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DOCUMENT NO. 02965-2018 FPSC - COMMISSION CLERK One Energy Place Pages relate 1, 32520-0780

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FILED 4/16/2018

April 16, 2018

Ms. Carlotta Stauffer, Commission Clerk Florida Public Service Commission 2540 Shumard Oak Boulevard Tallahassee FL 32399-0850

Re: Docket No. 20170215-EU – Review of electric utility hurricane preparedness and restoration actions

Dear Ms. Stauffer:

As requested, attached is Gulf Power Company's 2018 Hurricane Preparedness Briefing to be presented at the May 2-3, 2018 Informal Meeting. Gulf Power's presentation will be presented by:

Ms. Adrianne Collins Gulf Power Company Power Delivery Vice President 850-444-6380

Please call if you have any questions.

Sincerely,

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Rhonda J. Alexander Regulatory, Forecasting and Pricing Manager

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Attachments

cc: Gulf Power Company Jeffrey A. Stone, Esq., General Counsel Beggs & Lane Russell Badders, Esq. Florida Public Service Commission Tom Ballinger, Division of Engineering



Hurricane Workshop

May 2018

Presented by Adrianne Collins Power Delivery Vice President



Preparation – Before a storm



A culture of preparedness

- Asset protection
- Facility inspections
- Maintenance
- Storm hardening measures
- Drills, training, and improvements
- Material inventory
- Activation of CEMC/prepare employees
- Mutual assistance/secure and stage resources
- Logistics
- Communicate with customers/other stakeholders



Restoration – After a storm

Safely restoring hope

- Initiate restoration and recovery plan
- Evaluate damage/accessibility
- Begin restoration efforts
 - Restoration of critical facilities
 - Vegetation clearing, debris removal, mainline feeders, laterals, service for those who can take power
- Consolidate resources
- Communicate progress & restoration estimates to customers and other stakeholders
- Provide mutual assistance





System Performance

Storm hardened vs. Non-hardened



- \$250M invested in storm hardening over the last 10 years
- Focus has been on critical infrastructure (hospitals, commercial corridors, shelters, etc.)
- 89% of Transmission structures are storm hardened
- More than 24,000 Distribution poles have been hardened in accordance with storm hardening plan
- Minimal damage to Gulf Power's system as a result of recent hurricanes; all outages restored within 24 hours (*No hardened facilities were damaged*)
- Majority of poles that were damaged were not owned by Gulf Power

System Performance

Overhead vs. Underground

- 25% of Distribution lines are underground
- For the limited number of outages experienced in Hurricanes Irma and Nate, 2% of total outages were on the underground system
- Underground is still susceptible to outages:
 - Lightning
- Uprooted trees

- Dig-ins
- Flooding
- Storm Surge
- Equipment Failures
- Cable Failures



- On average, underground customers may experience fewer outages
- However, these outages typically last 80% longer than overhead outages





System Performance

A Gulf Power

Overhead vs. Underground

 Nearly 50% of Gulf Power customers live within 1 mile of the coast or major body of water



Impediments to Restoration



- For Hurricanes Irma and Nate, Gulf Power did not encounter any impediments to restoration efforts
- While there are always minor issues that cannot be predicted, Gulf Power continues to work well with local entities, mainly through the EOCs, to eliminate hurdles
 - Road closures and damage
 - Bridge closures

"Roadblocks"

- Debris removal
- Vegetation management



Customer Communications



- Regional storm preparedness ads run before and during storm season
- Digital ads promoting storm readiness
- Digital billboard ads weather triggered
- Sponsor Florida Public Radio Emergency Network
- Storm PSAs on local radio stations
- GulfPower.com/storm webpage
- Social media

Before a storm



Customer Communications



During and after a storm

- Storm Center website
- Outage map
- Gulf Power App
- Text alerts
- Social media (Facebook, Twitter, Instagram)
- Customer Care Center
- Media relations
- EOC communications



Suggested Improvements



 Continue to implement our Ten-point plan and make adjustments based on industry best practices and through lessons learned after each storm event



Suggested Improvements

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Communications – Managing Customer Expectations

Goal: To expand and enhance efforts to educate targeted stakeholders and customers on major storm outages and help manage expectations of restoration after a major storm.

Education points include:

- What is a major storm and why they should be viewed differently than a regular storm
- Why customers should still expect outages (including potentially prolonged outages) when a major storm hits
- How we restore power

