CMP

COM \_\_\_\_\_

CTR

GCL OPC

RCA SCR

SGA \_\_\_\_\_

SEC \_\_\_\_\_

OTH \_\_\_\_\_

ECR

FPSC-COMMISSION CLERK

10041 NOV-55

DCUMEN" N	Г. <sup>нс</sup>	ŗ	Ê	- [	1	.i .i
-----------	------------------	---	---	-----	---	----------

OCUMEN"	NUMPER-DATE
---------	-------------

IDCUMEN"	NUMOFR-DATE
OCUMENT	NU MARKE STATE

DOCUMENT	NUMPER-DATE	

REDA	
CTE	ಭಾರತಯನ್ನು ನಿರಿಸಿದ್ದರು. ಕ್ಷಣಿಯನ್ನು ಸಂಪರ್ಧ ಸಂಪರ ಸಂಪರ್ಧ ಸಂಪರ ಸಂಪರ ಸಂಪರ ಸಂಪರ ಸಂಪರ ಸಂಪರ ಸಂಪರ ಸಂಪರ





.

#### BASELINE Price (\$/mmBtu)

Crystal River 1-2 Crystal River 4-5 Anclole

### PLAN A

Price (\$/mmBtu) Crystal River 1 Crystal River 2 Crystal River 4 Crystal River 5 Anclote

#### PLAN B

Price (\$/mmBtu) Crystal River 1 Crystal River 2 Crystal River 4 Crystal River 5 Anclote

#### PLAN C Price (\$/mmBtu) Crystal River 1 Crystal River 2 Crystal River 4 Crystal River 5 Anclote

PLAN D Price (\$/mmBtu) Crystal River 1 Crystal River 2 Crystal River 4 Crystal River 5 Anclote

PLAN F Price (\$/mmBtu) Crystal River 1 Crystal River 2 Crystal River 4 Crystal River 5 Anclote



	2122	ź
)	27 27 27 27 27 27 27 27 27 27 27 27 27 2	1 241 3
•	29 36 31 31	1

35

.

10

11/12



9.28.2007



ana. Mira<sup>tr</sup> -NU SA , and the second se Name and second Name and second **118** 124 (20<sup>2</sup> 412)<sup>4</sup> List Property lists

6797. c

.

ſ 23

45618

4

10

11

12

13

14

15

14 11 18

14

21 22 23

24

254122

.

PLAN F

## PEF POD2 - 00005

## PE - Crystal River SCR & WFGD bid evaluation spreadsheet

# REDACTED IN ITS ENTIRETY



### Crystal River FGD & SCR Project Progress Energy Bid Review October 3, 2007

In an effort to understand and evaluate Zachry's estimate for the Crystal River FGD & SCR project, Progress Energy conducted a thorough review of the estimate, using both inside and outside resources. An independent engineering firm, Bibb & Associates, was used to create an independent estimate for the project and assisted with a comparison / reconciliation of the estimate with Zachry's estimate. Progress Energy also used it's inhouse estimating staff to assist in the estimate evaluation and helped resolve discrepancies and overruns. The following document will outline this effort and further define the associated cost reductions resulting from this process.

#### Estimate Summary:

The following table break's down Zachry's estimate at various stages of the project.

Estimate Breakdown	March-07	12-Jul-07	24-Aug-07	6-Sep-07	28-Sep-07
Total Direct					
Total Indirect					
Project Total					
-					

Attached is a more detailed breakdown the estimate revisions along with brief descriptions of the change. (Attachment A)

\*Please note that we have yet to receive a final estimate breakdown for the 28-Sep-07 proposal so the breakdown for this section is a approximation.

#### Quantity Review:

As stated above, Progress Energy contracted Bibb & Associates, a Kansas City based engineering company, to create an independent estimate for the Crystal River Project FGD & SCR project. At the completion of Bibb's independent estimate, an estimate comparison was conducted in an effort to understand and reconcile the quantity differences between the two estimates. Several areas were found in which the delta between the two estimates was significant and needed to be reviewed. Progress Energy requested Zachry to review these areas of discrepancy. Following Zachry's review, they decreased the quantities in those areas including excavation and backfill. At the end of this effort, the majority of Bibb's quantities were in line with the quantities that Zachry had included in their revised estimate, with the exception of electrical. An additional meeting was held in an effort to understand the differences between the two estimates. At the conclusion of the meeting it was determined that the majority of the difference between the two estimates were accounted for because Bibb made some estimating assumptions that proved to be incorrect based on the latest specifications.

#### Unit Rate Comparison:

Progress Energy reviewed Zachry's unit rates by comparing them to Bibb's unit rates, as well as had PE's estimating department compare the rates to the rates that are currently

123

being achieved in the industry on similar projects. In summation, the unit rates that Zachry used were in line with what is currently being achieved in the industry.

المراجع والمحافظ المحافظ المحاف

Attached is a list showing some of the unit rates for the major areas: (Attachment B)

### Material Pricing:

Progress Energy used the check estimate completed by Bibb, along with other information collected from other on-going projects to check the material pricing used in Zachry's estimate. In general, the material pricing was reasonable. Additional questions were raised in the areas of; concrete, piers, insulation/lagging, buildings, urea system and material handling. Following this review, Zachry reduced several of the areas in question.

Attachment A and C contains an overall summary of the changes.

#### Construction Equipment:

Progress Energy reviewed the Equipment Plan provided by Zachry. Their plan included all the major pieces of construction equipment and the estimated durations of use. In reviewing the equipment plan and overlaying it on the schedule, the overall equipment plan was in line with expectations. An overall equipment \$/Direct MH comparison was also calculated and compared with the industry rates seen for similar type projects. A rate of the schedule of was calculated using Zachry's estimate, which is in line with similar projects.

### Construction Management:

Progress Energy reviewed the Construction Management Plan provided by Zachry and compared it to the CM plan used on current, ongoing projects. In summary, the staffing plan Zachry proposes to use on the project was consistent with what would be expected on this type of project. Also, when comparing the ratio of Direct Craft MH's / CM MH's to what is typical in the industry, the ratio is which is in line with what is seen in the industry. (Please note that this calculation includes the Field Engineering and Startup man-hours that are in the Burns & MacDonald estimate.)

#### Contingency & Escalation:

Another area of focus was on the contingency and escalation included in Zachry's estimate. After reviewing the estimate we believed that the levels of contingency and escalation used in the estimate were somewhat higher than the industry norm. Progress Energy requested additional information regarding how Zachry came up with the levels of Contingency and Escalation used in the estimate. Discussions were held and in the end, Zachry agreed to lower the amounts used. The following are the current percentages of contingency and escalation:

- Contingency:
- Escalation:

34

İ

2

٩,



### <u>Taxes:</u>

Many discussions were held regarding taxation of the Crystal River project. In the end, all parties agreed that only the non permanent plant materials\_and equipment would be taxed. This resulted in a net reduction in the estimate of from the previous estimate.

### Overhead & Profit

Zachry's OH&P are as follows:

- G&A:
- Fee:

When comparing these rates against today's market conditions these rates are reasonable and in line with what we would expect to see.

Other Attachments

- Estimate Question Log and Responses: (Attachment C)
- Negotiation Log (Attachment D)
- Pier Quantity R&O (Attachment E)
- Independent Level 1.5 Schedule and FTE Curve (Attachment F) An independent schedule was created to verify Zachry's risk of making the proposed schedule and verifying the Craft Staffing Plan.

1

j

## Attachment A

•

ŧ,

#### Crystal River FGD & SCR Project Attachment A



ひちちちちちちちちちししもしょし

Estimate Description	Aug-06	March-07	12-Jul-07	24-440-07	6 Son 07	20.0
Code Description	Total \$'s	Total \$'s	Total \$'s	Total \$'s	Total S's	28-Sep-07
1 UNIT 4 DEMOLITION					10(01 2 5	
2 UNIT 4 LOW NOX BURNERS						
3 UNIT 4 SCR GAS PATH						2
4 UNIT 4 SCR						3
5 UNIT 4 AIR HEATER						4
6 UNIT 4 PRECIPITATOR MODIFICATIONS						7
7 UNIT 4 ID FANS						
8 UNIT 4 FGD GAS PATH						
9 UNIT 4 FGD / ABSORBER ISLAND						
10 UNIT 5 DEMOLITION						
11 UNIT5 LOW NOX BURNERS						
12 UNIT 5 SCR GAS PATH						
13 UNIT 5 SCR						12
14 UNIT 5 AIR HEATER						
15 UNIT 5 PRECIPITATOR MODIFICATIONS						1-
16 UNIT 5 ID FANS						
17 UNIT 5 FGD GAS PATH						
18 UNIT 5 FGD / ABSORBER ISLAND						
19 COMMON DIBASIC ACID						
20 COMMON OXIDATION AIR						1
21 COMMON CHIMNEY						1
22 NEW ACCESS RD (65+75 TO LIME STKPL)						0
23 COMMON SITE PREPARATION						124
24 COMMON SITE IMPROVEMENTS						2
25 LAYDOWN & PARKING						2
26 COM SITE (CONC.) IMPROVEMENTS						2
27 GYPSUM MATERIAL HANDLING						1
28 COMMON GYPSUM DEWATERING						2
29 COMMON LIMESTONE HANDLING						2
30 COMMON LIMESTONE PREPARATION						بنا
31 COMMON PIPE RACK						
32ICOMMON UREA / AMMONIA						
33[COMMON SEAWATER INTAKE AND MAKEUP						5
34 COMMON WELL WATER AND MAKEUP						
35 COMMON WASTEWATER TREATMENT						
36 COMMON UTILITIES						2
						2
38 COMMON MATERIAL HANDLING						2
39 SCR FOUNDATION PIPING REPOUTE						
						4
41COMMON PROCESSES AND EQUIPMENT						4
42159 COMMON CRAFT START UP ASSISTANCE						
43 Construction Equipment Owned & 3rd Party						4
44 Small 100IS						
45 Direct Labor Unallocated Supplies						u a
40 Scanoloning Supplies						4
						4
						if
total direct						
						44
51 AAN - Pre Construction Costs						
52 SAFETY AND SECURITY TRAINING						50
53 BBN - Mobilization & Demobilization Cost						51
54 CCN - Construction Staff & Expanses						5
55 EEN - Construction Equipment Adders						5
56 GGN - Support Labor & Indirect Supplies						57
57 HHN - Indirect Sundries						
58 IIIN - Home Office Support						5
59 LIN - Engineering Lisson & Expenses						5
61 IV 1000 Engineering Liason' & Expenses						53
62 IV 5000 Commissioning & Wassanty						5
63 IV 6000 Joint Venture Indirects						Lar
64. IV 7000 Escalation						
65 IV 7000 Contingency						1.
66 General & Administrative						6
						to to
						L.
total indirect						
, iven mancet						64
total proposal						
10/4/2007						61

### PEF POD2 - 02160

# Attachment B

•

. Ì

### Crystal River FGD & SCR Project- Unit Rate Analysis

Attachment B		Z	achry	
Description	UM	Qty	мн	Unit Rate
Div 0- Civil / Site work				
Pier	EA			
Structural Excavation / Backfill	CY			
Duct Demo	TNS			
Pipe Demo	LF			
Insulation Demo	SF		-	-
Div 1- Concrete				
Concrete	CY			6
Div 2- Buildings / Structural Steel			_	
Steel	TNS			.1
Div 3- Piping				
Pipe	LF			8
Div 4- Mechanical Equipment				
Duct	TNS			9
ID Fans	EA	~		10
SCR	EA			i (
Absorber	TNS			12
Air Heater	EA			(3
Div 5- Electrical				
600V Control Cable	LF			14
600V Power Cable	LF			15
Abv 600V Power Cable	LF	7		16
Instrument Cable	LF			11
Cable Bus	LF			18
600V Control Terminations	EA			19
600V Power Terminations	EA			70
Abv 600V Terminations	EA			21
Instrument Terminations	EA			22
Cable Tray	LF			23
Conduit	LF			24
Grounding	LF			25
Heat Trace	LF			24
Div 6- Instrumentation / Controls				
Div 7- Insulation / Painting				
Paint	SF			21
Insulation	SF		-	-

iv /- insulation / Painting	
Paint	5
Insulation	ŝ

į

28

12345