

BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION

In re: Application for increase in water and )  
wastewater rates in Charlotte, Highlands, )  
Lake, Lee, Marion, Orange, Pasco, Pinellas, )  
Polk, and Seminole Counties by Utilities, Inc. )  
of Florida. )  
\_\_\_\_\_ )

Docket No. 160101-WS

REBUTTAL TESTIMONY

OF

FRANK SEIDMAN

on behalf of

Utilities, Inc. of Florida

1 **Q. Please state your, name profession and address.**

2 A. My name is Frank Seidman. I am President of Management and Regulatory Consultants,  
3 Inc., consultants in the utility regulatory field. My address is 36 Yacht Club Dr., North  
4 Palm Beach, FL 33408.

5 **Q. Have you previously presented testimony in this case?**

6 A. Yes. I have previously presented direct testimony on behalf of the applicant, Utilities, Inc.  
7 of Florida (UIF).

8 **Q. What is the purpose of your rebuttal testimony?**

9 A. The purpose of my rebuttal testimony is to respond to certain portions of the direct  
10 testimony of Office of Public Counsel witness Andrew T. Woodcock with regard to his  
11 determination of excess Unaccounted for Water (UAW), Inflow and Infiltration (I&I) and  
12 Used & Useful (U&U).

13 **Q. Are you sponsoring any additional exhibits?**

14 A. No, I am not.

15 EXCESSIVE UNACCOUNTED FOR WATER.

16 **Q. Mr. Woodcock prepared an analysis of the Unaccounted for Water and found that ten**  
17 **of the Utility's systems have excess UAW. Do you agree with his results?**

18 A. Yes and no. I compared his results to those I presented in the MFR's and they are virtually  
19 the same for all of the systems except for UIF Seminole – Ravenna Park et al. For that  
20 system, I found there to be no excess UAW.

21 **Q. What caused the difference between your results?**

22 A. During most of the test year, water was provided to Ravenna Park only. In December, 2015,  
23 the Crystal Lake system was tied in with that of Ravenna Park and both systems are now  
24 served by the Ravenna Park plant. In the MFR, I provided a restatement of Schedule F-1  
25 where UAW is determined. That restatement showed the test year combining the gallons

1 pumped, sold and other uses for Ravenna Park and Crystal Lake. As a result the UAW  
2 dropped from 11.0% to 7.3% and the excess UAW dropped from 1.0% to zero.

3 **Q. Mr. Woodcock stated that he deducted any UAW over the 10% threshold from his**  
4 **U&U calculations. Would you comment?**

5 A. Yes. I would just point out that all of these water systems have previously been found to be  
6 100% U&U. The excess U&U for each of these systems was taken into account, and it had  
7 no impact on the results. They are all still 100% U&U.

8 EXCESSIVE INFLOW & INFILTRATION

9 **Q. Mr. Woodcock prepared an analysis of the Inflow and Infiltration and found that**  
10 **three systems exhibited excess I&I. Do you agree with his results?**

11 A. I agree that all three had excess I&I. I will accept his results for the UIF Pasco-Wis Bar  
12 system, but differ with those for the Sandalhaven and UIF Seminole-Lincoln Heights  
13 systems. I believe his results are overstated for those systems. I would point out, however  
14 that the Wis-Bar system was subjected to large amounts of rain fall during the test year and  
15 this may have had an impact on the amount of inflow.

16 **Q. Please explain why your results differ with regard to the Sandalhaven calculation?**

17 A. Mr. Woodcock testified that for all of his I&I analyses he assumed that 80% of billed  
18 residential water and 90% of billed general service water would be returned to the  
19 wastewater system. That is the standard assumption used by this Commission in evaluating  
20 I&I. However, the Commission has recognized that all systems are not the same and in  
21 several cases, has made exceptions when the utility has provided a reasonable explanation  
22 for using different percent return flows. For Sandalhaven, based on their knowledge of the  
23 system, UIF personnel have determined that a 90% return for residential use and a 96%  
24 return for general service are more appropriate for this utility. Making these revisions, but  
25 still following Mr. Woodcock's methodology, results in a decrease in excess I&I from

1 8.37% to 1.76%.

2 **Q. What is the basis for increasing the returned flows for Sandalhaven?**

3 A. There is very little irrigation use by single family residences at Sandalhaven. In Docket No.  
4 060285-SU, the Utility utilized 100% return of the billed wastewater, or capped, residential  
5 use. It was assumed that all capped gallons flowed back to the wastewater plant. In the  
6 instant case, total water gallons were used, rather than capped wastewater gallons, as a  
7 better indicator. In recognition of that, and of the minimal amount of irrigation used by  
8 Sandalhaven residential customers, a 90% return factor was used. Many of the multi-family  
9 units, which are accounted for as general service customers, have common irrigation  
10 systems and those flows do not come to Sandalhaven for treatment. Therefore a 96% return  
11 for general service is reasonable. In Docket No. 060285-SU, the staff did a calculation of  
12 I&I which was virtually identical to that presented by the Utility. That calculation is  
13 summarized at Attachment A of PSC Order No. 07-0865-PAA-SU and the total I&I and  
14 allowable I&I at lines 4.a) and c) agree with the Utility's exhibit in that order. In other  
15 words, the Commission accepted the Utility's conclusion of higher return percentages for  
16 Sandalhaven were reasonable. I have not seen any information to lead me to vary from that  
17 precedence.

18 **Q. Please explain why your results differ with regard to the UIF-Seminole Lincoln**  
19 **Heights calculation?**

20 A. In the case of Lincoln Heights, Mr. Woodcock also used the standard 80% and 90% return  
21 factors for residential and general service, respectively, even though there is support for  
22 higher amounts. As with Sandalhaven, the local characteristics of water use suggests that  
23 higher return level is warranted. The lots are smaller and some have their own irrigation  
24 systems. In Docket No. 060243-WS, the Utility proposed return levels of 84% and 100%  
25 for residential and general service use. The Commission agreed with the Utility's

1 observations and allowed 84% return for residential but reduced the general service return  
2 to 96% in Order No. PSC-07-0505.SC-WS. Those are the factors I utilized in this case for  
3 this system.

4 .

5 **Q. Is there any other reason for the difference in results for UIF-Seminole Lincoln**  
6 **Heights between your calculations and Mr. Woodcock's?**

7 A. Yes. I believe Mr. Woodcock used the incorrect footage for gravity mains in his calculation.  
8 I deduced that from his summary of I&I calculations in his Exhibit ATW-3. The 1,248,051  
9 gallons he allowed for infiltration equates to only 4,513.5 feet of 8" main. The correct  
10 footage is 6,018 feet. If the differences in return flows and the difference in gravity main  
11 footage are taken into account, the excess I&I would be 32.62% instead of the 37.41% he  
12 calculated.

13 PREPAID CONNECTIONS

14 **Q. Mr. Woodcock takes exception to use of prepaid connections in determining U&U. Do**  
15 **you agree with him?**

16 A. No, I do not. It appears that Mr. Woodcock believes that since there is no timing factor  
17 involved, they may never be served or be served within the five year allowed growth period  
18 they are speculative and should therefore not be recognized.

19 **Q. In your opinion are prepaid connections speculative?**

20 A. No. In fact they are the antithesis of speculation. If the Utility had simply taken the word of  
21 developers that their projects would be constructed and completed within a certain time  
22 frame and then planned and constructed treatment facilities or committed to purchased  
23 capacity on that basis, then that would be speculation. Rather than speculate, the Utility  
24 requires developers commit, by written agreement, to pay for the capacity in advance which  
25 they will require. That protects the Utility and the ratepayers by providing funding to

1 prudently build additional capacity without risk. In turn, the Utility commits to have that  
2 capacity available and that commitment is recognized by including the contracted capacity  
3 in the calculation of U&U.

4 **Q. Has the Commission taken a position with regard to the recognition of prepaid  
5 connections?**

6 A. Yes, it has. Mr. Woodcock acknowledged this in his testimony. Order No.

7 PSC-160013-PAA-SU, recognized that prepaid connections place an obligation on the  
8 Utility and should be included in the U&U calculation. Even though the PAA Order was  
9 protested, it does not change the fact that the Commission has expressed its opinion.  
10 Prepaid connections specifically impact the evaluation of the Sandalhaven and Lake Utility  
11 Services systems, which I will address later in my rebuttal testimony.

12 BUILT-OUT SERVICE AREAS

13 **Q. The Utility determined that several wastewater systems should be considered 100%  
14 U&U because they were built out, even though the calculated U&U percentages for  
15 those treatment plants were less than 100%. Mr. Woodcock takes exception to what he  
16 characterizes as a “blanket qualification.” He then turns to the Commission’s water  
17 U&U rule to evaluate these systems. Do you agree with him?**

18 A. First, I did not use a blanket qualification. Each system was considered on its own merits.  
19 Second, I did not rely on the Commission’s water rule, which is not applicable. I relied on  
20 the Commission’s wastewater Rule 25-30.432, F.A.C., which includes among the factors  
21 the Commission will consider, “the extent to which the area served by the plant is built  
22 out.” Unlike the water rule, the wastewater rule does not list the potential for expansion of  
23 the service territory as a factor to be considered. The Utility recommended that the Mid-  
24 County, Lake Placid, Labrador, Eagle Ridge and Crownwood systems should be considered  
25 100% U&U because they are built out. Mr. Woodcock agreed that Eagle Ridge is built out,

1 but not the others. After further consideration, I no longer consider Lake Placid as 100%  
2 U&U, for reasons I will discuss.

3 **Q. Would you please explain your basis for requesting a 100% build-out designation for**  
4 **these four systems?**

5 A. Yes. I will address them individually.

6 **Mid-County** - The Mid-County system serves mixed residential single family homes,  
7 mobile homes, apartments and commercial areas along the US 19 corridor in the Dunedin  
8 area of Pinellas County. Its customers get their water from Pinellas County. It is a closed in  
9 service area with little, if any, room for growth within the service area. At one time, it  
10 served a substantial number of mobile home communities. About ten years ago, two mobile  
11 home parks were redeveloped and replaced with less dense housing and commercial  
12 developments. As this redevelopment occurred, the developer removed and replaced the  
13 poorly maintained manholes and mains that existed in the two mobile home parks. As a  
14 result, the Utility saw a reduction in I&I that freed up capacity to serve future growth and  
15 saw variance from the historical treated gallons as the usage characteristics of customers  
16 changed. The U&U calculated by the Utility during this period was as high as 97% in 2002  
17 and as low as 74% in 2005. Since 2003, the Commission has never set the allowed U&U  
18 below 92%. In this case, the Utility calculated a U&U of 91.75%. The fluctuations are not  
19 necessarily indicative of changes in the number of ERCs alone but also changes in usage  
20 patterns. There will continue to be some growth in ERCs as more mobile home parks are  
21 redeveloped and there are some parcels available for new construction. But in spite of there  
22 being new customers, the lower density and continuing improvement in I&I as mobile  
23 homes are redeveloped has meant that these customers can continue to be served from the  
24 same wastewater plant. That is, what appears as new growth in customers has not resulted  
25 in increases in flow. Mid-County has been able to serve new customers by utilizing its

1 existing plant capacity, and even though the plant's U&U remains in the 90+ percent range,  
2 there are no plans to increase treatment capacity. It would not have any significant impact  
3 to increase U&U to 100% but it would serve to recognize that the Utility has, through  
4 prudent management, postponed any additional investment in capacity and allow it to earn  
5 on its total investment.

6 **Labrador** – the Labrador system serves a mobile home community and an RV resort. The  
7 only developable land within the service area is an 11.6 acre parcel. There is no activity to  
8 develop this area nor is there any expectation that there ever will be because the residents  
9 use it as a storage area for their RV's and boat trailers and have done so for many years.  
10 The issue of this parcel was addressed by the Commission in Order No. PSC-04-1281-PPA-  
11 WS, where the Commission concluded that this parcel was vacant and zoned as a future  
12 commercial site and rejected the Utility's position that the service area was built-out. Here  
13 we are thirteen years later, and there has been no effort to convert this storage site to other  
14 uses. There is no reasonable expectation that this parcel will be developed. The Labrador  
15 system should be designated as 100% U&U.

16 **Crownwood** - The Crownwood development is a group of quadraplexes. The plant was  
17 designed to serve just those quadraplexes, but the development's activity slowed and it was  
18 only partially developed. A portion of the Golden Hills area was served by a privately  
19 owned treatment facility. When it fell into disrepair, the owner, BFF, Inc., asked to be  
20 served by Crownwood. That made good use of a portion of the original plant capacity. As  
21 Mr. Woodcock pointed out, the service area is built out. That is all that is required to be  
22 considered under Commission Rule 30-432, F.A.C. Nevertheless, I would point out that the  
23 surrounding developed areas consist of large lots which are able to use, and do use, septic  
24 tanks. Any future development, and there is no indication that any would occur in our  
25 lifetimes, would be expected to be similarly large lots and they most likely will continue to



1 defer to septic tanks. Under the circumstance, Crownwood should be considered 100%  
2 U&U.

3 **Lake Placid** - The Lake Placid system was built by a developer to serve the Sun 'N Lakes  
4 Estates, a subdivision in Highlands County with approximately 150 homes and  
5 condominiums, a motel and golf and country club. The existing treatment plant was  
6 designed to serve the motel, country club and additional phased in sections of homes. This  
7 did not, and will not, occur because the remaining area for development was later  
8 designated as a scrub jay habitat which cannot be developed. However, the Lake Placid  
9 system also provides service within its service area to DeeAnne Estates and Village Del  
10 Mar and there is currently a Family Dollar Store under construction. Therefore, the utility is  
11 experiencing some growth and should not be considered 100% U&U. However, because of  
12 the after-the-fact environmental restrictions that severely limit the Utility's opportunity to  
13 grow in ERCs within its current service area, it is extremely unlikely that it will ever reach  
14 the level of grow anticipated when the plant was first built in 1969.

15 LAKE UTILITY SERVICES, INC. (LUSI)

16 **Q. Would you please address the differences between Mr. Woodcock's determination of**  
17 **U&U for the LUSI wastewater plant and yours?**

18 A. Yes. The approaches would be identical except that Mr. Woodcock has excluded the  
19 demand associated with 187 prepaid connections. As I have discussed previously, the  
20 Utility has the obligation to be prepared to serve prepaid connections. In the case of LUSI,  
21 the Utility is committed to providing an AADF of 280 gpd/ERC for each of the 187  
22 connections. This is not an inflation of growth as Mr. Woodcock characterizes it. It is not  
23 included in the growth allowance and it is not speculative; it is a commitment recognized by  
24 the Commission and results in plant being 59% U&U rather than the 53% U&U determined  
25 by Mr. Woodcock.

1 SANDALHAVEN

2 **Q. Would you please address the differences between Mr. Woodcock's determination of**  
3 **U&U for the Sandalhaven capacity purchased from the Englewood Water District**  
4 **(EWD) and yours?**

5 A. Yes. Our basic methodologies are the same in that determination of U&U for the EWD  
6 purchases are treated the same as the determination of U&U for a treatment plant. They are  
7 based on the formula in Commission Rule 30.432. F.A.C. which measures test year flows  
8 plus growth less excess I&I against the treatment capacity. Our differences are not in the  
9 methodology, but in the application of that methodology. Just as with LUSI, Mr. Woodcock  
10 excludes the obligation to be prepared to serve prepaid connections. In addition he includes  
11 zero growth allowance. But he did adjust for excess I&I at what I consider an excessive  
12 amount because he understated return flows as previously discussed. The result is a U&U  
13 that is entirely unrealistic.

14 **Q. What is wrong with Mr. Woodcock's application of the formula methodology?**

15 A. He has utilized the formula in the rule as a simple mathematical exercise rather than as a  
16 means to determine used and useful. The formula is not an end in itself, and the results of its  
17 use need to be tested for reasonableness. This Utility acted to acquire capacity after an  
18 evaluation of existing demand, estimated future growth and firm commitments to the Utility  
19 for the need for capacity. The only element recognized by Mr. Woodcock is existing  
20 demand. He made no attempt to determine reasonable growth expectations and he excluded  
21 any obligation to meet the demand of those that had made a prepaid commitment. And on  
22 this basis he has made a simple mathematical computation that the purchased capacity is  
23 only 42.24% U&U.

24 **Q. Why do you say that he made no attempt to determine reasonable growth**  
25 **expectations?**

1 A. The information on growth is provided at Schedule F-10 of the Sandalhaven MFR and at  
2 face value shows a declining rate of growth in water gallons sold to the Sandalhaven  
3 customers. But this raw data was supplemented with ERC data going back to 2007 that  
4 showed a substantial average annual growth of 13% compared to the current five year  
5 annual average decline of 7.74%. In addition, the schedule gave an explanation of what  
6 likely caused the decline in total gallons while the gallons used by single family homes  
7 remained steady. Based on this information, it would have been reasonable to conclude that  
8 the projected growth is not simply zero.

9 **Q. Would you address the issue of prepaid connections as they affect Sandalhaven?**

10 A. Sandalhaven made arrangements to purchase 300,000 gpd of capacity from EWD. It did so  
11 because its own wastewater treatment plant could no longer be used in an environmentally  
12 acceptable manner. So why would a utility make such an investment based on its existing  
13 demand and a projected rate of growth that is subject to speculation? The answer is simple.  
14 It wouldn't. It would not have been prudent for Sandalhaven to make such an investment  
15 based on low demand and speculative growth information. But it was prudent to do so  
16 based on commitments from developers backed up by non-refundable prepayments of  
17 CIAC. This is a good example of prudent management, because it knows that regardless of  
18 when developments are completed and come on line, the Utility is covered. That is why the  
19 demand associated with the prepaid purchase of capacity must be recognized in determining  
20 U&U; to account for the demand that the Utility is obligated to serve. To ignore these  
21 connections in the U&U process would make contracting with developers an exercise in  
22 futility. The Utility would receive the money, incur the obligation and be penalized for it in  
23 the ratemaking process.

24 **Q. After reviewing Mr. Woodcock's exhibits, did you find reason to amend your**  
25 **determination of U&U for Sandalhaven?**

1 A. Yes. His Exhibit ATW-14, contains updated information, provided by the utility, showing  
2 that the amount of prepaid capacity not used is 160,930 gpd compared to 163,780 gpd  
3 shown on my MFR Schedule F-6. Also, as a result of reviewing his Exhibit ATW-3, I&I  
4 calculations, I discovered I had calculated the allowed inflow by estimating it as 10% of  
5 wastewater treated rather than of returned flows. The result is that rather than finding zero  
6 excess I&I, the correct amount is the 1.76% that I referred to previously.

7 **Q. How does that impact your determination of U&U for the EWD purchases?**

8 A. I had originally found the U&U to be 101%. With the corrections, I find it should be only  
9 99% U&U.

10 **Q. Would you please turn to Mr. Woodcock's determination of U&U for the primary  
11 force main? He has evaluated U&U on the same basis as he did the purchased EWD  
12 capacity, using Commission Rule 30.432. Do you agree?**

13 A. No. First, Rule 30.432, F.A.C. does not apply to the U&U of mains. The Commission does  
14 not have a rule that applies to the U&U of mains. Second, the force main in question is not  
15 just any main, it is the manifolded main through which all Sandalhaven flows are  
16 transmitted to EWD for treatment and disposal. Third, it serves not only as a collector of  
17 flows within the service area, but a transmitter of flows to a location far outside of its  
18 service area.

19 **Q. Is there any precedent for the Commission finding a manifold main to be 100% U&U?**

20 A. Yes. In Docket No. 951056-WS, Order No. PSC-96-1338-FOF-WS, 11/7/1996, the  
21 Commission specifically recognized manifold mains as "those mains that carry the  
22 combined flow from all lift stations". The Commission found these mains to be 100%  
23 U&U.

24 **Q. Why is the fact that the force main transmits flows outside the service area important?**

25 A. Because, of the approximate 3.14 miles of force main that connects the Sandalhaven system

1 to the EWD system, nearly 45% is situated outside of the service area, not collecting flows  
2 but only transmitting them. Regardless of how the Commission decides to calculate U&U,  
3 that portion of the main located outside of the service area is 100% U&U.

4 **Q. Mr. Woodcock calculated U&U for the master lift station structure and receiving well  
5 based on Commission Rule 25-30.432, F.A.C. Do you agree?**

6 A. No. Realize that this “structure” is a concrete pit, which receives flows from collection  
7 mains and houses the lift station pumps. As with the force main, this is a one-time  
8 expenditure for a well of sufficient size to house three pumps. Two are currently in use. No  
9 reasonable utility is going to build a smaller well initially to house two pumps, and then  
10 enlarging it for the third pump. It should be considered 100% U&U.

11 **Q. Finally, Mr. Woodcock calculated U&U for the pumping plant based on Commission  
12 Rule 25-30.432, F.A.C. Do you agree?**

13 A. No. I do not believe that the rule should be applied. I continue to argue that this pumping  
14 plant is specifically designed to serve current demand, near term growth and the demand of  
15 prepaid connections and should be considered 100% U&U. Although I do not agree that  
16 Mr. Woodcock’s methodology should be adopted, it should be pointed out that whereas he  
17 argues against using peak flows, there is precedent for the Commission to determine U&U  
18 for pumping station based on peak flows. The Commission did use a 3.0 peaking factor in  
19 determining the U&U of pumping plant in previously referenced Docket No. 951056-WS.  
20 On that basis alone, with no growth and no prepaid connections, the pumping plant would  
21 be 87% U&U rather than the 27% he calculated.

22 **Q. Has Mr. Woodcock taken issue with the prudence of Sandalhaven’s decision to  
23 purchase capacity from EWD or construct the force main and lift station?**

24 A. No. In his testimony, he states that the decision to purchase capacity and construct the  
25 facilities was prudent at the time the decision was made.

1 **Q. Has the Commission previously addressed the U&U of the purchases and construction**  
2 **of these facilities?**

3 A. Yes. In Docket No. 150102-SU, Order No. PSC-16-0013-PAA-SU, 1/6/2016, the  
4 Commission found that the purchases from EWD were 91.4% U&U, and the force main and  
5 lift station were both 93% U&U. Even though that PAA Order was challenged, and the  
6 issue of U&U was deferred to this docket, weight must be given to the Commission's  
7 consideration unless new evidence is presented in this case to bring that decision into  
8 question. No new evidence has been presented to support such a revision

9 **Q. Mr. Woodcock indicated that in a prior case before the Charlotte County**  
10 **Commission, the County agreed with his position. Was this Commission aware of that**  
11 **proceeding when it issued Order No. PSC-16-0013-PAA-SU?**

12 A. Yes, it was. And it apparently was not swayed by that decision. In fact, the Commission  
13 ignored all aspects of that proceeding.

14 **Q. In Order No. PSC-16-0013-PAA-SU, did the Commission address the engineering**  
15 **aspects of the design of the force main?**

16 A. Yes. It agreed that physical properties of the force main necessitated its sizing to meet  
17 expected peak flows to avoid line rupture, pump failure and equipment damage and/or loss  
18 of service.

19 **Q. In the settlement of that case the parties agreed that the issue of U&U would have no**  
20 **precedential value and could be raised in any future case. That issue has been raised**  
21 **in this case. In your opinion, has OPC presented any new evidence that would result in**  
22 **a change to the Commission's conclusion in that last case?**

23 A. No. Nothing has been presented that should persuade the Commission to determine U&U  
24 percentages to be less than the 91.4 and 93% for the EWD purchased capacity and force  
25 main/lift station, respectively.

1 **Q. Do you have any other remarks?**

2 A. Yes. The determination of U&U is an aid in determining that portion of the utility's  
3 investment that is serving the public and on which it should be provided the opportunity to  
4 earn a reasonable return. It should not be used to penalize a utility for making sound  
5 decisions under difficult circumstances. It should provide an incentive to act prudently. The  
6 determinations of U&U by the Office of Public Counsel do not produce realistic results.  
7 Never was this more evident than in its handling of the Sandalhaven system. One only has  
8 to look at the impact of the results on Sandalhaven's rate base. I compared all of the  
9 wastewater system filings in this case to identify the \$ per ERC in rate base as proposed by  
10 Utilities, Inc. of Florida in comparison to the adjusted \$ per ERC in rate base proposed by  
11 OPC. These are the results:

12

	Rate Base per UIF	Rate Base per OPC	ERCs	UIF \$/ERC	OPC \$/ERC	Percent Change
Exclusive of Sandalhaven	\$ 54,354,911	\$ 43,877,182	34,882	\$ 1,576	\$ 1,272	-19.29%
Sandalhaven	\$ 3,944,850	\$ 293,548	1,229	\$ 3,210	\$ 239	-92.55%

13

14 Looking at the results, the most noticeable statistic is not that OPC adjusted rate base from  
15 nearly \$4 million to \$293,000, or that OPC finds it reasonable to reduce rate base by more  
16 than 92%, but that OPC finds it reasonable that this utility, or any utility, could actually  
17 provide wastewater service with an investment of only \$239 per ERC. That should send up  
18 a red flag that OPC's approach does not produce reasonable results.

19 **Q. Does that conclude your direct testimony?**

20 A. Yes, it does.

21

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