

Supplier Collaboration Vegetation Management OT-ST Analysis

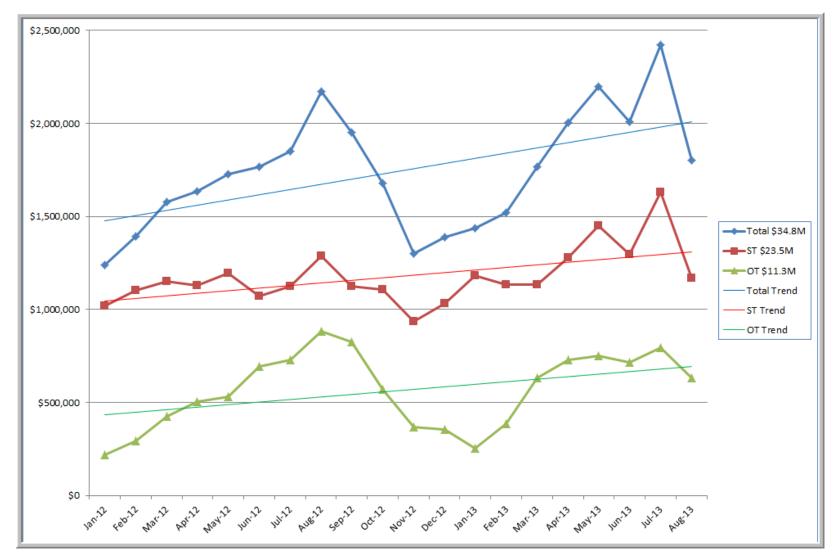
Feb 2014

Data Overview and Assumptions

- Data timeframe is Jan 2012 Aug 2013 (20 months)
- Data source is BU provided VMTV file
- Rates based on current contract pricing and historical work
- Storm related data is excluded (IO = S00xxx)

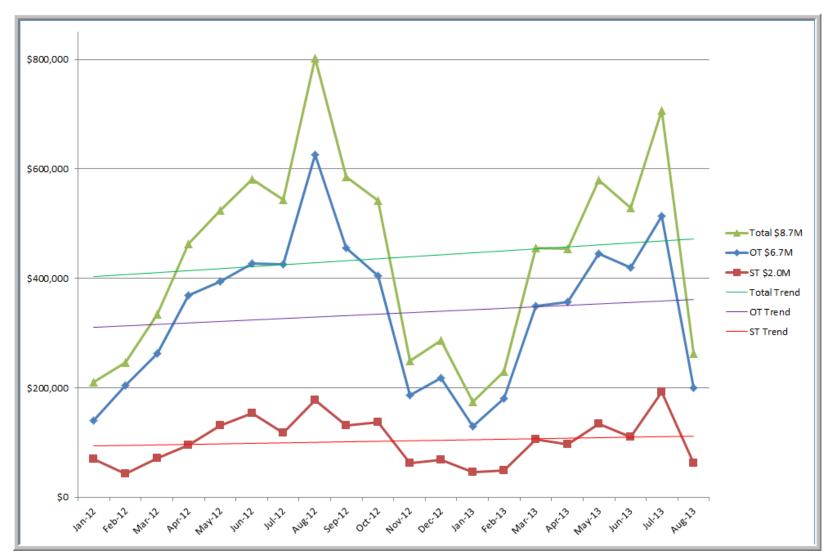


Jan 2012 - Aug 2013 ST - OT Trending



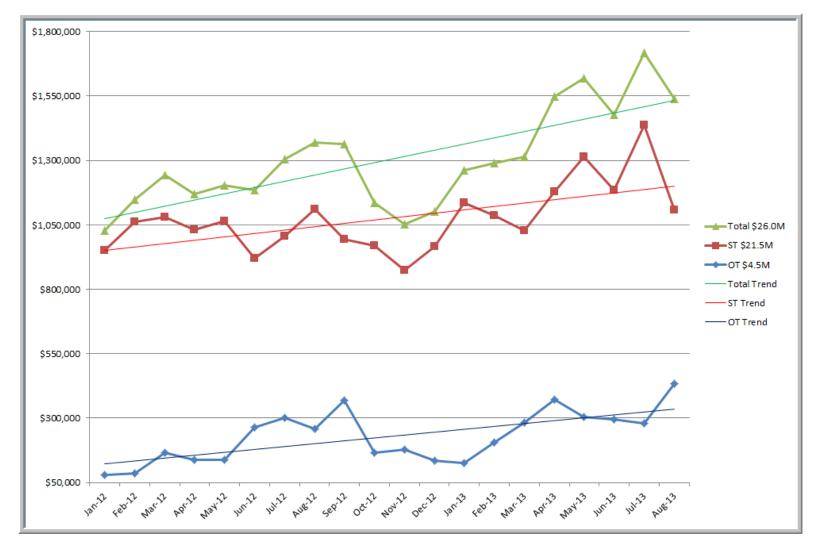


Jan 2012 - Aug 2013 Restoration Trending





Jan 2012 - Aug 2013 Non-Restoration Trending





Reduction of Overtime Spend

- Overtime accounts for 32.4% of dollars at a cost of \$11.3M
- Annual potential savings of \$1M
 - Potential OT reduction
 - -- 20% Restoration
 - -- 80% Non-Restoration
 - Combined results in monthly saving of ~\$82,500
- GOAL: Shift of overtime work into ST work through crew increase focused on eliminating weekend OT hours; not a reduction in work hours

| | Resto | ration | Non-Re | | |
|--|----------------|---------------|--------------|----------------|----------------|
| | Weekday | Weekend | Weekday | Weekend | Grand Total |
| ST \$ | \$2,014,513 | \$36,821 | \$21,132,566 | \$367,057 | \$23,550,956 |
| | 9% | 0% | 90% | 2% | |
| OT \$ | \$4,031,651 | \$2,677,917 | \$1,208,718 | \$3,367,228 | \$11,285,514 |
| | 36% | 24% | 11% | 30% | |
| | \$6,046,164 | \$2,714,738 | \$22,341,284 | \$3,734,285 | \$34,836,470 |
| ST % | 33.3% | 1.4% | 94.6% | 9.8% | 67.6% |
| OT % | 66.7% | 98.6% | 5.4% | 90.2% | 32.4% |
| % of total hours | 17.4% | 7.8% | 64.1% | 10.7% | |
| Total OT up charge | \$1.330.444.86 | \$883,712.73 | \$308 876 Q1 | \$1,111,185.21 | \$3 724 219 70 |
| Monthly OT up | ψ1,330,444.00 | \$005,7 1Z.75 | \$330,070.31 | Ψ1,111,105.21 | \$3,124,213.10 |
| charge | \$66,522.24 | \$44,185.64 | \$19,943.85 | \$55,559.26 | \$186,210.98 |
| Monthly OT savings with Restoration x 20% and Non- Restoration x | | | | | |
| 80% | \$13,304.45 | \$8,837.13 | \$15,955.08 | \$44,447.41 | \$82,544.06 |
| Annual OT savings | | | | | \$990,528.72 |



Reduction of Overtime Spend

- 32% of total spend is overtime
- 54% of overtime spend occurs on the weekend

| | Sun | Mon | Tue | Wed | Thur | Fri | Sat | Total |
|----|-------------|-------------|-------------|-------------|-------------|-------------|-------------|--------------|
| ST | \$256,173 | \$4,512,859 | \$4,813,293 | \$4,972,540 | \$4,832,773 | \$4,015,612 | \$147,704 | \$23,550,956 |
| | 1% | 19% | 20% | 21% | 21% | 17% | 1% | |
| ОТ | \$1,923,456 | \$943,157 | \$863,105 | \$866,964 | \$871,250 | \$1,695,892 | \$4,121,689 | \$11,285,514 |
| | 17% | 8% | 8% | 8% | 8% | 15% | 37% | |

| | | % of Total |
|-------|--------------|------------|
| ST | \$23,550,956 | 68% |
| OT | \$11,285,514 | 32% |
| Total | \$34,836,470 | |



Capital Pole Replacement and Feeder Hardening

 73% of Asplundh capital pole replacement (61A) OT occurs on Saturday

| | Sun | Mon | Tue | Wed | Thur | Fri | Sat | Total |
|----|----------|-----------|-----------|-----------|-----------|-----------|-----------|-------------|
| ST | \$3,239 | \$201,492 | \$228,223 | \$243,367 | \$232,715 | \$187,578 | \$44,831 | \$1,141,445 |
| | 0% | 29% | 33% | 35% | 34% | 27% | 6% | |
| ОТ | \$33,323 | \$9,288 | \$8,250 | \$9,407 | \$7,253 | \$121,412 | \$502,005 | \$690,938 |
| | 5% | 1% | 1% | 1% | 1% | 18% | 73% | |
| | | | | | | | | , |

 70% of Asplundh capital feeder hardening (62A/B) OT occurs on Saturday

| | Sun | Mon | Tue | Wed | Thur | Fri | Sat | Total |
|----|---------|-----------|-----------|-----------|-----------|----------|-----------|-----------|
| ST | \$97 | \$123,231 | \$120,568 | \$131,543 | \$114,570 | \$89,010 | \$6,612 | \$585,633 |
| | 0% | 21% | 21% | 22% | 20% | 15% | 1% | |
| ОТ | \$7,941 | \$5,900 | \$3,355 | \$2,571 | \$2,624 | \$91,125 | \$265,112 | \$378,627 |
| | 2% | 2% | 1% | 1% | 1% | 24% | 70% | |
| | | | | | | | | |

