

BEFORE THE
FLORIDA PUBLIC SERVICE COMMISSION

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In the Matter of:

DOCKET NO. UNDOCKETED

REVIEW OF TEN YEAR SITE
PLANS OF ELECTRIC
UTILITIES.

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PROCEEDINGS: COMMISSION WORKSHOP

COMMISSIONERS
PARTICIPATING: CHAIRMAN ART GRAHAM
COMMISSIONER JULIE I. BROWN
COMMISSIONER DONALD J. POLMANN
COMMISSIONER GARY F. CLARK
COMMISSIONER ANDREW G. FAY

DATE: Thursday, October 3, 2019

TIME: Commenced: 1:47 p.m.
Concluded: 2:32 p.m.

PLACE: Betty Easley Conference Center
Room 148
4075 Esplanade Way
Tallahassee, Florida

REPORTED BY: ANDREA KOMARIDIS
Court Reporter and
Notary Public in and for
the State of Florida at Large

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1 P R O C E E D I N G S

2 THE CHAIRMAN: All right. It is still
3 Thursday, October the 3rd. And this is the PSC
4 workshop for the review of the 2019 ten-year site
5 plan.

6 Staff, walk me through this.

7 MS. WEISENFELD: Good morning, Chairman and
8 Commissioners. Ashley Weisenfeld on behalf of
9 Commission staff. By notice issued on
10 September 19th, 2019, this time and place was set
11 for a Commission workshop to review the ten-year
12 site plans of electric utilities.

13 The purp- -- purpose of the workshop is set
14 out more fully in the notice.

15 MR. WRIGHT: At this time, we would welcome
16 Stacy Dochoda to present her FRCC 2019 Load and
17 Resource Plan.

18 MS. DACHODA: Good afternoon, Commissioners.
19 My name is Stacy Dochoda. I'm the president and
20 CEO of the Florida Reliability Coordinating
21 Council. Thank you for inviting me here this
22 afternoon to present the results of the 2019 ten-
23 year site plan.

24 THE CHAIRMAN: Welcome back.

25 MS. DACHODA: Thank you. Good to be back.

1 FRCC is a non-profit company that was formed
2 in the 1970s. Our vision is to maintain a highly-
3 reliable and secure bulk power system for
4 peninsular Florida. We have about 20 members. And
5 those members are largely utilities in Florida,
6 including the investor-owned utilities, the
7 municipalities, and the cooperatives.

8 FRCC carries out our activities on behalf of
9 these members, including being the reliability
10 coordinator for Florida, just like being the air-
11 traffic controller of the electric grid, and also
12 being the planning authority. Along with other
13 planning authorities in Florida, we develop the
14 long-term transmission plan and do other planning
15 activities for Florida.

16 I'll cover the 2019 FRCC Load and Resource
17 Plan, included the -- including the utilities'
18 integrated-resource-planning processes, the load
19 forecasts and generation forecasts, reserve
20 margins, and fuel mix.

21 And then, in addition, I'll address two other
22 topics; one, reliability considerations of utility
23 additions of solar generation; and the other, the
24 natural-gas infrastructure in Florida.

25 This slide provides a summary of the results

1 of the 2019 Load and Resource Plan. Over the next
2 ten years, both demand and energy forecasts are
3 slightly lower in the 2019 forecasts than they were
4 in the 2018 ten-year site plan.

5 On the supply side, we have over
6 12,000 megawatts of new firm generation planned.
7 And our planned reserve margins are above
8 20 percent in every year of the ten years.

9 Energy-efficiency codes and standards continue
10 to play a very significant role, and they're
11 projected to reduce peak demand by 5.7 percent by
12 2028. DSM also continues to be a significant
13 component of reserves. And finally, I'll highlight
14 that renewables are projected to increase from
15 2 percent today, on an energy basis, to 12 percent
16 in 2028.

17 I'll start the Load and Resource Plan by
18 focusing on a discussion of the methodology used.
19 This slide shows a schematic of the utility's
20 integrated resource-planning process.

21 The utilities will begin by looking at the
22 forecasts of demand and energy into the future, and
23 they'll also look at their existing resources,
24 including plans for modifications to their units,
25 also looking at retirements and any purchase-power

1 contract expirations.

2 So, by looking at the forecasted needs for
3 demand and energy and comparing to their existing
4 resources, they identify whether or not they have
5 additional needs by comparing that to a reserve-
6 margin target.

7 If there are resource needs identified, they
8 will examine supply-side options. They'll also
9 look at demand-side options and, in doing that
10 analysis and evaluation, they'll consider the cost
11 and operating data of those options. And the
12 result of all that work is the integrated resource
13 plan for each utility.

14 This next slide, then, shows how each
15 utility's integrated resource plan flows into the
16 utility's ten-year site plan. And at FRCC, we take
17 all of the utilities' ten-year site plans and
18 aggregate that data to provide this work in
19 presentation to you today, but we also use this
20 data at FRCC and among our members to develop
21 planning models and do reliability assessments that
22 we use both with our members in FRCC, and we also
23 supply that to our other reliability regulators,
24 NERC and SERC.

25 The 2019 ten-year site plan shows that firm

1 summer-peak demand is slightly lower than 2018, as
2 I said before, and it's growing at just a little
3 over 1 percent per year. Forecasted energy sales
4 are also below the 2018 ten-year site plan. And
5 these are growing at a little slower rate, under 1
6 percent, at 0.8 percent per year.

7 Demand response is reducing summer-peak demand
8 in -- by 2028, by 6.4 percent, and energy
9 efficiency -- I've broken this out into two pieces;
10 one, reductions from mandated codes and standards
11 that are projected to be 5.7 percent by 2028; and
12 utility-sponsored energy efficiency and energy
13 conservation, which are projected to reduce demand
14 by 1.4 percent by 2028.

15 There are several factors that impact the load
16 forecast. I'll start with Florida unemployment,
17 which continues to decrease. If you look back to
18 2013, Florida unemployment was at 7.3 percent. By
19 April of 2019, when these ten-year site plans were
20 filed, unemployment had dropped to 3.5 percent.

21 Population growth continues to be strong and
22 is projected to be strong. Since 2013, population
23 growth in Florida has been about 1.7 million;
24 however, the wage-and-income growth have not kept
25 up with the employment growth and the population

1 growth. So, that has dampened the forecast.

2 Another dampening factor has been the energy
3 codes -- energy-efficiency codes and standards that
4 I mentioned earlier. And then, in addition, we are
5 seeing in the forecast the impact of online
6 commerce reducing commercial-customer forecasts.

7 A more-recent impact in the forecast is
8 electric-vehicle demand. We're showing that, by
9 2028, electric-vehicle demand impacts demand by
10 about 500 megawatts or about the size of a large
11 power plant.

12 This slide shows the comparison of the 2018
13 and 2019 ten-year site plan for the firm peak-
14 demand forecast year by year. And it is important
15 for me to note this is the firm-peak forecast. It
16 is assuming that demand-side management, direct
17 load control, and energy efficiency are in place
18 and implemented.

19 You can see that the red line, which is the
20 2019 forecast, is -- sits below the 2018 forecast.
21 It's about 1 percent below. It does grow at a rate
22 of about 1 percent.

23 And again, the reasons -- reasons for the
24 decrease in this forecast are really the stalled
25 median income, the energy-efficiency codes and

1 standards, and the impact of online commerce on the
2 commercial sector.

3 So, next, I'll -- oh, sorry. I have to go
4 back a few. Let's go there.

5 Next, we'll look at the energy forecast. And
6 here you can see the green line is 2019, the gray
7 is 2018. And these are very similar from year to
8 year. The forecasts are essentially the same,
9 including the growth rate.

10 Now, this slide -- we're on Slide 12 -- now,
11 this shows a comparison of the -- what a trend line
12 for the last 20 or so years, looking back at
13 historical data -- what that trend line would
14 predict that the summer-peak forecast would be.

15 So, you can see that dotted line off to the --
16 to the right on the chart is the trend line from
17 that historical data. And the red line that's
18 shown below that -- that is our firm demand
19 forecast. So, that's assuming that direct load
20 control and energy efficiency are activated or in
21 place.

22 The orange line is without the direct load
23 control. So, you can see, on the firm basis, it is
24 a little bit lower than the trend line, but if --
25 if you weren't activating demand response, then it

1 would be actually quite close.

2 Okay. Now, I'm going to drill down a little
3 more into the demand forecast. And this shows,
4 year by year, the red line showing the firm demand
5 forecast. So, again, that's assuming that demand
6 response is activated and that the energy-
7 efficiency programs have taken place.

8 The orange line in the middle is assuming that
9 the demand response has not been activated. And
10 then the yellow line on top is assuming that
11 neither have been activated.

12 You can see the fairly-large gap between the
13 orange line and the red line -- that's the impact
14 of demand response that I mentioned before, about
15 of 6.4 percent on average, reducing demand.

16 THE CHAIRMAN: Quick question for you.

17 MS. DACHODA: Sure.

18 THE CHAIRMAN: Commissioner Brown.

19 COMMISSIONER BROWN: Thank you. I hope you
20 don't mind interrupting --

21 MS. DACHODA: No, that'd be fine.

22 COMMISSIONER BROWN: -- the presentation.

23 MS. DACHODA: Sure.

24 COMMISSIONER BROWN: I'm curious -- different
25 market pressures influencing demand. You talked

1 about a few, but what about weather? How does
2 weather factor into -- looking at the -- even
3 summer-peak demands.

4 MS. DACHODA: Sure. No, that's a great
5 question. The utilities -- when they create their
6 forecasts, they do use what I would call normalized
7 weather. So, they look back -- various ones --
8 utilities use different time periods. They might
9 look back 20 years. They might look back 30 years.
10 And they normalize that weather to say if -- if I
11 had what I think is on-average weather, what should
12 be should my forecast be.

13 So, of course, we never experience actual
14 weather. And so, that's why it's difficult,
15 frankly, to look -- if you look at what actually
16 happened, compared to the forecasts, you would
17 really have to know, well, what was the weather
18 like in that actual year to make an apples-to-
19 apples comparison.

20 COMMISSIONER BROWN: Thank you.

21 MS. DACHODA: Uh-huh. Okay. This chart on
22 Page 14 is the historical compound average annual
23 growth rate. I think the main takeaway from this
24 is just noticing how much the growth rate has
25 changed since the nineties and early 2000s. Back

1 then, it was two -- up 2 to 2 1/2 percent. Now,
2 we're seeing 1-percent growth rates.

3 And finally on the forecast side, demand side,
4 I just highlight that, again, the FRCC area remains
5 the highest area where demand response is a
6 percentage of peak demand.

7 COMMISSIONER BROWN: Sorry for interrupting
8 again. Just I -- I've heard that, like, the world
9 growth rate is at 2 percent. So -- and we -- we
10 are constantly hearing Florida growth rate -- I
11 mean, we're third, now, in the nation in terms of
12 population growth.

13 1 percent -- and it looks like it's dipping
14 for 2019. It just doesn't really seem to measure
15 with what we're hearing.

16 MS. DACHODA: Right. I -- I think that's what
17 we see in the data is that very significant impact
18 of those energy-efficiency codes and standards --
19 they're really -- each -- each year, if you look
20 back at our ten-year site plans, forecasts have
21 dropped a little bit each year. And I think that's
22 really been --

23 COMMISSIONER BROWN: Okay.

24 MS. DACHODA: -- the case. And so, we do
25 show -- while we show customer growth, we do show

1 the average use per customer declining.

2 COMMISSIONER BROWN: That's where the factor
3 is. Okay.

4 MS. DACHODA: Exactly.

5 COMMISSIONER BROWN: Thank you.

6 MS. DACHODA: Uh-huh.

7 So, now I'll turn to the generation or the
8 supply side. And it -- again, in summary, we do
9 have 12,000 megawatts of new generation planned.
10 We have 4,000 megawatts of firm solar within that.
11 And our planned reserve margins are projected to be
12 above 20 percent over each of the ten years, and
13 demand-side management is projected to contribute
14 significantly to those reserves.

15 So, I'll drill into that a little bit. This
16 slide shows the projected total capacity by year.
17 And you can see the -- in the middle -- essentially
18 you can see the additions that are coming in. At
19 the bottom, you can see the retirements.

20 The net of those numbers -- again, we have
21 12,000 megawatts of new generation coming in;
22 8,100 megawatts of that is natural-gas generation;
23 4,000 of firm solar; and about 2,600 megawatts of
24 retirements over that ten-year period.

25 Okay. This chart shows the incremental

1 generation over each year, but by fuel type. So,
2 in the red, you'll see the natural-gas additions,
3 the green are solar, and the blue are changes in
4 coal.

5 Looking at nuclear generation -- we're
6 projected to stay steady there. We're at about
7 3,600 megawatts today. There's one planned upgrade
8 at Turkey Point in 2020 for 20 megawatts.

9 Now, combining the load forecast and the
10 generation, we can calculate the reserve margin.
11 And that's what this chart shows. The red bars are
12 the summer reserve margins. The blue are the
13 winter.

14 And we also show the 15-percent target that
15 FRCC has and the 20-percent target going across in
16 the red line for the IOUs. You can see that we do
17 show that the planned reserve margin, based on firm
18 load, is above 20 percent in each of these years.

19 So, again, this does assume that load control
20 and energy-efficiency programs are in place and
21 have been exercised.

22 THE CHAIRMAN: I've got a question for you.

23 MS. DACHODA: Yes.

24 THE CHAIRMAN: Why is there a difference
25 between the FRCC's reserve margin and the PSC

1 reserve margin?

2 MS. DACHODA: You know, I -- I don't know the
3 history behind the PSC -- I understand there's a
4 stipulation with the IOUs on the 20-percent target
5 that predates me, but some of our utilities do use
6 a little bit lower target, and the FRCC target
7 has -- for our region has been 15 percent.

8 THE CHAIRMAN: And how -- how long has it been
9 15 percent? Do we know how far back?

10 MS. DACHODA: It goes back at least seven and
11 a half years, before me.

12 (Laughter.)

13 THE CHAIRMAN: Fair enough. Thank you.

14 MS. DACHODA: Sure.

15 So, then this chart looks the same, but
16 it's -- it's a little bit different calculation.
17 This is planned reserve margin, but now we've
18 assumed that demand response is not exercised and
19 that the utility energy-efficiency programs have
20 not occurred.

21 And so -- and then some people would call this
22 the generation-only reserve margin. So, here, we
23 do know that the summer-reserve margins in 2019 go
24 from about 17 percent down to about 14 percent in
25 2028.

1 Next, I'm going to turn to some graphs on fuel
2 mix.

3 COMMISSIONER BROWN: Can I just -- are you --
4 thank you for allowing me to interrupt you.

5 MS. DACHODA: Sure.

6 COMMISSIONER BROWN: I'm curious about those
7 reserve margins. And obviously, you're involved on
8 a national level, I'm sure, in different industry
9 groups.

10 What is -- do -- what is a typical national
11 reserve margin, in the -- let's just say even in
12 the southeast region -- because we're different,
13 obviously, than the northeast.

14 MS. DACHODA: Right. Right. I -- I think in
15 the range of 15 to 20 percent is -- is very
16 typical. And there's -- there's no magic law of
17 science around this number, but I think it's --
18 that's a number that tends to allow for the changes
19 that you're going to see over those ten years,
20 changes in load growth that may vary from
21 forecasts, changes in generation additions that may
22 vary from forecast because that's really what that
23 reserve margin is intended to allow for that we
24 can't predict those futures exactly.

25 COMMISSIONER BROWN: And that -- that

1 number -- does that include DSM programs or not?

2 MS. DACHODA: Well, that's a good question. I
3 think for -- we do have a large amount of DSM,
4 which both provides that flexibility on, you know,
5 a real-time operating basis. It provides that
6 extra tool that we can use to -- to meet firm
7 demand.

8 But those -- those other areas -- I have quite
9 a bit of experience in Texas, and there, there's
10 also, similarly, demand response and lots of large
11 interruptible customers that -- that figure into
12 that. So, I don't think that we're unique in
13 that -- in that regard.

14 COMMISSIONER BROWN: Thank you.

15 MS. DACHODA: Uh-huh.

16 Okay. So, I'm going to spend a little bit of
17 time on fuel mix. And the first pie charts that
18 I'll show you are on a capacity basis. And here
19 you'll see in the blue part of the pie, as we go
20 from 2019 to 2028, that the percentage of capacity
21 coming from natural gas stays constant at
22 74 percent.

23 You'll see that coal is projected to decline
24 from 12 percent to 8 percent, in the yellow. And
25 in the red, you'll see, on a capacity basis,

1 renewables going from 3 percent to 8 percent.

2 Then I'm going to dive a little bit in on this
3 pie chart to just looking at the renewables and the
4 components of that -- the renewable mix, again, on
5 a capacity basis. And here, you'll see that solar
6 is projected to increase from 68 percent of
7 renewables in 2019 to 93 percent in 2028.

8 And just to highlight a little bit more about
9 the changes we've seen in projected solar over the
10 last few years, this bar chart shows the last three
11 ten-year site plans. So, the 2017 is in yellow,
12 the 2018 in green, and the 2019 in red. And you
13 can see the growth in solar that's been forecasted
14 in those ten-year site plans.

15 Our site plan this year, 2019, is about
16 40 percent higher than the 2018; and the 2018, was
17 almost double the 2017. So, we have seen dramatic
18 growth in those forecasts.

19 Now, these pie charts are going to be on an
20 energy basis, but similarly looking at fuel mix.
21 And here, you'll see that natural gas is projected
22 to go from 69 percent to 65 percent, in the blue;
23 coal, in the yellow, is projected to go from
24 12 percent of energy to 8 percent, in the yellow;
25 and renewables, in the red, from 2 percent to

1 12 percent on an energy basis.

2 COMMISSIONER FAY: Mr. Chairman, can I ask a
3 question?

4 THE CHAIRMAN: Go ahead.

5 COMMISSIONER FAY: Thank you.

6 I pulled your -- the chart that we had from
7 last year for this. And it looked like for -- when
8 you go from 2027 to 2028, the renewable side goes
9 from 8 percent to 12 percent, in one year. Is that
10 just all the solar growth?

11 MS. DACHODA: Could you -- could you just --

12 COMMISSIONER FAY: Yeah, so --

13 MS. DACHODA: -- recite that again?

14 COMMISSIONER FAY: So -- so, your chart from
15 2018 to 2027, that was presented last year --
16 your -- the -- it's at about 250,000 gigawatts.
17 It's at 8-percent renewables in that -- in that pie
18 chart. This year, it's 12 percent. So, in one
19 year, there's a 4-percent growth in the overall
20 portion of renewables.

21 MS. DACHODA: You know, I'm sorry, I'm going
22 to have to get back to you. That number doesn't
23 really ring a bell for me for --

24 COMMISSIONER FAY: Okay.

25 MS. DACHODA: I thought, last year, we were

1 showing about a 2 to 3 percent --

2 COMMISSIONER FAY: It was a huge jump. That's
3 why --

4 MS. DACHODA: Yeah.

5 COMMISSIONER FAY: That's why I thought --
6 yeah. Okay.

7 MS. DACHODA: I'll -- I'll -- I'll check back
8 and get back with you.

9 COMMISSIONER FAY: Okay. Thank you.

10 COMMISSIONER CLARK: I wanted to follow up on
11 one question as well. Looking back at your firm
12 capacity -- and it's something that's very
13 interesting, to me. Looking at the amount of solar
14 that you're counting toward firm capacity of 5,008
15 megawatts and 93 percent -- so, 4,500 megawatts
16 of -- of our total generation mix is firm solar --

17 MS. DACHODA: Let -- let me -- let me make
18 sure we're saying the same thing. This chart is
19 just the renewable portion of our portfolio.

20 COMMISSIONER CLARK: Right. I understand.

21 MS. DACHODA: Okay.

22 COMMISSIONER CLARK: So, how much actual
23 installed capacity is there for us to calculate and
24 count 4,500 megawatts of firm capacity?

25 MS. DACHODA: Right. So, the actual nameplate

1 of the solar that is translating to 4,000 is about
2 10,000 megawatts.

3 COMMISSIONER CLARK: So, you're giving
4 50-percent allocation to that and -- toward firm
5 capacity.

6 MS. DACHODA: Right. That's -- that's how the
7 utilities are calculating that. Now, it's -- one
8 of the notes that some of the utilities made as
9 they were preparing their ten-year site plans, is
10 we are definitely learning what that contribution
11 to peak is going to be. So, it's possible that
12 that could grow; it's possible it could decline, as
13 we learn more about what the solar contribution to
14 peak would be.

15 But our -- the utilities' best estimates right
16 now are -- are in those numbers.

17 COMMISSIONER CLARK: And one other question.
18 Just looking back -- I think it was in the -- in
19 the reserve margins. I think the Chairman asked a
20 question about looking at some differentiation. We
21 talked about the other states and how they
22 calculate reserve margins.

23 When you look at the requirement and need to
24 have reserve margins, your load forecast, you
25 stated earlier, uses normalized weather. The

1 significant difference in the amount of actual
2 capacity, reserve capacity, that we have -- would
3 you say that helps us in the event of an un-normal
4 weather situation?

5 MS. DACHODA: I --

6 COMMISSIONER CLARK: Also, to address
7 Commissioner Brown's discussion about what happens
8 in other states, how does Florida's heating-load
9 mix compare to the rest of the southeast in
10 terms -- or the rest of the country in terms of
11 utilization of electricity versus gas and fuels?

12 MS. DACHODA: Right. So, on your first
13 question, yes, I would say, really the reserve
14 margin is almost designed to address what you're --
15 you're saying; that you're going to have both
16 changes in forecasts and just changes from what you
17 forecast in terms of weather. So, that reserve
18 margin -- that's really the purpose for it. And
19 that's true on the long-term basis.

20 Now, on a day-to-day basis, in terms of
21 operating the utility, we also have a margin every
22 day when we go in to operate the system. And
23 that's to take advantage of -- or to be able to
24 serve if our weather forecast that day is off. So,
25 both of those are at work to make sure that we can

1 serve customers reliably.

2 And then, as to your second question, as the
3 reserve margins in -- in other parts of the country
4 and our cooling demand, I -- certainly, we do have
5 a higher cooling demand than most places.

6 I -- again, I spend a lot of time in Texas, in
7 Houston, where the load per customer is quite
8 similar to here and the same sort of weather
9 patterns. And I would say, again, that we operate
10 in quite a similar fashion to that. I don't
11 think -- I don't see any gaps there. I don't see
12 anything that we're missing that -- that other
13 people have done there.

14 COMMISSIONER CLARK: How -- how do we compare
15 to, let's say, Alabama, North Carolina, the other
16 southeastern utilities, in terms of -- and I'm --
17 I'm even speaking more specifically in terms of the
18 winter peak and -- and having those excess reserves
19 during the wintertime that we have on hand to deal
20 with peaks generated by electric-resistance heat
21 compared to fuel oils and those things.

22 MS. DACHODA: Right. Right. I really can't
23 speak to, like, an Alabama comparison. That's just
24 not information that I have at hand.

25 COMMISSIONER CLARK: Thanks.

1 THE CHAIRMAN: Thank you.

2 MS. DACHODA: Let's see, I think I was
3 approximately here. So, we'll just do this last
4 chart on the -- the pie chart of the renewable mix
5 on an energy basis. I've shown you the capacity
6 one before. This is on an energy basis. And so,
7 this, again, does show that solar is going from 73
8 to 95 percent of the percentage of renewables.

9 So, I think, with that, it's very
10 understandable the utilities and FRCC are looking
11 at and working to understand what are the
12 reliability impacts of the solar additions that
13 are -- that we have today and that are planned.

14 And we do believe and -- and are seeing that,
15 at the current penetration levels, that we haven't
16 identified any reliability or operational impacts
17 at the -- at the current levels.

18 We're fortunate right now to be able to gain
19 experience at the levels that we have, and one of
20 the things that we have identified as being very
21 important is the ability to accurately forecast the
22 output of solar.

23 That's important, both in the few days ahead
24 and the day of, so that the other generation
25 dispatch can be efficiently and reliably dispatched

1 to accommodate the solar that's projected to be
2 there. So, having an accurate weather forecast for
3 the solar becomes very important.

4 You know, I think, in the past, we were used
5 to weather forecast for the load. Now, it's
6 important to have a weather forecast to be able to
7 also identify how that supply is going to come in.

8 COMMISSIONER BROWN: Can -- can I ask you a
9 question about the solar-generation additions by
10 the co-ops and the munis? How do they compare --
11 what type of -- I mean, penetration rates are they
12 having? Are they -- is it similar to the IOUs?

13 I mean, we -- we -- we see some project
14 rollout in the media about OUC, JEA's major
15 installations. Are they using the same the type of
16 equipment that the IOUs -- the tilting or whatever
17 they call that?

18 MS. DACHODA: I believe it's very -- very
19 similar. They're all sort of proceeding at a
20 similar pace, sharing information to make sure that
21 everybody can use the best technology that they
22 have available.

23 As to the penetration rates, I don't have that
24 at my fingertips. You know, certainly, the nominal
25 numbers for some of the IOUs are bigger, but that

1 may not be a bigger penetration rate, but I don't
2 have that at my fingertips.

3 COMMISSIONER CLARK: You -- you mentioned --
4 you made the most-observant statement, to me,
5 there's no significant operational impact at our
6 current installation levels. And -- and you're --
7 you even specifically said, in the short term, we
8 don't see any impacts.

9 Have you ran long-term forecasts, based on the
10 technology that we have and are using, now, to see
11 what potential effects it has on our capacity and
12 on our reliability?

13 MS. DACHODA: A couple of years ago, we did a
14 study that looked five years into the future, but
15 that was at a time when we didn't have quite as
16 much solar as we have projected now. So, those
17 sorts of studies will be ongoing.

18 But one thing that does give me some comfort
19 is that there are certainly other areas of the
20 country that are operating already today at the
21 level of penetration that we're projecting to be at
22 in ten years.

23 So, I do think that we have time to be able to
24 learn, both from those utilities' experience and
25 also from our own experience today, but the

1 studies, I think, of that much longer-term
2 nature -- we haven't yet done those.

3 COMMISSIONER CLARK: So, do you anticipate --
4 I mean, shouldn't that -- I -- I'm not supposing
5 your job here, but isn't that kind of what we need
6 to be doing in an expedited manner before we have
7 solar wrapped up to the point where we can't walk
8 this thing back?

9 MS. DACHODA: I -- it's certainly important.
10 I think, though, you know, in -- in perspective,
11 while we see these dramatic growth rates --
12 that's -- that's why I'm highlighting, is that
13 it -- it needs to be front and center for us, but
14 it's still fair to say that, from an operational
15 standpoint, we're a system that's about
16 50,000 megawatts.

17 So, even at four -- you know, 4,000
18 megawatts --

19 COMMISSIONER CLARK: Small.

20 MS. DACHODA: -- is not -- is not something
21 that's terrifying to us because just of the vast
22 size that we have. But certainly, we have to learn
23 a lot more as we go forward, but we -- I believe we
24 do have time to do that in an appropriate manner.

25 COMMISSIONER CLARK: Thanks.

1 MS. DACHODA: Uh-huh.

2 So, now, I'm -- the last topic that I'm going
3 to cover is the nat- -- natural-gas infrastructure
4 in Florida. And there's several manners that FRCC
5 and our members work to ensure reliability and
6 studies around natural-gas infrastructure.

7 First of all, for many years, the FRCC
8 members, through a consultant, have maintained a
9 comprehensive gas-infrastructure model and utility-
10 fuels database. And frankly, I think we're way
11 ahead of most of the country in having this sort of
12 analysis available to us.

13 With this model and the database, the members
14 are able to run periodic studies that look at
15 various contingencies on our infrastructure. And
16 they've done that for a number of years.

17 In addition to those studies, we also have
18 conducted a couple of studies where we've looked at
19 the projected growth in gas infrastructure and
20 compared that to the growth in gas -- natural-gas
21 demand that's generated by the additional natural-
22 gas plants that are planned.

23 And then, finally on a real-time basis, the
24 utilities and the pipelines coordinate together to
25 address fuel emergencies, and FRCC helps to

1 coordinate that when -- when that's needed.

2 And so, as a result of that work that has
3 happened over the years, I can report to you that
4 our studies do show that the natural-gas
5 infrastructure capacity additions and -- and total
6 capacity, as we look forward in the ten years --
7 that it is on pace with the natural-gas demand
8 that -- that we project. Also, we have the benefit
9 of having gas generation with alternate fuel
10 capability at a very high rate of 64 to 66 percent
11 over the ten years.

12 And then, finally, more recently, we have
13 conducted some extreme failure scenarios where
14 we've looked at analysis of what would happen even
15 outside of Florida, the infrastructure outside of
16 Florida, both from an infrastructure standpoint and
17 from a supply standpoint. And through that, the
18 utilities were able to identify various responses
19 that they would need to take to such disruptions.

20 And we studied disruptions that were of an
21 extreme sort that had multiple scenarios of
22 failure. And we looked at both issues of fuel
23 delivery, we looked at generation dispatch, and we
24 looked at transmission deliverability, so, really
25 the whole suite of things that we would need to

1 make sure we could deliver reliably to the
2 customer.

3 And on that study, where we were looking at
4 outages of about five to seven days, we were able
5 to show that mitigation strategies are available to
6 make sure that we can reliably serve over that time
7 period.

8 So, then I'll just conclude the report by
9 reiterating that we are showing that planned
10 reserve margins are above 20 percent. DSM is a
11 very important contributor to reserve margins.
12 Energy-efficiency codes and standards are playing a
13 very significant role. And the renewables -- we
14 are showing that dramatic increase from 2 to
15 12 percent on an energy basis.

16 And then, finally the report that the planned
17 gas-infrastructure increases over the ten years are
18 on pace to mass the gas-generation additions.

19 And with that, I would be happy to answer any
20 other questions.

21 THE CHAIRMAN: First of all, Stacy, I want to
22 thank you for your this presentation and your
23 report, and apologize for keeping you here all day,
24 until we got done with our agenda.

25 MS. DACHODA: I'm happy that I didn't to buy a

1 toothbrush tonight and have to come back tomorrow.

2 (Laughter.)

3 THE CHAIRMAN: Commissioner Polmann.

4 COMMISSIONER POLMANN: Thank you,

5 Mr. Chairman.

6 Thank you for your presentation.

7 MS. DACHODA: Thank you.

8 COMMISSIONER POLMANN: I have a question on
9 the DSM. Back in the beginning of your
10 presentation, on Page 4, you indicated near the
11 bottom there, at that page, DSM continues to be a
12 significant component of reserves.

13 Can you clarify that for me? The -- just an
14 additional comment how that constitutes a reserve.

15 MS. DACHODA: Sure. Let me find one other
16 slide to show you. So, I think if we looked at --
17 let's see. And I can't quite read that. It's 20-
18 something -- that I'm going to -- I'm showing you
19 the planned reserve margin --

20 THE CHAIRMAN: 20.

21 MS. DACHODA: -- based on firm load.

22 So, this chart -- if you compare this chart to
23 the next chart -- so, 20 and 21 -- that's really
24 the picture of what that statement is saying.

25 In other words, the -- the DSM in this first

1 chart is assumed to be activated. And so, you see
2 the reserve margin is above 20 percent because the
3 load is reduced for the -- for the DSM.

4 In the second chart, we're saying, well, what
5 if that demand response wasn't there. Then the
6 reserve margins would fall to about 17 to
7 14 percent.

8 COMMISSIONER POLMANN: So, in -- in terms,
9 then, of the -- of the margin as a reserve and then
10 looking at the DSM, I -- I've always thought of the
11 DSM as either a short-term kind of a temporary
12 activity or something that's implemented as a --
13 more or less, a -- a permanent change in a demand
14 draw, if you will, a -- be it an infrastructure
15 or -- or a customer action.

16 So, can you differentiate that for me?
17 This -- this is an actual demand management. So,
18 over what period of time -- this is an activity
19 that you implement and then release --

20 MS. DACHODA: Right. So --

21 COMMISSIONER POLMANN: -- as opposed to having
22 standby capacity.

23 MS. DACHODA: Well, you know, from a system-
24 operator standpoint, I think I could view them
25 somewhat similarly.

1 So, let me -- let me step back. The demand
2 response, it is -- what we have as DSM in Florida
3 is entirely, really, demand response. So, to a
4 system operator, it -- it is used to lower demand,
5 but it's a resource to that system operator because
6 they can exercise that demand response and then be
7 able to reliably serve the remainder of the -- you
8 know, the firm load.

9 So, I -- I do understand your question of
10 it's -- it's not there all the time because you
11 don't need to use it all the time. But really, as
12 long as you have it available in that moment of
13 need, even if it's that one peak hour, then, it's
14 served the purpose that it -- it was intended to
15 do.

16 COMMISSIONER POLMANN: And do we treat those
17 essentially equivalent, from a reliability
18 perspective, looking at -- at that reserve as being
19 as good as any other type of reserve, is -- is what
20 I'm -- I'm -- I'm simply asking, I guess.

21 MS. DACHODA: I see. I see.

22 COMMISSIONER POLMANN: You know, an apple is
23 as good as an orange.

24 MS. DACHODA: Right. I -- I -- that's a hard
25 question to answer. We -- we do, when we calculate

1 this number, in -- in terms of this -- this former
2 chart, 20 -- we assume it's equivalent. It's sort
3 of like asking me is coal equivalent to solar
4 equivalent to gas.

5 COMMISSIONER POLMANN: Yeah, I was going to
6 get to that in my next question.

7 MS. DACHODA: And so, I -- I don't know that
8 I -- I think if you ask three different people, you
9 might get three different answers on that, but
10 mathematically, we treat them the same.

11 COMMISSIONER POLMANN: Thank you for leading
12 to my next question, which has to do with the fuel
13 mix. And if I can manage my own pages here --

14 THE CHAIRMAN: 22?

15 COMMISSIONER POLMANN: In the range of
16 Page 22, you look at peak, I think. And then
17 Page 25, we have the 2019, and then 2028, if you go
18 forward a couple of pages -- that's --

19 MS. DACHODA: Sure.

20 COMMISSIONER POLMANN: -- that one -- is
21 that --

22 MS. DACHODA: The -- the difference --

23 COMMISSIONER POLMANN: -- that forecasted net
24 energy --

25 MS. DACHODA: The difference between those

1 two -- the first one is --

2 COMMISSIONER POLMANN: Well --

3 MS. DACHODA: -- capacity --

4 COMMISSIONER POLMANN: -- either one, but
5 my --

6 MS. DACHODA: Oh.

7 COMMISSIONER POLMANN: I -- I guess my
8 question here is: At what -- and the Commission
9 has -- has talked about this at -- at other times.
10 We have a growing -- compared to historical, you
11 know, over decades -- a growing use of natural gas
12 as our -- our fuel source, and a diminishing
13 utilization of -- of coal. We have essentially no
14 oil that we utilize, and -- and not very much
15 nuclear power remaining in Florida, so forth.

16 So, as -- as the fuel that you would have on-
17 site storage and so forth, in Florida -- how does
18 that compare to other -- other states, if you will?
19 We -- we don't produce gas. We import that.

20 MS. DACHODA: Right. Right.

21 COMMISSIONER POLMANN: Now, there's a certain
22 risk profile. I'm not saying it's risky, but
23 there's a certain risk profile from a security,
24 reliability, and so forth.

25 MS. DACHODA: Right.

1 COMMISSIONER POLMANN: How -- how does this
2 compare, from a -- a fuel mix -- you know, we
3 don't -- we don't have hydropower with stored
4 reservoirs, so forth.

5 MS. DACHODA: So, for -- Florida is one of the
6 higher percentages of our fuel mix coming from
7 natural gas that -- really the other one that would
8 be higher than us is New England, but I would
9 distinguish us quite a bit from New England in a
10 very favorable way.

11 Number one, their natural-gas infrastructure
12 is, frankly, quite a bit more limited than ours,
13 both in terms of any planned additions and any
14 foreseeable additions.

15 In addition, one thing that happens in New
16 England that doesn't happen here is the demand for
17 natural gas is coincident in the winter as -- you
18 know, and we don't face that. We don't see the
19 demand for natural gas like they do in the winter,
20 where they have to compete with natural gas and
21 electric.

22 And then, in addition, in New England, most of
23 the utilities do not have firm transmission
24 pipeline contracts, whereas, in Florida, it's
25 almost entirely firm transmission. So, while we

1 are probably the second-highest, I -- I think we're
2 quite a bit better-situated than -- than New
3 England.

4 And I would say the one thing that's
5 notice- -- notable in this ten-year site plan is,
6 for the first time in the last few years, we are
7 showing, on a capacity basis, that gas is staying
8 steady and that, on an energy basis, it's actually
9 decreasing a little bit. Still a very high
10 percentage, but it is because of the increase in
11 the renewables and the solar -- it's actually, on a
12 percentage basis, starting to temper.

13 COMMISSIONER POLMANN: So, does that suggest,
14 going forward, perhaps, there -- there will be less
15 concern about increasing reliance as a -- as a
16 percentage basis on natural gas?

17 MS. DACHODA: That -- that would be my
18 expectation today.

19 COMMISSIONER POLMANN: Okay. Okay. Well,
20 thank you very much for -- for your help with those
21 answers.

22 MS. DACHODA: Of course.

23 THE CHAIRMAN: Stacy, other than New England,
24 what's the -- the next -- on that hierarchy list,
25 the next area when it comes to --

1 MS. DACHODA: I -- I'm not certain, but I
2 would guess that it's in the Texas area.

3 THE CHAIRMAN: And Texas is about what
4 percentage?

5 MS. DACHODA: Probably, I would say 60 -- 55
6 to 60.

7 THE CHAIRMAN: So --

8 MS. DACHODA: But they also have a very high
9 growth in wind capacity.

10 THE CHAIRMAN: So, pretty significant drop
11 from where we are.

12 MS. DACHODA: Right.

13 THE CHAIRMAN: Okay. Commissioner Brown.

14 COMMISSIONER BROWN: I have a question. You
15 talked about a regional response to fuel
16 emergencies on the pipelines and -- which is great
17 that utilities are doing that and looking at that.
18 How does LNG and our capabilities and what we
19 have in place and -- and down the pipeline over the
20 next ten years -- how does that factor into that
21 scenario?

22 MS. DACHODA: In our current operation, I've
23 not seen that factor in. As we go forward, I --
24 I'm not certain. So, that's something, perhaps, I
25 could come back next year and talk to you about.

1 COMMISSIONER BROWN: I would love to see a
2 slide, maybe next year, on LNG and -- and where --
3 what we're looking at over the next ten years.

4 Thank you.

5 MS. DACHODA: Uh-huh.

6 COMMISSIONER CLARK: One last question,
7 Mr. Chairman. And I apologize, it requires a
8 calculation I can't do in my head. As we see
9 summer-peak capacity increasing at a higher rate
10 than energy is increasing -- capacity is growing
11 faster than energy, does that mean load factor is
12 getting worse in Florida?

13 MS. DACHODA: Correct.

14 COMMISSIONER CLARK: And on a typical, average
15 cost per kilowatt hour, what -- that puts an upward
16 pressure on average costing? Is that fair to say?

17 MS. DACHODA: It -- it -- it does. I guess
18 the other way to say it might be that it reflects
19 decreasing revenues to the utilities as those --

20 COMMISSIONER CLARK: So, is there anything
21 significant that is causing this -- causing the
22 shift in -- in our load factor?

23 MS. DACHODA: What I would estimate is it
24 really is associated with those energy-efficiency
25 codes and standards because that's directly what

1 they go to is energy efficiency, which tends to
2 make the load factor --

3 COMMISSIONER CLARK: So, our demand-management
4 programs that had energy-efficiency components to
5 them -- we did a better job on energy efficiency
6 than we did on the demand side of it.

7 MS. DACHODA: I don't know if I can answer
8 that, but the math might suggest that.

9 COMMISSIONER CLARK: Thank you.

10 THE CHAIRMAN: You're not going to the energy
11 summit, after this, are you?

12 MS. DACHODA: Beg your pardon?

13 THE CHAIRMAN: You're not going to the Florida
14 Energy Summit after this, are you?

15 MS. DACHODA: Oh, no. That's not my plan.

16 THE CHAIRMAN: You weren't invited to
17 participate?

18 (Laughter.)

19 MS. DACHODA: I see --

20 THE CHAIRMAN: Commissioners, any other
21 questions?

22 Staff, do you have any other questions? I
23 guess you guys have already gone through this a
24 couple of times.

25 MR. BALLINGER: If I could ask one.

1 THE CHAIRMAN: Sure.

2 MR. BALLINGER: And it's actually a follow-up
3 to a -- a briefing we had with Commissioner Brown.
4 I didn't know the answer, so maybe Stacy does.

5 If you go to Slide 18 --

6 MS. DACHODA: Okay.

7 MR. BALLINGER: And it -- that's a -- it shows
8 the reduction in coal plants. Is that three
9 individual plants? And, if so, how many would be
10 remaining after that?

11 MS. DACHODA: Okay. Let's see.

12 MR. BALLINGER: And I know we have that
13 information. I -- if you don't know it off the top
14 of my head, that's fine.

15 MS. DACHODA: No, I -- I think I have it. Let
16 me just -- here we go. So, I know the first part
17 of your answer. In 2020, we have Indiantown
18 retiring; 2021, Big Bend 1 and 2; and 2023,
19 Seminole. I -- I don't know the -- I think you
20 asked how many remaining. I don't know that off
21 the top of my head.

22 MR. BALLINGER: Okay. That's fine. Thank
23 you.

24 THE CHAIRMAN: Well, thank you very much.

25 Thank you for your time. And, once again, this is

1 always awesome. It's amazing how many of these
2 things I still have.

3 MS. DACHODA: Thank you for having me.

4 THE CHAIRMAN: Thanks. Travel safe.

5 All right. Staff?

6 MR. WRIGHT: At this time, we have an
7 opportunity for public comments. If anybody wants
8 to make a comment, I encourage you to come up to
9 the podium and just understand that comments should
10 be limited to about three minutes.

11 THE CHAIRMAN: Anyone?

12 MR. WRIGHT: Not seeing --

13 THE CHAIRMAN: Anyone? Anyone? Bueller?

14 MR. WRIGHT: You can adjourn at your pleasure.

15 THE CHAIRMAN: All right. Well, thank you
16 very much for today. Thank you for your time and
17 your patience.

18 We are adjourned. Everybody please travel
19 safe. And I'll see most of you in about two weeks.

20 (Whereupon, proceedings concluded at 2:32

21 p.m.)

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CERTIFICATE OF REPORTER

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COUNTY OF LEON)

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