect to the stocks of regulated utilities, investors appear to be seeking safe
10 havens for their money by purchasing utility stocks. For example, the Dow Jones
11 Utilities Average ("DJU") began the year, January 4, 2016 at 574.51. The DJU
12 closed on Friday, June 24 at 685.71, an increase of 19.4%. On June 24, 2016, the
13 day after the "Brexit" vote, the DJU closed up from the prior day by 1.0%. Contrast
14 this with the overall market. The S&P 500 lost 3.6% and the Dow Jones Industrial
15 average lost 3.4%.

16
17 Investors appear to continue to view regulated utilities as safe, stable investments
18 compared with the market as a whole. Recent stock market movements underscore
19 my recommendation of 9.0% as reasonable, indeed generous, for a financially strong
20 and low risk utility investment like FPL.

21 **ROE Adder for Excellent Management**

22 **Q. Several FPL witnesses, including Mr. Hevert, recommended that the**
23 **Commission recognize and encourage exemplary management in setting the**

1 **return on equity for FPL by adding 0.50% to the return on equity in this**
2 **proceeding. Do you agree?**

3 A. Definitely not. The Commission should base its allowed return on equity on market-
4 based data and analysis that I have provided in my testimony. Using appropriate cost
5 of equity models to estimate the investor required return for FPL will, if applied
6 properly, fairly compensate investors for their equity investment. Arbitrarily
7 increasing the investor required return to recognize factors such as alleged "excellent
8 management" would overcompensate investors and result in excessive rates to
9 ratepayers. The regulatory balance would be tipped in favor of shareholders and
10 against customers.

11
12 Moreover, providing an inflated return on equity to recognize claimed "exemplary
13 management" performance undercuts the benefits of such performance, which should
14 be greater efficiency, lower costs, and lower rates to customers. Ratepayers should
15 *expect* exemplary management from the Company without having to support inflated
16 returns to shareholders beyond their actual requirements. It is important to realize
17 that FPL's ratepayers have paid FPL dollar for dollar for the O&M expenses and
18 capital investments the Company has made over time that have resulted in the rates
19 currently being paid by customers. And FPL's management and employees have
20 accomplished this without any special ROE adder that would flow to shareholders.

21
22 Also, with respect to the level of FPL's rates, there are other factors that have
23 benefitted the Company beyond what could be considered "excellent management".
24 One major factor is that gas prices are currently quite low. Since FPL derives

1 approximately 69% of its generation from gas-fired units, low gas prices are a major
2 contributing factor to lower rates. FPL's management is not the cause of low gas
3 prices and its need to build new generation capacity over the past 3 decades to meet
4 population growth has afforded it an opportunity to add gas-fired units when other
5 utilities, not benefitting from such population growth, have not had the same
6 opportunity.

7
8 Another major factor contributing to FPL's low rates is the fact that the Company is a
9 very large utility with a contiguous Florida service territory that has economies of
10 scale. This means that fixed costs per customer will be lower for FPL than other,
11 smaller utilities that have higher fixed costs per customer. Again, economies of scale
12 have no bearing on FPL's claimed "excellent management".

13
14 FPL's current nuclear fleet has also been significantly depreciated. Turkey Point has
15 been operating since 1973 and St. Lucie has been in operation since 1983. These
16 depreciated nuclear units, combined with very low running costs, are significant
17 contributors to FPL's level of rates. Once again, this was not due to exemplary
18 management and does not merit any bonus on the Company's ROE.

19
20 **Q. Does this complete your prepared Direct Testimony?**

21 **A. Yes.**

1 **MR. SUNDBACK:** Thank you, Madam Chair.

2 Mr. Baudino is available for cross-examination.

3 **CHAIRMAN BROWN:** Is he going to provide a
4 brief summary?

5 **MR. SUNDBACK:** Oh, thank you.

6 **BY MR. SUNDBACK:**

7 **Q** Mr. Baudino, do you have a summary you'd like
8 to provide to the Commission?

9 **A** Yes, I have a brief summary I'd like to
10 provide.

11 Good afternoon, Commissioners. Thank you. I
12 recommend that the Florida Public Service Commission
13 approve a rate of return on equity, or ROE, for Florida
14 Power & Light Company of 9 percent. My recommendation
15 is based on results from a Discounted Cash Flow Model
16 analysis for a comparison group of electric companies
17 that had similar bond ratings to FPL. And I also
18 employed the Capital Asset Pricing Model and, in my
19 opinion, a rate of return on equity of 9 percent is a
20 reasonable estimate for a low-risk, financially robust
21 electric utility such as FP&L.

22 I further recommend the Commission reject the
23 return on equity recommendation of 11 percent provided
24 by FPL witness Robert Hevert, and Mr. Hevert's ROE
25 analysis would significantly inflate investor-required

1 returns for FPL and would burden Florida ratepayers with
2 excessive rate levels. In addition to FPL's excessive
3 ROE request of 11 percent, certain FPL witnesses also
4 support the addition of a half a percent, or 50 basis
5 points, to Mr. Hevert's recommended ROE, which would
6 raise the company's requested ROE to 11.5 percent. And
7 for reasons I state in my testimony, the addition of
8 this ROE adder for alleged excellent performance is
9 unwarranted, unreasonable, and should be rejected by the
10 Commission.

11 FPL also included two forecasted long-term
12 debt issuances with assumed coupon rates that are
13 excessive and failed to reflect the reality of current
14 debt costs. FPL assumed a 6.16 percent cost rate for
15 these forecasted debt issues in 2017 and a 6.5 percent
16 rate for additional debt issues in 2018 rate year. And
17 in order to reflect current and far more realistic debt
18 costs for FPL, I recommend that these three issues be
19 assigned coupon rates of 4.1 percent.

20 FPL has requested an equity ratio, common
21 equity ratio of approximately 60 percent. This proposed
22 equity ratio is clearly excessive and, in my opinion,
23 completely unnecessary for FPL to maintain its A bond
24 rating -- credit rating. Excuse me. Under either my
25 recommended ROE or that of FPL, the carrying cost of

1 each dollar of equity is at least three times as
2 expensive as a dollar of debt, and yet during the past
3 four years, FPL failed to document any analysis relevant
4 to ensuring that ratepayers are not burdened with an
5 excessive amount of common equity in this capital
6 structure and the costs that go along with that. FPL
7 did not benchmark its target capitalization against
8 other utilities, and, in fact, FPL's proposed cost of
9 equity and capital structure in this case will cost
10 Florida ratepayers approximately \$723 million at a
11 9 percent equity for the 2017 test year, according to
12 Mr. Kollen's calculations, and, of course, much more at
13 FPL's higher ROE levels. A 60 percent common equity
14 ratio is significantly greater than any of the electric
15 utility proxy groups used to estimate the return on
16 equity for FPL in this case.

17 In this proceeding, I recommend the Commission
18 reduce FPL's equity ratio to a very reasonable
19 55 percent, and a 55 percent equity ratio is higher than
20 the average of the electric utility comparison groups
21 used by Mr. Hevert and myself and is consistent with an
22 A credit rating.

23 I recognize that the Commission declined to
24 adopt my recommendation in Docket No. 080677-EI to lower
25 FPL's common equity ratio. And in that proceeding,

1 FPL's requested common equity ratio for
2 investor-supplied capital was 59.6 percent. And in that
3 case as well, the company imputed off-balance sheet
4 purchased power agreements, or PPAs, of 950 million,
5 which lowered the adjusted common equity ratio to
6 55.8 percent.

7 Since FPL's last rate case, its PPA
8 liabilities, that's the purchased power agreements'
9 liabilities, have declined substantially. And to the
10 extent that the Commission felt it was necessary in the
11 past for FPL to increase its common equity ratio to
12 offset these purchased power obligations, this reduction
13 in FPL's PPA liability substantially reduces that
14 concern. Thank you.

15 **CHAIRMAN BROWN:** Thank you.

16 **MR. SUNDBACK:** Madam Chair, now the witness is
17 available for cross-examination.

18 **CHAIRMAN BROWN:** Thank you.

19 And good afternoon. Are you still living in
20 New Mexico?

21 **THE WITNESS:** No, but I'm going back there for
22 my honeymoon.

23 **CHAIRMAN BROWN:** Nice.

24 **THE WITNESS:** Which is going to be October --
25 starting October 10th.

1 2016?

2 **A** I did look at that, yes.

3 **Q** All right. And that number is just under
4 10 percent; correct?

5 **MR. GUYTON:** Objection. That's friendly
6 cross.

7 **MR. MOYLE:** Well, I think it's, of course, my
8 witness's position that --

9 **CHAIRMAN BROWN:** Mr. Moyle.

10 **BY MR. MOYLE:**

11 **Q** You're aware that Mr. Pollock is -- that FIPUG
12 has taken a position that it should be 10 -- not more
13 than 10 percent with respect to the ROE?

14 **A** I'll accept that, subject to check. I don't
15 recall Mr. Pollock's position.

16 **Q** And what's your position? 9 percent?

17 **A** Yes.

18 **Q** All right. And so isn't it true that the
19 Commissions that have looked at and awarded ROE since
20 2015 and 2016 have been at 9 percent, but the 9 percent
21 number has been closer to 10 percent than just flat 9
22 percent?

23 **MR. GUYTON:** Objection. That goes beyond
24 what's in the record already and is in the nature of
25 friendly cross.

1 **CHAIRMAN BROWN:** Mr. Moyle.

2 **MR. MOYLE:** I think it is in the record
3 already, that chart that we spent that time with where I
4 drew the line across, that exhibit that showed the
5 awards of ROEs from '15 and '16. That's in the record,
6 so I should be able to ask him about, I think, that
7 exhibit that's in the record.

8 **MR. GUYTON:** I objected to it because it
9 wasn't a correct characterization of that prior
10 testimony. But regardless of that, it's friendly cross.

11 **CHAIRMAN BROWN:** Mr. Moyle, can you rephrase
12 it?

13 **MR. MOYLE:** Sure.

14 **BY MR. MOYLE:**

15 **Q** You're an expert, so I can ask you a
16 hypothetical question; right?

17 **A** All right.

18 **Q** All right. Assume there's an exhibit in the
19 record in this case that has a bunch of numbers on it
20 that are averaged. If that exhibit, and the math was
21 done correctly on it, assume it was, and that the grand
22 total showed that for 2015 and 2016 Commissions around
23 the country awarded an ROE average that was under
24 10 percent but closer to 10 percent than 9 percent,
25 wouldn't you agree that that result would be more

1 supportive of FIPUG's position than the Hospitals'
2 position, all other things being equal?

3 **A** Well, yes. If I -- I mean, I'm accepting,
4 subject to check, Mr. Pollock's position is that it
5 should be less than 10. And if that exhibit showed
6 that, then, yes, that would be closer than FPL's
7 position, which is 11 percent -- 11.5 percent actually.

8 **MR. MOYLE:** Okay. That's all I have. Thank
9 you.

10 **CHAIRMAN BROWN:** Thank you, Mr. Moyle.
11 Retail Federation.

12 **MR. LaVIA:** No questions.

13 **CHAIRMAN BROWN:** Thank you.
14 Mr. Jernigan.

15 **MR. JERNIGAN:** No questions. Thank you.

16 **CHAIRMAN BROWN:** Thank you.
17 Ms. Csank.

18 **MS. CSANK:** No questions.

19 **CHAIRMAN BROWN:** Thank you.

20 Wal-Mart is not here. They were supposed to
21 be here today. Does anybody know Wal-Mart's
22 whereabouts?

23 **MR. MOYLE:** On a corner near you. No, I'm
24 sorry.

25 (Laughter.)

1 course of this proceeding. Were you provided the
2 responses to staff's interrogatory and POD requests
3 associated with your subject area as they became
4 available?

5 **A** I believe that I was, yes.

6 **Q** Okay.

7 **A** That's a lot of material to sort of keep track
8 of, but I certainly was provided with a substantial
9 amount of staff -- responses to staff interrogatories
10 and PODs.

11 **Q** Thank you. And were you also provided the
12 responses associated with your subject areas of FIPUG's,
13 FEA's, AARP's, and OPC's discovery?

14 **A** I don't know if I was provided all of those.
15 I know I reviewed a substantial amount of that material
16 also.

17 **Q** Okay.

18 **A** I just don't recall the exact number.

19 **Q** And during the course of your engagement in
20 this proceeding, did you prepare discovery questions for
21 FP&L?

22 **A** Yes.

23 **Q** Okay. And were you given an opportunity to
24 review the responses to the discovery questions that you
25 prepared on behalf of the South Florida Hospital and

1 Healthcare Association?

2 **A** Yes.

3 **MS. BROWNLESS:** That's great. Thank you so
4 much. And I'll turn it over to my co-counsel.

5 **EXAMINATION**

6 **BY MS. MAPP:**

7 **Q** Good afternoon, Mr. Baudino. My name is
8 Kyesha Mapp with Commission staff. Do you happen to
9 have a copy of your direct testimony in front of you?

10 **A** Yes, I do.

11 **Q** Could you please turn to page 5 and lines 18
12 through 21 -- excuse me -- 17 through 20 where you
13 state, "To the extent the Commission felt in 2012 it was
14 necessary for FPL to increase its common equity ratio to
15 offset its purchased power contract obligations, the
16 reduction in FPL's PPA liabilities substantially reduces
17 that concern." Just to clarify, FPL's 2012 rate
18 proceeding in Docket No. 120015-EI ended in a settlement
19 agreement to which SFHHA was a party; correct?

20 **A** Yes.

21 **Q** So you would agree that the Commission did not
22 specifically approve FPL's equity ratio to offset FPL's
23 purchased power obligations?

24 **A** That's right.

25 **Q** And you would agree that the equity ratio

1 settled upon within the 2012 rate proceeding was the
2 same that was filed within FPL's MFRs?

3 **MR. SUNDBACK:** I'm sorry. Could I have that
4 question back, please?

5 **BY MS. MAPP:**

6 **Q** Would you agree that the equity ratio that was
7 settled upon within the settlement agreement within the
8 2012 rate proceeding was the same equity ratio that was
9 filed in FPL's MFRs in that case?

10 **MR. SUNDBACK:** I'd object to that question as
11 presuming a fact that's not yet been established in the
12 record of the proceeding; that is, that there was a
13 specified equity ratio applicable to all circumstances
14 in the 2012 settlement.

15 **CHAIRMAN BROWN:** Objection overruled.

16 Continue, staff. Repeat your question.

17 **BY MS. MAPP:**

18 **Q** Okay. Would you agree that the equity ratio
19 settled upon within the 2012 rate proceeding was the
20 same that was filed in FPL's MFRs?

21 **A** No.

22 **Q** Mr. Baudino, you were handed several exhibits.
23 Do you have those in front of you?

24 **A** Yes, I do.

25 **Q** Okay. Can you please turn to the third

1 exhibit.

2 **CHAIRMAN BROWN:** Let's mark that, if you will.

3 **MS. MAPP:** Yes. This is deposition of Richard
4 Baudino.

5 **CHAIRMAN BROWN:** Okay. We're going to mark
6 that as 707, and we'll name it as such.

7 (Exhibit 707 marked for identification.)

8 Mr. Baudino, do you have a copy of that?

9 **THE WITNESS:** It's -- okay. My exhibit
10 numbers are not -- are blank.

11 **CHAIRMAN BROWN:** Yes. You just write 707 on
12 the one that's entitled Deposition of Richard -- of you.

13 **THE WITNESS:** Okay. 707?

14 **CHAIRMAN BROWN:** Uh-huh.

15 **THE WITNESS:** Okay. All right. Yes, I have
16 that.

17 **BY MS. MAPP:**

18 **Q** Okay. Can you please turn to page 35 of that
19 exhibit.

20 **A** Yes, I have it.

21 **Q** Could you read beginning on lines 9 through 17
22 under the column labeled Correction/Amendment into the
23 record, please.

24 **A** Okay. It says, "FPL's as-filed equity ratio
25 in the 2012 rate proceeding was 58.4 percent, including

1 short-term debt for rates that FPL proposed to go into
2 effect on January 1st, 2013. However, the Commission
3 did not approve that equity ratio."

4 Q And when you state that "FPL's as-filed equity
5 ratio," you mean as filed within their MFRs?

6 A Well, I think that's -- I believe that was
7 filed in the MFRs, yes.

8 Q Thank you. Now could you please turn to page
9 42 of your direct testimony, lines 1 through 2.

10 A I'm sorry. Which page?

11 Q Page 42, lines 1 through 2.

12 A Okay. I have that.

13 Q Okay. Why do you not rely on the results of
14 the CAPM for your ROE recommendation?

15 A I explained that earlier in my testimony, but
16 it's just not -- it's -- the CAPM is not as reliable a
17 model as the direct market evidence obtained using a DCF
18 model.

19 Q And on page 41, I'm looking to your Table 2.

20 A Yes.

21 Q Am I correct that the results of your CAPM
22 analysis range from 6.02 percent to 8.03 percent?

23 A That's right.

24 Q Now if you could turn to page 35. At the top
25 of the page, you list the CAPM equation you used in your

1 CAPM analysis. Is this the same equation Mr. Hevert
2 used in his CAPM analysis?

3 **A** I need to refresh my recollection there. Just
4 a moment.

5 (Pause.)

6 Subject to check, I believe the general
7 equation is the same, yes.

8 **Q** And you calculate the market risk premium by
9 subtracting the risk-free rate from the market return;
10 is that correct?

11 **A** Yes.

12 **Q** And looking at your equation, "RF" would refer
13 to the risk-free rate or the risk-free investment?

14 **A** I'm just -- I'm going to turn back to that. I
15 was looking further on in my testimony. Okay. Yes.

16 **Q** When you calculated the market risk premium,
17 did you use a different risk-free rate than the value
18 for the risk-free rate used in this equation?

19 **A** Let's see.

20 (Pause.)

21 No.

22 **Q** In your opinion, is that an appropriate
23 application of the CAPM?

24 **A** Is it an appropriate what?

25 **Q** Is it an appropriate application of the CAPM

1 to use a different risk -- I'm sorry -- to use the same
2 risk-free rate as the value in your equation?

3 **A** Yes, the way I specified it, it is.

4 **Q** Why do you believe that to be an appropriate
5 application?

6 **A** Because that's the way -- that's the way it's
7 done. You obtain the market risk premium by subtracting
8 the return on the market less the risk premium, and then
9 multiply the risk premium by the beta, then add back the
10 risk-free rate. And that's the -- how you get the
11 answer.

12 **Q** Can you please turn to page 48 of your
13 testimony, lines 10 through 11. You testify that "FPL
14 could materially reduce its equity ratio and very likely
15 be able to maintain its A/A bond rating." When you say
16 an "A/A bond rating," from what rating agency are you
17 referring?

18 **A** Standard & Poor's and Moody's.

19 **Q** And when you say FPL is "likely" to maintain
20 an A/A bond rating, how exactly are you using the term
21 "likely"?

22 **A** It's based on my judgment using the values in
23 Table 3, which show that the average group -- the
24 average equity ratio for my group is around 50 to
25 51 percent. 55 percent is equivalent to really the

1 high, the high end of the range of estimates there,
2 which is OGE Energy at 55.7. So I think just on its
3 face it shows that a 55 percent equity ratio would be
4 certainly adequate and more than enough to support an
5 A/A bond rating. Staff also asked me to, in my
6 deposition to provide a couple of financial metric
7 calculations, which I provided to the staff, that
8 support that as well.

9 Q Would you agree that the term "likely" infers
10 some level of uncertainty?

11 A Well, there's always uncertainty. There's
12 always risk. But I think going from certainly a modest
13 reduction from 59 and almost 60 percent, what the
14 company is proposing, to 55 and a 9 percent ROE on top
15 of that certainly, based on my evaluation, would support
16 an A/A credit rating.

17 Q But you cannot say with certainty that FPL
18 will maintain its current credit rating from S&P if your
19 recommendation -- if your -- an A minus from S&P if your
20 recommended ROE and the equity ratio were approved by
21 this Commission?

22 A Well --

23 **MR. SUNDBACK:** Objection. That was asked and
24 answered, Madam Chair. We already went through that, so
25 we're just reploting the same ground.

1 **MS. MAPP:** I do not believe I asked the
2 witness this question. I'm just trying to understand if
3 he can say yes or no, if he can say with certainty that
4 FPL will be able to maintain its A minus rating.

5 **MR. SUNDBACK:** Madam Chair, we had just a
6 paraphrase of this question two questions ago.

7 **MR. MOYLE:** Plus it calls for speculation.
8 She's asking him what rating agencies may or may not do
9 or whether FPL can maintain its rating.

10 **CHAIRMAN BROWN:** Can you rephrase the
11 question?

12 **MS. MAPP:** Yes.

13 (Pause.)

14 I'll move on.

15 **CHAIRMAN BROWN:** Okay.

16 **BY MS. MAPP:**

17 **Q** You were deposed in this proceeding, and you
18 have a copy of the deposition in front of you marked
19 Exhibit 707; correct?

20 **A** Yes.

21 **Q** In your deposition, do you recall our
22 discussion regarding the core equity ratios that S&P
23 uses in rating FPL?

24 **A** Did you say, "the core equity ratios"?

25 **Q** Yes.

1 **A** I don't think they're called that.

2 **Q** Sorry. The core ratios. Excuse me.

3 **A** Now which -- what page of my deposition are
4 you referring?

5 **Q** This relates to the late-filed deposition
6 exhibit you provided. This would be also handed out to
7 you. It's labeled Baudino Late-Filed Deposition Exhibit
8 Number 1.

9 **CHAIRMAN BROWN:** It has not been marked yet,
10 so we're going to mark that as you described, Ms. Mapp,
11 as 708.

12 (Exhibit 708 marked for identification.)

13 Mr. Baudino, do you have a copy of it in front
14 of you?

15 **THE WITNESS:** The late-filed deposition
16 exhibit?

17 **CHAIRMAN BROWN:** That's right.

18 **THE WITNESS:** Yes. 708?

19 **CHAIRMAN BROWN:** Yes.

20 **THE WITNESS:** Okay. I have that.

21 **MS. MAPP:** Thank you.

22 **BY MS. MAPP:**

23 **Q** Please review the calculations provided within
24 this exhibit. I believe it's three pages. And please
25 let me know once you familiarize -- or refamiliarize

1 yourself with this information.

2 **A** Yeah, I'm familiar with this information. And
3 this morning I discovered a correction that actually
4 needs to be made here. It does not change the
5 conclusion I made, but there is a correction that needs
6 to be made.

7 **Q** And what is that correction?

8 **A** Okay. If you refer to page 1 of 3.

9 **Q** Yes.

10 **A** And you see the "Funds from operations" on
11 line 1, "Funds from operations, FFO/Debt."

12 **Q** Yes.

13 **A** If you go down to line 6, it says, "SFHHA
14 Income Tax Calculation," and it says, "724,035." That
15 number is incorrect. When you calculate funds from
16 operations, you don't add income taxes back. What you
17 do add is ADITs and ITCs. So that number was
18 incorrectly input there. So what you would need to do
19 is strike "724,035" and strike the "SFHHA Income Tax
20 Calculation," replace those words with "ADIT and ITC"
21 and replace the number with "598,846." And that is from
22 the company's Schedule C-22.

23 **CHAIRMAN BROWN:** Can you please repeat all of
24 that?

25 **THE WITNESS:** Sure.

1 **CHAIRMAN BROWN:** Strike?

2 **THE WITNESS:** Strike -- okay. If we go to
3 line 6, strike "SFHHA Income Tax Calculation."

4 **CHAIRMAN BROWN:** Uh-huh. Go ahead.

5 **THE WITNESS:** Okay. Replace that with "ADIT
6 and ITC." ADIT stands for accumulated deferred income
7 tax, and ITC expenses.

8 **CHAIRMAN BROWN:** And the figure?

9 **THE WITNESS:** 598,846.

10 **CHAIRMAN BROWN:** Thank you.

11 **THE WITNESS:** And then you would strike page
12 3, line 25, and replace that with "Schedule C-22."

13 **MR. SUNDBACK:** I'm sorry, Madam Chair. Just
14 so the record is accurate and not confused when we
15 review it, may I ask one clarifying question at this
16 point, because there was a reference to page 3, line 25
17 and I want to --

18 **CHAIRMAN BROWN:** Sure. Sure. Sure.

19 **MR. SUNDBACK:** Isn't it true that the change
20 you reference to page 3, line 25, is a reference to a
21 source on page 1 of what's been marked as Exhibit 708?
22 No, I'm sorry. It's -- yeah, 708.

23 **THE WITNESS:** Yes.

24 **MR. SUNDBACK:** Okay. Thank you.

25 **CHAIRMAN BROWN:** Ms. Mapp.

1 **MS. MAPP:** I'm sorry. Could you repeat your
2 question?

3 **MR. SUNDBACK:** I just didn't -- Madam Chair,
4 if I could address this directly. I didn't want the
5 record to -- if read cold, to suggest that Mr. Baudino
6 is saying with regard to what's been marked as Exhibit
7 708, that we go to page 3 of that exhibit.

8 **CHAIRMAN BROWN:** Okay. You could have done
9 that later, but that's fine.

10 **MR. SUNDBACK:** Okay. I'm sorry.

11 **CHAIRMAN BROWN:** Okay. Ms. Mapp, please
12 proceed.

13 **BY MS. MAPP:**

14 **Q** Okay --

15 **A** If I -- may I continue with the last couple of
16 corrections?

17 **Q** Yes.

18 **A** Okay. The funds from operations total would
19 need to change, and that number is "3,214,846." Total
20 debt would stay the same. And then on line 12, the
21 number, the percentage number would -- strike "30.2%"
22 and insert "29.0%." And that's the correction that
23 needs -- those are the corrections that need to be made
24 to that.

25 **Q** Thank you. So I would like you to look to

1 page 1 of 3, line 12, where you just made the amendment
2 so it now reads, "29.0%." On line 19, you present the
3 ratio of debt to EBITDA; correct?

4 **A** Right. Correct.

5 **Q** And that ratio is still correct at 2.93?

6 **A** Yes, it is.

7 **Q** Now looking at page 2 and 3 of the exhibit, it
8 appears that these ratios were calculated using all the
9 adjustments to FPL's rate case as recommended by SFHHA;
10 is that correct?

11 **A** Right.

12 **Q** Do those recommended adjustments include an
13 ROE of 9 percent and an equity ratio of 55 percent?

14 **A** Yes.

15 **Q** Based on the values of these two ratios, do
16 you believe that FPL would maintain an S&P credit rating
17 of A minus?

18 **A** Yes.

19 **Q** Now if I could refer you to the third exhibit
20 that was handed out.

21 **CHAIRMAN BROWN:** Which will be marked as 709,
22 if you like.

23 **MS. MAPP:** Yes.

24 **CHAIRMAN BROWN:** Please give a title.

25 **MS. MAPP:** Thank you. Yes. The title is

1 Standard & Poor's Ratings Dated June 12th, 2015.

2 **CHAIRMAN BROWN:** Okay. So noted.

3 (Exhibit 709 marked for identification.)

4 **BY MS. MAPP:**

5 **Q** Now this was asked in staff's 11th set of
6 interrogatories, No. 239. If you could please turn to
7 Attachment No. 2, which -- page 3 (sic) of 8.

8 **A** Yes.

9 **Q** Please read the paragraph under the heading
10 "Financial Risk: Intermediate."

11 **MR. SUNDBACK:** I'm sorry, Madam Chair. Could
12 we have the page number of Exhibit 709 again, please?

13 **CHAIRMAN BROWN:** Ms. Mapp, can you repeat?

14 **MS. MAPP:** Okay. Yes. I'm sorry. It's page
15 4 of 8.

16 **MR. SUNDBACK:** Okay. Yes, I have it.

17 **BY MS. MAPP:**

18 **Q** And could you please review the paragraph
19 under the heading "Financial Risk: Intermediate"?

20 **A** I have it.

21 **Q** Would you agree that debt-to-EBITDA ratio of
22 2.93 calculated using SFHHA's recommended adjustments is
23 significantly higher than S&P's expected debt-to-EBITDA
24 ratio -- I'm sorry, debt-to-EBITDA for FPL ratio 2.5?

25 **A** Yes, it's greater.

1 **Q** Would you agree that a lower debt-to-EBITDA
2 ratio is preferable?

3 **A** It is, but, you know, that ratio that I
4 calculated, 2.93, is still within the intermediate risk,
5 intermediate financial risk range. So, again, based on
6 the range from FPL -- the range from S&P, excuse me, I
7 believe that my recommendation is consistent with an
8 intermediate financial risk rating, and, again, it's
9 consistent with that. Whatever the -- I mean, the
10 rating agencies will do whatever they do. I can't
11 predict that. But I can predict and I did estimate what
12 these -- the core financial ratios would be for my
13 recommendation, really the ratemaking recommendations.

14 **Q** Would you agree that FFO-to-debt ratio of
15 2.90 calculated using SFHHA's recommended adjustments is
16 lower than the S&P's expected FFO-to-debt ratio of
17 33 percent?

18 **A** Well, yes, it is lower, and it's still within
19 the range of an intermediate risk company, intermediate
20 financial risk company. So that did not change.

21 **Q** And would you agree that a higher FFO-to-debt
22 ratio is preferable?

23 **MR. SUNDBACK:** Madam Chair, we'd like a
24 clarification on that question or we'll object to it
25 without the clarification. Preferable from what

1 perspective?

2 **CHAIRMAN BROWN:** Ms. Mapp.

3 **MS. MAPP:** I'm asking from S&P's ranking
4 perspective.

5 **CHAIRMAN BROWN:** Okay.

6 **MR. MOYLE:** Calls for speculation.

7 **CHAIRMAN BROWN:** I'll allow it.

8 **THE WITNESS:** I don't know if it's preferable
9 from S&P's perspective. Again, they're dealing in
10 ranges. So the ratios I've calculated are still within
11 the intermediate financial risk range as far as I can
12 tell, so I don't think there would be any diminution of
13 credit quality based on what I've evaluated here. But,
14 again, S&P and Moody's will make the final call on that.

15 **BY MS. MAPP:**

16 **Q** And could you turn back to page 3 of 8 of
17 Exhibit 709 and refer to the paragraph under the heading
18 labeled "Downside scenario."

19 **A** Page 3 of 8?

20 **Q** Yes.

21 **A** Yes, I see it. Okay. I see it.

22 **Q** If the Commission set FPL's authorized ROE at
23 9.0 percent, could that be considered by Standard &
24 Poor's as an unfavorable regulatory outcome?

25 **MR. MOYLE:** Objection, speculation.

1 **CHAIRMAN BROWN:** Overruled.

2 **THE WITNESS:** I don't know. That's up to S&P.

3 **BY MS. MAPP:**

4 **Q** Thank you. Please turn to page 66 of your
5 direct testimony. And on lines 13 through 15 you state,
6 in part, that in your opinion it is likely that the
7 flotation costs are already accounted for in current
8 stock prices and that adding an adjustment for flotation
9 costs amounts to double counting. Are you aware of any
10 authoritative text that agrees with or supports your
11 opinion regarding flotation costs?

12 **A** I'm not aware of it. And, you know,
13 furthermore, it's not necessary for me to make that
14 statement. The flotation costs I really consider more
15 of an academic adjustment. In the real world, investors
16 don't make that adjustment. In the real word, the
17 investors pay what they pay. They pay the market price
18 for that stock and they don't then put another like,
19 say, 4 percent discount on it for flotation costs.
20 Whatever assumptions investors make about flotation
21 costs is embodied in that stock price and it must be.
22 There's no other way to -- there's no good way really to
23 adjust the stock price that occurs in the market for a
24 flotation cost. It is what it is, and investors know
25 that.

1 **Q** When an underwriter sells a share of stock to
2 an investor, does the utility receive the full sale
3 price of the stock collected by the underwriter, or does
4 the underwriter receive a percentage of the sale price
5 as a commission for executing the stock sale?

6 **A** Well, assuming that there are flotation costs
7 or issuance costs associated with that equity, the
8 utility would receive less than -- it would receive
9 whatever the proceeds were less the issuance costs. But
10 we don't really know -- you know, it can vary, depending
11 on the issuance, how much issuance costs you have, so --
12 and what the nets proceeds would be from that.

13 **Q** I'd like you to consider this hypothetical.
14 Presume a utility is issuing new stock in the
15 marketplace. From an equity issuer's perspective, if
16 the amount the utility receives from a new stock
17 issuance is reduced by flotation costs, how will the
18 utility earn the required return for its stock if a
19 flotation cost allowance is not recognized?

20 **A** It will earn the required return based on the
21 Commission allowing the investor-required return on rate
22 base, on the portion of rate base that's financed by
23 common equity. That's how the investor would earn it.

24 **Q** Now please turn to page 56 of your testimony.
25 On line 6 through 16 you discuss FPL's inclusion of

1 commitment fees of 4.569 million in its cost of
2 short-term debt. You recommend that the commitment fees
3 be collected in O&M expenses. Is the cost to ratepayers
4 the same regardless of the method used to recover the
5 commitment fees?

6 **A** Ideally it should be, but the way that I've
7 recommended is much cleaner and it really results in a
8 greater chance of dollar-for-dollar collection of those
9 commitment fees because it separates out the actual cost
10 of debt, the -- whatever that percentage cost of debt,
11 short-term debt is. That's reflected then in the
12 capital structure. So when FPL changes its amount of
13 short-term debt, okay, you then don't have to
14 recalculate what the resulting rate would be with those
15 commitment fees plus the short-term debt cost.

16 What you do is you get the debt cost. We know
17 what the short-term debt cost is. The commitment fees
18 are \$4,569,000. Put that in O&M expenses, so make sure
19 the utility collects that. And then you can put in what
20 the actual pure cost, the percentage cost rate of
21 short-term debt is. And even if you change the amount
22 of short-term debt, you know, the percentage cost is
23 what it is. So you really have a more accurate way of
24 reflecting the cost of short-term debt by including
25 these commitment fees in the O&M expenses as I've

1 proposed.

2 **Q** If the commitment fees are collected in O&M,
3 do you know what the difference is and what the impact
4 to the revenue requirement would be?

5 **A** Well, you'd have an additional 4.569 million
6 of commitment fees in O&M expenses. It would be higher
7 than the company's proposal since those commitment fees
8 aren't in O&M in the company's proposal. And then --
9 but you'd also have a lower percentage cost of
10 short-term debt -- a lower percentage of short-term --
11 let's see. Yes, the -- in the capital structure, the
12 percentage cost of short-term debt, the actual
13 percentage cost less the commitment fees would be
14 reflected in short-term debt cost. So that would be
15 lower, but the O&M would be higher.

16 **Q** But there would be no difference to the
17 ratepayers, would there?

18 **A** If it's all calculated correctly, that's
19 right.

20 **MS. MAPP:** Thank you. I have no further
21 questions for the witness.

22 **CHAIRMAN BROWN:** Thank you, Ms. Mapp.
23 Commissioners, any questions of this witness?
24 Redirect.

25 **MR. SUNDBACK:** Thank you, Madam Chair.

EXAMINATION

1
2 **BY MR. SUNDBACK:**

3 **Q** Mr. Baudino, let's start with a question you
4 were you asked by staff. You recall that you discussed
5 placement in the intermediate range with regard to
6 credit rating agency assessments. Do you recall that?

7 **A** Yes, intermediate financial risk. That's
8 correct.

9 **Q** Can you describe for the Commission what that
10 range represents generally?

11 **A** Sure. The -- these core ratios that S&P looks
12 at really represent sort of a range of outcomes. So you
13 have intermediate financial risk, which is less risky
14 than significant financial risk, which would -- so
15 intermediate financial risk would tend to suggest, you
16 know, higher equity, lower debt. Significant financial
17 risk would -- category is a more risky rating.

18 **CHAIRMAN BROWN:** Could you just move closer to
19 the mike, please.

20 **THE WITNESS:** Okay. Is a more risky rating
21 and would tend to suggest a higher debt and higher debt
22 cost and less coverage. But within those broad
23 categories there are ranges of core ratios that can --
24 that the actual number that's produced could fall
25 between. So for FFO to debt and -- excuse me, funds

1 from operations to debt and debt to EBITDA, that's
2 earnings before income taxes depreciation and
3 amortization, S&P sets ranges within which those values
4 can fall and still remain in the intermediate financial
5 risk category or the significant financial risk
6 category.

7 In other words, you can have changes, you can
8 have increases or decreases within the range. And as
9 long as they stay within the range, you're still going
10 to be an intermediate or, you know, an intermediate risk
11 company.

12 **BY MR. SUNDBACK:**

13 **Q** Okay. If you recall, you had a discussion
14 this afternoon about flotation costs with staff.

15 **A** Yes.

16 **Q** In this proceeding, is FPL proposing a
17 flotation cost based on its own issuance costs or on a
18 general measure of flotation costs incurred by companies
19 other than FPL?

20 **A** The latter. It's a general flotation cost
21 adjustment based on other companies.

22 **Q** You had a discussion this afternoon about some
23 changes to what's been marked as Exhibit 708, the first
24 page of calculations. Do you recall that?

25 **A** Yes.

1 **Q** Does that impact your analysis and the answer
2 that you gave during your deposition?

3 **A** With respect --

4 **MR. GUYTON:** Object. I'm not sure that I have
5 an objection here. I'm just not sure to what question
6 we're referring in the deposition, or answer.

7 **CHAIRMAN BROWN:** Mr. Sundback.

8 **MR. SUNDBACK:** In the deposition, which, as I
9 understand it, is going to be proposed to be laid in the
10 record in its entirety, Mr. Baudino was asked whether he
11 had calculated these types of metrics and whether that
12 would influence his analysis. And so my question is do
13 the changes that have been provided today with regard to
14 page 1 affect his analysis or his conclusions?

15 **MS. MAPP:** If I may, Chairman.

16 **CHAIRMAN BROWN:** Sure.

17 **MS. MAPP:** Staff has no intention of entering
18 the deposition into the record.

19 **CHAIRMAN BROWN:** Okay.

20 **MR. SUNDBACK:** Okay. In that case, may I
21 reformulate, Madam Chair?

22 **CHAIRMAN BROWN:** Sure.

23 **BY MR. SUNDBACK:**

24 **Q** Mr. Baudino, with regard to the discussion you
25 had about changes to what's been marked as Exhibit 708,

1 can you tell us how those changes impact your analysis
2 and conclusions with regard to FPL, if at all?

3 **A** They do not impact my analysis and conclusions
4 with respect to the ROE and credit quality of FPL and
5 tend to -- it still supports my conclusion.

6 **Q** If you look at line 7 -- you changed the
7 number on line 7; is that correct?

8 **A** Yes.

9 **Q** Okay. Does that have any impact on the
10 description of the method of derivation of numbers
11 further down in that schedule and, if so, what impact
12 does it have?

13 **A** It does not.

14 **MR. GUYTON:** Objection. It's leading. It's
15 suggesting the answer of the witness.

16 **CHAIRMAN BROWN:** Rephrase, please.

17 **BY MR. SUNDBACK:**

18 **Q** Mr. Baudino, to the extent that you've changed
19 the number on line 7, are there subsequent changes in
20 the schedule that you believe should be made to reflect
21 that change?

22 **MR. GUYTON:** Objection. Still leading.

23 **CHAIRMAN BROWN:** Is it?

24 **MR. SUNDBACK:** Madam Chair, if that was the
25 standard, half of FPL's redirect would have been

1 attacked.

2 **CHAIRMAN BROWN:** Can you state the question
3 again, Mr. Sundback?

4 **BY MR. SUNDBACK:**

5 **Q** Mr. Baudino, to the extent you've made a
6 change to the number on line 7, are there any other
7 changes with regard to the derivation of numbers on
8 page 1 that you feel should be made. That's not --

9 **CHAIRMAN BROWN:** I'll allow it.

10 **A** Only to line 12, as I had explained to staff
11 counsel before. That number would change to 29 percent
12 and be slightly lower.

13 **Q** Okay. And that's -- so that's the
14 mathematical calculation you would change in the
15 schedule?

16 **A** Yes.

17 **Q** Okay. Are there changes with regard to the
18 source that flow from the changes you have made to the
19 number?

20 **A** No. Of the rest of the numbers, no. The new
21 number that I put in in line 6, 598,846, does come from
22 Schedule C-22, the company's Schedule C-22. That's
23 where that came from, and that's since the source
24 changed. But none of the other numbers changed or the
25 sources for those numbers.

1 **MR. SUNDBACK:** Thank you, Madam Chair. Those
2 are all our questions.

3 **CHAIRMAN BROWN:** Thank you, Mr. Sundback.
4 Thank you.

5 **THE WITNESS:** Thank you.

6 **CHAIRMAN BROWN:** Staff -- oh, no staff.
7 Exhibits.

8 **MR. SUNDBACK:** Yes. Thank you, Madam Chair.
9 At this time, we'd move for the admission of what's been
10 marked as Exhibits 252 through 264, if our recordkeeping
11 is correct.

12 **CHAIRMAN BROWN:** You are correct. Are there
13 any objections to 252 -- entering into the record
14 252 through 264? Seeing none, we'll go ahead and do
15 that. We will enter those in.

16 (Exhibits 252 through 264 admitted into the
17 record.)

18 And, staff, you have 707 through 709?

19 **MS. MAPP:** Staff does not need to enter these
20 exhibits into the record.

21 **CHAIRMAN BROWN:** Okay. All right. Would you
22 like your witness excused?

23 **MR. SUNDBACK:** Yes, please, Madam Chair.

24 **CHAIRMAN BROWN:** Safe travels back to wherever
25 you are going, Mr. Baudino.

1 **THE WITNESS:** Sorry?

2 **CHAIRMAN BROWN:** Bye-bye. You are excused.

3 **THE WITNESS:** Oh, thank you. Thank you very
4 much.

5 **CHAIRMAN BROWN:** Thank you. All right.
6 Office of Public Counsel, your witness is up next in the
7 rotation, and we've got Woolridge.

8 **MR. SAYLER:** Yes, ma'am. The Office of Public
9 Counsel would like to call Dr. Randall J. Woolridge to
10 the stand and -- or J. Randall Woolridge to the stand.

11 **CHAIRMAN BROWN:** Okay.

12 **MR. SAYLER:** As a housekeeping matter, I do
13 have some cleanup from my Hevert questionings last week.
14 I have the disk with the full copies for all the parties
15 and also for the court reporter to just pass out at
16 whatever time now, if that's good.

17 **CHAIRMAN BROWN:** Why don't you pass that after
18 Mr. Woolridge is done.

19 **MR. SAYLER:** Yes, ma'am.

20 **CHAIRMAN BROWN:** Is that good?

21 Okay. Mr. Woolridge, you've been sworn in?

22 **THE WITNESS:** I have been.

23 **MR. DONALDSON:** Excuse me one second, Madam
24 Chair. Right here. Kevin Donaldson. I'm sorry.

25 Before we actually begin with OPC's witnesses,

1 FPL, for the sense of expediency, wanted to enter into
2 the record some admissions that OPC has filed in this
3 particular case. And as I'm sure that all the parties
4 are aware, admissions are -- can be admitted into the
5 record as a party opponent evidence. And so we have --
6 your staff is going to be passing out a copy of that, so
7 if we can just wait a second. And it'll help the cross
8 for some of these additional OPC witnesses go a little
9 bit smoother.

10 **CHAIRMAN BROWN:** Mr. Donaldson, would you like
11 us to label that for identification purposes?

12 **MR. DONALDSON:** Yes.

13 **CHAIRMAN BROWN:** Okay. We're going to label
14 that as Exhibit 710.

15 **MR. DONALDSON:** And you can disregard where it
16 says, "Lawton." It should be really for all of OPC's
17 witnesses.

18 **CHAIRMAN BROWN:** It says, "Dismukes." It
19 says, "Dismukes." Is that the right one?

20 **MR. DONALDSON:** They may be handing out the
21 wrong one.

22 (Transcript continues in sequence in Volume
23 26.)

1 STATE OF FLORIDA)
2 COUNTY OF LEON) : CERTIFICATE OF REPORTER

3
4 I, LINDA BOLES, CRR, RPR, Official Commission
5 Reporter, do hereby certify that the foregoing
6 proceeding was heard at the time and place herein
7 stated.

8 IT IS FURTHER CERTIFIED that I
9 stenographically reported the said proceedings; that the
10 same has been transcribed under my direct supervision;
11 and that this transcript constitutes a true
12 transcription of my notes of said proceedings.

13 I FURTHER CERTIFY that I am not a relative,
14 employee, attorney or counsel of any of the parties, nor
15 am I a relative or employee of any of the parties'
16 attorney or counsel connected with the action, nor am I
17 financially interested in the action.

18 DATED THIS 30th day of August, 2016.

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