

BEFORE THE
FLORIDA PUBLIC SERVICE COMMISSION

In the Matter of:

COMMISSION REVIEW OF NUMERIC CONSERVATION GOALS (FLORIDA POWER & LIGHT COMPANY). DOCKET NO. 080407-EG

COMMISSION REVIEW OF NUMERIC CONSERVATION GOALS (PROGRESS ENERGY FLORIDA, INC.). DOCKET NO. 080408-EG

COMMISSION REVIEW OF NUMERIC CONSERVATION GOALS (TAMPA ELECTRIC COMPANY). DOCKET NO. 080409-EG

COMMISSION REVIEW OF NUMERIC CONSERVATION GOALS (GULF POWER COMPANY). DOCKET NO. 080410-EG

COMMISSION REVIEW OF NUMERIC CONSERVATION GOALS (FLORIDA PUBLIC UTILITIES COMPANY). DOCKET NO. 080411-EG

COMMISSION REVIEW OF NUMERIC CONSERVATION GOALS (ORLANDO UTILITIES COMMISSION). DOCKET NO. 080412-EG

COMMISSION REVIEW OF NUMERIC CONSERVATION GOALS (JEA). DOCKET NO. 080413-EG

VOLUME 5

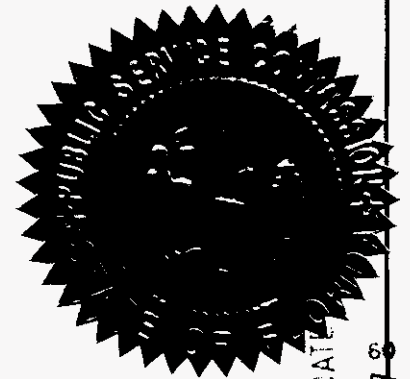
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PROCEEDINGS:

HEARING

FLORIDA PUBLIC SERVICE COMMISSION



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P R O C E E D I N G S

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2 (Transcript continues in sequence from Volume
3 4.)

4 **COMMISSIONER EDGAR:** If we could all gather,
5 we'll get started here in just a moment.

6 Okay. I call this hearing to order this
7 morning, day three, I believe. Chairman Carter had
8 another appointment this morning. He's asked me to go
9 ahead and get us started and help keep things moving
10 along, so that will be my goal. I will also share with
11 you that my goal is to finish tomorrow. I do understand
12 that we have some scheduling concerns, many do as far as
13 flights and other meetings and all of that. As always,
14 we will do our best to accommodate those sorts of
15 requests, with the understanding that we need to keep
16 things moving in an orderly manner and for an orderly
17 record. I ask the participation and assistance of all
18 involved to help keep us moving and not get bogged down,
19 with, of course, the understanding that we will take the
20 time that we need to to do the business that we are all
21 here to do.

22 And so with that, my understanding is that
23 where we left off yesterday, we had Witness Rufo, who is
24 back with us, who was taking questions on cross.

25 Ms. Helton, where do we best start?

1 **MS. HELTON:** I believe that there was a
2 standing objection from -- I can't remember if it was
3 Mr. Guyton or Ms. Clark concerning a question that
4 Mr. Longstreth had asked. And, quite frankly, I'm not
5 sure this morning that I can remember the specific
6 question, so maybe we can just start fresh and let
7 Mr. Longstreth ask his question and we can see where we
8 go from there.

9 **COMMISSIONER EDGAR:** Okay. And my memory is
10 that we had an objection to a question from Ms. Clark
11 that was left pending, that -- I can't speak for
12 everybody in the room, but I know I was tired. So my
13 suggestion is that we ask for the question to be
14 repeated or reposed, and then, Ms. Clark, we'll see
15 where we are and go from there.

16 **COMMISSIONER ARGENZIANO:** And, Madam Chair,
17 before we do that, I'd just like to acknowledge that I'm
18 on the phone and will be throughout the day.

19 **COMMISSIONER EDGAR:** Great. Thank you,
20 Commissioner. Thank you for joining us.

21 **COMMISSIONER ARGENZIANO:** Thank you.

22 **MR. LONGSTRETH:** Thank you, Commissioner.

23 **CROSS EXAMINATION (CONTINUED)**

24 **BY MR. LONGSTRETH:**

25 **Q.** So the question -- this is Mr. Longstreth --

1 that I would like to pose is if Mr. Rufo could consider
2 the residential tables that include measures that were
3 excluded by the two-year payback. We were looking
4 particularly at just, to take one example, the low flow
5 showerhead, and the question was whether the, in
6 Mr. Rufo's opinion the penetration rate for, that we see
7 on this table could be increased if an incentive were
8 included.

9 **MS. CLARK:** Madam Chairman?

10 **COMMISSIONER EDGAR:** Ms. Clark.

11 **MS. CLARK:** Yes. We had objected to questions
12 asking for his opinion on these things because he has
13 not -- his testimony doesn't cover that, nor was he
14 offered to testify on these things. His -- the reason
15 for citing those studies was just to show his
16 credentials and not to report on what was in those
17 studies or what was the result of those studies.

18 **COMMISSIONER EDGAR:** Ms. Helton?

19 **MS. HELTON:** Maybe, Madam Chairman, if we
20 could hear from Mr. Longstreth, and then I could --

21 **COMMISSIONER EDGAR:** Okay. Mr. Longstreth?

22 **MR. LONGSTRETH:** Excuse me. I'll just be
23 quick.

24 In this question I'm not referring to any
25 studies outside of the particular study that the

1 document we're looking at was produced by Itron and
2 includes the naturally achievable rate. The reason we
3 believe that this is within the scope of Mr. Rufo's
4 testimony is that he is the one who has conducted the
5 achievable analysis, and I'm asking whether the
6 achievable results would change if an incentive were
7 provided.

8 **COMMISSIONER EDGAR:** In his opinion.

9 **MR. LONGSTRETH:** In his opinion. Absolutely.

10 **MS. CLARK:** Madam Chairman, we don't object to
11 that question.

12 **COMMISSIONER EDGAR:** Thank you.

13 Mr. Rufo, can you respond to the question?

14 **THE WITNESS:** Yes. I actually thought we
15 discussed this yesterday, but perhaps my memory is
16 failing me.

17 And I believe what I said was that -- in fact,
18 I thought I asked a clarifying question about whether we
19 were talking about the real world or the simulated world
20 of the model.

21 So I would, I would say in the, in the real
22 world of implementing programs that likely applying an
23 incentive would have some effect on the adoption rate
24 and that there are, you know, additional other
25 approaches to increasing adoption besides incentives,

1 information and such things to reduce the market
2 barriers that we, that we talked about. In the modeling
3 world, as I've described the model my testimony, it's
4 deterministic, so there are two ways to increase
5 adoption in the model. One is through marketing and
6 information dollars, which increase awareness and
7 knowledge, and the other is through the incentives,
8 which changes the customer BC ratio.

9 **MR. LONGSTRETH:** Thank you. And I may have
10 been tired and forgotten which question it is, but if I
11 was, I'm sure we'll come across it.

12 **BY MR. LONGSTRETH:**

13 **Q.** Mr. Rufo, in past energy efficiency potential
14 studies you have conducted, considering the list
15 attached to your testimony, have you ever recommended
16 techniques to address or minimize free riders?

17 **MS. CLARK:** I object to that question. He has
18 not been offered for, he has not -- his testimony does
19 not offer opinions on the guidelines that were given to
20 him, nor has he testified what the guidelines were in
21 other jurisdictions. This is clearly outside the scope
22 of his testimony.

23 **COMMISSIONER EDGAR:** Mr. Longstreth?

24 **MR. LONGSTRETH:** We would suggest that because
25 Mr. Rufo is an expert in considering achievable

1 potential, he may have opinions about free riders that
2 would be, that would be helpful and are within the scope
3 and clearly related to the analysis that he conducted.

4 **MS. CLARK:** Madam Chairman, if I may. On
5 Page 6 of his testimony, Lines 20 through 21, we make it
6 clear that he is not here to advocate any policy or
7 guidelines positions. He is here -- he was retained to
8 provide the technical achievable potentials based on
9 industry-recognized unbiased methods, modeling methods
10 and in accordance with the directions provided by the
11 utilities. This witness is not their witness. They
12 have provided the testimony of a number of witnesses who
13 could have commented on that.

14 **COMMISSIONER EDGAR:** Mr. Longstreth?

15 **MR. LONGSTRETH:** Madam Chairman, if I could,
16 in our view, this goes, this question is key to whether
17 the two-year payback used is an industry-recognized
18 methodology that was used here.

19 **COMMISSIONER EDGAR:** I'm going to ask you to
20 restate the question and see where that takes us.

21 **MR. LONGSTRETH:** Thank you.

22 **COMMISSIONER EDGAR:** Restate or rephrase.
23 I'll leave that to you.

24 **MR. LONGSTRETH:** I will do my best.

25 **BY MR. LONGSTRETH:**

1 Q. Mr. Rufo, in your opinion, is the two-year
2 payback technique for minimizing free riders an
3 industry-recognized technique to achieve that objective?

4 **MS. CLARK:** Madam Chairman?

5 **COMMISSIONER EDGAR:** Ms. Clark.

6 **MS. CLARK:** As you might recall, that was part
7 of the guidelines given by the Collaborative to
8 Mr. Rufo. It was not within the scope of what he did to
9 offer anything different or offer his opinion or policy,
10 nor has he done so in this testimony. As the witnesses
11 before him have testified, it was what the Collaborative
12 had decided on and what was provided to him as the
13 guidelines in doing the study.

14 **COMMISSIONER EDGAR:** Ms. Helton?

15 **MS. HELTON:** Madam Chairman, I see a
16 distinction between asking him his opinion about a table
17 that he put together and the numbers generated on that
18 table and what outcome would change if -- what would be
19 different if he changed one of the parameters versus
20 asking him a question about something that's clearly
21 outside the scope of his testimony. My recommendation
22 is that you sustain the objection and we move on.

23 **COMMISSIONER EDGAR:** Okay. I started out
24 saying that I wanted to keep us moving and, again, I'm
25 going to ask for all parties' assistance in doing that.

1 I do agree with Ms. Helton. I concur that, that asking
2 a witness who has been put forth to give testimony his
3 opinion is, I think that is deserving of some latitude.

4 So with that, we will recognize that latitude
5 that was given yesterday and that I am going to try to
6 give in an appropriate manner today and sustain the
7 objection and ask that we move on.

8 **MR. LONGSTRETH:** Thank you.

9 **BY MR. LONGSTRETH:**

10 **Q.** Mr. Rufo, is it correct that the DSM ASSYST
11 model estimates both the natural occurring future
12 measure penetrations and those that can be achieved with
13 DSM?

14 **A.** Yes.

15 **Q.** And does the model calculate the difference
16 between what will be naturally occurring and what can be
17 achieved through DSM?

18 **A.** The difference?

19 **Q.** Correct.

20 **A.** Yes.

21 **Q.** And does this mean that the achievable
22 potential study shows the achievable potential net of
23 free riders, in other words, not including free riders?

24 **A.** The achievable potential study, you mean the
25 results filed here, whether they're net or what would --

1 **Q.** Well, I, I believe it should be, it would
2 be -- correct.

3 **A.** The model produces total adoptions with the
4 model program interventions and an estimate of naturally
5 occurring. And the difference there between the gross
6 total and the naturally occurring is what we often refer
7 to as net. And thus the naturally occurring is, is
8 related to the free ridership, but the only caveat there
9 is that the free riders are the portion of naturally
10 occurring that would actually participate in the
11 program. Not all naturally occurring adoptions might
12 participate in the program.

13 **Q.** And, Mr. Rufo, will there be free riders for
14 measures that were not excluded due to the two-year
15 payback?

16 **A.** Yes.

17 **Q.** I'd just like to look at Page 23 of your
18 testimony, if you could, and I'd just like very quickly
19 to walk through these bullets. And for the sake of, of
20 speed, I'll just read then the first bullet is the
21 availability of the adoption opportunity as a function
22 of capital equipment, turnover rates and changes in
23 building stock over time. Does this -- is this
24 something that can be affected by utility decisions?

25 **A.** One element -- I mean, this bullet is really

1 just, just trying to point out that, unlike the
2 technical and economic potential estimates which are
3 these very theoretical snapshots in which the magic wand
4 is waved and all the capital equipment suddenly turns
5 over, in the achievable potential there's stock
6 accounting that's done to take account of the fact that
7 capital equipment, the best, most cost-effective time to
8 address capital equipment is at the end of its natural
9 life. So a large chiller may last 20 years, and the
10 time at which an efficiency-related decision is likely
11 to be made is at the end of that life. So that bullet
12 is primarily referring to the availability of decisions
13 that could be affected.

14 So the turnover of the capital equipment
15 itself is, is not likely to be affected. There are some
16 elements of that that are at times affected through
17 early replacement programs.

18 Q. And turning to the second bullet, it's
19 customer awareness and knowledge of the efficiency
20 measure. And I'd pose the same question: Can, can, is
21 this something that utilities can effect?

22 A. Yes. Yes. And that's, that's been described
23 in the, in the testimony, how the model does that.

24 Q. And in this study did the utilities consider
25 alternative levels of effort on this factor?

1 **A.** I believe we, we had one level of marketing
2 information expenditures inclusive of -- that includes
3 audit effects. There's been a lot of discussion about
4 audits and those are captured there. But I believe
5 there are one, one set of program numbers that were run.

6 **Q.** Right. The third bullet, cost-effectiveness,
7 cost-effectiveness of the efficiency measure, could you
8 just briefly explain what that refers to and whether
9 that's something the utility can effect through their
10 programs?

11 **A.** So this refers, as we discussed yesterday in
12 going over the adoption curve, to in this methodology
13 the customer's benefit-cost ratio. And I think
14 yesterday we, we were looking at Exhibit A and the
15 different types of barrier curves. There's also an
16 Exhibit B, which just shows how in this modeling
17 methodology it changed in the benefit-cost ratio --
18 moves you to a different place on that adoption curve.

19 So in the modeling world, yes. In the real
20 world, it was noted by previous witnesses that there are
21 times when a rebate might in fact not have the predicted
22 effect on adoption due to a variety of different
23 factors.

24 **Q.** But is it correct that generally speaking
25 rebates affect the cost side of the cost-effectiveness,

1 and therefore utilities can change this?

2 **A.** Yes. If the vendors don't trans -- take that
3 surplus and -- if there's an effect on the price seen by
4 the end user, yes.

5 **Q.** And in your experience, I know it certainly --
6 I'm sure it does happen that vendors can take a piece of
7 that. In your experience does that always happen, or
8 can rebates often be effective?

9 **A.** It certainly does not always happen.

10 **Q.** I think I will, for the sake of time, skip the
11 fourth bullet here, unless you feel I should -- you need
12 for completeness to go over that.

13 And I'd just like to ask about the effect of
14 offering incentives, and I thought it would be useful to
15 consider this hypothetical where we take two measures.
16 The first we'll call Measure A. No incentive is
17 provided for this, and the customer payback is precisely
18 two years. For Measure B, an incentive is provided that
19 brings the customer down to a two-year payback, but
20 there is a rebate provided.

21 Would you expect that customers would adopt
22 these two measures at the same rate?

23 **A.** In this modeling framework, if they were on
24 the same, had the same adoption curve, then they would.
25 In, in the real world they may or may not.

1 **Q.** And do you have any experience to indicate
2 that offering a rebate will, even where the payback is
3 the same, in the real world as you say in your opinion,
4 could that increase adoption by, by customers?

5 **A.** So you're saying two measures of the same
6 payback, but one started as a higher payback measure and
7 was brought down to a two-year payback.

8 **Q.** Correct. And, therefore, I mean, just to be
9 totally transparent here, it appears to me that when
10 customers receive a rebate, they feel that they're
11 getting more value and it is a motivating factor. You
12 know, we get rebates and sales all the time in stores.

13 **A.** Okay. That's what I thought you might have
14 been referring to.

15 **Q.** Correct.

16 **A.** You know, I think there's, there's some
17 evidence of, of that kind of an effect, sometimes called
18 a halo effect. I think, you know, it depends on the
19 situation and the end user's perception of the entity
20 providing the rebate and other factors.

21 **Q.** Thank you. I just want to ask you about the
22 technical potential study. And does the technical
23 potential study, does that account for the differences
24 that exist between a state -- for example, Florida and
25 states in other climates and states that have been

1 running more programs or fewer programs such that people
2 in their houses have different appliances and degrees of
3 weatherization and such?

4 **A.** Yes.

5 **Q.** One moment. Just while we're passing out this
6 next exhibit, I'm just going to explain in general the
7 nature of the next question to speed things along, if
8 that's okay.

9 So, Mr. Rufo, I'm, we're passing out the
10 technical, and excerpt from the technical potential, and
11 I just wanted to run through the incomplete factor with
12 you so that this is clear just what this is and how you
13 derive -- one could determine the current penetration
14 rates.

15 **MR. GUYTON:** Mr. Longstreth, is this from the
16 Florida technical potential or a utility-specific
17 technical potential study?

18 **MR. LONGSTRETH:** It is from the Florida Power
19 & Light --

20 **MR. GUYTON:** Okay.

21 **MR. LONGSTRETH:** -- technical potential.
22 Thank you for --

23 **COMMISSIONER EDGAR:** So is this something that
24 you're going to want to mark or is it just for cross?

25 **MS. FLEMING:** Madam Chair, this is already,

1 the technical potential studies are already included in
2 staff's composite exhibit, I believe.

3 **COMMISSIONER EDGAR:** Thank you.

4 **MS. FLEMING:** Thank you.

5 **COMMISSIONER EDGAR:** Okay. That answers that.
6 Thank you.

7 **MR. LONGSTRETH:** Yes.

8 And I'll just note that we are handing out, I
9 believe, an additional item that we'll discuss in a
10 moment just for expediency.

11 **COMMISSIONER EDGAR:** Okay. We're ready when
12 you are.

13 **MR. LONGSTRETH:** Thank you.

14 **BY MR. LONGSTRETH:**

15 **Q.** Mr. Rufo, if we could just look at the --
16 well, I just had turned to Page B.1 and measure, say the
17 reflective roof measure, Number 143. Could you just
18 explain to me how you would determine -- whether you can
19 determine from this document the current penetration of
20 that measure?

21 **A.** So the estimated current penetration is
22 100 percent minus 80.7 percent. So it would be
23 19.3 percent.

24 **Q.** Okay. Thank you. And do you -- yeah. Thank
25 you.

1 Just one moment further.

2 (Pause.)

3 Pardon for that glitch here.

4 Mr. Rufo, during your opening you
5 characterized the goals that were set in this case, I
6 believe, and please correct me if I'm wrong, as
7 aggressive and I believe it was reasonable. Is that
8 correct?

9 **A.** I'm sorry. Where did I do that again?

10 **Q.** In your, I thought in your opening statement
11 of your testimony today (sic.) you referred to them
12 as -- I'm quite confident the first word was aggressive
13 and that the second started with an R, but I'm not -- so
14 please refresh your recollection.

15 **A.** I need to -- I think I, I think I gave that to
16 the court reporter yesterday. Did she give it back to
17 me?

18 **COMMISSIONER EDGAR:** Are you referring to the
19 summary of his -- or the overview summary of his
20 testimony that he gave yesterday when we first --

21 **MR. LONGSTRETH:** Correct. Well, I mean, if --
22 do you -- I don't need the verbatim, but would you --
23 I'll just make a question.

24 **COMMISSIONER EDGAR:** Let's try it again. Oh,
25 wait a minute. Ms. Clark, are you --

1 **THE WITNESS:** Yeah, I'd like to, I'd like to
2 get it right.

3 **COMMISSIONER EDGAR:** Okay. Thank you.

4 **THE WITNESS:** Go ahead.

5 **COMMISSIONER EDGAR:** Okay. Go ahead and ask
6 your question, please.

7 **BY MR. LONGSTRETH:**

8 **Q.** Mr. Rufo, could you repeat the
9 characterization you offered in your, your opening
10 summary for me?

11 **A.** Okay. I'd just like to skim it for a moment
12 to find --

13 **Q.** Take your time.

14 **A.** -- if there are multiple places in which a
15 characterization like that is made.

16 I believe what I said here, according to the
17 summary that I brought up yesterday, was in the
18 concluding sentences. Do you recall if these references
19 were --

20 **Q.** That, that could be correct.

21 **A.** -- in the last couple of sentences? Yeah.

22 What I have is the study results provide
23 directly relevant estimates of achievable potential for
24 the measures passing the cost-effectiveness and the
25 screening criteria.

1 **COMMISSIONER EDGAR:** Yeah. I can't get it
2 either. You need to slow down.

3 **THE WITNESS:** All right. I was --

4 **COMMISSIONER EDGAR:** Even though that's not
5 something I'm generally going to say, but, yeah.

6 **THE WITNESS:** I was trying to save time. I
7 will slow down.

8 Itron study results provide directly relevant
9 estimates of achievable potential for the measures
10 passing the cost-effectiveness and screening criteria.
11 The resulting estimates of achievable potential are
12 reasonable estimates under the criteria that define each
13 scenario.

14 **BY MR. LONGSTRETH:**

15 **Q.** Okay. Mr. Rufo, I'll just -- am I correct
16 that you do not recall characterizing the goals as
17 aggressive?

18 **A.** Not in the summary, no.

19 **Q.** And I'll just, as a question, would you
20 characterize the goals as aggressive?

21 **A.** I guess, I guess terms like that are squishy,
22 so I'm not sure how, what the implied definition of
23 aggressive is in this, in this context.

24 **Q.** That, that's a fine answer.

25 Mr. Rufo, is it correct that you did a

1 potential study for California in 2008?

2 **A.** Itron did, yes.

3 **Q.** And, Mr. Rufo, do you -- what's the most
4 recent data you have available for the actual levels of
5 energy efficiency that have been achieved recently in
6 California?

7 **MS. CLARK:** Mr. Chairman -- Madam Chairman.

8 **COMMISSIONER EDGAR:** Yes, ma'am.

9 **MS. CLARK:** Again, he has been offered here to
10 support the technical study and the models that support
11 that. He has not been offered to give testimony on what
12 is being done in other states or comparing Florida to
13 other states, so I would object to this line of
14 questioning.

15 **COMMISSIONER EDGAR:** Mr. Longstreth.

16 **MR. LONGSTRETH:** I can -- I understand we'll
17 do rebuttal shortly, and I can revisit this at that
18 point, I believe. So I'll withdraw the question for the
19 moment.

20 **COMMISSIONER EDGAR:** Okay. The question is
21 withdrawn and we will move along. So let's move along.

22 **MR. LONGSTRETH:** So, we passed out a second
23 set of documents that we would ask to have entered into
24 the record. They are responses from -- short title
25 would be --

1 **COMMISSIONER EDGAR:** Okay. I have two. Hang
2 on, just so I know what I'm looking at. Hopefully we
3 all do. I have two pages, one with a chart and one with
4 question and answer.

5 **MR. LONGSTRETH:** Correct.

6 **COMMISSIONER EDGAR:** This is a composite?

7 **MR. LONGSTRETH:** It is a composite.

8 **COMMISSIONER EDGAR:** Okay. Thank you.

9 **MS. FLEMING:** Madam Chair?

10 **COMMISSIONER EDGAR:** Ms. Fleming.

11 **MS. FLEMING:** Are you referring to this chart
12 that's labeled Exhibit MR-1?

13 **MR. LONGSTRETH:** Correct.

14 **MS. FLEMING:** That's already contained as part
15 of prefiled exhibits, so I would not suggest marking
16 this as an exhibit at this time.

17 **COMMISSIONER EDGAR:** Okay. Then we'll use
18 this just for cross. We can go ahead and mark the
19 single page Q and A. Go ahead and give me a title,
20 please.

21 **MS. CLARK:** Actually, Madam Chair, if I can be
22 clear.

23 **COMMISSIONER EDGAR:** Oh, Ms. Clark.

24 **MS. CLARK:** That is not part of MR-1. It's
25 actually mislabeled. This is some information about the

1 studies on that chart. And if I may at this point
2 interject an objection to these two documents. Again,
3 these go to other studies. They were provided in
4 discovery. As you know, discovery is more broad ranging
5 than what may be allowed in hearing. And, again, these
6 go to the results and information about other studies
7 for which he has not provided testimony today.

8 **COMMISSIONER EDGAR:** Mr. Longstreth?

9 **MR. LONGSTRETH:** Madam Chairman, we believe
10 this is, is discovery from this case. We also believe
11 that these are, are relevant to consider the results
12 that were obtained in, in this example, in this specific
13 instance.

14 **COMMISSIONER EDGAR:** Ms. Helton? Ms. Helton?

15 **MS. HELTON:** Yes, ma'am. Mr. Longstreth was
16 given a great deal of latitude yesterday to ask
17 questions and have the witness answer questions about
18 the studies that he had listed in his, as an exhibit to
19 his prefiled direct testimony. Here we're going in and
20 talking about information from projects that were
21 considered by other state commissions, and I'm just, I
22 think we've gone a little bit far afield from what we're
23 doing here.

24 **COMMISSIONER EDGAR:** My thoughts exactly. I
25 think we have gone far afield. The objection is

1 sustained, and I will ask you to move on to your next
2 line of questioning.

3 **MR. JACOBS:** If I may, Madam Chair. With all
4 due respect, we accept the ruling, but I would, I would
5 refer us to the standard in the statute, 350.042, as
6 well as the general standards of evidence. And under
7 that we would proffer, we would proffer this for the
8 record and ask that we reserve our rights to consider it
9 as need be in further, further proceedings.

10 **COMMISSIONER EDGAR:** So noted.

11 **MR. JACOBS:** So we can mark it under that?

12 **COMMISSIONER EDGAR:** Ms. Helton, should we
13 mark for a proffer?

14 **MS. HELTON:** Yes, ma'am. We should, we should
15 mark it for a proffer. And I recognize what Mr. Jacobs
16 said, that, you know, the APA, Chapter 120 tells us that
17 the standard for what is admissible in an administrative
18 hearing is broader than that which is admissible in a
19 civil proceeding. And I also acknowledge that the APA
20 says that hearsay evidence is admissible. But hearsay
21 evidence can only be relied upon if there's some other
22 evidence in the record that's not hearsay to corroborate
23 it.

24 Here what we have is hearsay evidence. We
25 have no way to validate the truth of the information

1 that's here. We are not setting goals for other states.
2 We are setting goals for the State of Florida, for the
3 investor-owned utilities that you regulate. I believe
4 that this is beyond the scope of what we are doing here.

5 With that said, I guess we are ready for a
6 proffer.

7 **COMMISSIONER EDGAR:** Okay. We will mark as
8 166 -- Mr. Longstreth, a title?

9 **MR. LONGSTRETH:** Can I just clarify, we are,
10 we're distinguishing between these two documents; is
11 that correct?

12 **COMMISSIONER EDGAR:** I wasn't.

13 **MR. LONGSTRETH:** Because I believe that --
14 yeah. That's fine. We can do the whole thing and I'll
15 simply ask the questions that I'd like to ask.

16 A short title would be Questions Submitted to
17 Mr. Rufo.

18 **COMMISSIONER EDGAR:** Okay.

19 **MR. LONGSTRETH:** And could I just clarify for
20 the record, with respect to the information contained in
21 here, this was, was provided by Mr. Rufo. So there's no
22 question that Mr. Rufo, I believe, can identify this.
23 And I'd just ask him if he could do so at this time
24 since he's available as to whether he recognizes the
25 document and can authenticate it.

1 **COMMISSIONER EDGAR:** Mr. Rufo?

2 **THE WITNESS:** Yes.

3 **BY MR. LONGSTRETH:**

4 **Q.** Mr. Rufo -- okay.

5 **MR. LONGSTRETH:** I'd just like the record to
6 reflect that this is Exhibit 126 as has -- 166.

7 **COMMISSIONER EDGAR:** 166.

8 **MR. LONGSTRETH:** Pardon me.

9 **COMMISSIONER EDGAR:** That's okay.

10 **MR. LONGSTRETH:** As has been proffered.

11 **COMMISSIONER EDGAR:** Yes. I'm sorry? Yes.

12 **MR. LONGSTRETH:** No further questions on
13 Mr. Rufo's direct.

14 (Exhibit 166 marked for identification.)

15 **COMMISSIONER EDGAR:** Thank you. Thank you.
16 Ms. Brownless.

17 **MS. BROWNLESS:** Good morning, sir.

18 **COMMISSIONER EDGAR:** Good morning.

19 **MS. BROWNLESS:** Or ma'am.

20 **COMMISSIONER EDGAR:** Either way.

21 **MS. BROWNLESS:** At the very beginning I'd like
22 to take a minute to hand out my confidential exhibits.
23 Is that all right?

24 **COMMISSIONER EDGAR:** Okay.

25 (Pause.)

CROSS EXAMINATION

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BY MS. BROWNLESS:

Q. Good morning, Mr. Rufo.

A. Good morning.

Q. Sorry. Can you look at the documents that have been provided to you in the yellow folder marked confidential?

A. I just looked through the cover sheets. They're lengthy, so I'll wait to peruse them further.

Q. That's fine. Were these documents provided in response to Florida Power & Light's -- to Florida Solar Coalition's request for production of documents to the Florida Power & Light Company Number 1 through 3? It's on the sheet.

MR. GUYTON: Madam Chairman?

COMMISSIONER EDGAR: Okay. Who's on first?

MS. BROWNLESS: If I may, I think I can cut to the chase, sir. These documents were provided by Florida Power & Light. Florida Power & Light, it's my understanding, has agreed to stipulate them into the record. And we've presented them as a package here in order to facilitate their confidentiality. My understanding is that Florida Power & Light has filed these documents with the Clerk and also filed the appropriate requests for confidentiality. We intend to

1 treat them as confidential documents. And all we're
2 merely doing is trying to establish in the record that
3 these documents being addressed are those.

4 **COMMISSIONER EDGAR:** Mr. Guyton?

5 **MR. GUYTON:** Madam Chairman, I agree with what
6 Ms. Brownless said, except FPL has not filed a notice of
7 intent as to these documents or a request for
8 confidential classification. And that's because there
9 was a private nondisclosure agreement in effect between
10 the Florida Solar Coalition and FPL.

11 We will file a notice of intent. But if we
12 could have the benefit of a bench ruling that these
13 documents which we all stipulate are confidential, then
14 we would be assured of them not becoming public record
15 before we could file the necessary notice of intent.

16 **COMMISSIONER EDGAR:** All right.

17 Ms. Helton.

18 **MS. HELTON:** Maybe the better thing to do
19 would be to by way of a ruling here today enter a
20 protective order. I'm not comfortable making a
21 confidential ruling at this point because it sounds like
22 they have not yet been filed at the Commission and the
23 staff hasn't had an opportunity to make a recommendation
24 with respect to whether we agree that they're
25 confidential or not.

1 But I'd also like clarification for purposes
2 of the record, because I don't see any yellow
3 highlighting, that all of the information contained in
4 this folder should be treated as confidential today for
5 purposes of the public hearing.

6 **MS. BROWNLESS:** Actually, I think the, and
7 this is my understanding, Ms. Helton, that the sensitive
8 parts of this document are the dollar figures, not the
9 general contents of the document.

10 **MS. CLARK:** Madam Chairman, that's my
11 understanding. And I just want to have the witness say
12 yes, that it is the one page that has the dollar
13 figures. Is that correct, Mr. Rufo?

14 **THE WITNESS:** For ease of the process, yes. I
15 think there's proposal information here, which of course
16 my preference is that that's confidential. But I don't
17 want to make things more difficult than they need to be.

18 **COMMISSIONER EDGAR:** Ms. Clark?

19 **MS. CLARK:** Yes, Madam Chairman, it is the
20 dollar figures, and I think Ms. Brownless has put that
21 on a separate page.

22 **COMMISSIONER EDGAR:** Okay. So my
23 understanding at this point in time is that Florida
24 Power & Light is going to request a protective order.
25 We will ask all parties to act accordingly.

1 Ms. Helton, anything additional?

2 **MS. HELTON:** Maybe you could just say for
3 purposes of the record that you grant the protective
4 order during, for the course of this proceeding, and by
5 the close of the proceeding Florida Power & Light will
6 file the appropriate documentation here at the
7 Commission to ensure that we can maintain its
8 confidentiality while we're going through that process.

9 **COMMISSIONER EDGAR:** Okay.

10 **MR. GUYTON:** We will be happy to do so.

11 **COMMISSIONER EDGAR:** Thank you. So with the
12 understanding that Florida Power & Light will provide
13 the appropriate documentation for their request and the
14 treatment as discussed before the close of this hearing,
15 which I'm still hopeful might be tomorrow, and all
16 parties will act accordingly, so granted.

17 And I, my memory, this is consistent with the
18 way we have handled these sorts of issues as they have
19 arisen recently.

20 So with that, Ms. Brownless, thank you all for
21 your patience, and you may move forward.

22 **MS. BROWNLESS:** Thank you.

23 **BY MS. BROWNLESS:**

24 **Q.** You are the Managing Director in the
25 Consulting and Analysis Group of Itron; is that correct?

1 **A.** That's correct.

2 **Q.** And on Pages 2 to 4 of your testimony you list
3 the companies for whom you individually and Itron have
4 conducted energy efficiency potential or goals studies;
5 is that right?

6 **A.** I'm sorry. Point me to that page again.

7 **Q.** It's on Pages 2 to 4, starts out on Line 7,
8 organizations for which I have conducted EE potential or
9 EE goal studies.

10 **A.** Yes. That's not a census. Those are some of
11 the studies, yeah.

12 **MS. HELTON:** Madam Chairman, I'm sorry. I'm
13 having a hard time hearing the witness.

14 **THE WITNESS:** Oh, I'm sorry. I'm trying not
15 to be too loud. I said that that is not a census.
16 Those are some of the studies. It was not intended to
17 be a census.

18 **BY MS. BROWNLESS:**

19 **Q.** And by which you mean an exhaustive list?

20 **A.** Yes. A complete list.

21 **Q.** Okay. You list many utility companies in this
22 group of clients for whom you've provided services.

23 **A.** That's correct.

24 **Q.** Including Florida Power & Light; is that
25 correct?

1 **A.** That's correct.

2 **Q.** Okay. There's a wide variety of clients as
3 well as a wide variety of size of companies for whom you
4 have provided these studies; is that right?

5 **A.** That's correct.

6 **Q.** And in part is that why you were selected to
7 provide the RFP potential study in this case?

8 **A.** I could not speak to that.

9 **Q.** Okay. Florida is the fourth largest state in
10 the union and has a very, and has a very large economic
11 electric customer base; is that correct?

12 **A.** Sounds reasonable.

13 **Q.** Okay. California and New York are larger, but
14 Florida is one of the biggest; right?

15 **A.** That's my understanding.

16 **Q.** Will the fact that you've completed this study
17 add to your credentials when applying for your next RFP?

18 **A.** Not materially.

19 **Q.** Okay. You don't believe that will -- well,
20 will it be a study that you list when you prepare the
21 next response to RFP?

22 **A.** Likely.

23 **Q.** Does working well with clients affect your
24 ability to get another proposal with them?

25 **A.** Likely.

1 **Q.** And when I say working with clients, I mean
2 responding to their needs and expectations.

3 **A.** Generally speaking, without parsing exactly
4 what that means.

5 **Q.** Can you look at the supplement to POD Number 2
6 that you've been provided with, and that's the one-page
7 sheet?

8 **A.** Okay. I apologize. So where am I looking at?

9 **Q.** It's on a separate one-page sheet, and it says
10 at the top --

11 **A.** Oh, I found it.

12 **Q.** Okay.

13 **MS. CLARK:** I'd like to know, where are we
14 looking, Ms. Brownless?

15 **MS. BROWNLESS:** It's the one-page sheet. It's
16 in order. It's supplement to POD Number 2.

17 **MS. CLARK:** Okay. Oh.

18 **MS. BROWNLESS:** Do you have that, Ms. Clark?

19 **MS. CLARK:** Thank you.

20 **MS. BROWNLESS:** You're welcome.

21 **BY MS. BROWNLESS:**

22 **Q.** You've provided the total anticipated amount
23 to be paid to you under your contract in this case; is
24 that correct?

25 **A.** That's correct.

1 **Q.** Okay. And if I were to add these three
2 separate figures together, I would get the sum for the
3 achievable potential study, the technical potential
4 study and whatever regulatory support you're providing;
5 is that right?

6 **A.** That's correct.

7 **Q.** Which parts of this, these three steps have
8 you completed?

9 **A.** We have completed the technical potential
10 study, we have completed the estimates of achievable
11 potential and we are in the midst of the regulatory
12 support.

13 **Q.** Okay. And which pieces have you, if any, have
14 you already been compensated for?

15 **A.** I would have to have my records of invoices
16 submitted and paid in front of me, and I don't.

17 **Q.** Okay. Is it fair to say that in your contract
18 you have milestones that would be completed and payments
19 would be made upon completion of those milestones?

20 **A.** That's possible that the payment is being made
21 that way. There are a variety of different ways that
22 payments are made on a study like this.

23 **Q.** Well, could you take a minute and see if
24 that's how you're --

25 **A.** I don't have the invoicing.

1 **Q.** You have the RFP there that sets out how
2 payments will be made.

3 **A.** I believe this is a milestone-based payment
4 project.

5 **Q.** Okay. All right. And some milestones have
6 been completed; is that correct?

7 **A.** That's correct.

8 **Q.** Okay. In order to put the number in
9 perspective, what percentage of the revenues generated
10 by your department, the Consulting and Analysis Group,
11 roughly does this represent?

12 **A.** 5, 10 percent.

13 **Q.** And I believe in previous workshops, Mr. Rufo,
14 you've indicated that you were going to do a survey of
15 FP&L's commercial and industrial customers with regard
16 to energy efficiency measures; is that correct?

17 **A.** That's correct.

18 **Q.** Okay. Have you completed that survey?

19 **A.** That work was led by KEMA, our subcontractor,
20 and the work is substantively completed at this point.

21 **Q.** Has there been a final document?

22 **A.** There is, to the best of my knowledge, a draft
23 report that has been submitted to the utilities.

24 **Q.** And when you say utilities, was that done for
25 the FEMA, FEECA utilities as a whole or just for Florida

1 Power & Light?

2 A. The activity was conducted for the FEECA
3 utilities as a whole. The data collection was limited
4 to three of the utilities, as I recall.

5 Q. And can you tell us which three?

6 A. I know that FPL, I'm pretty sure Progress. I
7 think it was the -- I'd have to refer to documents.
8 It's been a while. I wasn't the lead on that activity,
9 so I don't want to misstate who the three are.

10 Q. Okay. But it's possible it was the three
11 largest utilities; correct?

12 A. Yes.

13 Q. Which would have been FPL, Progress and TECO.

14 A. Correct.

15 Q. Okay. When you complete that type of study,
16 do you have the ability to use the results of that
17 study? In other words, is the, the data produced by
18 that study proprietary to the people who purchase the
19 study?

20 A. Yes. Often it is.

21 Q. Okay. And in this instance will Itron have
22 the ability to use that data in its databases?

23 A. I don't know. I would guess not, but I don't
24 know.

25 Q. Okay. Itron does develop data basis for

1 measures, do they not? For example, the cost of energy
2 efficiency measures or demand-side renewable measures?

3 **A.** Yes. That's a normal part of our, expected
4 part of our work is that we're constantly building our
5 knowledge base of information on the cost and savings
6 and other characteristics of demand-side measures.

7 **Q.** Okay. But you are unaware of whether the data
8 that you gather will be able to be used in that type of
9 database?

10 **A.** Yes. It's often the case that primary data
11 collected for utility clients is their property, not our
12 property.

13 **Q.** Okay. So there's an added value to Itron in
14 being selected to do the study in that it gets access
15 to -- it is allowed to enhance its database.

16 **A.** Well, no. That's in contradiction to what I
17 just said.

18 **MR. BURNETT:** Madam Chair, I would object to
19 relevance and materiality. I think we've been going ten
20 minutes plus. I don't think I've heard a single
21 question about this witness's testimony. At best this
22 is a stumbling attempt to show bias. But I think she's
23 had a lot of latitude, so I object.

24 **COMMISSIONER EDGAR:** Ms. Brownless.

25 **MS. BROWNLESS:** He is -- well, I would say a

1 couple of things.

2 First of all, I think that the rule is that
3 for each witness they get one attorney and they get one
4 person that acts as the person that objects. In other
5 words, just as I cannot have another attorney come up
6 and, if I'm asking questions, object, I don't believe
7 that the likewise interested parties, for example, any
8 of the IOU attorneys, can object. Ms. Clark is doing
9 the questioning here, she is the designated
10 representative, and she should be the person who makes
11 the objections. Or another designated IOU attorney
12 should be the person who makes the objections. But you
13 can't double-team.

14 **MS. CLARK:** Madam Chairman, if I could just
15 respond to that. I would agree with her under normal
16 circumstances. But this is somewhat unique in the fact
17 that we do have a witness here that provides a basis for
18 all the studies that go on, and --

19 **COMMISSIONER EDGAR:** Okay. I can stop you
20 right there. And I'm not sure what normal means
21 actually, or what is normal. But that is, meaningless
22 aside, I am going to allow Ms. Brownless to continue.
23 And so you can see that as overruled or not, however you
24 choose.

25 **MS. BROWNLESS:** I have one more question on

1 this line and we're moving on.

2 **COMMISSIONER EDGAR:** And I was going to say,
3 but let's please, let's pick up the pace, if we can.

4 **MS. BROWNLESS:** Sure.

5 **BY MS. BROWNLESS:**

6 **Q.** So the bottom line here is that being
7 perceived as having done a good job by the IOUs who
8 hired you has both an immediate and future significant
9 financial benefit for your firm; is that right?

10 **A.** I would just -- no. I'm not going to agree to
11 that statement. No.

12 **Q.** Okay. In terms that it, you disagree that it
13 has immediate financial benefit?

14 **A.** It's, that's -- well, I think that's a
15 confidential matter, whether there's a financial benefit
16 from conducting the study or not.

17 **Q.** You're not getting paid?

18 **A.** I didn't say that.

19 **Q.** Well, that would be an immediate financial
20 benefit, would it not?

21 **A.** Not necessarily.

22 **MS. BROWNLESS:** We'll move on.

23 And I think what we would like to do is
24 identify our exhibit. And that would be 167, I believe,
25 Madam Chairman.

1 **COMMISSIONER EDGAR:** Yes. 167. Title?

2 **MS. BROWNLESS:** Itron Data. Maybe we should
3 say Itron Contract Data.

4 **COMMISSIONER EDGAR:** Okay. Itron Contract
5 Data.

6 (Exhibit 167 marked for identification.)

7 **MR. GUYTON:** And just so the record is clear,
8 that is the confidential data that Ms. Brownless handed
9 out --

10 **COMMISSIONER EDGAR:** Yes.

11 **MR. GUYTON:** -- and which we will request or
12 file the appropriate request for.

13 **COMMISSIONER EDGAR:** Yes, sir. Yes, sir.

14 Do you have further questions?

15 **MS. BROWNLESS:** Yes, ma'am. And I just would
16 like to say that I, my understanding from FP&L's
17 attorneys was that that had previously been requested,
18 so I want the record to reflect that I certainly didn't
19 intend to mislead the Commission on that.

20 **COMMISSIONER EDGAR:** We have worked our way
21 through it.

22 **BY MS. BROWNLESS:**

23 **Q.** Can you look at Exhibit 147? And I think I
24 provided that to you. That's an interrogatory exhibit.

25 **A.** Is that in the yellow folder?

1 Q. No, sir, that's not in the yellow folder. I
2 can give you another one, if you didn't get it.

3 A. That would be great.

4 **COMMISSIONER EDGAR:** Yeah. Why don't you go
5 ahead and do that?

6 **THE WITNESS:** It may be up here somewhere, but
7 I don't want to waste folks' time. Thank you.

8 **BY MS. BROWNLESS:**

9 Q. Sure. And can you look at the response to
10 Interrogatory Number 7?

11 A. Yes. I have it in front of me.

12 Q. Okay. And if you look at the very back of the
13 document, the affidavits.

14 A. Yes.

15 Q. Okay. That was provided, answered by Michael
16 Ting; is that correct?

17 A. That's correct.

18 Q. Okay. And is Mr. Ting associated with Itron
19 and in your team?

20 A. Yes, he is.

21 Q. Okay. So this was answered by your folks; is
22 that right?

23 A. That's correct.

24 Q. And I want to call your attention to the,
25 let's see, it looks like it's the second sentence there.

1 It starts out, "For context." Do you see it?

2 **A.** Yes. Shall I read it to myself?

3 **Q.** No. You can read it to yourself. Yes, sir.

4 **A.** Okay.

5 **Q.** Are you ready? It indicates that less than
6 2 percent of existing homes have solar water heating at
7 this time; is that correct?

8 **A.** That's what it says.

9 **Q.** Okay. And it also indicates that the
10 technical potential estimates reflect a 75 percent
11 market share for solar water heaters in the next ten
12 years; is that right?

13 **A.** That's what it says.

14 **Q.** Okay. You also indicate in there that current
15 supplies and contractors cannot meet that need; is that
16 right?

17 **A.** I -- no, I don't see the words "cannot meet
18 that need" in here.

19 **Q.** I believe it says that it would be extremely
20 difficult and highly unlikely that the current solar
21 water heater supply chains and associated contractors
22 would be able to expand at such a rate greater than
23 300 percent growth in market activity per year for ten
24 years. Is that right?

25 **A.** That's what it says, which is different than

1 what you said.

2 Q. Okay. How would you characterize that?

3 A. First let me say that I believe that this is
4 immaterial. It's really having -- it has no effect on
5 anything that we've done. So I would, I would like to
6 ask what -- well, anyway, that's --

7 Q. Well --

8 A. This, this is really, I think, all going back
9 to some maybe too informal conversation that may have
10 occurred at a workshop. If you read the whole thing for
11 context, I, I think the, this discussion here
12 contextually occurred within a conversation about
13 explaining the differences between technical potential
14 and achievable potential, and there's nothing material
15 here to our study.

16 Q. Well, it is material in the sense that doesn't
17 your study and the DSM ASSYST model take into a fact
18 what you consider to be practical constraints?

19 A. As it so happens, we have, we did not model
20 achievable potential for this measure because it did not
21 pass the screens. So it's, there's -- it's really -- we
22 estimated technical potential. That's what we
23 estimated.

24 Q. Okay. But the reference here is to talk about
25 the difference between technical potential and actual

1 achievable potential; correct?

2 **A.** It's to -- that's referentially the context
3 for this discussion, yes.

4 **Q.** Okay.

5 **A.** But I would emphasize it's not material in any
6 way, shape or form to any result that we have produced.

7 **Q.** Because the solar technologies didn't get
8 carried forward?

9 **A.** Yes. So there, we have not produced an
10 achievable potential forecast for, for those
11 technologies.

12 **Q.** Well, do you agree that, with the statements
13 you made at the December 15th workshop?

14 **A.** Well, number one, I didn't make the
15 statements. No, I wouldn't agree 100 percent. I would,
16 I would probably craft, if I had to go on the record on
17 this topic, I would write a treatise on it and it
18 wouldn't, it wouldn't be something like this.

19 **Q.** Okay.

20 **A.** I think the only point that was trying to be
21 made here is that technical potential is a theoretical
22 snapshot. And, you know, if one waves their magic wands
23 and says I'm going to convert every piece of capital
24 equipment to another piece of capital equipment in a
25 year or a day, the market can't do that. And in

1 achievable potential, one of the factors considered is
2 the natural turnover of stock and at times the
3 availability of the market to deliver a service. Now as
4 it turns out, we've done nothing in our work in this
5 study to constrain potential based on any assumptions
6 about an inability of the market to provide a service or
7 product.

8 **Q.** For any of the energy efficiency measures that
9 you analyzed?

10 **A.** Yes. Not explicitly, no.

11 **Q.** But implicitly in your model; correct?

12 **A.** Well, no, not given the data that we've used
13 here.

14 **Q.** In other words, not given the measure inputs,
15 not given the measures that were evaluated?

16 **A.** I don't know. Now we're -- no. No, I would
17 not say it that way. No.

18 **Q.** Well, just so I understand --

19 **A.** I guess I'll wait for you to ask some more
20 questions, because I don't really know where you're
21 going with this. But -- so maybe let's try to get more
22 substantive and I'll try to give you a response.

23 **COMMISSIONER EDGAR:** Well, let's stick to the
24 questions.

25 **THE WITNESS:** I'm trying, but I -- let's go

1 back --

2 **COMMISSIONER EDGAR:** Okay. Ms. Brownless --

3 **THE WITNESS:** -- to the question. What is the
4 question?

5 **COMMISSIONER EDGAR:** Mr. Rufo, Mr. Rufo, let
6 her ask the questions and try to answer them, please.

7 Ms. Brownless.

8 **BY MS. BROWNLESS:**

9 **Q.** In this docket GDS has recommended allocating
10 24.5 million for the next five years to incent the
11 development of solar water heating and other solar
12 technologies. Is that a measure that would tend to
13 encourage more vendors to enter the market than what
14 you've indicated here?

15 **MS. CLARK:** Madam Chairman?

16 **COMMISSIONER EDGAR:** Ms. Clark.

17 **MS. CLARK:** I would object to this line of
18 questioning. It's outside the scope of his testimony.
19 And as he said, these measures did not move to the
20 achievable portion of the analysis, and it's outside the
21 scope of his testimony.

22 **COMMISSIONER EDGAR:** Sustained.

23 **BY MS. BROWNLESS:**

24 **Q.** Can you turn to the previous page in that
25 interrogatory, Mr. Rufo, Interrogatory Number 6?

1 **A.** Number 6? Yes, I have it.

2 **Q.** Okay. And can you verify that this was also
3 answered by Mr. Ting, I believe?

4 **A.** Yes.

5 **Q.** Okay. And that indicates that when you were
6 doing the technical potential study for the solar
7 measures -- and they were included in the technical
8 potential study; correct?

9 **A.** You're referring to the solar domestic hot
10 water?

11 **Q.** Yes, sir.

12 **A.** Yes.

13 **Q.** Okay. That the measure cost that you used was
14 \$3,850 for the 40-gallon storage solar heaters?

15 **A.** Yes.

16 **Q.** Okay. And the measure savings are as listed
17 there?

18 **A.** That's my understanding.

19 **Q.** Okay. And I would use the measure savings to
20 develop the kWh savings for -- associated with that
21 measure; correct?

22 **A.** Given the base consumption value, yes.

23 **Q.** Okay. Did you use this number in all
24 technical potential studies for residential solar hot
25 water heaters?

1 **A.** When you say all, what --

2 **Q.** For each investor-owned utility.

3 **A.** That's my understanding, that that value was
4 used for all the utilities.

5 **Q.** Okay.

6 **A.** But I'm not 100 percent sure of that.

7 **Q.** Okay. How did you develop this measure cost?

8 **A.** My -- I did not develop this measure cost
9 value. Mr. Ting did.

10 **Q.** But you're here today to talk about the
11 technical potential.

12 **A.** Yes. My understanding is that that value was
13 developed from several different data sources, I believe
14 including -- I'm trying to remember now. I don't
15 remember precisely the data sources that Mr. Ting used.
16 But I know he looked at, he would have looked at data
17 from the Florida Solar Energy Center. He would have
18 looked at data that the utilities provided from their
19 program experience. He may have looked at data from
20 other programs.

21 **Q.** Other programs meaning other states?

22 **A.** Other solar programs.

23 **Q.** Right. Like in California, Texas, New Mexico?

24 **A.** From around the country. Yeah. Would have
25 wanted to, would have hoped that he would have looked at

1 real, you know, actual invoiced costs in the real world.

2 Q. Okay. Both in the real world in Florida and
3 other markets?

4 A. Yes. Preferably in Florida.

5 Q. Okay. My understanding is that this basic
6 measure cost for each type of solar technology was
7 developed by your firm and then presented to each IOU
8 for their input and comments. Does that sound right?

9 A. I believe the process was that we, we sent the
10 measure, all the measure input data for review by the
11 utilities, and I believe the Collaborative at that time.
12 I'm not 100 percent sure.

13 Q. Okay.

14 A. So that's a normal procedure in these studies
15 is we develop draft estimates, we show them to the
16 client, they provide feedback, and we may or may not
17 make any, any changes based on that feedback.

18 Q. Okay. You prepared separate technical
19 potential studies for each IOU; correct?

20 A. Yes.

21 Q. Okay. Did each IOU with regard to the price
22 of solar technologies have the ability to adjust the
23 measure cost?

24 A. I don't know. Not -- that doesn't -- I don't
25 think so, but I don't know.

1 **MS. BROWNLESS:** Okay. I'm trying to make sure
2 I won't get in difficulty here, Commissioner. If you
3 can give me just a minute.

4 (Pause.)

5 **BY MS. BROWNLESS:**

6 **Q.** How long have you been analyzing and preparing
7 measure cost data?

8 **A.** Since 1992.

9 **Q.** Okay. And --

10 **A.** Well, I would say since 1987. Okay.

11 **Q.** A long time; right?

12 **A.** Yes.

13 **Q.** Thirty years? Is that right? Twenty years.

14 **A.** No. Yeah.

15 **Q.** My addition is poor this morning.

16 **A.** Don't burden me with that last decade, please.
17 Yeah, 20 years more or less.

18 **Q.** Okay. And during that period of time has the
19 price of solar technology decreased?

20 **A.** In real terms or nominal dollars?

21 **Q.** Real terms.

22 **A.** You know, I don't know, honestly.

23 **Q.** Okay.

24 **A.** And you're referring to solar domestic hot
25 water?

1 Q. Uh-huh.

2 A. Yeah. I'm, I'm not positive. I haven't, I
3 haven't done a study on that.

4 Q. With regard to solar PV, do you have an
5 opinion about that, whether it's decreased in the last
6 20 years?

7 A. I would say in the last 20 years, yes, there's
8 been a decrease in solar PV costs.

9 Q. Would you expect the price of solar PV
10 technology to decrease in the next five years?

11 A. Expect? No. I guess I don't have an
12 expectation one way or the other. I might have a --
13 yeah. I -- that would -- I'd have to look at a lot of
14 factors to proffer a forecast of PV prices.

15 Q. Were incentives available for this technology,
16 would you assume that that would assist in decreasing
17 the price of solar PV?

18 MS. CLARK: Madam Chairman, I've been patient.
19 I think she continues to ask questions that are outside
20 the scope of his testimony. I would ask that -- at this
21 point I'm going to object to the line of questions that
22 she has.

23 COMMISSIONER EDGAR: Ms. Brownless, it does
24 seem that we're wandering a bit far afield again.

25 MS. BROWNLESS: Thank you.

1 **BY MS. BROWNLESS:**

2 Q. Did you do the economic potential tests for
3 OUC and JEA?

4 A. Itron did.

5 Q. Itron. Yes, sir. And for those utilities,
6 OUC in particular has incentives for solar hot water and
7 solar PV systems. Did you use -- how did you calculate
8 the incentive level that was going to be used in the
9 Participant Test, the RIM Test for those utilities?

10 A. It's my understanding that we never got to
11 that step because the technologies didn't pass the RIM
12 and TRC screens.

13 Q. Okay. Well, in the RIM Test don't you have to
14 include incentives? And I could show you my RIM chart,
15 if that would help.

16 A. Yeah.

17 Q. I've got a RIM chart, sir.

18 A. Incentives are part of the RIM calculation,
19 yes.

20 Q. Okay. So you, it's your testimony that you
21 don't know how the incentives were calculated for the
22 RIM Test?

23 A. I had a different team of analysts conducting
24 that analysis, so that's -- yeah. I mean, you don't
25 have to have incentives to calculate a RIM test.

1 **Q.** Okay. So you don't know whether --

2 **A.** You can fail on RIM before you apply
3 incentives.

4 **Q.** Okay. I can just cut to the chase here.

5 **A.** Okay.

6 **Q.** Because you are not the person that was
7 directly involved in conducting the economic potential
8 analysis for OUC and JEA, you don't know the details of
9 how the --

10 **A.** No. It is my understanding at this time that
11 I believe the measures failed without the application of
12 the incentives. But I could try to confirm that, but I
13 can't in this second confirm that with, right now with
14 100 percent certainty. But that's my understanding.
15 I've seen many measures fail the RIM Test based on the
16 relationship between average and marginal costs.

17 **Q.** Okay. And just so we can be clear for the
18 record, in other words, based on the relationship of the
19 costs associated with the avoided unit in the numerator
20 and the revenue loss in the denominator.

21 **A.** Yes.

22 **Q.** Okay. And to the extent that we've discussed
23 in this hearing calculations of the RIM Test and the TRC
24 Test for OUC and JEA, your understanding is that that's
25 how those numbers would have been derived?

1 **A.** It's, it -- that's my understanding.

2 **Q.** Okay.

3 **A.** It's, it's possible that an approach analogous
4 or identical to what the IOUs described was also used,
5 but I don't believe so.

6 **Q.** Okay.

7 **A.** But we could get confirmation of that, if
8 necessary.

9 **Q.** Well, that's fine. We're moving along here.

10 **A.** Okay.

11 **Q.** The cost figure that we discussed for the
12 solar water heating, the \$3,850 cost, that was a
13 standalone cost. In other words, that was, it did not
14 reflect any competition with other DSM measures, did it?
15 I mean, it was just a --

16 **A.** The cost did not, no.

17 **Q.** I'm sorry?

18 **A.** The cost did not. That was your question, was
19 whether the --

20 **Q.** Yes. Right.

21 **A.** That's correct.

22 **Q.** So there weren't any adjustments for competing
23 measures in the standalone figure used in the technical
24 potential study?

25 **A.** Well, we usually do two calculations. One is

1 a standalone and one is part of a supply curve,
2 conservation supply curve, in which measures are stacked
3 by least cost. And in that analysis there can be an
4 incremental cost, an incremental savings adjustment made
5 based on where a measure falls in the stacking order.
6 So it may have been that this measure in that supply
7 curve analysis had an incremental cost and an
8 incremental savings calculated relative to another
9 technology, like a heat pump water heater, for example.

10 Q. Okay.

11 A. I don't know in this particular case whether
12 there was an incremental cost in savings, if it fell
13 behind a heat pump water heater and, if so, if it had,
14 if that calculation was made or not.

15 Q. Okay. So you would have started, just so I
16 understand your analytical framework, you would have
17 started out developing standalone costs and standalone
18 savings, and then they may or may not have been adjusted
19 depending upon where they fell in the rank.

20 A. Correct.

21 **MS. BROWNLESS:** Thank you very much, Mr. Rufo.

22 **COMMISSIONER EDGAR:** Thank you. Are there
23 questions from staff?

24 **MS. FLEMING:** No questions.

25 **COMMISSIONER EDGAR:** Any questions from the

1 bench for this witness? No? Okay.

2 Are there questions on redirect?

3 **MS. CLARK:** Yes, ma'am, Madam Chairman.

4 **REDIRECT EXAMINATION**

5 **BY MS. CLARK:**

6 **Q.** I believe this was a -- Mr. Rufo, I want to
7 take you back to yesterday where Mr. Longstreth asked
8 you some questions about your Exhibit MR-1. And my
9 question to you, do any of the jurisdictions in which
10 the studies were performed listed there require
11 consideration of free riderships as the Commission's DSM
12 rule does?

13 **A.** No.

14 **Q.** Okay. Ms. Brownless asked you a question
15 regarding Interrogatory 6 just a couple of minutes ago.

16 **A.** Can I just clarify? I want to just say my no
17 was within the context of potential and goal setting.

18 **Q.** Thank you. Regarding Interrogatory Number 6,
19 this was to Florida Power & Light, with regard to the
20 question of the measure costs, and you have listed there
21 3850. In your view, is that an aggressive cost? Are we
22 likely to find in the market that the costs may be
23 higher than that?

24 **A.** Yeah. I think that there's, there are cost
25 observations out there that are, that are higher than

1 that. And, you know, I think that's a reasonable,
2 reasonable value maybe, for -- yeah, I've seen, I've
3 seen higher costs than that as well.

4 **Q.** Going back to the question on your analysis
5 that KEMA did for you on the commercial. That has been
6 completed and it's just that the final report has not
7 been issued; is that correct?

8 **A.** Yes.

9 **MS. CLARK:** Madam Chairman, if I can have one
10 moment, I need to find something.

11 **COMMISSIONER EDGAR:** Yes.

12 (Pause.)

13 **BY MS. CLARK:**

14 **Q.** You did get questions on the use of a payback
15 period. I just wanted to understand from you that a use
16 of a payback period as a threshold is not an
17 unreasonable proxy for free ridership, is it?

18 **A.** I think when conducting a potential study like
19 this in which there is a lot of data, a lot of measures,
20 a lot of market segments, seven utilities, to -- there
21 aren't -- we're trying to use the data as much as
22 possible in that, in a consistent way in the study. So
23 looking for a quantitative, a simple quantitative way to
24 address that question, payback is, is, is one of the
25 ways that, that one can do that.

1 **Q.** Now Ms. Brownless had asked you some questions
2 about the RIM calculation. Is it your understanding
3 that your method that you used for the three utilities,
4 meaning FPUC, OUC, and JEA, were consistent with those
5 used by the IOU and consistent with the manual?

6 **A.** Yes.

7 **MS. CLARK:** Madam Chairman, I may be done, but
8 I want to check on something.

9 (Pause.)

10 I have two more questions.

11 **COMMISSIONER EDGAR:** Go right ahead.

12 **BY MS. CLARK:**

13 **Q.** Mr. Rufo, if you would look at what has been
14 marked, I believe, as Exhibit 165. My question to you,
15 is this a quantification of the naturally occurring
16 measures?

17 **A.** My documents aren't marked, so we're referring
18 to the, the big tables?

19 **Q.** Yes.

20 **A.** The naturally occurring tables?

21 **Q.** Yes.

22 **A.** Okay.

23 **Q.** And these are the naturally occurring measures
24 excluded from the two-year payback; is that correct?

25 **A.** Yes. That's naturally occurring for the

1 measures screened on the two-year payback.

2 **MS. CLARK:** Madam Chairman, that's all we
3 have.

4 **COMMISSIONER EDGAR:** Okay. Let's go ahead and
5 do these exhibits.

6 Okay. I'm seeing no exhibits on direct.

7 **MS. CLARK:** Madam Chairman, yes. I would like
8 to move Mr. Rufo's exhibits. I believe they were
9 Exhibit 65 through 75.

10 **COMMISSIONER EDGAR:** 65, let me get there.
11 Oh, there they are. Okay. Seeing no objection,
12 Exhibits 65 through 75 will be entered into the record.

13 (Exhibits 65 through 75 admitted into the
14 record.)

15 Okay. That brings us to 165. Mr. Longstreth,
16 I believe that was you.

17 **MR. LONGSTRETH:** Correct. We would move that
18 to be entered into the record.

19 **COMMISSIONER EDGAR:** Okay. Any objection?

20 **MS. CLARK:** No objection.

21 **COMMISSIONER EDGAR:** No objections. 165 will
22 be entered.

23 (Exhibit 165 admitted into the record.)

24 That brings us to 167.

25 **MS. BROWNLESS:** We would like to move our --

1 167 is also -- oh, I'm sorry. Yes, we would like to
2 move that into the record, yes, ma'am.

3 **COMMISSIONER EDGAR:** Which has the potential
4 confidential information in it.

5 **MS. BROWNLESS:** Yes, ma'am.

6 **COMMISSIONER EDGAR:** Okay.

7 **MS. CLARK:** We don't object to that, Madam
8 Chairman.

9 **COMMISSIONER EDGAR:** Okay. Seeing no
10 objection, and that will be handled as we have discussed
11 previously, entered into the record per our discussion.

12 (Exhibit 167 admitted into the record.)

13 Okay. Now my understanding is that there has
14 been a request for Mr. Rufo to remain on the stand and
15 present his rebuttal. Is that correct?

16 **MS. CLARK:** Yes. Madam Chairman, if we could
17 take a break and shift to his rebuttal.

18 **COMMISSIONER EDGAR:** Okay. Is there any
19 objection to taking that up now? Okay. Then, as good a
20 time as any. Let's give Mr. Rufo a stretch whether he
21 wants it or not, and we will come back at 20 after and
22 begin then. We're on break.

23 (Recess taken.)

24 We're going to get started again and we are
25 back on the record. Before we move into Mr. Rufo's

1 rebuttal testimony, my understanding is that we have
2 what had been a potential late-filed exhibit that we can
3 go ahead and take a look at; is that correct?

4 **MR. BURNETT:** Yes, ma'am. Progress Energy
5 Florida owed information that was marked as Late-Filed
6 Exhibit 150, and I have circulated that and provided it.

7 **COMMISSIONER EDGAR:** Is that the -- oh, it
8 says Exhibit Number 150 right at the top.

9 **MR. BURNETT:** Yes, ma'am.

10 **COMMISSIONER EDGAR:** All right. Wonderful.
11 Thank you.

12 Okay. So has everybody had a chance to look
13 at this? Any objections?

14 **MR. LONGSTRETH:** Can we move it into the
15 record?

16 **COMMISSIONER EDGAR:** We can do that right now
17 as long as there's no objection we need to take up
18 first.

19 Hearing none, Exhibit 150 will be moved in.

20 Thank you, Mr. Burnett.

21 (Exhibit 150 admitted into the record.)

22 **MR. BURNETT:** Yes, ma'am.

23 **COMMISSIONER EDGAR:** Ms. Clark?

24 **MS. CLARK:** Thank you, Madam Chairman.

25 **MIKE RUFO**

1 was called as a rebuttal witness on behalf of all the
2 FEECA utilities and, having been duly sworn, testified
3 as follows:

4 **DIRECT EXAMINATION**

5 **BY MS. CLARK:**

6 **Q.** Mr. Rufo, at this time we are going to be
7 referring to your prefiled rebuttal testimony. And my
8 question to you is have you prepared and caused to be
9 filed 33 pages of prefiled rebuttal testimony in this
10 proceeding?

11 **A.** Yes.

12 **Q.** Do you have any changes or revisions to this
13 prefiled rebuttal testimony?

14 **A.** No, I do not.

15 **Q.** If I asked you the same questions contained in
16 your prefiled rebuttal testimony, would your answers be
17 the same?

18 **A.** Yes, they would.

19 **MS. CLARK:** Madam Chairman, I would ask that
20 the prefiled rebuttal testimony of Mr. Rufo be inserted
21 into the record as though read.

22 **COMMISSIONER EDGAR:** The rebuttal testimony
23 that was prefiled by this witness will be entered into
24 the record as though read.
25

1 **BY MS. CLARK:**

2 **Q.** And, Mr. Rufo, have you also provided some
3 exhibits in your rebuttal testimony?

4 **A.** Yes.

5 **MS. CLARK:** Madam Chairman, I think those
6 prefiled rebuttal exhibits have been marked as Exhibits
7 110 through 122.

8 (Exhibits 110 through 122 marked for
9 identification.)

10 **COMMISSIONER EDGAR:** Thank you.

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1 **BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION**

2 **IN RE: COMMISSION REVIEW OF NUMERIC CONSERVATION GOALS**

3 **REBUTTAL TESTIMONY OF MIKE RUFO**

4 **DOCKET NO. 080407-EG (Florida Power & Light Company)**

5 **DOCKET NO. 080408-EG (Progress Energy Florida, Inc.)**

6 **DOCKET NO. 080409-EG (Tampa Electric Company)**

7 **DOCKET NO. 080410-EG (Gulf Power Company)**

8 **DOCKET NO. 080411-EG (Florida Public Utilities Company)**

9 **DOCKET NO. 080412-EG (Orlando Utilities Commission)**

10 **DOCKET NO. 080413-EG (JEA)**

11

12 **Q: Please state your name, title and business address.**

13 A: My name is Mike Rufo. I am Managing Director in the Consulting and Analysis Group
14 at Itron, Inc. (Itron), 1111 Broadway Street, Suite 1800, Oakland, California 94607.

15 **Q: Did you previously submit testimony in this proceeding?**

16 A: Yes, I did.

17 **Q: What is the purpose of your rebuttal testimony?**

18 A: The purpose of my rebuttal testimony is to respond to points raised in the testimonies of
19 witnesses Wilson and Mosenthal on behalf of the Natural Resources Defense Council
20 (NRDC)/the Southern Alliance for Clean Energy (SACE) and of witnesses Spellman and
21 Guidry, GDS & Associates (GDS), on behalf of the Staff of the Florida Public Service
22 Commission (FPSC).

1 **Q: Are you sponsoring any rebuttal exhibits in this case?**

2 A: Yes, I am sponsoring Rebuttal Exhibits MR-12 through MR-24, which are attached to my
3 rebuttal testimony.

4 **TECHNICAL POTENTIAL**

5 **Q: Are the technical potential estimates developed by Itron for the Florida Energy**
6 **Efficiency & Conservation Act (FEECA) utilities comprehensive and do they**
7 **represent reasonable starting points for assessing economic and achievable potential**
8 **from utility programs?**

9 A: Yes. The technical potential estimates developed for the FEECA utilities are
10 comprehensive and represent reasonable, expected value estimates of the technical
11 potential for energy and peak demand savings from which to then assess the economic
12 and achievable potential from utility programs. These technical potential estimates
13 incorporated calibrated, bottom-up end-use baselines developed using the best available
14 data in Florida and other jurisdictions and cost and savings data for 267 unique measures,
15 including 49 unique measures not previously included in technical potential studies
16 conducted by Itron for other clients.

17 **Q: Do you agree with witness Spellman's assertion that the baseline estimates**
18 **developed by Itron significantly underestimate actual electricity sales and therefore**
19 **result in systematic underestimates of energy efficiency potential (Spellman**
20 **Testimony, p 23, lines 9-11; p 24, lines 1-3)?**

21 A: No. In fact, Itron's bottom-up baseline estimates are very well calibrated to actual
22 historical total sales in each of the FEECA utilities. As shown in the table provided
23 below, the difference between Itron's bottom-up baselines and actual total sales by the

1 FEECA utilities is insignificant and thus does not result in systematic underestimation of
 2 energy efficiency potential in Florida.

Bottom-Up ¹ vs. Actual Sales ² (GWh)	FPL	PEF	Gulf	TECO	JEA	OUC	FPU	Total
Residential	52,910	20,645	5,148	8,092	5,274	2,343	334	94,745
Commercial	34,320	11,544	3,783	8,660	3,381	3,038	325	65,051
Industrial	5,493	2,670	886	1,433	1,056	205	134	11,877
Out of Scope Sectors	7,946	8,199	1,025	1,168	3,000	636	9	21,983
Total Bottom-Up Sales	100,669	43,058	10,841	19,353	12,710	6,222	801	193,655
Actual Total System Sales (2007)	105,415	39,282	11,521	19,533	12,751	6,079	813	195,393
Difference	-4.5%	9.6%	-5.9%	-0.9%	-0.3%	2.4%	-1.4%	-0.9%

3 The basis for witness Spellman's claim appears to stem from attempting to
 4 compare the residential, commercial, and industrial sales values as reported in the latest
 5 Ten-Year Site Plans (TYSPs) filed by each FEECA utility filed in April of this year with
 6 the bottom-up baselines developed by Itron.³ However, as Itron described in detail in
 7 response to Staff's Third Set of Interrogatories to the FEECA utilities (*see* question 18,
 8 Rebuttal Exhibit MR-12),⁴ such direct comparisons are invalid for the following reasons.

9 The methods used by Itron to classify customers as commercial or industrial are
 10 fundamentally different from those used by the FEECA utilities in their TYSPs. As
 11 described in Chapter 3 of each FEECA utilities' technical potential report, Itron used
 12 customer-specific Standard Industrial Classification (SIC) data (as made available from

¹ Bottom-up baseline values are same as those reported in Table ES-1 and Figure 2-2 in each FEECA utility's technical potential report.

² Actual sales data are "Total Sales to Ultimate Customers (GWh)" taken from Schedules 2.2 and 2.3 of each FEECA utility's 2009 TYSP. Note that these values exclude sales for resale and utility line losses in order to be strictly comparable to Itron's bottom-up baseline estimates.

³ Florida Public Utilities Company (FPUC) is a non-generating utility and does not file a Ten-Year Site Plan with the FPSC. The sales data shown above were taken from data provided by FPUC to Itron for this study.

⁴ The response of Progress Energy Florida, Inc. (PEF) to question 18 of Staff's Third Set of Interrogatories is provided as an example in MR-12. The other FEECA utilities received the same question and gave similar responses.

1 each FEECA utilities' customer information systems) as the basis for classifying
2 customers as commercial or industrial. In the TYSPs, the FEECA utilities use customer
3 rate class to categorize customers as either commercial or industrial, as has been standard
4 practice in TYSP filings. This is a common misunderstanding of customer classifications
5 with respect to potential studies. Itron always makes significant efforts to segment
6 customers into true commercial and industrial segments in its potential studies as all of
7 the end-use and measure data to assess potential are developed based on true customer
8 business types not rate classes, which reflect customer size but include both commercial
9 and industrial accounts. A rate-class based analysis of potential would fundamentally
10 misalign bottom-up estimates of potential and utility sales. We spend a great deal of
11 effort on all of our potential studies to disaggregate true commercial and industrial sales,
12 using both utility SIC and North American Industry Classification System (NAICS)
13 classifications when available and secondary business type classifications like Dun and
14 Bradstreet (ZAP data). This commercial and industrial disaggregation is then reconciled
15 to the combined rate class based total nonresidential sales.

16 In addition, the bottom-up baselines developed by Itron specifically reflect the
17 end-use sectors that were within the analytic scope of the technical potential study and
18 excluded agriculture, construction, transportation, communications, utilities, outdoor and
19 street lighting, and temporary service accounts. The shares of total 2007 actual sales to
20 out-of-scope sectors are shown explicitly in Figure 2-2 in each of the FEECA utilities'
21 technical potential report.

22 Given these two key differences between Itron's bottom-up baselines and the
23 historical sales data reported for commercial and industrial customers in the utilities'

1 TYSPs, one must first aggregate Itron's bottom-up baselines for residential, commercial,
2 and industrial customers with sales to the "out of scope" sectors before comparing these
3 totals to "Total Sales to Ultimate Customers" as reported in each utility's TYSP.

4 Witness Spellman did not acknowledge nor account for these key comparative
5 issues when making the statement that Itron's baselines systematically underestimated
6 total historical sales and did not provide evidence that his claims are accurate or material.

7 **Q: Do you agree with witness Spellman's assertion that Itron's technical potential**
8 **study lacked the necessary documentation, transparency, and reproducibility**
9 **required to produce reasonable, defensible estimates of technical potential savings**
10 **in Florida?**

11 **A:** No. Itron strives to deliver highly documented, transparent, reproducible, and defensible
12 work products for all its clients. Itron's previous potential study reports have never been
13 criticized by regulators for lacking documentation and transparency, and the technical
14 potential reports produced for the FEECA utilities reflect that same level of
15 documentation and transparency. In fact, documentation and transparency have been key
16 features of Itron staff's potential study reports and a differentiating factor in our selection
17 to conduct potential studies for over two decades. Itron staff pioneered development of
18 systematic methods to develop and organize data to enable more efficient review of our
19 model inputs and results. Our reports provide detailed discussions of utility-specific data
20 sources, the data development process, and key assumptions and include a
21 comprehensive list of key data source citations (Chapter 6) and comprehensive
22 appendices of the final end-use baseline and measure data inputs (Appendix B), the non-

1 additive measure results (Appendix C), and the final supply-curve adjusted measure
2 results (Appendix D).

3 Itron also provided witnesses Spellman and Guidry, both formally and informally,
4 with additional measure-specific documentation and detailed explanations and
5 demonstrations of the data development processes and model mechanics to assist in their
6 efforts to review and verify Itron's data and methods. Beginning on March 30, 2009,
7 GDS initiated an informal request for detailed information on Itron's data, methods,
8 assumptions, and modeling equations. In response to this request, Itron organized two
9 conference calls (April 10 and 15, 2009) during which Itron provided both written and
10 verbal responses to 41 itemized questions provided by GDS. Itron also helped GDS refine
11 and correct the spreadsheets GDS had developed to reproduce Itron's technical potential
12 results from the detailed data provided in the appendices to Florida Power & Light
13 Company's (FPL) technical potential report. Based on communications between Itron
14 and GDS following this exercise (*see* Rebuttal Exhibit MR-13), Itron believed that there
15 were no outstanding issues related to GDS' attempts to reproduce Itron's results and
16 received no further communications from GDS in that regard, which runs counter to
17 witness Spellman's statement that GDS was not able to reasonably replicate Itron's
18 technical potential estimates (Spellman Testimony, p 23, lines 7-8).

19 Witness Spellman inaccurately states that the documentation was not provided for
20 the weather-based adjustments made to the baseline consumption and demand estimates
21 for weather-sensitive end uses in the residential sector (i.e. heating, air conditioning, and
22 ventilation) (Spellman Testimony, p 22, lines 21-22). In fact, Itron provided complete
23 documentation of these weather-based adjustments in response to Staff's Third Set of

1 Interrogatories along with the weather adjustment factors themselves (*see* question 16,
2 Rebuttal Exhibit MR-12). Witness Spellman did not acknowledge or provide any
3 evidence for invalidating that documentation in his testimony, and thus there is no basis
4 for this statement.

5 Witness Spellman also incorrectly claims that the sources of the baseline
6 saturation data were not provided in the technical potential studies (Spellman Testimony,
7 p 22, lines 23-24). In fact, sections 3.3.1, 3.3.2, and 3.3.3 of each FEECA utility's
8 technical potential report provide very specific source citations for the baseline
9 equipment saturation estimates developed by Itron for residential, commercial, and
10 industrial customers. Again, witness Spellman has not acknowledged nor attempted to
11 specifically invalidate that documentation in his testimony.

12 It is important to also note that Itron provided additional detailed documentation
13 and explanation of data development and modeling methods beyond the activities
14 described above. In response to question 20 of Staff's Fifth Set of Interrogatories to FPL,
15 Itron provided measure-specific source documentation of measure costs, energy savings,
16 peak demand savings, and expected useful life for the top 20 energy saving measures in
17 each sector (*see* Rebuttal Exhibit MR-14). In response to Staff's First Request for
18 Production of Documents to Itron, Itron provided GDS with a six hour live walk-through
19 of Itron's data development processes and modeling methods, following an agenda
20 developed by GDS (*see* Rebuttal Exhibit MR-15) and using the actual spreadsheets used
21 to derive the residential HVAC end-use baselines, the residential and commercial end-use
22 load shapes, and the supply-curve calculations and results. Itron also demonstrated the
23 functionality and key equations in DSM ASSYST's penetration module using the actual

1 model files for FPL's residential and commercial sector achievable potential forecasts. At
2 the conclusion of this session, Itron explicitly asked for and received verbal confirmation
3 from GDS (in the presence of FPSC Staff) that Itron had adequately addressed the key
4 knowledge gaps that GDS was hoping to fill regarding Itron's methods and data sources.
5 Again, witness Spellman did not acknowledge or attempt to invalidate Itron's responses
6 to these discovery requests in his testimony, and thus there is no basis to claim that
7 Itron's work has been anything but transparent.

8 It appears that at the core of witness Spellman's claims related to documentation
9 and transparency is a subjective preference for documentation that focuses on providing
10 one-to-one linkage between every individual data input (of which there are thousands in
11 this study) and an individual secondary source. The conclusion appears to be that
12 documentation approaches that differ from witness Spellman's preferred approach
13 necessarily introduces uncertainty into the analysis; and therefore any analysis, no matter
14 how intrinsically accurate the empirical inputs and results, is by nature highly uncertain if
15 each of thousands of input data points are not linked to specific sources. While this
16 argument may have some merit in theory, it fails in practice for three important reasons.

17 First and foremost, the assumption that there is a perfect or optimal secondary
18 source for every data input in a potential study such as this one, with thousands of
19 measure-segment combinations and dozens of parameters per measure-segment, is
20 flawed. For example, data that is derived from a specific report does not necessarily
21 mean that that data is reliable, robust, and appropriate to use for other analysis purposes.
22 Indeed, many secondary sources in the literature related to end use consumption, measure
23 costs, savings, and other key parameters contradict each other. Analysts can introduce

1 just as much uncertainty choosing to rely on particular secondary sources over others (if
2 they have inaccurately assessed the quality of the available data or, worse, been unduly
3 influenced by preconceived notions or biases) as they can using input values based on
4 professional judgment (in cases where the available data varies widely, is not strictly
5 comparable, or is outdated). Many existing secondary sources in the field are limited or
6 weak because it is difficult in practice to measure much of the data needed for potential
7 studies. This is the case, for example, for end-use consumption (since consumption is
8 measured for the population only at the building level), measure costs (there is a paucity
9 of rigorously derived incremental cost data in the industry), and measure savings
10 (although relatively straightforward to empirically observe for some measures, it can be
11 extremely difficult for others, and thus require estimation approaches). As a result, the
12 quality of the secondary literature in the energy efficiency field is highly variable. Thus,
13 tying a parameter to an individual source may do nothing to increase validity if that
14 source is itself flawed. Because of the many well known weaknesses in individual
15 studies in the efficiency industry, Itron staff is trained to focus on meta-analysis in which
16 they carefully assess the strengths and weaknesses of all available sources related to key
17 parameters. Our expertise in conducting potential studies is fundamentally tied to our
18 ability to develop best estimates of parameters across all available sources, oftentimes in
19 spite of their weaknesses. That said, Itron makes significant efforts to direct reviewers
20 and users of its potential studies to key sources that we have reviewed and used in our
21 analyses; which brings us to the second reason why witness Spellman's arguments related
22 to documentation fails in practice.

1 The second reason is that even if one agreed with witness Spellman's theoretical
2 ideal with respect to sourcing each and every parameter to individual sources, doing so
3 would be impractical within the time and budget constraints of these types of studies.
4 This is particularly the case given the fact that this level of sourcing would not in and of
5 itself increase the accuracy of the study given, as noted above, the limitations of the
6 individual sources and need for experience and expertise to develop estimates that cut
7 across sources. In fact, the time necessary to source at this level of detail could likely
8 reduce the accuracy of the results due to reduction in staff time available to actually
9 assess the sources, develop best estimates, accurately integrate the data across parameter
10 types, accurately set up the data bases, conduct all of the necessary model runs, and,
11 critically, conduct quality control of model results, which leads us to the third reason why
12 witness Spellman's arguments related to documentation fails in practice.

13 The third reason is that the most critical question in assessing estimates of
14 technical potential is "are the baseline and measure data themselves reasonable?" The
15 baseline and measure data used in the technical potential study reflect the best available
16 data given the time and resources available. Witness Spellman's testimony provides no
17 direct evidence to demonstrate that baseline and measure data do not reflect the best
18 available data in Florida or evidence that any particular parameter is wrong or inaccurate
19 as demonstrated by presentation of superior sources or other evidence. The focus should
20 be on the reasonableness of the parameter values themselves. A critical skill set upon
21 which Itron is and should be judged is whether our input data and modeling approaches
22 are accurate and unbiased. As noted above, there is uncertainty around many of the
23 parameters in any potential study due to limitations in the data in the energy efficiency

1 field (as is the case, of course, in most other fields). The key question, however, is
2 whether analysts make purposefully conservative or optimistic assumptions in the face of
3 these uncertainties or whether they have the training and expertise necessary to take an
4 expected value approach in which they make unbiased estimates on average. Itron staff
5 is trained to avoid systematic bias in developing the data and models used in our potential
6 studies. This increases the likelihood that any errors that do remain in individual
7 parameters are random and unbiased in aggregate effect. All of the parameters necessary
8 to assess the accuracy of or technical potential results have been provided to GDS
9 through the study reports, our responses to interrogatories and production of document
10 requests, and our provision of additional information and training as requested
11 informally.

12 **Q: Do you agree with witness Wilson's assertion that a reasonable proxy for the**
13 **technical potential of energy efficiency savings in the four end-use sectors not**
14 **considered in the technical potential study is the estimated technical potential of the**
15 **industrial sector (Wilson Testimony, p 28)?**

16 **A:** No. There is little to no evidence in the literature or offered by NRDC/SACE that the
17 end-use consumption and energy efficiency opportunities in four end-use sectors not
18 considered in the technical potential study – the Agriculture, Construction,
19 Outdoor/Street Lighting, and Transportation, Communications, and Utilities (TCU) – are
20 sufficiently similar to those in the industrial sector in Florida (or any other jurisdiction) to
21 justify using bottom-up estimates of industrial technical potential as a reasonable proxy.

1 **Q: Do you agree with witness Mosenthal's assertion that Itron's technical potential**
2 **study does not consider synergies between energy efficiency measures that result in**
3 **"deep" savings opportunities?**

4 A: No. Witness Mosenthal incorrectly claims that Itron's technical potential study only
5 accounts for interaction between measures that reduce marginal energy savings and
6 ignores measure interactions that can result in "deeper" savings opportunities (Mosenthal
7 Testimony, p 11, lines 1-3; p 11 footnote 6). In fact, as described in response to Staff's
8 Third Set of Interrogatories to the FEECA utilities (*see* question 12, Rebuttal Exhibit
9 MR-12), the commercial new construction analysis explicitly considers measures based
10 on integrated design approaches for key end uses such as lighting and HVAC that witness
11 Mosenthal claims were excluded from the technical potential study.

12 **Q: Do you agree with witness Spellman's assertion that the residential and commercial**
13 **analyses wrongfully excluded the six residential measures and 24 commercial**
14 **measures listed on page 25 and Table 2 of his testimony?**

15 A: No. Itron provided its rationale for excluding the six residential measures and 24
16 commercial measures cited by witness Spellman in response to Staff's Third Set of
17 Interrogatories (*see* questions 13-14, Rebuttal Exhibit MR-12). Again, witness Spellman
18 did not acknowledge or present any arguments against Itron's rationales for excluding
19 these measures. Additionally, witness Spellman did not acknowledge or provide any
20 assessment of the measures included in the technical potential studies for the FEECA
21 utilities that have not been previously assessed in other potential studies in other
22 jurisdictions.

1 **Q: Do you agree with witness Spellman's assertion that these exclusions result in**
2 **significant underestimates of technical, economic, and achievable potential?**

3 A: No. Witness Spellman states that the six residential measures not included in the study
4 account for 19.6% of the maximum achievable potential in the residential sector in a
5 study GDS recently completed for the New Hampshire Public Utilities Commission. The
6 implication is that these measures should then account for roughly the same share of
7 achievable potential in Florida's residential sector. However, this claim ignores the fact
8 that nearly 90% of that potential is from "smart strips" and refrigerator recycling. As
9 described in Itron's response to Staff's Third Set of Interrogatories (*see* question 13,
10 Rebuttal Exhibit MR-12), Itron did not consider "smart strips" in its analysis for the
11 FEECA utilities because the savings produced by this measure overlap with those
12 produced by the Energy Star home electronics measures already included in the study.
13 Refrigerator recycling was not included in the study because of strong evidence in the
14 evaluation literature which indicates that this measure often has very high levels of free
15 ridership and that these savings will occur over time as older refrigerators are replaced
16 naturally with newer units that meet increasingly stringent federal efficiency
17 requirements.

18 By his own admission, the 24 commercial measures cited by witness Spellman
19 "may not break into the current list top twenty energy saving measures" (Spellman
20 Testimony, p 26, line 13). However, witness Spellman offers no quantitative evidence or
21 analysis to prove that these exclusions actually do result in any significant
22 underestimation of technical potential in Florida's commercial sector.

1 **Q: Do you agree with witness Wilson's assertion that building retrocommissioning, 19**
2 **Season Energy Efficiency Ratio (SEER) heat pumps, and variable-speed pool pumps**
3 **were wrongfully excluded from the technical potential study?**

4 A: No. In the case of retrocommissioning, Itron believes that the chiller tune-up, direction
5 expansion (DX) tune-up, air handler optimization, and emergency management system
6 (EMS) optimization measures included in the analysis, in addition to the high-efficiency
7 replace-on-burnout measures for chillers, packaged DX units, air handler motors, and
8 lighting, adequately represent the savings potential associated with retrocommissioning
9 activities. It is important to understand that the whole-building savings value quoted and
10 recommended by witness Wilson (15%) is derived from the findings of a Lawrence
11 Berkeley National Laboratory (LBNL) study (Mills et al., 2004) and that the LBNL study
12 explicitly includes significant savings from retrofit measures. Indeed, Mills et al.
13 explicitly acknowledge that equipment retrofit/replacement was by far the most frequent
14 measure included in the 69 individual retrocommissioning projects analyzed in that
15 study.⁵ In this sense, one must at least deduct Itron's estimates of the technical potential
16 of high-efficiency chillers, packaged DX units, air handler motors, and lighting (in
17 addition to Itron's estimated potential from the tune-up and optimization measures) in
18 order to properly assess any possible under-representation of building
19 retrocommissioning in the technical potential study. Because witness Wilson makes no
20 such adjustments, his proposed incremental savings estimate for retrocommissioning
21 clearly includes significant double counting of savings.

⁵ See Figure 15 and Table 9 in Mills et al., 2004 available at: <http://eetd.lbl.gov/ea/emills/pubs/pdf/cx-costs-benefits.pdf>

1 In the case of 19 SEER heat pumps, this measure was ultimately not included in
2 the technical potential study due to a lack of reliable data on the incremental cost of such
3 units. Itron first noted the lack of such cost data from its two primary sources for
4 residential HVAC equipment costs (the California Database for Energy Efficiency
5 Resources and FPL's program tracking database) during a conference call with the
6 Collaborative on July 28, 2008. During that call, NRDC/SACE offered to assess the
7 availability of reliable incremental cost data. In the weeks that followed, NRDC/SACE
8 were not able to identify or provide any reliable incremental cost estimates for 19 SEER
9 heat pumps. Indeed, NRDC/SACE determined that "Nothing is more sensitive or tightly
10 guarded than price data in the HVAC industry. The only resources [the American
11 Council for an Energy Efficiency Economy] [has] had any success with are utility
12 programs that require cost information to be submitted for rebates."⁶

13 With respect to variable-speed pool pumps, Itron included this measure in its
14 analysis of technical potential in the residential sector (measure number 803). As noted
15 by witness Wilson, this measure was not included in Itron's analysis of technical
16 potential in the commercial sector. The reasons for exclusion were twofold. First, reliably
17 assessing the savings potential of variable-speed pool pumps in commercial building
18 applications requires baseline data such as the share of commercial buildings with pools,
19 the average size (horsepower) of commercial pool pumps, and average hours of pump
20 operation. None of these types of baseline data were readily available for Florida's
21 commercial sector. Second, all of the available performance and savings data on variable-

⁶ Source: SACE/NRDC memorandum to Itron entitled "Energy Efficiency Measures List – SACE/NRDC Recommendation, Measure: 19 SEER Split-System HP," sent by Tom Larson 8/1/08.

1 speed pool pumps are for residential pool applications (i.e. <1 hp pump sizes) not
2 commercial applications (which are necessarily >1 hp pumps and likely face very
3 different operational patterns). Thus, even given the existence of adequate baseline data
4 for commercial pool pumps, it would have been unreasonable to simply apply the cost
5 and savings data from a residential pool pump to a commercial pool pump without
6 introducing significant uncertainty.

7 **Q: Do you believe that the “omissions” to the technical potential analysis asserted by**
8 **witnesses Wilson, Mosenthal, and Spellman resulted in a systematic underestimate**
9 **of economic and achievable potential?**

10 A: No. Witnesses Wilson, Mosenthal, and Spellman claim that based on certain perceived
11 “omissions,” Itron’s technical potential study necessarily underestimates technical
12 potential. However, these witnesses do not consider or acknowledge that some measure
13 savings and feasibility estimates included in Itron’s study may be optimistic and could
14 possibly overestimate technical potential. As noted previously, we focus on an expected
15 value approach so that any errors that result are neither systematically conservative nor
16 optimistic and thus tend to cancel in aggregate. Critiques of our technical potential
17 estimates that focus only on areas of underestimation are asymmetric.

18 There are always some measures that are not included in potential studies. The
19 expectation that any assessment of technical potential will ever be 100% comprehensive
20 of all available and feasible efficiency opportunities is not reasonable given the necessity
21 to prioritize the activities conducted in such studies due to invariable limits on the time
22 and resources available. As witness Mosenthal states, “it is impossible to accurately
23 account for every possible opportunity in every market segment. As a result, for

1 reasonable resource and other reasons, any analysis is somewhat constrained in its
2 comprehensiveness.” (Mosenthal Testimony, p 14).

3 Perhaps more importantly, however, the Commission should not lose sight of the
4 core purpose and objective of the technical potential study conducted by Itron for the
5 FEECA utilities. As stated in the opening paragraph of the Statewide Technical Potential
6 Report, the primary objective of the technical potential study was to “serve as the
7 foundation for estimating economic and achievable potential for each FEECA utility, the
8 latter of which will provide direct input into each utility’s proposed [demand-side
9 management] DSM goals for 2010-2019.” (Technical Potential for Electric Energy and
10 Peak Demand in Florida – Final Report, p ES-1). In order to serve in that capacity,
11 therefore, the technical potential study must be grounded in defensible end-use baselines
12 and measure-specific cost and savings data in order to allow for the reliable assessment of
13 measure cost-effectiveness and estimation of future measure adoption in specific
14 customer segments.

15 **Q: Are the technical potential estimates developed by Itron for the FEECA utilities**
16 **consistent with results from other technical potential studies?**

17 **A:** Yes. Itron’s estimates of total technical potential for energy savings in the FEECA
18 utilities are very consistent with and comparable to the results from previous studies by
19 Itron, KEMA, and other leading analysts in the industry.

20 Witness Spellman claims that Itron’s technical potential estimate is only
21 equivalent to 19% of forecasted annual sales in the FEECA utilities in 2019. However,
22 the figure offered by witness Spellman contains two significant flaws and thus
23 significantly misrepresents the relative level of technical potential estimated by Itron

1 compared to other recent studies. First, the figure offered by witness Spellman uses an
2 inconsistent comparative basis to generate the result. Specifically, witness Spellman
3 normalizes Itron's total technical potential estimate to forecasted sales in 2019, whereas
4 Itron's technical potential estimate is mostly accurately compared to 2007 sales (the base
5 year used to calibrate the bottom-up end-use baselines). As stated in Itron's response to
6 Staff's Sixth Set of Interrogatories to JEA, the Orlando Utilities Commission (OUC), and
7 FPUC (*see* Rebuttal Exhibit MR-16),⁷ Itron's technical potential estimates developed for
8 the FEECA utilities are snapshot estimates at a given point in time (2007 in this case).
9 Therefore, these technical potential estimates are most appropriately normalized to 2007
10 sales, not 2019 sales. Second, the estimate offered by witness Spellman contains a
11 significant calculation or typographical error, which results in Itron's technical potential
12 estimates for TECO's commercial **and** industrial customers being undercounted by a
13 factor of 10 (this error is documented in Rebuttal Exhibit MR-17). The table below
14 presents the full set of technical potential results produced by Itron (by utility and sector),
15 along with the bottom-up comparative baselines and actual total system sales in 2007.⁸
16
17
18

⁷ FPUC's response to question 20 of Staff's Sixth Set of Interrogatories is provided as an example in MR-16. JEA and OUC received the same question and gave similar responses.

⁸ The actual total system sales in 2007 reflect the data shown in Schedules 2.2 and 2.3 in each FEECA utility's 2009 TYSP, as filed with the FPSC in April. Note that total system sales is equivalent to "total sales to ultimate customers" and excludes sales for resale and utility line losses.

	Residential	Commercial	Industrial	Total Bottom-Up In-Scope Sales (2007)	Total Bottom-Up System Sales (2007)	Actual Total System Sales (2007)
Baseline sales (GWh)						
FPL	52,910	34,320	5,493	92,723	100,669	105,415
FPU	334	325	134	793	801	813
Gulf	5,148	3,783	886	9,817	10,841	11,521
JEA	5,274	3,381	1,056	9,710	12,710	12,751
OUC	2,343	3,038	205	5,586	6,222	6,079
PEF	20,645	11,544	2,670	34,859	43,058	39,282
TECO	8,092	8,660	1,433	18,185	19,353	19,533
Total	94,745	65,051	11,877	171,672	193,655	195,393
Estimated technical potential (GWh)						
FPL	20245	10639	965	31,849		
FPU	132	94	26	252		
Gulf	1968	1210	167	3,345		
JEA	2031	944	184	3,159		
OUC	875	897	36	1,808		
PEF	8232	3648	471	12,351		
TECO	3102	2491	260	5,853		
Total	36584	19924	2108	58,616		
Technical potential as share of baseline sales						
FPL	38.3%	31.0%	17.6%	34.3%	31.6%	30.2%
FPU	39.5%	28.9%	19.4%	31.8%	31.4%	31.0%
Gulf	38.2%	32.0%	18.9%	34.1%	30.9%	29.0%
JEA	38.5%	27.9%	17.4%	32.5%	24.9%	24.8%
OUC	37.3%	29.5%	17.6%	32.4%	29.1%	29.7%
PEF	39.9%	31.6%	17.6%	35.4%	28.7%	31.4%
TECO	38.3%	28.8%	18.1%	32.2%	30.2%	30.0%
Total	38.6%	30.6%	17.7%	34.1%	30.3%	30.0%

1 As the table above shows, Itron's estimated technical potential for the FEECA utilities is
2 equivalent to 34% of total in-scope sales and 30% of actual total system sales in 2007
3 (the two most appropriate and valid comparative baselines). Even if one were to compare
4 Itron's snapshot estimates to forecasted 2018 sales (without accounting for new
5 construction additions and decay of the existing building stock), Itron's estimated

1 technical potential is equivalent to 26% of total annual sales, well above the 19% value
2 offered by witness Spellman, as shown in Rebuttal Exhibit MR-17.⁹

3 In light of the normalizations presented above and using the comparative table
4 presented in witness Spellman's Exhibit RFS-9, the technical potential estimates
5 developed by Itron for the FEECA utilities are clearly consistent with results of other
6 potential studies conducted by other authors, no matter how the results are normalized.
7 Indeed, compared to the most recent potential study completed by GDS for the New
8 Hampshire Public Utilities Commission, Itron's estimated technical potential for the
9 FEECA utilities is higher than that estimated by GDS for the state of New Hampshire
10 (30% for Florida versus 27% for New Hampshire).¹⁰ In addition, we note that these
11 estimates of technical potential for Florida are higher than our estimates of technical
12 potential estimated in studies conducted by Itron staff since 2001, e.g. in California (2002
13 and 2008) and New Mexico (2006). These latter studies estimated technical potential at
14 roughly 20% of total system sales. The higher estimate for Florida is attributable to the
15 larger number of measures included in the study. Note, however, that significant
16 differences in technical potential estimates across studies often do not, in and of itself,
17 result in significant differences in economic and achievable potential.

⁹ Note that 2018 is the last forecast year available in the utilities' 2009 TYSP filings, not 2019.

¹⁰ See page 5 in "Additional Opportunities for Energy Efficiency in New Hampshire" prepared by GDS Associates for the New Hampshire Public Utilities Commission (January, 2009). Available at: <http://www.puc.state.nh.us/Electric/GDS%20Report/GDS%20Final%20Report.htm>

1 **ACHIEVABLE POTENTIAL**

2 **Q: Do you agree with witness Mosenthal's claim that the analytic framework used in**
3 **the DSM ASSYST model is "inherently incompatible" with program designs such as**
4 **upstream incentives, aggressive marketing and education, and financing**
5 **mechanisms (Mosenthal Testimony, p 19)?**

6 **A:** No. Witness Mosenthal's claim that the core equations in the DSM ASSYST model are
7 "inherently incompatible" with a variety of program designs is incorrect. Witness
8 Mosenthal's claims appear to reflect a misunderstanding of how the model works or are
9 based on opinions rather than facts about the model's functionality. With respect to
10 marketing and education, the DSM ASSYST model is one of the only models in the
11 industry that explicitly accounts for program-induced changes in customer awareness and
12 knowledge in the adoption methodology. As stated in my testimony (p 23) and Exhibit
13 MR-11 (p 3), measure adoption is modeled as a function of both measure cost-
14 effectiveness to the customer, stock accounting of the eligible customer market in a given
15 year, and customer awareness. In this respect, forecasted measure adoption increases as a
16 result of increases in the measure benefit/cost (BC) ratio (from utility program incentives)
17 and/or increases in customer awareness (from utility marketing and education efforts).
18 The details of the customer awareness trends modeled in Itron's achievable potential
19 forecasts for the FEECA utilities and their impacts on forecasted measure penetration
20 rates is discussed in further detail later in this rebuttal testimony.

21 With respect to upstream incentives and financing mechanisms, the overall
22 program costs and savings forecasted in previous achievable potential studies conducted
23 by Itron/KEMA have been shown to be consistent with actual portfolio results, even for

1 several of the most aggressive portfolios in the country, such as those of the California
2 investor-owned utilities. Perhaps the most relevant case in point is KEMA-XENERGY's
3 2002 assessment of achievable potential in California that served as the basis for the
4 current savings goals for California's investor-owned utilities. This study, led by Fred
5 Coito and myself and using the DSM ASSYST model, predicted program savings under
6 aggressive and maximum achievable funding scenarios roughly equivalent to 0.66% and
7 1.0% of load per year, respectively, which is very close to the savings that have been
8 captured by utility programs in the years following that study. In this respect, all of the
9 underlying program features of those actual portfolios, which do vary, are thus
10 reasonably averaged out at the portfolio level in the DSM ASSYST modeling framework.

11 It should be understood that the intent of Itron's achievable potential forecasts
12 was not to predict or determine specific program designs. Rather, the intent was to
13 estimate overall achievable potential program savings and costs under the scenario
14 criteria established by the FEECA utilities.

15 In addition, witness Mosenthal's claims imply that superior adoption modeling
16 methods are available in the industry; however, no such models or methodologies are
17 referenced nor is any evidence provided that any alternative models offer superior
18 features or parameters to the DSM ASSYST model.

19 **Q: Is witness Mosenthal's interpretation of how the participant test was used in the**
20 **achievable potential study accurate?**

21 **A:** No. Witness Mosenthal claims that the participant test calculations did not include
22 customer incentives (Mosenthal Testimony, p 26, line 19) based on the testimony of
23 witness Sim. For the utilities where Itron conducted the participant test calculations and

1 screens (JEA, OUC, and FPUC), this claim is incorrect. Indeed, all of the participant test
2 analyses conducted by Itron included measure incentives, as shown explicitly in the files
3 produced by JEA, OUC, and FPUC in response to NRDC/SACE's Production of
4 Documents requests (*see* Rebuttal Exhibit MR-18).¹¹

5 Consistent with the inclusion of incentives in the participant cost tests, no
6 measure that passed the Total Resource Cost (TRC) and/or the Rate Impact Measure
7 (RIM) tests failed the participant test in the analyses conducted by Itron for JEA, OUC,
8 and FPUC, as stated in Itron's response to NRDC/SACE's First Set of Interrogatories to
9 Itron (*see* question 2(a)(ii), Rebuttal Exhibit MR-19).

10 **Q: Is witness Mosenthal's interpretation of how measures were "bundled" and**
11 **"unbundled" in the achievable potential study accurate?**

12 **A:** No. Witness Mosenthal postulates that Itron "bundled" measures together across building
13 types for purposes of assessing cost-effectiveness and that this bundling resulted in some
14 measures being inappropriately screened out of the analysis during cost-effectiveness
15 testing (Mosenthal Testimony, p 8, lines 22-23; p 43, lines 6-14). In fact, Itron did not
16 conduct any such measure "bundling" for purposes of assessing cost-effectiveness, nor is
17 such measure "bundling" a part of the DSM ASSYST modeling process.

18 All of the cost-effectiveness analysis conducted by Itron was done at the measure-
19 level by both building type and vintage, as is standard practice in the DSM ASSYST
20 modeling framework. This level of cost-effectiveness analysis is reflected explicitly in
21 the measure/building type/vintage-specific TRC and RIM ratios that were provided by

¹¹ JEA's response to question 5 of NRDC/SACE's Second Request for Production of Documents is provided as an example in MR-18. OUC and FPUC received the same question and gave similar responses.

1 JEA, OUC, and FPUC for all of the measures considered in the technical potential study
2 in response to NRDC/SACE's First Request for Production of Documents (*see* Rebuttal
3 Exhibit MR-20).¹²

4 For purposes of calculating measure-specific incentive levels for the achievable
5 potential forecasts, Itron did aggregate or "bundle" measure costs and savings across
6 building types. This aggregation was necessary in order to calculate weighted average
7 incentives (under the incentive-setting criteria established by the Collaborative) at a level
8 that is consistent with how utility rebate programs are typically administered, i.e. one
9 incentive level for any given measure, as opposed to several building-type specific
10 incentive levels for the same measure (which is very difficult, if not impossible, to
11 implement in practice). To be clear, however, this aggregation exercise was only
12 conducted for the purpose of calculating the incentive levels that were then used in the
13 achievable potential forecasts and were not used and did not affect the cost-effectiveness
14 analysis in any way.

15 Witness Mosenthal also describes a concern that even if measures were not
16 "bundled" during the cost-effectiveness analysis, that screening measures based on binary
17 pass-fail TRC or RIM results (as is standard practice in potential studies) inherently
18 produces conservative estimates of true economic potential. Witness Mosenthal argues
19 that, "in the real world, however, many technologies may be cost-effective for one
20 customer and not for another. Thus, measures that fail an overall cost-effectiveness test
21 on average for all customers will likely still offer large and cost-effective potential among

¹² JEA's response to question 2 of NRDC/SACE's First Request for Production of Documents is provided as an example in MR-20. OUC and FPUC received the same question and gave similar responses.

1 many customers. . . . Thus, the true economic and achievable potential is generally larger
2 than estimated in these types of studies.” (Mosenthal Testimony, p 44, lines 7-13). While
3 this dynamic (sometimes referred to as “aggregation bias”) is inarguably present in all
4 potential studies that include some level of aggregation and segmentation (as opposed to
5 modeling each decision of every member of the population individually), witness
6 Mosenthal misrepresents this dynamic as necessarily asymmetric towards systematic
7 underestimates of economic and achievable potential. However, the converse is also true,
8 i.e. measures that pass an overall cost-effectiveness test on average for all customers can
9 also be non-cost-effective for a significant portion of the eligible population, thereby
10 overestimating true economic and achievable potential. In reality, there is a distribution
11 of customer-specific cost-effectiveness around a population average for any given
12 measure, and there is little if any evidence to support the claim that these distributions are
13 necessarily or even generally asymmetric towards underestimating economic and
14 achievable potential.

15 **Q: Is witness Mosenthal’s interpretation of how naturally-occurring energy efficiency**
16 **potential was assessed and treated in the technical and achievable potential studies**
17 **accurate?**

18 A: No. Witness Mosenthal asserts that “the technical potential study only includes the
19 remaining portion not naturally adopted by these measures” (Mosenthal Testimony, p 16,
20 lines 7-9) and that the technical potential analysis “also specifically accounts for
21 estimated base case adoption of naturally-occurring efficiency” (Mosenthal Testimony, p
22 14, lines 5-7). These assertions support witness Mosenthal’s conclusions that the
23 technical potential of measures with paybacks of less than two years are “opportunities

1 that customers have not and are not expected to adopt on their own” (Mosenthal
2 Testimony, p 14, lines 6-7) and that “100% of the estimated technical potential associated
3 with measures that payback in less than 2 years will not be captured in Florida absent
4 some DSM intervention” (Mosenthal Testimony, p 16, lines 9-11). This interpretation of
5 how naturally-occurring potential was assessed and treated in the technical and
6 achievable potential studies is incorrect and leads to inaccurate conclusions.

7 In contrast to witness Mosenthal’s interpretation, Itron did not specifically
8 account for or attempt to quantify the amount of naturally-occurring energy efficiency
9 potential embedded in the FEECA utilities’ load forecasts. Specifically, the technical
10 potential estimates developed by Itron reflect the full, technically feasible savings
11 potential from *all* measures analyzed in the study, regardless of the payback times of any
12 given measure. The achievable potential estimates then reflect the estimated adoption of
13 each measure based on the cost-effectiveness to the customer, stock turnover rates, and
14 customer awareness. In this respect, both of witness Mosenthal’s conclusions are
15 inaccurate as demonstrated by Itron’s forecasts of naturally-occurring adoption for
16 measures with paybacks of less than two years provided in response to NRDC/SACE’s
17 First Set of Interrogatories to Itron (*see* question 2, Rebuttal Exhibit MR-19).

18 **Q: Is witness Mosenthal’s interpretation of how customer awareness, customer**
19 **economics, and market barriers interact in the DSM ASSYST modeling framework**
20 **accurate?**

21 **A:** No. Witness Mosenthal argues that the overall adoption modeling methodology used by
22 Itron is problematic because customer awareness is assumed to be static (Mosenthal
23 Testimony, p 46, lines 1-2). In fact, Itron’s adoption forecasts for the FEECA utilities

1 reflect significant increases in customer awareness over the forecast period resulting from
2 explicit utility assumptions about DSM marketing expenditures going forward.

3 As described in Itron's response to question 5 of NRDC/SACE's First Set of
4 Interrogatories to the FEECA utilities, in the DSM ASSYST modeling framework,
5 starting year awareness (i.e. awareness in year zero of the forecast period) for each
6 measure is estimated as a function of its benefit-cost ratio without incentives such that
7 more cost-effective measures have higher starting awareness levels compared to less
8 cost-effective measures. Going forward in the forecast period, cumulative awareness is
9 estimated as a function of the measure benefit-cost ratio with incentives, awareness decay
10 assumptions, utility program marketing budgets, and marketing effectiveness
11 assumptions. All of the utility marketing budgets assumed in Itron's achievable potential
12 forecasts, along with the marketing effectiveness assumptions, and awareness decay
13 assumptions were provided by Itron in response to NRDC/SACE's First Set of
14 Interrogatories to the FEECA utilities (*see* Rebuttal Exhibit MR-21).¹³

15 Witness Mosenthal also claims that customer economics is the only parameter
16 that drives customer adoption in the DSM ASSYST model (Mosenthal Testimony, p 46,
17 lines 3-4) and that the resulting penetration rates in Itron's achievable forecasts are
18 constant (Mosenthal Testimony, p 48, lines 17-18). Both claims are incorrect. In fact,
19 measure adoption was modeled as a function of both measure cost-effectiveness to the
20 customer, stock accounting of the eligible customer market in a given year, and customer
21 awareness, as described in my Exhibit MR-11 and Itron's responses to question 5 of

¹³ PEF's response to question 5 of NRDC/SACE's First Set of Interrogatories is provided as an example in MR-21. The other FEECA utilities received the same question and gave similar responses.

1 NRDC/SACE's First Set of Interrogatories to the FEECA utilities. To be clear, in the
2 DSM ASSYST modeling framework, forecasted measure adoption can and does increase
3 as a result of increases in the measure BC ratio (from utility program incentives) and/or
4 increases in customer awareness (from utility marketing and education efforts).

5 In this respect, the DSM ASSYST model indeed has the flexibility and
6 functionality required to capture the effects of utility efforts to increase customer
7 awareness that witness Mosenthal argues are critical to successful DSM programs
8 (Mosenthal Testimony, p 47, lines 4-6). Furthermore, the impacts of the utility marketing
9 assumptions on forecasted measure penetration rates is evident in the results generated by
10 Itron for the FEECA utilities. As shown in Itron's response to question 26 of
11 NRDC/SACE's Second Set of Interrogatories to FPL (*see* Rebuttal Exhibit MR-22) and
12 Itron's response to question 43 of Staff's Seventh Set of Interrogatories to OUC (*see*
13 Rebuttal Exhibit MR-23), the annual measure penetration rates forecasted by the DSM
14 ASSYST model increase significantly throughout the forecast period and are not, as
15 witness Mosenthal claims, constant over time. These increasing measure penetration rates
16 show the combined effects of utility incentives and utility marketing efforts. Indeed,
17 witness Mosenthal is correct in his assertion that the effect of utility incentives on
18 customer adoption is estimated as a constant effect in the DSM ASSYST modeling
19 framework. Importantly, however, it is only constant within the *eligible and aware*
20 market (as reflected in the outputs voluntarily provided by Itron to NRDC/SACE for
21 review). Therefore, the increasing measure penetration rates in Itron's adoption forecasts
22 explicitly reflect significant growth in the *size of the aware market* resulting from utility
23 marketing expenditures throughout the forecast period.

1 Finally, witness Mosenthal claims that “the average of the maximum penetration
2 rates for each measure for FPL’s analysis of the residential sector ranges from a low of
3 6.8% (RIM-Low scenario) to a high of 17.1% (TRC-High scenario). For the commercial
4 sector, the figures are 9.3% and 17.9%” (Mosenthal Testimony, p 48, lines 14-17). This
5 characterization of the maximum penetration rates forecasted by Itron is incorrect and
6 misleading. First, the penetration rates quoted by witness Mosenthal are only relative to
7 the *eligible and aware* market and thus ignore the forecasted impacts of utility marketing
8 expenditures as described above. Second, witness Mosenthal characterizes results from
9 the RIM-Low scenarios as being representative of the “maximum” penetration rates
10 forecasted by Itron, when those results are clearly not being presented by either Itron or
11 the FEECA utilities as estimates of “maximum” penetration rates or “maximum”
12 achievable potential. Third, the summary statistics presented by witness Mosenthal are
13 unweighted simple averages across all measures. These simple averages mask both the
14 broad range of measure-specific penetration rates and the relative contributions of each
15 measure to the aggregate achievable potential. In fact, the measure-specific “maximum”
16 penetration rates forecasted by Itron for FPL range from 1% to over 50% in the
17 residential sector and 1% to over 70% in the commercial sector depending on the relative
18 importance of BC ratio among measures (due to market barriers) and measure-specific
19 incentive levels, as shown in Itron’s response to question 26 of NRDC/SACE’s Second
20 Set of Interrogatories to FPL (Rebuttal Exhibit MR-22). Moreover, when taking into
21 account the differences in per-unit energy savings across measures, the true weighted-
22 average “maximum” penetration rate for FPL is 30.8% for residential and 52.1% for
23 commercial in the TRC-H scenario, in contrast to the 17.1% and 17.9% simple averages

1 respectively offered by witness Mosenthal. The calculations supporting the weighted-
2 average values reported above are provided in Rebuttal Exhibit MR-24.

3 **Q: Are witnesses Mosenthal and Spellman’s characterizations accurate that the**
4 **achievable penetration rates estimated by Itron do not represent effective and well-**
5 **designed utility programs?**

6 A: No. Witness Mosenthal argues that the effect of using current program accomplishments
7 in Florida to calibrate the adoption curves used in the analysis is to “arbitrarily limit the
8 achievable potential analysis to no more than what Florida is currently doing” (Mosenthal
9 Testimony, p 51, lines 19-20). Witness Spellman argues that “it is not appropriate to
10 constrain future estimates of market penetration to the achievements made in the past in
11 Florida when the RIM test prevented many energy efficiency programs from being
12 implemented” (Mosenthal Testimony, p 25, lines 5-7). These claims are incorrect with
13 respect to our adoption modeling methods, and the adoption calibration process itself
14 constrained the overall study results.

15 For measures and incentive levels consistent with current program offerings, the
16 forecasted *first-year* adoptions of those particular measures in those particular incentive
17 scenarios were calibrated to recent program accomplishments. However, for incentive
18 scenarios where the assumed incentive levels exceeded current rebates offered by the
19 FEECA utilities, the adoption forecasts were by definition not constrained by past
20 program accomplishments. This is because the higher incentive levels (compared to the
21 calibration case) necessarily result in higher customer adoption in the DSM ASSYST
22 modeling framework and therefore higher adoption than has been observed in recent
23 programs. Additionally, the impacts of utility marketing expenditures on customer

1 awareness accumulate going forward in the forecast and result in additional, incremental
2 adoptions beyond those predicted solely as a result of utility incentives (as described
3 earlier).

4 Witness Mosenthal also claims, “existing program results certainly establish a
5 floor of what can be done, but do not represent the most that can be done” (Mosenthal
6 Testimony, p 49, lines 8-10). The implication of this argument is that the assumption that
7 program delivery will improve dramatically and steadily into the future should drive the
8 forecast results rather than revealed customer preferences and the observed performance
9 of good average industry programs.

10 As stated earlier in this rebuttal, the overall program costs and savings forecasted
11 in previous achievable potential studies conducted by Itron/KEMA have been shown to
12 be consistent with actual portfolio results, including jurisdictions that have pursued
13 aggressive program funding levels (e.g. California). Indeed, Itron and KEMA have
14 produced achievable potential forecasts in other studies with measure penetrations
15 reaching 60% in 10 years under aggressive programs and up to 80% for particular
16 measures using the same DSM ASSYST model, the same set of adoption curves, and the
17 same calibration processes.

18 Itron strives to forecast expected-value adoption levels based on good program
19 practices, observed customer preferences, and known measure costs and savings. In all
20 of the potential studies conducted by Itron, Itron’s primary objective is to forecast the
21 *most probable* level of adoptions and total program costs and savings given the screening,
22 cost effectiveness, incentives, and other criteria that define each scenario.

1 TRC COSTS AND BENEFITS

2 **Q: Do you agree with witness Mosenthal's position that it is not reasonable to use**
3 **discount rates based on the utility's cost of capital when performing the TRC test?**

4 A: The use of the utility's cost of capital as the discount rate when performing the TRC test
5 is standard practice in potential studies. The use of the utility's cost of capital as the
6 discount rate in TRC tests is also standard practice in California and other jurisdictions
7 that use TRC to evaluate the cost-effectiveness of rate-payer funded energy efficiency
8 programs. *See*, for example, the California Public Utilities Commission's Energy
9 Efficiency Policy Manual (CPUC, 2008).¹⁴

10 SUMMARY

11 **Q: Have any of NRDC/SACE or Staff's witnesses demonstrated Itron's data inputs,**
12 **assumptions, methods, and models to be flawed?**

13 A: No. None of the testimonies of witnesses Wilson, Mosenthal, and Spellman have
14 explicitly demonstrated that the data inputs, assumptions, methods, and models used by
15 Itron to estimate potential, given the scope and criteria set for the study by the FEECA
16 utilities, are flawed or produce biased results. The NRDC/SACE or Staff's witnesses
17 have not provided any evidence that alternative models offer superior features or
18 parameters to the DSM ASSYST model or that our input data are inaccurate or biased.
19 Itron staff has used the same models and quality of data in this study as we have in our
20 previous potential studies. We have produced a wide range of efficiency potential
21 estimates within and across studies as a function of differences in project scopes and

¹⁴ See the *Energy Efficiency Policy Manual, Version 4.0* (CPUC, 2008) available at:
[http://www.cpuc.ca.gov/NR/rdonlyres/F17E8579-3409-4089-8DE4-799832CF682E/0/
PolicyRulesV4Final.doc](http://www.cpuc.ca.gov/NR/rdonlyres/F17E8579-3409-4089-8DE4-799832CF682E/0/PolicyRulesV4Final.doc)

1 efficiency scenario definitions. The underlying data and modeling methods we have used
2 are consistent across these studies. Itron staff has been industry leaders in the
3 development and implementation of efficiency potential studies for over twenty years.
4 Our documentation and results have been accepted and used for goal setting in
5 jurisdictions throughout the United States.

6 Itron strives to produce expected value forecasts of potential savings from energy
7 efficiency that are comprehensive, bottom-up, unbiased, transparent, and internally-
8 consistent. Forecasts with these characteristics form a defensible basis upon which to
9 realistically evaluate the size of the achievable potential resource and the expected costs
10 (to customers and utilities) to acquire that resource over a given time frame for a given
11 set of conditions.

12 **Q: Does that conclude your rebuttal testimony?**

13 **A:** Yes.

1 **BY MS. CLARK:**

2 Q. Mr. Rufo, have you prepared a summary of your
3 direct test -- your rebuttal testimony?

4 A. Yes.

5 Q. Would you provide that summary at this time?

6 A. Yes. I'm just noting in my hard copy here
7 that the exhibits go through 24.

8 Q. Yeah. I beg your pardon. Yes. It's -- the
9 numbers I was referring to, those are as they have been
10 indicated in the Prehearing Order.

11 A. Okay. Thank you.

12 My rebuttal testimony responds to points
13 raised in the testimonies of Witnesses Spellman and
14 Guidry for GDS Associates on behalf of the staff, of
15 Commission staff, and Witnesses Wilson and Mosenthal on
16 behalf of NRDC/SACE.

17 My testimony shows that the criticisms of the
18 Itron data and modeling methods by these witnesses are
19 either without merit, inaccurate or insignificant.

20 First, Mr. Spellman claims that the Itron
21 technical study lacked necessary documentation,
22 transparency and reproducibility. This is simply not
23 true. Documentation and transparency are key features
24 of all Itron potential study reports, and the one done
25 for Florida is no different.

1 In fact, Mr. Spellman and Ms. Guidry availed
2 themselves of numerous opportunities to review Itron's
3 documentation and to receive detailed explanation of the
4 data development processes and model mechanics to assist
5 them in their efforts to review and verify Itron's data
6 and methods, including an all-day session with Itron.

7 Second, the basis on which Mr. Spellman claims
8 that Itron's estimates of energy efficiency potentials
9 are significantly underestimated involves either
10 incorrect, flawed or overstated analyses. GDS's
11 analyses, analysis regarding electricity sales is flawed
12 because they assume customer classifications used in
13 Ten-Year Site Plans are the same as those used in the
14 technical potential analysis. As we have previously
15 indicated, they are not.

16 Third, the claims of Mr. Spellman along with
17 those of Mr. Wilson and Mr. Mosenthal that Itron's
18 technical potential study inappropriately excluded
19 certain energy efficiency measures and that these
20 exclusions significantly affect the overall results are
21 overstatements that ignore the measureless (phonetic)
22 rationales provided in the study and through subsequent
23 interrogatories and production of documents.

24 The measures that Mr. Spellman and Mr. Wilson
25 criticize Itron for failing to include in the study were

1 not included because doing otherwise would have resulted
2 in double counting of savings already captured in the
3 study, because of strong evidence showing very high
4 levels of free ridership for certain measures or because
5 there's not reliable performance in savings data readily
6 available on certain applications.

7 Mr. Mosenthal's related claim that the study
8 did not account for interactions between measures is
9 also inaccurate as integrated design approaches were
10 considered.

11 I properly analyzed (phonetic) the additions
12 raised by these witnesses would likely have only a very
13 small impact on the overall estimate of technical
14 potential. On the other hand, none of their critiques
15 of the technical potential estimates address areas of
16 potential overestimation. They all address potential
17 underestimation. And there may be some instances of
18 overestimation as well in any study.

19 Further, technical potential studies do not in
20 practice include 100 percent of all the available and
21 feasible efficiency opportunities. Instead, within the
22 time and resource constraints the study must be grounded
23 and defensible (phonetic) and use baselines and
24 measure-specific costs and savings data in order to
25 provide a foundation for each utility to estimate

1 economic and achievable potential. Itron has provided
2 such a study.

3 Fourth, Itron's technical potential study in
4 Florida is consistent with and comparable to the
5 results, or comparable to the results from other
6 technical potential studies. In fact, the estimates of
7 technical potential for Florida are higher than
8 estimates of technical potential estimated in other
9 studies conducted by Itron's staff since 2001.

10 Mr. Spellman's assertions to the contrary are
11 inaccurate and appear to contain a significant
12 typographical error, which results in an undercounting
13 of overall potential by roughly one-third, with the
14 error for one of the utilities being a factor of 10.

15 Fifth, Mr. Mosenthal's assertions questioning
16 the achievable potential appear to reflect some
17 misunderstanding about how the model works.
18 Mr. Mosenthal's claim that the model used by Itron is
19 incompatible with a variety of program designs is not
20 accurate and overlooks the unique features of the model,
21 which is one of the leading models in the industry.
22 Mr. Mosenthal's other various claims regarding the
23 achievable potential reveal some apparent
24 misunderstandings of several important aspects of the
25 model.

1 Finally, the claims of Mr. Mosenthal and
2 Mr. Spellman that the achievable potential rates
3 estimated by Itron, given the screening criterion and
4 incentive levels, do not represent effective and
5 well-designed programs that appear to reflect inadequate
6 understanding of Itron's adoption modeling and
7 calibration process. The claim that using current
8 accomplishments to calibrate the adoption curves limits
9 the achievable potential to the status quo is mistaken.

10 In all its achievable potential studies,
11 Itron's primary objective is to forecast probable levels
12 of adoptions and total program costs and savings given
13 the defining criteria. The overall program costs and
14 savings forecasted in previous achievable potential
15 studies by Itron have been shown to be consistent with
16 actual portfolio results, given a consistent set of
17 portfolio defining criteria.

18 **COMMISSIONER EDGAR:** Thank you.

19 Ms. Clark?

20 **MS. CLARK:** Mr. Rufo is tendered for cross.

21 **COMMISSIONER EDGAR:** Ms. Kaufman.

22 **MS. KAUFMAN:** Thank you, Madam Chair. I have
23 no questions.

24 **COMMISSIONER EDGAR:** Okay. Mr. Longstreth.

25 **MR. LONGSTRETH:** Thank you.

CROSS EXAMINATION

1
2 **BY MR. LONGSTRETH:**

3 Q. Thank you, Mr. Rufo.

4 Mr. Rufo, in your rebuttal I believe at Page
5 22 you describe a California 2002 study; is that
6 correct?

7 A. Give me a moment and I'll turn to that.

8 Correct.

9 Q. And could you describe or summarize the
10 potential achievable results that you predicted in that
11 study?

12 A. The reference I made here in the rebuttal was
13 to aggressive and maximum achievable funding scenarios
14 of savings roughly equivalent to two-thirds of 1 percent
15 and 1 percent of load per year. I think those were,
16 those were rough approximations. I believe those are
17 gross numbers. But more or less.

18 Q. Thank you. And is it correct that you
19 indicate that the savings have been cap, captured to
20 a -- sorry. Withdraw. Let me start over here.

21 Is it correct that you indicate that the
22 savings that have been captured in fact have been very
23 close to the savings you predicted?

24 A. Yeah. I think, yes, in general terms, without
25 going into too much of the specifics, I think that there

1 have been, there are some challenges that those
2 utilities have faced in meeting the higher levels of
3 savings and there are some differences of opinion in
4 that jurisdiction regarding how well they're doing. But
5 it's not an order of magnitude issue. It's primarily an
6 issue of -- anyway, yeah.

7 Q. Could you elaborate on what the different
8 opinions are with respect to the actual levels of
9 savings that have been captured?

10 A. I think the issues -- you're talking about
11 here with reference to the California?

12 Q. Correct.

13 A. I think the, there are, there are a lot of
14 issues there. I think the one that I'm referring to
15 here is just would refer to differences in perspective
16 between parties in California with respect to the
17 claimed savings that the utilities have made for 2006
18 through 2008 programs versus the Commission's energy
19 division staff estimates of savings for that period.
20 There is, I think, I don't want to go on the record, but
21 a 30-year or so percent difference. And I think staff
22 has derated their, their savings maybe 30 percent or so.
23 But they haven't, there hasn't been an agreement,
24 regulatory-based agreement on what those numbers are.

25 Q. And could you just -- can you indicate what

1 the two numbers are? I mean, is it 66 versus 1, or --

2 **A.** Well, yeah. That's too, there's too much -- I
3 wouldn't want to do that. There's too much data
4 involved, and I haven't, I haven't done an analysis of
5 that. That would be, that would be difficult. I
6 guess -- yeah.

7 **Q.** So but in summary, to the extent you're saying
8 they are very close to the savings you predicted, you're
9 referring to your prediction -- predicted range of
10 between .66 and 1 percent per year; is that correct?

11 **A.** Yes.

12 **Q.** And do you know whether the savings levels
13 have followed any trend since 2002?

14 **A.** In that jurisdiction?

15 **Q.** Yes.

16 **A.** I believe the claimed savings have been, have
17 been increasing, although there may have been a decrease
18 in the 2003/2004 period, as 2002 may have been a high
19 claim year related to the California energy crisis.

20 **Q.** And, Mr. Rufo, do you know for how many years
21 California has been pursuing energy efficiency?

22 **A.** Since, I would say, the late '70s or the early
23 '80s.

24 **Q.** And, Mr. Rufo, you suggest that California
25 IOUs are among the most aggressive portfolios in the

1 country; is that correct?

2 **MS. CLARK:** Madam Chairman, I would appreciate
3 him indicating where that's in his testimony.

4 **MR. LONGSTRETH:** That's at the top of Page 22.
5 Several of the most -- I'll just quote quickly.
6 "Several of the most aggressive portfolios in the
7 country, such as those of the California investor-owned
8 utilities."

9 **MS. CLARK:** Would he please restate his
10 question? That's not how I heard it.

11 **COMMISSIONER EDGAR:** Mr. Longstreth, can you
12 restate the question?

13 **MR. LONGSTRETH:** I will. I'm sure I stated it
14 inartfully.

15 **BY MR. LONGSTRETH:**

16 **Q.** Mr. Rufo, is California among -- you testified
17 that California is among several of the most aggressive
18 portfolios in the country, or California investor-owned
19 utilities.

20 **A.** Yes.

21 **MS. CLARK:** Madam Chairman, I would, I would
22 like clarification. At the end you added
23 "investor-owned utilities," and I just see this as
24 referring to California. Oh, I beg your pardon. I see
25 that now.

1 **THE WITNESS:** I might add that the context for
2 these references in my rebuttal testimony are with
3 respect to our modeling methods and data and giving an
4 example of how the same data and modeling methods have
5 produced different levels of efficiency potential under
6 different sets of criteria. So that was really the
7 context. It was really in defense, if you will, of the
8 data and methods used, not really to make any, any point
9 about these other jurisdictions.

10 **BY MR. LONGSTRETH:**

11 **Q.** Understood. Thank you.

12 Could you indicate what other states you
13 consider to be among those with the most aggressive
14 portfolios?

15 **MS. CLARK:** Madam Chairman, I would, I would
16 indicate we have, the testimony list does refer to some.
17 I don't know that Mr. Rufo has provided testimony
18 regarding all of them.

19 **COMMISSIONER EDGAR:** Mr. Longstreth?

20 **MR. LONGSTRETH:** Could I just have
21 clarification? When you indicate the testimony list --

22 **MS. CLARK:** As I heard your question, it was:
23 "Do you believe they're among the most aggressive in the
24 country?" Maybe I added that part, but -- and I don't
25 see his testimony as covering them all.

1 **MR. LONGSTRETH:** I was, I was just inquiring
2 what other states. Mr. Rufo has indicated that
3 California is among a group of states that he considers
4 the most, having the most aggressive portfolios in the
5 country. And I want to understand what that group is so
6 we can evaluate whether we agree with that statement and
7 know the context for it.

8 **COMMISSIONER EDGAR:** Mr. Rufo, if you can
9 answer the question, go right ahead, please.

10 **THE WITNESS:** Well, again, I could venture
11 some guesses, but I don't have in front of me the
12 information that I would want to, to be definitive. And
13 I think -- again, I would just say that my reference
14 here was really simply with respect to our model and
15 jurisdictions that we've, we've made our estimates and
16 demonstrating that the estimates have ranged in
17 different jurisdictions with different criteria.

18 But I guess to put the -- and these, and the
19 other thing is the numbers, the investments that are
20 going on around the country are changing every day. So
21 it, it -- I'm a little hesitant to go on the record
22 about opining on what other jurisdictions meet that the
23 criteria. I think I'm more comfortable just saying that
24 I believe California is one of the, the more aggressive
25 jurisdictions for energy efficiency programs

1 expenditures.

2 And my point being again that, just that --
3 well, I think I made the point. I'm done.

4 **BY MR. LONGSTRETH:**

5 **Q.** Do you know whether any jurisdictions at the
6 moment are achieving levels higher than those currently
7 being achieved in California?

8 **A.** I don't know for sure. I've seen references
9 made to higher claimed savings. I think Vermont is one
10 that has perhaps claimed higher. I believe there may be
11 information in other witnesses' testimony, so I wouldn't
12 say no.

13 **Q.** And with respect to potential, potential
14 achievable results, do you know if states that have
15 achieved levels, or I should say studies for states or
16 utilities that have achieved levels higher than those
17 you predicted in California?

18 **A.** Whether other studies have estimated higher
19 levels of achievable potential? I believe so.

20 **Q.** And are you familiar enough with any of those
21 studies to indicate what those levels have been?

22 **MS. CLARK:** Madam Chairman, I would say this
23 question is beyond the scope of his testimony.

24 **MR. LONGSTRETH:** Madam Chairman, the reason we
25 think this is relevant is, again, that it goes to,

1 there's a statement about whether California is the most
2 aggressive, and I believe that's in reference to both
3 the -- or it is not clear to me that it's not in
4 reference to both what is being achieved and the, the
5 projected potential achievable considered in studies.

6 **MS. CLARK:** I would add that I believe it's
7 been asked and answered as well.

8 **COMMISSIONER EDGAR:** I am going to allow. But
9 I was also going to say that I think that we've, it
10 appears to me that we have covered this ground. So I
11 would like to move along.

12 **MR. LONGSTRETH:** I will -- does he get to
13 answer it?

14 **COMMISSIONER EDGAR:** He does.

15 **MR. LONGSTRETH:** And then I will promise to
16 move along.

17 **COMMISSIONER EDGAR:** He does. Thank you.

18 I'm sorry. Would you please repeat the
19 question?

20 **BY MR. LONGSTRETH:**

21 **Q.** Yes, with difficulty here. I believe my
22 question was -- well, actually could you just read back
23 the question?

24 (Foregoing question read by the court
25 reporter.)

1 **A.** Somewhat. I'm not, I'm not, I have not
2 honestly been going through studies conducted by other
3 organizations and firms of late, so.

4 **MR. LONGSTRETH:** Thank you. I'd like to -- we
5 passed around a document during the break which is a
6 table with the title Penetration Model Output File Name.
7 I'd just like to note for everybody's clarification that
8 the first page is an enlargement of the left half of the
9 second page that you received simply because the second
10 page has very small print. And we would, we'll ask to
11 introduce this. We, I discussed with Ms. Clark, and we
12 need to determine that this is the, the correct version.

13 **COMMISSIONER EDGAR:** Ms. Clark.

14 **MS. CLARK:** Yes. We don't have the cover
15 document to verify that this is, in fact, information
16 provided by Itron. Mr. Longstreth is going to attempt
17 to find that so we can look at it and verify that it is
18 the right document.

19 **COMMISSIONER EDGAR:** Okay. So let's go ahead
20 and mark and identify. And before we enter, if we
21 enter, then we can have that validation.

22 Okay. So this will be 168. And will you
23 label for me, Mr. Longstreth?

24 **MR. LONGSTRETH:** Penetration Model Output.

25 (Exhibit 168 marked for identification.)

1 **COMMISSIONER EDGAR:** Okay. Go right ahead.

2 **MR. LONGSTRETH:** Thank you.

3 **BY MR. LONGSTRETH:**

4 **Q.** Mr. Rufo, have you had an opportunity to
5 review this document now labeled 168?

6 **A.** Yeah, just generally with respect to what it
7 is.

8 **Q.** And do you, do you recognize it as a document
9 that may have been produced by Itron?

10 **A.** Yes.

11 **Q.** And I'd just like to turn to Page 29 of your
12 rebuttal. And is it correct that -- I believe five
13 lines down on Page 29 you indicate that the, the
14 penetration rates quoted by Witness Mosenthal are only
15 relative to the eligible and aware market, and thus
16 ignore the forecasted impacts of utility marketing
17 expenditures?

18 **A.** Yes.

19 **Q.** And do you understand whether it's possible
20 that Mr. Mosenthal in discussing penetration rates in
21 his testimony could have been referring to this document
22 Number 168?

23 **MS. CLARK:** Madam Chairman, I'm going to
24 object. I don't think this witness can speculate on
25 Mr., what Mr. Mosenthal understood.

1 **COMMISSIONER EDGAR:** Mr. Longstreth, I will
2 give you the opportunity to rephrase.

3 **MR. LONGSTRETH:** Thank you.

4 **BY MR. LONGSTRETH:**

5 **Q.** Mr. Rufo, could you just read the, the title
6 of the document Number 168?

7 **A.** Penetration Model Output, that document?

8 **Q.** Correct. And you can omit the --

9 **A.** File name?

10 **Q.** Yes.

11 **A.** Penetration Model Output Annual Gross
12 Penetration Rates Percent of Eligible Market.

13 **Q.** And is it possible, Mr. Rufo, that if --
14 Mr. Rufo, as you understand this document, do you
15 believe that it is the percent of the eligible market
16 only?

17 **A.** I believe these values are the adoption rates
18 that come off of the curve that we were discussing
19 yesterday. Those rates are then multiplied by the aware
20 and eligible portion of the market. So I believe these
21 are, subject to check, the adoption rates that come off
22 of the adoption curve. So this would be the adoption
23 that is then applied to the aware and eligible market.

24 **Q.** So this, the percentages filed here reflect
25 both the eligible and aware; is that correct?

1 **A.** I'm, I'm not, I'm not sure about that. I
2 believe these, these numbers need to be multiplied by
3 the eligible and aware percentages to get to the actual
4 estimated adoptions, subject to check because I can't, I
5 can't go in and check the formulas in this hard copy.
6 But that's -- subject to check, yeah. I'm pretty sure
7 about that.

8 **Q.** Okay.

9 **A.** I can kind of tell because the numbers are
10 constant across the years. And because the incentive
11 level was constant, then the adoption rate would be
12 constant. However, the total adoptions is not constant
13 because the awareness levels change over time. The
14 eligible market changes over time.

15 **Q.** And so if the, the numbers that are presented
16 here, when you go through that next step, what will
17 happen to those numbers?

18 **A.** If the aware and eligible, the aware and
19 knowledgeable market is 100 percent, then these
20 percentages would stay as they are. If those numbers
21 are lower than 100 percent, then the interaction of
22 those numbers would produce a lower percentage as
23 compared to the total available market.

24 **Q.** So if, if Mr. Mosenthal was in his testimony
25 referring to these, the numbers contained in this table,

1 is it correct that his, he would actually have been --
2 the misunderstanding that he may have had would, would
3 have left him looking at numbers that are higher than
4 what the, the numbers would be had he not had that
5 misunderstanding you identify in your testimony?

6 **A.** Yeah. I don't know about that, just because
7 the numbers that I'm looking at on Page 29 of my
8 rebuttal are lower than these, than these numbers. So,
9 so I don't know. I'm having trouble reconciling that.
10 I mean, in theory what you're saying is true. But in
11 practice, I don't, I don't understand how that would
12 result in the, in the, in the estimates quoted here from
13 Mr. Mosenthal.

14 **Q.** And let's just move -- what happens to these
15 numbers when you add the forecasted utility marketing
16 expenditures?

17 **A.** Yeah. As I, as I tried to describe, we have a
18 naturally occurring forecast of both a measure adoption
19 as a function of the benefit-cost ratio and we have a
20 naturally occurring forecast of awareness and knowledge.
21 And these all refer to the remaining potential that, not
22 complete portion of the market, not to the portion of
23 the market that may have already adopted the measure,
24 but for the portion of the market that hasn't adopted
25 the measure, sorry, we have a forecast of natural

1 awareness and knowledge.

2 And you, you take the -- and then we have a
3 stock accounting. So to be available, the stock has to
4 turn over. So as I referenced before, there may be X
5 million square feet of chillers out there, but only a
6 portion of that market is aware to make a choice every
7 year, only the portion of those chillers that burn out.
8 So that would be the, the thing about the stock as being
9 available. And then of that stock available, what
10 percentage of those decisions, decision-makers are aware
11 and knowledgeable of the efficiency opportunity. That's
12 what we're forecasting in this natural awareness and in
13 this program-induced awareness.

14 So for the naturally occurring we take the
15 percentage of the natural awareness times the stock
16 available and then we multiply that by the natural
17 adoption rate.

18 In the program case we do the exact same
19 thing. We now take the program-induced awareness and
20 knowledge times the available stock times the
21 program-induced adoption level. Is that clear?

22 Q. Crystal clear.

23 A. So you have this percent multiplied by one
24 other percent.

25 Q. Mr. Rufo, I'll try to move along quickly here.

1 On Page 17 of your rebuttal testimony you
2 discuss the technical potential study, and I just wanted
3 to ask you if you, if you recall in the, in the
4 technical potential study itself there was a definition
5 offered, and I'd like to read that. I don't have copies
6 unfortunately, but -- and see if you recall that.

7 I believe that it states, "Technical potential
8 is defined in this study as the complete penetration of
9 all measures analyzed in applications where they were
10 deemed technically feasible from an engineering
11 perspective."

12 **A.** That sounds correct.

13 **Q.** And I believe it also states that technical
14 potential is a theoretical construct that represents the
15 upper bound of energy efficiency potential from a
16 technical feasibility sense, regardless of cost or
17 acceptability to customers.

18 **A.** That sounds right.

19 **Q.** And I'd just like to turn to your rebuttal
20 testimony, and on Page 17 I believe you state at Line
21 11, "Therefore, the technical potential study must be
22 grounded in defensible end-use baselines and
23 measure-specific costs and savings data in order to
24 allow for the reliable assessment of measure
25 cost-effectiveness and estimation of future measure

1 adoption in specific customer segments."

2 A. Uh-huh.

3 Q. And, Mr. Rufo, is the requirement for
4 measure-specific costs and savings data essential to
5 determination of the technical potential as defined in
6 that study?

7 A. I would say that the cost is not required at
8 that step, but all the other data is. So I think this
9 statement was contextually referencing the fact that in
10 the -- as, as conducted in this study, cost data was
11 developed during the technical potential step just to
12 prepare the data for the next step. And the cost data
13 was only used indirectly in the technical potential
14 study for stacking purposes. There was no
15 cost-effectiveness estimate in the technical potential
16 step.

17 Q. But is it correct that the definition of
18 technical potential would include measures for which
19 costs and savings data were not available at that point,
20 if you could identify a method to avoid double counting?

21 A. Did you say cost and savings data?

22 Q. I did. But I think probably I should not have
23 said savings data, now that I'm thinking it through. So
24 thank you, and with that clarification.

25 A. Yes. Well, we -- and the way we

1 implemented -- now I guess the problem is in theory in
2 the technical potential step we're not using cost, but
3 in practice, because we use a supply curve methodology,
4 we need some kind of cost indicator to stack measures to
5 implement our, our, our supply curve stacking. So
6 that's how costs are used. So if we didn't have costs
7 in this step, we would not have been able to use the
8 measure in the analysis. Does that -- I mean, I
9 don't --

10 Q. Yeah. Thank you. I just will -- if we could
11 turn to Page 14 of your testimony. Is it -- this
12 concerns the discussion of retrocommissioning
13 adjustments proposed by Mr. Wilson. Is it right,
14 correct as an essential point that you identified some
15 additional double counting of savings that would, would
16 occur based on Mr. Wilson's proposal? And if I told you
17 that Mr. Wilson had recalculated his adjustment to the
18 retrocommissioning using Itron's data for the measures
19 that you believe reflect the double counting and that
20 the, the statewide deduction to address that double
21 counting increased from 150 gigawatt hours to
22 1,600 gigawatt hours, would that sort of adjustment
23 appear responsive to your critique? I'm not asking you
24 to confirm those numbers, but just the method.

25 MS. CLARK: Madam Chairman, we object to that

1 question. I mean, you can't use cross examination to do
2 surrebuttal.

3 **COMMISSIONER EDGAR:** Mr. Longstreth?

4 **MR. LONGSTRETH:** I mean, we agreed to let
5 Mr. Rufo do his rebuttal at this point. And if, if we
6 had gone in the normal order, Mr. Wilson could have
7 presented this already.

8 **COMMISSIONER EDGAR:** Ms. Clark?

9 **MS. CLARK:** Mr. Wilson has prefiled rebuttal
10 of his direct testimony. There is no opportunity to add
11 to that testimony at this point.

12 **COMMISSIONER EDGAR:** Ms. Helton?

13 **MS. HELTON:** This, this proceeding does not
14 contemplate surrebuttal, whether live or prefiled, and
15 so it seems to me that we're beyond the scope of the
16 prefiled rebuttal testimony of Mr. Rufo.

17 **COMMISSIONER EDGAR:** On the advice of counsel,
18 I will sustain the objection.

19 Mr. Longstreth, about how much more do you
20 have for this witness?

21 **MR. LONGSTRETH:** I think I have about ten
22 minutes remaining. I do understand that there's some
23 need to get Mr. Steinhurst on the stand because of
24 travel constraints. I can try to finish my -- finish
25 this, but it's --

1 **COMMISSIONER EDGAR:** Okay. I just wanted --
2 no. I just wanted a feel. Go right ahead.

3 **MR. LONGSTRETH:** Okay. Thank you.

4 **BY MR. LONGSTRETH:**

5 **Q.** Mr. Rufo, could you just tell me how you would
6 go about correcting for the double counting that you
7 identified in Mr. Wilson's testimony?

8 **MS. CLARK:** Madam Chairman, I think this is a
9 different means to get to what we just indicated was
10 inappropriate surrebuttal. It's not up to Mr. Rufo to
11 do those calculations.

12 **MR. LONGSTRETH:** I -- if the Commission -- it
13 appears to me that that would be a useful way of
14 clarifying the nature of the critique he had of
15 Mr. Wilson's testimony.

16 **COMMISSIONER EDGAR:** It seems that we are
17 rereading, so let's move on. Sustained.

18 **MR. LONGSTRETH:** I will.

19 **BY MR. LONGSTRETH:**

20 **Q.** Mr. Rufo, I'd like to direct your attention to
21 Page 22, excuse me, 32 of your testimony.

22 **A.** Okay. I have it.

23 **Q.** You discuss Mr. Mosenthal's position on the
24 appropriate discount rates. In your opinion, is it
25 unreasonable to use the discount rate Mr. Mosenthal

1 suggested for the TRC, which I believe is often referred
2 to as the societal discount rate?

3 **MS. CLARK:** Madam Chairman, I would again
4 indicate that I think this is a means to provide
5 surrebuttal through this witness, and I would object to
6 that question.

7 **COMMISSIONER EDGAR:** Mr. Longstreth?

8 **MR. LONGSTRETH:** I believe Mr. Rufo has
9 indicated a critique, and I'm trying to identify the
10 bounds of that critique of Mr. Mosenthal's suggestion.

11 **MS. CLARK:** Madam Chairman, I think if we look
12 at the testimony, it indicates that the use of a
13 utility's cost of capital at the discount rate when
14 performing the TRC Test is standard practice in
15 potential studies, and that's the scope of his
16 testimony. He's not here to weigh in on other potential
17 discount rates.

18 **COMMISSIONER EDGAR:** Mr. Longstreth?

19 **MR. LONGSTRETH:** I will -- I'm going to -- I
20 mean, in my view the, the question he was responding to
21 was whether or not it's reasonable to use the utility
22 discount rate, and he indicates a response that it is
23 standard practice. And my question is whether he also
24 views it as unreasonable to use the alternative
25 proposed.

1 **COMMISSIONER EDGAR:** I'll allow. Overruled.

2 **THE WITNESS:** I guess I would say the choice
3 of the discount rate is a policy matter and one might
4 utilize different discount rates for scenario analysis.
5 They tell you use of different discount rates would,
6 would tell you something different depending on, you
7 know, what the associated policy objective of using that
8 discount rate would be.

9 But I think it's, you know, one of the key
10 issues is using a consistent discount rate in any
11 resource-related analysis. So if one is going to use a
12 different discount rate, one wouldn't want to use
13 different discount rates for different resources,
14 demand, supply, what have you.

15 **BY MR. LONGSTRETH:**

16 **Q.** And are you aware of whether other --

17 **A.** And I don't recall, by the way, what specific
18 discount rate Mr. Mosenthal was referring to.

19 **Q.** Are you aware whether other discount rates are
20 sometimes used in any jurisdictions in the TRC Test?

21 **MS. CLARK:** Madam Chairman, I would object to
22 that question. I think it's beyond the scope of his
23 testimony. He has answered the one regarding whether
24 others could be used.

25 **MR. LONGSTRETH:** Madam Chairman, he has

1 testified that use of the utility cost of capital
2 discount rate is standard practice in California and
3 other jurisdictions, and I'm asking him whether he knows
4 of any jurisdictions that do not use it and are
5 exceptions to that, which is, has a significant bearing
6 on the degree to which it's standard practice.

7 **COMMISSIONER EDGAR:** All right. I'm going to
8 sustain because I feel like we're -- sustained. You
9 need to move on. We're circling. We need to move
10 forward.

11 **BY MR. LONGSTRETH:**

12 **Q.** Mr. Rufo, on Page 33 of your testimony you
13 indicate that your forecasts are a defensible basis upon
14 which to realistically evaluate the size of achievable
15 potential resource and expected costs to customers and
16 utilities to acquire that resource over a given time
17 frame for a given set of conditions. Could you explain
18 what you mean by "for a given set of conditions"?

19 **A.** Yeah. They're referring, as I think I have in
20 some of my other testimony, to the specific, I would
21 call them portfolio defining criteria. They're the
22 things that, that have been discussed here in the
23 hearing with respect to cost-effectiveness tests used,
24 any screening criteria, incentive levels, marketing
25 budgets.

1 **Q.** And do those screening criteria include the
2 use of the two-year payback screen?

3 **A.** Yes.

4 **MR. LONGSTRETH:** No further questions.

5 **COMMISSIONER EDGAR:** Thank you.

6 Ms. Brownless?

7 **MS. BROWNLESS:** Thank you.

8 **COMMISSIONER EDGAR:** I'm sorry. Did I, did I
9 move too fast?

10 **MR. LONGSTRETH:** Well, I just want to clarify
11 perhaps how much time, just so that we make sure that
12 Mr. Steinhurst, that the utilities that wish to cross
13 him have enough time to do so, given his schedule. I
14 think we have --

15 **COMMISSIONER EDGAR:** Okay. Well, let's just
16 see where we are.

17 Ms. Brownless, and I won't hold you strictly
18 to it, but approximately how much do you have for
19 Mr. Rufo?

20 **MS. BROWNLESS:** Four questions.

21 **COMMISSIONER EDGAR:** Oh, okay. And give us
22 just a moment.

23 Okay. Are we good?

24 **MR. LONGSTRETH:** We are good. Thank you.

25 **COMMISSIONER EDGAR:** Okay. All right. Go

1 ahead. Thank you.

2 **MS. BROWNLESS:** Thank you.

3 **CROSS EXAMINATION**

4 **BY MS. BROWNLESS:**

5 **Q.** Mr. Rufo, I believe you stated that GDS had
6 one-day access to the Itron staff, is that correct, here
7 in Tallahassee?

8 **A.** There -- in response to some requests that
9 they made, Mike Ting of Itron provided a review of
10 models and methods with GDS staff for approximately a
11 day, maybe six hours by phone. And the models and data
12 were available locally and they were sitting here in
13 Tallahassee at the law offices of Ms. Clark.

14 **Q.** Okay. And help me understand. When you say
15 the models and data, the DSM ASSYST model was available
16 to be run in Tallahassee?

17 **A.** That's correct.

18 **Q.** Okay. Did Itron give GDS the ability to
19 verify Itron results by inputting the same data and
20 producing the same results?

21 **A.** To the best of my knowledge, we were prepared
22 to do so. But as it was reported to me, I was not
23 participating in that meeting, I do not believe they
24 attempted to do so, but I'm not positive about that.
25 But we were certainly prepared to, to do that with them.

1 Q. Okay. And did Itron allow GDS to input its
2 own data into the DSM ASSYST model and produce results?

3 A. I don't know. But we were also prepared to do
4 that, as I recall, but I, I can't say for sure.

5 Q. Thank you. When you were talking about
6 measure costs and how measure costs were developed and
7 used in the technical potential study, am I correct that
8 you started out with a raw measure cost and then it was
9 stacked in a supply curve and thereby adjusted and
10 that's what was used in the technical potential model?

11 A. Yes. That's, that's correct.

12 Q. Okay. So to the extent --

13 A. Although, I just want to clarify, in our
14 report I believe we provide in our appendices both the
15 stacked and the unstacked results.

16 Q. Okay. Meaning results that would have been
17 the raw data, raw measure cost data?

18 A. Well, for example, you know, we take the case
19 of solar water heating. The estimated savings, taking
20 the 70 percent times the average consumption of water
21 heating as it stands now, and that would be the
22 standalone case. The stacked case would be reducing
23 water heating consumption first by other measures,
24 energy efficiency measures that were more cost-effective
25 than the solar water heater, so that the base

1 consumption to which the solar water heating savings was
2 applied was reduced due to the prior application of the
3 other energy efficiency measures. That would be the
4 supply curve case.

5 Q. Okay. So that -- got it. So that would be,
6 have been used at the very beginning of the analysis in
7 the technical potential study. And was that type of
8 methodology, that stacking, am I correct in equating
9 that to a means of understanding the interaction between
10 available measures, the --

11 A. It's a technique that we and others have used
12 for a long time to eliminate the double counting that
13 would occur if you summed the unstacked results.

14 Q. Okay. Got it. And the idea is that you don't
15 get as much savings if other measures are also in
16 effect?

17 A. Correct.

18 Q. Okay. And when you got to the achievable
19 potential study, was that type of interactive double
20 counting adjustment made as well?

21 A. Yes.

22 Q. Okay.

23 **MS. BROWNLESS:** Thank you. That's all I have.

24 **COMMISSIONER EDGAR:** Are there questions from
25 staff?

1 **MS. FLEMING:** No questions.

2 **COMMISSIONER EDGAR:** Anything from the bench?

3 No?

4 Ms. Clark?

5 **MS. CLARK:** No redirect. Thank you.

6 **COMMISSIONER EDGAR:** Okay.

7 **MS. CLARK:** And I would move exhibits into the
8 record. Just to be clear, those exhibits were marked as
9 12 through 24 in the testimony, and they are on the
10 prehearing listed as 110 through 122, and I would move
11 those exhibits.

12 **COMMISSIONER EDGAR:** Okay. Seeing no
13 objection, Exhibits 110 through 122 are entered into the
14 record.

15 (Exhibits 110 through 122 admitted into the
16 record.)

17 And that brings us to 168, and I think we had
18 a question on that one.

19 **MR. LONGSTRETH:** And if we could move it into
20 the record subject to confirmation, is that -- or at
21 least if Ms. Clark --

22 **MS. CLARK:** I think if we wait, we'll get it
23 confirmed, and I'll work with Mr. Longstreth.

24 **MR. LONGSTRETH:** Yeah. That's fine.

25 **COMMISSIONER EDGAR:** Okay. And we can maybe

1 work on that at the lunch break or later today. Does
2 that work for you?

3 **MR. LONGSTRETH:** Yes. Yeah. I will.
4 Absolutely.

5 **COMMISSIONER EDGAR:** Okay. All right. Then I
6 believe, Mr. Rufo, that you are excused.

7 **THE WITNESS:** Thank you.

8 **COMMISSIONER EDGAR:** Thank you.

9 Okay. So my understanding is there has been
10 discussion about moving Witness Steinhurst up; is that
11 correct?

12 **MR. LONGSTRETH:** That is correct.

13 **COMMISSIONER EDGAR:** Okay. Is there objection
14 or comment from any of the parties?

15 **MR. BURNETT:** No, ma'am, Madam Chair. But if
16 I may, I'm pleased to announce that, consulting with
17 Gulf, TECO and Power & Light, we've agreed that only one
18 attorney from our group is going to cross. So that --
19 and that's going to be the same for all the intervenor
20 witnesses, to move the process along.

21 **COMMISSIONER EDGAR:** Thank you.

22 **MR. BURNETT:** So just so you can take that
23 into consideration for your logistics, ma'am. I'll be
24 the only one asking cross.

25 **COMMISSIONER EDGAR:** Okay. I'm pleased to

1 hear that. Thank you all for your cooperation.

2 **MR. BURNETT:** Yes, ma'am.

3 **COMMISSIONER EDGAR:** Okay. Then --

4 **MR. YOUNG:** Madam Chairman, with that --

5 **COMMISSIONER EDGAR:** Yes, sir.

6 **MR. YOUNG:** With this change, could we have
7 about four or five minutes to get organized?

8 **COMMISSIONER EDGAR:** Absolutely.

9 **MS. BROWNLESS:** Are we going to take a break?

10 **COMMISSIONER EDGAR:** Well, okay. Hold for a
11 second. We're still on the record.

12 Mr. Steinhurst, I'm not sure what the time
13 constraints are, but do you want to share that or not?
14 I don't mean to --

15 **MR. LONGSTRETH:** I believe he's -- if we took
16 a -- well, yeah, why don't you --

17 **COMMISSIONER EDGAR:** Mr. Jacobs.

18 **MR. JACOBS:** We conferred with counsel, and
19 based on what our understanding is of what the time
20 commitment might be for Mr. Steinhurst's examination, we
21 think it might be reasonable to try to get him done in
22 advance of the lunch break. But I assured Mr. Burnett
23 that if it appears that that is moving beyond that,
24 we'll be happy to do a break at the appropriate time.

25 **COMMISSIONER EDGAR:** Okay.

1 **MR. BURNETT:** My best guess, I've got 20
2 minutes, as long as the witness cooperates.

3 **COMMISSIONER EDGAR:** Okay. Let me just ask,
4 with our -- hold on. For our court reporter, if we take
5 five, can we come back and then take a little later
6 lunch break than I had thought? Commissioners, does
7 that work for you to try to accommodate to the best of
8 our ability? Okay.

9 We will take five minutes, and I do mean five,
10 and then we'll come back and we will call our next
11 witness. And then after that we will take a longer
12 lunch break.

13 Thank you. We're on break.

14 (Recess taken.)

15 **MR. JACOBS:** Thank you, Madam Chair.

16 NRDC and SACE call Dr. William Steinhurst to
17 the stand.

18 Dr. Steinhurst, have you been sworn,
19 previously sworn?

20 **THE WITNESS:** No, I have not.

21 **MR. JACOBS:** I think we need to swear him.

22 **COMMISSIONER EDGAR:** Okay. Let's do that. If
23 you will stand with me and raise your right hand.

24 **WILLIAM STEINHURST**

25 was called as a witness on behalf of NRDC and SACE and,

1 having been duly sworn, testified as follows:

2 **COMMISSIONER EDGAR:** Thank you. Be seated.

3 **DIRECT EXAMINATION**

4 **BY MR. JACOBS:**

5 Q. Would you state your name and business address
6 for the record?

7 A. My name is William Steinhurst. My business
8 address is 45 State Street, Number 394, Montpelier,
9 Vermont 05602.

10 Q. And, Dr. Steinhurst, have you caused to be
11 filed in these proceedings prefiled testimony?

12 A. Yes.

13 Q. And if you were asked the same questions
14 today, would your answers be the same?

15 A. I have two typographic errata to mention, and
16 I have a revised exhibit, WS-1. Otherwise, yes.

17 **MR. JACOBS:** Madam Chair, the parties should
18 have received this in advance. And what has been marked
19 as Exhibit 79, which is Exhibit WS-1 to Dr. Steinhurst's
20 testimony, we provided an amendment. And associated
21 with that is a late-filed deposition exhibit which
22 probably should be appended to Composite Exhibit 4 in
23 the proper, proper amendment to Dr. Steinhurst's
24 deposition transcript. It's helpful here because it
25 explains what revisions were made to Exhibit 79.

1 **COMMISSIONER EDGAR:** Ms. Fleming, can you help
2 us work our way through that?

3 **MS. FLEMING:** I will try my best, but I'm
4 trying to figure out what this amended Exhibit 79 is.
5 Is it related to Mr. Steinhurst's rebuttal testimony?

6 **MR. JACOBS:** Yes. This is Exhibit WS-1 to
7 Mr. -- to Dr. Steinhurst's prefiled testimony.

8 **COMMISSIONER EDGAR:** You have an amendment or
9 a correction?

10 **MR. JACOBS:** There are corrections. These are
11 essential corrections as explained in the late-filed
12 deposition exhibit.

13 **MS. FLEMING:** Well, I don't believe the
14 late-filed deposition exhibit is part of the record. So
15 if Mr. Jacobs, at least for the benefit of myself and
16 all the parties, explained what exactly this amendment
17 entails, that may be a little bit helpful.

18 **MR. JACOBS:** I'll be happy to. It might be
19 more appropriate for Dr. Steinhurst to walk through
20 these, these corrections. I don't have a problem if
21 he's okay with doing that.

22 **MR. BURNETT:** Madam Chairman, maybe I could
23 offer --

24 **COMMISSIONER EDGAR:** Mr. Burnett?

25 **MR. BURNETT:** My understanding was prior to

1 his deposition, Dr. Steinhurst offered some corrections
2 to his testimony. In the course of his deposition he
3 was asked by Mr. Griffin what those corrections were,
4 and that is late-filed 1. So the two of those together
5 would culminate in an amendment to his direct testimony
6 and a late-filed exhibit. We have no objection to the
7 amendment nor the late-filed exhibit, if that's helpful
8 to you.

9 **COMMISSIONER EDGAR:** Okay. Do you have copies
10 to distribute?

11 **MR. JACOBS:** I think the parties should have
12 them already. If you don't have them, we'll get one for
13 you.

14 **COMMISSIONER EDGAR:** Do I have a copy?

15 **MR. JACOBS:** If not, we'll get it for you
16 right away.

17 **COMMISSIONER EDGAR:** Or is that what's here?
18 Oh, it's right here. All right. Sorry. I'm sorry,
19 Mr. Jacobs, I didn't realize that that had been passed
20 out. Okay. So we are looking at this one page that is
21 headed Steinhurst Prefiled Testimony Typographic
22 Corrections?

23 **MR. JACOBS:** That's the late-filed deposition
24 exhibit, correct.

25 **COMMISSIONER EDGAR:** So do we need to mark

1 this, Ms. Fleming?

2 **MS. FLEMING:** I would suggest that we do.

3 **COMMISSIONER EDGAR:** Okay. Let's -- okay.

4 **MS. FLEMING:** My question would be should we
5 mark it as -- I have two pages here, one with respect to
6 more detailed information. Is that with respect to the
7 late-filed --

8 **MR. JACOBS:** One is an errata to his prefiled
9 testimony.

10 **MS. FLEMING:** Okay. Which is this sheet?

11 **MR. JACOBS:** Yes. And the other page
12 describes what the modifications were to his exhibit in
13 his prefiled testimony. I would think they would be
14 different.

15 **COMMISSIONER EDGAR:** Okay. Let's go ahead and
16 mark as two separate documents, if we can.

17 **MR. JACOBS:** Yes. Now --

18 **COMMISSIONER EDGAR:** So the first one is
19 headed Steinhurst Testimony Errata -- let me get there,
20 Mr. Jacobs -- will be 169. Okay. And then the second
21 one page we will mark as 170, late deposition exhibit,
22 Steinhurst. Okay. Are we all there?

23 (Exhibits 169 and 170 marked for
24 identification.)

25 Okay. Mr. Jacobs.

1 **MR. PERKO:** Excuse me, Madam Chair. I'm
2 sorry.

3 **COMMISSIONER EDGAR:** I'm sorry. Yes.

4 **MR. PERKO:** I hate to complicate things, but
5 my copy of amended 79 is difficult to understand because
6 it appears that, you know, it's replacing WS, or the old
7 exhibit, which was printed on landscape and this one is
8 on portrait, so it's difficult to line up the exhibit.
9 And I was just wondering if -- you don't need to do it
10 right now, but if we could get a copy that's printed on
11 landscape so we can understand it, I'd appreciate it.

12 **COMMISSIONER EDGAR:** Mr. Jacobs.

13 **MR. JACOBS:** I don't think we have a problem
14 with doing that, Madam Chair.

15 **MR. PERKO:** Thank you.

16 **COMMISSIONER EDGAR:** Okay. All right. Thank
17 you for bringing that to our attention.

18 Okay. I think we're ready.

19 **MR. JACOBS:** Thank you.

20 **BY MR. JACOBS:**

21 **Q.** Dr. Steinhurst, do you have a summary of your
22 testimony?

23 **A.** Yes, I do.

24 **MR. JACOBS:** I'm sorry. Strike that. Before
25 we go there.

1 Madam Chair, then, without further objection,
2 we would ask that the prefiled direct testimony of Dr.
3 Steinhurst be inserted into the record as though read.

4 **COMMISSIONER EDGAR:** The prefiled direct
5 testimony will be inserted into the record as though
6 read, and we will take note of Exhibit 169.

7 **MR. JACOBS:** Thank you.
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1 **Q. Please state your name and occupation.**

2 A. My name is William Steinhurst, and I am a Senior Consultant with Synapse
3 Energy Economics (Synapse), which is headquartered in Cambridge, Massachusetts. My
4 business address is 45 State Street, #394, Montpelier, Vermont 05602.

5 **Q. On whose behalf did you prepare this prefiled testimony?**

6 A. I prepared this testimony on behalf of the SACE-NRDC.

7 **Q. Please summarize your qualifications.**

8 A. I have over twenty-five years' experience in utility regulation and energy policy,
9 including work on renewable portfolio standards and portfolio management practices for
10 default service providers and regulated utilities, green marketing, distributed resource
11 issues, economic impact studies, and rate design. Prior to joining Synapse, I served as
12 Planning Econometrician and Director for Regulated Utility Planning at the Vermont
13 Department of Public Service, the State's Public Advocate and energy policy agency. I
14 have provided consulting services for various clients, including the Connecticut Office of
15 Consumer Counsel, the Illinois Citizens Utility Board, the California Division of
16 Ratepayer Advocates, the D.C. and Maryland Offices of the Public Advocate, the
17 Delaware Public Utilities Commission, the Regulatory Assistance Project, the National
18 Association of Regulatory Utility Commissioners, the National Regulatory Research
19 Institute, AARP, the Union of Concerned Scientists, the Northern Forest Council, the
20 Nova Scotia Utility and Review Board, the U.S. EPA, the Conservation Law Foundation,
21 the Sierra Club, the Oklahoma Sustainability Network, Illinois Energy Office, the
22 Massachusetts Executive Office of Energy Resources, the James River Corporation, and
23 the Newfoundland Department of Natural Resources.

1 I hold a B.A. in Physics from Wesleyan University, and an M.S. in Statistics and
2 Ph.D. in Mechanical Engineering from the University of Vermont.

3 **Q. Please summarize any prior experience working on energy efficiency.**

4 A. I have testified as an expert witness in approximately 30 cases on topics including
5 utility rates and ratemaking policy, prudence reviews, integrated resource planning,
6 demand side management policy and program design, utility financings, regulatory
7 enforcement, green marketing, power purchases, statistical analysis, and decision
8 analysis. I have been a frequent witness in legislative hearings and represented the State
9 of Vermont, the Delaware Public Utilities Commission Staff, and several other groups in
10 numerous collaborative settlement processes addressing energy efficiency, resource
11 planning and distributed resources.

12 I was the lead author or co-author of Vermont's long-term energy plans for 1983,
13 1988, and 1991, as well as the 1998 report *Fueling Vermont's Future: Comprehensive*
14 *Energy Plan and Greenhouse Gas Action Plan*, as well as Synapse's study *Portfolio*
15 *Management: How to Procure Electricity Resources to Provide Reliable, Low-Cost, and*
16 *Efficient Electricity Services to All Retail Customers*. I was recently commissioned by the
17 National Regulatory Research Institute to write *Electricity at a Glance*, a primer on the
18 industry for new public utility commissioners, which included coverage of energy
19 efficiency programs.

20 **Q. Have you previously testified before the Florida Public Service Commission?**
21 **("the Commission" or "PSC")?**

22 A. No.

1 **Q. Please summarize your testimony.**

2 A. I respond to and provide recommendations for certain items in the April 14,
3 2009, Staff Proposed Issues List ("Staff Issues List"). I also recommend for the
4 Commission's consideration several aspects of good program design and implementation
5 that should be taken into account in goal setting and elsewhere.

6 My recommendations are made in light of my understanding of Florida Statute
7 and the recent FEECA bill (Fla. St. §§ 366.80-85, 403.519) and how they would be
8 applied by an expert in utility resource planning and are guided by its statement of the
9 Florida Legislature's policy, which reads in relevant part:

10 377.601. Legislative intent

11 * * *

12 (2) It is the policy of the State of Florida to:

13 (a) Develop and promote the effective use of energy in the state, and
14 discourage all forms of energy waste, and recognize and address the
15 potential of global climate change wherever possible.

16 (b) Play a leading role in developing and instituting energy management
17 programs aimed at promoting energy conservation, energy security, and
18 the reduction of greenhouse gas emissions.
19
20

21 **Q. How is your testimony organized?**

22 A. I address, in order, several of the issues listed in the Staff Issues List. Following
23 that, I discuss several aspects of good program design and implementation and how they
24 should be taken into account in goal setting in this proceeding.

25

1 **ISSUE 2:** Did the Company provide an adequate assessment of the achievable
2 **potential of all available demand-side and supply-side conservation**
3 **and efficiency measures, including demand-side renewable energy**
4 **systems?**

5 **Q. Do you have any concerns about the manner in which utility avoided cost**
6 **estimates for energy and deferred capacity were prepared?**

7 A. Several. Below, I discuss some of the ways in which avoided cost estimates ought
8 to be done. NRDC-SACE witness Mosenthal discusses how DSM potential screening
9 should be done. However, it is very hard to determine specifics on what was done by the
10 FEECA utilities. Little relevant quantitative information was provided by most of the
11 FEECA utilities in their direct case. Certain discovery responses that may be relevant to
12 this question were received just before the deadline for filing this testimony, and we have
13 not yet been able to review those responses. I may need to provide updated testimony
14 once we have reviewed that data.

15 **Q. Is it appropriate to accord DSM and demand-side renewables zero capacity**
16 **value prior to the date of the next needed generation unit?**

17 A. Not necessarily. First of all, there may be value in pure demand reductions,
18 especially ones that are dispatchable or remotely controllable or ones that have a high
19 coincidence with system peaks, even if the generation system is relative to the required
20 level of reserves. Benefits in that situation can include extra on-peak T&D loss
21 reductions, longer life for transformers and other T&D equipment as well as generators
22 dispatched for spinning reserve, ancillary services value delivered, reduced clearing
23 prices for ancillary services, and the ability to make off-system sales of firm capacity to
24 neighboring utilities or regions. Air quality may be improved due to reduced operation of
25 comparatively inefficient peakers or older, dirtier cycling plants to meet reserve

1 ~~requirements of super-peak loads~~; those air quality benefits are likely to accrue during
2 **potential of all available demand-side and supply-side conservation**
3 **and efficiency measures, including demand-side renewable energy**
4 **systems?**

5 **Q. Do you have any concerns about the manner in which utility avoided cost**
6 **estimates for energy and deferred capacity were prepared?**

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10 FEECA utilities. Little relevant quantitative information was provided by most of the
11 FEECA utilities in their direct case. Certain discovery responses that may be relevant to
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21 reductions, longer life for transformers and other T&D equipment as well as generators
22 dispatched for spinning reserve, ancillary services value delivered, reduced clearing
23 prices for ancillary services, and the ability to make off-system sales of firm capacity to
24 neighboring utilities or regions. Air quality may be improved due to reduced operation of
25 comparatively inefficient peakers or older, dirtier cycling plants to meet reserve

1 I recommend that the Commission require the FEECA utilities to account for the
2 value of the sales of surplus capacity and all other products or resources freed up by DSM
3 in both the near term and the long term. If they are really claiming ZERO avoided
4 capacity cost for some period, then they should be required to demonstrate that they have
5 “gone to the market” with capacity for sale in an manner verifiably designed and
6 executed to maximize the value of capacity for sale, and that no one was interested.

7 **Q. Does the avoided cost method used by the FEECA utilities appear to**
8 **properly preserve the capacity value associated with DSM that was approved in a**
9 **previous FEECA goal-setting proceeding and relied upon in subsequent resource**
10 **plans and need determination proceedings?**

11 A. No, it appears that the proposed new goals for 2010-2014 are based on a zero or
12 near-zero capacity value for the early years of their measure life. In contrast, when goals
13 were set for that time period in the 2004 FEECA goal-setting proceeding, programs
14 implemented in those years were assumed to contribute to the forecast capacity need of
15 each utility.

16 For example, in the Standard Offer Contract filed by FPL on May 20, 2008, the
17 Company’s Avoided Unit has an in-service date of June 1, 2014. Under that contract, the
18 capacity value is approximately zero until June 1, 2014.

19 Consider a hypothetical energy efficiency measure with a measure life of four
20 years, installed at two locations on June 1, 2012 and June 1, 2014. The measure installed
21 on June 1, 2014 would have approximately twice the capacity value than the measure
22 installed on June 1, 2012 since it would receive capacity value credit for the full four
23 years of its measure life rather than only the final two years of its measure life.

1 However, in the previous 2004 goal-setting proceeding, FPL appears to have
2 relied upon an Avoided Unit with an in-service date of June 1, 2007 (Petition for
3 Approval of Florida Power & Light Company's Standard Offer Contract, December 5,
4 2003, Docket 031093). This proceeding would also have covered the two hypothetical
5 measures I described above, but would have assigned them each an approximately equal
6 avoided capacity cost value since they would both have been installed after the effective
7 date of the in-service date of the Avoided Unit.

8 The current effective goals for FPL and the other utilities are based in part on the
9 avoided capacity values utilized in the 2004 proceeding. Subsequently, FPL and other
10 FEECA utilities filed resource plans and petitions for determination of need that relied, in
11 part, upon meeting those goals and installing that capacity.

12 In this proceeding, the FEECA utilities propose to reduce their goals for the five
13 year period based, in part, on a method of analysis that includes approximately zero
14 capacity value for several years until the utility's next Avoided Unit in-service date is
15 reached. Yet measures implemented during this time period, at least up to the levels
16 anticipated in the utilities' existing resource plans, obviously do have capacity value
17 since that capacity has been relied upon in the resource plans and the utilizes have
18 already or will soon avoid the need to build, purchase or otherwise obtain alternate
19 capacity to meet forecast capacity needs.

20 Given this apparent change, I recommend that the Commission require the
21 utilities to justify their method for valuing avoided capacity cost during the first five
22 years of the plan and explain why it does not reflect the value that was attributed to
23 meeting the goals in the prior FEECA goal-setting proceeding. There may be some need

1 to update these values to place them in a consistent analytic framework (e.g., taking
2 inflation into account).

3 **Q. In identifying the avoided generation unit benefit, do the utilities ever**
4 **consider the potential to avoid or delay, in whole or in part, the construction of a**
5 **nuclear unit?**

6 A. I cannot determine what the utilities actually do from the materials they filed.
7 However, it appears based on Wilson's testimony that the utilities have never
8 incorporated the capacity value of any nuclear plants, including nuclear plants that are
9 merely proposed, in determining the avoided cost of capacity for DSM screening.

10 Even if a nuclear unit were actually under construction, there is, until quite far
11 along, a large "to-go" cost that could be avoidable. Failure to cancel a unit that could be
12 avoided by DSM less expensive than that remaining "to-go" cost would constitute
13 imprudent management. Allowing in the avoided cost calculation for the possibility of
14 canceling a nuclear construction project is quite reasonable.

15 Even big supply side resources can be avoided or deferred by small DSM. First,
16 aggressive implementation of many small DSM measures can, taken together, amount to
17 a large block of avoided demand. Second, because load forecasts and resource needs are
18 not known with certainty, it is possible that a small amount of DSM delivered could
19 allow deferral of a large unit on a statistical basis. Also, if Florida looks at avoided costs
20 on a utility-specific basis, a particular utility's DSM achievement could quite reasonably

1 allow it to have a smaller share in a nuclear construction project (initially, or by selling an
2 interest in an underway project).⁴

3 **Q. Were the baseline assumptions used by the utilities (growth rates, capital
4 costs, fuel costs, etc.) appropriate? Were the sensitivity analyses useful in identifying
5 the impact of varying these parameters on the total economic potential?**

6 A. I was unable to determine from the materials filed by the utilities whether those
7 assumptions and analyses were appropriate. Certain discovery responses that may be
8 relevant to this question were received just before the deadline for filing this testimony,
9 and we have not yet been able to review those responses. I may need to provide updated
10 testimony after reviewing that data.

11 **Q. Are there other shortcomings in the way the FEECA utilities handled other
12 benefits of DSM or externalities in establishing the benefits of energy efficiency?**

13 A. Yes. I discuss carbon externalities below in my response to Issue 5. In addition to
14 the non-electric benefits mentioned earlier in my response to this Issue 2, I would like to
15 describe three other problems with the FEECA utilities' handling of the benefits of DSM
16 and demand-side renewables.

17 The first is the potential for energy efficiency and demand-side to delay or
18 moderate constraints on Florida's economy. It is my understanding that Florida does not
19 have major problems today with levels of criteria pollutants (under the Clean Air Act
20 Amendments or CAA). However, if a situation were to develop where one or more of
21 those pollutants was out of compliance or was expected to become out of compliance,
22 there are provisions in the CAA that could limit commercial or industrial development in

⁴ For further discussion of these points, see, for example, <http://www.synapse-energy.com/Downloads/SynapseReport.2005-09.UNFCCC.Using-Electric-System-Operating-Margins-and-Build-Margins-.05-031.pdf> at 11-13.

1 the affected regions of the state or require expensive retrofits of fossil fueled power plants
2 to come back into compliance. Energy efficiency measures and programs would then
3 become the Florida economy's first line of defense. This may be a hypothetical at this
4 point, but I recommend that the Commission consider such benefits in exercising its
5 discretion in setting goals for utility energy efficiency and demand-side renewables.

6 Second, there are significant benefits from DSM for at-risk citizens. By at-risk, I
7 mean limited-income, elderly, disabled and ill residential customers and small businesses.
8 To the extent that utility energy efficiency programs deliver bill reductions to at-risk
9 residential customers, they will benefit from both more affordable heating and cooling of
10 their residences and more disposable income for food, medicine and other expenses that
11 support well-being. (This applies to institutional customers serving such populations as
12 well, including nursing homes and hospitals.) The Commission should take that into
13 account in setting goals and should disregard any claims that utility energy efficiency
14 programs cannot benefit those customers because they are renters, live in manufactured
15 housing or other justifications. Programs can be fielded that are feasible for those
16 customers and attractive to them. There are also secondary benefits that flow to the State
17 and all taxpayers (and ratepayers) from those benefits. For example, increased well-
18 being, more comfortable living environments, and more disposable income available for
19 medical care and other expenses can reduce the burden on public assistance of all kinds
20 and health care systems, including shifting of costs to other payers.

21 Third, energy conservation programs provide additional benefits by acting as a
22 hedge against volatile market prices for power and generating fuels. Utilities often invest
23 in relatively high cost resources to ensure system reliability and reduce the risk of being

1 required to make expensive market power purchases. The premium price associated with
2 these investments can be thought of as hedging against the uncertainty in the supply and
3 demand forecast.

4 The most sophisticated treatment of this issue that I am aware of is the resource
5 planning process used by the Northwest Power and Conservation Council. The NWPCC
6 considers nine sources of uncertainty in its resource planning model for the Fifth Power
7 Plan, and may add three additional sources of uncertainty to its Sixth Power Plan model.

8 The sources of uncertainty considered in that plan are:

- 9 • Load requirements
- 10 • Gas price
- 11 • Hydrogeneration
- 12 • Electricity price
- 13 • Forced outage rates
- 14 • Aluminum price (may be dropped in Sixth Power Plan)
- 15 • Carbon allowance price
- 16 • Production tax credits
- 17 • Renewable energy credit (green tag value)
- 18 • Power plant construction costs (may be added in Sixth Power Plan)
- 19 • Technology availability
- 20 • Conservation costs

21 The NWPCC resource plan includes options to install various energy resources,
22 including new power plant construction and new conservation and demand response
23 measure installation. The decision to move forward with a power plant entails certain

1 construction, operation and retirement risks, which may be matched with the plant costs
2 and benefits. Variation of the sources of uncertainty listed above affect the magnitude of
3 the risks, costs and benefits.

4 The NWPCC planning process considers a wide range of plant build options
5 (“plans”) as well as variations in the sources of uncertainty listed above. Modeling
6 conducted for the plan demonstrates that resources used to minimize the risk of cost
7 spikes by definition cost more than their expected value. The premium price for these
8 resources, whether they are peaking plants or energy conservation resources, is necessary
9 to reduce potential price volatility.

10 In a study of the hedging value of energy conservation, the NWPCC found that
11 under least cost planning the effect of energy conservation is to defer single cycle
12 combustion turbines. The study indicates that this is counter to traditional uses of low-
13 capital cost resources for risk management (e.g., combustion turbines) rather than high-
14 capital cost resources (e.g., conservation). The study indicates that the advantage of
15 conservation is that it delivers energy savings value to the system under any scenario,
16 while a combustion turbine only delivers value if it is actually needed. For this reason,
17 conservation has a quantifiably lower premium cost associated with reducing system cost
18 risk, and is thus the hedging instrument of choice in the NWPCC.

19 The NWPCC estimated that the risk premium represented by a combustion
20 turbine unit is about 90% of total cost, in comparison to lost opportunity conservation
21 (e.g., new construction or replace on burnout measures) with a premium cost of 40% of
22 total cost and discretionary conservation with almost no premium cost. The discounted

1 risk premium available from conservation measures was estimated with a conservation
2 cost of \$50 per MWh, which is higher than typical conservation measure costs.

3 In summary, the NWPCC has demonstrated the value of its policies to reduce
4 system cost risk by accelerating investment in energy efficiency programs.

5 It is interesting to note that FPL makes a quite similar point in its Need Study for
6 the Turkey Point nuclear units in the section titled "Discussing the Hedge Provided by
7 Fuel Diversity." The study states, "Because the price of nuclear fuel has been and is
8 projected to remain relatively stable, and because changes in nuclear fuel prices are not
9 directly linked to changes in the prices of natural gas and fuel oil, having a fuel diverse
10 portfolio that includes significant contributions from nuclear fuel helps dampen the effect
11 of volatility in natural gas prices. For this reason the addition of Turkey Point 6 & 7 will
12 help dampen the volatility in system fuel costs and make the cost of electricity more
13 stable and predictable." (FPL, "Need Study for Electrical Power, Docket No. 070650-EI,
14 p. 33) Considering that the price of "energy efficiency fuel" is almost always zero, it is
15 evident that it would offer an even greater hedge value than nuclear fuel can offer to
16 dampen the volatility in system fuel costs.

17 **Q. Overall, how does the method used by Florida utilities compare with methods**
18 **for establishing the value of energy efficiency in other jurisdictions?**

19 A. The FEECA utilities took advantage of certain economies of scale and scope by
20 working together with Itron. However, the way in which this was done has led to
21 numerous concerns outlined here and in the testimony of other NRDC-SACE witnesses. I
22 recommend the approach used by the New England ISO. The electric and gas utilities,
23 together with relevant state agencies and various intervenor organizations, work together

1 to calculate consistent avoided costs for electricity and gas on a regional basis. This is
2 done every two years, and the various program administrators in their DSM plan filings
3 use the results.⁵

4 Benefits of the AESC approach include: consistency between electric and gas
5 avoided costs, consistency across utilities (results are not identical, but are consistent with
6 differences driven by real differences in portfolios and load shapes), cost efficiency (in
7 that there is one big model and process rather than several), transparency (anyone can
8 participate in the AESC study group and assumptions and results are discussed openly
9 and documents are posted to a project-specific website), and buy-in (at the end the groups
10 seem to be in reasonable agreement, perhaps not as to every detail, but as a general matter
11 leading all groups to accept the results).

12 **Q. Are there other system benefits to energy efficiency that were not considered,**
13 **for example the insurance (or hedging) value of energy efficiency against fuel cost**
14 **spikes?**

15 A. I was not able to determine from the FEECA utilities' Testimony or information
16 available through the Collaborative process whether other system benefits were
17 considered. Discovery responses that may be relevant to this question were received just
18 before the deadline for filing this testimony, and we have not yet been able to review
19 those responses. Accordingly, I may need to provide updated testimony once we have
20 reviewed that data.

21 However, the Commission should understand that there are a number of benefits
22 that accrue to states that pursue energy efficiency programs. Aside from energy and

⁵ See, for example, <http://www.synapse-energy.com/Downloads/SynapseReport.2007-08.AESC.Avoided-Energy-Supply-Costs-2007.07-019.pdf>. The 2009 AESC study is nearing completion, but not yet available.

1 capacity cost savings and avoided CO2 costs, these benefits include non-electric benefits
2 such as water and heating fuel savings, lower prices due to the demand-reduction-induced
3 price effect (DRIPE), economic stimulus, job creation, risk reduction, and energy
4 security. DRIPE benefits are being scrutinized by an increasing number of jurisdictions,
5 including most of the New England states, the NY State Energy Research and
6 Development Authority (NYSERDA). New England, New York, Illinois, and Oklahoma
7 regulators, among many others, consider energy security, job creation and economic
8 stimulus benefits. Jurisdictions that rely on risk reduction benefits are discussed below in
9 this testimony. The *NAPEE* discusses job creation, economic development benefits, and
10 risk reduction; it also places water savings, other fuel savings and environmental benefits
11 explicitly as part of the TRC.⁶

12 Many electric efficiency measures also deliver non-electric benefits. Insulation
13 and air sealing measures not only save on air conditioning costs in the summer months,
14 but also save the customer money on heating fuels. High efficiency clothes washers use
15 less water and impose smaller burdens on sewage treatment plants than standard, top-load
16 models. LED exit signs and long lasting fluorescents reduce the maintenance cost of
17 changing light bulbs and reduce air conditioning requirements.

18 Reductions in the quantity of energy and capacity that customers will need in the
19 future due to efficiency and/or demand response programs result in lower prices for
20 electric energy and capacity in wholesale markets. Lower demand means that the
21 wholesale markets do not need to purchase the next most expensive unit. This benefit
22 from utility energy efficiency programs reducing market prices is referred to as the
23 Demand-Reduction-Induced Price Effect (DRIPE) and helps all customers, not just

⁶ *NAPEE*, Chapter 6, generally, and especially p. 6-22.

1 participants. It can also reduce the price of natural gas for all gas consumers, not just
2 utilities. The electric market clearing price benefit during peak hours can be much higher,
3 and also has a dampening impact on price volatility. DRIPE impacts are significant in
4 absolute dollar terms, since very small impacts on market prices, when applied to all
5 energy and capacity being purchased in the market, translate into large absolute dollar
6 amounts. Moreover, consideration of DRIPE impacts can also increase the cost-
7 effectiveness of peak-focused EE measures on the order of 15% to 20%, because the
8 estimated absolute dollar benefits of DRIPE are being attributed to a relatively small
9 quantity of reductions in energy.

10 The economic stimulus provided by energy efficiency occurs, in part, through a
11 reduced dependence on imported fossil fuels and an increased focus on development of
12 in-state solutions. Local resources are used to manufacture, construct or install, and
13 operate energy efficiency technologies, thereby creating direct local jobs. As a result,
14 energy efficiency can provide new sources of income for those who work in struggling
15 industries.

16 Energy efficiency creates both direct and indirect jobs. Because the focus of the
17 effort is not simply in manufacturing, but also in R&D, service and installation, these are
18 well-paying, skilled positions that are not easily outsourced to other states and countries.
19 Direct jobs result from the use of local skilled workers in the development, manufacture,
20 construction, installation and operation and maintenance of energy efficiency
21 technologies. Indirect jobs result from development of energy efficiency technologies as
22 the payment of wages and purchase of goods and services in the economy results in
23 additional job creation as workers and firms supplying goods and services to the energy

1 efficiency industry, in turn, make purchases from the local economy. In addition, as
2 energy efficiency reduces energy bills, businesses and households gain increased
3 discretionary income which becomes available to purchase goods and services or for
4 investment. This drives jobs in those markets and investment areas.

5 Energy efficiency reduces risks associated with fuel price volatility, unanticipated
6 capital cost increases, more stringent regulations, fossil fuel supply shortages, and climate
7 change. The highly volatile nature of natural gas prices has been a primary driver of more
8 volatile electricity rates. This situation is unlikely to change in the near future, no matter
9 which type of new supply is developed and brought into service.

10 Another risk avoided by energy efficiency deals with the long development
11 timelines and inflexibility associated with conventional generation (compared to the short
12 lead time and maneuverability of energy efficiency programs) exposes these resources to
13 longer-term increases in the cost of labor and materials – unanticipated cost increases
14 which increase the risk of disallowance and stranded costs and many other potential
15 changes in the economy that can invalidate the planning assumptions originally used to
16 justify them. It can take more than a decade before new coal and nuclear plants are
17 operational. Conversely, energy efficiency is more nimble and less risky, both financially
18 and environmentally. Aggressive energy efficiency eliminates the risk associated with
19 committing to huge investments a decade or more before they will be needed.

20 Other downsides faced by fossil fuel plants include longer-term supply concerns
21 due to finite supply and transportation bottlenecks. Recent issues with transporting coal
22 have caused some existing coal plants to buy supplies at higher prices on the spot market

1 in order to meet electricity demand. Energy efficiency is not subject to supply and
2 transportation constraints that impact fossil fuels.

3 Fossil fuel plants are often sited at sea level or along rivers because they require
4 large amounts of cooling water. Risk factors such as sea level rise, storm surges, and
5 drought, which have become more frequent due to climate change, pose concern, as do
6 risks of thermal and other forms of pollution of marine and estuarine habitats.

7 Implementation of energy efficiency reduces greenhouse gas emissions, which reduces
8 the risk of adverse effects from climate change without adding other risk factors.

9 Energy efficiency reduces competition between states for fuels to support
10 electricity production, competition between states for electricity imports, and dependence
11 on imported oil for electricity production. Oil prices have spiked above \$135 per barrel
12 and, long term, will continue to rise due to a number of factors including diminishing
13 supply, increased demand in many countries and additional costs associated with
14 safeguarding supplies located in countries suffering from economic, social and political
15 instability. This cost increase makes increased reliance on oil unlikely. Energy efficiency
16 can help states meet future demand increases and reduce dependence on out-of-state or
17 overseas resources.

18 Early adoption of energy efficiency policies could help states garner additional
19 allowances (i.e., funds) as part of any national greenhouse gas programs that are enacted
20 by Congress. Following the trend established by the Regional Greenhouse Gas Initiative
21 (RGGI), global warming bills introduced in Congress have tended to include provisions
22 to auction allowances, rather than to give them away free to sources, but also to provide
23 additional allowance allocations to (1) utilities and states that take early action by

1 establishing binding greenhouse gas reduction targets, (2) utilities and states reducing
2 greenhouse gas emissions and (3) states with more aggressive greenhouse gas reduction
3 targets than equivalent Federal programs.

4

5 **Issue 4. Do the Company's proposed goals adequately reflect the costs and benefits**
6 **to the general body of ratepayers as a whole, including utility incentives**
7 **and participant contributions, pursuant to Section 366.82(3)(b), F.S.?**

8 **Q. Do you have an opinion on this issue?**

9 A. Yes, I do. The FEECA utilities' proposed goals do not adequately reflect the costs
10 and benefits of utility energy efficiency to the general body of ratepayers as a whole. In
11 part, this goes back to the concerns raised in response to Issue 2. Further, the new
12 FEECA legislation requires (explicitly or through broad policy statements) inclusion in
13 cost-effectiveness testing of benefits that are not reflected in the utility studies and goals.

14 **Q. Do the utilities' goals flow from a complete and appropriate estimate of the**
15 **technical potential for energy efficiency in Florida?**

16 A. Not entirely. As explained by NRDC-SACE witness Wilson in his prefiled
17 testimony, the overall technical potential should be increased by at least 8%, from 34% to
18 42% statewide due to a short list of very specific omissions.

19 A reasonable estimate of the additional technical potential that the Commission
20 might reasonably add to the findings of the technical potential study is 12,700
21 GWh, including 3,400 GWh savings from the excluded end-use sectors and
22 10,600 GWh from the overlooked measures, of potential energy savings. This
23 represents an increase of approximately 8%, or a total statewide technical
24 potential of 42% rather than the 34% reported by Itron.

1 **Q. Do the utilities' goals flow from a complete and appropriate estimate of the**
2 **economically achievable potential for energy efficiency in Florida?**

3 A. No, they do not. In addition to an underestimate in the technical potential—the
4 starting point for further analysis—of at least 8%, there a number of other errors and
5 omissions were made. NRDC-SACE witness Mosenthal sums up his investigation of the
6 achievable potential studies this way:

7 The result of the achievable potential analysis on its face is simply not a credible
8 estimate of the maximum amount of DSM resources that could be captured cost-
9 effectively in Florida.

10 Among the errors and omissions Mr. Mosenthal identified in his review are:

- 11 • unreasonable assumptions and criteria;
- 12 • a flawed understanding of the principals of integrated resource planning and the
13 language of the new Statute;
- 14 • unreasonably low penetration rates for energy saving measures;
- 15 • inaccurate cost-effectiveness analysis; and
- 16 • failure to consider new and innovative program strategies that could result in
17 much higher penetration of cost-effective efficiency and demand resources

18 So, overall, given the shortcomings identified by those witnesses and in my own
19 testimony, one must conclude that

20 (1) the benefits of avoided energy and capacity including, but not limited to,
21 carbon emissions,

22 (2) the technical potential (which would certainly increase with a fuller
23 assessment of the benefits of utility energy efficiency), and

1 (3) the achievable potential (which, again, would certainly increase with a fuller
2 assessment of the benefits of utility energy efficiency and the technical potential),
3 as estimated by the utilities do not amount to a complete and appropriate estimate
4 of the economically achievable potential for energy efficiency in Florida.

5 **ISSUE 5: Do the Company's proposed goals adequately reflect the costs**
6 **imposed by state and federal regulations on the emission of**
7 **greenhouse gases, pursuant to Section 366.82(3)(d), F.S?**

8 **Q. Do you have an opinion on this issue?**

9 A. I do. In summary, the answer is "no."

10 **Q. Please give an example.**

11 A. Per the testimony provided by JEA witness Kushner (at page 6), CO₂ allowance
12 prices are not included in the fuel price forecast. Witness Kushner also testified that
13 such prices are included in the sensitivity analyses. See Kushner Exhibit BEK-2, page 1
14 of 1, which provides CO₂ allowance price assumptions. The data contained in this
15 Exhibit are from EIA's input to S 2191 (Lieberman-Warner).

16 **Q. Do the data provided by witness Kushner (and also mentioned by other**
17 **FEECA witnesses) adequately address the requirements of Section 366.82(3)(d) of**
18 **the Florida Statutes?**

19 A. As I understand them, in part yes and in part no. The data provided by witness
20 Kushner and other FEECA witnesses address potential federal legislation. Florida also
21 has state requirements to develop regulations to limit greenhouse gas emissions. Also,
22 the data cited by witness Kushner and other FEECA witnesses are taken from US
23 Senate bill 2191, also referred to as the Lieberman-Warner bill, which is from 2007 and
24 now obsolete.

25 **Q. Did any other FEECA utility witnesses rely on that data?**

26 A. Apparently. TECO witness Bryant also mentions the CO₂ price per ton range used
27 for federal legislation. Bryant direct prefiled at 33.

1 **Q. Leaving aside for a moment the numerical values adopted by FEECA utility**
2 **witnesses, how were the values applied to reflect those costs in their proposed**
3 **goals or measure screening?**

4 A. It appears that at least some of the FEECA utilities merely ran additional
5 sensitivity scenarios reflecting certain low and high carbon costs. *See*, for example,
6 Kushner direct prefiled at 6. Likewise, it appears that those sensitivity scenarios had no
7 effect on some of the FEECA utilities' proposed DSM goals. *See*, for example, Bryant
8 direct prefiled at 37, lines 5–17. Gulf Power's witness Floyd, on the other hand, states
9 that that company included a "mid-range" value of \$20 per ton (2014 dollars, escalating
10 thereafter at an unstated rate) and FPL witness Sims states that his company used a
11 "base case" value of \$14 in 2013 rising to \$23 in 2018 (both nominal dollars). Sims
12 Exh.-SRS-7.

13 I consider those values to be at the extreme low end of the reasonable range of
14 estimates and inappropriate as a basis for meeting the requirement to adequately
15 address the requirements of Section 366.82(3)(d) of the Florida Statutes.

16 **Q. Please explain.**

17 A. I will first address federal legislation to limit greenhouse gas emissions, and later
18 focus on Florida's state efforts to reduce such emissions.

19 With respect to federal legislation, the data from S 2191 are now two years old
20 and were based upon legislative objectives that have since become more comprehensive
21 and more stringent. Recent bills introduced during 2009, notably Waxman-Markey,
22 reflect deeper GHG reductions. The utilities high price assumption reference is based on
23 federal legislation that would prohibit or severely restrict the use of international offsets.

1 This outcome is not likely. The Waxman-Markey bill provides for a 50/50 split between
2 domestic and international offsets, and would permit the quantity of international offsets
3 to increase, if sufficient domestic offsets were not available. We would expect the effect
4 of allowing offsets to be used, and to increase the percentage of international offsets if
5 insufficient domestic offsets are not available, will be to keep allowance prices below the
6 high price assumptions used by the utilities in their assessment of federal greenhouse gas
7 legislation. On the other hand, the utilities' low and mid-range CO₂ allowance prices are
8 below the ranges I would recommend.

9 **Q. Can you give us some examples of CO₂ allowance prices used in utility**
10 **resource planning?**

11 A. Yes. In its 2005 Integrated Resource Plan, Avista used a range from \$7 to \$25/ton
12 for the 2010 planning year and from \$15 and \$62/ton for the 2023 planning year. Portland
13 General Electric and PacifiCorp adopted a range of \$0 to \$55 beginning in 2003 and 2004,
14 respectively. Idaho Power adopted a range of \$0 to \$61 starting in 2008. Northwest
15 Energy adopted a range of \$15 to \$41 starting in 2005. (I would not consider \$0 to be a
16 credible low case value at this time.) Those values are all in 2005 dollars.⁷

17 The California PUC requires that regulated utility IRPs include carbon adder of
18 \$8/ton CO₂, escalating at 5% per year as of 2005.⁸ The Oregon PUC has adopted a range
19 from \$0 to about \$85 (levelized 2013-2030 in 2007 dollars). Other PUCs have adopted
20 ranges from the teens to \$35–\$45 (also levelized 2013-2030 in 2007 dollars).⁹

⁷ David Schlissel, Lucy Johnston, Bruce Biewald, David White, Ezra Hausman, Chris James, and Jeremy Fisher, *Synapse 2008 CO₂ Price Forecasts*, at 21. Available at <http://www.synapse-energy.com/Downloads/SynapsePaper.2008-07.0.2008-Carbon-Paper.A0020.pdf>

⁸ CPUC Decision 05-04-024

⁹ Schlissel, et al., op. cit.

1 Various analyses of a number of proposed federal climate change laws indicate
2 early year costs of nearly \$10 to over \$60, with the 2018 range going from just over \$10
3 to about \$90 with all the analyses rising steadily thereafter (in 2007 dollars).¹⁰ The U.S.
4 Department of Energy has recently issued estimates with a low-range value of \$2, a mid-
5 range value of \$33 and a high-range value of \$80, escalating at 3% per year.¹¹

6 **Q. Do you have recommendations for what CO₂ allowance prices the utilities**
7 **should use for planning utility energy efficiency programs and goal setting?**

8 A. Yes. I recommend that, at a minimum, the Commission require the use of
9 allowance prices with a low-case allowance price of \$15 per ton, a mid- or base-case
10 allowance price of \$30 per ton, and a high-case allowance price of \$78 per ton (all
11 levelized over the period 2013-2030, in 2007 dollars). I believe that a reasonable figure
12 for the *long-run* marginal cost of carbon emissions is around \$80 (in 2008 dollars, about
13 \$78 in 2007 dollars) and recommend that the Commission require high case analysis
14 reflecting that price be analyzed and considered in permanent goal setting.

15 **Q. What are the potential effects from using those allowance prices?**

16 A. There are two main benefits. First, those allowance prices will better reflect the
17 environmental and public health externalities associated with the combustion of fossil
18 fuels. Second, including a CO₂ allowance price enables more cost-effective energy
19 efficiency measures to be adopted and increases the potential to develop additional
20 renewable energy resources.

21 I believe the recommended mid-range allowance price forecast is close to what
22 greenhouse gas allowances will initially sell for in a federal program and much more

¹⁰ Ibid., Fig. 5.

¹¹ U.S. DOE, *Energy Conservation Program: Energy Conservation Standards and Test Procedures for General Service Fluorescent Lamps and Incandescent Reflector Lamps*, pp. 14-15.

1 realistically reflects current expectation than the utility witnesses' assumptions would,
2 even if they had allowed those prices to influence their proposed goals. At the same time,
3 I believe using unrealistically high allowance prices, like those included in the utilities'
4 high price assumptions, do a disservice by overstating the potential costs of a federal
5 program.

6 **Q. Did the FEECA utilities address the potential for state regulation of**
7 **greenhouse gases in Florida?**

8 A. None of the utilities testimony or CO₂ allowance price assumptions includes an
9 analysis of state level GHG regulation.

10 **Q. What state level regulations or programs have been announced or considered**
11 **in Florida?**

12 A. Governor Crist's Executive Order 07-127, as I understand it, requires the Florida
13 DEP to develop a cap and trade program with the following GHG reduction
14 requirements: by 2017, reduce GHG emissions to 2000 levels; by 2025 reduce GHG
15 emissions to 1990 levels, and by 2050, reduce GHG emissions to 20% of 1990 levels.
16 The October 15, 2008, report from the Governor's Action Team on Energy and Climate
17 Change recommended that these regulations first focus on the electric sector.¹² The
18 Florida Department of Environmental Protection has undertaken a rulemaking pursuant to
19 legislative authority to develop GHG reduction rules in 2008.
20 (<http://www.dep.state.fl.us/air/rules/ghg/electric.htm>)

¹² *Florida's Energy and Climate Change Action Plan*, Ch. 4.
<http://www.flclimatechange.us/ewebeditpro/items/O12F20142.PDF>

1 **Q. What would be the effect of Florida adopting regulations to reduce**
2 **greenhouse gas emissions, independently or through joining a regional program**
3 **such as RGGI or WCI?**

4 A. One effect relevant to setting goals for utility energy efficiency programs that
5 could arise would be that in-state fossil fueled generators would have to procure adequate
6 CO₂ allowances to cover their annual emissions. Generators with higher CO₂ emissions
7 per MWh would have higher costs of generation than those with lower or no CO₂ per
8 MWh. These higher costs would then enable more cost-effective energy efficiency
9 programs to be adopted, and they would also help to enable development of demand-side
10 and commercial or industrial scale renewable generation.

11

12 **ISSUE 7 What cost-effectiveness test or tests should the Commission use to set**
13 **goals, pursuant to Section 366.82, F.S.?**

14

15 **Q. What new statutory language has Florida enacted regarding appropriate**
16 **tests for cost-benefit analysis of utility energy efficiency?**

17 A. As explained by NRDC-SACE witness Wilson, the 2008 Energy Act amended
18 Fla. Stat. § 366.82(3) provides that in establishing goals for utility energy efficiency, the
19 Legislature now requires that the Commission consider:

20 a) The costs and benefits to customers participating in the measure.

21 b) The costs and benefits to the general body of ratepayers as a whole, including
22 utility incentives and participant contributions.

23 c) The need for incentives to promote both customer-owned and utility-owned
24 energy efficiency and demand-side renewable energy systems.

1 d) The costs imposed by state and federal regulations on the emission of
2 greenhouse gases.

3 § 366.82(3), Fla. Stat. 2008
4

5 Of these four provisions, subdivision (b) is the one that, on its own terms, bears on the
6 proper test for the cost-effectiveness of such programs.

7 **Q. In that subdivision (b), what is your understanding of how “costs and
8 benefits” and “to the general body of ratepayers” are applied in practice by experts
9 in DSM program design and implementation?**

10 A. In practice, that phrase “costs and benefits” is used by experts in the field to mean
11 the net present value of the difference in whole-life (or life-cycle) utility cost of service
12 with and without a measure, program or other resource. The phrase “to the general body
13 of ratepayers” is applied to mean the cost of service for the entire body of ratepayers, as a
14 whole, including all the system-wide costs and benefits of the measure, program or other
15 resources.

16 **Q. Is the TRC Test consistent with the manner in which experts in the field
17 would apply the phrase “costs and benefits to the general body of ratepayers as a
18 whole”?**

19 A. Yes.

20 **Q. Is it reasonable to interpret that language as consistent with, requiring the
21 use of, or allowing the use of either the RIM Test for the purpose of deciding
22 whether a given program, measure or other resource is cost effective?**

23 A. No.

1 **Q. Have you reviewed the testimony that Mr. Ralph Cavanagh is submitting in**
2 **this proceeding?**

3 A. I have and I agree with Mr. Cavanagh's conclusion that, as a matter both of my
4 understanding of the language of the amended FEECA statute and as a matter of sound
5 policy, the TRC test—not the RIM test—should be used when setting goals.

6 **Q. As a policy matter, what cost-benefit test do you recommend for DSM**
7 **screening, taking into consideration the public interest and the potential impact on**
8 **economic development?**

9 A. I recommend use of the TRC for program design, goal setting, field screening,
10 and program evaluation. The public interest favors that choice for many reasons, not the
11 least of which is that no other test will lead to resource choices that deliver least cost
12 service to ratepayers. Economic development and the desire for a sound State economy
13 also favor that choice for several reasons including green jobs, said by many to be the
14 likely cutting edge of the future U.S. economy, reduced price volatility, more predictable
15 bills and rates for businesses, and greater economic multipliers for EE (and RE) than for
16 traditional generation).

17

18 **ISSUE 8: What residential summer and winter megawatt (MW) and annual**
19 **Gigawatt-hour (GWh) goals should be established for the period**
20 **2010-2019?**

21

22 **Q. Do you have a recommendation on this issue?**

23 A. Yes, I do. My quantitative recommendations are provided in Exh. WS-1, together
24 with my recommendations for the commercial/industrial goals, and are explained in my
25 response to Issue 9, below.

1

2 **ISSUE 9: What commercial/industrial summer and winter megawatt (MW) and**
3 **annual Gigawatt hour (GWh) goals should be established for the**
4 **period 2010-2019?**

5

6 **Q. Do you have a recommendation on this issue?**

7 A. Yes, I do. My quantitative recommendations are provided in Exh. WS-1 together
8 with my recommendations for the residential goals, and are explained below.

9 **Q. What annual energy DSM savings goals do you recommend to the**
10 **Commission?**

11 A. As I understand it, Florida law establishes that it is State policy to “[p]lay a
12 leading role in developing and instituting energy management programs aimed at
13 promoting energy conservation, energy security, and the reduction of greenhouse gas
14 emissions.” Fla. St. § 377.601(2)(b). In my opinion as an expert on utility resource
15 planning, to do so Florida’s electric utilities will need to be among the leading electric
16 utilities in the nation in terms of savings from their energy efficiency and peak demand
17 reduction programs. That will not happen, in my opinion, unless the Commission
18 establishes savings goals for the utilities that match those achieved by the leading utilities
19 in the nation. The “leading electric utilities in the country” run DSM programs that save
20 the equivalent of on the order of 1.0 percent of electricity sales each year.”¹³ In fact, as
21 explained by other NRDC-SACE witnesses, a number of the leading DSM program
22 administrators consistently save in excess of 1.0% per year. The same reports indicate a

¹³ *National Action Plan for Energy Efficiency (NAPEE)*, p. ES-4. This conclusion is also supported by the Western Governors’ Association Clean and Diversified Energy Initiative in its *Energy Efficiency Task Force Report*, p. 55 (Jan. 2006), available at <http://www.westgov.org/wga/initiatives/cdeac/Energy%20Efficiency-full.pdf>.

1 consensus that the cost of saved energy for those leading DSM programs is on the order
2 of \$0.02-0.03/kWh (utility plus participant costs)..¹⁴

3 One logical conclusion is that the Commission should set savings goals of no less
4 than 1.0% per year, and I recommend that the Commission set savings goals at that level
5 for annual electric energy sales for the years 2010 through 2019. However, I recommend
6 that the Commission do so on an interim basis for both the residential and commercial
7 sectors. In my response to Issue 12, given below in this testimony, I explain what I mean
8 by setting goals on an interim basis and how the Commission should go about
9 establishing permanent goals. Below, I address ramp up issues and my recommended
10 goals for utilities during ramp up years.

11 **Q. Do you have a recommendation regarding winter and summer peak demand**
12 **savings?**

13 A. Yes, I do. The FEECA utilities have various demand response and load control
14 initiatives in place or proposed. My recommendation with respect to winter and summer
15 peak demand savings goals is to set the goals at the sum of (a) the peak demand savings
16 impact for each season from the utility energy efficiency programs needed to deliver my
17 recommended electric energy savings goal of 1% per year, plus (b) the additional peak
18 demand savings impact for each season from each utility's demand response and load
19 control initiatives in place or proposed (as approved by the Commission). Since the
20 seasonal peak demand impacts delivered by the utility energy efficiency programs needed
21 to deliver an electric energy savings goal of 1% per year will depend critically on the
22 specific measures deployed, it will only be possible to determine the appropriate goals for

¹⁴ *Id.*

1 peak demand savings after the Commission has a better idea of the peak demand savings
2 impact of a 1% energy savings goal.

3 **Q. Have your prepared specific numeric savings goals that you recommend to**
4 **the Commission?**

5 A. Yes. After taking into account the known errors in the utilities' analyses identified
6 by myself, Mr. Mosenthal and Mr. Wilson, and taking into account correct application of
7 the TRC test, it is my expert opinion that the actual achievable potential should be well in
8 excess of 10% of retail sales. Accordingly, as I recommended in an earlier answer, the
9 Commission should be confident that it may adopt an across the board interim goal of 1%
10 per year for each utility and each category of savings with certain adjustments explained
11 below. In Exh. WS-1, provide filled out numeric goal tables for each electric utility that
12 prefiled proposed savings goals for itself in this proceeding.

13 The tables in Exh. WS-1 are formatted in the manner requested under Issues #8
14 and #9 in the Staff Issues List with one modification. Because I based my numeric goals
15 on data from the FEECA utility *Ten Year Site Plans*, and because those plans do not
16 disaggregate seasonal peak demands by customer class in the way that the Staff Issues
17 List does, I was only able to provide aggregate seasonal peak demand savings goals.

18 Since FPUC does not file a *Ten Year Site Plan*, I was unable to develop specific
19 numerical goals for that utility, although I do recommend the same 1% per year electric
20 energy savings target apply to FPUC.

21 In addition, as explained in the immediately preceding answer, it is possible to
22 give only illustrative goals for peak demand savings. Therefore, and purely for illustrative
23 purposes, I have calculated the numerical peak demand savings goals from my electric

1 energy interim savings goals as if the peak demand savings were strictly proportional to
2 the energy savings, i.e., 1% per year.

3 **Q. Please explain how you prepared the recommended numeric goals set out in**
4 **Exh. WS-1.**

5 A. In absence of correct analysis from utilities, I recommended in an earlier answer
6 that Commission adopt an across the board interim goal of 1% per year for each utility
7 and each category of savings. The tables in Exh. WS-1 represent an annual savings goal
8 of 1% of a given utility's forecasted energy, summer peak demand or winter peak
9 demand, as the case may be, for the given customer category. Again, the record supports
10 goals of at least 1%, but because of the errors in the utility analysis, I recommend that 1%
11 be adopted as interim goals. I explain further what I mean by setting goals on an interim
12 basis and how the Commission should go about establishing permanent goals in my
13 response to Issue 12, given below in this testimony. Because the most recent *Ten Year*
14 *Site Plans*, provide forecasts only through 2018, it was necessary to extrapolate goals for
15 2019. I adopted forecast values for 2019 electric energy sales and peak demands equal to
16 the 2018 company forecasts plus a percentage increase over 2018 at the same rate as the
17 increase from 2017 to 2018 in those forecasts.

18 **Q. How do you recommend the Commission address ramp up issues in setting**
19 **goals for utility energy efficiency?**

20 A. Time is of the essence in this matter. Every day programs are not in place and
21 fully ramped up, efficiency savings that would have lasted for years are lost. Further,
22 there is not reason the FEECA utilities cannot quickly ramp up to aggressive
23 implementation. Furthermore, the faster and more aggressively programs are scaled up,

1 the lower I would expect their cost of saved energy to be—a goal all stakeholders should
2 share. Utilities new to DSM can ramp up programs quickly to substantial impacts. For
3 example, in 2007, the third year of its DSM program, the Arizona Public Service
4 Company achieved annual energy savings equivalent to 0.89% of retail electricity sales
5 (ramping up from 0.09% in 2005, and 0.37% in 2006).¹⁵

6 **Q. So, do you have recommendations for adjusting your 1% per year savings**
7 **goals during ramp up?**

8 A. Yes, I do. I have separate recommendations for the smaller FEECA utilities and
9 for the larger ones. I consider OUC, FPUC and JEA to be smaller utilities for this
10 purpose.

11 The larger utilities reported savings to EIA in 2007 of between 0.11% and 0.2%
12 of retail sales. Taking into account that baseline, I recommend a three-year ramp up
13 schedule for interim savings goals of 0.33% in year one, 0.66% in year two, and 1.00% in
14 year three and thereafter.

15 Of the three smaller FEECA utilities, two reported savings of 0.10% or less in
16 2007. (OUC did not report.) Taking that and their size into account, I recommend a four-
17 year ramp up schedule for interim savings goals of 0.25% in year one, 0.50% in year two,
18 0.75% in year three, and 1.00% in year four and thereafter.

19 These ramp up schedules are reflected in the illustrative numeric goals in my Exh.
20 WS-1, except that, as mentioned above, I have not prepared a schedule for FPUC.

¹⁵ Arizona Public Service Company's response to Western Resource Advocates First Set of Data Requests, Arizona Corporation Commission Docket No. E-01345A-08-0172, August 4, 2008.

1 **Q. How do those recommendations relate to the utilities' prefiled studies and**
2 **their claims about achievable potential?**

3 A. Obviously, my recommended goals are larger than the utilities' recommended
4 goals. After ramp up, my recommendations are 1% of annual sales, while the FEECA
5 utilities recommended goals average less than one-tenth of that. My recommendation
6 results in a cumulative 10-year savings on the order of 9% of retail sales. NRDC-SACE
7 witness Wilson concludes that the technical potential for Florida might reasonably be
8 estimated as 42%, nearly five times my recommendation. NRDC-SACE witness
9 Mosenthal observes that a ratio of achievable potential to technical potential of about
10 60% is "fairly typical." Applying that ratio to a technical potential of 42% gives an
11 estimate of achievable potential equal to about 25% of load, nearly triple my
12 recommendation. As for the utilities' claims about achievable potential, FPL's estimate
13 of achievable potential is under 1% of load, no more than a ninth of my
14 recommendations.

15 While that may seem like a large difference, it is easily accounted for by the many
16 errors in the analysis of achievable potential conducted by those utilities. Those errors are
17 discussed elsewhere in my testimony and that of the other NRDC-SACE witnesses. Not
18 the least of those errors was their use of the RIM test and the fallacious decision to
19 arbitrarily exclude any measures or programs with a short participant payback. If we
20 compare my recommended goals to the results of the Itron technical potential studies, a
21 different picture emerges. In any event, annual savings goals of 1% of energy sales or
22 peak demand are entirely reasonable given past experience and fully justified under
23 Florida's State policy

1
2 **ISSUE 10:** In addition to the MW and GWh goals established in Issues 7 and 8,
3 should the Commission establish separate goals for demand-side renewable energy
4 systems?

5
6 **Q.** Was the solar PV economic/achievable analysis was done correctly?

7 A. No. For this measure, I have prepared an illustrative cost-benefit analysis under
8 the TRC and Participant tests using information from FEECA utility witnesses and other
9 sources. The analysis was done for 2010 installation and 2015 installation. It showed that
10 demand-side PV did not pass the TRC, but was close to passing the Participant Test in
11 2010 and passed it easily in 2015. I would note that if the Florida State incentives
12 available for PV are counted as a reduction to the capital cost of PV units—an
13 assumption that is not normally made in the TRC—the technology does pass the TRC.
14 Due to time constraints, it was necessary to perform this analysis with highly preliminary
15 “placeholder” inputs, especially for avoided costs. Even so, the finding that the
16 Participant Test is passed with zero or a very small utility incentive, taken together with
17 the emphasis recent Florida statute places on setting goals for demand-side PV, suggests
18 that there are policy considerations that support special consideration for this emerging
19 resource. Certainly, it would be beneficial for the Commission to require the FEECA
20 utilities to undertake a fresh assessment of the market potential for demand-side PV.
21 Alternatively, a small goal now to build infrastructure and public awareness for future
22 full deployment could be deemed reasonable, given the language of Fl. Sta.
23 377.601(2)(h)(i), which says that State policy is to “Encourage the research,
24 development, demonstration, and application of alternative energy resources, particularly
25 renewable energy resources.”

26

1 **Q. What recommendations do the FEECA utilities offer in regard to separate**
2 **goals for demand-side renewable energy systems?**

3 A. In their testimony, each utility representative recommends that the Commission
4 should not establish separate goals.

5 **Q. And what do you recommend?**

6 A. I recommend that the Commission set separate MW and GWh goals for demand-
7 side renewables. These goals can be consistent with Florida's renewable energy
8 resources, and ramp up over time as experience is gained and more technologies become
9 cost effective.

10 Given the policy goals of FEECA, the Commission should do what it can (I'm not
11 a lawyer) to make this a priority in this proceeding if for no other reason than the long
12 term market transformation benefits that would flow from highlighting this demand-side
13 renewable technology. A separate goal would ensure that the utilities and the
14 Commission attend to this specific legislative policy goal and provide a forum for
15 continuous improvement in that area.

16

17 **ISSUE 11: In addition to the MW and GWh goals established in Issues 7 and 8,**
18 **should the Commission establish additional goals for efficiency improvements in**
19 **generation, transmission, and distribution?**

20

21 **Q. Do you recommend that the Commission establish savings goals for these**
22 **categories?**

23 A. Increasing generating plant efficiency and reducing T&D losses can be
24 particularly valuable as all customers benefit directly. They are especially low risk

1 resource options in general because an improvement to an existing facility is typically
2 less onerous and chancy to permit and requires less capital than building a new resource.
3 Further, there would likely be shorter lead times and less planning risk.

4 However, I recommend that the Commission defer this issue briefly for later
5 proceedings in this docket (or another one, such as the next *Ten Year Site Plan* review, if
6 preferred) to allow time for the utilities to perform technical and economic potential
7 studies for efficiency improvements at their existing power plants and in their existing
8 T&D systems. I recommend that the Commission set a date certain by which the utilities
9 will provide that information for review.

10 Ideally, each utility should plan and conduct a comprehensive study evaluating
11 options for improving generator efficiency and transmission and distribution system
12 efficiency. The studies should also identify any environmental regulations that might be
13 triggered as a result of the efficiency improvements (e.g., New Source Review), estimate
14 the cost of compliance with those regulations above and beyond the costs directly
15 associated with the efficiency improvements, and the benefits to the public associated
16 with those additional costs of compliance with environmental regulations.

17 Based on the findings of that study, it should then implement a program to bring
18 its generators and T&D system to the level of efficiency that is optimal on a present value
19 of life cycle societal cost basis within a reasonable period of time. These studies and
20 action plans should be reviewed and updated at reasonable intervals and could form the
21 basis for Commission goals in these areas. Finally, each utility should implement a
22 program, as part of its IRP, to maintain generation and T&D efficiency improvements on

1 an ongoing basis. As many of the subject facilities would affect more than one utility,
2 close cooperation among them should be required for these studies.

3 To give some sense of the range of options, I will list some of the T&D system
4 efficiency measures that are likely to offer benefits as a result of circuit-by-circuit and
5 system-as-a-whole potential study. At a minimum, evaluations should assess the
6 economics and technical feasibility of the following measures:

- 7 • Strategic placement and control of reactive power devices;
- 8 • Distribution circuit reconfiguration;
- 9 • Installation of distribution automation to control reactive power, feeder
10 configuration, phase balancing, and peak loads;
- 11 • Re-conducting lines to larger-sized conductors;
- 12 • Replacement of conventional silicon steel core transformers with high efficiency
13 silicon steel transformers or amorphous metal core transformers;
- 14 • Conservation voltage regulation;
- 15 • Increasing distribution system voltage levels;
- 16 • Implementation of a distribution transformer load management (DTLM) program
- 17 • Implementation of T&D Equipment Selection and Utilization Standards based on
18 life-cycle cost analysis to ensure that all transformer and capacitor selection and
19 purchase decisions fully reflect the TRC of projected capacity and energy losses

1 over the equipment lifetime with due regard for expected loadings and duty cycles
2 and a program to inventory transformers in use and on hand to match transformer
3 loss characteristics with customer load factors, as well as an ongoing system to
4 monitor and adjust transformer loading for optimal economic benefit.

5 **ISSUE 11 (Second mention):** In addition to the MW and GWh goals
6 established in Issues 7 and 8, should the Commission establish separate goals for
7 residential and commercial/industrial customer participation in utility energy audit
8 programs for the period 2010-2019?
9

10 **Q. What is your recommendation regarding this issue?**

11 A. This question suggests the Commission might consider adoption of certain goals
12 that address what would typically be considered an output measurement, not a
13 measurement of results. In the field of program evaluation, several kinds of program
14 evaluation are identified. These types of evaluation include process, input (resource
15 usage), output (service delivery), result (outcome), and cost-effectiveness evaluation.
16 Each has its place in a sound evaluation process. Each has an important place in sound
17 monitoring, verification and evaluation (MV&E) of utility efficiency programs; for
18 example, process evaluation can be especially useful during program startup or after
19 program modification, both to ensure that hard-to-reach customer groups are being
20 recruited and served in ways that work for them and to identify promptly any practices
21 and procedures that are not working optimally so that they may be corrected quickly.

22 Normally, I recommend that regulators set binding goals mainly for results, with
23 process, output and other types of evaluation provided for management and regulatory
24 review. However, Fla. St. § 366.82(11) specifically calls (1) for the Commission to

1 require that utilities deliver energy audits and (2) for utilities to report "actual results"
2 after each six-month period. That statute also requires consideration of "the difference, if
3 any, between actual and projected results . . . be taken into account in succeeding
4 periods." To me, as an expert in utility resource planning, this language implies the prior
5 existence of goals for this output measurement (required audits). Given this, I recommend
6 that the Commission set goals for delivery of audits. Since the technologies and human
7 resources required for a useful audit of dwellings differs significantly from those required
8 for auditing commercial facilities, especially large ones, I do recommend that the
9 Commission set goals separately for residential and commercial energy audits.

10 I also recommend that the Commission bear in mind that for utility energy audits
11 to provide any useful benefit to ratepayers, those audits must result in actual measures
12 being implemented and savings delivered. Going through the motions of doing audits is
13 not enough. Further, the work of recruiting a customer, performing an energy audit for
14 that customer, and providing the customer with recommendations and the education and
15 explanations needed to understand and act on those recommendations is a substantial
16 investment. So, utility energy audits must result in useful recommendations that
17 customers can and will implement. That, in turn, requires that a comprehensive suite of
18 measures, programs and customer incentives that are attractive to customers back up the
19 audits. In addition, an energy audit can maximize benefits to ratepayers, the utility, and
20 society only if it is designed and implemented to be comprehensive, by which I mean that
21 the audit and the supporting programs ensure that all cost-effective measures are
22 identified, , requires follow through from audits must maximize measures are identified,
23 offered and encouraged, without any arbitrary restrictions. One example of such an

1 arbitrary restriction is a limitation on the number of instances of a given measure (e.g.,
2 CFLs) may be offered. Another is loading the field screening of measures with
3 allocations of A&G, marketing and audit expenses that are already sunk costs.

4 For those reasons, and since, as I understand it, utility energy audits are now
5 required by Florida law, I recommend that the Commission go beyond simply setting
6 goals for the two customer groups and direct utilities to (1) ensure that audits are
7 designed maximize acceptance of audits and recommendations by each customer group,
8 including hard-to-reach customers, (2) provide audit customers with recommendations
9 and the education and explanations that enable them to understand and act on those
10 recommendation, support those audits with a comprehensive suite of measures, programs
11 and customer incentives that are attractive to customers, (4) design and implement audits
12 in a manner that ensures that all cost-effective measures are identified, offered and
13 encouraged, (4) perform program design and field screening without any arbitrary
14 restrictions on the number and type of measures offered, and (5) perform program design
15 and field screening in a manner that does not include in the cost of incremental measures
16 any allocation of A&G, marketing and audit expenses, or other costs that are sunk at the
17 time of delivering the audit recommendations to the customer.

18 **Q. This issue, as posed, does not request recommendations for specific audit**
19 **delivery goals. Do you have any recommendations for how such goals should be set?**

20 A. Setting such goals is a difficult task for a regulator, but it should be addressed in a
21 thoughtful manner. I recommend that the Commission set goals for the pace of audit
22 delivery that are sufficient to fully utilize any available efficiency program resources—

1 that is, to keep the “pipeline full” for efficiency service delivery programs. As programs
2 are fielded and resources allocated to them, the pace of audit delivery can be adjusted to
3 suit those programs and resources.

4 **ISSUE 12: Should this docket be closed?**

5

6 **Q. Do you have any advice on this question?**

7 A. I understand this as mainly a legal question, but I do recommend that the
8 Commission keep in mind from the testimony provided by NRDC and SACE certain
9 practical implications that would follow from making that decision.

10 The bottom line conclusion from the testimony of NRDC’s and SACE’S
11 witnesses is that the studies of efficiency and customer-side renewables potential
12 provided by the utilities greatly underestimate the achievable potential. Based on our
13 review of these studies, it is clear that it is possible to achieve at least 1% annual energy
14 efficiency gains after a brief ramp up period. This conclusion is further supported by my
15 experience with other potential studies, none of which indicated less than 10% achievable
16 potential for energy efficiency over ten years. However, because of the lack of
17 transparency in the economic and achievable potential study, it is possible that more
18 aggressive goals could be supported.

19 Accordingly, the studies are an inadequate basis to set final ten-year goals. These
20 erroneous studies put the Commission in a difficult position. As I understand them,
21 Florida statutes require the Commission to set savings goals for the utilities’ energy
22 efficiency and customer-side renewable programs, but the utilities have given the

1 Commission such inadequate information and process that they cannot form a basis for
2 further action. The phrase “bricks without straw” comes to mind.

3 Of course, as I understand it, the Commission cannot avoid setting goals this year,
4 so I recommend that the Commission set interim goals of 1% per year for utility energy
5 efficiency savings, as indicated above in response to Staff Issues #8 and #9 (modified for
6 the brief ramp up period I recommend). I also recommend one type of demand-side
7 renewable generation goal in response to Staff Issue #10.

8 However, I recommend that the Commission adopt those as interim goals and
9 keep this proceeding open (or initiate a new one) for the following purposes: (1) to
10 require the utilities to perform a review of the technical potential study to address issues
11 identified in this proceeding and a report providing a revised technical potential study; (2)
12 to require the utilities to conduct a full, properly documented and fully transparent
13 revisiting of the economic and achievable potential studies to correct the errors and
14 omissions described by NRDC’s and SACE’s witnesses; (3) to receive and provide an
15 opportunity for review those new studies, with Commission funding for independent
16 expert review of the studies; and (4) to set refined permanent goals for energy efficiency
17 savings and demand-side renewable generation.

18 I am not an expert in Florida’s administrative procedures or its public
19 participation regulations, but I would encourage the Commission to direct these studies
20 and reviews in a manner that provides other stakeholders (not simply my clients) a role in
21 commenting on the study as it proceeds. For example, a number of states use a special
22 master, hearing officer, or other state-appointed official to lead the process of developing

1 the final set of recommendations, rather than relying on the utilities to propose and
2 putting the burden of rebuttal on third parties without access to ratepayer-funded research
3 and litigation resources.

4 I understand that under my proposed approach, there might be a situation where it
5 would not be appropriate to hold a utility fully accountable for meeting the interim goals
6 due to differences between them and the final goals, but stress that a utility should so be
7 excused *if and only if* the Commission's final goals for it are lower than its interim goals
8 *and* the utility's achievements are consistent with those final goals.

9 **Other Items for Consideration**

10 **Q. On the Staff Issues List, Issues #8 and #9 requested proposed goals for both**
11 **energy consumption and peak load by season. Are those the only goals called for in**
12 **the FEECA? If not what other goals should the Commission consider adopting?**

13 A. The subdivision of FEECA (Fla. St. § 366.82(2)) that directs the Commission to
14 adopt goals for energy efficiency reads as follows:

15

16 (2) The commission shall adopt appropriate goals for increasing the
17 efficiency of energy consumption and increasing the development of
18 demand-side renewable energy systems, specifically including goals
19 designed to increase the conservation of expensive resources, such as
20 petroleum fuels, to reduce and control the growth rates of electric
21 consumption, to reduce the growth rates of weather-sensitive peak
22 demand, and to encourage development of demand-side renewable energy
23 resources. The commission may allow efficiency investments across
24 generation, transmission, and distribution as well as efficiencies within the
25 user base.
26

1 It is noteworthy that the statute calls for goals designed “reduce and control the growth
2 rates of electric consumption” and “to reduce the growth rates of weather-sensitive peak
3 demand.” Clearly, the former calls for setting goals for energy savings measured in terms
4 of GWh per year of consumption. The latter charge requires a bit more thought. It calls
5 for reduction in the growth rates of weather-sensitive peak demand. On its face this
6 means goals for the reduction of the demand attributable to certain specific end uses, such
7 as air conditioning, space heating, swimming pool heating, commercial space
8 conditioning, and certain other commercial end uses, whose usage or performance
9 depend on ambient temperature, humidity, wind speed and so on.¹⁶

10 The Commission may wish to set specific goals for reducing the peak load from
11 those weather sensitive end uses or it may prefer to set overall peak demand goals. If the
12 Commission wishes do so *and* adopts my recommendation to hold subsequent
13 proceedings in this docket (see response to Issue 12 below in this testimony), I
14 recommend that it defer setting goals for weather sensitive end uses to that proceeding
15 and direct utilities to identify and add to their revised studies any additional end uses and
16 measures that exist for such end uses.

17 **Q. So, with respect to energy goals and peak demand goals, are both equally**
18 **important? And how should the Commission address differing levels of achievement**
19 **by utilities across those goals?**

¹⁶ While I will not go into detail here, it is worth noting that certain aspects of supply-side electricity consumption have a weather-sensitive peak demand. Some examples are in the T&D sector, such as the energy consumed by the fans that cool large transformer and the increase in resistance of wires as the ambient temperature rises. In the generation sector, some parasitic loads at generating stations increase with ambient air temperature, and the overall thermal cycle efficiency of many types of non-renewable generators declines with higher ambient air or water temperatures.

1 A. Both kinds of goal have important impacts on the public interest, but I
2 recommend the Commission pay the most attention to utility performance against the
3 Commission's energy goals if there is ever a tension between the two kinds of
4 performance. By statute, reducing CO₂ emissions is a policy goal of the State of Florida.
5 For a given fuel mix, CO₂ emissions from the electric industry are primarily driven by the
6 quantity of electric energy produced. Therefore, mitigation of GHG emissions is best
7 addressed through energy goals, rather than demand goals.

8 **Q. You and other NRDC-SACE witness have recommended the Commission**
9 **require use of the TRC test for screening DSM resources. Do you recommend any**
10 **adjustments to that test?**

11 A. Yes, I recommend three adjustments to the TRC test.

12 The first has to do with the inclusion of values for carbon costs in the avoided cost
13 of energy and capacity to be used in design, field screening and evaluation of utility
14 energy efficiency programs and in goal setting. I have recommended specific numeric
15 values for that adjustment elsewhere in this testimony.

16 Second, I recommend an adder of 10% to the avoided cost of transmission and
17 distribution, reserves and ancillary services within the TRC calculation to represent the
18 non-energy benefits of avoiding those requirements, such as land use impacts. I
19 recommend that the Commission direct that these adjustments be applied in addition to
20 the other quantifiable benefits from DSM, and that they be used when calculating TRC
21 values for specific DSM measures and programs in both program design and field
22 screening, as well as for goal setting, for program evaluation and for evaluating the cost-
23 effectiveness of the overall portfolio of a utility's DSM programs. This is comparable to

1 the way external costs of supply-side resources are recognized, for example, in
2 Vermont.¹⁷

3 Third, I recommend that the costs of DSM measures and programs be reduced by
4 10% prior to being used in the TRC calculation to reflect their lower risk compared to
5 supply-side alternatives. In parallel to my first adjustment, I recommend that the
6 Commission direct that this adjustment be applied as a reduction to the sum of the costs
7 of DSM, and that it be used when calculating TRC values for specific DSM measures and
8 programs in both program design and field screening, as well as for goal setting, for
9 program evaluation and for evaluating the cost-effectiveness of the overall portfolio of a
10 utility's DSM programs.

11 **Q. What is the basis for your recommendation of a 10% reduction to DSM**
12 **program and measure costs to represent non-energy benefits of DSM in measure**
13 **and program screening and evaluation?**

14 A. I have discussed the risk avoidance benefits and hedging benefits of utility energy
15 efficiency programs relative to supply-side resources elsewhere in this testimony. Here, I
16 will only discuss one additional perspective on this matter.

17 DSM programs may not always be 100% successful, but compared to supply-side
18 resources they offer immense risk reduction benefits for ratepayers and utility
19 shareholders, alike. For example, energy efficiency can help reduce the risks associated
20 with fossil fuels and their inherently unstable price and supply characteristics and avoid

¹⁷ This percentage adder approach to factoring environmental costs into resource evaluation was widely used in the 1990s and usually applied equally to avoided costs of generation and T&D. *See*, for example, Vt. Public Service Board Final Order in Docket 5270, 1990; S. Stoft, J. Eto and S. Kito, *DSM Shareholder Incentives: Current Designs and Economic Theory*, Lawrence Berkely Laboratories, 1995. More recently in the western states, the emphasis for generation externalities has been on pricing carbon emissions, but the percentage adder approach remains valid for non-generation avoided costs that impose external costs on society in areas of land use, habitat intrusion, scenic and tourism effect, and so on.

1 the costs of unanticipated increases in future fuel prices. As discussed by NRDC-SACE
2 witness Wilson in his prefiled testimony, FPL has claimed in its nuclear plant need
3 determination that fuel diversity is desirable, particularly when it reduces rate sensitivity
4 to fuel costs. Generally, energy efficiency has zero sensitivity to fuel costs making it
5 superior to nuclear generation in that regard.

6 Energy efficiency can also reduce the risks associated with environmental
7 impacts, by reducing a utility's environmental impacts and helping utilities and their
8 ratepayers avoid the hard to predict costs of complying with potential future
9 environmental regulations, such as CO₂ regulation. Energy efficiency can improve the
10 overall reliability of the electricity system by reducing peak demand at those times when
11 reliability is most at risk and by slowing the rate of growth of electricity peak and energy
12 demands and giving utilities more time and flexibility to respond to changing market
13 conditions, while moderating the "boom-and-bust" effect of competitive market forces on
14 generation supply.¹⁸ In addition, energy efficiency can be generally less risky than
15 supply-side alternatives because DSM programs are modular and easily adjustable as
16 circumstances change, plus each measure installed delivers benefits beginning
17 immediately, unlike power plants that deliver no benefits at all unless and until they are
18 completely built; uncertainties in load forecasts, capital costs of new generation,
19 permitting delays and so on are types of planning risk that burden supply-side options but
20 not DSM resources.

¹⁸ Steven Nadel, Fred Gordon and Chris Neme, *Using Targeted Energy Efficiency Programs to Reduce Peak Electrical Demand and Address Electric System Reliability Problems*: ACEEE 2000, <http://www.aceee.org/pubs/u008.htm>; Regulatory Assistance Project, *Efficient Reliability: The Critical Role of Demand-Side Resources in Power Systems and Markets*, prepared for the National Association of Regulatory Utility Commissioners, June 2001.

1 I consider a 10% downward adjustment to DSM costs a reasonable proxy for the
2 cost of those risks.¹⁹ Ten percent is a commonly use contingency reserve for major
3 construction projects and, so, is a reasonable proxy for at least one of the many risks
4 borne by supply-side resources and not by DSM programs. (Some generation-related
5 projects, such as nuclear decommissioning projects) are planned with contingency factors
6 of 25% or more.)

7 **Q. You have advocated here for several Commission actions, but then**
8 **recommended that those actions be deferred to a later proceeding in this docket or**
9 **another. Why is that?**

10 A. Time is of the essence; prompt action is required of all involved—utilities,
11 interveners, Commission—because of looming new generation investments.²⁰ However,
12 the current recession gives Florida some chance of avoiding the creation of lost
13 opportunities by having new construction/remodeling programs out the door by winter
14 09. Even though Florida is a leader in the area of building codes utility electric efficiency

¹⁹ There are various ways of treating these risk reduction benefits in resource selection. To minimize the regulatory burden, I have proposed the simplest of those: application of a percentage discount to the cost of DSM. That is the approach utilized in Vermont since 1990. Vt. PSB Final Order in Docket 5270. More complicated methods for addressing this issue are widely used by firms of all kinds in their internal planning. Roschelle, A., Steinhurst, W., Peterson, P., & Biewald, B. (2004). *Long Term Power Contracts: The Art of the Deal*. Public Utilities Fortnightly (August), 56-74. One of those methods is the use of risk-adjusted discount rates. See, for example, Mark Bolinger and Ryan Wiser, *Balancing Cost and Risk: The Treatment of Renewable Energy in Western Utility Resource Plans*, LBNL-58450, available at <http://eetd.lbl.gov/EA/EMP>. (“Increasingly, analysts are calling attention to the benefits of renewable energy as a hedge against electricity sector risks. In particular, renewable energy may be viewed as a valuable contributor to a generation portfolio due to its ability to mitigate natural gas price risk and the risk of future environmental regulations, most notably the risk of future carbon regulation (see, e.g., Wiser et al. 2005; Bolinger et al. 2005; Wiser et al. 2004; Awerbuch 1993, 2003; Hoff 1997; Cavanagh et al. 1993).”) The complex Monte Carlo analyses that form the basis of the Northwest Power and Conservation Council discussed elsewhere in this testimony are another approach to the same problem. These methods have much to recommend them in terms of objectivity and transparency and have been used in Washington, Nevada, California, Idaho and other jurisdictions, but their adoption would require the Commission to first undertake a lengthy proceeding to determine the risk tolerance of ratepayers, which is one reason I have recommended a streamlined approach.

²⁰ See, for example, FPL 2009-2018 *Ten-Year Power Plan Site Plan*, pp. 7 ff.

1 programs can procure DSM resources well above the levels of efficiency in building
2 codes.

3 **Q. Do you have any other recommendations in regard to energy efficiency**
4 **programs?**

5 A. Yes, I have two. The first highlights the importance of avoiding the creation of
6 lost opportunities in the course of delivering utility energy efficiency programs and
7 explains some of the standards that the Commission should impose to prevent that
8 outcome. The second relates to provision of energy efficiency services to certain hard-to-
9 reach customer groups and explains some of the standards that the Commission should
10 impose to ensure equitable treatment of those customers and to avoid losing out on the
11 efficiency savings available in their homes and businesses.

12 **Q. Please explain your first additional recommendation.**

13 A. Utility energy efficiency programs, as for any other utility expenditure or
14 investment, should be prudently managed and deliver least cost service. Two important
15 policies are necessary to ensure that outcome.

16 First, utility energy efficiency programs should be designed and implemented to
17 minimize "lost opportunities." Lost opportunities occur when efficiency measures are not
18 installed when it is most cost-effective to do so (e.g., the construction of a new building
19 or facility, building renovations, and the purchase of new appliances or equipment).

20 Second, programs should be designed and implemented to minimize "cream
21 skimming." Cream skimming occurs when only the most cost-effective efficiency
22 measures are installed, even though additional, higher-cost measures would be cost

1 effective. Cream skimming can lead to lost opportunities, because revisiting a customer
2 to install the remaining measures may involve prohibitive transaction costs.

3 While this is not a program design proceeding, I bring this issue to the
4 Commission's attention because of one of the decision rules adopted by FEECA
5 utilities—their omission of measures with participant paybacks of less than two years.
6 The two-year payback criterion for screening measures has the potential to create lost
7 opportunities. Once the overhead has been spent to enroll a customer in an audit or
8 custom measure program or otherwise, deliberately omitting any cost effective measure
9 prevents least cost resource acquisition and is, therefore, imprudent management, as well
10 as contrary to Florida's least cost service policy. Adoption by the utilities of such an
11 arbitrary and self-defeating policy suggests to me that the Commission would be wise to
12 take the precaution of explicitly requiring that utility energy efficiency programs be
13 designed and delivered in a manner that prevents cream skimming or the creation of lost
14 opportunities. I also recommend that the Commission establish goals that are based on
15 potential studies not tainted with such errors and require that utility energy efficiency
16 programs (1) adhere to comprehensive approaches that improve energy efficiency of
17 entire buildings or industrial processes, rather than just address single measures or
18 technologies, and (2) include a full menu of services, including incentives, marketing,
19 training, technical assistance, and education on a number of end use applications (such as
20 lighting, appliances, HVAC systems, and improvements to the building envelope)..

21 **Q. Please explain your second additional recommendation.**

22 A. Equity demands proper treatment of hard-to-reach customers, including those on
23 limited incomes, small businesses, and others. Specifically, the Commission should

1 require that utility energy efficiency programs (or additional, special programs) be
2 designed such customers be designed and implemented so as to ensure that such
3 customers' needs are met in ways the work for them, not the average customer.
4 Comments in the testimony of FEECA utilities in this proceeding indicate a lack of
5 sensitivity to this requirement and lead me to spell out in some detail here the policy on
6 hard to reach customers that I recommend the Commission adopt and require utilities to
7 follow in their energy efficiency programs. The Commission should also establish goals
8 that are based on potential studies not tainted with such errors.

9 **Q. What do you mean by "hard-to-reach" customers?**

10 A. By hard-to-reach customers I mean:

- 11 (1) Residential electricity users who rent their residences from persons other than kin
12 (defined in a manner appropriate to Florida law and society), trusts operated by
13 and for the benefit of the users, or the users' legal guardians,
14 (2) Commercial electricity users who rent their business property from persons other
15 than the users' owners, parent companies, subsidiaries of their parent companies,
16 their own subsidiaries, or trusts operated by and for the benefit of the same;
17 (3) Residential or commercial electricity users who traditionally fail to engage in
18 energy efficiency or demand response programs because of one or more severe
19 barriers beyond those experienced by average residential or commercial
20 customers in a utility's service area.

21 By "barrier," I mean any physical or non-physical necessity, obligation, condition,
22 constraint, or requisite that obstructs or impedes electricity user participation in energy
23 efficiency or demand response programs. Barriers may include but are not limited to

1 language, physical or mental disability, educational attainment, utility meter type,
2 economic status, property status, or geography.

3 **Q. Policy do you recommend to the Commission in regard to utility energy**
4 **efficiency programs for hard-to-reach customers?**

5 A. I recommend that the Commission policy be that utilities are required to address
6 programs for limited-income customers and hard-to-reach customers so as to assure
7 proportionate energy efficiency programs are deployed in these customer groups despite
8 higher barriers to energy efficiency investments. The Commission may wish to allow
9 programs targeted to low-income or hard-to-reach customers to meet lower threshold
10 cost-effectiveness results than other programs or be enhanced in other ways to ensure that
11 those customers are not left out.

12 **Q. Please summarize the key conclusions in your testimony.**

13 A. Certainly. The FEECA utilities' analysis of technical and achievable DSM
14 potential is woefully inadequate and fails to comply with Florida statutes as an expert
15 working in the field of utility resource planning would understand them. The
16 Commission should reject the FEECA utilities' proposed goals and adopt the interim
17 percentage savings I recommend in this testimony. In view of the many flaws in those
18 utility analyses, the Commission should undertake a more reasoned and consistent
19 potential study and economic analysis across the jurisdictional utilities before setting any
20 final goals. The Commission should ensure that the statutory change in cost-benefit test
21 definitions enacted recently is adhered to by the utilities. The Commission should act in
22 its goal setting and oversight of utility energy efficiency programs and expenditures with

1 a clear understanding that the roles of demand-side renewable energy and customer
2 incentives in the goals require discreet and specific analysis.

3 Among the bases for those conclusions and recommendations are the
4 demonstrated underestimate of the technical potential by at least 8%, illogical and totally
5 improper use of the Participant Cost Test, utility reliance on the RIM test in the face of
6 clear direction from the Legislature to the contrary, and the imposition of arbitrary and
7 pointless restrictions on measures with less than a 2 year payback. For the Commission to
8 take final action on DSM goal setting on such a flimsy foundation would be a huge and
9 possibly irreparable disservice to the people of Florida.

10 **Q. Does that conclude your testimony at this time?**

11 **A. Yes.**

1 **BY MR. JACOBS:**

2 **Q.** Dr. Steinhurst, do you have a summary of your
3 testimony?

4 **A.** Yes, I do.

5 **Q.** Would you offer that now?

6 **A.** Thank you for the opportunity to appear before
7 you here today. I began my review of this case from the
8 perspective of 23 years as the lead technical witness
9 for a state consumer advocate, followed by six more
10 years testifying for consumer advocates around North
11 America and for private organizations such as AARP.

12 Unfortunately all we had to work from was a
13 study of achievable potential that relied on assumptions
14 well outside the bounds of standard utility practice.
15 Based on problems with the FEECA witness prefiled goals,
16 including problems identified by Witnesses Wilson and
17 Mosenthal, I concluded it was not practical to try to
18 adjust or correct the utility energy efficiency goal
19 estimates and that I needed to start from scratch.

20 I will explain how I developed my recommended
21 goals and how they benefit Floridians and ratepayers as
22 a whole.

23 I developed a set of goals consistent with,
24 even if not derived from, the Itron technical potential
25 study. I relied on two pieces of information to do

1 that. First, the Itron technical potential study and,
2 second, my knowledge of what utilities, both inside and
3 outside Florida and both those new to DSM and those
4 experienced in DSM, have been able to deliver.

5 Based on my knowledge of what utilities have
6 routinely been able to deliver, I concluded that
7 1 percent of retail sales per year was a reasonable
8 lower bound on energy efficiency goals for a state whose
9 Legislature has declared, quote, that it is critical to
10 utilize the most efficient and cost-effective
11 demand-side conservation systems to protect the health,
12 prosperity and general welfare of the state and its
13 citizens, unquote.

14 I used that lower bound to calculate specific
15 numeric goals for each utility, using the best
16 information available and allowing for a reasonable
17 ramp-up period. I compared those savings goals to the
18 adjusted Itron technical potential and concluded that my
19 numerical goals were reasonable.

20 In evaluating proposed goals, I considered
21 benefits to Floridians to be paramount, and will explain
22 why my recommended goals deliver the greatest benefits
23 to them.

24 To begin with, the TRC Test is the only choice
25 that ensures benefits to all Floridians and to

1 ratepayers as a whole and ensures that customers as a
2 whole are better off, as called for by *Florida Statute*.

3 With regard to the benefits of my recommended
4 goals for ratepayers as a whole, I would first note that
5 the program participants, especially low income and
6 elderly customers, will see real savings immediately.
7 Nonparticipants will also see real savings soon and for
8 years to come, possibly even immediately. Those who do
9 not participate in formal programs will need to carry
10 out only minimal self-help savings to net out ahead of
11 the game. Systemwide benefits for all customers will
12 kick in gradually whenever there is an expensive power
13 line upgrade or new generator that can be avoided.

14 EE -- energy efficiency programs far exceed
15 supply-side expenses in creating jobs as well and
16 increasing the size of the state economy as a whole,
17 floating nonparticipants' boats as well.

18 I'd like to note another benefit to ratepayers
19 as a whole. Energy efficiency delivers serious bill
20 reductions to at-risk customers, by which I mean limited
21 income households, the elderly and the disabled, as well
22 as to small businesses. Those customers see more
23 affordable heating and cooling of residences and so more
24 disposable income for food and medicine. This support
25 for well-being in turn saves the state and all taxpayers

1 money by reducing the burden on public assistance and
2 healthcare systems. Energy efficiency also acts as a
3 hedge against volatile market prices for power and
4 generating fuels. Thank you.

5 **MR. JACOBS:** Madam Chair, we tender Dr.
6 Steinhurst for cross-examination.

7 **COMMISSIONER EDGAR:** Thank you.

8 Mr. Burnett?

9 **CROSS EXAMINATION**

10 **BY MR. BURNETT:**

11 **Q.** Dr. Steinhurst, good afternoon. Do you happen
12 to have a copy of your deposition exhibit transcript?

13 **A.** I do.

14 **Q.** Okay. And you do have your prefiled
15 testimony?

16 **A.** I do.

17 **Q.** Thank you. Dr. Steinhurst, I would commend to
18 you that if your recollection of what you said in those
19 two forums is vivid, we will breeze through this.

20 Dr. Steinhurst, do you agree with me that in
21 discussing your testimony, you used several descriptive
22 terms and phrases to describe it; correct?

23 **A.** Perhaps. Maybe you could point me to them.

24 **Q.** Sure. For example, in several instances in
25 your testimony you refer to some of your opining as

1 hypothetical, do you not?

2 **A.** I don't recall one way or the other. That
3 would certainly not be unusual for policy testimony.

4 **Q.** Sure. Well, specifically on Page 6, Line 19,
5 you ask this Commission to consider a hypothetical
6 energy efficiency matter, do you not?

7 **A.** Yes, I do.

8 **Q.** And on Page 7, Line 4, you ask this Commission
9 to consider two more hypothetical measures, do you not?

10 **A.** Yes. I, excuse me, yes, I do. Those are
11 offered for the purpose of illustrating the technical
12 terms that I employed.

13 **Q.** Yes, sir. And on Page 10, Line 3 of your
14 testimony, you say that your recommendation for
15 Florida's, Florida economy's first line of defense is,
16 quote, hypothetical at this point, do you not?

17 **A.** I disagree with that interpretation.

18 **Q.** Well, let me actually read what you say. You
19 say on Page 10, "Energy efficiency measures and programs
20 would then become the Florida economy's first line of
21 defense. This may be a hypothetical at this point, but
22 I recommend that the Commission consider such benefits,"
23 and you go on there. Did I read that correctly?

24 **A.** You did. But I would need to clarify the
25 reference for the word "this" on Line 3. The word

1 "this" in that sentence refers not to energy efficiency
2 measures or programs or the fact that they would be
3 Florida economy's first line of defense, but to the
4 situation described on Page 9, Lines 17 through 20, or
5 17 through 22, I guess, and then onto the first two
6 lines of Page 10.

7 Q. Thank you, Dr. Steinhurst. And if we turn to
8 Page 5 of your prefiled testimony, a reader can see
9 examples of other instances where you use hypothetical
10 words like air quality benefits, quote, "are likely," at
11 Line 1. At 5 you say, quote, "there may be situations."
12 Line 10 you say, "there is likely to exist." Line 12
13 you say, "they are projected to be substantial." And
14 then Line 19 you say, "may create." Would you agree
15 with me?

16 A. I would not agree that the word "likely" and
17 the other words you referenced constitute hypotheticals.
18 They are expressions of my expert opinion with regard to
19 the consequences of a particular hypothetical condition.

20 Q. And in fact, Dr. Steinhurst, you have
21 qualified some of your testimony as, quote, "highly
22 preliminary placeholder inputs that are subject to later
23 refinement," have you not?

24 A. Yes. In the context of recommending that the
25 Commission adopt interim goals, direct the utilities to

1 conduct improved analyses of DSM potential and file
2 revised permanent goals.

3 Q. And, Dr. Steinhurst, in fact when I asked you
4 why you picked 1 percent for your proposed goal that
5 you've told the Commission about in your summary, you
6 told me you picked it because it was a nice round
7 number, didn't you?

8 A. I did. And I explained later in my deposition
9 that what I meant by that was that I selected an easy to
10 understand value at the lower bound of the range of
11 reasonableness I had identified.

12 Q. Dr. Steinhurst, now changing topics a little
13 bit, in your summary that you just gave the Commission
14 you talked about some of the things you did do. I'd
15 like to talk to you about some of the things that we
16 agree that you did not do. For example, you did not
17 perform any analysis specific to Progress Energy
18 Florida, did you?

19 A. Not that I recall.

20 Q. And you did not perform any analysis for any
21 other of the FEECA utilities beyond reading some
22 portions of their prefiled testimony in this case, did
23 you?

24 A. Not individually.

25 Q. And you did not read all of Mr. Masiello's

1 testimony, did you?

2 **A.** I read the portion that was relevant to my
3 testimony.

4 **Q.** And you'd give me that same answer with regard
5 to the other FEECA utilities, would you not?

6 **A.** Yes, I would.

7 **Q.** Nor did you read all of Itron's testimony and
8 exhibits in this case, did you?

9 **A.** Same answers.

10 **Q.** Nor were you involved with participating in or
11 providing advice to the Collaborative that was formed
12 for the purposes of this docket; correct?

13 **A.** I was retained approximately June 4th and am
14 not aware that there were any Collaborative activities
15 after that date. So I think the answer is yes.

16 **Q.** Yes, sir. And prior to filing your testimony
17 in this case, you did not read any of the *Florida*
18 *Administrative Code* to see if there were any rules that
19 may be applicable to this goal setting docket, did you?

20 **A.** Can you show me where in my deposition I said
21 that?

22 **Q.** Yes, sir. Page 7, Line 16 I say: "Okay. And
23 have you, prior to filing your testimony in this case
24 have you reviewed any of the *Florida Administrative Code*
25 rules?"

1 Your answer at Line 19, "No."

2 **A.** I believe that was -- yes, that was correct at
3 that time.

4 **Q.** And prior to filing your testimony in this
5 case, you did not analyze what the dollar per kilowatt
6 hour impact on monthly residential electric bills would
7 be if the PSC accepts your proposal, did you?

8 **A.** No.

9 **Q.** And in fact you did not do any other sort of
10 quantitative analysis on rate impacts to the FEECA
11 utilities if your proposal is accepted, did you?

12 **A.** Not at that time.

13 **Q.** And prior to filing your testimony you also
14 did not do anything to determine whether there, whether
15 there were any legal restrictions on utilities using
16 certain kinds of units in their avoided cost
17 calculations for DSM cost-effectiveness, did you?

18 **A.** Certain kinds of what?

19 **Q.** Costs. Certain kinds of avoided -- using
20 certain kinds of avoided cost calculations for DSM
21 cost-effectiveness, did you?

22 **A.** I'm not clear on what you refer to by avoided
23 cost calculations.

24 **Q.** Hang on one second.

25 Page 36 of your deposition, I asked you, "Did

1 you do any inquiries before filing your testimony as to
2 whether this" -- and what I mean by "this" is what is
3 reflected there in Lines 3 to 5 on Page 8 of your
4 testimony -- "would be permissible under Florida law?"
5 That's where you're talking about avoided cost
6 calculations should be used against nuclear units.

7 And then on Page 37 you finally tell me, on
8 Lines 1 to 2, "But the specific answer to your question
9 is, no, I did not." Did I read that correctly?

10 **MR. JACOBS:** Madam Chair, as we did then, we
11 would interpose an objection that this calls for
12 Dr. Steinhurst to give a legal opinion. And we believe
13 that his, his opinions in this docket are not based on
14 his legal opinion.

15 **COMMISSIONER EDGAR:** Mr. Burnett?

16 **MR. BURNETT:** Yes, ma'am. I only asked him
17 did he do anything to determine that, not to give any
18 legal opinion. But in the interest of time, I'll be
19 happy to move on.

20 **BY MR. BURNETT:**

21 **Q.** Dr. Steinhurst, you have not performed any
22 specific analysis on what supply-side resources could be
23 avoided or deferred by DSM in Florida, have you?

24 **A.** That is not correct.

25 **Q.** Okay. Well, if you would turn to Page 38 of

1 your testimony, of your deposition where I asked you,
2 "Have you performed any specific analysis on what
3 supply-side resources could be avoided or deferred in
4 Florida?" Your answer at Line 8, "No."

5 Did I read that correctly?

6 **A.** Yes, you did.

7 **Q.** And at least at the time of your deposition
8 you did not know what the Commission's target reserve
9 margin for the FEECA utilities is, did you?

10 **A.** No.

11 **Q.** And although you claim that DSM programs have
12 the potential to create what you call green jobs in
13 Florida, you have not prepared any studies on what green
14 jobs may be available in the future for Florida, have
15 you?

16 **A.** Not a study, no.

17 **Q.** And while you talk about the issue of energy
18 audits in your testimony, you have not conducted any
19 specific study or analysis of what the FEECA utilities
20 are currently doing with respect to energy audits, have
21 you?

22 **A.** No.

23 **Q.** And while you discuss the issue of DSM
24 programs reaching what you call hard to reach and low
25 income customers, you have not offered up any specific

1 programs that may work to reach those customers in
2 Florida, have you?

3 **A.** No. I express the policy position, or rather
4 a policy recommendation.

5 **Q.** And, Dr. Steinhurst, while you take the
6 position that on a national basis there are numerous
7 types of DSM programs, some good and some bad, as you
8 say, you have not endeavored to review those programs
9 and delineate which good programs would conceptually
10 work in Florida, have you?

11 **A.** Since this is a goal setting proceeding, no, I
12 have not.

13 **Q.** Nor have you performed any detailed DSM
14 program design work for Florida utilities, have you?

15 **A.** Same answer.

16 **Q.** And while you claim in your testimony that DSM
17 programs can be used to hedge against fuel costs, you
18 have not performed any studies or analysis that
19 addresses this issue as it relates to Florida, have you?

20 **A.** I've conducted studies and analysis that
21 address this issue in general, and I believe that those
22 studies would be applicable to Florida, all things being
23 equal.

24 **Q.** Well, thank you. And, again, my question was
25 you've not done that as it relates specifically to

1 Florida, have you?

2 **A.** In my opinion, studies of general
3 applicability do apply to Florida. If your question is
4 have I conducted a study that applies only to Florida,
5 the answer is no.

6 **Q.** And, similarly, while you allege in your
7 testimony that DSM programs can help the environment,
8 increase people's well-being and give people more
9 disposable income, you have not performed any studies or
10 analysis as to whether increasing DSM in Florida would
11 actually lead to any of those benefits, have you?

12 **A.** Again, I've performed many studies that
13 demonstrate those conclusions as a general matter. I
14 have not performed studies that do so specifically with
15 regard to Florida, but I have assisted colleagues with
16 studies of that nature that were specific to Florida.

17 **Q.** Dr. Steinhurst, changing topics again, you
18 claim in this case that you performed something you call
19 a, quote, "meta analysis review of resource planning
20 efforts broadly." Correct?

21 **A.** Yes.

22 **Q.** And this --

23 **A.** This, I use that term as a general
24 characterization of the approach I took to developing
25 the 1 percent savings target.

1 **Q.** Correct, Dr. Steinhurst. And this meta
2 analysis review consisted of you taking the Itron
3 technical potential study and reading it in conjunction
4 with Witness Wilson's adjustments to that study and
5 Witness Mosenthal's criticism of that study and then
6 applying your experience to that information; correct?

7 **A.** In general terms. The details were not
8 exactly that way.

9 **Q.** Well --

10 **A.** Or rather there are additional details beyond
11 what you've said.

12 **Q.** But as you say in your deposition when you
13 gave that exact same answer, you said so that is the
14 process you asked about in general overview terms;
15 correct?

16 **A.** Yes. I believe that was a preliminary
17 question and answer.

18 **Q.** Okay. Well, you of course, Dr. Steinhurst,
19 will have to logically agree with me that if you relied
20 on any of Witness Wilson's adjustments to the Itron
21 technical potential study without making any
22 modifications to those as part of your meta analysis and
23 it turns out that Witness Wilson's adjustments were
24 incorrect, your use of his adjustments would necessarily
25 be correct also, wouldn't they?

1 **MR. JACOBS:** Madam Chair, I object, multiple,
2 but I think the primary one is it's a compound question,
3 and I think it may have been asked and answered.

4 **COMMISSIONER EDGAR:** Break it down,
5 Mr. Burnett.

6 **MR. BURNETT:** I'll move along, Madam Chair.

7 **BY MR. BURNETT:**

8 **Q.** Dr. Steinhurst, you also referenced your, you
9 called it, I believe, 28 years of utility resource
10 planning activities that you used in your meta analysis
11 as well as something you relied on; correct?

12 **A.** Yes.

13 **Q.** And as I often ask before this Commission,
14 your 28 years of experience isn't something that I could
15 download from your brain on a CD and put it up on a
16 screen and look at it for accuracy, is it?

17 **A.** What was the question?

18 **Q.** Never mind, sir. We'll get, we'll see if we
19 can get closer to lunch.

20 Now turning to your prefiled testimony again,
21 on Page 9, roughly to all the way, all the way to about
22 Page 13, you provide several opinions on what you call
23 shortcomings in the way the FEECA utilities handled
24 other benefits of DSM or externalities in establishing
25 the, establishing the benefits of energy efficiency;

1 correct?

2 **A.** Yes.

3 **Q.** Yet with respect to the alleged shortcomings
4 you discuss in this section of your testimony, you have
5 not performed any specific analysis or studies that are
6 specific to Florida to support your allegations, have
7 you?

8 **A.** I will give you the same answer as I did
9 earlier to similar questions.

10 **Q.** That would be a correct?

11 **A.** The answer I would give is that I have
12 conducted studies of general applicability with regard
13 to those issues but not with regard to Florida
14 specifically, except that I have assisted colleagues on
15 studies that were specific to Florida.

16 **Q.** Well, and, and on Page 14 of your prefiled
17 testimony, going all the way over to the top of Page 19,
18 you provide a discussion there on what you call other
19 system benefits to energy efficiency that the FEECA
20 utilities did not allegedly consider in their analysis.
21 But, again, you did not perform any quantitative
22 analysis that was Florida-specific to support your
23 assertions on these pages, did you?

24 **A.** With the same qualifications that I used in my
25 immediately preceding answer, correct.

1 **Q.** And in fact, Dr. Steinhurst, you told me in
2 your deposition that, that much of your assertions on
3 these pages as they relate specifically to Florida are
4 based on your observations to Florida as a visitor and
5 your general knowledge about the state, didn't you?

6 **A.** I would not deny having factored in my
7 personal observations of end use technologies in various
8 parts of the state that I have visited. I relied
9 primarily on my knowledge of the nature of Florida's
10 industry and economy and demographics and other hard
11 facts about the state.

12 **Q.** Moving on, Dr. Steinhurst, to a new topic, I
13 think it's established here you're not a lawyer, and I'm
14 not asking you for any legal opinions and I don't want
15 you to give me any. But in your nonlegal opinion as an
16 expert testifying in this case, do you agree with me
17 that when a legislative body writes a statute dealing
18 with your expertise, DSM and energy efficiency, that
19 legislative body should use language that is clear and
20 direct rather than language that is vague and ambiguous?

21 **MR. JACOBS:** Madam Chair, I object. Legal
22 cause. In spite of his rather exquisite efforts to
23 avoid so, I think it does still call for it.

24 **MR. BURNETT:** Madam Chair, again, I'm asking
25 him as someone who engages in not only reading

1 apparently other states' statutes but ours here in
2 Florida and opining on them. Again, I'm asking if he
3 has opinions should legislatures writing those do so in
4 a manner that's vague and ambiguous or clear and
5 concise. I think anyone with walking-around sense could
6 answer that.

7 **COMMISSIONER EDGAR:** Mr. Burnett.

8 **MR. BURNETT:** I'm sorry, ma'am.

9 **COMMISSIONER EDGAR:** I suggest we move on.

10 **MR. BURNETT:** Yes, ma'am.

11 **BY MR. BURNETT:**

12 **Q.** Well, let's, let's do something that we can
13 agree on, Dr. Steinhurst. You agree with me that
14 legislatures do like to put things in plain language
15 when drafting a statute, don't you?

16 **A.** Legislators do whatever --

17 **MR. JACOBS:** Excuse me. Now we've graduated
18 from just him doing this --

19 **COMMISSIONER EDGAR:** Well, and I apologize for
20 interrupting, but I missed, I missed the question. I
21 apologize. I, I just missed it. So I'm going to ask
22 you to repeat for my benefit.

23 **MR. BURNETT:** Yes, ma'am.

24 **BY MR. BURNETT:**

25 **Q.** The question was, in fact, you agree with me

1 that legislatures like to put things in plain language
2 when drafting a statute, don't you?

3 **A.** No.

4 **MR. JACOBS:** And, ma'am, and my objection is
5 that that graduates from just him giving his legal
6 opinion to him giving an opinion about what legislatures
7 do when they make laws. So same objection.

8 **MR. BURNETT:** Madam Chair, this question was
9 actually asked in his deposition without objection, and
10 it's in the record, if that helps. But if it's your
11 pleasure, I can certainly move on.

12 **COMMISSIONER EDGAR:** It is.

13 **MR. BURNETT:** Yes, ma'am.

14 **BY MR. BURNETT:**

15 **Q.** Now you contend that the recent amendments to
16 the FEECA statutes in Florida require the PSC to use the
17 TRC and Participant Tests as the primary
18 cost-effectiveness test, don't you? And if you don't,
19 then I can eliminate these questions.

20 **A.** I do.

21 **Q.** But in your review of the FEECA statutes in
22 Florida, you didn't see any specific cost-effectiveness
23 test mentioned by name, did you?

24 **A.** Correct.

25 **Q.** And you admit that based on your review and

1 analysis of those FEECA statutes, you did not see
2 anything in your opinion that would have prevented the
3 Florida Legislature from using language like, "PSC, use
4 the TRC test from now on," did you?

5 **MR. JACOBS:** I'm sorry. Object. Speculation.
6 Calls for speculation.

7 **MR. BURNETT:** Madam Chairman, he just admitted
8 he's offering opinions as to what FEECA requires. He
9 takes the opinion that it requires this Commission to
10 use the TRC. And I'm now asking him --

11 **COMMISSIONER EDGAR:** I'm going to give you the
12 opportunity to rephrase.

13 **MR. BURNETT:** Yes, ma'am.

14 **BY MR. BURNETT:**

15 **Q.** Dr. Steinhurst, you admit that in your review
16 of the FEECA statutes you didn't see anything at all
17 that would have prevented the Legislature from using
18 explicit language in naming a test by name, did you?

19 **MR. JACOBS:** It sounds like the same question.

20 **COMMISSIONER EDGAR:** This one I'm going to
21 allow.

22 **MR. JACOBS:** Thank you.

23 **COMMISSIONER EDGAR:** Thank you.

24 Can you answer the question? Do you need to
25 have it repeated?

1 **THE WITNESS:** I believe I can answer the
2 question.

3 **COMMISSIONER EDGAR:** Thank you.

4 **THE WITNESS:** I did not see any provision in
5 the statute that would have prevented the Legislature
6 from writing the statute in a different manner, but that
7 seems to me to be a logical impossibility. It's my
8 expert opinion that the plain language of the statute
9 with regard to costs and benefits to ratepayers as a
10 whole is the logical equivalent of the TRC Test and no
11 other test.

12 **BY MR. BURNETT:**

13 **Q.** Dr. Steinhurst, switching to my last topic,
14 you would agree with me that in your testimony you
15 compared the FEECA utilities to what you call, quote,
16 "the leading electric utilities in the country."
17 Correct?

18 **A.** I'd like to see the exact wording.

19 **Q.** Sure. Page 29 of your prefiled testimony,
20 beginning at Line 17. Line 19 you use, quote, "the
21 leading electric utilities in the country." Do you see
22 that?

23 **A.** I'm there now. Those lines don't make a
24 comparison specifically. They state what in my opinion
25 the leading electric utilities do. Elsewhere on, in

1 that response I make a comparison.

2 Q. I see. So, so we agree that you do make that
3 comparison. And in your deposition we talked about a
4 term that one often hears when making comparisons of
5 things called apples to apples, did we not?

6 A. Yes. You asked me to define that term.

7 Q. Correct. And your definition of apples to
8 apples is as follows, "A comparison of two things done
9 in a manner that treats them in a similar way in all
10 relevant aspects." Correct?

11 A. Yes.

12 Q. But despite your very well-phrased definition
13 of apples to apples, you told me in your deposition that
14 your comparison of the FEECA utilities to what you call
15 the leading electric utilities in the country was not an
16 apples to apples comparison; correct?

17 A. I'd like to see the specific language.

18 Q. Sure. If we turn to Page 52 of your
19 deposition, Line 17, I asked you, "And with respect to
20 making that comparison again using your definition,
21 what, if anything, have you done to ensure that your
22 comparison in that regard was apples to apples?"

23 You told me, "I have two responses. First, in
24 this particular question and answer, an apples to apples
25 comparison is not what is called for." Correct?

1 **A.** Yes.

2 **Q.** And after you told me an apples to apples
3 comparison was not called for, you went on to tell me
4 that you nonetheless considered any distinguishing
5 factors between the two groups of utilities and did not
6 find them impactful, didn't you?

7 **A.** And did not find them what?

8 **Q.** Impactful, meaningful.

9 **A.** I'm sorry. I don't see that.

10 **Q.** Well, if you would turn to Page 53 of your
11 deposition transcript, Line 6, you say, "My second
12 response is that based on my experience in this field, I
13 considered what factors distinguished the FEECA
14 utilities from the leading utilities in the country that
15 are referred to here and I reached the conclusion that
16 in terms for potential for cost-effective and achievable
17 energy savings, that potential for the FEECA utilities
18 would equal or exceed the potential for other leading
19 utilities to the whole."

20 Did I read that correctly?

21 **A.** Yes, you did.

22 **Q.** And when I asked you where your analysis of
23 your consideration of those distinguishing factors were
24 located, you first told me that it was in your
25 testimony, didn't you?

1 **A.** Yes. That was a misrecollection.

2 **Q.** That's right. And in fact when I questioned
3 you further, you admitted that such analysis was not in
4 your testimony, didn't you?

5 **A.** Yes.

6 **Q.** And with respect to some of the states that
7 you suggest have good DSM models to compare Florida to,
8 you agree with me that some of those states are
9 deregulated with unbundled generation, transmission and
10 distribution; correct?

11 **A.** Yes.

12 **Q.** And deregulated electric utilities with
13 unbundled services are not exactly the same as regulated
14 utilities with bundled services, are they?

15 **A.** No, they are not. But the demand-side
16 management opportunities may be identical.

17 **MR. BURNETT:** Thank you, Madam Chair.

18 **COMMISSIONER EDGAR:** Thank you. OUC, any
19 questions for this witness?

20 **MR. PERKO:** No questions.

21 **COMMISSIONER EDGAR:** No questions from OUC or
22 JEA. Thank you.

23 Ms. Kaufman?

24 **MS. KAUFMAN:** Yes. Thank you, Madam Chair. I
25 just have a couple.

CROSS EXAMINATION

BY MS. KAUFMAN:

Q. Good afternoon, Dr. Steinhurst.

A. Hello.

Q. I am Vicki Kaufman. I'm here on behalf of the Florida Industrial Power Users Group. And I just really have a question or two for you.

If you could turn to Page 4 your direct testimony.

A. I'm there.

Q. And in that question that begins on Line 5, you're talking about your concerns about the way in which avoided, in which utility avoided cost estimates were prepared by the utilities; correct?

A. Yes.

Q. And then on Line 9 you say it's hard to determine the specifics as to what the utilities did; correct?

A. Yes.

Q. From your testimony there, does that mean that you cannot tell if all the FEECA utilities were performing their calculations in the same way?

A. No. It means that I could not tell what each of them was doing.

Q. So you couldn't tell one way or the other

1 whether they were doing it the same way or whether they
2 were not?

3 **A.** That's right. In discovery materials, in
4 discovery responses provided since this testimony was
5 filed I was able to learn a bit more about how some of
6 the utilities performed their avoided cost analysis.

7 **Q.** Would it be true that, at least from what you
8 know, that they are not all doing it in the same way?

9 **A.** Well, I know for a fact that two of the FEECA
10 utilities are using an avoided plant concept based on an
11 integrated gas combined cycle plant, and another is
12 using an avoided cost concept based on a combustion
13 turbine, a single cycle combustion turbine. So I know
14 there are at least some differences.

15 **Q.** In your role did you look at the utilities'
16 RIM calculations at all?

17 **A.** Only conceptually. The numerical examination
18 was carried out by Mr. Mosenthal.

19 **MS. KAUFMAN:** Thank you. Thank you, Madam
20 Chair.

21 **COMMISSIONER EDGAR:** Other questions from
22 staff?

23 **MS. BROWNLESS:** Excuse me.

24 **COMMISSIONER EDGAR:** Okay. I was under the
25 misimpression that this was a jointly sponsored witness.

1 **MS. BROWNLESS:** Oh, no, ma'am.

2 **MR. JACOBS:** Oh, no. I'm sorry. No, ma'am.

3 **COMMISSIONER EDGAR:** Okay. I thought I heard
4 you say that. Then my apologies. Ms. Brownless.

5 **MS. BROWNLESS:** Thank you.

6 **CROSS EXAMINATION**

7 **BY MS. BROWNLESS:**

8 **Q.** Can you turn to Page 35 of your testimony,
9 please.

10 **A.** 35?

11 **Q.** Yes, sir.

12 **A.** I'm there.

13 **Q.** Okay. And in this, Pages 35 and the following
14 Page 36, you discuss Issue 10, which deals with
15 demand-side renewable energy systems, right?

16 **A.** Yes.

17 **Q.** And goals for those systems.

18 **A.** Yes.

19 **Q.** Okay. On Lines 7 through 11 you talk about an
20 illustrative cost-benefit analysis; is that right?

21 **A.** Yes.

22 **Q.** Okay. Has that illustrative cost-benefit
23 analysis been provided to the Commission?

24 **A.** I believe it was provided as a discovery
25 response. I do not know whether it's part of the group

1 exhibits put in by staff or others.

2 Q. That was a discovery response to the Florida
3 Public Service Commission staff?

4 A. I don't recall who asked for the document.

5 Q. Thank you. You reference on Lines 23 Section
6 377.601(2)(h)(i); is that correct?

7 A. Yes.

8 Q. Okay. And where you indicate that the state
9 policy is to encourage the research, development,
10 demonstration and application of alternative energy
11 resources, particularly renewable energy resources.

12 A. Yes.

13 Q. Does solar technology fall within the
14 definition of renewable energy resources?

15 A. Excuse me?

16 Q. Does solar technology fall within the
17 definition of renewable energy resources?

18 A. Absolutely.

19 Q. Have you had an opportunity to review
20 Mr. Spellman's testimony?

21 A. To some extent, yes.

22 Q. Okay. Are you familiar with the fact that he
23 is recommending each investor-owned utility to set aside
24 a pot of money for R&D for solar projects?

25 A. Yes. I don't consider that a -- I mean, that

1 could be an appropriate policy, but I don't consider it
2 to be equivalent to my recommendation.

3 Q. If a pot of money as recommended by
4 Mr. Spellman were set aside, would you --

5 MR. BURNETT: Madam Chair, I'm sorry. I would
6 object. The witness has testified that this is not part
7 of his, his recommendation, and now she's continuing to
8 ask about Mr. Spellman's recommendations to a pot of
9 money.

10 COMMISSIONER EDGAR: Ms. Brownless?

11 MS. BROWNLESS: Well, I'm responding to his
12 testimony on Page 36, Lines 6 through 9 and also
13 10 through 14. But I can rephrase my question.

14 COMMISSIONER EDGAR: Okay. Let's try that.

15 BY MS. BROWNLESS:

16 Q. Okay. As I read your testimony on Lines
17 10 through 13, you indicate that if goals were set, then
18 there would be market transformation benefits; is that
19 correct? I'm looking at Lines 11 through 13.

20 A. What I say on those lines is that long-term
21 market transformation benefits would likely flow from
22 the Commission making renewable technology, demand-side
23 renewable technology a priority.

24 Q. And what do you mean by market transformation
25 benefits?

1 **A.** I mean changes in the commercial arrangements
2 in the state, the public understanding of the measures
3 here in the state, and other factors that would alter
4 the market for solar renewable technologies in a manner
5 that would make them easier for customers to acquire,
6 make them more readily available, perhaps bring the
7 costs down.

8 **Q.** Okay. Would the goals, setting separate goals
9 in your opinion include offering incentives?

10 **A.** I would prefer to see goals set by the
11 Commission with regard to penetration or quantity of the
12 resource acquired rather than goals regarding the amount
13 of money spent or the type of incentive offered. I
14 understand that setting Commission goals or issuing
15 Commission directives on those other matters, such as
16 budgets or incentive levels, can be useful policies, but
17 my preference would be to set a target for actual
18 megawatts deployed.

19 **Q.** Okay. In terms of market transformation
20 benefits, would a set pot of money being allocated to
21 solar be better than no goals and no pot of money?

22 **A.** In general terms, yes, I would want to see
23 such a monetary set-aside accompanied by some standards
24 that would ensure that the money would be well spent.

25 **Q.** Okay. So is it fair to say then based on your

1 testimony that such a set-aside would assist in the
2 accomplishment of the intention of Section 377.60?

3 **MR. BURNETT:** Madam Chair, I object on two
4 grounds. Now she's asking for legal interpretations,
5 specifically mentioning a statute to this witness. And
6 also this witness's opinions with this regard are
7 contained on 15 lines on one page of his testimony, so
8 I'd also object to friendly cross and bolstering.

9 **COMMISSIONER EDGAR:** Ms. Brownless?

10 **MS. BROWNLESS:** We can withdraw the question.
11 That's fine.

12 **COMMISSIONER EDGAR:** Okay.

13 **MS. BROWNLESS:** That's it for me. Thank you.

14 **COMMISSIONER EDGAR:** All right. Thank you.

15 Now are there questions from staff?

16 **MS. FLEMING:** We have no questions.

17 **COMMISSIONER EDGAR:** No questions.

18 Questions from the bench? Commissioner Skop.

19 **COMMISSIONER SKOP:** Thank you, Madam Chair.

20 Good afternoon, Mr. Steinhurst. If I could
21 turn your attention back to Page 35, please, Lines
22 10 through 13. Can you briefly explain the analysis
23 that was done with respect to demand-side PV? I think
24 that you mentioned it did not pass the TRC, but you talk
25 about the Participant Test. So if you could briefly

1 elaborate on that, I'd appreciate it.

2 **THE WITNESS:** Yes, I'd be happy to. We
3 considered an installation made in one of two years,
4 2010 and 2015, and we used a prototype technology. I
5 believe it was either 2 or 2.5 kilowatts of photovoltaic
6 panels with associated supporting equipment. And we
7 developed an estimate of the capital cost, the tax
8 incentives available, the amount of power that would be
9 produced by such a unit installed in the State of
10 Florida, the avoided energy and capacity benefits based
11 on the avoided cost figures supplied by one of the FEECA
12 utilities. And we also factored in some carbon costs,
13 avoided carbon costs as well.

14 We took those values and for each of the two
15 start years compared the stream of annual costs and
16 benefits on present value basis. And we did that twice
17 for each start year: Once looking at the participant
18 benefits; in other words, the retail rate reduction seen
19 by the participating customer, the amount of money that
20 they would spend after incentives and tax credits and so
21 on, and compared that participant's costs and savings.
22 And then we did it a second time using the TRC Test to
23 compare the total cost of the equipment, including
24 incentives against the savings at the, in power costs
25 and carbon costs at the utility level.

1 **COMMISSIONER SKOP:** Okay. If I could stop you
2 there.

3 **THE WITNESS:** And as I explain in my
4 testimony --

5 **COMMISSIONER SKOP:** Okay.

6 **THE WITNESS:** -- the Participant Test was
7 almost passed in 2010 and was passed in 2015, while the
8 TRC Test was not passed for either start date, unless
9 Florida state tax incentives were included as a
10 deduction from the cost of the equipment, in which case
11 the measures did pass the TRC Test.

12 **COMMISSIONER SKOP:** Okay. And that's what I
13 wanted to further elaborate on. Would it be correct to
14 understand that, that the convertible investment tax
15 credit under the federal economic stimulus package was
16 included in your first screen before Florida incentives
17 were applied?

18 **THE WITNESS:** The federal incentive was
19 included every time. The state incentive was not
20 included in the TRC tests to begin with, but then we did
21 a sensitivity analysis where we did include the state
22 incentive.

23 **COMMISSIONER SKOP:** Okay. And I recognize
24 that those are not in themselves unlimited. So, again,
25 I just wanted to flesh that out.

1 Can you also, beginning on Line 16 through 19,
2 talk about the participant -- the passing of the, the
3 passing of the Participant Test and your conclusions
4 with respect to the legislative intent?

5 **THE WITNESS:** Yes, sir. With regard to the
6 Participant Test we determined that, taking into account
7 the available incentives, for a 2010 installation the
8 participant would be very close to breaking even.
9 There's a small fractional difference in the cost and
10 benefits, small enough that I personally think that many
11 customers would, would be interested in installing the
12 technology. And doing the same test for a 2015 start
13 date, we found that the Participant Test was passed
14 easily.

15 Now what that implies to me with regard to the
16 Florida Statute that's referenced here is that it would
17 take very little in the way of utility incentives or --
18 to effectively encourage the demonstration and
19 application of this alternative energy resource, namely
20 photovoltaic panels of a residential size.

21 **COMMISSIONER SKOP:** Okay. And then if I could
22 ask you -- and, Madam Chair, I just have a few more
23 questions after this. But if I could ask you to
24 specifically read Lines 21 through 25 of your direct
25 filed testimony on Page 35, please.

1 **THE WITNESS:** You're asking me to read that
2 out loud?

3 **COMMISSIONER SKOP:** Yes, please.

4 **THE WITNESS:** "Alternatively, a small goal now
5 to build infrastructure and public awareness for future
6 full deployment could be deemed reasonable, given the
7 language of Florida Statute 377.601(2)(h)(i), which says
8 that State policy is to, 'Encourage the research,
9 development, demonstration and application of
10 alternative energy resources, particularly renewable
11 energy resources.'"

12 **COMMISSIONER SKOP:** Thank you, Dr. Steinhurst.
13 And just for the record, you're not an attorney;
14 correct?

15 **THE WITNESS:** That is correct.

16 **COMMISSIONER SKOP:** Okay. But that is your
17 professional interpretation of that statutory provision?

18 **THE WITNESS:** That is my understanding of how
19 an expert in my field would apply the language in the
20 statute.

21 **COMMISSIONER SKOP:** Okay. Thank you.
22 With respect to I guess the discussion this morning,
23 Ms. Brownless has suggested that the primary
24 recommendation under your testimony would be to
25 establish a separate pot of funding for demand-side

1 renewable systems. But am I correct to understand that
2 on Lines 21 through 25, if that separate pot of money
3 were not available, then doing something alternatively
4 on a smaller scale might facilitate the legislative
5 intent?

6 **THE WITNESS:** I'm sorry to disagree with you,
7 but that's not my recollection of how I answered her
8 question.

9 My recollection is that I said my preference
10 would be to set a megawatt resource acquisition target
11 rather than a monetary set-aside, but that a monetary
12 set-aside or some other directive with regard to
13 incentives from the Commission could also serve to
14 encourage market transformation and advance the goals
15 set out in this state policy language.

16 **COMMISSIONER SKOP:** Okay. So let me try and
17 rephrase that. And, again, we've had lengthy days of
18 testimony. So my understanding is, from your position
19 is that you set a numerical megawatt goal in lieu of
20 establishing a separate pot of money. Am I correct to
21 have heard that?

22 **THE WITNESS:** Yes.

23 **COMMISSIONER SKOP:** Okay.

24 **THE WITNESS:** And I would accept some of the
25 alternatives that I discussed earlier --

1 **COMMISSIONER SKOP:** Okay.

2 **THE WITNESS:** -- in lieu of that, but that
3 would not be my preference.

4 **COMMISSIONER SKOP:** Okay. But absent either
5 one of those, whether it be a numerical target goal or a
6 separate funding pool, alternatively on Lines 21 through
7 25 would it be correct to assume or could it be
8 interpreted based on your testimony that doing something
9 on a smaller scale might be a reasonable alternative?

10 **THE WITNESS:** Well, I didn't say anywhere
11 whether the scale of my recommendation should be large
12 or small. I think it should be commensurate with the
13 state of the market and the size of the available
14 resource. But with that caveat, I would agree that
15 something might be better than nothing.

16 **COMMISSIONER SKOP:** Okay. And with respect
17 again in the context of Lines 21 through 25 of your
18 prefiled testimony on Page 35, could that alternative
19 potentially include putting solar PV on Florida's public
20 schools?

21 **THE WITNESS:** That's a more detailed concept
22 than I've had a chance to think about. If there were an
23 appropriate method for moving towards that objective,
24 it's something the Commission could consider. I'm not
25 able to make a recommendation on that score sitting here

1 today.

2 **COMMISSIONER SKOP:** Okay. So I guess, if I
3 understood your response, your analysis that you
4 performed was more on a high level abstract concept
5 rather than particular implementation strategy?

6 **THE WITNESS:** Abstract in the sense of it
7 being fairly general, but concrete and objective in the
8 sense of looking at a very specific piece of technology,
9 as it would have costs and benefits here in Florida for
10 a specific utility.

11 **COMMISSIONER SKOP:** Thank you. And just in
12 summation, I guess bringing this back to my comments
13 yesterday, the point that I was attempting to make
14 yesterday regarding the hypothetical goal of placing PV
15 solar on Florida's K through 12 public schools was that
16 in 2008 alone four of the five Florida IOUs spent
17 \$278 million, subject to check, on energy conservation
18 program costs. In comparison, the analysis I presented
19 yesterday, essentially you could put 8 KW of solar PV on
20 every one of Florida's existing K through 12 public
21 schools for the sum of \$161 million.

22 So, in summary, I guess my comments yesterday
23 were not meant to criticize the IOUs. In fact, I
24 commend the great progress that has been made to date.
25 But in any goal setting exercise there's always room for

1 looking at establishing priorities, looking at new ways
2 of doing things.

3 And, again, what I was trying to respectfully
4 suggest, given the concerns about mitigating ratepayer
5 impact, was that this might be readily accomplished by
6 freeing up existing constant dollars for programs with
7 low penetration rates and redirecting those fundings
8 towards maybe trying to do more in terms of things that
9 have these collateral benefits, such as educational
10 value and such. And, again, I'll leave that to the
11 utilities.

12 But, again, in goal setting I feel it's
13 incumbent upon me as one of five Commissioners to just
14 express my opinion. And I think that there has been
15 great progress. FPL has put solar on schools. Progress
16 has. I believe our other IOUs have done that also.
17 That's a good thing. I'm just merely -- the
18 challenges -- can we find a way to do more of it?

19 So, again, enough said. I just wanted to
20 clarify my comments and --

21 **COMMISSIONER EDGAR:** Commissioner, do you have
22 questions for this witness?

23 **COMMISSIONER SKOP:** No.

24 Thank you, Dr. Steinhurst.

25 **COMMISSIONER EDGAR:** Thank you.

1 Commissioner McMurrrian.

2 **COMMISSIONER McMURRIAN:** Thank you, Chairman.
3 I'm making a mess up here.

4 Mr. Steinhurst, I was interested in the part
5 of your testimony where you were talking about the
6 shortcomings, and I kind of note tongue in cheek that I
7 can't say it with as much passion as Mr. Burnett. But
8 it's that section of your testimony, it's around Page
9 10, and I'm particularly interested in the part where
10 you talk about DSM for at-risk citizens.

11 **THE WITNESS:** Yes.

12 **COMMISSIONER McMURRIAN:** And you say on Line
13 15 and 16, your testimony says that programs can be
14 fielded that are feasible for these customers and
15 attractive to them. And to me that suggests that you
16 think there are programs that could meet a Participant
17 Test for at-risk citizens. Are there programs that you
18 could share with us that would perhaps meet RIM and/or
19 TRC that would be aimed at at-risk citizens, and can you
20 talk about some of those for me?

21 **THE WITNESS:** I can't offer any suggestions
22 that would be consistent with the RIM Test.

23 **COMMISSIONER McMURRIAN:** Okay.

24 **THE WITNESS:** In my experience, hardly any
25 worthwhile energy efficiency program passes the RIM

1 Test, no matter how valuable it is under any of the
2 other tests.

3 But in terms of providing insight into how
4 programs can be beneficial for renters and manufactured
5 housing dwellings, I can give you a couple of thoughts
6 on that score, if you'd like.

7 **COMMISSIONER McMURRIAN:** Sure. Go ahead.

8 **THE WITNESS:** Okay. With regard to renters
9 and in some instances manufactured housing occupants,
10 one of the biggest barriers are access to capital, time
11 and information barriers for, at least for those renters
12 who are, who are employed. And the barrier that's
13 distinctive to renters and some types of manufactured
14 housing occupants is what's called the split incentive
15 barrier.

16 If you picture someone moving into an
17 apartment and wishing to improve the energy efficiency
18 in the apartment, they can start by changing screw-in
19 lightbulbs perhaps, but they would very quickly run into
20 a limitation where the appliances, the building shell,
21 the window treatments and so on, the weather stripping,
22 all belong to the landlord.

23 The landlord has an incentive that may be
24 focused on the first cost, in other words, not having to
25 invest more money than necessary from the landlord's

1 perspective, while the occupant is concerned with the
2 monthly electric bill. So the incentives are split.
3 The occupant has part -- has the incentive that relates
4 to the bill and the landlord has the incentive that
5 relates to the capital costs.

6 **COMMISSIONER ARGENZIANO:** I'm sorry. Madam
7 Chair, could I ask the speaker to please speak into the
8 mike a little louder?

9 **COMMISSIONER EDGAR:** Sure. Thank you,
10 Commissioner.

11 Yeah, just a little forward.

12 **THE WITNESS:** I will do my best.

13 **COMMISSIONER ARGENZIANO:** Thank you. Thank
14 you.

15 **THE WITNESS:** Okay. So we have the split
16 incentive situation where the renter has the incentive
17 that comes from having to pay the bill every month, and
18 the landlord has an incentive from trying to keep down
19 the investment cost for any upgrades or maintenance.

20 And programs I've seen that are very
21 successful in dealing with that put together a package
22 where, of measures and financing terms, rebates and so
23 on that are designed to attract the landlords and result
24 in savings for the occupant. The same issue and
25 solution applies also to small businesses, many of which

1 are in rented or short-term leased properties.

2 Manufactured housing has some different
3 characteristics. There's a bit of a split incentive
4 even if the occupant owns the mobile home or the
5 manufactured home, because they often rent the ground on
6 which it stands, which can put a crimp into things like
7 foundation improvements.

8 But, again, programs can be put together at
9 the state level, at the utility level to optimize the
10 measures that are ready to go as soon as the crew gets
11 to the site for energy conservation in manufactured
12 housing. And that can be fine-tuned to reflect whatever
13 vintage of manufactured housing is prevalent in a given
14 area.

15 So with attention and care to the details and
16 who has what incentive, it's possible to put together
17 programs that can be very powerful for those renters and
18 manufactured housing occupants.

19 **COMMISSIONER McMURRIAN:** Okay. And I guess
20 one final question, Madam Chair.

21 Is there any state in particular that's got
22 some programs like that that would be a good example?
23 And I realize at this stage we're looking at setting
24 goals, we're not looking at individual programs so much,
25 but is there a state that has information or that's been

1 a good model about some programs with respect to renters
2 and -- I guess renters in either case?

3 **THE WITNESS:** Yes. I personally reviewed and
4 signed off on when I was a regulator on programs of that
5 type in the State of Vermont.

6 **COMMISSIONER McMURRIAN:** Vermont.

7 **THE WITNESS:** And I believe that most of the
8 states in the Northeast have similar activities
9 underway.

10 **COMMISSIONER McMURRIAN:** Okay. Thank you very
11 much, Mr. Steinhurst.

12 Thank you, Madam Chair.

13 **COMMISSIONER EDGAR:** Thank you.

14 Questions on redirect?

15 **MR. JACOBS:** Thank you, Madam Chair. Very
16 briefly.

17 **REDIRECT EXAMINATION**

18 **BY MR. JACOBS:**

19 **Q.** Dr. Steinhurst, you were asked questions in
20 your deposition and I think earlier regarding the
21 National Action Plan for Energy Efficiency.

22 **A.** Yes, I was.

23 **Q.** Could you explain what that is and your role
24 in it?

25 **A.** Certainly.

1 **MR. BURNETT:** Objection. Beyond the scope of
2 cross. I didn't ask him a single question about the
3 National Action Plan.

4 **COMMISSIONER EDGAR:** Mr. Jacobs.

5 **MR. JACOBS:** Let's go to that.

6 **BY MR. JACOBS:**

7 **Q.** You were asked questions regarding your
8 distinction of leading -- regarding how you
9 distinguished leading utilities; isn't that correct?
10 We're over on Page -- I lost my -- I thought I had
11 marked it.

12 Do you -- you do recall being asked questions
13 from your deposition regarding how you distinguish
14 leading companies, is that correct, leading utilities?

15 **A.** Yes, I do.

16 **Q.** Do you have a copy of your deposition there?

17 **A.** I do.

18 **Q.** Could you turn with me over to Page 106?

19 Actually not there yet. Turn over to Page -- yes, 108.

20 **A.** I'm there.

21 **Q.** Go with me down to Line 21.

22 **A.** Yes, I see that.

23 **Q.** Do you see that question and answer exchange
24 there? Do you recall that exchange during your
25 deposition?

1 **A.** Yes, I do.

2 **Q.** Was that relating to this whole question of
3 how you distinguished leading utilities and leading
4 programs?

5 **A.** It is.

6 **Q.** And what was your answer to that question
7 there?

8 **A.** I referred the questioner to Chapter 6 of the
9 National Action Plan for Energy Efficiency.

10 **Q.** And that's included in your answer here; is
11 that correct?

12 **A.** I beg your pardon?

13 **Q.** And that's included in your answer to this
14 question here; correct?

15 **A.** Yes, it is.

16 **Q.** Now could you tell us what the National Action
17 Plan is and your role in it?

18 **COMMISSIONER EDGAR:** Hold on. We have an
19 objection pending. And I asked you to respond to
20 Mr. Burnett's --

21 **MR. JACOBS:** I'm sorry.

22 **COMMISSIONER EDGAR:** That's okay. That's all
23 right. I'm hungry too, so. If you could please respond
24 to Mr. Burnett's objection.

25 **MR. JACOBS:** I'm laying a foundation for the

1 response to his questioning regarding his first topic on
2 cross.

3 **COMMISSIONER EDGAR:** Mr. Burnett.

4 **MR. BURNETT:** Yes, ma'am. My question was did
5 he do anything to make sure his comparison of these
6 leading utilities were apples to apples, the FEECA
7 utilities. I believe Mr. Jacobs' question was: Please
8 describe your involvement in the National Action Plan.

9 **COMMISSIONER EDGAR:** In this instance I agree
10 with Mr. Burnett. I'm not seeing the link.

11 **MR. JACOBS:** Let me be clear then. Let me be
12 very clear. I will go right to that point.

13 **BY MR. JACOBS:**

14 **Q.** How did you reconcile this apples to apples
15 comparison with the leading (phonetic) utility programs
16 that you were questioned on earlier?

17 **A.** I identified the features of the Florida
18 economy demographics and energy supply and energy use
19 sectors that might differ from those in other, in
20 leading utility programs, and considered each one to
21 determine whether it would make the FEECA utilities more
22 or less likely to have comparable savings or leave them
23 unchanged.

24 In general, the conclusion I reached in each
25 case was that for most programs, most energy efficiency

1 programs, the FEECA utility differences from the leading
2 utilities would actually make --

3 **MR. BURNETT:** Madam Chair? Excuse me. Madam
4 Chair?

5 **COMMISSIONER EDGAR:** Mr. Burnett.

6 **MR. BURNETT:** Again, I'll have to object to
7 this as outside of the scope of his testimony. As I
8 elucidated in my cross-examination, I asked this witness
9 where his analysis was. He originally stated in his
10 testimony, then admitted that it was not in his
11 testimony. And he even goes on to say in his deposition
12 that there's no particular documentation of his thought
13 process at all. So now he would be offering testimony
14 that would be surrebuttal and certainly outside of
15 anything that he has done in this case.

16 **COMMISSIONER EDGAR:** Mr. Jacobs?

17 **MR. JACOBS:** If I may? There was free rein
18 and I think wide latitude given to, to contrasting
19 Dr. Steinhurst's prefiled testimony with his testimony
20 and his deposition, and I believe both are a part of the
21 record.

22 And in the context of resolving the legitimate
23 question that Mr. Burnett asked, we're simply asking now
24 that he give the response that was given in his
25 deposition to this very line of questioning.

1 Now it's outside the scope, I guess it's
2 outside the scope of maybe his direct, but absolutely
3 relevant to the answer to the question that I thought
4 was being sought on direct. How did he do the analysis
5 of the apples to apples comparison? I thought that was
6 exactly the answer that was being given here just now.

7 **COMMISSIONER EDGAR:** Ms. Helton.

8 **MS. HELTON:** Madam Chairman, as I understand
9 the use that Mr. Burnett had of his -- Mr. Steinfeld --
10 I'm sorry, Steinhurst's deposition was for impeachment
11 purposes and only for impeachment purposes. So it seems
12 to me that we are going afield here of what was the
13 scope of Mr. Steinhurst's cross-examination.

14 **COMMISSIONER EDGAR:** I concur.

15 **MR. JACOBS:** We'll move on.

16 **BY MR. JACOBS:**

17 **Q.** Dr. Steinhurst, would you go with me to Page
18 31 of your prefiled testimony, please.

19 Earlier you were questioned about what you had
20 done in the way of any Florida-specific analysis to
21 support your goals; is that correct?

22 **A.** Yes.

23 **Q.** Would you go with me to Line 13 on Page 31 of
24 your testimony. Do you recall these, this testimony?

25 **A.** Yes, I do.

1 **Q.** Could you summarize what it states?

2 **MR. GUYTON:** I'm sorry. Could I, could I just
3 ask for a rephrasing of the question? I'm not -- is he
4 just asking to summarize his direct testimony?

5 **COMMISSIONER EDGAR:** And actually, Mr. Jacobs
6 --

7 **MR. JACOBS:** In the interest of time --

8 **COMMISSIONER EDGAR:** -- I wasn't, I wasn't
9 exactly sure what the question was either. Maybe the
10 witness was, but I wasn't, so if you'd just try again.

11 **MR. JACOBS:** We'll walk through it. In the
12 interest of time I wanted to just cover this very
13 generally, but I'll walk through it.

14 **COMMISSIONER EDGAR:** I appreciate that.

15 **BY MR. JACOBS:**

16 **Q.** Okay. Would you read us, Dr. Steinhurst,
17 would you read for us Lines 13 through 23 of your
18 prefiled direct testimony?

19 **A.** "The tables in the Exhibit WS-1 are formatted
20 in the manner requested under Issues Number 8 and 9 in
21 the Staff Issues List with one modification. Because I
22 based my numeric goals on data in the FEECA utility
23 Ten-Year Site Plans, and because those plans do not
24 disaggregate seasonal peak demands by customer class in
25 the way that the Staff Issues List does, I was only able

1 to provide aggregate seasonal peak demand savings
2 goals."

3 Q. Thank you. So is it fair to say that your
4 analysis was founded on the Florida-specific data?

5 MR. BURNETT: Objection. Leading.
6 Mischaracterizes evidence.

7 BY MR. JACOBS:

8 Q. On what basis were your goals founded then,
9 Dr. Steinhurst?

10 A. In part on the analysis that led me to adopt a
11 1 percent per year savings target and in part on FEECA
12 utility Ten-Year Site Plans, with the exception of FPUC,
13 which did not file one.

14 Q. Would you go with me to Page 32 of your
15 prefiled?

16 A. Yes.

17 Q. Beginning on Line 13, the sentence beginning
18 "Because," could you read from there to Line 17?

19 A. "Because the most recent Ten-Year Site Plans
20 provide forecasts only through 2018, it was necessary to
21 extrapolate goals for 2019. I adopted forecast values
22 for 2019 electric energy sales and peak demands equal to
23 the 2018 company forecasts plus a percentage increase
24 over 2018 at the same rate as the increase from 2017 to
25 2018 in those forecasts."

1 **Q.** So in point of fact only your goals for 2019
2 were not directly based on Florida data, but they were
3 extrapolated from Florida data; is that correct?

4 **MR. BUTLER:** Objection. Leading.
5 Mischaracterization of evidence. Mr. Jacobs is
6 testifying.

7 **MR. JACOBS:** I'll restate.

8 **BY MR. JACOBS:**

9 **Q.** How would you characterize your goals for 2019
10 then?

11 **A.** They were, they were formed in the same way as
12 the goals for the other years except that the load
13 forecast on which, to which the 1 percent goal was
14 applied was extrapolated from earlier years.

15 **Q.** Thank you. Would you go with me to Page 7 of
16 your prefiled testimony.

17 **A.** Yes.

18 **Q.** Would you read for me beginning at Line
19 1 through Line 7?

20 **A.** "However, in the previous 2004 goal-setting
21 proceeding, FPL appears to have relied on an avoided
22 unit with an in-service date of June 1, 2007, (Petition
23 for Approval of Florida Power & Light Company's Standard
24 Offer Contract, December 5, 2003, Docket 031093). This
25 proceeding would also have covered the two hypothetical

1 measures I described above, but would have assigned them
2 each an approximately equal avoided capacity cost value
3 since they would both have been installed after the
4 effective date of the in-service date of the avoided
5 unit."

6 Q. Earlier there were some concerns about your
7 use of the word "hypothetical." Would you describe how
8 you resolved that issue in this discussion?

9 A. Well, in this particular paragraph the word
10 "hypothetical" refers to energy efficiency, to energy
11 efficiency measures of different lives and different
12 start dates for the purpose of illustrating a point, not
13 for making an actual recommendation to do anything.

14 Q. And in order to, and in order to address that
15 very concern, what did you do in this particular example
16 beginning -- well --

17 A. I'm not sure what you mean.

18 Q. Well, I believe you stated here very clearly
19 beginning from Lines 1, 2, 3 just what you did here.

20 A. Yes.

21 Q. You were -- in order to make the statement --
22 let me put it this way. In order to make the statement
23 that you made in Lines 1 through 3, what did you have to
24 review in order to make that statement?

25 A. Oh, I had to review --

1 **MR. GUYTON:** Objection. This is well beyond
2 the scope of cross-examination. This has nothing to do
3 with the hypothetical examples. This is just simply
4 mining for more detail the direct which this witness has
5 filed. He certainly could have done it in direct. It's
6 beyond the scope of cross or redirect.

7 **MR. JACOBS:** May I, Madam Chair? I'll accept
8 other counsel's objection, although we stated that
9 earlier. The -- there was a litany of examination on
10 cross regarding Dr. Steinhurst's hypotheticals,
11 conjectures and examples. We've only chosen to look at
12 one example here in his testimony. If need be, we could
13 go through the litany, but only, and only, I've chosen
14 to look at one example here where he explains his
15 background and analysis and then shows why he's trying
16 to do it, because of the very concern I thought counsel
17 was addressing, that maybe we were looking at
18 hypotheticals.

19 So this is an effort to directly respond to
20 the line of questioning. It's in his testimony, I
21 really don't have a need to lay it. We're all waiting
22 for lunch. I can withdraw the question.

23 **COMMISSIONER EDGAR:** Okay. Thank you,
24 Mr. Jacobs. I appreciate that cooperation, as well
25 noting also that we were, have been trying to

1 accommodate Mr. Steinhurst's time frame and we have gone
2 way beyond what I had been -- what I understood to be
3 the time frame that we would be working within, and our
4 court reporter needs a break and so do many of us. So
5 let's --

6 **MR. JACOBS:** Thank you. One final question
7 and we're done.

8 **COMMISSIONER EDGAR:** That would be great.
9 Thank you.

10 **BY MR. JACOBS:**

11 **Q.** Earlier I believe in your response to a
12 question you said that hardly any worthwhile programs
13 pass RIM Test. Just to clarify, do you recall what the
14 question was that you were responding to when you gave
15 that answer?

16 **A.** I was being asked if I could offer suggestions
17 for programs to help renters and manufactured housing
18 occupants that would pass the RIM Test and the
19 Participant Test.

20 **Q.** And so your statement was really within the
21 context of that question?

22 **A.** Oh, absolutely.

23 **MR. JACOBS:** Thank you. No further questions.

24 **COMMISSIONER EDGAR:** All right. Thank you.
25 Exhibits?

1 **MR. JACOBS:** We would move, of course, the
2 amended Exhibit 79, and I believe it was one -- I didn't
3 write it down, Madam Chair, but the errata sheet, which
4 was 170.

5 **COMMISSIONER EDGAR:** Let me get there.

6 **MR. JACOBS:** And the late-filed deposition
7 exhibit. Let me get the correct numbers for you.

8 **COMMISSIONER EDGAR:** Okay. Hold on. I think
9 we're there.

10 Ms. Fleming?

11 **MS. FLEMING:** The errata sheet was 169. The
12 late-filed depo exhibit was 170.

13 **COMMISSIONER EDGAR:** Okay. Let's start with
14 79. Any objections, concerns?

15 **MS. HELTON:** Madam Chairman, if we could just
16 reflect for the record that that was the amended Exhibit
17 79.

18 **MR. JACOBS:** Thank you. And we will provide
19 revised copies to the parties by in the morning.

20 **MR. BURNETT:** No objection.

21 **COMMISSIONER EDGAR:** Okay. With that
22 understanding then, revised Exhibit 79 is admitted into
23 the record.

24 (Revised Exhibit 79 entered into the record.)

25 That brings us to 169 and 170. Any

1 objections?

2 **MR. BURNETT:** No objection.

3 **COMMISSIONER EDGAR:** Okay. We'll enter
4 Exhibit 169 and 170 into the record.

5 (Exhibits 169 and 170 entered into the
6 record.)

7 Any other matters before Mr. Steinhurst is
8 excused? Seeing none. Okay.

9 Mr. Steinhurst, thank you.

10 **MR. JACOBS:** Thank you again, Madam Chair, for
11 your endurance, and the parties as well.

12 **COMMISSIONER EDGAR:** Thank you.

13 Mr. Steinhurst, thank you very much. Safe
14 travels.

15 Okay. We are going to go on lunch break. My
16 understanding, let me verify, is that when we come back,
17 we will revert back to the order of witnesses and begin
18 with Mr. Dean. Is that everyone else's understanding as
19 well?

20 Okay. Then -- and it's 2:00. We will come
21 back at -- does 3:00 work, Commissioners, staff? Okay.
22 We will come back at 3:00 and see how we can move
23 forward. We are on break.

24 (Transcript continues in sequence with Volume
25 6.)

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STATE OF FLORIDA)
 :
COUNTY OF LEON)

CERTIFICATE OF REPORTER

I, LINDA BOLES, RPR, CRR, Official Commission Reporter, do hereby certify that the foregoing proceeding was heard at the time and place herein stated.

IT IS FURTHER CERTIFIED that I stenographically reported the said proceedings; that the same has been transcribed under my direct supervision; and that this transcript constitutes a true transcription of my notes of said proceedings.

I FURTHER CERTIFY that I am not a relative, employee, attorney or counsel of any of the parties, nor am I a relative or employee of any of the parties' attorneys or counsel connected with the action, nor am I financially interested in the action.

DATED THIS 17th day of August, 2009.

Linda Boles
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