## ICWHIRTER, RELEVE, MCGIOTHIAN, DAVHISON, RIEF \& BAKAS, PA.














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Marian Abrbuben Tisum


F゙ax (N1:3) 221.1N54


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Tathallanmbe Grytuz<br>$117 \mathrm{~N} . \mathrm{GA}$ (inmb:N<br><br>1).A.2:3GNE (1)R4) 222-2525<br>F'Ax (10004) $222-50 \mathrm{sm}$

June 21, 1996

## VIA HAND DELIVERY

Ms. Blanca Bayo, Director
Division of Records and Reporting
Florida Public Service Commission
2540 Shumard Oak Boulevard
Tallahassee, FL 32399-0850
Re: Application of KMC Telecom Inc. for Authority to Provide Alternãtive Local Exchange Service, Docket No. 960756-TX

Dear Ms. Bayo:
Enclosed for filing are the original and six (6) copies of KMC elecom Inc.'s application for authority to provide alternative local exchange service. Also enclosed is the $\$ 250.00$ application fee.

Please acknowledge receipt and filing of the above by stamping the duplicate copy of this letter and application form and returning it to me.

Thank you for your assistance.
Sincerely. .
Hitu IVnelme Ancelmau
Vicki Gordon Kauman
enclosures

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-rmaration depost chers,
cc: G. Scott Brodey John Heitmann


DOCUMENT 1,1 valf -DATE
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#  FOR AUTHORTATO PROVI <br> ALTERNATIVE EOEAL EXCHANGE SGRZGCE WITHIN THE STATE. <br> OF FLORIDA 

## APPLICATION FORM

for

## AUTHORITY TO PROVIDE ALTERNATIVE LOCAL EXCHANGE SERVICE WITHIM THE STATE OF FLORIDA

## INSTRUCTIONS

1. This form is used for an original application for a certificate and for approval of sale, assignment or transfer of an existing alternative local exchange certificate. In case of a sale, assignment or transfer, the information provided shall be for the purchaser, assignee or transferee.
2. Respond to each item requested in the application and appendices. If an item is not applicable, please explain why.
3. Use a separate sheet for each answer which will not fit the allotted space.
4. If you have questions about completing the form, contact:

Florida Public Service Commission
Division of Communications, Certification \& Compliance Section
2540 Shumard Oak Boulevard
Tallahassee, Florida 32399-0866
(904) 413-6600
5. Once completed, submit the original and six (6) copies of this form along with a non-refundable application fee of $\$ 250$ made payable to the Florida Public Service Commission at the above address.

1: This is an applic for (check one):
(X) Original authority (new company)
( ) Approval of transfer (to another certificated company)
Example, a certificated company purchases an existing company and desires to retain the original certificate authority.
( ) Approval of assignment of existing certificate (to a noncertificated company!

Example, a non-certificated company purchases an existing company and desires to retain the certificate of authority rather than apply for a new certificate.
( ) Approval for transfer of control (to another certificated company) Example, a company purchase $51 \%$ of a certificated company. The Commission must approve the new controlling entity.
2. Name of applicant:

KMC Telecom Inc.
3. A. National mailing address including street name, number, post office box, city, state, zip code, and phone number.

KMC Telecom Inc.
994 Exploter Blvd.
Huntsville, AL 35806
(205) 922-1000
B. Florida mailing address including street name, number, post office box, city, state, zip code, and phone number.

KMC intends to open offices in Melbourne and Tallahassee within the next several months. Prior to the opening of these Florida offices, inquiries should be directed to G. Scott Brodey, Sr., KMC's Chief Operating Officer, at KMC Telecom Inc., 994 Explorer Blvd., Huntsville, AL 35806, (205) 922-1000. In addition, the Applicant, nay be reached through its Florida counsel: Vicki Gordon Kaufman at McWhirter, Reeves, McGlothlin, Davidson, Rief \& Bakas, P.A. 117 S. Gadsden, Tallahassee, Florida 32301. (904) 222-2525.
C. Physical address of alternative local exchange service in Florida including street name, number, post office box, city, zip code and phone number.

See Response to Question 3.B.

FORM PSC/CMU 8 (07/95)
Required by Chapter 364.337 F.S.

4:

| (1) Individual |  |
| :--- | :--- |
| 1) | Foreign Corporation |
| 1) | General Partnership |
| (1) Joint Venture |  |

(X) Corporation
( ) Foreign Partnership
( ) Limited Partnership
() Other, Please explain
$\qquad$
5. If incorporated, please provide proof from the Florida Secretary of State that the applicant has authority to operate in Florida.

Corporate charter number: F96000002035
See Exhibit A
6. Name under which the applicant will do business (d/b/a):

KMC South East Corp.
7. If applicable, please provide proof of fictitious name (d/b/a) registration.

Fictitious name registration number: $\qquad$
Applicant will file this document as soon as it become available.
8. If applicant is an individual, partnership, or joint venture, please give name, title and address of each legal entity.

## N/A

9. State whether any of the officers, directors, or any of the ten largest stockholders have previously been adjudged bankrupt, mentally incempetent, or found guilty of any felony or of any crime, or whether such actions may result from pending proceedings. If so, please explain.

N/A
10. Please provide the name, title, address, telephone number, internet address, and facsimile number for the person serving as ongoing liaison with the Commission, and if different, the liaison responsible for this application.
G. Scott Brodey, St., Chief Ope. ating Officer, KN $\mathcal{C}$ Telecom Inc. 994 Explorer Blvd.. Huntsville, AL 35806 (205) 922-1000/(205) 922-9944-Fax, Internet address: kwilder@hiwaay.net
11. Please list other states in which the applicant is currently providing or has applied to provide local exchange or alternative local exchange service.

KMC has applications for ALEC authority pending in Alabama, Georgia, Louisiana and Texas.

FORM PSC/CMU 8 (07/95)
Required by Chapter 364.337 F.S.
12. Has the applicare denied certification in any othe ate? If so, please list the state and reason for denial.

N/A
13. Have penalties been imposed against the applicant in any other state? If so, please list the state and reason for penalty.

N/A
14. Please indicate how a customer can file a service complaint with your company.

KMC's Melbourne and Tallahassee offices will be staffed with customer service representatives and technicians capable of accepting service orders and addressing service inquiries and complaints. Prior to the opening of these Florida offices, prospective Florida customers may contact G. Scott Brodey, Sr., KMC's Chief Operating Officer, toll-free at 1-800-221-8032.
15. Please provide all available documentation demonstrating that the applicant has the following capabilities to provide alternative local exchange service in Florida.
A. Financial capability.

Regarding the showing of financial capability, the following applies:
The application should contain the applicant's financial statements, including:

1. the balance sheet
2. income statement
3. statement of retained earnings for the most recent 3 years.

If available, the financial statements should be audited financial statements.

If the applicant does not have audited financial statements, it shall be so stated. The unaudited financial statements should then be signed by the applicant's chief executive officer and chief financial officer. The signatures should affurm that the finan-ial statements are true and correct.

See Exhibit B
B. Managerial capability.

See ExhiLit C
C. Technical capability

See Exhibat D

## AFFIDAVIT

By my signature below, I, the undersigned officer, attest to the accuracy of the information contained in this application and attached documents and that the applicant has the technical expertise, managerial ability, and financial capability to provide alternative local exchange service in the State of Florida. I have read the foregoing and declare that to the best of my knowledge and belief, the information is true and correct. I attest that I have the authority to sign on behalf of my company and agree to comply, now and in the future, with all applicable commission rules and orders.

Furthor, I am aware that pursuant to Chapter 837.06, Florida Statutes. "Whoever knowingly makes a false statement in writing with the intent to mislead a public servant in the performance of his official duty shall be guilty of a misdemeanor of the second degree, punishable as provided in s. 775.082 and s . 775.083".

Official:


Title: $\qquad$

(205) 922-1000

Chief Operating Officer

Address: 994 Explorer Blvd.
Huntsville, AL 35806

EXHIBIT A organized under the laws of Delaware，authorized to transact business in the State of Florida，qualified on April 24， 1996
The document number of this corporation is F96000002035．
I further certify that said corporation has paid all fees and penalties due thir office through December 31，1996，and its status is active．
I further certify that said corporation has not filed a Certificate of Withdrawal
Burn under mp band and the Brat 客ral of the 象tate of Dlorion． at Callahasser，tife Capital，this thr Fifth oap of June． 1996


EXHIBIT B

## EXHIBIT B <br> Financial Capability

KMC is not a publicly traded company and, as a start-up company has only a brief financial history. However, KMC has ample capital to develop and construct its proposed Florida networks and to establish itself as a going concern financially capable of providing the services for which authority is requested herein. On June 6, 1996, KMC closed on a financing arrangement that will result in the infusion of $\$ 12$ million of equity into the company. In addition, KMC expects to complete a 144 A bond offering or private placement that will raise at least $\$ 150$ million of additional cash prior to year end. Copies of KMC's most recent financial statements and a statement of projected profits and losses for the next three years are attached hereto. ${ }^{\text {' }}$

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# Independent Auditors' Report 

To the Stockholder
Kamine Multimedia Corp. and KMC Southeast Corp.:

We have audited the accompanying combined balance sheets of Kamine Multimedia Corp. and KMC Southeast Corp. (Development Stage Companies) as of December 31, 1995 and 1994, and the related combined statements of operations, stockholder's deficit and cash flows for the year ended December 31, 1995, for the period from May 10, 1994 (date of inception) to December 31. 1994 and for the period from May 10. 1994 (date of inception) to December 31, 1995. These combined financial statements are the responsibility of the Companies' managen:znt. Our responsibility is to express an opinion on these combined financial statements based on our audits

We conducted our audits in accordance with generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining. on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the combined financial statements referred to above present fairly, in all material respects, the combined financial position of Kamine Multimedia Corp. and KMC Southeast Corp (Development Stage Companies) as of December 31. 1995 and 1994, and the results of their operations and their cash flows for th. year ended December 31. 1995, for the period from May 10. 1994 (date of inception) to December 31, 1994 and for the period from May 10. 1994 (date of inception) to December 31, 1995, in conformity with generally accepted accounting principles


## Combined Balance Sheets

December 31, 1995 and 1994

Assets
Current assets:
Cash
Prepaid expenses and other current assets
Total current assets
Networks and equipment, net of accumulated depreciation (note 3)
Organization costs, net of accumulated amortization Deferred charges

1995
\$ $\begin{array}{rrr}34,370 \\ 4,542\end{array} \quad 5,091$

3,496,277

$$
18.637
$$

$$
149.895
$$

2609

$$
\$ \quad 3,703,721 \quad 7,700
$$

## Liabilities and Stockholder's Deficit

Current liabilities:
Accounts payable
Accrued expenses
Due to affiliates
Total current liabilities
Loans payable to stockholder
Total liabilities
Commitments and contingencies (note 5).
Stockholder's deficit (note 4):
Common stock, par value $\$ .01$ per share: authorized 200 shares, 200 and 100 shares issued and outstanding in 1995 and 1994. respectively
Additional paid-in capital
Deficit accumulated during the development stage
Total stockholder's defiest
$1.791 .247 \quad 75$
316.874
491.067
2.599 .188
$\frac{11.100}{11.175}$
2.727.400
5.326 .588

| 2 | 1 |
| ---: | ---: |
| 1.998 | 999 |
| $(1.624 .867)$ | $(4.475)$ |
| $(1.622 .867)$ | $(3.475)$ |

$5 \quad 3,703,721 \quad 7,700$
(Development Stage Companies)

## Combined Statements of Operations

Year ended December 31, 1995 and the period from May 10. 1994 (date of inception) to December 31, 1994 and the period from May 10, 1994 (date of inception) to December 31, 1995

|  |  | Year ended December 31 . 1995 | May 10, 1994 (date of inception) to December 31 , 1994 | May 10. 1994 (date of inception) to December 31 1995 |
| :---: | :---: | :---: | :---: | :---: |
| Costs and expenses: |  |  |  |  |
| General and administrative expenses | \$ | 1,596.929 | 4,475 | 1,601,404 |
| Interest expense |  | 23.463 | - | 23,463 |
| Net loss | \$ | $(1,620,392)$ | $(4,475)$ | $(1,624,867)$ |

See accompanying notes to combined financial statements.

| MILES： | AERIAL | U／G | TOTAL |
| :---: | :---: | :---: | :---: |
|  | 30 | 20 | 50 |

ESTIMATED

## FINAL COST

## SYSTEM BUILD CAPITAL

＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝

## CONSTRUCTION

FIBER OPTIC CABLE $\quad 521,750$
SYSTEM INTEGRATION 94，000
HARDWARE 460,000
ENGINEERING $\quad 75,000$
INSPECTOR 35,000
INSURANCE 20，000
ELECTRONICS $\quad 1,800,000$
LATERALS
INTER EXCHANGE CARRIER 150，000
CONTINGENCY 171，000

TOTAL
＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝
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1，086，000

337，500
$4,750,250$
＝＝ニニ＝＝ニ＝ニ＝＝

## KMC TELECOM INC.

## FLORIDA

THREE YEAR PROJECTED INCOME STATEMENT

## REVENUES

DEDICATED
SWITCHED
ENHANCED, LOCAL EXCHANGE \& OTHER
total revenues
OPERATING COSTS
LINE COSTS . . . 393,035
SYSTEM OPERATOR
SYSTEM OPERATION \& MAINT.
OTHER
TOTAL OPERATING COST
GROSS INCOME
SELLING, GENERAL \& ADMINISTRATION (SG\&A)
SALARIES \& WAGES
PAYROLL TAXES
RENT
ADVERTIS NG OTHER
TOTAL SG\&A
CORPORATE OVERHEAD
EBITDA
DEPRECIATION \& AMORTIZATION
EBIT
INTEREST INCOME
INTEREST EXPENSE
INCOME BEFORE TAXES
income taxes
NET INCOME
$(551.313) \quad(277,376) \quad 979,610$

| 1996 | 1997 | 1998 |
| :---: | :---: | :---: |
| - | 1.088.903 | 2,173.726 |
| - | - | 770.981 |
| . | . | . |
|  | 1,088.903 | 2,944.708 |


| - | . | 393,035 |
| :---: | :---: | :---: |
| - | 370,000 | 395,900 |
| - | 10.000 | 12,000 |
| . | 184.445 | 242.586 |
| - | 564,445 | 1.043.521 |
| - | 524.458 | 1,901,187 |


| 119,000 | 300,276 | 364,628 |
| ---: | ---: | ---: |
| 19,800 | 60,055 | 72,926 |
| 24,700 | 49,400 | 50,882 |
| 12,000 | 12,000 | 12,360 |
| 53,300 | 51,400 | 52,942 |
| 228,800 | 473,132 | 553,738 |


| 120.000 | 49.440 | 31.827 |
| :--- | :--- | :--- |


| $(348,800)$ | 1.886 | $1.315,622$ |
| :--- | :--- | :--- |

$202.513 \quad 279.263 \quad 336.013$

| $(551,313)$ | $(277.376)$ | 979.610 |
| :--- | :--- | :--- |

(551.313) $\quad(277,376) \quad 979,010$
$(551,313) \quad(277.376) \quad 979.610$

EXHIBIT C

## EXHIBIT C Managerial Capability

KMC has the managerial ability to provide the services for which authority is requested in this Application. As indicated by the attached biographies, the Applicant's management tean has extensive experience in the telecommunications industry and in the provision of local service in particular. Moreover, this experience is augmented by the Applicant's current ownership and successful operation of a 60 mile, digital, optical fiber, SONET ring network in and around Huntsville, Alabama. KMC's Huntsville network became operational on March 31, 1996. Biographies of officers primarily responsible for managing KMC's business are attached hereto as.

## G. Scott Brodey, Sr. - Chief Operating Officer

Mr. Brodey has 30 years of solid experience in the telecommunications industry, including 22 years as a Corporate Officer and 4 Chief Executive Officer positions.

Since March, 1995, he has had overall responsibility for the P\&L, direction, daily operation, long range planning, construction, and expansion of city networks for KMC Telecom Inc.

Mr. Brodey began his career at Bell Telephone Co. of PA in 1960 and eventually was promoted to the position of District Manager. From there, he became Executive Vice President of a new facsimile company, Graphic Sciences, Inc., which was later sold to the Burroughs Corporation. After the sale, he moved on to MCI and was promoted to Senior Vice President of Nationwide Operations for the company, as well as serving as a Chief Executive Officer of a subsidiary (N Triple C). In the late seventies and early eighties, Mr. Brodey was Vice President of Sales and Marketing for RCA Global Communications and also CEO of a subsidiary, RCA GlobCom Systems. He then went on to become President of LIN Communications, a major non-wireline cellular provider, which later was sold to McCaw Communications.

In 1985, Mr. Brodey launched the Competitive Access Provider ("CAP") industry. As Founder, President and CEO, he took Institutional Communications Company ("ICC") from the conceptual stage, to become the first metropolitan bypass fiber optic telecommunications company in the country. He was successful in raising $\$ 35 \mathrm{MM}$ to fund the construction of the first CAP network, ICC. in Washington, D.C. Since that time, Mr. Brodey has been involved in the start-up of four other city CAP operations.

In 1990, he started RiverWatch, Inc., an international consulting firm, se ving senior management in Business Development, Strategic Planning and Feasibility Studies.

## Tricia Breckenridge - Vice President, Business Development

Mrs. Breckenridge has overall responsibility for the identification and development of giowth opportunities as it pertains to KMC Telecom Inc. In this capacity, she develops business plans for expansion into new cities, including the negotiation and acquisition of rights-of-way and city franchises, assessing the regulatory environment and obtaining the necessary certifications. Additionally, she produces the business plans for financing, including an encompassing market assessment which requires quantification and qualification of the customer base.

In her most recent capacity as a Vice President and City General Manager for FiberNet USA, Mrs. Breckenridge had total responsibility for the operation, construction and success of the network. This encompassed all sales and marketing functions, including the development of a sales plan, its execution, contract administration, negotiation of building rights-of-entry license agreements, execution of IXC master service and collocation agreements and liaison with city officials.

Prior to joining FiberNet, she was Vice President of Sales and Marketing for Diginet Corporation, who had competitive access networks in Milwaukee, WI, Northbrook and Chicago, IL. In this position, she contributed to and managed the effort which increased sales revenues $100 \%$ in ten months.

Mrs. Breckenridge is a senior manager with a solid background in telecommunications. She has had extensive experience in the competitive access industry ("CAP") in several functions, inclu ling overall corporate management, corporate development, business and strategic planning, government affairs, market strategy and high level sales.

Her initial entry into the industry was an original Founder/Director of Chicago Fiber Optic Corporation ("CFO"), which is now known as Metropolitan Fiber Systems ("MFS"). She was part of the team which executed the successful bank financing for the construction of one of the first competitive access networks in the country. Since then, she has been intricately involved in several other start-up CAP operations, including Fiber Optic Corporation of the United States ("FOCUS"), where she was President and had overall responsibility for P\&L, direction, daily operation, long range planning, and the financing of the corporation and city networks. It was in this capacity that she managed the financing, construction and direction of Philadelphia Fiver Optic Corporation ("PFO").

Prior to her involvement in the competitive access industry. Mrs. Breckenridge was Director of Regulatory Affairs for Telesphere Corporation, a non-facilities vased reseller of long distance services.

Mrs. Breckenridge has been very active in industry associations, where she served on the Board of Directors and Executive Committee for the Competitive Telecommunications Association ("COMPTEL") for eight years, and is currently serving her sixth year on the Board of Directors for the Association of Local Telecommunications Services ("ALTS"). Additionally, she was just reelected to the ALTS Executive Committee, which was re-established in 1995. She is the past Chairman of the ALTS Legal/Regulatory Affairs Committee and is presently serving as a member.

## James A. Gillis - Vice President, Carrier Relations

Mr. Gillis has five years with the Kamine group of companies as the Vice President, New Business Development, with a primary emphasis in telecommunications. Mr. Gillis has been involved in evaluating new business opportunities in telephone, cable, video and competitive access industries. He has been instrumental in spearheading discussions regarding joint ventures, mergers and acquisitions in the cable and the telephone industries. His primary objective has been to develop synergies between industries by applying new technology with incremental investment and increasing the cash flow of the combined businesses. He has gained wide exposure to new emerging fiber design, technologies and required telecommunications architecture that enables existing services providers to be able to deliver additional voice, data and video services in the converging marketplace.

Mr. Gillis is responsible for KMC Telecom Inc.'s sales revenue and profit and loss of competitive access operations. Additionally, he develops and maintains key relationships with interexchange carriers and major commercial and government accounts. As Vice President and Regional Manager, Mr. Gillis will evaluate, negotiate and recommend new strategic partners, alliances and acquisitions for KMC's growth. Also in this capacity, he will develop regional and city expansion plans, evaluate new market areas, integrated businesses and services, operating provisions and expenses, budget capital requirements and development of enhanced services.

Mr. Gillis has had eleven years of extensive experience in sales, marketing and management for Union Carbide prior to joining the Kamine group of companies. He initiated several new geographic expansions through innovative marketing and sales programs. Additionally, he was responsible for bringing to market several successful value-added services that enhanced overall customer value, and became the recognized commercial application throughout the industry. As Divisional Sales Manager, he provided management with expansion feasibility and implemented the plan. He increased the number of service locations by $60 \%$, and became a Quality Control facilitator for a major company-wide quality initiative.


## EXHIBIT D

## EXHIBIT D Technical Capability

KMC has the technical ability to provide the services for which authority is requested in this Application. KMC has an agreement with I-NET. Inc. ("I-NET") of Bethesda, Maryland, to provide network management support in Huntsville and in each of KMC's proposed network locations (Cape Canaveral, Cocoa, Cocoa Beach, Melbourne, Palm Bay, Tallahassee and Titusville). I-NET provides similar services to NASA for its Huntsville, Alabama facility. A description of I-NET and the services it performs for KMC is attached hereto. Additional evidence of KMC's technical ability can be found in the biographies of KMC's management team attached hereto as Exhibit C.

## I-NET

I-NET, Inc. ("I-NET"), a privately owned, Bethesda, Maryland-based, networking and telecommunications solutions provider, provides voice, data, and video netwerk support for customers worldwide. Its staff of over 4000 professionals, located in offices in 30 states and overseas in Europe, Asia and South America, has extensive experience in the design, implementation, management and operations of all types of local and wide area networks supporting the latest technologies including Frame Relay. Switched Multimegabit Data Service (SMDS) and Asynchronous Transfer Mode (ATM). I-NET's experience in managing large, diverse, global networks is recognized industry wide and has lead to its being selected by many government and commercial clients representing diverse business markets to manage and operate their mission-critical networks. Representative clients include British Petroleum and Haliburton in the energy arena, LSI Logic in manufacturing. Chemical Bank in Financial and DoD, NASA, Commerce, INS, IRS, and U.S. Postal Service in the governmental sector. Founded in 1985 by President and CEO Kavelle Bajaj, I-NET has sustained steady growth since its inception. 1996 revenues are projected to be in excess of $\$ 450$ million.

In support of KMC Telecom, Inc. ("KMC"). I-NET is responsible for the network design, implementation, operations and maintenance of all networks operated by KMC. In this role. I-NET acts as the technical integrator of KMC's SONET-based, fiber backbone networks which employ the latest in SONET transmission equipment, digital cross connect systems and network management systems to ensure delivery of state-of-the art, reliable, digital services to the KMC customer base.


[^0]:    ${ }^{1}$ KMC began its first year of operations in 1994. Therefore, financial information is available for only a two year period.

