

NEWS RELEASE

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Utilities Increase Engagement with Consumers; 44 Named 2015 Customer Champions

Despite improvements, some customer segments continue to be underserved

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(Cambridge, MA) In 2015, many of the nation's 125 largest electric and natural gas utilities made significant strides in strengthening bonds with residential consumers compared with 2014. Along with the release of its <u>2015 Utility Trusted Brand & Customer Engagement[™]: Residential Study</u> which includes these results, <u>Cogent Reports[™]</u>, a division of Market Strategies International, also named 44 Customer Champions, an elite group of utilities that achieved top-tier Engaged Customer Relationship (ECR) scores based on feedback from more than 52,000 residential ratepayers.

Details of the report show year-over-year industrywide gains across a spectrum of 74 attributes related to Brand Trust, Operational Satisfaction and Product Experience, the three core components that comprise the overall ECR scores first introduced by Cogent Reports in 2014. However, the biggest gains in 2015 were related to the emotional connection consumers feel with their utility—a key aspect of Brand Trust—satisfaction with safety and reliability, and improved ratings for education efforts to promote the benefits of utility value-added programs.

In the wake of the industry's current mergers, mandates and new market entrants, Chris Oberle, senior vice president at Market Strategies notes that improved customer engagement performance bodes well for all stakeholders and believes the current momentum will continue.

"These results prove that the industry is in transition and is becoming more engaged with its customers on important topics and forming stronger relationships with them," said Oberle. "This is proof the industry sees value in and is getting focused on building real franchise value beyond its pipes and wires presence."

According to Cogent, an area where there is room for improvement is better targeting by utilities to increase engagement with specific customer segments on the offerings, products and options they have developed. This is a reflection of the fact that along with the obligation to serve defined geographies, comes an industry challenge to build relationships with a very diverse customer base.

"We have found that customer ratings on brand, product and satisfaction vary greatly by customer type. Utilities that have successfully targeted customer segments based upon their product offering needs have much higher customer engagement scoring," Oberle added. "In addition, some utilities lag on serving diverse customer bases. For instance, among 23 utilities





that were top performers on engaging Hispanic customers, only three come from border states. Top performers in the future will be utilities that have built a successful customer management strategy."

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2015 UTILITY CUSTOMER CHAMPIONS* Engaged Customer Relationship (ECR™) Strength Scores

ELECTRIC

NATURAL GAS

Utility	Region	ECR	Utility
Salt River Project	West	775	
Florida Power & Light	South	765	
PPL Electric Utilities	East	759	1
Georgia Power	South	756	
Entergy	South	755	0
Idaho Power	West	753	
Pacific Power	West	749	
SMUD	West	749	
OG&E	South	746	
Gulf Power	South	742	Ne
OPPD	Midwest	741	
Portland General Electric	West	739	Cente
Kentucky Utilities	South	733	
Alabama Power	South	732	
Nashville Electric Service	South	730	CenterP
Central Maine Power	East	729	
Indianapolis Power & Light	Midwest	727	* Utility Cust ECR index is
Ohio Edison	Midwest	714	account inclu
Indiana Michigan Power	Midwest	709	region and s
Dayton Power & Light	Midwest	707	Source: Mar December 2

ounty	Region	LOIX
TECO Peoples Gas	South	796
NW Natural	West	785
Piedmont Natural Gas	South	771
Virginia Natural Gas	South	771
Columbia Gas - South	South	770
Southwest Gas	West	768
SoCalGas	West	765
PSNC Energy	South	762
Alagasco	South	758
New Jersey Natural Gas	East	754
Texas Gas Service	South	751
CenterPoint Energy - South	South	750
Columbia Gas of Ohio	Midwest	750
National Fuel Gas	East	738
CenterPoint Energy - Midwest	Midwest	732

Region

ECR

COMBINATION

Utility	Region	ECR
CPS Energy	/ South	764
Louisville Gas & Electric	south	759
MidAmerican Energy	/ Midwest	758
DTE Energy	/ Midwest	748
Consumers Energy	/ Midwest	744
NYSEG	B East	730
Puget Sound Energy	/ West	726
RG&E	E East	719
Delmarva Powe	r East	711
SDG&E	West	711
NorthWestern Energy	/ West	711
PSE&G	B East	710
BGE	E East	709

* Utility Customer Champion designation is based on the Cogent Reports™ Engaged Customer Relationship (ECR) index. The ECR index is a composite score based upon over 50,000 residential customer interviews, and takes three separate measures into account including Brand Trust, Operational Satisfaction and Product Experience. All utilities that are in the top quartile in their region and score above the regional average, or score 750 or higher on a 1000-point scale achieve Customer Champion status.

Source: Market Strategies International. Cogent Reports™: Utility Trusted Brand & Customer Engagement™: Residential. December 2015.

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2015 LEADING UTILITIES ENGAGING WITH HISPANICS

Utility	Region	Hispanic ECR Index
OG&E	South	813
TECO Peoples Gas	South	808
Southwest Gas	West	808
Seattle City Light	West	806
CPS Energy	South	793
Portland General Electric	West	792
Piedmont Natural Gas	South	791
Pacific Power	West	787
Rocky Mountain Power	West	785
SoCalGas	West	778
CenterPoint Energy-South	South	775
Texas Gas Service	South	767
NV Energy	West	765
Florida Power & Light	South	762
Virginia Natural Gas	South	762
Black Hills Energy	Midwest	760
Southern California Edison	West	759
Citizens Energy	Midwest	758
New Jersey Natural Gas	East	758
Elizabethtown Gas	East	751
Eversource Energy	East	746
PSEG Long Island	East	741
Atmos Energy–Midwest	Midwest	733

Source: Market Strategies International. Cogent Reports[™]: Utility Trusted Brand & Customer Engagement[™]: Residential. December 2015.

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About Utility Trusted Brand & Customer Engagement Study: Residential

Cogent Reports conducted surveys among 52,007 residential electric, natural gas and combination utility customers of the 125 largest US utility companies (based on residential customer counts). The sample design uses US census data and strict quotas to ensure a demographically balanced sample of each evaluated utility's customers based on age, gender, income, race and ethnicity. Utilities within the same region and of the same type (e.g., electric-only providers) are given equal weight to balance the influence of each utility's customers on survey results. Market Strategies will supply the exact wording of any survey question upon request.

About Market Strategies International

Market Strategies International is a market research consultancy with deep expertise in consumer/retail, energy, financial services, healthcare, technology and telecommunications. The firm is ISO 20252 certified, reflecting its commitment to providing intelligent research, designed to the highest levels of accuracy, with meaningful results that help companies make confident business decisions. Market Strategies conducts qualitative and quantitative research in 75 countries, and its specialties include brand, communications, CX, product development, segmentation and syndicated. Its syndicated products, known as Cogent Reports, help clients understand the market environment, explore industry trends and monitor their brand and products within the competitive landscape. Founded in 1989, Market Strategies is one of the largest market research firms in the world, with offices in the US, Canada and China. Read Market Strategies' blog at FreshMR, and follow us on Facebook, Twitter and LinkedIn.