

## BEFORE THE

## FLORIDA PUBLIC SERVICE COMMISSION

DOCKET NO 891345-EI

TESTIMONY AND EXHIBITS
OF
E. B. PARSONS, JR.



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FPSC-RECORDS/REPORTING

1		GULF POWER COMPANY
2		Before the Florida Public Service Commission
3		Direct Testimony of Earl B. Parsons, Jr.
4		In Support of Rate Relief
4		Docket No. 891345-EI Date of Filing December 15, 1989
5		
6	Q.	Please state your name, address, and occupation.
7	A.	My name is Earl B. Parsons, Jr., and my business
8		address is 500 Bayfront Parkway, Pensacola, Florida
9		32501. I am Vice President-Power Generation and
10		Transmission of Gulf Power Company.
11		
12	Q.	Please describe your educational and business
13		background.
14	A.	I graduated from Auburn University, Auburn, Alabama,
15		in 1960 with a Bachelor of Electrical Engineering
16		degree. I joined Georgia Power Company in January of
17		1961 as a Distribution Engineer. I held various
18		engineering positions, such as Test Engineer,
19		District Engineer, Senior Distribution Engineer,
20		Division Engineer, and Assistant Division
21		Superintendent. In 1972, I became Assistant to the
22		Executive Vice President. In 1975, I was promoted to
23		Assistant to the President. In 1977, I became
24		Division Manager-Athens and held that position until
25		I was elected Vice President at Gulf Power Company in

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1		April of 1978.
2		
3	Q.	Have you previously testified before this Commission?
4	A.	Yes. I have testified in Gulf's last four retail rate
5		cases and a number of other dockets related to my
6		responsibility at Gulf Power Company.
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8	Q.	Have you prepared an exhibit that contains information
9		to which you will refer in your testimony?
10	A.	Yes. Schedule 1 is an index to the subsequent
11		schedules to which I will refer. Each schedule of
12		this exhibit was prepared under my supervision and
13		direction.
14		Counsel: We ask that Mr. Parsons' Exhibit,
15		comprised of 15 Schedules, be
16		marked for identification as
17		Exhibit (EBP-1).
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19	Q.	Are you the sponsor of certain Minimum Filing
20		Requirements?
21	A.	Yes. Those which I am sponsoring, in part or in whole,
22		are listed on Schedule 15 at the end of my Exhibit.
23		To the best of my knowledge, the information in these
24		Minimum Filing Requirements (MFRs) is true and correct
25		as it pertains to my areas of responsibility.

What are your areas of responsibility within Gulf 1 2 Power Company? I have responsibility for the Power Generation, Fuel 3 and Environmental Affairs, and Transmission and System Control functions at Gulf Power Company. This 5 includes the generation and transmission of 6 electricity; fuel supply; environmental services; and 7 intercompany interchange contract administration. I 8 also have overall responsibility for requesting and directing the assistance which Southern Company 10 Services, Inc. (SCS) provides Gulf Power in these 11 12 areas. 13 What is the purpose of your testimony in this 14 15 proceeding? As stated by Mr. Scarbrough, the major factor 16 creating the need for rate relief is that now all of 17 Gulf's share of Plant Daniel capacity and 63 megawatts 18 (mw) of Plant Scherer Unit 3 capacity are committed 19 for territorial service. Prior to February, 1989, the 20 bulk of this capacity was committed to and supported 21 by our Unit Power Sales (UPS) contracts. In my 22 Schedule 2, I provide the Commission with a detailed 23 description of the changes in capacity commitments to 24 UPS and to territorial service between 1984 and the 25

1990 test year. Included in the amount added to rate 1 base is 44 mw of Scherer Unit No. 3 which were 2 previously committed to Gulf States Utilities until 3 July 1, 1988. It is the addition of all of this generating capacity and the associated Operation and 5 Maintenance (O & M) expenses which are creating the 6 major need for immediate rate relief. Despite the 7 bargain which this capacity represents for our ratepayers, a utility the size of Gulf cannot add such 9 large increments of capacity without requesting 10 revenues to cover the investment and expenses. 11 The primary emphasis of my testimony will be to 12 provide this Commission with a description of the 13 Unit Power Sales concept and associated benefits, a 14 discussion of our territorial customers' requirements 15 for the generating capacity previously sold under UPS 16 contracts, the bargain which this capacity represents 17 to our customers, and the effect of this capacity on 18 our rate base and O & M expenses. 19 20 Mr. Parsons, have you reviewed the assumptions under 21 your area of responsibility as listed in MFR F-17? 22 Yes. I have reviewed these assumptions and am of the 23 opinion that they are reasonable. I am prepared to 24 address the primary assumptions and forecasts as they 25

pertain to my areas of responsibility. I believe 1 these assumptions have originated from the best 2 sources and fields of expertise available to Gulf. 3 Please explain the UPS concept. 5 Q. During the rapid growth period of the 1960s and early 6 1970s, Gulf and the Southern electric system began 7 construction on a number of coal-fired generating 8 units to serve their existing load as well as future 9 loads projected for the coming year. At that time, 10 these generating units were all required to serve 11 forecasted territorial load. During the 1970s, 12 actual load growth and forecasts for the future 13 dropped significantly for the entire electric utility 14 industry as well as within the Southern electric 15 system. Significant unanticipated decreases in 16 wholesale loads also impacted the forecasted load 17 growth. Because of the long lead times involved in 18 building large base load units, the entire industry 19 was facing a dilemma. Many utilities were well into 20 the construction stage for a large number of 21 generating units which would not be needed until 22 23 significantly later in time. Some utilities simply cancelled their units, 24 resulting in hundreds of millions of dollars in losses

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suffered by their customers and stockholders.

Other utilities with units further along in the construction stage decided to complete the units, resulting in temporary surplus capacity which again resulted in significant costs to both customers and stockholders.

The Southern system was fortunate in that it did not incur the magnitude of cancellation and excess capacity costs that plagued many utilities. Instead, through the UPS contracts, the Southern system sold capacity off its system to oil and gas burning utilities. This resulted in significant benefits to the customers and the stockholders of both the selling and the buying companies.

The concept of UPS provides for the return of generating capacity to the various companies on a prearranged schedule as it is needed by our own territorial customers. As this capacity returns to the Southern system on a scheduled basis, it is replaced by capacity from newer, more expensive units when construction is completed. Eventually, the original UPS contracts ramp down and terminate, and the generation capacity will be utilized to serve our territorial loads.

When the capacity returns for territorial use, its

book value on which rates are based will not only be significantly depreciated, but its book value will 2 also be based on the lower construction commitment 3 costs of the 1970s as opposed to those of the 1980s. Thus, our customers have the capacity available when 5 it is needed to serve territorial loads at a 6 significantly lower cost than otherwise would be 7 possible. Newer UPS contracts which cover the period from 1993 to 2000 will be addressed by Mr. Howell. 9 10 Were either of the units at Plant Daniel part of the 11 UPS concept? 12 Yes. The units committed to UPS were New Source 13 Performance Standard (NSPS) units being constructed 14 on the Southern system. NSPS units are those on 15 which construction started after 1970 when 16 Environmental Protection Agency regulations required 17 extremely low sulfur dioxide (SO,) emissions, either 18 through the burning of low sulfur coal or the use of 19 flue gas desulfurization or scrubbers. The Daniel 20 units were the first and third NSPS units in service 21 and among the lowest in cost. Schedule 3 of my 22 exhibit is a listing of all the NSPS Southern system 23 units that became available for Unit Power Sales and 24 their respective commercial operating dates. Gulf 25

power acquired a 50 percent interest in both of the

Daniel units at the time Unit 2 came on-line in 1981,

for a total of 500 mw of nameplate capacity. Schedule

4 of my exhibit shows our expected reserves with and

without our Daniel capacity expected on-line in 1981,

as forecasted in March 1979.

Exporting Countries (OPEC) instituted the second series of oil price increases. This increase is illustrated in Schedule 5 of my exhibit, which clearly shows the sharp rise in oil prices that occurred starting in 1979. This caused a considerable slowing of economic growth throughout the United States, including the area served by the Southern electric system, and triggered among oil-burning utilities, such as those in Florida, a strong need to replace their oil-fired generation. We began negotiating UPS transactions with these companies in 1980 and were able to complete the contracts during 1981.

- 22 Q. Has the Florida Commission previously reviewed these 23 contracts?
- 24 A. Yes. At the Conclusion of Gulf's 1982 rate case, in 25 Order No. 11498 of Docket No. 820150-EU (CR), the

Commission stated that it had "...examined the UPS 1 contract and the associated cost and allocation from 2 all angles... " and concluded that our retail customers 3 "...will benefit handsomely from the sales, in the sense that they will not have to support the capacity 5 sold in a UPS transaction for the life of the contract 6 but the capacity will be available to serve them when 7 they need it in the future, at a relatively reduced 8 price when compared with the cost of future 9 construction." Also, at the conclusion of Gulf's 1981 10 rate case in Order No. 10557 of Docket No. 810136-EU, 11 the Commission stated that "...the decisions involving 12 the expansion of Gulf Power are based on the long-term 13 best interests of Gulf's customers. The cost savings 14 associated with Gulf's participation in Plant Daniel 15 and Plant Scherer in lieu of Caryville are examples of 16 Gulf's coordination with The Southern Company." 17 18 What would Gulf's and Southern's reserves be in 1990 19 with and without the Unit Power Sales? 20 Shown on my Schedule 6 are both Gulf's and Southern's 21 forecasted reserves in 1990 with and without the 22 Unit Power Sales. I need to reemphasize that all of 23 this capacity was planned and constructed to serve 24 forecasted territorial load. If we had been unable 25

to temporarily sell this capacity off our system, our 1 customers would have been called upon to support this 2 investment and would now likely be paying much higher 3 prices than the relatively low electricity cost which they currently experience. As you can see, with the 5 Unit Power Sales, both Gulf and Southern are within a 6 20-25 percent reserve range used for planning purposes 7 within the Southern electric system. 8 9 Was this same situation experienced in prior years? 10 Yes. Schedule 7 shows the planned reserves for 1983 11 \*hrough 1990 for Gulf and Southern both with and 12 without the Unit Power Sales. Also on this schedule 13 are the peak month unit power sales which Gulf made 14 in each of those years. 15 16 How does Daniel's book cost compare with a new coal 17 unit brought on-line in 1990? 18 Schedule 8 shows this relationship. Daniel will be 19 A. utilized for territorial requirements during 1990 at 20 an estimated depreciated cost of \$265 per kilowatt 21 (kw). Had we been required to construct new capacity 22 with an initial in-service date of 1990, the 23 estimated cost would have been \$1120 per kw. In other 24 words, building this capacity today would have 25

resulted in costs to our customers of about four 1 times the book cost of Daniel capacity. More than 2 any other relationship, this illustrates the 3 significant value to our customers, not only of the 4 Daniel capacity, but also of our system pooling and 5 Unit Power Sales arrangements. 6 7 O. How does Plant Scherer's Unit 3 book cost compare 8 with a new coal unit brought on-line in 1990? 9 Schedule 8 also shows this relationship. During 1990, 10 A. 63 mw of Scherer Unit 3 capacity will be available 11 for territorial use at an estimated depreciated cost 12 of \$760 per kw. Once again, had we been required to 13 construct new capacity with an initial in-service 14 date of 1990, the estimated cost would have been 15 \$1120 per kw. Also, when the remainder of Plant 16 Scherer's Unit 3 capacity is required for territorial 17 use, it will be further depreciated for the same type 18 of benefit relationship described earlier for Plant 19 Daniel. 20 Once again, this illustrates the significant 21 value to our customers not only of the Plant Scherer 22 capacity, but also of our system pooling and 23 Unit Power Sales arrangements. 24 25

What is the effect of the inclusion of Daniel and 1 Scherer capacity for territorial service? 2 The commitment of this capacity for Gulf's 3 territorial service results in the inclusion of all of Gulf's portion of Daniel Units 1 and 2 and 63 mw of 5 Scherer Unit 3 in our territorial rate base. 6 additional capacity will provide adequate reserves 7 and is available to our territorial customers on an extremely economical basis. Unit Power Sales have 9 been a major factor in delaying Gulf Power Company's 10 request for rate relief since our 1984 filing. 11 Schedule 9, which I am jointly sponsoring with Mr. 12 Scarbrough, is a narrative explaining how the unit 13 power sales have delayed the need for our territorial 14 customers to support this capacity through additional 15 revenue. As reflected on my Schedule 10, Gulf has 16 been an active participant in the UPS agreements since 17 they began in 1983 and our customers have reaped the 18 benefits. In our previous rate case, Docket 19 840086-EI, we presented the Commission with the UPS 20 schedule. That schedule indicated that eventually 21 Gulf would have to return to the Commission to request 22 rate relief to cover the costs associated with the 23 capacity returning from UPS to territorial service. 24 25 That time is now.

Q. Please briefly review Gulf's generation expansion planning process.

A. The need for generating capacity is driven by the electrical requirements of our customers after due consideration of demand-side alternatives. The principal factor we consider in determining the need for new generation facilities is the peak hour demand forecast. Utilities typically consider the demand forecast over a fifteen-year period or longer in planning new generation.

reliable generating capacity available for our territorial customers' needs. In order to meet the anticipated demand that often develops irregularly and in increments much smaller than the capacity of a large, efficient generating unit, and to realize the economies of scale inherent in large units, most electric utilities will construct "blocks" of generating capacity which are temporarily in excess of the requirements anticipated at the time the unit is initially brought on line. If the utility were to construct a block of generating capacity each year to satisfy only the annual increase in demand, these small blocks would be much higher in cost on a per unit basis and much lower in efficiency. Further,

the capacity must be planned years in advance and the 1 planning must consider a multitude of technological 2 and economic factors that are constantly changing. 3 In planning generating capacity additions, Gulf has certain advantages that greatly benefit its 5 customers. Gulf, Alabama, Georgia, and Mississippi 6 Power Companies, and Savannah Electric and Power 7 Company comprise the Southern electric system, which 8 operates as an integrated generation and transmission 9 network over a four-state area. Coordinated planning 10 with our Southern system affiliates along with the 11 capacity equalization process of the Intercompany 12 Interchange Contract (IIC) allows for the staggered 13 construction of larger, more efficient generating 14 units spread throughout the Southern electric system. 15 16 Has the Commission previously recognized the savings 17 associated with the purchase of the Scherer capacity? 18 Yes. In Gulf's 1980 rate case, Docket No. 800001-EU, 19 and again in subsequent rate cases in Dockets 20 No. 810136-EU, 820150-EU, and 840086-EI, the 21 Commission allowed recovery and amortization of the 22 Caryville cancellation charges on the basis of the 23 savings to be realized through the purchase of Plant 24 Scherer generating capacity. 25

Would you please summarize the events leading to the 1 cancellation of the plant at Caryville and the 2 subsequent purchase of Scherer Unit 3 capacity? 3 Our October 1974 load forecast indicated Caryville Unit 1 could be deferred from 1979 to 1980. In 5 October 1975, Gulf deferred Caryville Unit 1 for two 6 additional years because of the availability of 500 7 mw of generating capacity at Plant Daniel. The 8 purchase of Plant Daniel capacity was an excellent 9 opportunity for Gulf Power Company to add generating 10 capacity at considerable savings for its customers as 11 was noted by the Commission in Docket No. 840086-EI. 12 Subsequently, Georgia Power Company determined 13 that, due to declining load growth, it would have 14 capacity available for sale at its Plant Scherer in 15 the mid-1980s. Plant Scherer would consist of four 16 818 mw nameplate units. After informing the 17 Commission of its intentions, Gulf Power Company began 18 discussions with Georgia in 1978 regarding the 19 possible purchase of capacity at Scherer. The 20 potential for purchase enabled Gulf to evaluate the 21 possibility of canceling Caryville Unit 1 because of 22 the significant savings to be realized. Subsequently, 23 the decision was made to cancel Caryville Unit 1 and 24 to purchase a portion of the available Scherer 25

1 capacity. 2 What amount of Plant Scherer capacity did Gulf Power 3 Company originally plan to purchase from Georgia 5 Power Company? Scherer capacity from Units 1 through 4 was 6 originally included in our budget prepared in late 7 1978. At that time, we planned to buy a total of 432 mw of capacity from 1985 to 1987. 9 Scherer Units 3 and 4 were subsequently deferred 10 from 1985 and 1987, to 1987 and 1989, respectively; 11 and Gulf slightly modified its planned participation 12 from 13.3 percent of all four units to 25 percent 13 each of only Scherer Units 3 and 4, representing a 14 total of 404 mw of net generating capability. 15 16 Did Gulf further revise its participation in Scherer? 17 Yes. Gulf Power Company revised its participation in 18 Scherer in 1983 to exclude participation in Unit 4. 19 The decision not to participate in Unit 4 was a 20 result of continuing uncertainty with respect to 21 future demand and the anticipated opportunity to meet 22 demand increases through other supply options as well 23 as demand side options. Changes in estimated future 24 generation costs since that time have confirmed that 25

1		Gulf's next capacity needs could be better served by
2		constructing additional peaking capacity as opposed to
3		the purchase of additional base load capacity. Load
4		growth has also been met by the extension of the
5		estimated retirement dates of our existing units.
6		Based on the study completed in early 1987, Gulf
7		determined that it was more economical to extend the
8		expected retirement date of its existing units rather
9		than construct or purchase additional generation.
10		
1	Q.	How much Scherer capacity is Gulf requesting be
12		included in its rate base?
13	Α.	Gulf's share of Plant Scherer Unit 3 is 25 percent,
14		or 212 mw. Of this amount, 149 mw is presently
15		dedicated to UPS; and we request that the remaining
16		63 mw be approved by the Commission as an addition to
17		Gulf's rate base.
18		
19	Q.	Why should the 63 mw of Scherer capacity be included
20		in the rate base?
21	A.	When Gulf first came before this Commission in 1978
22		to review its proposal to share in Plant Scherer, the
23		Commission agreed with us that there were significant
24		benefits to be gained for our customers by our
25		participation in Scherer rather than constructing

Caryville at that time. In addition to construction 1 costs savings, our participation in UPS benefitted 2 our own territorial customers, as well as customers 3 of other utilities in Florida purchasing "coal-by-wire" as a substitute for oil-fired 5 generation. The Commission encouraged us to proceed. 6 We have reviewed with this Commission our plans to 7 share in Plant Scherer in our last four rate cases, 8 and in numerous other proceedings. Without 9 exception, the Commission has agreed with us that 10 investing in Plant Scherer was the prudent course. 11 The Commission also continued to encourage us to make 12 off-system sales to the maximum extent possible. We 13 have done this. Despite these efforts, we have been 14 unable to market 63 mw of Plant Scherer capacity that 15 we are requesting be supported by our territorial 16 customers for whom this capacity was built. 17 18 Now that Plant Caryville has been cancelled, what 19 Q. will become of the Caryville site? 20 Caryville is certified under the Power Plant Siting 21 Act and remains one of the few suitable sites in 22 Northwest Florida for a steam electric generating 23 plant that is a viable location for future generation 24 needs for Gulf Power and the Southern electric 25

system. Even though the two 500 mw units, certified in 1976 under Florida's Power Plant Siting Act, have been cancelled, the site remains certified for 3000 mw of capacity. With supplemental applications to state environmental agencies, the site can be utilized for coal-fired generation in the future. Gulf's customers will benefit by having a certified site ready for use when new generation is needed. The geological and other site work which was previously completed will be utilized when a unit is built in the future.

Therefore, Caryville is still a viable, certified site for future base load coal capacity in the Southern system. The Commission agreed with Caryville's inclusion in rate base as plant held for future use in Docket Nos. 800001-EI, 810136-EU, 820150-EU and 840086-EI. In Order No. 9628, the Commission supports this decision by stating, "We agree with the Company that its plans for the site are sufficiently definite to warrant its inclusion, and that to deny the request would be to the disadvantage of ratepayers in the long run." Inclusion of the Caryville site in rate base as plant held for future use is still a prudent decision by the Company and should be approved by this Commission. We feel that it is extremely important for this Commission to

continue to recognize the future value of this site 1 to our customers. It is for this reason that we are 2 holding this site in plant held for future use. 3 Is the present property owned by Gulf Power Company 5 at Caryville of a sufficient size to accommodate 6 7 these long-range plans? No. Changes in environmental regulations now require 8 flue gas desulfurization (FGD) systems or scrubbers 9 to be installed on any generating units constructed 10 at the site. Additional space will be required for 11 the scrubbers and also for disposal of the scrubber 12 sludge. In addition, present plans would call for 13 more economical 800 mw units with scrubbers to be 14 utilized at the Caryville site, rather than 500 mw 15 units. Because of the increased size of future base 16 load coal units and the additional land required for 17 scrubbers and their by-products, it is necessary that 18 Gulf purchase additional land as it becomes available. 19 20 Why is this additional land purchase important at 21 this time? 22 Since the units are not needed immediately, Gulf can 23 secure the available property as it comes on the 24 market at a much lower price. If we were to wait 25

until the commencement of construction, condemnation 1 proceedings may be necessary and the value of the 2 land will probably be significantly higher. The 3 extreme difficulty we would face in acquiring and 4 certifying sites in the future makes it prudent to 5 proceed with the purchase of additional property at 6 Caryville as it comes on the market. Without the 7 inclusion of the funds in our budget for buying the 8 additional land, our customers will be subjected to 9 expected higher costs of acquisition in the future. 10 We feel the purchase of land for this site as it 11 becomes available is a prudent action. 12 13 Q. You indicated that your areas of responsibility 14 include Production and Transmission. How do Gulf's 15 O & M expenses budgeted for 1990 in these areas 16 compare to prior year 1989? 17 Within the Production area, Gulf's O & M expenses are 18 projected to decrease by \$26,098, or 0.05 percent, 19 from 1989 to 1990. Transmission expenses increase by 20 \$1.0 million, or 17.0 percent, for this same period. 21 An explanation for these variances can be found on 22 Mr. Scarbrough's Schedule 1. This comparison and the 23 explanation provided indicate that the overall 24 variance for these areas for 1990 O & M expenses over 25

1 1989 is reasonable.

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3 Q. Please summarize the 1990 O & M budget as it pertains 4 to your areas of responsibility.

5 A. The total 1990 O & M budget, less fuel and purchased 6 power, is \$129.7 million. Of this amount, those 7 functions under my responsibility have \$60 million 8 budgeted.

> When Gulf came before this Commission in Docket No. 840086-EI, we stated that our 1984 budgeted projections were the level required for normal operations. In Order No. 14030, the Commission reduced the amount requested based on actual expenditures through July 1984 being under the budgeted level needed for normal operations, as well as other adjustments made relating to benchmark justifications. This further reduced the allowed O & M below the level needed for normal operations. Therefore, we do not believe that the level of 0 & M allowed in Order No. 14030 is an appropriate level to use for a base year. Using the more realistic 1983 O & M level allowed in Commission Order No. 11498 as the base, the Production and Transmission functions are under the benchmark by \$2.8 million. This indicates that the use of the 1984 allowed O & M,

which we consider to be less than normal operations, 1 requires a special justification of a larger portion 2 of our 1990 O & M than would have been necessary had 3 a normal level of O & M been used as the base year. 5 Notwithstanding your expressed concerns, please 6 compare Gulf's O & M expenses for 1990 to the 7 benchmark level for each of your areas. 8 Shown on my Schedule 11 is the O & M Benchmark 9 Comparison for those functions in my area of 10 responsibility. The justifications for the variances 11 are located in MFR C-57; however, I would like to 12 provide further explanation for the Environmental and 13 Southern Company Services Research and Development 14 (R&D) and fuel related expenses of those variances. 15 As noted on my Schedule 11, Mr. Colen Lee will address 16 the remaining "Steam Production" and "Other 17 Production" expenses, and Mr. Bill Howell will address 18 "Transmission" and "Other Power Supply" expenses. 19 In the Production area, we are over the benchmark 20 for research and development projects by \$210,000. 21 Each of the projects listed in MFR C-57 has been 22 undertaken in an effort to maintain the lowest cost 23 of service to our customers while striving to minimize 24 our impact on the environment and to meet increasingly 25

stringent environmental regulations in the most efficient manner possible. These research and development projects reflect Gulf's commitment to continue developing and testing new technologies to meet that goal.

The costs related to the Electric Power Research Institute (EPRI) have also increased by \$242,000 for the Production function. The 1990 budget includes payments to EPRI amounting to \$1.6 million. Schedule 12 shows the 1990 budget for EPRI by its various divisions. EPRI is a non-profit organization dedicated to conducting research and development on behalf of the nation's electric utility industry. It is voluntarily funded by more than 600 utilities throughout the U.S. and includes investor-owned and publicly owned utilities and rural electric cooperatives. The benefits of EPRI projects are much greater at less cost from these national efforts than if Gulf privately funded its own research.

All members of the various EPRI committees, drawn from the operating companies of the Southern system, represent not only the individual operating companies but the entire Southern system. Gulf, if it were an isolated company, would not be able to receive the benefits of participation in the large number of EPRI

projects due to the commitment in funds and time 1 required to serve on EPRI committees. Because it is 2 a unit of the Southern electric system, Gulf receives 3 the benefit of system monetary and time commitments made by the other operating companies and has its 5 views made known to EPRI in a fashion that otherwise 6 7 would not be possible. 8 Is Gulf a host utility for any ongoing EPRI sponsored 9 Q. 10 programs? Yes. Gulf, in conjunction with Southern Company 11 Services (SCS), is evaluating a 10 mw, high sulfur 12 coal fabric filter baghouse for ash collection at 13 Plant Scholz. The baghouse is an alternative to 14 electrostatic precipitators which may be needed to 15 comply with increasingly stringent particulate 16 emission standards. The results of this research 17 effort will be useful for future applications of 18 baghouses nationwide. 19 20 Q. Are there any projects in which EPRI and Gulf or 21 Southern are joint participants? 22 Yes. Gulf Power and The Southern Company have been 23 A. awarded co-funding by the Federal Department of 24 Energy (DOE) for demonstration projects under the 25

DOE's Innovative Clean Coal Technology Development 1 Program. This program is designed to conduct 2 research and pilot scale testing of new emission 3 control technologies and other systems to improve the 5 efficiencies of burning coal to generate electricity. 6 Two of the four projects awarded to Southern are 7 located at Gulf's facilities. These projects are 8 co-funded by DOE, Southern, and EPRI. Southern will 9 provide the technical expertise and leadership for 10 the clean coal projects through its design, 11 leadership, program development, and project 12 management. EPRI, as a partner, will provide 13 technical expertise, co-funding, and report 14 distribution. Gulf, as a sponsor, will allow the 15 projects to be implemented on existing boilers at 16 Plant Crist and Plant Smith during the 1989-1992 time 17 frame. In addition, Gulf will provide operations 18 support for both projects, and construction 19 management on the Crist project. Gulf, EPRI, and SCS 20 have a definite role to play with no duplication of 21 effort among the three partners. 22 EPRI's proposed research and development program 23 includes expenditures which are spread over 24 approximately 60 different strategic programs. 25 Power Company or Southern Company Services could not

duplicate either the range of expenses of EPRI or the 1 2 number of programs. 3 Is there research that Gulf undertakes independent of 5 EPRI? Yes. Gulf, through the Florida Electric Power 6 Coordinating Group (FCG) and Southern Company Services 7 (SCS), conducts or sponsors research independent of 8 EPRI that may be of more regional or local 9 significance. Also, some projects may require a 10 smaller scale than EPRI can efficiently undertake. 11 For example, Gulf Power Company, as a member of 12 the FCG, participates in the funding of an acid 13 deposition monitoring network in Florida. This 14 program continues the monitoring of the Florida Acid 15 Deposition Study which was completed in 1986. These 16 17 efforts are designed to continually determine the impacts from acid rain, if any, on the environment of 18 19 Florida. The monitoring network is in operation to determine any trends in the acidity of Florida's 20 rainfall. The data obtained also complements the 21 22 National Acid Precipitation Assessment Program (NAPAP) which is an assessment of the effect of acid 23 24 deposition in the United States. 25 The FCG concentrates its efforts solely on the

State of Florida, its citizens, and its climate and 1 has projected the effect of Florida's emissions on 2 the northeastern area of the United States. The work 3 accomplished by the FCG has been instrumental in demonstrating that Florida does not have an acid 5 deposition problem. These efforts were isolated to Florida only, whereas, EPRI's work is nationwide. 7 Another example would be the Florida Seepage Lake 8 Study. It has been widely known since the 1960s that 9 Florida has a number of highly acidic lakes. That 10 fact was supported by a 1986 survey of lake quality by 11 the Environmental Protection Agency (EPA) that found 12 Florida had the highest number of acidic lakes in the 13 14 United States. The FCG, EPA, and EPRI have joined with the 15 United States Geological Survey (USGS) and the 16 Florida Department of Environmental Regulation (DER) 17 to address that concern. Three lakes are being 18 studied: Lake Lucerne in Central Florida, Lake Barco 19 in North Florida and Lake Five-O in Northwest 20 Florida. Field work has begun and preliminary 21 findings should be completed in time to contribute 22 23 data to NAPAP. 24

25 Q. Mr. Parsons, do you feel that Gulf's level of

participation in research projects is appropriate and

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2 prudent? 3 Yes. Q. How do budgeted expenses for Southern Company 5 Services compare to the benchmark? 6 Southern Company Services (SCS) expenses are over the 7 A. benchmark by \$907,000 primarily because of new 8 environmental and research programs which have been 9 established since our 1984 filing. The Commission's 10 first adjustment was based on annualizing the 1984 11 actual expenditures through July and comparing this 12 level to the 1984 budget. The difference of 13 \$1.9 million was removed from the requested 0 & M 14 level. On Schedule 13, a comparison has been made of 15 the 1984 budget to the 1984 actual expenses. SCS 16 charges were under budget by \$1.1 million versus the 17 \$1.9 million reduction assessed by the Commission in 18 Order No. 14030. Thus, the actual expenses in 1984 19 were \$786,129 over the allowed amount. Approximately 20 \$339,000 of this amount was in the Production 21 function. The remaining adjustment made by the 22 Commission in Order No. 14030 was for production 23 engineering expenses. MFR C-57 provides a detailed 24 justification for the total variance in the 25

1 Production function.

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Q. Why does Gulf utilize SCS for support services? 3 SCS provides Gulf with the most economical means of 4 obtaining a portion of the expertise and manpower 5 needed to fulfill our obligation of service to our 6 customers. SCS staff members are available as an 7 extension of Gulf's staff, on call as needed, and responsive to our needs. SCS is an in-house service 9 organization within the Southern electric system that 10 provides, at cost, a multitude of technical, 11 scientific, financial, and advisory services to the 12 operating members of The Southern Company. SCS staff 13 members maintain complete files of work performed for 14 the operating companies and may be contacted on a 15 daily basis essentially as a part of our staff. The 16 load ratio share of much of the expertise provided 17 through SCS allows Gulf to minimize its costs through 18 fewer employments of outside consultants who would 19 require extensive briefing on the background of many 20 issues; whereas, SCS, through its daily contact with 21 Gulf, is familiar with these issues and our needs. 22

23

Q. You have stated that you utilize SCS for staff
functions. Do you participate in their budget

1		dsvelopment?
2	A.	Yes. Each area of SCS submits copies of its
3		preliminary budgets to Gulf for review and comment.
4		If there are certain items or manpower requirements
5		that do not appear reasonable, they are discussed
6		with SCS and the other operating companies for
7		clarification and adjustment to the budgets.
8		
9	Q.	Mr. Parsons, how do you determine and control the
10		work of SCS?
11	A.	Gulf prepares a written request to SCS for specific
12		items that are needed. The Accounting Department of
13		SCS then establishes a work order number. All costs
14		of SCS relating to this work are charged to this work
15		order number. The charges are transmitted to Gulf on
16		a monthly basis and reviewed by the individual
17		responsible for initiating the first request for this
18		work. It is then reviewed and approved by the
19		Director of that department prior to returning the
20		voucher to Gulf's Accounting Department.
21		Mr. Lee and Mr. Howell will address the role of
22		SCS as it relates to each of their departments.
23		
24	Q.	What coal stockpile level has Gulf been maintaining
25		for its coal-fired generation?

Prior to 1984, our policy was to maintain a coal 1 inventory level equal to a 60-day burn at full 2 nameplate capacity. This meant that we planned to 3 have enough coal on hand so that, in an emergency, our coal-fueled units could run the equivalent of 60 5 days loaded to full nameplate generating capacity. 6 We periodically reviewed that policy and determined 7 that 60 days nameplate burn was a prudent and 8 9 necessary level. During the 1980s, computer technology advanced to 10 the point that coal stockpile models could be 11 utilized to predict a desired inventory level. Gulf 12 utilized an outside consultant during 1984 to perform 13 a comprehensive study using these new analytical 14 techniques. The study supported Gulf's coal 15 inventory proposal in Docket 840086-EU. The 16 Commission staff used outputs from the consultant's 17 model with different inputs to evaluate our proposal. 18

model with different inputs to evaluate our proposal.

The result, which was explained in the Commission's

Order No. 14030, resulted in an inventory level and

equivalent working capital allowance for 108 days

this lower inventory level as reasonable and adopted

projected burn or 57 days nameplate. We accepted

24 it as our policy.

25

19

20

21

22

23

Has Gulf Power revised its policy relative to 1 inventory level? 2 Yes. Gulf Power does an annual review of appropriate 3 inventory levels. This review is conducted prior to 4 beginning the budget process so that any change in 5 desired inventory levels can be factored into the 6 fuel budget. 7 8 What resources were utilized in developing the 9 inventory level? 10 The Electric Power Research Institute (EPRI) and the 11 A. electric utility industry have been working on an 12 acceptable computer inventory model to utilize in 13 optimizing fuel inventories. The Utility Fuel 14 Inventory Model (UFIM) was tested by a number of 15 utilities, including Southern, and now is generally 16 accepted by both the electric utility industry and 17 many public service commissions as the 18 state-of-the-art model in determining appropriate 19 inventory levels. 20 The purpose of UFIM is to balance the cost of 21 carrying a fuel stockpile against the probabilistic 22 cost of load not being served should a utility run 23 out of fuel. The cost of carrying a particular level 24 of coal inventory is simply the carrying charges 25

associated with the investment in the coal pile. The 1 model internally compares that cost with the 2 estimated costs of running out of fuel and having to 3 purchase emergency energy from some source outside the Southern electric system. The risk of running out of 5 coal is related to the probabilities of supply 6 disruptions or burn uncertainties. 7 UFIM considers such inputs as the fuel heating 8 value, the plant heat rate, territorial energy supply 9 uncertainty, supply constraints, and disruptions in 10 supply or burn. These disruptions include 11 probabilities associated with lock outages, frozen 12 rivers, drought, other transportation risks, coal 13 unloader failure, etc. 14 15 Was a study of Gulf Power's coal inventory performed 16 for the 1990 Fuel Budget? 17 Yes. The UFIM was run using the latest available 18 A. burn forecast and updated assumptions. After 19 reviewing the results of the study, a decision was 20 made on a new inventory level policy. 21 22 Q. What is the new inventory level? 23 The new desired inventory level is 53 days at 24 nameplate capacity burn or 105 days projected burn on 25

a system weighted average basis. Schedule 14 reflects 1 the old and new inventory policy for each of Gulf's 2 generating plants for the system. 3 4 Based on this new policy, what is Gulf's forecasted 5 Q. 1990 inventory? 6 Our 13-month average coal inventory for 1990 is 7 forecasted to be \$57.4 million, representing 8 approximately 1.0 million tons. A detailed 9 calculation of the inventory is contained in 10 11 MFR B-17a. 12 What price was used to calculate the average 13 inventory level for the 1990 Fuel Budget? 14 The prices used were compiled by the 1990 Fuel 15 Budget. The Fuel Budget is developed using the 16 Southern electric system Fuel Optimization and 17 Evaluation System (FOES) model. The details and 18 assumptions used in this model are described in MFRs 19 F-9 and F-17. The model does an individual 20 calculation of price for each contract using the 21 actual escalation clauses and projected indexes. 22 Prices of spot market coals are forecast from 23 information developed at fuel price scenario seminars. 24 25

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Have you included in your request for working capital 1 an amount for in-transit coal? 2 Yes. Under Gulf's coal procurement program, payment 3 is required prior to receipt. Title and responsibility for the coal is Gulf's once the coal 5 is loaded into the barge; therefore, Gulf has capital 6 invested in coal which it has not received and is not 7 included in its inventory. A calculation of the amount requested is included in MFR B-17a. Since a 9 major portion of Gulf's coal supply is delivered by 10 barge, considerable time is involved in transporting 11 the coal to the plant sites. This investment in coal 12 that is in transit has a significant effect on the 13 Company's cash flow determination at any given time. 14 For this reason, the in-transit coal amount should be 15 included in the working capital component of Gulf's 16 rate base. 17 18 Please summarize your testimony. 19 A. The commitment of the Daniel and Scherer capacity for 20 territorial service is the major factor creating 21 Gulf's need for rate relief. Participation in 22 off-system sales by Gulf provided revenues from 23 temporarily surplus energy and capacity and the 24 opportunity to purchase this low cost generation at a 25

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Witness: E. B. Parsons, Jr.
Page 37

savings to our customers. As provided by the UPS contracts, this capacity is now available to support our own territorial requirements. By returning this capacity to our rate base, we must also return all associated costs.

I have explained the variance between our 1989 and 1990 O & M expenses. I have provided additional justification on the O & M Benchmark variances for those areas under my responsibility.

Finally, I have presented to the Commission the basis for our desired coal stockpile level of 53 days at nameplate capacity burn or 105 days projected burn on a system average basis. Before I conclude, I would like to add that I am extremely proud of the effort which our employees have put forth to operate our system in an effective and efficient manner. We have demonstrated again that we are doing a good job in keeping our costs at the lowest reasonable level possible in providing reliable service to our retail customers. We will continue to operate our areas of responsibility in this manner.

23 Q. Does this conclude your testimony?

24 A. Yes.

### AFFIDAVIT

25% CONTON CONTENT

STATE OF FLORIDA )
COUNTY OF ESCAMBIA )

Before me the undersigned authority personally appeared Earl B. Parsons, Jr., who first being duly sworn, says that he is the witness named in the testimony to which the Affidavit is attached; that he prepared said testimony and any exhibits included therein on behalf of Gulf Power Company in support of its petition for an increase in rates and charges in Florida Public Service Commission Docket No. 891345-EI; and that the matters and things set forth herein are true to the best of his knowledge and belief.

Dated at Pensacola, Florida this 8 day of December,

Earl B. Parsons Jr.

Sworn to and subscribed before me this 8th day of December, 1989.

ESM COLLOW CURRENT

Notary Public

My Commission Expires September 5, 1991

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# Summary of Daniel and Scherer UPS and Territorial\* Commitments 1984 - 1990 (Megawatts)

Year	Period	Daniel Rating	UPS Average	Net for Territorial	UPS End of Period
1984	Jan Dec.	511	241	270	239
1985	Jan Dec.	511	363	148	325
1986	Jan Dec.	511	426	85	426
1987	Jan Dec.	512	427	85	409
1988	Jan June July - Dec.	512 512	429 361	83 151	467 361
1989	January Feb Dec.	514 514	362 0	152 514	362 0
1990	Jan Dec.	515	0	515	0

Year	Period	Scherer Rating	UPS Average	Net for Territorial	UPS End of Period
1987	Jan Dec.	208	185	23	185
1988	Jan June July - Dec.	212 212	193 149	19 63	193 149
1989	Jan Dec.	212	149	63	149
1990	Jan Dec.	212	149	63	149
		Control of the Contro			

# UNIT POWER SALES UNIT CAPACITY RATINGS AND COMMERCIAL OPERATION DATES

# Capacity Rating (MH)

							Net	Depend	able			
	UNIT	COMMERCIAL	OPERATION	EXPECTED	1983	1984	1985	1986	1987	1988	1989	1990
	Daniel 1	Actual	09-06-77	512	510.0	510.2	510.2	510.2	510.2	510.7	514.9	515.1
	Daniel 2	Actual	06-01-01	506	510.0	510.8	510.9	512.2	512.8	512.9	513.6	514.3
	Miller 1	Actual	10-12-78	666	и -	666.3	666.3	666.3	666.3	667.3	669.0	668.0
	Miller 2	Actual	05-01-85	666			666.3	666.3	666.3	667.4	671.3	671.3
	Miller 3	Actual	05-01-85	666				-	-	-	667.3	673.8
0	Hiller 4	Estimated	05-01-91	666	<b>x</b> -	-	-		7	-	•	•
	Scherer 1	Actual	03-19-82	808	815.1	835.8	834.6	845.1	840.6	845.2	839.0	844.3
	Scherer 2	Actual	02-01-84	908	-	825.4	822.3	822.3	825.3	840.0	844.4	839.8
	Scherer 3	Actual	01-01-87	808		-	_	-	833.2	848.7	848.1	848.7
	Scherer 4	Actual	02-28-89	909	-	-	-	-	=		849.4	846.3

Willer 1 was not included in UPS in 1983

Florida Public Service Commission Docket No. 891345-EI GULF POWER COMPANY E. B. Parsons, Jr. Witness: Exhibit No. Schedule 4 (EBP-1)

Total	WITH DAVIE.	WENDER BANKE.	
-	19.87	19.87	9 8
9	4.81	197	9-8
	38.44	2.18	8-8
60	31.60	-1.38	朝
	20.00	-6.88	9-8
-	19.59	-10.40	9-8
10	28.29	-6.53	19-61
8	19.27	20'8-	9 8
6	34.0	-6.14	8-8

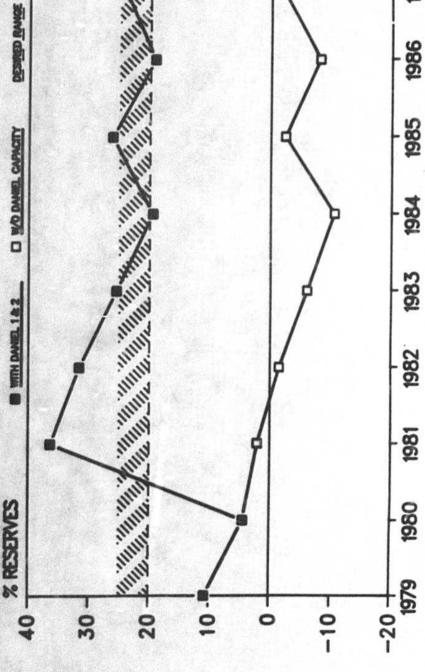
11.0	WITH DAYER.	WEIGHT BASE.	DAME COMMO
-		10.07	9 8
0	9.3	197	9-98
22	32.6	2.18	9.9
88	HON	-1.58	9 8
驇	20.00	-6.88	8-8
2	100	-10.40	# # # # # # # # # # # # # # # # # # #
18	(3)	-6.88	19-50
8	19.27	-8.68	9 8
h	28.6	-4.14	9-8

MARCH 1979 GENERATION EXPANSION PLAN

GULF & RESERVES

AND WITHOUT DANKEL CAPACITY

DESIMED	
CI W/D DAWEL CAPACITY	
WITH DANKEL 1 & 2	•

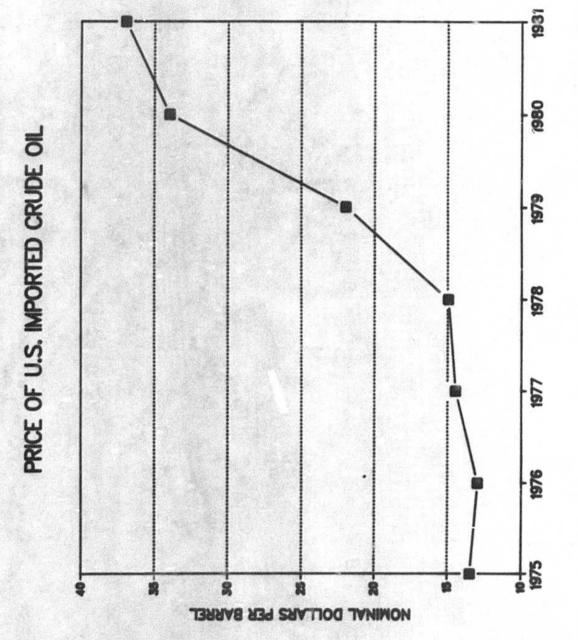


\*216 MW SCHERER CAPACITY COMMON TO BOTH IN 1985 & 1987

1987

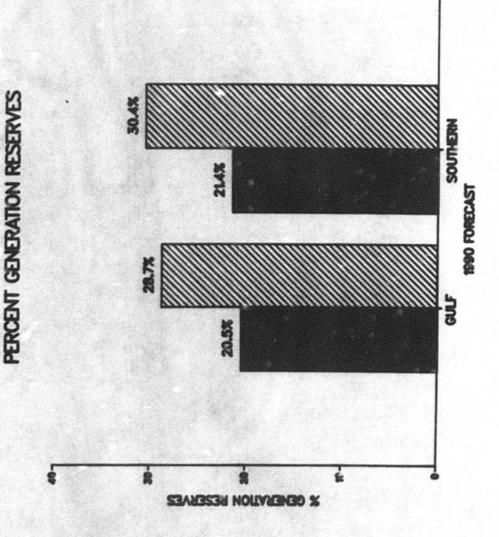
Florida Public Service Commission Docket No. 891345-EI GULF POWER COMPANY

Witness: E. B. Parsons, Jr. Exhibit No. (EBP-1)
Schedule 5





Schedule 6

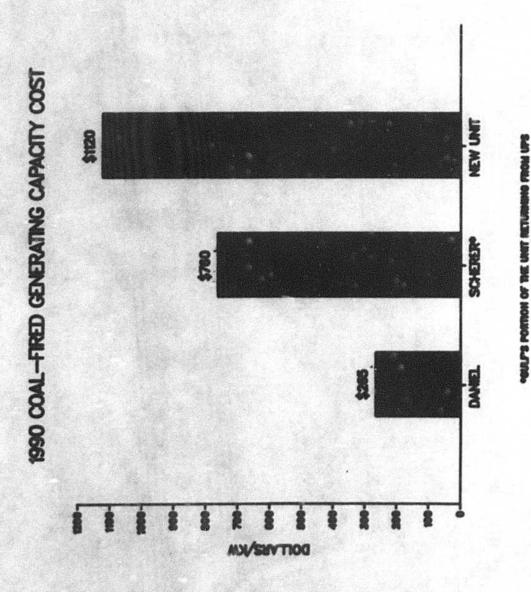


# GULF AND SOUTHERN PLANNED RESERVES\*

#### % Reserves

	G	ULF	sou	THERN	GULF
Year	With UPS	Without UPS	With UPS	Without UPS	Peak Month UPS Sales, MW
1983	39.5	57.5	36.1	39.2	239
1984	21.9	48.3	34.1	41.2	366
1985	25.5	48.5	25.5	36.4	325
1986	10.3	38.2	20.5	31.5	426
1987	6.5	43.2	20.9	33.9	594
1988	(0.8)	38.4	15.4	27.9	660
1989	23.9	32.3	25.0	34.3	149
1990	20.5	28.7	21.4	30.4	149

<sup>\*</sup> Excludes Purchased Power



UPS SUMMARY 1984 - 1989

Daniel and Scherer Capacity

UPS and Territorial Allocation

The key to understanding the effect of unit power sales on Gulf's need for rate relief lies in understanding the changes which occurred between 1984 and 1988, and 1988 and 1990. On the accompanying Figure 1 is shown what the original contracts envisioned for 1984, 1988, 1989, and 1990 unit power sales. Also shown for 1988 through 1990 are the sales after the Gulf States default.

In the mid 1970s, Gulf committed to purchase a 50% interest in the Daniel capacity. In 1981, upon the completion of Unit 2, the over 500 MW of Gulf's share of the Daniel capacity was committed to service. That same year, Gulf also finalized negotiations for future UPS transactions which started in 1983. Gulf's 50 percent share of Daniel in 1984 was 511 mw. The units' annual demonstrated capacities change from year-to-year and Gulf's portion has increased to 515 mw for 1990. Scherer Unit 3 came on line in 1987, and Gulf's 25 percent share

was rated at 208 mw for 1987, and 212 mw for 1988 through 1990. Thus, the total capacity of Gulf's NSPS units began at approximately 511 mw, increased to 720 mw in 1987 with the addition of Scherer 3 (512 mw Daniel + 208 mw Scherer), and is expected to be 727 mw (515 mw Daniel + 212 mw Scherer) for 1990, based on the latest demonstrated capability of the units. Once a unit reaches commercial operation, its rating for the following year is based on demonstrated performance for the prior year, and it is normal for a unit rating to vary a few megawatts, either up or down, from year-to-year.

During Gulf's 1984 test year, Gulf's NSPS capacity committed in the peak months to unit power sales was 239 mw. The remaining 272 mw of Gulf's NSPS capacity was committed to territorial service. This information, as well as the Company's future estimates of unit power sales, was thoroughly reviewed with the Commission during the 1984 rate hearing. The 1989 commitment to territorial service of all the Daniel capacity and a small portion of the Scherer capacity was clearly presented during our 1984 rate case. In 1984, Gulf anticipated the need for

Florida Public Service Com..ssion
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A. E. Scarbrough
Exhibit No. \_\_\_\_\_(EBP-1)
Schedule 9
Page 3 of 6

significant additional rate relief in the 1989 - 1990 time frame.

From 1984 through 1988, increasing amounts of the Daniel capacity which had been used for territorial customers was committed to unit power sales and sold at incremental cost. To replace this capacity Gulf purchased from the pool at average embedded cost. Thus, Gulf's customers still had needed capacity and associated reliability available to them, but at a much lower cost. The Unit Power Sales increased overall revenues to Gulf which along with productivity and efficiency improvements, partially offset the many cost increases that Gulf experienced in other operations of the business during this period of time. The net effect was that Gulf was able to continue providing adequate and reliable electric service during the entire period of increasing costs without any additional rate relief.

The capacity revenues Gulf received through UPS from 1984-1988 essentially were an off-set against the revenue required to support this capacity that otherwise would

have been the responsibility of Gulf's territorial customers. UPS capacity revenues Gulf received for Plant Daniel in 1985, 1986 and 1987 were \$38,029,000, \$43,569,000 and \$40,036,000, respectively. The capacity revenues received for Plant Daniel for 1988 were \$33,249,000.

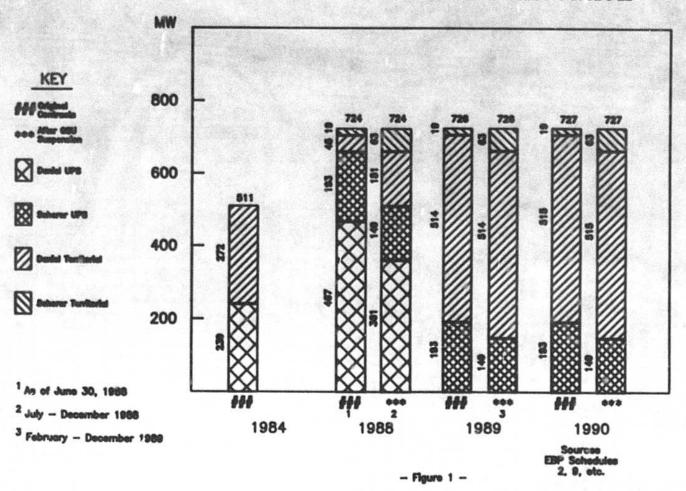
As specified in the contracts, all of the Daniel capacity was committed for territorial use beginning in February, 1989. Since this generating capacity was planned and constructed for our territorial customers the cost increases that Gulf has been able to offset since 1984 through increased unit power sale revenues must now be properly borne by those territorial customers for whose benefit these costs have been incurred.

In accordance with the original UPS contract, Gulf's portion of UPS out of Plant Daniel in June, 1988 was 467 mw. In February, 1989 Gulf had no UPS out of Plant Daniel. Therefore, Gulf's territorial capacity from Plant Daniel has increased by 467 mw during that period. When added to the 44 mw of Scherer Unit 3 capacity which was

committed to territorial service on July 1, 1988 in conjunction with the Gulf States default there is a total of 511 additional mw committed to territorial service (467 mw Daniel and 44mw Scherer) between July 1, 1988 and the beginning of the test year, January 1, 1990.

All of this capacity was planned and constructed for the long-term benefit of the territorial customer; not for the purpose of making permanent unit power sales. The customer has received tremendous benefits from this arrangement, as evidenced by no base rate increases on Gulf's system since 1984, and the fact that Gulf's rates are the lowest investor-owned utility rates in Florida and among the lowest in the nation. Since the cost for this capacity is the proper responsibility of the territorial customer, Gulf has included the associated cost in the rate base requested in this case.

# UPS SUMMARY Daniel and Scherer Capacity UPS and Territorial Allocation



SOUTHERN ELECTRIC SYSTEM TOTAL UNIT POLEN SALES ALLOCATED TO UNITS OTHER

Description   Telegraphy   Description   D			×		RLABA	HIN		×			35	EBBSIA			×	x	GULF	-		×	W X	MISSISSIPPI	14	
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June - They agg	1965	Hen.					100			222	222	778	111	111	1280	883	882		111	\$\$8	292	***	222	2430
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Januare V         656         474         -         933         50         161         50         566         470         -         979         161         163         161         163         -         511         36         456         450         -         1242         -         163         -         163         -         163         -         163         -         163         -         163         -         163         -         163         -         163         -         163         -         163         -         -         163         -         163         -         -         163         -         -         163         -         -         163         -         -         163         -         -         163         -         -         163         -         -         -         163         - </td <td>1969</td> <td>Jan Ha June Jul De-</td> <td></td> <td></td> <td></td> <td></td> <td>1116</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>581</td> <td>1.1.1</td> <td>1403</td> <td>233</td> <td>224</td> <td>\$22</td> <td></td> <td>614 660 510</td> <td>1311</td> <td>***</td> <td>***</td> <td>2718</td>	1969	Jan Ha June Jul De-					1116						581	1.1.1	1403	233	224	\$22		614 660 510	1311	***	***	2718
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	988	Jan Ra Jun De						2 9	1.7	1.1	1.1	1.1	151	₹,	261			212		23		•		15.

rates shown 1995, June thru lecember, also contains unchanged through May 31, 2010. All maluer for 1990 through 2010 have been adjurted to reflect 1990 IIC Ratings. ŧ :

## O & M BENCHMARK COMPARISON BY FUNCTION LESS DIRECT FUEL AND PURCHASED POWER (\$000)

	1984 Allowed	1990 Benchmark	1990 Budget	Benchmark Variance	Witness
Steam Production	36,167	47,050	51,547	4,497	Parsons Lee
Other Production	81	101	47	(54)	Lee
Other Power Supply	1,020	1,272	1,143	(129)	Howell
Total Production	37,268	48,423	52,737	4,314	
Trans. Line Rentals	962	3,551	3,017	(534)	Howell
Other Transmission	2,388	3,603	4,280	677	Howell
Total Transmission	3,350	7,154	7,297	143	

# EPRI TOTAL 1990 PLANNED EXPENDITURE BUDGET

	1990 (\$ Million)
Strategic Program	
Customer Systems	35.0
Environment	81.1
Generation	117.2
Delivery	40.2
Planning	15.0
Special Projects	0.5
Total 1990 Budget	289.0
Gulf's Contribution	1.6

# COMPARISON OF 1984 ACTUAL BUDGET DEVIATION FOR SCS TO THE FPSC ADJUSTMENT IN ORDER NO. 14030

Punction	1984 Actual	1984 Budget	Variance	PPSC Adjustment	Difference
Production - Steam	\$1,863,350	\$1,782,473	\$ 80,877	\$ (258,000)	\$338,877
Other Power Supply	1,002,127	1,023,535	(21,408)		(21,408)
Transmission	195,337	214,347	(19,010)	(29,000)	9,990
Distribution	73,700	105,043	(31,343)	(15,000)	( 16,343)
Customer Accounts	2,178,670	2,121,600	57,070		57,070
Customer Service & Information	319,921	56,700	263,221		263,221
Sales	-			•••	•••
Administrative & General	6,623,089	8,016,367	(1,393,278)	(1,548,000)	154,722
TOTAL	\$12,256,194	\$13,320,065	\$(1,063,871)	\$(1,850,000)	\$786,129

### COAL INVENTORY LEVEL POLICY

	Past Policy			Present Policy		
Plent	Inventory Yous	(1) Nameplate Burn Days	(2) Projected Burn Days	Inventory Tons	(1) Nameplate Burn Days	(2) Projected Burn Days
Crist	579,000	58	100	595,000	61	117
Smith	238,000	12	я	157,000	40	65
Scholz	43,000	47	54	36,000	41	57
Daniel	226,000	- 19	161	206,000	, and 45	136
Scherer	106,000	57	207	86,000	47	133
909AL*	1.192.000	- 51	108	1,080,000	53	105

<sup>\*</sup> Total Tons or Weighted Average Days

### MOTES:

- Equivalent days that the coal-fired units at that plant can generate
  at full manufacturer's assigned (nameplate) capacity rating, burning
  the policy inventory.
- Bumber of days that the coal-fired units at that plant can generate based on the projected daily average burn in the 1990 Fuel Budget divided into the policy inventory.

# RESPONSIBILITY FOR MINIMUM FILING REQUIREMENTS

SCHEDULE	TITLE				
A-8	Five Year Analysis - Change in Cost				
A-13	Affiliated Company Relationships				
B-12a	Property Held For Future Use - 13 Month Average				
B-12b	Property Held For Future Use - Monthly Balances				
B-12c	Property Held For Future Use - Details				
B-17a	System Fuel Inventory				
B-17b	Fuel Inventory by Plant				
B-19	Accounts Payable Fuel				
C-8	Report of Operation Compared to Forecast - Revenues and Expenses				
C-12	Budgeted Versus Actual Operating Revenues and Expenses				
C-19	Budget Operation and Maintenance Expenses - Test Year				
C-20	Operation and Maintenance Expenses - Prior Year				
C-21	Detail of Changes in Expenses				
C-57	O & M Benchmark Variance by Function				
C-61	Performance Indices				
P-9	Forecasting Models				
F-17	Assumptions				