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**P R O C E E D I N G S**

(Hearing reconvened at 12:55 p.m.)

(Transcript follows in sequence from  
Volume 1.)

**CHAIRMAN JOHNSON:** We're going to go back on  
the record. Mr. McWhirter.

**MR. McWHIRTER:** Yes, ma'am. I'm tuning in  
right now.

**JOHN B. RAMIL**

resumed the stand as a witness on behalf of Tampa  
Electric Company and, having been previously sworn,  
testified as follows:

**CONTINUED CROSS EXAMINATION**

**BY MR. McWHIRTER:**

**Q** Mr. Ramil, if would you direct your  
attention, once again, to FIPUG Exhibit 3, which is  
the annual report, and look at the last page in that  
exhibit. And under "Tampa Electric" look at the line  
that says "Net System Capability in Megawatts." The  
number "1996," that's your total installed capacity  
excluding Hardee power plant?

**A** I'm not sure whether that includes Hardee or  
not.

**Q** Would you agree then, subject to check, that  
it does not?

1           **A**     Subject to check, yes.

2           **Q**     All right. In 1996, your peak demand was  
3 3349 megawatts.

4           **MR. WILLIS:** Excuse me, Madam Chairman.  
5 Mr. McWhirter is questioning Mr. Ramil about something  
6 that he has not testified to. He has placed this  
7 material in the record, it's been officially  
8 recognized, it speaks for itself, there's no need to  
9 continue this line of questioning.

10           **MR. McWHIRTER:** Madam Chairman, the  
11 rationale for the line of questioning is that we're  
12 trying to determine who gets the benefits of the  
13 wholesale sale, and I plan to tie this line of  
14 questioning in with the ultimate conclusion that TECO  
15 Energy gets the benefit of the sale because it will  
16 enhance the opportunity to sell power from the Hardee  
17 power plant.

18           **CHAIRMAN JOHNSON:** You were starting to  
19 testify in providing your explanation. What was your  
20 question?

21           **MR. McWHIRTER:** Well, the question was the  
22 peak demand on the system, part of the annual report,  
23 and if he doesn't know what the peak demand on the  
24 system is, he can say no.

25           **CHAIRMAN JOHNSON:** Mr. Willis.



1           **MR. WILLIS:** I was just pointing out that he  
2 has gone afield from Mr. Ramil's testimony, and that  
3 it's 1:00 in the afternoon, we are on the first  
4 witness, and he should stick to what Mr. Ramil has  
5 testified to.

6           **CHAIRMAN JOHNSON:** And your point with that  
7 this wasn't a part of his testimony and, therefore,  
8 it's irrelevant and outside of the scope?

9           **MR. WILLIS:** No, it's not something that  
10 Mr. Ramil has presented testimony on, these numbers.

11           **CHAIRMAN JOHNSON:** Mr. McWhirter.

12           **MR. McWHIRTER:** And my position on that is  
13 the basis of his testimony is that the retail  
14 customers benefit from this sale. FIPUG's contention  
15 is that TECO Energy benefits from the sales and it  
16 would be to the detriment of the retail customers and  
17 he is the one that's sponsored for demonstrating the  
18 benefit. And if the sale is not beneficial to the  
19 retail customers because of the limit in the amount of  
20 available reserve margin, then that would be impugning  
21 the nature of his testimony.

22           And so it deals with his direct examination,  
23 and the purpose of it is to impeach what he is saying  
24 in direct examination.

25           **MR. WILLIS:** Commissioner, I'll just

1 withdraw my objection, but the point is we need to  
2 direct questions to the witness that's testified on  
3 the various matters and get on with the hearing.

4           **CHAIRMAN JOHNSON:** Mr. McWhirter, we'll  
5 allow the question, but Mr. Willis is correct, it is  
6 already 1:00, and we are still on our first witness.  
7 I want to give you every opportunity to ask all the  
8 relevant questions that are necessary to develop your  
9 case and conduct your cross examination, but I caution  
10 you that you need to stay on point and be as specific  
11 and succinct in your answers as possible -- or your  
12 questions as possible.

13           **COMMISSIONER KIESLING:** I think you were  
14 right the first time.

15           **MR. WILLIS:** You were correct the first  
16 time. (Laughter)

17           **MR. McWHIRTER:** I will do my very best,  
18 Madam Chairman.

19           **Q** (By Mr. McWhirter) Do you recall the  
20 pending question?

21           **A** Regarding the Hardee power station?

22           **Q** Yeah.

23           **A** I really don't know if it's in here or not.  
24 If you want to know about does a TECO -- does a Tampa  
25 Electric affiliate benefit through running the Hardee

1 Power Station more, I might be able to save us all a  
2 lot of time if you just want to ask me about that.

3 Q Go to it.

4 A The answer to that, by Tampa Electric making  
5 more sales, does the TECO affiliate, TECO Power  
6 Services that owns the Hardee power plant that the  
7 output is shared by Seminole and Tampa Electric, make  
8 more money, the answer is no. And the answer is not  
9 in the annual report. But if you look at the FERC  
10 docket approving that transaction after the Commission  
11 approved the need for that plant, you'll find that the  
12 regulated -- the FERC regulated return approved in  
13 that docket is captured through the capacity charge to  
14 Seminole and Tampa Electric. So increase in  
15 generation from the Hardee Power Station does not  
16 increase the profitability of TECO Power Services.

17 Q The questions I want to address with respect  
18 to Hardee Power Station has to do with the retail fuel  
19 clause. And the price that Tampa Electric pays to  
20 Hardee Power Station, as opposed to the cost of  
21 running installed capacity. And are you confident to  
22 testify in that area?

23 A I think so if you are talking about how  
24 things are done in general principles.

25 Q All right. I'd like you -- Ms. Kaufman is

1 going to distribute an exhibit which is part of the  
2 Exhibit No. 1, Madam Chairman, but for purposes of  
3 this I would like to call it Exhibit 4. And it's an  
4 excerpt from the FERC Form 1 pertaining to Hardee  
5 Power Station.

6           **CHAIRMAN JOHNSON:** We'll identify it as  
7 Exhibit 4.

8           (Exhibit 4 marked for identification.)

9           **Q**        (By Mr. McWhirter) Mr. Ramil, this is a  
10 two-page exhibit, and Page 1 is the '96 or the '95  
11 annual report. And Page 2 is for the year ending  
12 December 31, 1996. And Line 8 of that exhibit shows  
13 the plant capability of Hardee Power Station, it's  
14 295 megawatts.

15          **A**        Excuse me, are you on December 31, '95, or  
16 '96?

17          **Q**        In both of them, it's the same number.

18          **A**        Okay.

19          **Q**        And the peak demand on the plant is higher  
20 than that on Line 6. And is that the winter peak  
21 demand -- or winter capability of the plant?

22          **A**        The number "6," I think, is the actual  
23 loading of the plant during the winter. And, yes, I  
24 believe that's correct, because of the cold atmosphere  
25 you can get more megawatts out of the plant in the

1 wintertime.

2 Q And on Line 12, the net generation of that  
3 plant is 662,000-megawatt hours, correct?

4 A Correct.

5 Q Can you quickly calculate for us the load  
6 factor at which that plant is operating?

7 A Do you want me to base it upon the peak  
8 demand on the unit?

9 Q Base it on the 295, which is the summer  
10 peak, or summer capability.

11 A I just calculated about 26%.

12 Q And now calculate it based on the winter  
13 capability.

14 A About 23%.

15 Q Now make the same calculations for the year  
16 1996.

17 A Okay. I calculated 20% for the 295 rating  
18 and 17% for the 356 rating.

19 Q So in 1996, the load factor has  
20 deteriorated?

21 A The load factor -- this is a plant so it's  
22 capacity factor, not load factor. It's lower in '96.

23 Q And the sales have dropped off by some 20%  
24 if you compare Line 12 on '95 and '96?

25 A Correct.

1 Q In the 1993 case, Tampa Electric Company  
2 committed to purchase 40% of the capacity of that  
3 plant in the summertime. What is that commitment?

4 A Tampa Electric is paying 40% of the capacity  
5 charges on the plant for use throughout the entire  
6 year.

7 Q And what is that amount of money?

8 A I believe it's about \$12 million a year.

9 Q Or is that 12 million every six months?

10 A No, I believe it's a year.

11 Q The cost of that plant, according to this,  
12 is \$206 million?

13 A That's what this indicates, yes.

14 Q And what would be the annual carrying cost  
15 on that kind of investment if you tried to get 15%  
16 before taxes?

17 A Are you asking me to make a specific  
18 calculation?

19 Q Yes, sir.

20 A What is that? 15% fixed charge rate?

21 Q Before taxes, a 15% return on a \$206 million  
22 investment.

23 A Before taxes?

24 Q Before taxes --

25 A So when you take the --

1 Q -- at the 15% return to enable you to get  
2 something less after taxes.

3 A Okay. What do you want me to calculate?

4 Q 15% carrying cost on \$206 million.

5 A Okay. So 15% times \$206 million is what you  
6 want me to do?

7 Q Yes.

8 A That's \$31 million.

9 Q Is it fair to make an assumption that that  
10 is the carrying cost on that investment from that  
11 plant?

12 A I don't know. It's fair under the  
13 assumptions that you've made that would be the  
14 carrying cost.

15 Q Does Tampa Electric have a published  
16 assumption that it's trying to reach on that plant, or  
17 return it's trying to reach on that plant?

18 A No. Tampa Electric doesn't have any  
19 ownership of the plant.

20 Q TECO Energy, do you know what its desired  
21 return is on that plant?

22 A The rates were set in the FERC proceeding,  
23 and that's what they are. I don't know what that is.

24 Q All right. In 1995 the average fuel per  
25 unit is \$2.73 -- no, it's \$2.30 -- no, it's \$23 a

1 megawatt hour, Line 42.

2 MR. WILLIS: What is your question,  
3 Mr. McWhirter?

4 Q (By Mr. McWhirter) Am I correct that on  
5 Line 42, the average cost of fuel burned in the Hardee  
6 plant is \$23 a megawatt hour?

7 A Yes. This shows 2.3 cents per  
8 kilowatt-hour, that would be \$23 per megawatt hour.

9 Q And in 1996 that price was \$32 a megawatt  
10 hour?

11 A Correct.

12 Q When Hardee Power sells electricity to Tampa  
13 Electric Company, what does it charge for the energy  
14 charge?

15 A The energy charge is an O&M expense charge  
16 based on actual expenses at the plant driven by the  
17 formula in the contract.

18 Q I see. And that would be the fuel price of  
19 23, or 30, plus something else?

20 A Okay. You asked me energy. Fuel --

21 Q Yeah.

22 A -- would be the average fuel cost for the  
23 plant.

24 Q And then on top of that it would charge  
25 Tampa Electric an O&M charge?



1           A     Yes, based upon the actual O&M expenses at  
2 the plant.

3           Q     Does it make any other charges to Tampa  
4 Electric?

5           A     Well, the capacity charge you mentioned  
6 earlier.

7           Q     And that's, what, a million dollars a month  
8 or something like that?

9           A     That's my recollection.

10          Q     All right. Now, is the price for fuel and  
11 O&M recaptured from Tampa Electric's retail customers  
12 through the fuel clause?

13          A     I believe the fuel cost is.

14          Q     But not the O&M charge?

15          A     I don't recall on the O&M charge. It may be  
16 in the capacity clause.

17          Q     But you don't know?

18          A     Yes, I don't know.

19          Q     If the fuel reports show that the sum  
20 charged to Tampa Electric for energy purchased from  
21 this plant exceeds \$23 in 1995 or \$32 per megawatt  
22 hour in 1996, would it be fair to conclude that  
23 something else is being included in that cost, or  
24 would there be another rationale for the price  
25 differential?

1           A     Well, you have to remember two things; one  
2 is the O&M charges on the plant, the other is that  
3 this plant is shared between Tampa Electric and  
4 Seminole Electric. And it depends upon who calls on  
5 it exactly what it is charged in a given month. The  
6 costs are allocated between the two utilities  
7 depending on how much they used the plant during a  
8 given month. If, say, fuel prices happen to be higher  
9 in one month than another, or higher than the average  
10 for the year, but one utility took more of its energy  
11 during that month, then the fuel charges would reflect  
12 the actuals for that month, and you might not be able  
13 to compare it to the annual average.

14           Q     If we were trying to ascertain what Tampa  
15 Electric was paying for in the charge that was made  
16 that's carried in the fuel clause, how would we figure  
17 that out?

18           A     If you wanted to figure out? I mean, if you  
19 wanted to audit the number in the fuel charge?

20           Q     Yes.

21           A     I think you'd ask about that number in the  
22 fuel adjustment hearings.

23           Q     I'm not asking when to ask about it, I'm  
24 asking what you would ask for.

25           A     I don't know what you are asking me to

1 answer.

2 Q Is there a kilowatt-hour charge, and in that  
3 charge there's a component of fuel and maybe some  
4 other things, where would you find the information as  
5 to what the other things in addition to fuel would be  
6 in the filings that Tampa Electric makes?

7 A It would be in what's requested and filed in  
8 the fuel adjustment hearings, just like any other  
9 purchase that we make.

10 Q Do the forms that you presently file include  
11 an explanation of the components of the charge that's  
12 made to Tampa Electric by Hardee Power Partners?

13 A I don't know.

14 Q For the future you indicate that customers  
15 will be kept whole in this case because incremental  
16 costs will be fully recovered and credited to the fuel  
17 charge. And that incremental cost is composed of  
18 what?

19 A The incremental cost is composed of the  
20 specific cost of fuel to serve the incremental sale.

21 Q So if any time Hardee power plant is on line  
22 and serving -- is selling electricity to Tampa  
23 Electric, and then Tampa Electric resells that power  
24 to FMPA, the price that appears in the FMPA charge  
25 would be the same as Hardee Power charges Tampa

1 Electric?

2 A No, you've gone making up a deal that  
3 doesn't exist.

4 Q Okay. Tell me what the deal is.

5 A We talked for a long time this morning about  
6 how the charges of the contract are structured to  
7 FMPA, the FMPA.

8 Q I'm not talking about that. I'm talking  
9 about what's credited to the fuel charge.

10 A No, no, you just talked about it. And the  
11 charges under the contract for fuel for FMPA are based  
12 upon the units specifically identified in the  
13 contract. Okay?

14 Now, the way this analysis was done looking  
15 forward and each and every hour that we are making the  
16 sale to FMPA, we'll look at what the incremental cost  
17 to the system to serve the sale is. And to use your  
18 Hardee Power Station example here, if Hardee Power  
19 Station is indeed the incremental fuel source, the  
20 incremental generation source serving the sale, then  
21 the costs associated with that energy purpose will be  
22 credited to the customer clauses so that customers see  
23 no additional expense as a result of making these  
24 sales.

25 Q All right. If I understand you then, you're

1 saying the total price paid by Tampa Electric Company  
2 to Hardee Power for the energy charge will be the  
3 total credit retail customers receive in the fuel  
4 costs for that sale that hour?

5 A For the scenario I described, yes.

6 Q Now you mentioned "fuel" and I'm talking  
7 about the total price, which includes fuel and maybe  
8 something else.

9 MR. WILLIS: Excuse me, Mr. McWhirter, just  
10 ask a question.

11 MR. McWHIRTER: All right.

12 COMMISSIONER CLARK: Mr. McWhirter, let me  
13 ask him something.

14 MR. McWHIRTER: Yes.

15 COMMISSIONER CLARK: I'll tell you what the  
16 answer sounded like to me.

17 WITNESS RAMIL: Okay.

18 COMMISSIONER CLARK: That under the basis of  
19 you buying -- Hardee power plant is not owned by Tampa  
20 Electric Company.

21 WITNESS RAMIL: Correct.

22 COMMISSIONER CLARK: And when you buy from  
23 them, you are going to be paying average fuel costs?

24 WITNESS RAMIL: Correct.

25 COMMISSIONER CLARK: And when Tampa Electric

1 sells under this, the customers are going to get the  
2 benefit of incremental fuel, but they are going to be  
3 paying average fuel.

4           **WITNESS RAMIL:** Which customers?

5           **COMMISSIONER CLARK:** Tampa Electric  
6 customers are going to be paying average fuel when the  
7 Hardee power plant is being used.

8           **WITNESS RAMIL:** Correct.

9           **COMMISSIONER CLARK:** So they'll get the  
10 benefit of incremental, but they will be paying  
11 average.

12           **WITNESS RAMIL:** They'll be paying average,  
13 which includes whenever the Hardee Power Station was  
14 run for the Tampa Electric retail customers.

15           **COMMISSIONER CLARK:** All right. So if it  
16 isn't needed to be run for the retail customers, but  
17 it is needed to run FMPA, what happens?

18           **WITNESS RAMIL:** Good question. What happens  
19 in that case is that's calculated every hour, and the  
20 fuel cost of running the Hardee for that hour is noted  
21 as a cost of this sale. And the revenues for this  
22 sale will then be credited to fuel adjustment so that  
23 to the retail customers it looks like it never  
24 happened, and they have no fuel cost impact from it.

25           **COMMISSIONER CLARK:** Okay.

1           **Q**        **(By Mr. McWhirter)** Assume hypothetically  
2 then that the Sebring plant has a cost of \$236 a  
3 megawatt hour for every hour it operates. Are you  
4 saying that any time the Sebring plant operated, the  
5 charge made --

6                   **MR. WILLIS:** Excuse me.

7                   **CHAIRMAN JOHNSON:** Mr. McWhirter, there's an  
8 objection.

9                   **MR. WILLIS:** I object to the line -- that  
10 question on the grounds that it's irrelevant to this  
11 proceeding and that it's beyond the scope of this  
12 witness' testimony.

13                   **MR. McWHIRTER:** The whole essence of this  
14 proceeding, Madam Chairman, is that the fuel clause  
15 will be credited with the incremental cost of fuel.  
16 My question is if the incremental cost of fuel from  
17 Sebring is \$236 a megawatt hour, will FMPA be  
18 charged -- or will the fuel clause be credited with  
19 that \$236 as though it was a sale to FMPA?

20                   **CHAIRMAN JOHNSON:** Mr. Willis.

21                   **MR. WILLIS:** Commissioner, I think that it's  
22 time to admonish all of us that the hour is now 1:30,  
23 we are still dealing with things that are far beyond  
24 this witness' testimony, I don't believe have any  
25 relevance to the proceeding, and that we need to ask

1 the questions that are relevant so we can handle the  
2 other witnesses. We've got several others that are  
3 here to testify today, and we need to move forward.

4 **MR. McWHIRTER:** This answer calls for a yes  
5 or no answer. It could have been given, and we'd have  
6 been done three minutes ago, Madam Chairman.

7 **CHAIRMAN JOHNSON:** Mr. McWhirter, I  
8 appreciate that, but I do believe it's outside the  
9 scope of his testimony. Perhaps it's relevant to some  
10 other witness, but I believe it may be outside of the  
11 scope of his direct testimony and the issues that he's  
12 been testifying to.

13 **MR. McWHIRTER:** Madam Chairman, I  
14 respectfully suggest to you that he's dealing with  
15 incremental cost and that is an incremental cost of  
16 fuel to Tampa Electric Company. And all I wanted to  
17 know was is that incremental cost going to be charged  
18 to the fuel cost on FMPA's account. That's a simple  
19 question, and it deals exactly with his testimony and  
20 no one else's.

21 **CHAIRMAN JOHNSON:** The objection was  
22 sustained.

23 **Q** (By Mr. McWhirter) Mr. Ramil, would it be  
24 fair to say that what you want is an even playing  
25 field in the wholesale market that you will be able to



1 compete equally with independent power producers and  
2 other investor-owned utilities that are trying to make  
3 wholesale sales?

4       A     I think when you compete you always want an  
5 even playing field. And what we are looking for is  
6 that when we have an opportunity to make wholesale  
7 sales that produce net benefits to the system, that we  
8 understand it's our burden of proof to come in and  
9 demonstrate to the Commission that they are benefits,  
10 and I believe we've done that. And then the  
11 Commission should give us fair and reasonable  
12 treatment on the retail side, how we are going to deal  
13 with that sale.

14       Q     Your answer is, yes, you want an even  
15 playing field?

16       A     In what respect?

17       Q     That you can compete competitively in price  
18 with other sellers?

19       A     Yes.

20       Q     And you don't want to get a subsidy from  
21 your retail customers to enable you to compete  
22 unfairly with other investor-owned utilities and other  
23 independent power producers, do you?

24       A     The term "subsidy" has been used so loosely  
25 in this and other dockets related to wholesale sales

1 that it's impossible to ask that question. If you  
2 look at it in terms of what are the retail customers  
3 paying right now and you look at it in terms of the  
4 two specific contracts before this Commission for  
5 review right now, you look at the incremental cost of  
6 making those sales, and you look at the incremental  
7 revenue of making those sales, you get the \$10 million  
8 benefit. And I submit to you that there's no subsidy  
9 going on because if the contracts aren't there, the  
10 customers are paying the same prices they are paying  
11 right now.

12 Q I was asking you for a company policy, and  
13 you don't wish to say whether the company wants an  
14 unfair trading advantage?

15 A Well, if you want a company policy, I gave  
16 it to you earlier. It's, like, if you want directions  
17 to the cafeteria, you go straight that way. I could  
18 also tell you to go around five blocks and get to that  
19 cafeteria.

20 The company policy is given wholesale sales  
21 opportunities and given that we had the resources to  
22 make them and given that the customer wants to buy  
23 from us, that we're competitive, if we can produce a  
24 transaction that produces incremental revenue greater  
25 than incremental costs, we should do it. If we don't

1 do it, then we would have missed an opportunity.  
2 That's the policy. You don't have to get into  
3 subsidies; that's the policy.

4 Q All right. Hardee Power makes sales in the  
5 wholesale markets, or is it fully subscribed?

6 A Hardee Power can only provide power to  
7 Seminole and Tampa Electric.

8 Q It can't sell to anybody else?

9 A Correct.

10 Q So who are the 8% of other sales that are  
11 referred to in Exhibit 3?

12 A Those are broker sales that have been made  
13 from the station of which all the benefits flow back  
14 to Seminole and to Tampa Electric.

15 Q So your first statement was incorrect, you  
16 can sell to persons other than Seminole and Tampa  
17 Electric?

18 A No, my first statement was correct, you've  
19 just changed the question. You asked me if Hardee  
20 Power could sell to others, and I told you no.  
21 Seminole and Tampa Electric can use the Hardee Power  
22 Station under their entitlements to sell to others.

23 COMMISSIONER GARCIA: So that I understand,  
24 the same way you would answer that the Big Bend unit  
25 can only sell to Tampa Electric, is that the type of

1 answer you are giving? I just want to understand.

2           **WITNESS RAMIL:** No, it's a little bit  
3 different, but it's a good question, and it gives me  
4 another idea. The Hardee Power Station cannot sell to  
5 Florida Power & Light, for instance. But if Florida  
6 Power & Light is quoting to buy power on the broker,  
7 either Seminole or Tampa Electric can use the Hardee  
8 Power Station for it to sell to Florida Power & Light.

9           The complete and full entitlement of any of  
10 the output for the Hardee Power Station is totally to  
11 Seminole and to Tampa Electric. Hardee Power Station,  
12 the owners of Hardee Power Station, cannot go out and  
13 sell that power to others. It's to the complete and  
14 full entitlement of Seminole and Tampa Electric.

15           **COMMISSIONER GARCIA:** Just to make sure I  
16 understand where you are going. Just like Polk 1  
17 would be only to Tampa Electric, they can sell that  
18 output to somewhere else, but it would only be to  
19 Tampa.

20           **WITNESS RAMIL:** Polk is owned by Tampa  
21 Electric.

22           **COMMISSIONER GARCIA:** Right.

23           **WITNESS RAMIL:** Hardee Power Station is  
24 owned by TECO Power Services. And one of the  
25 requirements of the FERC transaction was that all of

1 the entitlement to that plant went to Seminole and to  
2 Tampa Electric. The owners, TECO Power Services, the  
3 owners of Hardee Power Station, cannot go out and make  
4 separate deals to sell output from the Hardee Power  
5 Station to others. Does that help?

6 **COMMISSIONER GARCIA:** I think so.

7 **Q** (By Mr. McWhirter) And that's a  
8 requirement of law?

9 **A** No, that's the transaction.

10 **Q** And can you explain to us the rationale  
11 underlying the necessity to route the power sales  
12 through Tampa Electric as a broker, as opposed to  
13 dealing directly with other IOUs or wholesale  
14 customers?

15 **MR. WILLIS:** Objection, irrelevant.

16 **CHAIRMAN JOHNSON:** There is a relevancy  
17 objection.

18 **MR. McWHIRTER:** He's objected to the  
19 question?

20 **CHAIRMAN JOHNSON:** Yes, sir, on --

21 **MR. McWHIRTER:** And what were the grounds  
22 for the objection?

23 **CHAIRMAN JOHNSON:** Relevancy.

24 **MR. McWHIRTER:** Well, the witness has just  
25 testified that all sales must be routed through, and

1 it's his testimony. And I'm only asking him a  
2 question about his testimony, Madam Chairman. I don't  
3 see why it would be irrelevant if he put it in the  
4 record.

5 **MR. WILLIS:** You can't make the question  
6 relevant by asking the question to start with. I  
7 mean, we're trying to be patient and let Mr. McWhirter  
8 finish his cross examination, but I think that it's  
9 time that you should limit the amount of time that he  
10 has to presume his cross examination. He's had an  
11 ample opportunity to ask questions, he's chosen to ask  
12 things that are not relevant to this case.

13 **MR. McWHIRTER:** Madam Chairman, I'll make a  
14 deal with you. If he'll answer this question, it will  
15 be the last one I ask. (Laughter)

16 **CHAIRMAN JOHNSON:** He didn't withdraw his  
17 objection.

18 **COMMISSIONER KIESLING:** That's a pretty  
19 attractive offer.

20 **CHAIRMAN JOHNSON:** I know. (Laughter)

21 **MR. WILLIS:** I accept.

22 **WITNESS RAMIL:** Thank you.

23 **CHAIRMAN JOHNSON:** The objection was  
24 withdrawn. You can answer the question.

25 **WITNESS RAMIL:** This transaction that was

1 made --

2           **COMMISSIONER GARCIA:** I'm sorry. Could you  
3 give us the question again, Mr. McWhirter, since it's  
4 your last one?

5           **MR. MCWHIRTER:** Would you read the question  
6 back?

7           (Thereupon, the question appearing on Page  
8 149, Lines 10 through 14, was read back by the  
9 reporter.)

10           **WITNESS RAMIL:** The transaction, the way  
11 that transaction is set up is the Hardee Power Station  
12 output, the complete entitlement of the output, is  
13 purchased by both Seminole and Tampa Electric.  
14 Seminole and Tampa Electric have the means and  
15 wherewithal to sell economy power on the broker as  
16 part of their regular business. And they have the  
17 full entitlement to sell that.

18           Hardee Power Station, the owners of Hardee  
19 Power Station, as I mentioned -- as I tried to mention  
20 to avoid a lot of this question 30 minutes ago, has a  
21 requirement to keep the unit available. That's  
22 because Tampa Electric and Seminole use it for peaking  
23 purposes and the value of having it there is for  
24 availability. The output, the number of megawatt  
25 hours of sales made, has no bearing on TECO Power

1 Services return on the plant. They earn no more  
2 money, no more or less money, if a lot of sales are  
3 made or a few sales are made. And the full  
4 entitlement of the sales goes to Tampa Electric and to  
5 Seminole.

6 So when it's not being used by either of the  
7 two facilities -- the two utilities, and then, are  
8 opportunities to sell that on the broker, one of the  
9 two utilities do it and then the two utilities share  
10 the broker margin on it.

11 MR. McWHIRTER: I'm done, Madam Chairman.

12 CHAIRMAN JOHNSON: Thank you.

13 CROSS EXAMINATION

14 BY MS. PAUGH:

15 Q Mr. Ramil, my name is Leslie Paugh, we  
16 haven't had the pleasure of meeting before, but I'm  
17 sure this will be memorable.

18 A Good afternoon.

19 Q Good afternoon. I have a couple of things  
20 that I would like to clear up from your summary and  
21 your exchange with Mr. Howe from the Office of Public  
22 Counsel. Was it your testimony -- I believe it was in  
23 your summary -- that these sales improve the company's  
24 ability to earn a rate of return; is that correct?

25 A I think it was it improves our chances of,



1 our opportunity to earn our allowed return.

2 Q I believe it was also your testimony that  
3 you, therefore, receive a higher margin; is that  
4 correct? I'm just clarifying my understanding of your  
5 testimony. It's not a trick question.

6 A I understand, but you said "therefore." Are  
7 you tying that to the first question?

8 Q Uh-huh, inartfully perhaps. Was it your  
9 testimony that you receive a higher margin because of  
10 these sales?

11 A My testimony is that we believe in the  
12 period of time that we have contracted for these  
13 sales, particularly the FMPA sales, we receive a  
14 higher margin than if we sold the same coal-fired  
15 energy on the broker.

16 Q Thank you. If you receive higher margins on  
17 these sales, why do you need to share any of the net  
18 benefits from these sales as you have proposed in  
19 these proceedings?

20 A Well, we have proposed a distribution of the  
21 benefits back to customers and the balance, after  
22 keeping all the clauses to the customers neutral,  
23 being credited to operating revenues. Is that what  
24 you mean by sharing?

25 Q Yes. The sharing of the profits that you

1 propose in these proceedings, the green area on your  
2 chart, does that help?

3           A     Yes. I guess I'm asking who are we sharing  
4 them between.

5           Q     Between the company, company shareholders or  
6 shareholder, and the ratepayers. The proposal is for  
7 a sharing mechanism. If you receive a higher margin,  
8 why are you asking for a sharing mechanism?

9           A     Well, the margin we receive should be looked  
10 at independent of any of the mechanism for the  
11 treatment of the sales. The margin we receive has  
12 bearing on our reason for making the sales. We think  
13 we can get higher margins on these sales than on  
14 broker sales. Okay? And that's our reason for  
15 entering into the agreements and wanting to make the  
16 sales.

17          Q     Correct.

18          A     And now that we have done this to capture  
19 the higher margin, what happens to the benefits? And  
20 what we've proposed is a total above-the-line  
21 treatment of benefits with -- with after keeping the  
22 clauses whole and no cost to ratepayers, crediting  
23 money back to ratepayers through the fuel clause and  
24 leaving the balance as operating revenue. We are not  
25 proposing in this treatment to share any of the

1 revenue below the line directly with the shareholders  
2 as is the case with our broker incentive.

3 Q I understand that. It just didn't make  
4 sense to me that if you have higher margins you would  
5 want to share that, but --

6 A Well, if we have higher margins on the sale,  
7 and then what do we do with that margin? If you have  
8 that margin, and then given the proposed average  
9 separation, you take two or three times that margin  
10 away from the shareholders because of that accounting  
11 treatment, there's a loss. There's a loss in making  
12 the sales.

13 Q Okay. With that understanding, why don't  
14 you credit all the benefits through a clause instead  
15 of just as you've proposed?

16 A Because it creates kind of a gap in the  
17 incentives for optimizing the system in bringing in  
18 wholesale revenues. The company, by moving in the  
19 direction of making these sales and capturing the  
20 higher margins and net benefit for the system, is  
21 forgoing it's 20% margin that goes below the line on  
22 the broker. And the customers are forgoing their 80%  
23 share of that margin. And if we do as you suggest,  
24 100% of the higher margin all goes to the ratepayers,  
25 and you have an incentive that's set up so that the

1 company wouldn't be incentivized to make the higher  
2 margin sales, but wait for the lower margin sales on  
3 the broker. And it kind of doesn't match.

4 Q I see.

5 COMMISSIONER CLARK: Well. Wait a minute.  
6 I don't -- on the broker system, what comes back to  
7 you all is a splitting the saving; is that correct?

8 WITNESS RAMIL: 20% of the savings below --  
9 I'm sorry.

10 COMMISSIONER CLARK: Let me start. When a  
11 broker sale is made, there is a split the savings  
12 between the buying utility and the selling utility; is  
13 that right?

14 WITNESS RAMIL: Correct.

15 COMMISSIONER CLARK: And then that measure  
16 of profit that you get as the selling utility, then  
17 goes the 20/80 split; is that right.

18 WITNESS RAMIL: Correct.

19 COMMISSIONER CLARK: So that margin is after  
20 you cover your fuel, SO2 variable, O&M and  
21 transmission, right? I guess what I'm trying -- that  
22 margin is the same thing as what's up there; is that  
23 right?

24 WITNESS RAMIL: Yes.

25 COMMISSIONER CLARK: Why is it

1 appropriate -- and when you assure yourselves -- you  
2 have said that you believe your margin, you have  
3 secured higher margins by not using the broker system.  
4 Why isn't it appropriate to continue the 80/20 split?  
5 Why isn't that enough incentive to you to make that  
6 kind of contract?

7           **WITNESS RAMIL:** Well, that's an alternative  
8 treatment, but it's not there now. I mean, right now  
9 in what was mentioned earlier, just flowing all the  
10 benefit back, there is no 80/20 sharing on this type  
11 of transaction.

12           **COMMISSIONER CLARK:** I guess you proposed a  
13 sharing up at the top; is that right?

14           **WITNESS RAMIL:** Yes, but the difference  
15 is -- and I think one of the things that a lot of the  
16 discussion has fallen into between the parties among  
17 the docket, in the docket, is sharing here and sharing  
18 in the broker is not the same.

19           **COMMISSIONER CLARK:** Well, I guess, I'm  
20 trying to figure out why it isn't. In your sharing  
21 you are suggesting in this instance that the  
22 shareholders get 80 and the stockholders get 20; is  
23 that correct?

24           **WITNESS RAMIL:** I'm sorry, the shareholders  
25 get 80 and the stockholders get 20?

1           **COMMISSIONER CLARK:** Yeah. What is the --

2           **WITNESS RAMIL:** Did you mean to say the  
3 customers? I'm sorry, I should have asked you what  
4 your question was.

5           **COMMISSIONER CLARK:** Yes, you are right,  
6 shareholders and stockholders are probably the same  
7 then, right?

8           **WITNESS RAMIL:** Yes.

9           **COMMISSIONER CLARK:** Looking up there, what  
10 is the percentage in the green box?

11           **WITNESS RAMIL:** The percent in the green box  
12 from our estimates right now out of the whole 10  
13 million is 2.4 million.

14           **COMMISSIONER CLARK:** Okay. So what  
15 percentage is that?

16           **WITNESS RAMIL:** That's a little over 20%.

17           **COMMISSIONER CLARK:** And who gets the other  
18 8 million?

19           **WITNESS RAMIL:** The other 8 million is a  
20 credit to operating revenues.

21           **COMMISSIONER CLARK:** Do the shareholders or  
22 the ratepayers get the benefit of that?

23           **WITNESS RAMIL:** It goes to contributing to  
24 the company's overall operations. And in the  
25 stipulation that we are under, if we are above the

1 midpoint of our allowed return, there's the sharing  
2 mechanism and dollars go to the deferred account for  
3 potential future refunds.

4 **COMMISSIONER CLARK:** Okay.

5 **WITNESS RAMIL:** If we go above our allowed  
6 return, it all goes into that pot. And the  
7 difference -- I mean, you're right on the issue here  
8 and that's those two very top boxes is equivalent to  
9 the margin on broker sales, okay? If you'll accept  
10 that for a moment.

11 Now if we were sitting here and that bar  
12 represented a broker sale, then 80% of that, that top  
13 slice, would go to the customers, and 20% would go  
14 directly to the shareholders below the line.

15 **COMMISSIONER CLARK:** Okay.

16 **WITNESS RAMIL:** Okay? The difference here  
17 is that the sharing is between immediate return to the  
18 shareholders and leaving the rest within the company's  
19 operating revenue.

20 **COMMISSIONER CLARK:** Okay.

21 **WITNESS RAMIL:** And the company's upside  
22 here in this is an improved chance of earning its  
23 allowed ROE within the stipulation. If these sales  
24 were to be enormously successful and our operating  
25 revenue was to be so high that we would be, you know,

1 earning higher allowed ROEs, the stipulation takes  
2 care of that. And we can't earn any more than what  
3 that stipulation already allows with this all  
4 above-the-line treatment that we've proposed.

5 COMMISSIONER CLARK: Okay.

6 Q (By Ms. Paugh) Just to follow up on that,  
7 is it fair to say that -- or aren't the higher margins  
8 and affiliate profits enough an incentive for Tampa  
9 Electric Company without this sharing mechanism?

10 A If the higher margins all go back to the  
11 retail ratepayers, there's nothing for Tampa Electric  
12 as an incentive, nothing. Plus, the opportunity to  
13 instead of doing these contracts just let the power be  
14 sold on the short-term economy broker, the 20%  
15 below-the-line incentive is gone as well. So there's  
16 nothing in it as an upside for Tampa Electric.

17 With respect to the affiliates, we've talked  
18 about TECO Transport & Trade, we've talked about coal,  
19 and most recently we've talked about Hardee. There's  
20 no opportunity for any increase in transportation.  
21 There's no opportunity for increase in coal purchases.  
22 And Hardee Power Station owners, TECO Power Services,  
23 is as indifferent with respect to profitability to the  
24 amount of power that Tampa Electric takes from that  
25 plant, so there's no upside with respect to any of



1 those affiliates.

2 Q Mr. Ramil, if I understand your answer, the  
3 comparison is as between these contracts and broker  
4 sales; is that correct?

5 A I'm trying to make that comparison in  
6 response to Commissioner Clark's question, yes.

7 Q What is the year ending date of these two  
8 contracts, please?

9 A The FMPA sale ends in the third month in  
10 2001, but there are some things that happened that it  
11 can end by the year 1991 -- 1999, I'm sorry. The  
12 Lakeland contract, I believe, goes to 2006, but there  
13 is a provision that it could end if Tampa Electric  
14 desires so in 2001, I believe.

15 Q Mr. Ramil, if Tampa Electric Company does  
16 not get the treatment that it's requesting in these  
17 proceedings, are you going to go out and call FMPA and  
18 Lakeland and cancel these contracts the next day?

19 A FMPA and Lakeland are here listening to all  
20 this, and we are going to talk to them. And we are  
21 going to look at all the options under that contract,  
22 and we'd rather not have to do that, we'd rather get  
23 the fair treatment that we are going to seek, and  
24 we'll look at all remedies under that contract.  
25 Certainly, we are not going to do any new ones and try

1 to capture these benefits.

2 I think just -- the issue of whether Tampa  
3 Electric is saddled with these contracts or not  
4 shouldn't have a bearing on what the fair treatment  
5 is.

6 **COMMISSIONER CLARK:** Mr. Ramil, you are  
7 talking about incentives, and you would agree that we  
8 don't need to incent you into entering into the  
9 existing contract because you already did?

10 **WITNESS RAMIL:** Correct, Commissioner Clark.

11 **COMMISSIONER CLARK:** And what you are  
12 talking about is your incentive to continue to do that  
13 kind of contract.

14 **WITNESS RAMIL:** We entered into the contract  
15 with -- and, granted, we're here and we took a risk,  
16 but we took the risk that we would get fair treatment.  
17 And we also know, and it's well documented in many of  
18 our own rate case orders, that the Commission  
19 encourages bringing in this additional revenue through  
20 wholesale sales.

21 **COMMISSIONER CLARK:** Yes.

22 **WITNESS RAMIL:** And we are in a situation  
23 here where if we could have made these sales at full  
24 average embedded costs -- and, you know, you do the  
25 separation and the revenue from the sale covers the

1 cost and all that, we would go ahead and do these  
2 sales because we have an incentive. If we go to the  
3 other end, if we go to the other end of kind of the  
4 wholesale sales spectrum to the economy market, we  
5 make a sale, we have a 20% below-the-line incentive.  
6 I mean, we can earn our full ROE and get that  
7 incentive on top of it, it's never capped.

8           **COMMISSIONER CLARK:** Let me interrupt you.  
9 I understand all that. I just want to be clear that  
10 as a result of what happens here, you are not going to  
11 renege on your contracts, you are going to fulfill  
12 those contracts, aren't you, the two that are the  
13 subject of this hearing today?

14           **WITNESS RAMIL:** Not necessarily,  
15 Commissioner Clark.

16           **COMMISSIONER CLARK:** Okay.

17           **Q**     **(By Ms. Paugh)** I believe it was your  
18 testimony that revenues will be credited above the  
19 line; is that correct?

20           **A**     Correct.

21           **Q**     Is it true that in the short term -- and I'm  
22 referring to monthly surveillance reports here -- the  
23 treatment TECO has proposed for crediting above the  
24 line increases the company's earnings?

25           **A**     It can increase the company's earnings

1 within its allowed range of allowed earnings and  
2 subject to all the conditions of the stipulation.

3 Q And by that you mean the refund stipulation?

4 A Correct.

5 Q The refund in those stipulations is not a  
6 guaranteed refund, is it?

7 A No, it's not a guaranteed refund, but the  
8 chances of the refund being there are increased to the  
9 extent that the company is successful in increasing  
10 its operating revenues which is where we are proposing  
11 to put these benefits.

12 Q Is the refund subject to a number of  
13 variables which can impact earnings?

14 A What do you mean?

15 Q Variables other than just shear dollars in.  
16 Are there dollars out of operating revenues that could  
17 reduce the likelihood of the refund, for example?

18 A Yes.

19 Q Thank you. If I understood your testimony  
20 with Mr. Howe -- and correct me if I'm wrong -- you  
21 state that the asset costs to make these sales are  
22 presently being borne by the retail ratepayers. Is  
23 that a correct statement?

24 A Yes.

25 Q Is that to say that currently TECO is not

1 separating these wholesale long-term Schedule D sales?

2 A These two that we are talking about in this  
3 docket?

4 Q Yes.

5 A No, of course, not. That's why we're here.

6 Q What is your understanding of the Commission  
7 policy relative to long-term firm wholesale sales  
8 vis-a-vis separation or nonseparation?

9 A The Commission policy is to separate those  
10 sales at system average costs with the opportunity for  
11 more flexible treatment if it's demonstrated that  
12 there are ratepayer benefits.

13 Q And TECO is not currently separating; is  
14 that correct, the FMPA and Lakeland sales?

15 A Yes, we have not currently separated them.

16 Q Thank you. Mr. Ramil, where is TECO  
17 recording the O&M and transmission expenses?

18 A I don't believe there are any transmission  
19 expenses. The O&M expenses are being recorded above  
20 the line.

21 Q Are you certain about that transmission  
22 answer?

23 COMMISSIONER CLARK: That's got to make you  
24 feel uncomfortable. (Laughter)

25 MS. FAUGH: That's not my intent.

1                   **WITNESS RAMIL:** Did you mean to say revenues  
2 or expenses?

3           **Q**        **(By Ms. Paugh)** Is it your testimony that  
4 there are no transmission expenses?

5           **A**        There are nil -- there are no new  
6 transmission expenses associated with making these  
7 sales.

8           **Q**        Are there transmission expenses attributable  
9 to these sales?

10          **A**        It depends upon how they're treated.

11          **Q**        How does Tampa Electric propose to treat  
12 transmission expenses attributable to these sales?  
13 That's really my question.

14                   **COMMISSIONER CLARK:** Mr. Ramil, let me ask.  
15 Maybe I can ask it a different way. You have to  
16 transmit this energy to FMPA and to Lakeland.

17                   **WITNESS RAMIL:** Correct.

18                   **COMMISSIONER CLARK:** And transmission assets  
19 are either allocated to the retail side or to the  
20 wholesale side, right?

21                   **WITNESS RAMIL:** Correct.

22                   **COMMISSIONER CLARK:** And we have  
23 jurisdiction, at least currently we have jurisdiction,  
24 over the retail transmission, and FERC has  
25 jurisdiction over the wholesale. And I would assume

1 that when FERC approved this contract, there was  
2 some -- part of it covers transmission costs. When  
3 you figured out what it's going to cost -- what you  
4 would sell it for, you would include transmission  
5 costs in there, right?

6 **WITNESS RAMIL:** There are transmission  
7 prices included in our pricing under the contract.

8 **COMMISSIONER CLARK:** Okay.

9 **WITNESS RAMIL:** Okay? That doesn't  
10 necessarily mean that we incur additional transmission  
11 expenses.

12 **COMMISSIONER CLARK:** I don't think we are  
13 talking about additional expenses. There's been an  
14 allocation of transmission assets between the  
15 wholesale and the retail market; is that right?

16 **WITNESS RAMIL:** For those sales that the  
17 Commission has separated an average for Tampa  
18 Electric, there has been an allocation for the --  
19 there's another category for the transmission sales  
20 that -- the transmission wheeling we are providing to  
21 third parties. The Commission, I believe, has treated  
22 that as a credit to revenue requirements for retail.

23 **COMMISSIONER CLARK:** Okay.

24 **WITNESS RAMIL:** And what we are proposing to  
25 do here with the revenue that's specifically

1 identified for the transmission is consistent with the  
2 treatment of transmission service or wheeling for  
3 third parties, because that's what FERC asks folks to  
4 do in 888, treat yourself as a third party.

5           For instance, we have cogenerators that we  
6 provide transmission wheeling to. And in our last  
7 rate case, the Commission reduced the retail revenue  
8 requirements by the estimated amount of that  
9 transmission revenue. If we happen to get more in a  
10 given year, that's more money that's above the line in  
11 operating revenue. Or if we give less -- if we happen  
12 to get less in a given year, that's less available as  
13 operating revenues. We propose to treat the  
14 transmission we get from this transaction the same  
15 way.

16           **COMMISSIONER CLARK:** So the retail asset, it  
17 is a retail asset in this instance not -- if it's not  
18 separated out.

19           **WITNESS RAMIL:** No, it's not separated out.

20           **COMMISSIONER CLARK:** Because it's not  
21 treated as a wholesale sale. I mean, it's not treated  
22 as separated, therefore, there's no reason to separate  
23 it out from the retail rate base.

24           **WITNESS RAMIL:** That's what we are  
25 suggesting with our proposal.



1           **COMMISSIONER CLARK:** But in terms of  
2 estimating the expense for the transmission, you are  
3 using the wheeling rate you charge to your cogenerated  
4 power.

5           **WITNESS RAMIL:** Correct. It's actually our  
6 new FERC file tariff under 888.

7           **COMMISSIONER CLARK:** Okay.

8           **Q**     **(By Ms. Paugh)** Does TECO intend to book  
9 the revenue related to the O&M and transmission as a  
10 revenue or as an offset to expense?

11          **A**     I believe as a revenue, but I'm not an  
12 accounting expert.

13          **Q**     Is TECO considering any other contracts  
14 similar to those that which are the subject of these  
15 proceedings for which it will seek similar regulatory  
16 treatment?

17          **A**     We think we have some opportunities to do  
18 some more. They're going to have to be relatively  
19 small because of our need to maintain our reliability  
20 criteria.

21          **Q**     Mr. Ramil, beginning on Page 3, Line 25 of  
22 your direct testimony, you state that making  
23 cost-effective wholesale sales which provide revenues  
24 greater than incremental cost of making such sales is  
25 good for the company's retail customers as well as it

1 is for the shareholders; is that correct?

2 A Which page did you say?

3 Q Page 3, Line 25.

4 A Correct, as long as an action like  
5 separation at average isn't put into place which would  
6 then hurt the shareholders and provide the retail  
7 customers even more benefits than what these sales  
8 would produce.

9 Q What do you mean by "put into place"?

10 A If the Commission would rule that we have to  
11 separate these sales at average cost.

12 Q If you will please turn to Page 11, Lines 10  
13 through 13 of your testimony, I believe it states that  
14 TECO would only make wholesale sales when the  
15 ratepayers will receive benefits and the stockholders  
16 will not be harmed; is that correct?

17 A Correct.

18 Q Do you agree that ratepayers would benefit  
19 from off system sales if they received all of the  
20 revenues whether they were credited through a clause  
21 or as TECO proposes?

22 A Ratepayers would benefit, but stockholders  
23 would be harmed.

24 Q Thank you. How would the stockholders be  
25 harmed if all of the revenues were credited through a

1 clause?

2           **A**     Because the sales could be made through  
3 another vehicle, i.e. the Florida energy broker system  
4 where the shareholders have an upside.

5           **Q**     Please turn to Page 4, Line 3 of your  
6 testimony. Therein you refer to TECO's 1985 rate case  
7 where the Commission reduced retail revenue by  
8 37 million, which TECO was to make up through  
9 wholesale sales; is that correct?

10          **A**     That's correct.

11          **Q**     Can you tell us why the Commission imputed  
12 the 37 million?

13          **A**     They really didn't impute it. That revenue  
14 was being provided by Florida Power & Light under a  
15 wholesale contract and that contract stepped down over  
16 a period of three or four years. And as that -- they  
17 set the retail rates given the level of revenue from  
18 FP&L in that contract, in that test year, and then as  
19 the sale ramped down and the revenue ramped down from  
20 FP&L, said "Go replace that revenue with other  
21 wholesale sales."

22          **Q**     Wasn't it, in fact, because TECO had  
23 accessed Big Bend 4 capacity?

24          **A**     It was because TECO had just added Big  
25 Bend 4, a large power plant, which the Commission had

1 determined the need for and reaffirmed that the  
2 capacity was needed in the '85 rate case, but because  
3 of the block of the capacity put into place as the  
4 company grew into that full capacity need, it made  
5 good sense to optimize the capacity need with the  
6 sales in the interim.

7 Q How were the revenues received up to the  
8 37 million to be treated in the 1985 rate case?

9 A I'm sorry, what was the question?

10 Q The \$37 million that were to be imputed in  
11 the 1985 rate case, how was that 37 million to be  
12 treated?

13 A The revenue received from the sales was  
14 treated as operating revenue to the company.

15 Q So it all went below the line?

16 A No, it all went above the line.

17 Q All right. How were revenues above  
18 37 million to be treated in the 1985 rate case?

19 A If we had exceeded that revenue target with  
20 all that going above the line and went beyond the  
21 37 million, then the same sharing arrangement that  
22 exists on the broker went into effect, an 80% share to  
23 the customers and 20% to the stockholders.

24 Q Was TECO successful in meeting that goal of  
25 36 million in wholesale sales?

1           A     No, we could never get that high.

2           Q     If TECO did not reach the target level of  
3 37 million in wholesale sales revenues, how was the  
4 difference between the actual revenues and the  
5 37 million accounted for?

6           A     It was less. It was less operating revenue  
7 that the company had.

8           Q     So it was taken out of operating revenues?

9           A     No, it wasn't taken out of anyplace, it just  
10 didn't company come in because we -- you know, the  
11 target was 37 million and maybe we only made  
12 20 million in sales. The difference of 17 million  
13 never came in the door.

14          Q     Didn't TECO raise the issue of sharing  
15 wholesale sales in its 1992 rate case?

16          A     Yes, we did.

17          Q     And what was the Commission's decision at  
18 that time?

19          A     The Commission's decision was to -- the  
20 specific sales that we had suggested, the  
21 Commission -- the parties agreed to a stipulation  
22 which separated those sales at average. Further, for  
23 other sales the Commission gave us above a target  
24 level an incentive to make sales as an interim  
25 incentive. And if you look at the order, it goes on

1 to speak highly of making -- having incentives to make  
2 additional wholesale sales and had suggested that  
3 incentive as an interim until they had a docket to  
4 examine what a more appropriate long-term incentive  
5 would be.

6 Q What was --

7 A That docket never happened.

8 Q I apologize for interrupting. What was the  
9 amount of that incentive, or what was the ceiling  
10 placed on that incentive in the docket?

11 A I believe it was \$16 million.

12 Q Did TECO ever reach that ceiling?

13 A No.

14 Q Mr. Ramil, are you familiar with the  
15 Commission's former oil backout rule?

16 A Somewhat.

17 Q Would you like a copy of that rule?

18 A Sure. (Laughter)

19 Q This may be subject to review of the  
20 document, but I'll ask the question to keep the  
21 proceedings moving.

22 Would you agree that the oil backout rule  
23 was designed as an incentive to encourage utilities to  
24 convert their oil burning generators to alternative  
25 fuels?

1           **A**     Yes, I think so.

2           **Q**     Do you agree that according to the oil  
3 backout rule TECO was allowed to recover from its  
4 ratepayers the greater of imprudently incurred costs  
5 or two-thirds of actually experienced fuel savings?

6           **A**     I don't remember all the details, but I know  
7 that a mechanism was in place related to fuel savings.

8           **Q**     Perhaps you don't recall, but I'll ask this  
9 anyway and just tell me if you don't. When two-thirds  
10 of the actually experienced fuel savings exceeded  
11 prudently incurred costs, didn't the oil backout  
12 clause require that the difference be used for  
13 accelerated depreciation to shorten the recovery  
14 period?

15          **A**     I don't recall all the details.

16          **Q**     That's fine.

17                   **CHAIRMAN JOHNSON:** Did you want this  
18 identified?

19                   **MS. PAUGH:** Yes. We'd like that identified  
20 at Staff's Exhibit 1.

21                   **CHAIRMAN JOHNSON:** We'll identify it as  
22 Exhibit No. 5.

23                   **MS. PAUGH:** I'm sorry.

24                   **CHAIRMAN JOHNSON:** That's okay. And short  
25 title "Copy of Rule 25-17.016."

1 (Exhibit 5 marked for identification.)

2 MS. PAUGH: That works.

3 Q (By Ms. Paugh) Mr. Ramil, did any of the  
4 fuel savings get credited to operating revenues as you  
5 propose to treat transmission revenues, O&M revenues  
6 and 50% of the remaining nonfuel revenues in this  
7 case?

8 A From oil backout?

9 Q Yes.

10 A I don't know.

11 Q Will giving the stockholders 50% of nonfuel  
12 revenues reduce regulatory assets?

13 A Whose proposal is it to give 50% to  
14 stockholders?

15 Q Will your present proposal reduce regulatory  
16 assets?

17 A I don't think so.

18 Q What plans does TECO have to reduce  
19 potentially stranded assets?

20 A We don't believe we have stranded asset.

21 Q Are you familiar with the generating  
22 performance incentive factor?

23 A Somewhat.

24 Q Do you know if there is a limit to the  
25 amount of incentive that a company can receive under



1 the GPIF?

2 A I don't know.

3 Q Do you know if a company can be penalized  
4 under the GPIF?

5 A Yes.

6 Q Do you know what amount that is?

7 A No.

8 Q Does TECO face any penalty under its current  
9 proposal?

10 A The -- TECO's current proposal aligns the  
11 benefit for ratepayers with the company's benefit for  
12 shareholders. And to the extent that there's upside  
13 or downside, that is shared by both. The customers  
14 are getting an immediate benefit through the dollars  
15 we have proposed to flow back through the clause, and  
16 then the rest of the dollars are recorded above the  
17 line as operating revenues inuring to the long-term  
18 benefits of ratepayers under the stipulation in  
19 deferring future revenue requirements and deferring  
20 future rate cases, as is the case with all the other  
21 operating revenues in all the other options we have  
22 for increasing operating revenues.

23 Q All right. I have just one more question on  
24 your prior testimony.

25 COMMISSIONER GARCIA: Let me ask before you

1 move on to that.

2 MS. PAUGH: Sorry.

3 COMMISSIONER GARCIA: What's the downside  
4 for the ratepayers?

5 WITNESS RAMIL: The downside for the  
6 ratepayers? I don't think there is any downside for  
7 the ratepayers.

8 Q (By Ms. Paugh) Was it your testimony -- I  
9 believe in your summary -- that sunk capital costs  
10 should not be considered?

11 A For what?

12 Q When you're deciding whether to separate or  
13 not separate, I presume, since that's the purpose of  
14 this proceeding.

15 A No, that wasn't my testimony.

16 Q Oh, I must have written it down incorrectly.

17 MS. PAUGH: I have no further cross at this  
18 point.

19 CHAIRMAN JOHNSON: Commissioners.

20 COMMISSIONER DEASON: I have just a few  
21 questions. Mr. Ramil, as I understand your testimony,  
22 TECO was faced with the opportunity or the question of  
23 entering into these contracts or simply to continue  
24 marketing on the broker; is that correct?

25 WITNESS RAMIL: That's correct.

1           **COMMISSIONER DEASON:** Now, I understand --  
2 and you also testified that TECO felt that the margins  
3 were greater with the contracts and that was one of  
4 the considerations of entering into these contracts;  
5 is that also correct?

6           **WITNESS RAMIL:** That's correct.

7           **COMMISSIONER DEASON:** I understand the  
8 difference in the margins. Why did TECO choose to  
9 enter into these contracts and have all the revenue  
10 accrue to the benefit of customers, that being booked  
11 above the line, as opposed to continuing with the  
12 broker when 20% is guaranteed to go directly to  
13 stockholders?

14           **WITNESS RAMIL:** Because we think that  
15 there's more net benefit under this contract and it's  
16 the right business decision to make. We also feel  
17 that we want to do two things. And those two things  
18 are not necessarily in conflict. We want to keep our  
19 retail rates as low as possible to our customers, and  
20 we want a fair shot at earning our allowed return.  
21 And we saw more benefits to making this sale than to  
22 leaving the power on the broker. So that satisfies  
23 the better deal side of it.

24                           And we fashioned this proposal, which I  
25 think aligns the ratepayer interest and the company

1 shareholder interest together. Let's keep rates as  
2 low as we can from where they are now to retail  
3 customers and keep the chances as high as we can that  
4 we'll be allowed to earn our allowed return.

5 **COMMISSIONER DEASON:** Now, in formulating  
6 your proposal, all of the revenue in some form is  
7 either booked above the line or is flowed through a  
8 clause; is that correct?

9 **WITNESS RAMIL:** That's correct.

10 **COMMISSIONER DEASON:** Okay. Did you  
11 consider whether any of those revenues as incremental  
12 revenues should be utilized in the form of some type  
13 of accelerated depreciation, as opposed to simply  
14 including it as revenue above the line?

15 **WITNESS RAMIL:** No, we -- I don't recall us  
16 considering that.

17 **COMMISSIONER DEASON:** Well, in response to a  
18 question from Staff, you indicated that it's TECO's  
19 position that you do not have any stranded investment  
20 or potential for stranded investment?

21 **WITNESS RAMIL:** Yes.

22 **COMMISSIONER DEASON:** So it's your position  
23 then there's no need for any type of accelerated  
24 depreciation for generating assets?

25 **WITNESS RAMIL:** I don't believe so at this

1 point. I think that one of the things to consider is  
2 that with our proposal -- you know, these are very  
3 important numbers, but if we look at this, helping to  
4 contribute to a larger deferred revenue pot, maybe  
5 there's something that could be done with those  
6 dollars, I don't know.

7 **COMMISSIONER DEASON:** The deferred revenue  
8 under the stipulation?

9 **WITNESS RAMIL:** Correct.

10 **COMMISSIONER DEASON:** That's all.

11 **CHAIRMAN JOHNSON:** Any other questions?

12 **COMMISSIONER CLARK:** I have a question.

13 Mr. Ramil, when do these contracts end again?

14 **WITNESS RAMIL:** The FMPA contract ends in  
15 2001 with some issues with respect to pricing that  
16 could have it end at the end of 1999.

17 **COMMISSIONER CLARK:** And what is the  
18 Lakeland?

19 **WITNESS RAMIL:** Lakeland goes through 2006,  
20 but that also includes that from 2001 on, every year,  
21 Tampa Electric can take a look at it and maybe not  
22 continue the contract; we have that option.

23 **COMMISSIONER CLARK:** Okay. On what basis  
24 can you exercise that option?

25 **WITNESS RAMIL:** Look at our costs and see if

1 it's no longer something that we want to keep doing  
2 with respect to Lakeland.

3 COMMISSIONER CLARK: Costs only?

4 WITNESS RAMIL: Costs only. Because what --  
5 if I could explain a little bit. As we view the  
6 market going forward, we've identified another need  
7 for capacity, we look around the state. And as we  
8 have made these type of sales, which are  
9 opportunity-type sales, we don't particularly want to  
10 go beyond 2001 or so with this type of sale because  
11 somewhere we think a little bit beyond that, capacity  
12 is going to get tighter in the state and the market  
13 will shift. So we want to make sure that when that  
14 happens, if we do have resources to sell, we are  
15 getting the market prices which hopefully will be  
16 higher, and we won't be sitting here having this  
17 issue.

18 So Lakeland -- I'm sorry, FMPA, because it's  
19 a baseload sale and it's around the clock, we don't  
20 want to go beyond that with this type of sale and  
21 maybe when those margins on the broker turn around,  
22 we'd rather go on the broker.

23 Lakeland is a peaking sale. And as we have  
24 looked at, at our incremental costs with respect to  
25 that sale, we have set ourselves a higher cost benefit

1 ratio. The cost benefit ratio of the Lakeland sale is  
2 almost 3, it's very strong. But there is more risk in  
3 projecting the incremental cost or the peaking sale.  
4 So we negotiated in that look in 2001 to make sure  
5 this still makes sense to us.

6 **COMMISSIONER CLARK:** What are the statewide  
7 margin of reserves for the '98 through 2006?

8 **WITNESS RAMIL:** Statewide?

9 **COMMISSIONER CLARK:** Well, let me back it  
10 up. What were the margins of reserve you were looking  
11 at for those years?

12 **WITNESS RAMIL:** They kind of range in the  
13 mid teens. They stay pretty steady because -- but  
14 that's because people have plans to add new capacity  
15 after about 2003. And that's where -- when you start  
16 getting into the incremental cost of new capacity, you  
17 may start to see that market swing. The FMPA is short  
18 of that. The Lakeland, we have the look in 2001 to  
19 help us.

20 **COMMISSIONER CLARK:** Well, then let me ask  
21 you. Do you know what the statewide margin of reserve  
22 is currently projected to be for '98, '99, 2000 and  
23 2001?

24 **WITNESS RAMIL:** Statewide? No, I don't. My  
25 recollection is that it's probably in the mid teens.

1           **COMMISSIONER CLARK:** Do we have a rule on  
2 what the margin of reserve should be statewide?

3           **WITNESS RAMIL:** I think each utility has its  
4 own criteria that has been examined in need cases.  
5 You have a 15% standard that is used for qualifying  
6 for interchange purposes, but I think the Commission  
7 made it very clear that that wasn't a standard for  
8 reliability to add new capacity.

9           **COMMISSIONER CLARK:** But would you say the  
10 statewide margin or reserve for the years '98, '99,  
11 2000 and 2001 is around 15?

12           **WITNESS RAMIL:** I think so.

13           **COMMISSIONER CLARK:** Okay.

14           **CHAIRMAN JOHNSON:** Any other questions,  
15 Commissioners? Redirect.

16           **COMMISSIONER CLARK:** Let me ask one more.  
17 Why is it you concluded that the buyer's market will  
18 remain for the length of these contracts?

19           **WITNESS RAMIL:** The real need for capacity  
20 is -- we think is going to be realized by the entire  
21 market. Probably a couple of years after the end of  
22 the FMPA contract, maybe one year afterwards. So we  
23 think it's going to go on for a while.

24           **COMMISSIONER CLARK:** Can you explain to me  
25 why you believe that? What are the factors you looked



1 at to make that determination?

2           **WITNESS RAMIL:** Mainly, when people are  
3 starting to add new capacity and all of the existing  
4 capacity in the state becomes firmed up, we're  
5 starting to see several people come out with requests  
6 for proposals for capacity in the 2002 through 2008  
7 time period. Those things tell us that in that period  
8 of time people are becoming concerned if there's going  
9 to be enough capacity at that point in time.

10           And we can't tell you exactly what it is,  
11 but that's the best indicator that we see right now.

12           **COMMISSIONER CLARK:** Is it fair to say that  
13 whether or not this is a good deal for the customers  
14 depends on you being right that it is in fact -- it  
15 will, in fact, remain a buyer's market for the length  
16 of the contract?

17           **WITNESS RAMIL:** I think that is a part of  
18 it. What we have tried to do with our original  
19 proposal and what we have done with the suggestion I  
20 made this morning for the Commission to consider is to  
21 do two things; one is in our basic proposal, with  
22 respect to the clauses and keeping those whole as a  
23 result of these sales, no impact to the customers.

24           And, by the way, when we analyze these sales  
25 looking forward, included in the cost benefit analysis

1 for the customers we included the lost broker sales,  
2 80%, in that, so we've considered that, and the  
3 analysis is conservative from that standpoint. We've  
4 got no downside to the customers. What we added this  
5 morning was an addition to no downside, a guaranteed  
6 \$2 million benefit. And we feel that our estimates  
7 are good. It's based on good sound data.

8           As far as the utility projecting, going to  
9 about the year 2001, it is not that far away. And  
10 what we're doing, we feel confident to the standpoint  
11 that of the 10 million in benefits we see in total,  
12 we'll guarantee 2 million of them.

13           **COMMISSIONER CLARK:** What was the amount of  
14 lost broker sales you concluded would likely be lost?

15           **WITNESS RAMIL:** I don't know. Perhaps  
16 Ms. Branick has that.

17           **COMMISSIONER CLARK:** Okay. Thank you.

18           **COMMISSIONER DEASON:** When you said there's  
19 no downside risk, that's making the assumption that  
20 the lost broker sales revenue are less than the  
21 benefits derived from your contract sales.

22           **WITNESS RAMIL:** In these benefits that we  
23 calculated that Ms. Branick and I are testifying too,  
24 included in the incremental cost of making the sale we  
25 included the 80% that would have gone to the customers

1 through the broker, but will not because the resources  
2 are being tied up on this sale. So that's been  
3 captured. To the extent --

4 **COMMISSIONER DEASON:** So the 9.9 million is  
5 net of that?

6 **WITNESS RAMIL:** Net of that. To the extent  
7 that we were high in our broker margin projections,  
8 the benefits will be more; to the extent that we were  
9 low in our broker margins, the benefits will be less.

10 **MR. WILLIS:** No redirect.

11 **CHAIRMAN JOHNSON:** I'm sorry?

12 **MR. WILLIS:** No redirect.

13 **CHAIRMAN JOHNSON:** Exhibits.

14 (Witness Ramil excused.)

15 - - - - -

16 **MR. McWHIRTER:** FIPUG offers Exhibits 2  
17 through 4. One is already into evidence.

18 **CHAIRMAN JOHNSON:** We'll admit 2, 3, and 4  
19 without objection.

20 (Exhibits 2, 3 and 4 were received in  
21 evidence.)

22 **MS. PAUGH:** Staff offers Exhibit 5.

23 **CHAIRMAN JOHNSON:** Exhibit 5 will be  
24 admitted without objection.

25 (Exhibit 5 received in evidence.)

1           **MR. WILLIS:** Chairman Johnson, in the  
2 Prehearing Order it was agreed that Mr. Pollock would  
3 testify at such a time as necessary to assure that his  
4 testimony is concluded by 5:00. I believe that we  
5 ought to take Mr. Pollock now.

6           **MS. KAUFMAN:** PIPUG has no objection.

7           **CHAIRMAN JOHNSON:** Very well, I think that  
8 will be fine. Mr. Pollock.

9           We'll take a 10-minute break.

10          (Brief recess.)

11          - - - - -

12          **CHAIRMAN JOHNSON:** We're going to go back on  
13 the record. We had a couple of issues, the  
14 preliminary issue on the Staff's Motion to Compel. I  
15 did have an opportunity to review Staff's motion and  
16 also the comments and the initial filing of TECO and  
17 the notes from your argument today. I'm going to  
18 grant the Motion to Compel. I know that you raise as  
19 a procedural matter that you didn't think that this  
20 was appropriate, but I can't see any procedural rules  
21 that Staff violated. You did have the opportunity  
22 today to respond to that. Your response was similar  
23 to that which you made earlier, and I believe that was  
24 quite adequate as it relates to the issue of  
25 relevance.

1           It appears to me in looking at both the  
2 written arguments and listening to the oral debate  
3 that has occurred, that TECO refers to the incentives  
4 to encourage it to make the wholesale sales and that  
5 is an issue that has been raised by TECO. I  
6 understand your arguments as it relates to -- that  
7 we've now using a market based pricing methodology and  
8 that we shouldn't be looking at cost based pricing  
9 methodologies, but I don't think that's what Staff is  
10 doing through their questioning or how their  
11 questioning has been framed. The price that TECO is  
12 paying for the coal and transport isn't at issue and  
13 that isn't where the question or the interrogatory is  
14 directed. But the interrogatory goes to the benefit  
15 and the incentive analysis for the shareholders and  
16 for the customers, whether there's a need for an  
17 incentive and if there are other benefits. I believe  
18 that in the context of this proceeding that it is  
19 indeed relevant, and it will be useful to the  
20 Commission in its analysis of this particular issue.

21           So with that, you wanted it as a late?

22           **MS. FAUGH:** Chairman Johnson, yes, please.  
23 Staff would request that that be filed as a late-filed  
24 exhibit and part of the record of these proceedings.

25           **CHAIRMAN JOHNSON:** I'm sorry?

1           **MS. PAUGH:** And part of the record, made  
2 part of the record of these proceedings.

3           **CHAIRMAN JOHNSON:** Well, then, let's go  
4 ahead at this point in time and identify it as -- give  
5 me a -- it will be No. 6, but a short title will be  
6 TECO's response to Interrogatory -- was it No. 5?

7           **MS. PAUGH:** No. 5.

8           **CHAIRMAN JOHNSON:** No. 5, and will be marked  
9 as a late-filed.

10           (Late-Filed Exhibit 6 identified.)

11           **MR. WILLIS:** Commissioner, we will, of  
12 course, comply with your order, but we will request  
13 that that exhibit be treated as confidential. And  
14 we'll comply with your rules with respect to that.

15           **CHAIRMAN JOHNSON:** Thank you. And I think  
16 maybe at one of the breaks you can have an  
17 opportunity -- I know also in your motion you stated  
18 that it might be burdensome and may take you a while  
19 to compile that information, if you could then discuss  
20 that with Staff and we can talk about how soon you  
21 would be able to get that to the Commission.

22           I think then we are ready for our next  
23 witness.

24           **MS. KAUFMAN:** FIPUG would call Mr. Jeffry  
25 Pollock.

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**JEFFRY POLLOCK**

was called as a witness on behalf of the Florida Industrial Power Users Group and, having been duly sworn, testified as follows:

**DIRECT EXAMINATION**

**BY MS. KAUFMAN:**

**Q** Mr. Pollock, have been sworn?

**A** Yes, I have.

**Q** Would you state your name and business address for the record, please?

**A** Jeffry Pollock. My business address is Post Office Box 412000, St. Louis, Missouri.

**Q** On whose behalf are you appearing in these proceedings?

**A** I'm appearing on behalf of the Florida Industrial Power Users Group or FIPUG.

**Q** Mr. Pollock, did you file 16 pages of prefiled direct testimony in Appendix A in this docket?

**A** Yes.

**Q** And do you have any changes or corrections to that originally prefiled testimony?

**A** Yes, I do.

**Q** Would you give us those, please?

1           **A**     Yes. The first is on Page 2 of the  
2 testimony. Line 16, strike the number "78%" and  
3 replace it with "80%." Line 17, strike "22%" and  
4 insert "20%."

5                     The next set of changes is on Page 5. Line  
6 23, strike "22%" and replace it with "20%." Also  
7 strike the number "2.2" and replace it with "2.0."  
8 Finally, on Line 25, insert another "0" to the right  
9 of the decimal point, so that should read "\$0.000014."

10                    Consistent with these changes which, by the  
11 way, were prompted by a revision in the cost benefit  
12 analysis that Tampa Electric had made, I have some  
13 further changes. Page 6 of the testimony, Line 1,  
14 again strike "78%" and replace with "80%."

15           **Q**     Mr. Pollock, let me interrupt you. Your  
16 revisions to Pages 6 through 8, those are been made  
17 and provided to the parties; is that correct?

18           **A**     Yes, they have.

19                    **MS. KAUFMAN:** So that might cut that short.  
20 I do have some additional copies if the Commissioners  
21 do not have it. Okay.

22           **Q**     (By Ms. Kaufman) Did you also have a  
23 change on Page 15?

24           **A**     Yes. Page 15, Line 10, strike the word  
25 "further" and replace it with the word



1 "alternatively."

2 CHAIRMAN JOHNSON: What was that one?

3 Q (By Ms. Kaufman) Could you repeat that,  
4 please, on Page 15?

5 A Yes. Strike -- on Line 10 of Page 15,  
6 strike the word "further" and replace it with the word  
7 "alternatively."

8 Q And finally, Mr. Pollock, did you have two  
9 changes on revised Page 6?

10 A Yes. On Line 13 in the question, strike  
11 "22%" and replace it with "20%." And on Line 22,  
12 revise the number which currently reads "70.5 million"  
13 to "71.5 million."

14 Q Now with those changes and your revised  
15 pages, if I asked you the questions in your prefiled  
16 testimony today, would your answers be the same?

17 A Yes.

18 MS. KAUFMAN: I'd ask that Mr. Pollock's  
19 prefiled direct testimony and his revised pages be  
20 inserted in the record as though read.

21 CHAIRMAN JOHNSON: It will be inserted as  
22 though read.

23 Q (By Ms. Kaufman) Mr. Pollock, did you also  
24 have an exhibit attached to your testimony consisting  
25 of two documents?

1           **A**    Yes, I do.

2           **Q**    And did you file a revised Document No. 1?

3           **A**    Yes.

4           **Q**    (By Ms. Kaufman) Chairman Johnson, if we  
5 could have an exhibit number for those two documents?

6                   **CHAIRMAN JOHNSON:** Do you want them  
7 identified as a composite exhibit?

8                   **MS. KAUFMAN:** That will be fine.

9                   **CHAIRMAN JOHNSON:** Exhibit No. 7 and it will  
10 be Jeffry Pollock's composite exhibit.

11                           (Composite Exhibit 7 marked for  
12 identification.)

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**BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION**

**DIRECT TESTIMONY**

**OF**

**JEFFRY POLLOCK**

1     **Q     PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.**

2     **A     My name is Jeffry Pollock. My business address is 1215 Fern Ridge Parkway,**  
3     **Suite 208; St. Louis, Missouri 63141-2000.**

4     **Q     WHAT IS YOUR OCCUPATION AND BY WHOM ARE YOU EMPLOYED?**

5     **A     I am an energy and regulatory consultant and a principal in the firm of Brubaker**  
6     **& Associates, Inc. (BAI).**

7     **Q     PLEASE STATE YOUR EDUCATIONAL BACKGROUND AND EXPERIENCE.**

8     **A     I have a Bachelor of Science Degree in Electrical Engineering and a Masters in**  
9     **Business Administration from Washington University. Since graduation in 1975,**  
10    **I have been engaged in a variety of consulting assignments including energy and**  
11    **regulatory matters in both the United States and several Canadian provinces.**  
12    **More details are provided in Appendix A to this testimony.**

13    **Q     ON WHOSE BEHALF ARE YOU PRESENTING TESTIMONY IN THIS**  
14    **PROCEEDING?**

15    **A     I am appearing on behalf of the Florida Industrial Power Users Group (FIPUG).**  
16    **FIPUG members are customers of Tampa Electric Company (TECo). They**  
17    **purchase substantial quantities of electric power and energy under various firm**  
18    **and interruptible tariffs.**

19    **Q     WHAT IS THE PURPOSE OF YOUR TESTIMONY?**

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1 A I shall assess TECo's proposed retail regulatory treatment of its new wholesale  
2 sales to the Florida Municipal Power Agency (FMPA) and the City of Lakeland  
3 (Lakeland). I have also conducted a limited review of TECo's cost/benefit  
4 analysis, even though I firmly believe that such an analysis is irrelevant in  
5 determining the appropriate regulatory treatment of the new wholesale sales.

6 Q HAVE YOU PREPARED ANY EXHIBITS IN CONNECTION WITH YOUR  
7 TESTIMONY IN THIS PROCEEDING?

8 A Yes. I am sponsoring one exhibit consisting of two documents, a copy of which  
9 is appended to this testimony. These exhibits were prepared either by me or  
10 under my supervision and direction.

11 Summary and Recommendations

12 Q SHOULD TECO'S PROPOSED RETAIL REGULATORY TREATMENT OF THE  
13 NEW WHOLESALE SALES BE ADOPTED?

14 A No. TECo has not provided any assurances that retail customers will realize  
15 benefits that outweigh the costs associated with the new wholesale sales. Under  
16 its proposed regulatory treatment, TECo would retain <sup>80%</sup> 78% of the net benefits,  
17 while retail customers would retain only <sup>20%</sup> 22%. These minimal benefits could easily  
18 be offset by higher fuel costs because the dedication of coal-fired capacity to the  
19 wholesale market will make it unavailable to retail customers for an extended  
20 period. In other words, TECo may have to rely on more expensive resources to  
21 meet retail customers' needs.

22 However, even assuming that the projected benefits to retail customers  
23 were to outweigh the costs, the base portions of the transactions should be

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1 treated as separated sales for both the adjustment clause calculations and  
2 earnings monitoring reports. As discussed in more detail later:

- 3 • Retail customers are paying 100% of the embedded costs of the  
4 system resources (generation and transmission) being used to  
5 support the FMPA and Lakeland sales. Fairness demands that  
6 they also receive the benefits derived from the further use of these  
7 resources.
  
- 8 • Separation will prevent cost shifting, ensure that competitive  
9 wholesale sales are not being subsidized by regulated retail sales  
10 and create a more level competitive playing field. A regulated  
11 utility should not be permitted to gain a competitive advantage over  
12 other wholesale entities which do not have the luxury of using their  
13 "captive" customers to subsidize discounted wholesale rates while  
14 providing adequate returns to their shareholders.

15 Finally, as the electric industry becomes increasingly more competitive  
16 (both at the wholesale and at the retail level), this Commission should prevent  
17 attempts by regulated electric utilities to use their market power to thwart  
18 competition. This can be achieved only by requiring utility investors to bear the  
19 revenue shortfall between fully allocated embedded costs and the revenues  
20 derived from competitive sales.

21 **The Nature of the New Wholesale Sales**

22 **Q IS THERE ANY DISPUTE THAT THE FMPA AND LAKELAND TRANSACTIONS**  
23 **QUALIFY AS "SEPARATED SALES" AS THE TERM HAS BEEN PREVIOUSLY**  
24 **DEFINED BY THIS COMMISSION?**

25 **A** No. Both of the new wholesale sales are long-term (with a duration greater than  
26 one year); and according to the Interchange Contracts between TECo and FMPA  
27 and TECo and Lakeland, TECo is committing system resources to support these  
28 customers' base capacity and energy requirements. For example, under the  
29 FMPA agreement:

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Contracted capacity and contracted energy shall be served from all or any combination of the four (4) generating units that comprise the generating resources as long as sufficient capacity and energy is available from those resources that is not subject to existing prior commitments of Big Bend Station and Francis J. Gannon Station coal-fired resources that include the generating resource(s). [TECo Exhibit No. \_\_\_\_ (KAB-1), Document No. 2, Page 5]

Exhibit A of the FMPA agreement identifies the four generating units as including Big Bend Unit Nos. 2 and 3 and Gannon Units 5 and 6.

Supplemental capacity and associated energy will be provided to FMPA and Lakeland on an as-available basis. This portion of the new wholesale sales can be categorized as non-separated sales.

TECo is using its transmission system to deliver the contracted power and energy requirements under both the FMPA and Lakeland agreements. TECo is charging FMPA and Lakeland for the transmission and ancillary services but not sharing the revenue with retail ratepayers.

**Q WHAT IS THE COMMISSION'S POLICY REGARDING SEPARATED WHOLESALE SALES?**

**A** The Commission's policy was articulated in Docket No. 970001-EI, Order No. PSC-97-0262-FOF-EI, issued on March 11, 1997. The Commission found that:

. . . as a generic policy, there shall be uniform cost allocation between the wholesale and retail markets for all prospective separable sales. Thus, we shall impute revenues in the fuel adjustment clause in the event the actual fuel revenues a utility receives from a separable sale are less than average system fuel costs. A utility's shareholders will, in effect, be required to pay for any shortfall associated with fuel revenues if the actual fuel revenues the utility collects are less than the average system fuel costs we impute. Imputation of fuel revenues will protect the retail ratepayer from automatic increases in fuel cost responsibility.

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This process protects the retail market from subsidizing the competitive wholesale market.

Id. at 3.

**Q WILL THE COMMISSION ALSO CONSIDER ALTERNATIVE REGULATORY TREATMENTS OF NEW WHOLESALE SALES ON A CASE-BY-CASE BASIS?**

**A** Yes. In the aforementioned order, the Commission indicated that, as an exception to the general rule, it would allow a utility to demonstrate "... on a case-by-case basis, that each new sale does, in fact, provide overall benefits to the retail ratepayers. (Id. at 4, emphasis supplied). However, it is clear that the utility has the burden to prove that the actual benefits of new wholesale sales would clearly outweigh the costs from the retail customers' perspective.

**Cost/Benefit Analysis**

**Q HAS TECO SUBMITTED A COST/BENEFIT ANALYSIS IN THIS PROCEEDING?**

**A** Yes. This analysis purportedly shows that retail customers would benefit from the new wholesale sales. Therefore, TECo is requesting a variance from this Commission's general practice of treating new long-term firm wholesale sales as separated for adjustment clause and regulatory monitoring purposes.

**Q HAS TECO CONCLUSIVELY DEMONSTRATED THAT THE BENEFITS TO ITS RETAIL CUSTOMERS FROM THESE NEW WHOLESALE SALES WILL MORE THAN OUTWEIGH THE ASSOCIATED COSTS?**

**A** No. First, based on TECo's own projections, retail customers would receive only <sup>20%</sup>~~22%~~ of the net benefits derived from the new wholesale sales or about <sup>2.0</sup>~~\$2.2~~ million net present value (NPV) over the duration of the agreements. This would translate into a benefit of only \$0.00014<sup>0</sup> per kWh sold to retail customers. The

1 customers' share of the projected benefits is small compared to the 80% that  
2 TECo's shareholders would retain. This sharing mechanism is virtually the  
3 opposite of the Commission's longstanding 20/80 sharing of margins from broker  
4 sales between the utility and its retail customers, respectively.

5 Second, and perhaps more importantly, whether any benefits will  
6 materialize at all will depend critically on the level of incremental fuel cost  
7 associated with the new wholesale sales. As the Commission is well aware, any  
8 forecast that depends on projections of fuel costs is speculative at best. It would  
9 not be good public policy to approve a proposed retail regulatory treatment for  
10 wholesale sales that relies so heavily on projected fuel costs that are subject to  
11 extreme fluctuation.

12 Q HOW DID YOU DETERMINE THAT RETAIL CUSTOMERS WOULD RECEIVE  
13 ONLY <sup>20%</sup>~~22%~~ OF THE NET BENEFITS FROM THE NEW WHOLESALE SALES?

14 A The analysis is provided in Exhibit <sup>Comp</sup>7 (JP-1), Document No. 1. All of the  
15 information presented in this exhibit was derived from TECo Exhibit \_\_\_\_ (KAB-1),  
16 Document Nos. 4, 5, 6 and 7. The amounts shown in Document No. 1 are stated  
17 on a net present value (NPV) basis.

18 The starting point for TECo's cost/benefit analysis is the assumption that  
19 the new wholesale sales will generate \$81.4 million (NPV) of incremental  
20 revenues. TECo then proposes to determine the incremental cost of fuel, the cost  
21 of additional SO2 allowances consumed, and the variable O&M expense  
22 associated with these sales. These incremental costs total about <sup>71.5</sup>~~\$70.5~~ million  
23 (NPV). Fuel would comprise \$65.9 million (NPV), or 93%, of the incremental  
24 costs of the new wholesale sales. In addition, because TECo is projecting to add



1 peaking capacity during the duration of the Lakeland agreement, TECo has  
2 estimated the incremental cost of these capacity additions to be \$0.8 million  
3 (NPV).

4 The total incremental cost of the new wholesale sales is projected by  
5 TECo to be \$71.5 million (NPV). Thus, TECo would derive \$9.9 million (NPV) of  
6 net benefits. Stated differently, the new wholesale sales would provide a  
7 contribution to fixed costs of \$9.9 million (NPV), according to TECo's projections.

8 **Q WHAT PORTION OF THE \$9.9 MILLION OF NET BENEFITS IS TECO**  
9 **PROPOSING TO RETAIN FOR ITS SHAREHOLDERS?**

10 **A** TECo is proposing to retain 100% of the transmission revenue (\$5.9 million NPV)  
11 and 50% of the net non-fuel revenue (\$2.0 million NPV). Thus, TECo would  
12 retain \$7.9 million, or 80% of the \$9.9 million of net benefits derived from the new  
13 wholesale sales. This inequity is exacerbated by the fact that prior to the  
14 wholesale transaction, TECo's holding company, TECo Energy, will derive a profit  
15 from the transaction from its coal company, its coal transportation company and  
16 its non-regulated generating company. None of these profits will be shared with  
17 retail customers.

18 **Q HOW WOULD RETAIL CUSTOMERS BE AFFECTED IF TECO'S PROJECTIONS**  
19 **OF INCREMENTAL REVENUES AND ASSOCIATED INCREMENTAL FUEL**  
20 **COSTS WERE TOO OPTIMISTIC?**

21 **A** The benefits to retail customers could very well disappear if TECo's 10-year  
22 forecast projection of profitability either overstates the incremental revenues or  
23 understates the corresponding incremental fuel costs associated with the new  
24 wholesale sales. As can be seen in Document No. 1, retail customers would

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1 receive \$2.0 million (NPV) in net benefits based on TECo's projections. These  
2 benefits are only 2.5% of the projected incremental revenues and only 3.0% of the  
3 projected incremental fuel costs. In other words, if either the projected  
4 incremental revenues are overstated by 4.9% and/or the incremental fuel costs  
5 are understated by 6.1%, the net benefits to retail customers would disappear

6 **Q HAVE YOU HAD AN OPPORTUNITY TO EXAMINE EITHER THE**  
7 **REASONABLENESS OR THE SENSITIVITY OF TECO'S PROJECTIONS OF**  
8 **INCREMENTAL REVENUES AND FUEL COSTS ASSOCIATED WITH THE NEW**  
9 **WHOLESALE SALES?**

10 **A** No. I am awaiting receipt of discovery responses to determine the  
11 reasonableness and sensitivity of the projected annual costs and benefits, how  
12 these sales are being modeled and which resources would operate on the margin.

13 **Q WOULD A MORE IN-DEPTH ANALYSIS CHANGE YOUR**  
14 **RECOMMENDATIONS IN THIS PROCEEDING?**

15 **A** No. First, TECo has the burden of proof to demonstrate that retail customers will  
16 gain a real benefit from the new wholesale sales. It has failed to do so. TECo  
17 should have provided the Commission with a sensitivity analysis to determine the  
18 likelihood that benefits will materialize in each year that the new wholesale  
19 agreements are in effect.

20 Second, even if the sensitivity studies were to demonstrate that retail  
21 customers are likely to benefit, TECo has not provided any guarantee that retail  
22 customers will save money. Given the speculative nature of any long-term  
23 forecast, the Commission should not assume, absent a guarantee from the utility

1 that retail customers will ever see lower rates during the duration of the new  
2 wholesale agreements.

3 In summary, the Commission's policy on the regulatory treatment of  
4 separated wholesale sales should not be abandoned based on the results of a  
5 highly speculative cost-benefit analysis like the one submitted by TECo in this  
6 proceeding.

7 **Regulatory Treatment**

8 **Q TECO HAS CHARACTERIZED ITS PROPOSED REGULATORY TREATMENT**  
9 **AS A 50/50 SHARING OF THE REMAINING SALES PROCEEDS BETWEEN**  
10 **TECO AND RETAIL CUSTOMERS, YET YOU HAVE CHARACTERIZED TECO'S**  
11 **PROPOSAL AS A 78/22 SHARING. HOW DO YOU RECONCILE THE TWO**  
12 **POSITIONS?**

13 **A** TECo is assuming that it is entitled to retain all of the revenues associated with  
14 the cost of providing transmission and ancillary services to FMPA and Lakeland.  
15 In other words, TECo has characterized these transmission revenues as a cost  
16 which it is proposing to charge itself in accordance with its FERC Open Access  
17 Tariff.

18 **Q IS IT APPROPRIATE TO CHARACTERIZE THE TRANSMISSION PORTION OF**  
19 **THE REVENUES DERIVED UNDER THE NEW WHOLESALE AGREEMENTS AS**  
20 **A COST INCURRED BY TECO?**

21 **A** No. To my knowledge, TECo is not incurring any additional generation or  
22 transmission investment to provide service to FMPA and Lakeland. In other  
23 words, the new wholesale sales represent an incremental use of TECo's  
24 transmission system (and generation resources in the case of ancillary services).

1 The revenues derived from this incremental use of the transmission system, thus,  
2 can be used to defray fixed costs. Finally, because the FMPA and Lakeland  
3 agreements were consummated subsequent to TECo's last base rate case, none  
4 of the transmission-related and ancillary costs now being caused by these  
5 customers have been allocated either directly to these customers or to TECo.

6 For all of the above reasons, it would not be appropriate to characterize  
7 the transmission charges as additional costs incurred by TECo when these  
8 incremental revenues are clearly available to defray TECo's existing transmission  
9 and ancillary service costs. Consequently, the transmission revenues should be  
10 treated as net benefits derived from the new wholesale sales.

11 **Q WAS THE ENVIRONMENT IN WHICH TECO NEGOTIATED THE NEW**  
12 **WHOLESALE SALES DIFFERENT FROM ITS NEGOTIATIONS WITH OTHER**  
13 **WHOLESALE CUSTOMERS?**

14 **A** No. The wholesale market has been competitive for some time now. A good  
15 example of the competition TECo has faced occurred in 1991, when TECo  
16 participated in a competitive solicitation process for the opportunity to serve the  
17 cities of Fort Meade and Wauchula. TECo was ultimately successful in capturing  
18 these sales from Florida Power Corporation, and it has been increasing its market  
19 share ever since.

20 **Q IS TECO'S PROPOSAL TO SHARE THE BENEFITS DERIVED FROM THE NEW**  
21 **WHOLESALE SALES APPROPRIATE?**

22 **A** No. The sharing of the benefits associated with long-term firm (i.e., separated)  
23 wholesale sales is inappropriate because retail customers are supporting 100%  
24 of the cost of system capacity resources (both generation and transmission) in

1 their base rates and through the various adjustment clauses. The capacity costs  
2 associated with TECo's purchases from the Hardee Power Partners, which is  
3 owned by a TECo affiliate, TECo Power Services (TPS), are being fully recovered  
4 from retail customers in the Capacity Cost Recovery Factor.

5 Thus, retail customers are entitled to receive all of the benefits associated  
6 with the long-term use of the facilities for which they, and they alone, are paying.  
7 This means that any benefits derived from these sales should be used to reduce  
8 retail rates. To do otherwise would be tantamount to forcing retail customers to  
9 subsidize TECo's ventures in the more competitive wholesale market.

10 **Q IS THERE ANY ISSUE THAT THE NEW WHOLESALE SALES ARE BEING**  
11 **PRICED BELOW TECO'S AVERAGE EMBEDDED COST?**

12 **A** No. According to TECo's witness, Mr. John B. Ramil, the fully allocated  
13 embedded cost to serve the new wholesale sales will exceed the incremental non-  
14 fuel revenues derived from these sales (Testimony at page 11, beginning at Line  
15 21). Thus, the wholesale sales are being priced below TECo's embedded cost.

16 **Q WHAT ARE THE IMPLICATIONS OF ALLOWING A REGULATED**  
17 **ELECTRIC UTILITY TO SELECTIVELY OFFER BELOW-COST DISCOUNTED**  
18 **RATES TO SOME CUSTOMERS WITHOUT PROVIDING ASSURANCES THAT**  
19 **ITS CAPTIVE CUSTOMERS WILL DERIVE BENEFITS?**

20 **A** TECo's proposed regulatory treatment would shift cost responsibility from  
21 competitive to regulated operations. That is, retail customers may experience  
22 adverse rate impacts as a result of the new wholesale sales. Such cost shifting  
23 will stifle competition because the utility, by virtue of forcing captive customers to  
24 underwrite its ventures in competitive wholesale markets, will gain an unwarranted

1 competitive advantage over other market participants who do not have the luxury  
2 of using their captive customers to offer subsidized rates. Such an outcome, in  
3 my opinion, would be contrary to good public policy and to the goal of increasing  
4 competition in the electric utility industry.

5 Until retail customers can choose their generation supplier, regulation must  
6 remain a surrogate for competition. Thus, retail customers should pay only their  
7 fully allocated embedded cost of service and no more.

8 **Q WOULD TREATING THE NEW WHOLESALE SALES AS SEPARATED SALES**  
9 **MINIMIZE SUCH COST SHIFTING BETWEEN COMPETITIVE AND REGULATED**  
10 **OPERATIONS?**

11 **A** Yes, it would. However, in TECo's case, it would not completely solve the  
12 problem. This is illustrated in Document No. 2, which is a comparison between  
13 the retail fuel and purchased power costs, the cost of purchased power from the  
14 Hardee Power Partners and the fuel cost associated with Schedule D wholesale  
15 sales.

16 As can be seen, the retail fuel adjustment charges (Column 1) are  
17 consistently higher than the fuel costs derived from Schedule D sales (Column 3).  
18 This result may be primarily attributed to the fact that TECo is dedicating above-  
19 contract and spot market coal purchases primarily to its wholesale operations. It  
20 is also attributable, in part, to the fact that TECo is purchasing expensive  
21 electricity from its affiliate, TPS, and charging the full cost of these purchases to  
22 its captive retail customers. The energy portion of these purchases is shown in  
23 Column 2 of Document No. 2.

1                   In other words, TECo is purchasing capacity and energy from its affiliate  
2 while, at the same time, it is selling system capacity and lower cost energy  
3 resources to its affiliate and to other wholesale market participants. This practice  
4 might be characterized as a further attempt to shift costs between competitive and  
5 regulated operations.

6           **Q    IN A COMPETITIVE MARKET, COULD A SUPPLIER CHARGE DIFFERENT**  
7           **PRICES FOR THE SAME COMMODITY?**

8           A    No. According to the testimony of TECo witness, Dr. Douglas R. Bohi, in a  
9 competitive market, ". . . it is not possible to charge different prices for the same  
10 commodity because of arbitrage." (Testimony at Page 11, Lines 12-14) On this  
11 point, I agree with Dr. Bohi.

12           **Q    ARE YOU CONTESTING THE PRUDENCE OF TECO'S PURCHASED POWER**  
13           **AND SALES AGREEMENTS?**

14           A    No. I am not suggesting that there is any impropriety in either TECo's purchased  
15 power or wholesale service agreements per se. What I am suggesting is that the  
16 Commission has an important role to play, as a surrogate for competition, to  
17 ensure that the dramatically different prices TECo is charging for retail and  
18 wholesale generation services is in the best interest of retail customers.

19           **Q    DR. BOHI ASSERTS THAT IF THE INCREMENTAL COST OF WHOLESALE**  
20           **SALES ARE COVERED BY INCREMENTAL REVENUES, RETAIL CUSTOMERS**  
21           **WILL NOT BE SUBSIDIZING WHOLESALE SALES. HOW DO YOU RESPOND**  
22           **TO HIS ASSERTION?**

23           A    Dr. Bohi's assertion is based on an erroneous assumption that a utility having low  
24 incremental operating costs is more efficient than a competing supplier that may



1 have higher operating costs but lower total costs. This is reminiscent of the  
2 doctor who tells a patient that "you are in great shape for the shape you are in"  
3 when in fact the patient may be terminally ill.

4 Q IS IT APPROPRIATE TO MEASURE EFFICIENCY SOLELY BASED ON  
5 INCREMENTAL COST?

6 A No. A firm may have low incremental costs simply because it has invested capital  
7 to offset variable production costs in anticipation of operating at a sufficiently high  
8 load factor to earn an adequate return. This is not a measure of efficiency. It is  
9 the result of a strategic decision to employ operating leverage.

10 Electric utilities have chosen to invest (or over-invest as some analysts  
11 now contend) in capital because, in a regulated environment, all additions to rate  
12 base would produce a higher return for the utility's stockholders. Traditional cost  
13 of service regulation rewarded investment because revenue requirements are the  
14 sum of return on investment (i.e., profits) and operating expenses (i.e., revenues  
15 = profits + expenses). It is wrong to characterize a firm that was incentivized to  
16 invest as necessarily being more efficient than another firm that chose instead to  
17 minimize overall costs.

18 The regulatory equation is in stark contrast to conditions in a competitive  
19 market where profits equal revenues minus expenses. Because price is market  
20 determined, the most efficient supplier will have a strong incentive to minimize the  
21 overall cost of goods sold to maximize the opportunity for profit. No distinction  
22 will be made between fixed and variable costs, or between average and  
23 incremental costs, as suggested by Dr. Bohi, in determining efficiency.



1 Q HOW SHOULD THE COMMISSION PROTECT TECO'S RETAIL CUSTOMERS  
2 FROM UNWARRANTED COST SHIFTING?

3 A Any revenue shortfall between the embedded costs associated with the new  
4 wholesale sales and the revenues derived from these sales should be borne by  
5 TECo at least until such time as TECo is able to demonstrate that, based on  
6 actual data, retail customers will be "held harmless."

7 Therefore, I recommend that there be no sharing of margins from new  
8 separated wholesale sales, and that 100% of the non-fuel revenues should be  
9 returned to retail customers, including all transmission and ancillary service  
10 charges. <sup>ALTERNATIVELY</sup> Further, TECo should be ordered to perform a jurisdictional separation  
11 study in which embedded costs are appropriately allocated to all long-term  
12 separated wholesale sales. This jurisdictional separation study should be the  
13 basis for measuring the earnings derived from TECo's retail operations. To do  
14 otherwise would artificially depress earnings from retail operations and reduce the  
15 potential for future refunds under the earnings cap approved in Docket No.  
16 960409-EI.

17 Q WOULD SUCH A POLICY DISCOURAGE UTILITIES FROM PARTICIPATING IN  
18 COMPETITIVE MARKETS?

19 A No. A prudently managed utility will use its best efforts to market surplus capacity  
20 and energy irrespective of whether it receives a specific monetary incentive for  
21 doing so. This is because maximizing off-system sales should enable a utility to  
22 minimize retail rates and, therefore, protect what many utilities are now realizing  
23 is their most valuable asset—their retail customers. Thus, a rate minimization

1 strategy will be critical to the future success of incumbent electric utilities in a fully  
2 competitive retail customer choice environment.

3 Q DOES THIS CONCLUDE YOUR DIRECT TESTIMONY?

4 A Yes, it does.

1           Q        (By Ms. Kaufman) Mr. Pollock, do you have  
2 a summary of your testimony?

3           A        Yes. Thank you and good afternoon,  
4 Commissioners. I'm testifying on behalf of FIPUG.  
5 Our primary recommendation in this proceeding, which  
6 addresses the regulatory treatment of two long term  
7 firm wholesale sales is that these sales and the costs  
8 be separated at least insofar as the base component.  
9 Alternatively, if these sales are not going to be  
10 separated, then it's our view that all of the nonfuel  
11 revenues, including transmission-related revenues  
12 derived from these sales, should be flowed back to  
13 retail customers in the form of a credit on their  
14 bills.

15                   Our rationale for this position is as  
16 follows: First, there's no dispute that retail  
17 customers are fully paying the costs of the resources  
18 that are being committed to the FMPA and Lakeland  
19 sales. Fairness demands that any benefits derived  
20 from the use of these retail rate base facilities  
21 should flow back to the retail customers in the form  
22 of lower rates. And as I included, that's not only  
23 the generation component of the revenues, but also the  
24 transmission component.

25                   TECO's proposal, basically, according to our

1 analysis, would require that only 20% of the net  
2 margins, that is the residual, would be flowed into  
3 the ratepayers pocketbooks and that 80% will be  
4 retained as operating revenues. Our analysis of this  
5 is, is that anytime you retain something in operating  
6 revenues, it will simply trickle down eventually to  
7 the shareholders in the form of earnings, unless in  
8 this case it happened to cause TECO's earnings cap to  
9 be exceeded. In other words, their proposal is pay  
10 the shareholders first. We disagree with that  
11 proposal. We think it causes undue risk for the  
12 ratepayers, and the ratepayers should not be put at  
13 risk for the performance of these sales.

14           Until this morning the company had provided  
15 no guarantee that any benefits of these sales would  
16 flow through to retail customers. It really hinges on  
17 whether or not -- at least it did before this morning,  
18 on whether the projected revenues would exceed  
19 projected incremental costs. And, of course, the  
20 largest single element of the projected incremental  
21 cost is the cost of fuel. And anytime you make  
22 multiyear projections of the cost of fuel, you're  
23 inviting problems. Any material change, either in  
24 revenues or incremental fuel costs or combination  
25 thereof, could very easily eliminate the residual

1 benefit, half of which could flow to retail customers.

2           The bottom line is that the ratepayers, not  
3 the shareholders, would have been completely at risk.  
4 Public policy in this instance, I think, demands --  
5 and I think we all recognize that we are in a real  
6 extraordinary time period -- a transition to  
7 competitive markets in electricity. And given that  
8 extraordinary time period, we believe it's the  
9 Commission that has to take the kind of extraordinary  
10 measures to ensure that the retail ratepayers under  
11 its supervision are fully protected.

12           There's a tremendous temptation on the part  
13 of regulated utilities to shift costs from the  
14 competitive arm of the utility into the safe harbor of  
15 regulation. Because in the safe harbor of regulation,  
16 there is an opportunity, although some would say a  
17 guarantee, to recover all costs.

18           You can prevent cost shifting by making sure  
19 in this instance that incremental costs are being  
20 appropriately defined to ensure that if the company's  
21 proposal is implemented, that full incremental cost of  
22 fuel is properly calculated. That's something that I  
23 have not been able to explore in this case, but it  
24 needs to be challenged.

25           Secondly, I think you need to consider this

1 case from the overall perspective of not where we are  
2 today, but how we got there. If a utility is allowed  
3 to overbuild and overinvest in capital and then turn  
4 around and sell the lowest cost resources to the  
5 wholesale market, this is going to leave the retail  
6 customers left holding the bag for the high capital  
7 costs or possibly even the high fuel costs of the  
8 remaining resources. That, too, is cost shifting.

9 FIPUG appreciates TECO's gesture this  
10 morning to guarantee \$2 million on a net present value  
11 basis as a benefit that would be used to reduce retail  
12 adjustment clause revenues, but quite frankly, we view  
13 this as too little and too late. As a matter of  
14 principle and fairness and consistent with your  
15 responsibility, Commissioners, to protect the public  
16 interest, it's our view that the stockholders should  
17 bear any shortfall between fully allocated costs and  
18 the revenues derived from competitive sales. And  
19 further, our view is not limited just to the wholesale  
20 markets because, as you know, the retail markets are  
21 also becoming ever so more competitive. To implement  
22 this remedy and to be consistent with the treatment of  
23 other similar competitive sales, we request that you  
24 require the full separation. Thank you.

25 Q Does that conclude your summary,

1 Mr. Pollock?

2 A Yes.

3 MS. KRAUFMAN: Mr. Pollock is available for  
4 cross examination.

5 MR. HOWE: I have no questions.

6 CHAIRMAN JOHNSON: TECO.

7 MR. HART: We have some questions, but since  
8 we are the only party that's adverse to this witness,  
9 we would like to conduct our cross examination after  
10 those in support of this position have completed their  
11 questioning.

12 CHAIRMAN JOHNSON: There's no one else left.  
13 Well, Staff?

14 MR. HART: Staff has taken a position the  
15 same as this witness's, and we'd like for them to put  
16 on their full case before we cross examine it.

17 CHAIRMAN JOHNSON: Staff, what's your  
18 response?

19 MS. PAUGH: Staff only has a couple of  
20 questions, we are happy to ask it now. It makes no  
21 difference to us.

22 CHAIRMAN JOHNSON: Well, if Staff doesn't  
23 object --

24 MS. PAUGH: We don't object to their going  
25 last.

1                   **MR. HART:** Thank you.

2                                   **CROSS EXAMINATION**

3 **BY MS. FAUGH:**

4           **Q**     Mr. Pollock, my primary question is very  
5 simple. In your opinion, does the treatment that  
6 Tampa Electric propose have an anticompetitive affect  
7 vis-a-vis other wholesale sellers of electricity? And  
8 I'm primarily referring to entities such as  
9 independent power producers.

10           **A**     Yes, it's my view that anytime an electric  
11 utility that has captive customers can use those  
12 captive customers as a base to support earnings, while  
13 at the same time is offering discounted rates for  
14 competitive sales, has a competitive advantage over  
15 other entities, like independent power producers whose  
16 shareholders and shareholders alone are at risk for  
17 their success or failure.

18                   **MS. FAUGH:** Thank you. That's all I had.

19                   **MR. HART:** In view of the summary and the  
20 cross examination that's occurred, we have no  
21 questions.

22                   **CHAIRMAN JOHNSON:** You said you have no --  
23 your mike is off, but I think you said you have no  
24 questions?

25                   **MR. HART:** I said in view of the summary and



1 the cross examination that's occurred, we have no  
2 questions.

3 **CHAIRMAN JOHNSON:** Very well. Exhibits.

4 **MS. KAUFMAN:** FIPUG would move Exhibit 7.

5 **CHAIRMAN JOHNSON:** That will be admitted  
6 without objection. Mr. Pollock, you are excused.

7 (Exhibit 7 received in evidence.)

8 (Witness Pollock excused.)

9

- - - - -

10 **WITNESS POLLOCK:** Thank you much.

11 **COMMISSIONER KIESLING:** If we keep going  
12 like that, we may finish today.

13 **CHAIRMAN JOHNSON:** TECO, are we going back  
14 then to Douglas Bohi?

15 **MR. WILLIS:** Bohi.

16 **CHAIRMAN JOHNSON:** And we will be taking  
17 Mr. Bohi's direct and rebuttal?

18 **MR. WILLIS:** Yes.

19 **MR. LONG:** Yes, that's correct.

20 Chairman Johnson, may I proceed?

21 **CHAIRMAN JOHNSON:** Yes, sir. And the  
22 witness was sworn this morning, were you not?

23 **WITNESS BOHI:** Yes, I am.

24

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**DOUGLAS R. BOHI**

was called as a witness on behalf of Tampa Electric Company and, having been duly sworn, testified as follows:

**DIRECT EXAMINATION**

**BY MR. LONG:**

**Q** Are you the Douglas R. Bohi who has filed both direct and rebuttal testimony in this proceeding?

**A** Yes, I am.

**Q** Do you have any changes or corrections to make to any of your direct or rebuttal testimony?

**A** I have a few minor typographical errors that I could correct. I'm in my direct testimony on Page 17, Line 14, the word "lead" should be "load."

**COMMISSIONER GARCIA:** What page are we on?

**WITNESS BOHI:** Page 17, Line 14.

**CHAIRMAN JOHNSON:** The word "lead" should be what?

**WITNESS BOHI:** "Load." So it reads "retail load." In my rebuttal testimony on Page 5, Line 9, the word "that" should be deleted. Page 10, Line 1, the end of that line should read "included in."

**COMMISSIONER GARCIA:** Page 10, line?

**WITNESS BOHI:** 1. Page 13, Line 4, the word "utility" should be correctly spelled as I-T-Y.

1           **COMMISSIONER GARCIA:** What line on Page 13?

2           **WITNESS BOHI:** That is Line 4 on Page 13.

3           And I believe that's it.

4           **Q**        **(By Mr. Long)** Dr. Bohi, was this direct  
5 and rebuttal testimony prepared by you under your  
6 direction and supervision?

7           **A**        Yes, it was.

8           **Q**        If I were to ask you the questions that  
9 appear in this direct and rebuttal testimony today  
10 while you are under oath, would your responses be the  
11 same?

12          **A**        Yes, they would.

13          **MR. LONG:** Chairman Johnson, I ask that  
14 Dr. Bohi's direct and rebuttal testimony be inserted  
15 in the record as though read.

16          **CHAIRMAN JOHNSON:** It will be so inserted.

17          **Q**        **(By Mr. Long)** Dr. Bohi, with regard to  
18 your direct testimony, did you prepare an appendix  
19 which contains your experience and publications?

20          **A**        Yes, I did.

21          **MR. LONG:** Chairman Johnson, I ask that the  
22 appendix to Dr. Bohi's direct testimony be marked for  
23 purposes of identification?

24          **CHAIRMAN JOHNSON:** It will be marked as  
25 Exhibit 8.

(Exhibit 8 marked for identification.)

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BEFORE THE PUBLIC SERVICE COMMISSION

DIRECT TESTIMONY

OF

DOUGLAS R. BOHI

I. INTRODUCTION AND QUALIFICATIONS

Q. Please state your name and business address.

A. My name is Douglas R. Bohi. My business address is Charles River Associates Incorporated, 1001 Pennsylvania Avenue, N.W., Suite 750 North, Washington, D.C. 20004.

Q. By whom are you employed?

A. I am a Vice President of Charles River Associates Incorporated, an economics consulting firm with offices in Washington, Boston, and Palo Alto.

Q. Please describe your educational background and prior work experience.

A. I have been awarded a bachelor of science degree in economics from Idaho State University (1962) and a Ph.D. in economics from Washington State University (1967). Prior

1 positions I have held since receiving my Ph.D. include:  
2 Economist in the Office of the Assistant Secretary of  
3 Defense for Systems Analysis; Economist for Caterpillar  
4 Tractor Company; Professor of Economics and Chairman of the  
5 Economics Department at Southern Illinois University;  
6 Senior Fellow and Director of the Energy and Natural  
7 Resources Division at Resources for the Future,  
8 Incorporated; and Chief Economist and Director of the  
9 Office of Economic Policy at the Federal Energy Regulatory  
10 Commission.

11  
12 While at Resources for the Future, I concentrated on  
13 research that would help explain how energy markets,  
14 including electricity markets, behave and how various kinds  
15 of government regulation affect market efficiency. I have  
16 authored or co-authored eight books and numerous articles  
17 on various aspects of energy market behavior and energy  
18 policy issues. [My résumé is attached as Appendix 1.]  
19

20 Q. Have you testified before the Florida Public Service  
21 Commission before?  
22

23 A. No, I have not.  
24

25 Q. On whose behalf are you testifying in this proceeding?

1 A. I am testifying on behalf of Tampa Electric.

2

3 II. PURPOSE AND SUMMARY OF TESTIMONY.

4

5 Q. What is the purpose of your testimony?

6

7 A. The purpose of my testimony is to describe the basic  
8 economic principles that should be used in determining how  
9 the revenues and costs associated with the wholesale sales  
10 of power to Florida Municipal Power Agency (FMPA) and to  
11 the City of Lakeland (Lakeland) should be reflected in the  
12 retail jurisdiction. Based on these principles, both  
13 transactions are profitable in the sense that the  
14 additional revenues received will exceed the additional  
15 costs incurred to serve each of the two transactions.  
16 Thus, both sales yield net benefits. The Commission should  
17 encourage these types of sales and would, in fact,  
18 discourage them if the cost of these transactions were  
19 imputed at their average cost rather than their incremental  
20 cost.

21

22 Q. Please summarize your testimony.

23

24 A. My testimony uses traditional economic analysis to show  
25 that, to maximize economic efficiency for the firm and for

1 society, firms should produce and offer for sale any  
2 increment of output where price (or, equivalently, average  
3 revenue) at least covers the incremental costs of  
4 production, even if the price is less than the average cost  
5 of production. Put another way, incremental wholesale  
6 sales are profitable as long as they make a contribution to  
7 fixed costs. This condition is satisfied by the sale of  
8 power to FMPA and Lakeland.

9  
10 The wholesale market for power in Florida is highly  
11 competitive, implying that individual sellers such as Tampa  
12 Electric are unable to determine the market price and must  
13 be willing to sell at a price that the market will bear.  
14 In their assessment of whether each individual transaction  
15 is profitable, sellers will determine whether the price  
16 covers the incremental cost of production. Market  
17 efficiency is achieved if the seller with the lowest  
18 incremental cost is the one that makes the sale.

19  
20 If the Commission requires the imputed cost of wholesale  
21 sales to be set at average cost rather than incremental  
22 cost, the correct efficiency condition will not be  
23 achieved. The firm with the lowest incremental cost for  
24 the same service may not be the one making the sale.  
25 Moreover, if the Commission applies an inappropriate



1 standard for evaluating the benefits of wholesale sales to  
2 firms under its jurisdiction, a distortion will be created  
3 favoring firms outside the Commission's jurisdiction. In  
4 particular, independent power producers and power marketers  
5 who do not have retail customers will be able to sell  
6 according to their incremental costs of production. To the  
7 extent that their incremental costs are larger than those  
8 of jurisdictional firms, the wrong firms will be supplying  
9 the market.

10  
11 When the market is operating less efficiently than it  
12 should, electricity prices are higher than they need to be.  
13 As a consequence, consumers will ultimately bear the cost  
14 of market inefficiency. Importantly, the retail customers  
15 of firms that are unable to make wholesale sales because of  
16 the imputation of average costs may be harmed as will the  
17 ultimate consumers of wholesale sales.

18  
19 **III. ECONOMIC PRINCIPLES.**

20  
21 **Q.** What types of costs will you be discussing in your  
22 testimony?

23  
24 **A.** I will be discussing average costs, average variable costs,  
25 marginal costs, and incremental costs. Moreover, I will be

1 discussing these costs within the context of a competitive  
2 wholesale market.

3

4 Q. Why in the context of a competitive wholesale market?

5

6 A. Because the transactions at issue are sales in the  
7 wholesale power market and, as demonstrated in the Prepared  
8 Direct Testimony of Tampa Electric Witness John B. Ramil,  
9 the wholesale power market in Florida is very competitive.  
10 In particular, this means that Tampa Electric is a  
11 pricetaker in the wholesale market, not a price setter.  
12 Tampa Electric must be willing to sell in the wholesale  
13 market at whatever price the market will bear.

14

15 Q. Define what you mean by average costs, average variable  
16 costs, marginal costs, and incremental costs.

17

18 A. Average cost refers to the cost per unit of producing a  
19 particular level of output. It is simply total costs of  
20 production divided by the quantity of output. Total costs  
21 include fixed costs, which are costs of production that do  
22 not vary with the level of output within the time frame  
23 under consideration, and variable costs are costs of  
24 production that vary with the level of output.

25

1 Average variable cost refers to the per unit variable costs  
2 of producing a particular level of output. It is simply  
3 total variable costs divided by the quantity of output.

4  
5 Marginal cost refers to the change in total cost that  
6 results from an increase of one unit of production. It is  
7 equal to the change in total cost divided by the change in  
8 output. Since the change in output is one unit, it is  
9 simply the change in total cost. Note further that total  
10 cost will change only because of a change in variable costs  
11 (since fixed costs are fixed). Thus, marginal cost is also  
12 equal to the change in total variable costs.

13  
14 Incremental cost is a term that is used in place of  
15 marginal cost when one wants to refer to a change in output  
16 larger than one unit. This occurs because the transactions  
17 under consideration usually involve more than a single unit  
18 of electricity. Incremental cost is calculated by the  
19 increase in total cost (or, equivalently, the increase in  
20 total variable cost) divided by the increase in quantity of  
21 output. Since the increase in total cost is divided by the  
22 change in output, the increase is averaged to obtain a per  
23 unit measure.

24  
25 Q. The distinction between fixed costs and variable costs is

1 important in defining these terms. Are some costs always  
2 fixed costs and others always variable costs?  
3

4 A. No. What is a fixed cost or a variable cost depends on the  
5 time frame under consideration, and the variability of cost  
6 within that time frame. For example, capital costs are  
7 commonly called fixed costs, but within a very long time  
8 frame where expansion plans are being considered, these  
9 costs are variable. Similarly, fuel costs are commonly  
10 thought of as variable costs, since more fuel must be  
11 burned to increase output, but certain types of long-term  
12 contracts for fuel purchases may actually make some fuel  
13 costs fixed within the time frame set by the fuel contract.  
14

15 Q. What time frame are you using for your testimony?  
16

17 A. The time period of relevance for my testimony is determined  
18 by the length of time needed to complete the wholesale  
19 power transactions with FMPA and Lakeland. The FMPA  
20 transaction is for baseload capacity that grows from 35 MW  
21 starting December 16, 1996 to 150 MW by March 15, 2001.  
22 The Lakeland transaction is for 10 MW of peaking capacity  
23 that extends from November 4, 1996 through September, 30,  
24 2006.  
25

1 As indicated in the Prepared Direct Testimony of Tampa  
2 Electric Witness Karen Branick, the FMPA transaction does  
3 not require an increase in Tampa Electric's system capacity  
4 to satisfy the transaction, nor does the transaction force  
5 an expansion in Tampa Electric's system capacity to satisfy  
6 retail customers or any of Tampa Electric's other  
7 contractual obligations. In short, Tampa Electric's  
8 capacity requirements are the same whether the sale to FMPA  
9 is consummated or not. Thus, all capacity costs are fixed  
10 for the purpose of evaluating this transaction.  
11 Incremental costs are therefore measured by changes in fuel  
12 costs and variable O&M costs.

13  
14 The Lakeland transaction involves 10 MW of peaking capacity  
15 that extends beyond Tampa Electric's next planned  
16 expansion. The testimony of Tampa Electric Witness Karen  
17 Branick indicates that there is uncertainty about whether  
18 additional peaking capacity is required to meet the  
19 Lakeland obligation. Consequently, incremental costs are  
20 calculated with and without a capacity charge, plus  
21 additional fuel costs and O&M costs.

22  
23 Q. Based on these definitions, at what level of output should  
24 a firm produce?

25

- 1 A. The firm should continue to increase production as long as  
2 the price received for each increment of output covers the  
3 increase in cost required to produce that level of output,  
4 as long as price covers average variable costs of  
5 production.  
6
- 7 Q. Please explain.  
8
- 9 A. The firm should produce each increment of output that  
10 increases its profits or reduces its losses. Since the  
11 firm will incur its fixed costs of production no matter how  
12 much it decides to produce, the production decision is  
13 based on variable costs. The correct level of output can  
14 be determined by applying a simple rule to each increment  
15 of production under consideration. Each increment should  
16 be produced as long as the price received for that  
17 increment more than covers its incremental costs of  
18 production. As long as this rule holds, each additional  
19 sale contributes some amount to fixed costs and the firm is  
20 better off. In other words, if the firm is making profits  
21 before the sale, the sale will add to total profits; if the  
22 firm is making losses before the sale, the sale will reduce  
23 total losses.  
24
- 25 Q. Do you mean that different transactions may be charged

1 different prices because incremental costs change with the  
2 number of transactions?

3  
4 A. Not necessarily. In a competitive market, all transactions  
5 of a similar nature and entered into at the same time would  
6 be charged the same price. This is best illustrated in the  
7 case of a wholesale spot market for electricity, where  
8 there may be several buyers of the same commodity at the  
9 same time. If incremental costs rise with the number of  
10 such transactions, the price charged for all of the  
11 transactions should cover the highest incremental cost  
12 incurred. Indeed, in a competitive spot market it is not  
13 possible to charge different prices for the same commodity  
14 because of "arbitrage." The customer receiving a lower  
15 price could resell to a customer that is charged a higher  
16 price, thus earning a profit, and reducing the market share  
17 of the original seller. Such arbitrage activities in  
18 competitive markets ensure that price discrepancies cannot  
19 persist for very long.

20

21 The same argument does not apply as easily in the case of  
22 contract sales, because contracts tend to specify unique  
23 commodities and because contracts tend to be negotiated at  
24 different points in time.

25

1 Q. Why would prices vary for different services or for the  
2 same services arranged at different times?

3

4 A. Different services may involve different costs, in which  
5 case they warrant different prices. One example is the  
6 spot sale of energy versus a contract sale of capacity.  
7 Another example is the difference between a contract sale  
8 of 10 MW of baseload power and a contract for 10 MW of  
9 peaking power. The latter example indicates why the  
10 pricing of baseload power for FMPA differs from the pricing  
11 of peaking load for Lakeland.

12

13 In the case where the same services are arranged at  
14 different times, prices may vary because costs of  
15 production change. For example, fuel prices can change  
16 over time so that the incremental cost of different  
17 transactions will change. Even if fuel prices do not  
18 change, the fuel costs of plants in the dispatch order  
19 required to serve peak loads will typically be higher than  
20 the fuel costs at off-peak times of day.

21

22 Q. What is the significance of average costs in this analysis?

23

24 A. The relationship between price and average cost is  
25 important for determining whether to produce at all, but it



1 does not determine how much to produce. If the average  
2 revenue earned from all sales is below average cost, the  
3 firm is incurring losses and may eventually be forced to  
4 shut down. However, as long as the firm must pay its fixed  
5 costs and if its price is above the variable costs of  
6 production, it pays the firm to continue operating in order  
7 to pay for some of its fixed costs.

8  
9 Thus, the relationship between price and average cost  
10 determines whether to produce, while the relationship  
11 between price and incremental cost determines how much to  
12 produce.

13  
14 In a regulated context, the firm's average costs are  
15 covered by revenues from retail sales and the issue is  
16 whether to produce an additional amount for sale into the  
17 wholesale market. If incremental costs of wholesale sales  
18 are covered by incremental revenues, retail customers will  
19 not be subsidizing wholesale sales.

20  
21 Q. Would a requirement that all utilities price their  
22 wholesale sales at average costs, rather than incremental  
23 costs, have negative implications for the efficiency of the  
24 electric industry in the state of Florida?

25

1 A. Yes. As I have explained, firms should determine how much  
2 they produce according to their incremental costs, not  
3 their average costs. If decisions about which firm  
4 supplies the wholesale market are determined by average  
5 costs rather than incremental costs, it is possible that  
6 the firm with higher costs would be supplying the market,  
7 and that the wholesale price of electricity would be higher  
8 than necessary. Excessive prices in the wholesale market  
9 ultimately mean that retail prices will be excessive as  
10 well. The negative effects of excessive electricity prices  
11 go beyond the reduction in welfare of consumers to include  
12 more general adverse implications for employment and  
13 productivity in the state of Florida.

14  
15 For example, suppose that Firm A has lower average costs  
16 than Firm B, but higher incremental costs. If wholesale  
17 transactions are to be evaluated on the basis of relative  
18 average costs, Firm A would supply the market; if, however,  
19 incremental costs were compared, Firm B would supply the  
20 market. Such a comparison would be possible if Firm B's  
21 average costs include larger fixed costs than Firm A's  
22 average costs. But differences in fixed costs are  
23 irrelevant for determining which firm should supply the  
24 market since fixed costs will be incurred whether the sale  
25 is made or not. The comparison should be made on the basis

1 of the incremental costs incurred and, on this basis, Firm  
2 B should supply the market. The profit (or contribution to  
3 fixed costs) resulting from the sale made by Firm B would  
4 be larger than the corresponding amount resulting from the  
5 sale made by Firm A.

6  
7 If Firm A supplies the market rather than Firm B, the price  
8 of wholesale electricity in the state of Florida would be  
9 higher than necessary. The price of electricity paid by  
10 retail customers would also be higher than necessary. By  
11 choosing an inappropriate criterion for determining who can  
12 make the sale, therefore, the electric industry is forced  
13 to operate less efficiently than it otherwise could and  
14 consumers are forced to pay higher prices than are  
15 necessary.

16  
17 Q. If some firms must impute their costs for wholesale sales  
18 at average costs, while other firms may use incremental  
19 costs, is there likely to be an uneconomic bias against  
20 those using average costs?

21  
22 A. Yes. Suppose I.O.U.s in the state of Florida must evaluate  
23 decisions to sell in the wholesale market on the basis of  
24 average costs, while independent power producers and  
25 marketers are allowed to make the evaluation on the basis

1 of incremental costs. As indicated in the example above,  
2 the incremental costs of the I.O.U.s may be relatively  
3 lower, while the average costs may be relatively higher,  
4 than the independent power producers and marketers. This  
5 can happen because the I.O.U.s have higher fixed costs, but  
6 fixed costs are irrelevant to the decision to make the  
7 wholesale sale. Thus, the I.O.U.s may be unable to compete  
8 in the wholesale market even though the I.O.U.'s  
9 incremental costs for the same service may be lower than  
10 competing incremental costs. Not only is market efficiency  
11 harmed, but the I.O.U.s are unfairly treated relative to  
12 other wholesale competitors.

13  
14 **IV. APPLICATION OF THE ECONOMIC PRINCIPLES TO TAMPA ELECTRIC'S**  
15 **SALES TO FMPA AND LAKE LAND.**

16  
17 **Q.** What are the incremental costs that are incurred by the  
18 FMPA transaction?

19  
20 **A.** The incremental costs of supplying the FMPA transaction are  
21 given in the Prepared Direct Testimony of Tampa Electric  
22 witness Karen Branick. Document 4 in Exhibit KAB-1 of Ms.  
23 Branick's testimony gives the cumulative present value of  
24 incremental costs and revenues over the five-year period in  
25 which the transaction would last. The incremental cost to

1 Tampa Electric's system for producing and transmitting the  
2 amount of power called for by the contract with FMPA are  
3 separated into fuel costs and non-fuel costs. There are no  
4 capacity charges included with non-fuel costs. This is  
5 appropriate, as noted earlier, because the FMPA sale does  
6 not require Tampa Electric to increase capacity to  
7 accommodate the sale. The only non-fuel costs are S02  
8 allowance costs and variable O&M costs.

9  
10 As noted in Ms. Branick's testimony, these incremental  
11 costs are calculated at the margin for Tampa Electric's  
12 system. In other words, the dispatch order for the  
13 quantity required to serve the FMPA sale comes after the  
14 retail <sup>load</sup> ~~lead~~ is served. This means that the incremental  
15 costs of serving FMPA are higher than the incremental costs  
16 of serving retail customers. For this reason, it may be  
17 concluded that incremental costs of serving FMPA are larger  
18 than Tampa Electric's average variable costs.

19  
20 Q. What are the revenues to be earned from the FMPA  
21 transaction?

22  
23 A. Document 4 in Exhibit KAB-1 also gives the incremental  
24 revenues to be earned from the FMPA transaction. If these  
25 revenues are divided by the quantity to be sold, one

1 derives the average revenue, or price, of the transaction.

2

3

4 Q. What may be concluded about the profitability of the  
5 transaction?

6

7 A. Since the incremental revenues from the transaction exceed  
8 the incremental cost of the transaction, the transaction is  
9 profitable. Since the sale is beneficial, the Commission  
10 should follow a policy that encourages rather than  
11 discourages such a sale.

12

13 Q. Does Tampa Electric's wholesale power sale to FMPA benefit  
14 FMPA's retail customers?

15

16 A. Yes. Tampa Electric was awarded the contract by FMPA  
17 because it was the cheapest source of the additional power  
18 required by FMPA. If Tampa Electric does not supply the  
19 power, FMPA will be forced to purchase from a higher-priced  
20 alternative supplier. FMPA's customers would have to pay  
21 higher prices as a result.

22

23 Q. What are the incremental costs and revenues of Tampa  
24 Electric's proposed sale to Lakeland?

25

1 A. The incremental costs and revenues of Tampa Electric's  
2 proposed sale to Lakeland are given in Document 5 in  
3 Exhibit KAB-1 in Ms. Branick's testimony.

4  
5 In this case, incremental costs may include a charge for  
6 new peaking load capacity to service the Lakeland  
7 transaction. Whether capacity charges are included or not,  
8 the incremental costs are evaluated at the margin for Tampa  
9 Electric's system, so that the incremental costs for new  
10 peaking capacity exceed the average costs of peaking  
11 capacity.

12  
13 Q. What may be concluded about the profitability of the  
14 transaction?

15  
16 A. Since incremental revenues are larger than incremental  
17 costs, the transaction is profitable. The same arguments  
18 given above in connection with the sale to FMPA apply  
19 equally to the sale to Lakeland.

20  
21 Q. Should the Commission encourage the FMPA and Lakeland  
22 sales?

23  
24 A. Yes. These sales have been evaluated according to  
25 established economic principles and have been found to be

1 profitable. Thus, these sales should be encouraged by the  
2 Commission. To provide the proper encouragement for such  
3 sales, the Commission should ensure that incentives are in  
4 place that will cause firms to seek out this business.

5

6 Q. Does this conclude your testimony?

7

8 A. Yes, it does.



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BEFORE THE PUBLIC SERVICE COMMISSION  
PREPARED REBUTTAL TESTIMONY  
OF  
DOUGLAS R. BOHI

**I. INTRODUCTION AND QUALIFICATIONS**

**Q.** Please state your name and business Address.

**A.** My name is Douglas R. Bohi. My business address is Charles River Associates Incorporated, 1001 Pennsylvania Avenue, N.W., Suite 750 North, Washington, D.C. 20004.

**Q.** Are you the same Douglas R. Bohi who submitted Testimony in this proceeding on April 25, 1997?

**A.** Yes. My educational background and work experience are described in that testimony.

**Q.** On whose behalf are you testifying in this proceeding?

**A.** I am testifying on behalf of Tampa Electric.

**II. PURPOSE AND SUMMARY OF TESTIMONY**

1 Q. What is the purpose of your testimony?

2

3 A. The purpose of my testimony is to explain why the testimony  
4 of Mr. Hugh Larkin, Jr. and Mr. Jeffrey Pollock reflects a  
5 serious misunderstanding of basic economic principles and,  
6 therefore, should not be the basis for a Commission  
7 decision in this proceeding.

8

9 Q. Please summarize your testimony.

10

11 A. My testimony responds to three erroneous arguments  
12 presented by Mr. Larkin and Mr. Pollock that, through  
13 repeated assertion in various ways, forms the basis of  
14 their direct testimony. First, they assert that firms  
15 (regulated or unregulated) should not make sales decisions  
16 on the basis of incremental costs of production. However,  
17 in any line of business where the firm is free to choose to  
18 make a sale, the firm should base that sales decision on  
19 whether incremental revenues exceed incremental costs. In  
20 contrast to service provided to retail customers, decisions  
21 to make wholesale sales are at the discretion of Tampa  
22 Electric. In making these decisions on the basis of  
23 incremental costs, the company is following sound economic  
24 principles.

25

1        Their second erroneous argument is that Tampa Electric's  
2        proposal to credit retail customers according to  
3        incremental fuel costs represents a cross-subsidy from  
4        retail customers to wholesale customers. This argument  
5        ignores the fact that Tampa Electric's proposal to credit  
6        retail customers an amount equal to system incremental fuel  
7        costs will cover fuel costs incurred to serve wholesale  
8        sales.

9  
10       The third erroneous argument is that Tampa Electric does  
11       not require an incentive to make wholesale sales. I show  
12       why Tampa Electric requires an incentive to engage in  
13       discretionary wholesale sales, and that proposals aimed at  
14       reducing this incentive run the risk of reducing both the  
15       amount of wholesale sales and the amount of benefits that  
16       flow to retail customers. For this reason I conclude that  
17       the arguments put forth by representatives of retail  
18       customers to reduce Tampa Electric's incentives are not in  
19       the best interest of those customers.

20  
21       **III. SHOULD INCREMENTAL COSTS BE USED TO MAKE SALES DECISIONS?**

22  
23       Q.    What is Mr. Larkin's argument regarding the decision to  
24       make sales on the basis of incremental costs?

25

1 A. Mr. Larkin (p. 3 lines 8-9) argues that sales decisions  
2 made on the basis of whether incremental revenues cover  
3 incremental costs would not "be applied by any business in  
4 completing sales to its customers." He makes two  
5 observations to support this contention. The first is that  
6 if this theory were followed, every customer of Tampa  
7 Electric which entered the system after the establishment  
8 of base rates would pay only the incremental costs  
9 associated with that customer's addition to the system.  
10 The second is that, in a competitive business or one that  
11 is an oligopoly such as the automobile industry, prices of  
12 products are not established in this manner. He claims  
13 that automobile manufacturers, as do all manufactures,  
14 establish a price and generally maintain that price for all  
15 customers.

16  
17 Q. What is wrong with the first assertion?

18  
19 A. It assumes that the seller is setting the sales price on  
20 the basis of incremental costs, and that the seller may  
21 offer different prices to different customers because the  
22 seller's incremental costs will differ. This view lacks  
23 understanding of the basic economic principles involved.  
24 To begin with the seller does not set the price. In the  
25 regulated electric retail market in Florida the Commission

1 sets the price and the company has no choice but to serve  
2 all customers at that price. In a competitive market such  
3 as the wholesale market in Florida, the seller likewise  
4 does not set the price. The market sets the price and the  
5 company has a choice whether to sell or not. Buyers have  
6 several alternative sources of supply and will choose the  
7 cheapest alternative. This has the effect of limiting the  
8 price that any seller can receive. Accordingly, a  
9 competitor may choose to beat the ~~time~~ price and make the  
10 sale, or choose to forego the sale.

11  
12 The question at this point is the criterion the seller  
13 should use to decide whether to make the sale or forego it.  
14 Established economic principles are clear on this point and  
15 may be verified in any introductory economics textbook; the  
16 seller should not make the sale unless incremental revenues  
17 are larger than incremental costs. If incremental revenues  
18 are larger than incremental costs, the sale is profitable  
19 and the seller must decide whether the risks and other  
20 disincentives are large enough to discourage making the  
21 sale.

22  
23 The rule does not say that the seller should sell at a  
24 price equal to incremental costs, nor does the rule say  
25 that the seller should sell at different prices to

1 different customers because the incremental cost of serving  
2 different customers will vary. The price is determined by  
3 the market and, in a competitive market, the seller should  
4 sell at whatever the price the market will bear. If, for  
5 example, market demand rises and causes the price to  
6 increase, the seller should sell at the higher price.  
7 Conversely, if demand falls and causes the price to fall,  
8 the seller will be forced to sell at a lower price, unless  
9 the seller chooses not to sell at all.

10

11 Under no circumstances should the seller sell at a price  
12 below incremental costs. As long as the price is above  
13 incremental costs, then the costs incurred in making the  
14 sale are covered and a net return is earned that will  
15 either help pay for fixed costs or add to net profits. The  
16 main point is that the costs incurred are covered.

17

18 Q. What is wrong with the second observation put forth by Mr.  
19 Larkin that, in a competitive business or one that is an  
20 oligopoly such as the automobile industry, prices of  
21 products are not established in this manner?

22

23 A. This argument reveals a serious misunderstanding about the  
24 way manufacturers behave with regard to prices and  
25 incremental costs. Manufacturers commonly establish list

1 | prices for their products, and may determine those prices  
2 | on the basis of average costs of production, including a  
3 | margin for profit, and the expected level of demand.  
4 | Nevertheless, the actual selling price at any time will be  
5 | determined by the level of demand for the product at the  
6 | time and the prices at which competitors are willing to  
7 | sell. If demand is strong and competition is weak, a  
8 | manufacturer may unilaterally increase its list price. If,  
9 | on the other hand, demand is weak and competition is  
10 | strong, the manufacturer may decide to sell at a discount  
11 | from the list prices.

12 |  
13 | This type of behavior is particularly common in the  
14 | automobile sector, as anyone who has shopped for an  
15 | automobile under different market conditions can attest.  
16 | Manufacturers increase the prices they charge dealers for  
17 | popular models and dealers add on special charges to  
18 | customers. When manufacturer and dealer inventories rise  
19 | because of a weak market, however, manufacturers are  
20 | willing to offer special incentives to dealers, and dealers  
21 | are willing to offer discounts to customers. Actual  
22 | selling prices will vary with different customers,  
23 | different locations, and different times. The seller will  
24 | try to obtain the highest price possible, and will be  
25 | acutely aware of the minimum price necessary to make the

1 sale profitable. The minimum price will be determined by  
2 incremental costs of production.

3  
4 I have personal experience with the way manufacturers make  
5 sales decisions from my earlier employment with Caterpillar  
6 Tractor Company. As in the case of auto manufacturers,  
7 Caterpillar sells its products through a worldwide network  
8 of dealers. Suggested list prices are published, which are  
9 subject to change, and discounts from the price list are  
10 common depending on market conditions and the size of  
11 inventories. In cases involving large sales and the offer  
12 of a significant discount, dealers would ask the company to  
13 review the offer and decide whether the discount is  
14 acceptable. In making the decision, the company is acutely  
15 aware of its incremental costs. These costs establish the  
16 price floor. How far the price has to be above incremental  
17 costs to make the sale depends on market conditions, as  
18 discussed above.

19  
20 Q. Mr. Pollock (p.14, lines 4-23) argues that it is  
21 inappropriate to measure efficiency solely on the basis of  
22 incremental cost. Do you agree with his argument?

23  
24 A. No. Mr Pollock argues that a firm that has low incremental  
25 costs may have high capital costs and is not necessarily



1 "more efficient than another firm that chose instead to  
2 minimize overall costs." Earlier (p. 13, line 19 to p. 14,  
3 line 3), Mr. Pollock states that it is "an erroneous  
4 assumption that a utility having low incremental costs is  
5 more efficient than a competing supplier that may have  
6 higher operating costs but lower total costs."

7  
8 These arguments are wrong. The most efficient firm for  
9 producing a given increment of output is the firm that can  
10 produce that increment at the lowest cost. The firm that  
11 can produce the increment at the lowest cost can also  
12 accept the lowest price to sell the product.

13  
14 Q. Mr. Pollock is concerned about how capital costs fit into  
15 the determination of the most efficient firm. What is your  
16 response?

17  
18 A. The magnitude of capital costs does not change the rule  
19 that sales decisions should be made on the basis of  
20 incremental costs, not on average costs. However, as I  
21 explained in my Direct Testimony, in some cases capital  
22 costs should be included in incremental costs and in other  
23 cases they should not. If capital costs are variable to a  
24 production decision, they should be included in incremental  
25 costs; if capital costs are fixed with regard to a

1 production decision, they should not be included in  
2 incremental costs.

3  
4 The situation where capital costs are variable in the  
5 production decision arises in the case of the sale of  
6 peaking power to the City of Lakeland. As indicated in the  
7 Direct Testimony of Ms. Karen Branick, the analysis of the  
8 Lakeland sale found that the sale would not necessarily  
9 increase capital requirements. To be conservative,  
10 however, the sale is treated as if additional capital were  
11 required. Accordingly, the incremental cost of the sale  
12 includes a component to cover these additional capital  
13 costs as well as the cost of fuel and O&M.

14  
15 In the case of the sale of power to FMPA, the production  
16 decision does not require additional capital investment and  
17 capital costs are fixed. In this case, incremental costs  
18 do not include capital costs; rather, incremental costs  
19 include only the additional costs incurred in making the  
20 sale. Capital costs must be paid whether the sale is made  
21 or not and, as a result, they become irrelevant to the  
22 decision to make the sale. The decision to sell is  
23 determined by whether incremental revenues are larger than  
24 incremental costs. By selling at a price above incremental  
25 costs, at least some amount is earned to help pay for

1 capital costs. If the sale is not made, capital costs must  
2 still be paid, but there is less revenue to make the  
3 payment, and the firm is worse off. Again, incremental  
4 costs is the appropriate basis for making the decision to  
5 sell.

6  
7 Q. Mr. Pollock's example (p. 13, line 19 to p. 14, line 23)  
8 compares two electric utilities that choose different  
9 investment approaches: one has high capital costs and low  
10 operating costs and the other has low capital costs and  
11 high operating costs. Which one is the most efficient?

12  
13 A. The decision rule based on incremental costs still applies.  
14 For any increment of output, the firm with the lowest  
15 incremental costs is the most efficient for producing that  
16 output. If all such decisions are made in the context of  
17 fixed capital costs, then capital costs are irrelevant to  
18 the determination of which firm is the most efficient for  
19 producing a given increment of output.

20  
21 I can illustrate my argument by returning to Mr. Pollock's  
22 example. Suppose Utility A has high capital costs and low  
23 operating costs while utility B has low capital costs and  
24 high operating costs. Further suppose that the two  
25 utilities are competing for sales in the wholesale market.

1 If the market price were greater than ~~utility~~<sup>utility</sup> A's  
2 incremental costs and lower than utility B's incremental  
3 costs, it would make sense for utility A to make the sale  
4 but not utility B. Utility A would make a profit on the  
5 sale that would help pay for its (high) capital costs,  
6 while utility B would take a loss on the sale, which would  
7 make it more difficult for utility B to pay for its (low)  
8 capital costs. Utility A is clearly more efficient than  
9 utility B in making this sale.

10

11 Indeed, if we extend the example to suppose that utility A  
12 has lower incremental costs than utility B for every  
13 increment of output they can produce, and that the two are  
14 in direct competition for all sales, then utility A would  
15 be able to make every sale at a lower price than utility B.  
16 Having lower capital costs will not help utility B compete  
17 with utility A.

18

19 Q. What happens in the last example if ~~utility~~<sup>utility</sup> A captures all  
20 of the business and still does not cover all of its fixed  
21 costs?

22

23 A. The simple answer is that the market does not value this  
24 product enough to cover the cost of producing it and, thus,  
25 production should cease. The more involved answer depends

1 on how fixed costs are financed. For capital that is  
2 financed with debt instruments, debt payments must be made  
3 or creditors will force the firm into bankruptcy. Since in  
4 our example the revenues to <sup>utility</sup> ~~utility~~ A were covering at  
5 least part of its fixed costs, debt payments may be  
6 covered. For capital financed by equity investment, a  
7 shortfall of revenues would lower dividends below the  
8 market rate of return.  
9

10 **IV. DOES THE TAMPA PROPOSAL IMPLY A SUBSIDY TO WHOLESALE SALES?**

11  
12 **Q.** Mr. Larkin, Mr. Pollock, and staff witness David P. Wheeler  
13 argue that Tampa Electric's proposal means that retail  
14 customers are subsidizing wholesale customers. What does it  
15 mean to say that one customer is subsidizing another?  
16

17 **A.** Retail customers may be said to be subsidizing wholesale  
18 customers if retail customers are paying some of the costs  
19 incurred in supplying electricity to wholesale customers.  
20

21 **Q.** Why do Mr. Larkin, Mr. Pollock, and Mr. Wheeler believe  
22 that retail customers will be subsidizing wholesale  
23 customers?  
24

25 **A.** Their testimony incorrectly argues that a subsidy occurs

1 because Tampa Electric's proposal would credit retail  
2 customers through the fuel adjustment clause an amount  
3 equal to actual system incremental fuel costs rather than  
4 system average fuel costs.

5

6 Q. Does the difference between actual system incremental and  
7 system average fuel costs constitute a subsidy from retail  
8 to wholesale customers?

9

10 A. No, The amount that should be credited to retail customers  
11 to ensure that they are not adversely affected by  
12 wholesale sales is the increase in total fuel costs caused  
13 by the wholesale sales. Average fuel costs do not measure  
14 the increase in total fuel costs caused by wholesale sales;  
15 rather, the increase in total fuel costs is measured by  
16 incremental costs.

17

18 V. DOES TAMPA ELECTRIC NEED AN INCENTIVE TO MAKE WHOLESAL  
19 SALES?

20

21 Q. Should Tampa Electric receive an incentive to make  
22 wholesale sales?

23

24 A. Yes. The service provided to wholesale customers is  
25 entirely discretionary. Tampa Electric can choose whether

1 to sell to wholesale customers, can choose how much it will  
2 sell and for how long, and can determine a variety of other  
3 terms and conditions that affect the cost of service. In  
4 making the sales decision, Tampa Electric must be satisfied  
5 that the sale will improve rather than detract from  
6 earnings. Unless earnings are improved, there is no reason  
7 to undertake the risk and cost of making the sale.

8  
9 Q. Will any such incentive be inconsistent with the  
10 principles of rate making?

11  
12 A. No. The regulatory model has always contained incentives  
13 to both the retail and wholesale jurisdictions. The  
14 purpose of these incentives, regardless of their form, ~~have~~<sup>has</sup>  
15 been to encourage behavior that benefits ratepayers.

16  
17 Q. Will Tampa Electric's proposal be consistent with the  
18 interests of the retail customer?

19  
20 A. Yes. I can understand that representatives of retail  
21 customers might try to collect more of the benefits from  
22 wholesale sales in order to lower retail rates, but I  
23 cannot understand why the same persons would be prepared to  
24 argue that no incentive should be provided to encourage  
25 Tampa Electric to seek business that benefits ratepayers.

1 Q. Mr. Larking (p. 20, lines 1-18) and Mr. Pollock (p.3, lines  
2 1-20) argue that regulated electric utilities are merely  
3 using their retail customers to gain a competitive  
4 advantage over other wholesale entities "which do not have  
5 the luxury of using their 'captive' customers to subsidize  
6 discounted wholesale rates." How do you respond to this  
7 argument?

8  
9 A. I would agree with the argument if the premise were true;  
10 that is, if the costs of serving wholesale customers were  
11 in fact shifted to retail customers. Since the premise is  
12 not true for Tampa Electric's proposal, I do not agree with  
13 the conclusion.

14  
15 On the contrary, the solution suggested by Mr. Larkin and  
16 Mr. Pollock to require Tampa Electric to credit retail  
17 customers on the basis of average embedded costs for any  
18 wholesale sale, will tend to drive regulated utilities out  
19 of the wholesale market. The reason is that nonregulated  
20 entities will make decisions to sell in the wholesale  
21 market on the basis of their incremental costs, not their  
22 average embedded costs. These entities will be able to  
23 under-price regulated utilities, even when their  
24 incremental costs are above those of regulated utilities.  
25 This will allow them to capture a disproportionate share of



1 the wholesale market. Consequently, a Commission decision  
2 that regulated utilities must credit the costs of wholesale  
3 transactions at average embedded costs, while competing  
4 suppliers have the freedom to make sales decisions on the  
5 basis of incremental costs, will severely bias the  
6 competitive equation against regulated utilities.

7  
8 An unfortunate result of this outcome is that the lowest  
9 cost, most efficient producers will not necessarily be  
10 supplying the wholesale market. Wholesale prices will be  
11 higher than they should be, yet fewer profits earned from  
12 wholesale sales will flow back to the benefit of retail  
13 consumers. Thus, ratepayers of regulated utilities will be  
14 worse off, the shareholders of regulated utilities will be  
15 worse off, and the ultimate consumers of wholesale power  
16 will be worse off. The only beneficiaries of such a  
17 misguided policy will be the shareholders of the  
18 nonregulated entities. I suspect that enhancing their  
19 profits will not serve to benefit the people in the state  
20 of Florida, however.

21

22 Q. Does this conclude your testimony?

23

24 A. Yes, it does.

25

1           Q       (By Mr. Long) Dr. Bohi, would you please  
2 summarize your direct and rebuttal testimony?

3           A       Yes, I will, thank you. Good afternoon,  
4 Commissioners. I appreciate the opportunity to be  
5 here in order to respectfully suggest that it is  
6 critically important for this Commission to apply  
7 several key economic principles in its deliberations  
8 concerning the regulatory treatment to be afforded the  
9 FMPA and Lakeland sales.

10                   First, as a matter of basic economic theory,  
11 sound business judgment, and effective public policy,  
12 discretionary incremental wholesale sales should be  
13 evaluated by both the company and this Commission on  
14 the basis of incremental cost, not average cost. This  
15 principle holds true whether incremental costs are  
16 above or below average costs. The point is fixed  
17 costs must be made whether or not the incremental  
18 wholesale is made. Therefore, the decision to make  
19 incremental wholesale sales must be based on a  
20 consideration of the new or incremental costs which  
21 would be incurred, not the preexisting fixed costs  
22 which are sunk costs.

23                   Second, in view of the discretionary nature  
24 of wholesale sales, if the revenues from an  
25 incremental sale are greater than the incremental cost

1 incurred in making the sale, then the sale will  
2 produce net benefits and should be encouraged. Any  
3 incremental contribution to preexisting fixed costs  
4 will serve either to reduce losses or increased  
5 profits.

6 Third, retail ratepayers who initially are  
7 responsible for 100% of the fixed costs attributable  
8 to making new wholesale sales are better off after the  
9 sale is made since the resulting net benefits will  
10 serve to reduce their preexisting fixed cost burden.  
11 Under these circumstances, it should not be asserted  
12 that retail customers are somehow subsidizing  
13 wholesale customers by merit of the fact that  
14 wholesale customers are not paying average costs.  
15 Whether wholesale customers are paying a price that is  
16 more or less than average cost is an outcome that is  
17 determined by the wholesale market not by Tampa  
18 Electric. The choice in this situation is between  
19 making a sale and enjoying some positive benefit or  
20 not making the sale and receiving no benefit.

21 Fourth, the imputation of average cost to  
22 incremental wholesale sales will result in significant  
23 market inefficiencies in the loss of net benefits to  
24 ratepayers if, as a result, utilities are disincented  
25 to make such sales. To the extent that the firm with

1 the lowest incremental cost is prevented from making a  
2 given wholesale sale, market efficiency is degraded.  
3 To the extent that jurisdictional IOUs are disincented  
4 from making wholesale sales, the net benefits which  
5 would have accrued to IOU ratepayers would instead  
6 flow to ratepayers of IOUs in other states or to the  
7 shareholders of unregulated power marketers.

8 Fifth, it is as matter of simple arithmetic  
9 that average fuel costs will remain unchanged if the  
10 fuel clause is credited with system incremental fuel  
11 costs for a new wholesale sale, just as the company  
12 proposes in this proceeding.

13 Opposition to Tampa Electric's proposal is  
14 grounded in a misunderstanding of the economic  
15 principles which I've just described. This  
16 misunderstanding should not lead the Commission to a  
17 policy decision which may well harm ratepayers in the  
18 final analysis. Such a decision would be to attribute  
19 average cost to these sales when, in fact, they are  
20 incurring incremental costs. Thank you.

21 MR. LONG: Chairman Johnson, Dr. Bohi is  
22 available for cross examination.

23 CHAIRMAN JOHNSON: Thank you. Ms. Kaufman.

24 MS. KAUFMAN: FIPUG will defer to Mr. Howe  
25 to go first.

1                   **CHAIRMAN JOHNSON:** Mr. Howe.

2                   **CROSS EXAMINATION**

3 **BY MR. HOWE:**

4           **Q**     Hello, Dr. Bohi. I'm an attorney with the  
5 Public Counsel's office. I have just a few questions.  
6 I noticed you said in your summary, I believe, that  
7 fixed costs must be paid. And I believe you also said  
8 that the retail jurisdiction is currently responsible  
9 for 100% of the fixed costs; is that correct?

10           **A**     That's correct.

11           **Q**     If this Commission were currently involved  
12 in a rate case involving -- or conducting a rate case  
13 involving Tampa Electric Company, and all the assets  
14 devoted to wholesale sales were going to be set aside  
15 outside the retail jurisdiction, and let's assume  
16 further that they set aside those assets as portions  
17 of Big Bend 2 and 3 and Gannon 5 and 6 that would be  
18 devoted to the FMPA sale, would the revenues Tampa  
19 Electric is receiving from that sale to FMPA cover its  
20 costs?

21           **A**     I could not say for sure.

22           **Q**     Why could you not say for sure? Is the  
23 question -- you know, what's the value of the assets  
24 that would be devoted to the wholesale jurisdiction?

25           **A**     I don't know what the average embedded costs

1 of those units are that you're talking about.

2 Q Well, let's just use some numbers. If the  
3 average --

4 MR. LONG: Chairman Johnson, I'm sorry, I  
5 would like to object to this line of questioning.  
6 Dr. Bohi's testimony deals with the economic theory as  
7 applied to these sales. The specifics of these sales  
8 and the ratemaking for Tampa Electric was clearly  
9 within the purview of Mr. Ramil, and the details in  
10 terms of the ratemaking are the substance of  
11 Ms. Branick's testimony.

12 MR. HOWE: If I might respond? Just to pick  
13 one reference in Dr. Bohi's testimony, Page 17,  
14 prefiled direct, Line 7, "The only nonfuel costs are  
15 SO2 allowance costs and variable O&M costs." I'm  
16 testing that statement. I'm testing to see if there's  
17 another element of cost. That, being the capital  
18 cost, the return on assets that is also a matter of  
19 ratemaking and a cost that would necessarily have to  
20 be covered by revenues from the wholesale  
21 jurisdiction.

22 MR. LONG: I understand that, Chairman  
23 Johnson, but the point is that those costs were  
24 analyzed by Ms. Branick and Mr. Ramil. Dr. Bohi is  
25 merely referring to their testimony, what's

1 established in their testimony. He is not the witness  
2 for that information.

3 MR. HOWE: Well, then, I would suggest that  
4 I would move to strike any reference Dr. Bohi makes as  
5 a fact that the only nonfuel costs to be considered by  
6 Tampa Electric or by this Commission in evaluating  
7 Tampa Electric's proposal are SO2 allowances and  
8 variable O&M.

9 MR. LONG: Well, Chairman Johnson, Dr. Bohi  
10 is entitled to rely on the testimony of Tampa  
11 Electric's other witnesses. I see no basis for  
12 striking his testimony simply because he's been  
13 relying on what other witnesses in this proceeding  
14 have sponsored in their testimony and are here to  
15 address under oath.

16 MR. HOWE: Chairman Johnson, I would just  
17 ask then that Mr. Long identify where in Dr. Bohi's  
18 testimony he states that he's drawing conclusions only  
19 from Ms. Branick's testimony. I don't believe it  
20 exists.

21 MR. LONG: Well, Chairman, I'm not under  
22 oath, but the witness is; I think that's an  
23 appropriate question.

24 MR. HOWE: Chairman Johnson, Tampa  
25 Electric's witness doesn't tell me what questions to

1 ask.

2           **CHAIRMAN JOHNSON:** Mr. Howe, I'm going to  
3 allow your question. But to the extent that the  
4 witness does not know the answer or does not feel  
5 qualified to answer, you can state that.

6           **Q**       **(By Mr. Howe)** Dr. Bohi, you were once  
7 employed by the Federal Energy Regulatory Commission,  
8 were you not?

9           **A**       That's correct.

10          **Q**       Are you familiar with the jurisdiction of  
11 the Federal Energy Regulatory Commission?

12          **A**       Yes.

13          **Q**       What regulatory agency has the authority to  
14 allow a return on assets committed to wholesale sales  
15 under the jurisdiction of the Federal Energy  
16 Regulatory Commission?

17          **A**       The assets are under the jurisdiction?

18          **Q**       No. I asked what regulatory agency has  
19 jurisdiction to allow a return to a public utility on  
20 assets committed to wholesale sales under the  
21 jurisdiction of the Federal Energy Regulatory  
22 Commission.

23          **A**       That is an ambiguous question because  
24 there's occasions where the assets are under the  
25 jurisdiction of the Federal Energy Regulatory



1 Commission, and there are occasions where they're  
2 under the jurisdiction of the state regulatory  
3 authority.

4 Q My question deals with assets committed to  
5 wholesale sales under the jurisdiction of the Federal  
6 Energy Regulatory Commission.

7 A Well, if they are under the jurisdiction,  
8 the assets, then the Federal Energy Regulatory  
9 Commission will set those returns.

10 Q Dr. Bohi, also, with assets under the  
11 jurisdiction of the Federal Energy Regulatory  
12 Commission, assets devoted to a wholesale sale, is an  
13 element of cost to be covered by wholesale rates the  
14 return on those assets?

15 A Not necessarily. After all, FERC  
16 regulations are changing, and in some cases prices are  
17 market-determined. Returns to the asset itself may be  
18 truly a function of market-determined outcome and that  
19 there are FERC jurisdictional assets in which there is  
20 no reason to inquire about their cost of production.

21 Q Are you suggesting that an electric utility  
22 might choose to set wholesale rates at such a level --  
23 I'm sorry. Are you suggesting that an electric  
24 utility might submit to FERC a contract for approval  
25 at prices which do not allow for a return on the

1 assets committed to that wholesale contract?

2 A I'm suggesting that in the wholesale market,  
3 in specific occasions, and more generally now, it's  
4 the market determines the price; the utility does not  
5 set the price. And if it earns a profit, that's fine;  
6 if it doesn't, it doesn't. And it has nothing to do  
7 with its embedded costs at all.

8 MR. HOWE: No further questions.

9 CHAIRMAN JOHNSON: Ms. Kaufman.

10 MS. KAUFMAN: Thank you, Chairman Johnson.

11 CROSS EXAMINATION

12 BY MS. KAUFMAN:

13 Q Dr. Bohi, I'm Vicki Kaufman on behalf of the  
14 Florida Industrial Power Users Group. I think we met  
15 by telephone.

16 A Right.

17 Q Dr. Bohi, could you turn to Page 4, Line 16  
18 in your prefiled direct testimony?

19 A Page 16, Line 4?

20 Q No, Page 4, Line 16. And on Line 16 and 17,  
21 you are talking about market efficiency. Do you see  
22 that?

23 A I will eventually. Yes.

24 Q In that sentence there you are referring to  
25 the wholesale market, are you not?

1           A     That's correct.

2           Q     If you'll turn to Page 5, Line 9.

3           A     Yes.

4           Q     In the last clause there, you say, "The  
5 wrong firms will be supplying the market." Do you see  
6 that?

7           A     Yes.

8           Q     And you are referring to the wholesale  
9 market there, are you not?

10          A     That's correct.

11          Q     And on Line 11, you say, "When the market is  
12 operating less efficiently." Do you see that?

13          A     Yes.

14          Q     And, again, you are referring to the  
15 wholesale market, are you not?

16          A     That's correct.

17          Q     Dr. Bohi, can the Florida Public Service  
18 Commission direct Tampa Electric at what price they  
19 should sell in the wholesale market?

20          A     Not that I'm aware of, no.

21          Q     Now the wholesale market that you are  
22 referring to on Page 5, Lines 11 and 12, is it your  
23 opinion that that is a competitive market?

24          A     Essentially competitive, yes. Workably  
25 competitive, I would think.

1 Q I'm sorry, what was --

2 A Workably competitive.

3 Q And it's your testimony, isn't it, that a  
4 competitive market brings with it certain  
5 efficiencies?

6 A Yes.

7 Q Now it's true, isn't it, that in the retail  
8 market here in Florida, Tampa Electric is a monopoly;  
9 is that correct?

10 A That's correct.

11 Q Would it be your view that that market would  
12 be more efficient if it was competitive?

13 A Not necessarily, no.

14 Q So you think that the wholesale market is  
15 more efficient because it is competitive, but that  
16 would not necessarily be the case in the retail  
17 market?

18 A Well, it depends upon how it was  
19 restructured.

20 Q Could you turn to Page 14, Line 10. And I  
21 think we discussed this sentence somewhat at your  
22 deposition where you talk about the negative effects  
23 of excessive electricity prices. Do you see that  
24 sentence?

25 A Yes, I do.

1           **Q**    Am I understanding your testimony in that  
2 sentence that begins on Line 10 that if the Commission  
3 does not adopt the approach that Tampa Electric has  
4 suggested in this case, that we are going to see  
5 adverse implications for employment and productivity  
6 in our state?

7           **A**    The recommendation that I make is that the  
8 Commission --

9           **MS. KAUFMAN:** Excuse me, Chairman Johnson,  
10 could --

11           **MR. LONG:** Counsel, would you allow the  
12 witness to answer the question, please?

13           **MS. KAUFMAN:** Chairman Johnson, I was just  
14 going to request that the witness be directed to give  
15 a yes or no answer and then explain.

16           **MR. LONG:** Well, Chairman, this is an expert  
17 witness, and an expert witness is entitled to offer an  
18 opinion.

19           **CHAIRMAN JOHNSON:** We will allow the expert  
20 witness to offer his opinion, but for purposes of the  
21 Commission, and it helps the Commissioners, if you  
22 would just start off by answering yes or no and then  
23 following up with an explanation. We'll allow you  
24 that time to provide your explanation.

25           **WITNESS BOHI:** Could you say the question

1 again, please?

2 Q (By Ms. Kaufman) Yes, I'll try. I'm just  
3 trying to understand if it's your testimony on Page 14  
4 there that if the Commission does not adopt the  
5 proposal that Tampa Electric has set forth here for  
6 the treatment of these two wholesale sales, that we  
7 are going to see adverse implications for employment  
8 and productivity in our state?

9 A Yes.

10 Q It's true, isn't it, Dr. Bohi, that you have  
11 not done any studies specific to Florida in this  
12 regard, have you?

13 A That's correct.

14 Q Would you turn to Page 15, please, in your  
15 prefiled direct. And the question that begins on Line  
16 17 and then going over -- your answer goes over to  
17 Page 16. It's my understanding that the concern you  
18 are expressing through that question and answer is  
19 that --

20 A Excuse me, could I interrupt you a minute?  
21 You went on to another question, and I was to be given  
22 the opportunity to elaborate on my yes or no answer  
23 the last time.

24 Q Well, I think if your counsel thinks that  
25 appropriate, they can do it on redirect.

1           **CHAIRMAN JOHNSON:** Well, I'm going to allow  
2 him because I probably confused him. But if you want  
3 to expound, make sure that you let us know before the  
4 counsel goes on to the next question. But I'm going  
5 to allow you a little latitude now because you weren't  
6 aware of our process.

7           **WITNESS BOHI:** Yeah, thank you. My  
8 recommendation was that inappropriate decision rules  
9 for evaluating wholesale sales could lead to  
10 excessively high prices in the wholesale market. If  
11 that's the case, then prices to consumers are  
12 ultimately going to be higher as well. Not only the  
13 retail consumers of the utilities who aren't allowed  
14 to make those sales, but the retail consumers of the  
15 buying utilities who are paying higher wholesale  
16 prices than necessary.

17           And while it is true that I haven't  
18 conducted a study specific to the state of Florida  
19 about the adverse employment and productivity  
20 implications of higher than necessary electricity  
21 prices, numerous such studies have been made. I am  
22 aware of them, and that this is a general sort of  
23 economic relationship when you increase the cost of  
24 producing other goods and services, you are going to  
25 have adverse economic implications. That's simply

1 what this refers to. I think it's a general  
2 proposition that deserves to be recognized.

3 Q Does that conclude your answer?

4 A Yes.

5 Q That's a general proposition that is not  
6 based on any Florida-specific studies; is that  
7 correct?

8 A Not on a Florida-specific study, but on  
9 studies having to do with the relationship between  
10 prices, cost of production and what those do to  
11 productivity and employment in numerous -- not only  
12 other locations in this country, but numerous other  
13 countries in the world. It's hardly a controvertible  
14 fact.

15 Q But it's not based on any Florida-specific  
16 studies; is that correct?

17 A That's correct.

18 Q Thank you. Let's turn back to the bottom of  
19 Page 15 and the top of Page 16. And let me see if I  
20 can paraphrase the concern that you are addressing in  
21 that question and answer. Am I right in understanding  
22 that your concern that Tampa Electric might be at a  
23 disadvantage in the wholesale market vis-a-vis, say,  
24 independent power producers, or other people selling  
25 in that market, if they have to impute at average



1 system costs; is that correct?

2 A That's correct.

3 Q Wouldn't it be true, Dr. Bohi, that if  
4 captive customers, in this case Tampa Electric's  
5 retail ratepayers, cover their fixed costs, that it's  
6 Tampa Electric that's going to have the competitive  
7 advantage over those independent power producers who  
8 have to cover their fixed and variable costs in the  
9 wholesale market?

10 A No, not necessarily. No.

11 Q Do you disagree that, for example, an  
12 independent power producer that doesn't have a captive  
13 retail base has got to cover his fixed and incremental  
14 costs in order to make a profit in the wholesale  
15 market?

16 A That's correct.

17 Q I'm sorry, my statement is correct?

18 A Yes. They have to cover their cost to stay  
19 in the business.

20 Q And they don't have a captive base of  
21 customers that are going to cover their fixed costs,  
22 do they?

23 A What I would suggest is that the --

24 Q I'm sorry. Again, if you could just answer  
25 yes or no and then explain?

1           A     This is not a yes or no question.

2           MR. LONG: Madam Chairman, the witness  
3 answered the question a couple of times, and he's  
4 trying to explain. I ask that he be given an  
5 opportunity to do that briefly.

6           CHAIRMAN JOHNSON: Ms. Kaufman.

7           MS. KAUFMAN: Chairman Johnson, I think it  
8 was a yes or no question. I just asked him if it was  
9 the case that independent power producers, for  
10 example, do not have a captive customer base to cover  
11 their fixed cost. I think that can be answered with a  
12 yes or no and an explanation if he feels it's  
13 appropriate.

14           WITNESS BOHI: By definition, they have no  
15 retail customers. So, no, they don't have anybody to  
16 cover any of their costs, other than who they sell  
17 their power to.

18           What I would add to that is that the  
19 decision rule that an independent power producer will  
20 use to decide whether it makes a sale or not is its  
21 incremental cost and its incremental revenues. And  
22 that the same decision rule ought to apply to a  
23 regulated utility as well.

24           Q     (By Ms. Kaufman) Dr. Bohi, I'm going to  
25 assume -- let me ask you. You're familiar with the

1 proposal that Tampa Electric has made in this case; is  
2 that correct?

3 A Yes, that's correct.

4 Q And you understand how they are proposing to  
5 credit the revenues from these two wholesale sales?

6 A Generally, yes.

7 Q Would you turn to Page 17 of your direct  
8 testimony, please?

9 A Yes.

10 Q Lines 12 to 18. You say there that it's  
11 your opinion that the incremental cost of serving FMPA  
12 is higher than the incremental cost of serving TECO's  
13 retail customers; is that correct?

14 A That's correct.

15 Q Do you know what the components are of the  
16 retail fuel charge in Florida?

17 A I'm sorry, the components?

18 Q The components.

19 A Of the retail --

20 Q -- fuel charge.

21 A I would assume it's the cost of fuel.

22 Q Do you know whether there are any other  
23 components, other charge -- the retail fuel charge,  
24 other than the cost of fuel in Florida?

25 A No.

1 Q Let me ask what your understanding is of how  
2 Tampa Electric is going to credit system incremental  
3 fuel if its proposal is adopted in this case?

4 A It's probably a question best asked of  
5 Mr. Ramil.

6 Q Well, why don't we see what we can do here.  
7 You did testify that you understood Tampa Electric's  
8 proposal and that you support it, did you not?

9 MR. LONG: Madam Chairman, I object. The  
10 witness answered that he had a general understanding,  
11 and it's also clear that is the substance of  
12 Mr. Ramil's testimony. I think that it's  
13 inappropriate to question this witness about  
14 Mr. Ramil's testimony. He's given his understanding,  
15 and he's indicated that the witness who knows the  
16 answer to this question is another Tampa Electric  
17 witness.

18 CHAIRMAN JOHNSON: Ms. Kaufman.

19 MS. KAUFMAN: Madam Chairman, Tampa Electric  
20 has put this witness on in support of their proposal  
21 in this case. Mr. -- excuse me, Dr. Bohi has  
22 testified that he is familiar with how incremental  
23 costs are proposed to be credited. I think it's  
24 appropriate to explore his understanding of how that's  
25 going to be done through Tampa Electric's proposal.

1           **CHAIRMAN JOHNSON:** And what was your last  
2 question? What was your question?

3           **MS. KAUFMAN:** Let's see if I can recall. I  
4 was going to begin to explore with him his  
5 understanding of how that's going to happen. I don't  
6 know that there was a question pending.

7           **CHAIRMAN JOHNSON:** Okay. I'm going to allow  
8 you to ask the question so I can better understand  
9 where we're headed with the issue. If the witness  
10 doesn't know the answer, you can state that.

11           And you'll have to take the answer as you  
12 find it.

13           **Q**       **(By Ms. Kaufman)** Dr. Bohi, is it your  
14 understanding that Tampa Electric proposes to credit  
15 system incremental fuel to the retail fuel clause?

16           **A**       That's my understanding, yes.

17           **Q**       Now, is it your understanding that that  
18 would mean that when TECO is operating -- let's just  
19 use a hypothetical -- is operating an expensive unit  
20 during an hour on its system, does that mean that the  
21 cost, the fuel cost of that most expensive unit, would  
22 be credited to the retail clause during that hour?

23           **A**       That's my understanding, yes.

24           **MS. KAUFMAN:** I want to distribute an  
25 exhibit now. If I can have a number for that, Madam

1 Chairman? This is a composite exhibit and it's  
2 excerpts from some of Tampa Electric's fuel filings  
3 that you have already taken official recognition of,  
4 but if we could give it a number.

5 MR. LONG: Again, Chairman Johnson, this is  
6 not material the witness has sponsored. If he has  
7 some knowledge, I have no objection to his answering.  
8 But I would object to asking this witness about  
9 material that he has not prepared and has not filed.

10 CHAIRMAN JOHNSON: Ms. Kaufman, and I'll  
11 wait on you to ask the question, but to the extent  
12 that you are starting to get into a greater level of  
13 specificity, this probably is not the appropriate  
14 witness. But I will allow you to start the language.

15 MS. KAUFMAN: Thank you, Chairman.

16 CHAIRMAN JOHNSON: We'll mark this as  
17 Exhibit 9. And short title?

18 MS. KAUFMAN: "Tampa Electric's Fuel Filing  
19 Excerpts."

20 CHAIRMAN JOHNSON: "Tampa Electric's fuel  
21 filing" --

22 MS. KAUFMAN: -- "Excerpts."

23 CHAIRMAN JOHNSON: "Excerpts," okay.

24 (Exhibit 9 marked for identification.)

25 Q (By Ms. Kaufman) Do you have a copy of

1 what's now been marked as Exhibit 9, Dr. Bohi?

2 A Yes, I do.

3 Q If you would look behind Tab No. 3, and the  
4 page number stamped at the bottom is Page 17. And the  
5 name of the schedule is "System Net Generation and  
6 Fuel Cost, actual for the period March 1997." Do you  
7 have that?

8 A I haven't located that. Where is that on  
9 the page?

10 COMMISSIONER GARCIA: Ms. Kaufman, where are  
11 you?

12 MS. KAUFMAN: Okay, behind Tab 3 of  
13 Exhibit 9, it's stamped Page 17 at the bottom. But  
14 the actual heading of the schedule is "System Net  
15 Generation and Fuel Cost."

16 COMMISSIONER KIESLING: That's where I'm  
17 having a problem.

18 WITNESS BOHI: I don't find that.

19 COMMISSIONER CLARK: Mine doesn't say that,  
20 mine says "Power Sold Tampa Electric Company estimated  
21 for the period" --

22 MS. KAUFMAN: I'm sorry, I've directed you  
23 to the wrong tab. It's behind Tab 2, excuse me.

24 COMMISSIONER KIESLING: Thank you.

25 Q (By Ms. Kaufman) We'll see if that works

1 better, Dr. Bohi. Are you with me now, sir?

2 A Yes.

3 Q Okay. And let me represent to you, subject  
4 to Ms. Branick's verification, that this is an excerpt  
5 from Tampa Electric's fuel filing for the March 1997.  
6 If would you look about midway down right near where  
7 their Page 17 is, you will see an entry for Sebring  
8 and it's abbreviated S-E-B. Do you see that?

9 A Yes.

10 Q And I'm looking at the line that says  
11 "SEB-Phillips total." Do you see that, sir?

12 A Yes.

13 Q Okay. If you go all the way across to the  
14 very last column, it's Column N. It's headed "Cost of  
15 Fuel Dollars Per Unit." And just to make this easier  
16 for us, I'm talking about the "23.23" number.

17 A Yes.

18 Q But I'd like to talk about that in megawatt  
19 hours. So that would be \$232 in megawatt hours; is  
20 that correct?

21 A I'm not sure.

22 Q Well, wouldn't you just move the decimal  
23 place over one to convert it to megawatt hours?

24 A Well, the heading of the column says  
25 "Dollars Per Unit," so I don't know what the units



1 are.

2 Q Okay. Let's look at cents per  
3 kilowatt-hour, which is the \$3.68 figure there. Do  
4 you see that?

5 A Yes.

6 Q So we would move the decimal place over to  
7 talk about megawatt hours there, would we not?

8 A If you say so.

9 MR. LONG: Chairman Clark, I would renew my  
10 objection. Counsel is basically testifying here. She  
11 hasn't established any foundation as to whether the  
12 witness has any familiarity with this document or  
13 understanding of its origins or the numbers that  
14 appear on the page. And without that foundation, I  
15 don't understand how this is proper cross examination.

16 CHAIRMAN JOHNSON: Ms. Kaufman.

17 MS. KAUFMAN: Chairman Johnson, this is  
18 Tampa Electric's fuel filing. I mean, if they're  
19 saying that these numbers aren't correct, I'll have to  
20 change my cross examination. But I'm using this for  
21 illustrative purposes to establish his understanding  
22 of how these fuel costs are going to be credited. I'm  
23 not asking him to tell me whether or not he believes  
24 these numbers are correct. You've taken official  
25 recognition of this document, and it's a Tampa

1 Electric filing with this Commission.

2 MR. LONG: Well, Madam Chairman, Tampa  
3 Electric files a great many things, all of them  
4 correct; that doesn't mean they're relevant to this  
5 proceeding. And that's the basis for my objection.

6 CHAIRMAN JOHNSON: I'm not certain if the  
7 document is relevant or not, but it's clear that this  
8 witness is not familiar with this particular document  
9 and doesn't go to the accuracy of the document itself.  
10 That concerns -- you haven't asked him a question yet,  
11 though.

12 MS. KAUFMAN: I was just trying to direct  
13 him to the right number to be looking at, which is  
14 confusing on these schedules. But I will ask my  
15 ultimate question, and if counsel wants to object,  
16 then you can rule on it then if that will be all  
17 right.

18 CHAIRMAN JOHNSON: Certainly.

19 Q (By Ms. Kaufman) Dr. Bohi, all I'm trying  
20 to establish here or to ask you if it's your  
21 understanding is: Would it be your understanding  
22 that, for example, when the Sebring unit is operating  
23 at a cost of \$3.68 a kilowatt-hour, if that's the most  
24 expensive unit on Tampa Electric's system, would that  
25 be --

1           A     I --

2           Q     I said if it is. -- would that be the  
3 incremental system fuel cost that Tampa Electric  
4 proposes to credit?

5           A     I don't know the answer to that question.

6           Q     And without knowing the answer to that  
7 question, it's still your testimony that crediting of  
8 the system incremental fuel is appropriate?

9           A     Yes. That is a concept. Conceptually,  
10 that's correct. Whether this number reflects anything  
11 in particular having to do with the system incremental  
12 cost is another question; I can't testify to that.

13          Q     Dr. Bohi, have you done any analysis at all  
14 of how Tampa Electric defines "a system incremental  
15 cost"?

16          A     I've had discussion with staff at Tampa  
17 Electric about the appropriate economic principles  
18 involved and what they mean as far as calculating  
19 numbers, yes.

20          Q     If it was demonstrated in this proceeding  
21 that Tampa Electric has understated its incremental  
22 cost, would you agree then that the sale in question  
23 was being subsidized by the retail jurisdiction?

24          A     If costs were being understated, would they  
25 be subsidizing -- would retail customers be

1 subsidizing, is that the question?

2 Q Yes, sir. If the way Tampa Electric was  
3 defining "incremental costs" was understated, then  
4 would it be your testimony that the sale in question  
5 was being subsidized by the retail jurisdiction?

6 A Possibly, yes. I would define "a subsidy"  
7 as retail customers paying the cost of supplying  
8 wholesale customers. Whether that always is true by  
9 your definition, I don't know.

10 Q And I'm correct that you've done no  
11 independent analysis, but you've relied on Tampa  
12 Electric's representations to you?

13 A Of the --

14 Q Of the incremental costs.

15 A Of the numbers, you are talking about now?

16 Q Yes, sir.

17 A As opposed to the concepts?

18 Q Yes, sir.

19 A As to the numbers, yes, I rely on Tampa  
20 Electric.

21 Q Would you turn to Page 8, Line 13 -- I'm  
22 sorry, Page 18, Line 13. And the question that is  
23 asked and answered there is whether FMPA's retail  
24 customers are benefiting from this sale. And you say  
25 that they are; is that correct?

1           A     That's correct.

2           Q     And I think you've already testified,  
3 haven't you, that Tampa Electric's retail customers  
4 are 100% supporting these assets that are being used  
5 to make the sale?

6           A     Before the sale, yes.

7           Q     Now the FMPA retail customers are not retail  
8 customers of Tampa Electric, are they?

9           A     No.

10          Q     Dr. Bohi, a lot of your testimony deals with  
11 the fact that you believe that Tampa Electric needs  
12 some incentives to engage in these wholesale  
13 transactions; is that right?

14          A     Well, as an economist, the concept of  
15 incentives is an essential part of economic behavior.  
16 I would attribute that importance in any walk of life,  
17 economic life.

18          Q     But the point of your testimony is that  
19 you've testified that Tampa Electric needs some  
20 incentives to engage in this process?

21          A     I would agree, yes.

22          Q     Are you aware, Dr. Bohi, that Tampa Electric  
23 has some sister or affiliate companies that are  
24 engaged in coal supply and coal transport?

25          A     Yes, I'm aware.

1 Q And you've been here during the testimony  
2 today, have you not?

3 A Yes.

4 Q Would it be your opinion that those  
5 companies would benefit from these transactions?

6 A It would be my opinion that it's irrelevant.

7 Q Would it be your opinion that those  
8 companies will benefit from these transactions?

9 A I have no idea, but it's still irrelevant.

10 Q Well, do you remember us discussing this  
11 issue in your deposition?

12 A The issue of affiliates?

13 Q Whether the affiliate companies would  
14 benefit from these sales?

15 A Vaguely, yes.

16 Q And do you recall stating in your deposition  
17 that you thought the affiliates would benefit?

18 A No, I don't recall.

19 Q Okay. Well, let me read you the question  
20 and answer and see if that refreshes your  
21 recollection.

22 MR. LONG: Madam Chairman, perhaps it would  
23 be more efficient to allow the witness simply to  
24 review the transcript language and refresh his own  
25 recollection.

1           **CHAIRMAN JOHNSON:** Ms. Kaufman.

2           **MS. KAUFMAN:** Chairman Johnson, it's just  
3 one question and answer. I think it would be  
4 sufficient for me to read it, but whatever you prefer.

5           **MR. LONG:** Well, I think it's important for  
6 the witness to be able to read whatever statement is  
7 there in context, as opposed to taking it out of  
8 context.

9           **MS. KAUFMAN:** It's fine if Dr. Bohi would  
10 like to read the question and answer into the record.  
11 I have no objection.

12           **CHAIRMAN JOHNSON:** Okay.

13           **MS. KAUFMAN:** May I approach the witness?

14           **CHAIRMAN JOHNSON:** Yes.

15           **Q**        **(By Ms. Kaufman)** Dr. Bohi, if you would  
16 just read that question and answer into the record, I  
17 think that would be sufficient.

18           **A**        The question starting at the bottom of the  
19 previous page?

20           **Q**        The question that's got the yellow  
21 highlighting around it.

22           **A**        I would prefer to start at the previous one  
23 because I answer that by saying "I'm sorry, I don't  
24 know. I didn't have any real knowledge of those  
25 subsidiaries and the profitability of them."

1 Q Okay. Could you continue with the question  
2 that's highlighted, please?

3 A "Dr. Bohi, let's take this question on a  
4 theoretical or a hypothetical basis. If a utility has  
5 integrated fuel supply and transport businesses and  
6 there are increased sales resulting from wholesale  
7 sales under this treatment, would Tampa Electric's  
8 integrated businesses benefit?"

9 My answer is "Well, I would hope that they  
10 are rational economic business people and that they  
11 only engaged in a transaction that makes the benefit.  
12 So it's a, yes, I believe they are rational, they are  
13 aren't out to lose money, so that they should  
14 benefit."

15 Q Dr. Bohi, do you know if all utilities  
16 define incremental cost in the same way that Tampa  
17 Electric is defining them in this case?

18 A I cannot say what other utilities do.

19 Q Do you know if when a utility generates  
20 electricity for its incremental load, as we are  
21 discussing here, and fuel is burned in the process,  
22 does it incur costs to handle the fuel to get it to  
23 the plant?

24 A I would assume so, yes.

25 Q Do you know if Tampa Electric is including



1 those fuel handling costs in its definition of  
2 "incremental fuel"?

3 A I would assume so, but I do not know for  
4 sure.

5 Q It would be appropriate for them to include  
6 it, would it not?

7 A I would think so, yes.

8 Q I just have a few questions on your rebuttal  
9 question, Dr. Bohi. If you turn to Page 5, Line 19.  
10 And in that passage it actually begins on Page 7 on  
11 Line 17. You are talking about the seller deciding  
12 whether the risks of the sale are -- you're saying  
13 that the seller should consider the risks involved in  
14 the sale.

15 A That's correct.

16 Q You have not included the risk of  
17 interruption in your analysis of risk there, have you?

18 A This statement doesn't refer to risks of  
19 interruption, it refers to business risks associated  
20 with a particular sale.

21 Q On Page 14 of your rebuttal testimony, Line  
22 10, you say there that the amount that should be  
23 credited to retail customers to ensure they're not  
24 adversely affected by wholesale sales is increased in  
25 total fuel costs caused by the wholesale sale?

1           A     That's correct.

2           Q     Is the reverse of that statement also true?  
3     And that is, that if customers are credited with less  
4     than system incremental, they will be adversely  
5     affected, retail customers?

6           A     Generally, yes, but not necessarily.

7           Q     Why would -- you said generally the answer  
8     would be yes, but not always. Why would that be?

9           A     Well. I think crediting at system  
10    incremental costs sometimes is going to overstate the  
11    amount of fuel costs that's actually incurred by a  
12    utility to make a particular sale. There are going to  
13    be occasions where the actual fuel cost is going to be  
14    substantially less, and it could be even close to  
15    zero.

16                   MS. KAUFMAN: That's all we have, Chairman  
17    Johnson.

18                   CHAIRMAN JOHNSON: Staff.

19                                   **CROSS EXAMINATION**

20    **BY MS. FAUGH:**

21           Q     Dr. Bohi, I believe in your summary that you  
22    stated that as long as incremental fuel cost is  
23    covered, then the fuel cost paid by the retail  
24    ratepayers will be unchanged; is that correct?

25           A     That's correct.

1           **Q**     Does that assume that incremental fuel cost  
2 is determined appropriately?

3           **A**     Of course.

4           **MS. PAUGH:** Thank you.

5           **CHAIRMAN JOHNSON:** Is that it?

6           **MS. PAUGH:** Yes, Chairman Johnson.

7           **CHAIRMAN JOHNSON:** Redirect? Or  
8 Commissioners?

9           **COMMISSIONER DEASON:** I have a few  
10 questions. Dr. Bohi, I know you have extensive  
11 experience in the electric industry. Are you familiar  
12 with the current changes that are taking place in the  
13 telephone industry?

14           **WITNESS BOHI:** From an outsider's  
15 perspective, yes.

16           **COMMISSIONER DEASON:** Are you aware that the  
17 Telecommunication Act and the FCC decisions and, in  
18 fact, decisions of this Commission require incumbent  
19 telephone companies to make available to competitors  
20 components of their system at incremental cost?

21           **WITNESS BOHI:** I'm not familiar with the  
22 details of that, no.

23           **COMMISSIONER DEASON:** Is it your opinion  
24 that is the appropriate thing to do, or you don't have  
25 the experience to say one way or the other?

1           **WITNESS BOHI:** I feel like I'm out on a  
2 slippery edge here. I'm not sure I should venture a  
3 statement about that.

4           **COMMISSIONER DEASON:** Well, I guess I can't  
5 help when I sit here and listen to testimony about  
6 incremental cost, I can't help but draw an analogy to  
7 the telecommunication industry, especially since  
8 we're -- have been engaged in that process for some  
9 time. And incremental cost is a very fundamental part  
10 of the concept of trying to foster a competitive  
11 market in what heretofore -- the "fore" has been a  
12 monopoly market. And we are trying to introduce  
13 competition. And to the competitors we are saying --  
14 we are saying to the incumbents, which are the  
15 incumbent monopolists who are having competition  
16 forced upon them, we are saying that you have to make  
17 part of your system, components of your system, to  
18 potential competitors at an incremental cost.

19           This is the standard, and it seems to be  
20 accepted. There's some debate as to how you actually  
21 calculate incremental cost, but as far as the concept  
22 that seems to be where we are.

23           Now, as I understand some of the positions  
24 that are being taken by some of the parties here is  
25 that I can't help but draw an analogy that TECO should

1 be required to provide or to sell at average embedded  
2 cost, and I'm having a difficulty meshing the two.  
3 And it seems to me it would be synonymous with telling  
4 the incumbent telephone companies why you have to make  
5 systems, your components of your system, available to  
6 competitors at incremental; to compete for those same  
7 customers, you're going to have sell your services at  
8 average embedded, regardless of what the market is.

9           And now my question to you, do you see any  
10 similarity between what's being argued here and what's  
11 being required in the telephone industry?

12           **WITNESS BOHI:** It sounds a bit similar, yes.  
13 And I would assert that the same decision rule that  
14 applies to the competitive newcomer ought to be  
15 applied to the incumbent as well, depending upon other  
16 structural matters in this particular industry. But  
17 in the case of electricity, I think it's a matter of  
18 seriously biasing the competitive equation between  
19 entities which have the freedom of making the decision  
20 on the right grounds, the right decision rule, which  
21 is incremental, rather than on a basis of average.

22           **CHAIRMAN JOHNSON:** Any other questions?  
23 Redirect.

24           **MR. LONG:** Chairman Johnson, I have no  
25 redirect.

1           **CHAIRMAN JOHNSON:** Exhibits.

2           **MR. LONG:** Yes, Chairman Johnson, I ask that  
3 Exhibit No. 8 be moved into evidence.

4           **CHAIRMAN JOHNSON:** It will be admitted  
5 without objection.

6           (Exhibit 8 received in evidence.)

7           **MS. KAUFMAN:** Chairman Johnson, I think  
8 we'll wait to move Exhibits No. 9 until Ms. Branick  
9 takes the stand.

10           **CHAIRMAN JOHNSON:** Very well. Dr. Bohi you  
11 are excused and we are going to take a 15-minute  
12 break.

13           (Witness Bohi excused.)

14           (Brief recess.)

15                               - - - - -

16           (Transcript continues in sequence in  
17 Volume 3.)

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