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April 9, 2021

ELECTRONIC FILING

Mr. Adam J. Teitzman, Commission Clerk Office of Commission Clerk Florida Public Service Commission 2540 Shumard Oak Boulevard Tallahassee, Florida 32399-0850

Re: Docket 20210034-EI, Petition for Rate Increase by Tampa Electric Company

Dear Mr. Teitzman:

Attached for filing on behalf of Tampa Electric Company in the above-referenced docket is the Direct Testimony and Exhibit of C. David Sweat.

Thank you for your assistance in connection with this matter.

(Document 6 of 34)

Sincerely,

I Jefry Wahlen

JJW/ne Attachment

cc: Richard Gentry, Public Counsel

Jon Moyle, FIPUG



BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION

DOCKET NO. 20210034-EI
IN RE: PETITION FOR RATE INCREASE
BY TAMPA ELECTRIC COMPANY

PREPARED DIRECT TESTIMONY AND EXHIBIT

OF

C. DAVID SWEAT

BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION 1 PREPARED DIRECT TESTIMONY 2 3 OF C. DAVID SWEAT 4 5 Please name, address, occupation, 6 Q. state your and employer. 7 8 My name is Cecil David Sweat. My business address is 702 9 Α. N. Franklin Street, Tampa, Florida, 33602. I am employed 10 by Tampa Electric Company ("Tampa Electric" or "company") 11 as Director of Renewable Energy. 12 13 14 Q. Please provide a brief outline of your educational background and business experience. 15 16 I have a bachelor's degree in Electrical Engineering and 17 a master's degree in Engineering Management from the 18 University of South Florida. Ι amа registered 19 Professional Engineer in the state of Florida. I have more 20 than 36 years of service with Tampa Electric working in 21 the Substation, Transmission, Distribution, Meter, Grid 22 23 Operations, Safety, Lighting, Vegetation Management, Skills Training and Renewable Energy areas. 24 25

Q. Have you previously testified or submitted written testimony before the Florida Public Service Commission ("Commission")?

A. Yes. I filed direct testimony in Docket No. 20000061-EI, which was a complaint against the company involving our commercial/industrial service rider. I have also participated in workshops regarding the company's storm preparedness plans and I participated in the agenda conference on Docket No. 20120038-EI, which involved the company's petition to modify its vegetation management plan.

Q. What are the purposes of your prepared direct testimony?

A. The purposes of my prepared direct testimony are to: (1) explain the company's plans to build 600 megawatts ("MW") of solar photovoltaic ("PV") generating facilities ("Future Solar") to serve its customers; (2) describe the Future Solar projects expected to be in service by December 1, 2021, December 1, 2022, and December 1, 2023, respectively; and (3) provide the projected installed costs for the projects.

Q. Have you prepared an exhibit to support your prepared

1		direct testimony?	
2			
3	A.	Yes. Exhibit No. C	CDS-1 was prepared under my direction
4		and supervision. Th	ne contents of my exhibit were derived
5		from the business r	ecords of the company and are true and
6		correct to the bes	st of my information and belief. It
7		consists of 12 docu	uments, as follows:
8			
9		Document No. 1	List of Minimum Filing Requirement
10			Schedules Sponsored or Co-Sponsored by
11			C. David Sweat
12		Document No. 2	Magnolia Solar Project Specifications
13			and Projected Costs
14		Document No. 3	Mountain View Solar Project
15			Specifications and Projected Costs
16		Document No. 4	Jamison Solar Project Specifications
17			and Projected Costs
18		Document No. 5	Big Bend II Solar Project
19			Specifications and Projected Costs
20		Document No. 6	Laurel Oaks Solar Project
21			Specifications and Projected Costs
22		Document No. 7	Riverside Solar Project Specifications
23			and Projected Costs
24		Document No. 8	Palm River Dairy Solar Project
25			Specifications and Projected Costs

	I	
1		Document No. 9 Big Bend III Solar Project
2		Specifications and Projected Costs
3		Document No. 10 Alafia Solar Project Specifications
4		and Projected Costs
5		Document No. 11 Wheeler Solar Project Specifications
6		and Projected Costs
7		Document No. 12 Dover Solar Project Specifications and
8		Projected Costs
9		
10	Q.	Are you sponsoring any of Tampa Electric's Minimum Filing
11		Requirements ("MFR") schedules?
12		
13	A.	Yes. I am sponsoring or co-sponsoring the MFR schedules
14		listed in Document No. 1 of my exhibit. The contents of
15		these MFR schedules were derived from the business records
16		of the company and are true and correct to the best of my
17		information and belief. MFRs B-11 and B-13 reflect the
18		Future Solar projects described in my testimony.
19		
20	Q.	How does your prepared direct testimony relate to the
21		prepared direct testimony of the company's other
22		witnesses?
23		
24	A.	My direct testimony describes the utility-scale solar

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generation projects for which cost recovery is requested,

as well as the projected in-service dates and installed costs per kW_{ac} . These costs are incorporated in the revenue requirement and Generation Base Rate Adjustment ("GBRA") amounts requested for 2022, 2023, and 2024, as described in the direct testimony of Tampa Electric witnesses A. Sloan Lewis and Jeffrey S. Chronister, respectively, the cost-effectiveness analysis presented by Tampa Electric witness Jose A. Aponte, and the proposed customer rates and miscellaneous charges submitted by Tampa Electric witness William R. Ashburn.

TAMPA ELECTRIC'S SOLAR PLANS

Q. Please describe the company's plan to install 600 MW of Future Solar.

A. As part of our strategy of transitioning to a cleaner, greener, generating portfolio, Tampa Electric plans to add 1.6 million solar modules in 11 new solar PV projects across its service territory in West Central Florida through 2023. This amounts to a total of 600 MW of costeffective solar PV energy, which is enough electricity to power more than 100,000 homes. When the projects are complete, about 14 percent of Tampa Electric's energy will come from the sun.

These solar additions are a continuation of Tampa Electric's long-standing commitment to clean energy. The company has long believed in the promise of renewable energy because it plays an important role in our energy future. As a member of the Emera family of companies, Tampa Electric is committed to transitioning its power generation to lower carbon emissions with projects that are cost-effective for customers. To learn more about how customers want Tampa Electric to invest in a cleaner, greener future, refer to the direct testimony of Tampa Electric witness Melissa L. Cosby.

As of January 2021, the company has 655 MW of cost-effective solar projects in its generation portfolio. The additional 600 MW of cost-effective solar PV will be added to the company's generating fleet in three tranches. Tranche One projects, consisting of 226.5 MW of solar generation, are planned to be in service by December 1, 2021. Tranche Two consists of 224 MW and four projects, which will be in service by December 1, 2022. Tranche Three, 149.5 MW of solar generation, includes three projects and will be in service by December 1, 2023.

Q. What benefits accrue to the company and its customers from the company's plans to build the Future Solar in 2021,

2022 and 2023?

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Α. There are several. First, we have just completed the SoBRA solar and are able to apply the experience we have gained building utility scale solar. Second, purchasing modules, trackers, inverters and generating step up transformers in-bulk has allowed us to procure this equipment favorable prices and enjoy economies of scale, which lowers the costs to our customers. Third, when possible, staging the construction of projects concurrently or one after another allows our contractors to efficiently manage their labor and equipment resources and minimize the costs they charge the company. Finally, we executed contracts to purchase inverters and tracking systems to secure the 26 percent Investment Tax Credit for all three Tranches. The ITC lowers the cost to our customers and requires all the assets to be in service by 2023.

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TRANCHE ONE PROJECTS

Q. Please describe the Tranche One solar projects.

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A. The Magnolia Solar Project ("Magnolia Solar"), Mountain
View Solar Project ("Mountain View Solar"), Jamison Solar
Project ("Jamison Solar") and Big Bend II Solar Project
("Big Bend II Solar") will be included in the first

tranche. The projects use a single axis tracking system and design to optimize energy output for each site's conditions. Magnolia Solar is a 74.5 MW project located in Polk Hillsborough Counties, Florida and on approximately 577 acres of land. Mountain View Solar is a 52.5 MW project located in Pasco County, Florida on approximately 359 acres of land. Jamison Solar is a 74.5 MWproject located in Polk County, Florida approximately 695 acres of land. Big Bend II Solar is a 25 MW project located in Hillsborough County, Florida on approximately 191 acres of land. My exhibit contains project specifics, a general arrangement drawing, and projected installed costs in total and by category for each project.

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Q. When does the company expect the Tranche One projects to begin commercial service?

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A. Based on the current engineering, permitting, procurement, and construction schedules, the company expects the projects to be complete and in service on or before December 1, 2021.

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Q. What arrangements has the company made to design and build the Tranche One projects? Α. company used а competitive process to The qualifications and experience and identify and select full-service solar developers, followed by contract date, three full-service negotiations. Τo solar developers have been selected to provide project development Engineering, Procurement, and and Construction ("EPC") services for the first tranche of Tampa Electric solar projects.

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Tampa Electric employed a Request for Information ("RFI") process to collect information from the bidders with qualifications, capabilities, respect their to experience as full-service solar developers. The RFI was provided to more than 10 companies with whom Tampa Electric had met or discussed the development construction of utility scale solar projects. Electric received 10 responses from the solar developers or solar EPC companies. The company used the information from the RFI responses to select a shortlist of six fullservice solar developers.

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The shortlisted developers were asked to provide pricing for solar PV projects that ranged in size from 25 to 75 MW. The pricing information was broken out for engineering and permitting, equipment, balance of system,

installation, and interconnection. The projects were based on sites that Tampa Electric has purchased or for which it has site control. The pricing evaluation was conducted during May 2020 and included interviews with each developer.

In addition, Tampa Electric employed a screening and due diligence process to select its solar sites that includes geotechnical studies, environmental surveys, and wetland delineation. Each of the Tranche One sites was evaluated and selected after considering environmental assessments, size of the project, proximity to Tampa Electric transmission facilities, cost of land, and suitability of the site for solar PV construction, and each site is located within the company's service territory.

After reviewing the qualifications, experience, safety record, and cost proposals from the EPC contractors, Tampa Electric executed contracts with a full-service solar developer for each Tranche One project.

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Tampa Electric selected Black & Veatch for the Magnolia Solar project, DEPCOM for Mountain View Solar and Big Bend II Solar, and Ecoplexus for the Jamison Solar project.

Q. What safety protocols are in place for contractors involved in constructing the Future Solar Projects?

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The company's Contractor Safety Program is used to manage Α. contractor safety at the project sites. It details the steps required for the EPC to maintain a safe working environment. Before the project begins, management level meeting is held with the EPC to set expectations for successful implementation of the Health, Environmental program. This Safety, and meeting followed by safety orientations and review of all EPC safety documentation. Tampa Electric utilizes ISN, online contractor and supplier management platform, ensure the EPC is maintaining the Company's minimum safety including Days Away / Restricted requirements, Transfer rate (DART) and the Total Recordable Incident Rate (TRIR), active insurance, and effective written safety programs. We assign safety professionals to each solar site to assist Construction Supervisors in monitoring project activities for compliance of both Electric's EPC Tampa and Health, Safety, and Environmental programs.

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Q. Has the company procured the land necessary for the solar projects? A. Yes. Tampa Electric purchased land for the 74.5 MW Magnolia Solar project, the 52.5 MW Mountain View Solar project, and the 74.5 MW Jamison Solar project. The Magnolia Solar site is approximately 577 acres in size, and the Mountain View site consists of about 359 acres. The Jamison site is approximately 695 acres.

Tampa Electric is using previously purchased land for the 25 MW Big Bend II Solar project. This site is approximately 191 acres.

Q. What is the status of project design and engineering for the Tranche One projects?

A. The engineering and design of the Magnolia Solar project is complete. The company received the environmental resource permit in January 2021, and the county permit is expected in early April. Site work will begin immediately thereafter.

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The engineering and design of the Mountain View Solar project is complete. The company received the environmental resource permit, and the county permit is expected in April. Site work will begin immediately thereafter.

The engineering and design of the Big Bend II Solar project is complete. The environmental resource permit is expected in mid-April, and a county permit is not required. Site work will begin upon receipt of the environmental resource permit.

The engineering and design of the Jamison Solar project is complete. The company received the environmental resource permit in March, and the county permit in February 2021. Site work will begin in April 2021.

Q. Has the company purchased PV modules necessary to construct the projects?

A. Tampa Electric solicited pricing from several module manufacturers and determined First Solar to be the best value based on pricing and performance. Tampa Electric purchased First Solar series 6 and 6 Plus modules for the entire 600 MW of Future Solar. The modules are part of a bulk purchase from First Solar in 2019, which enabled the company to lock in competitive prices and production slots.

Q. What other benchmarks demonstrate that the costs of the projects are reasonable?

A. A January 2021 NREL report that benchmarks EPC solar costs, "U.S. Solar Photovoltaic System and Energy Storage Cost Benchmark: Q1 2020" shows 100 MW utility scale PV systems with single axis tracking costs average \$1,350 per kWac excluding land costs. Tampa Electric's Tranche One EPC cost, excluding land costs, averages \$1,187 per kWac.

PROJECTED INSTALLED COSTS

Big Bend II

Q. What are the projected installed costs for the Tranche One projects?

A. The projected installed costs of the Tranche One projects with land are listed in the following table.

 $$1,352 per kW_{ac}$

15	Magnolia	\$ 1,186	per	kWac
16	Mountain View	\$ 1,333	per	kWac
17	Jamison	\$ 1,336	per	kWac

Q. What costs were included in these projections?

A. The projected total installed costs broken down by major category for the Tranche One projects are shown on Document Nos. 2 through 5 of my exhibit.

The projected costs shown in my exhibit reflect the company's best estimate of the cost of the projects; they include the types of costs that traditionally have been allowed in rate base and are eligible for cost recovery. These costs include EPC costs; development costs including third party development fees, if any; permitting and land acquisition costs; taxes; utility costs to support or complete development; transmission interconnection cost and modules and equipment costs; costs associated with electrical balance of structural balance of system; and other traditionally allowed rate base costs.

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Q. Are Allowance for Funds Used During Construction ("AFUDC") costs included in your cost estimates?

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A. No. Mr. Jose Aponte added AFUDC to the project costs I provided and used the total cost, including AFUDC, when analyzing project cost-effectiveness.

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Q. How were the projected cost amounts in your exhibit developed?

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A. Tampa Electric worked with developers and suppliers to determine the all-in costs for the Tranche One projects

and used an iterative approach to update project costs as site due diligence and engineering and design were conducted. This includes negotiating and executing agreements directly with manufacturers and suppliers for modules, inverters, trackers and racking, and Generator Step-up Unit ("GSU") transformers, reviewing equipment specifications and pricing, reviewing the scope of work and balance of system costs, and acquiring land and cost engineer, permit, estimates to and construct the projects. The fixed O&M amounts were developed by our operations group based on their experience operating our first 600 MW of solar, i.e., the SoBRA solar.

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Q. How did the company calculate the cost of land to be used in the calculation of the project's projected installed cost?

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A. The costs of the land for the project sites follow; they are calculated using the actual purchase price of the land. Big Bend II land is \$0 because we used available buffer land at Big Bend Power Station.

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Magnolia \$5,474,886 or \$ 9,489 per acre

Mountain View \$7,618,517 or \$21,221 per acre

Jamison \$9,708,545 or \$13,969 per acre
Big Bend II \$ 0

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TRANCHE TWO PROJECTS

Q. Please describe the Tranche Two solar projects.

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The Laurel Oaks Solar Project ("Laurel Oaks Solar"), Α. Riverside Solar Project ("Riverside Solar"), Palm River Dairy Solar Project ("Palm River Dairy Solar"), and Big Bend III Solar Project ("Big Bend III Solar") will be included in the second tranche. These projects will use a single axis tracking system and are designed to optimize energy output for each set of site conditions. Laurel Oaks Solar is a 66.8 MW project located in Hillsborough County, Florida on approximately 515 acres of land. Riverside Solar is a 65 MW project located in Hillsborough County, Florida on approximately 530 acres of land. Palm River Dairy Solar is a 70 MW project located in Pasco County, Florida on approximately 548 acres of land. Big Bend III Solar is a 22.2 MW project located in Hillsborough County, Florida on approximately 93 acres of land.

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My exhibit contains project specifics, a general arrangement drawing, and projected installed costs in total and by category for each project.

Q. When does the company expect the Tranche Two projects to begin commercial service?

A. Based on the current engineering, permitting, procurement, and construction schedules, the company expects the projects to be complete and in service on or before December 1, 2022.

Q. What arrangements has the company made to design and build the Tranche Two projects?

A. The Tranche Two Solar projects: Laurel Oaks Solar, Riverside Solar, Big Bend III Solar, and Palm River Dairy Solar, were designed and will be built using the same general contractual arrangements and processes and competitive bid process that I described for the Tranche One projects.

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Tampa Electric selected Black & Veatch and executed a contract for project development and EPC services for the Laurel Oaks Solar project. The selection process is currently underway for the remaining Tranche Two projects: Riverside Solar, Big Bend III Solar, and Palm River Dairy Solar.

Q. Has the company procured the land necessary for the solar projects?

A. Yes. Tampa Electric has purchased land for the Laurel Oaks Solar and Riverside Solar projects, and the company employed the same screening and due diligence process to select the Tranche Two project sites as I described for the Tranche One projects. The Laurel Oaks site is approximately 515 acres in size and is located in Tampa Electric's retail service territory. The Riverside Solar site is approximately 530 acres in size and is in the company's retail service territory.

Tampa Electric is utilizing existing buffer land for the 22.2 MW Big Bend III Solar project. The site is approximately 93 acres in size and is in Tampa Electric's retail service territory.

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Tampa Electric has a purchase option on land for the Palm River Dairy Solar project and is completing its due diligence. Once the due diligence is completed the company plans to purchase the land in Q2 2021. The site is approximately 548 acres in size and is in the company's retail service territory.

Q. What is the status of project design and engineering for the Tranche Two projects?

A. The engineering and design of the Laurel Oaks Solar project is underway. The environmental resource permit is expected in May 2021 and the county permit is expected in June 2021. Site work will begin first quarter of 2022.

The engineering and design of the Riverside Solar project will begin in the second quarter of 2021. Tampa Electric expects to submit permit applications during the second quarter of 2021. Site work will begin first quarter of 2022.

The engineering and design of the Big Bend III Solar project will begin in the second quarter of 2021. The company will submit permit applications during the second quarter of 2021. Site work will begin first quarter of 2022.

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The engineering and design of the Palm River Dairy Solar project will begin once the land purchase has been finalized. Tampa Electric expects to submit permit applications in the second quarter of 2021. Site work will begin first quarter of 2022.

1	Q.	What other benchmarks demonstrate that the costs of the
2		projects are reasonable?
3		
4	A.	Tampa Electric's Tranche Two project EPC cost averages
5		$\$1,111$ per kW_{ac} , excluding land costs. This compares
6		favorably to the January 2021 NREL report benchmark's cost
7		of \$1,350 per kW_{ac} excluding land costs, which I previously
8		discussed.
9		
10	TRAN	CHE TWO PROJECTED INSTALLED COSTS
11	Q.	What are the projected installed costs for the Tranche
12		Two projects?
13		
14	A.	The projected installed costs of the Tranche Two projects
15		are as follows.
16		
17		Laurel Oaks \$1,170 per kW _{ac}
18		Riverside \$1,241 per kW _{ac}
19		Palm River Dairy \$1,183 per kW _{ac}
20		Big Bend III \$1,275 per kW _{ac}
21		
22	Q.	Did you include the same types of costs and use the same
23		cost estimation techniques for Tranche Two projects that

you described for the Tranche One projects earlier in your

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testimony?

A. Yes. The projected total installed costs broken down by major category for the Tranche Two projects are shown on Document Nos. 6 through 9 of my exhibit.

The project land costs follow.

Laurel Oaks	\$4,473,025	or	\$ 8,692	per	acre
Riverside	\$8,835,441	or	\$16,671	per	acre
Palm River Dairy	\$7,830,000	or	\$14,288	per	acre
Big Bend III	\$ 0				

TRANCHE THREE PROJECTS

Q. Please describe the Tranche Three solar projects.

A. The Alafia Solar Project ("Alafia Solar"), Wheeler Solar Project ("Wheeler Solar"), and Dover Solar Project ("Dover Solar") will be included in the third tranche. These are single axis tracking configurations that will be designed to optimize energy output, given site-specific conditions. Alafia Solar is a 50 MW project located in Polk County, Florida on approximately 408 acres of land. Wheeler Solar is a 74.5 MW project located in Polk County, Florida on approximately 464 acres of land. Dover Solar is a 25 MW project located in Hillsborough County, Florida on approximately 177 acres of land.

contains project specifics, My exhibit а general 1 2 arrangement drawing, and projected installed costs in 3 total and by category for each Tranche Three project. 4 5 Q. When does the company expect the Tranche Three projects to begin commercial service? 6 7 8 Α. Based on the current engineering, permitting, procurement, and construction schedules, 9 the company expects the projects to be complete and in service on or 10 before December 1, 2023. 11 12 What arrangements has the company made to design and build 13 14 the Tranche Three projects? 15 16 The Tranche Three Solar projects: Alafia Solar, Wheeler Α. Solar, and Dover Solar will be designed and built using 17 the same general contractual arrangements and processes 18 and competitive bid process that I described for the 19 20 Tranche One and Tranche Two projects. The EPC selection process is ongoing for each Tranche 21 Three project. 22 23

Has the company purchased land for the Tranche Three solar

0.

projects?

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A. Yes. Tampa Electric purchased land for the Alafia and Dover projects and entered a purchase option on the land for the third project. The company employed the same screening and due diligence process to select the Tranche Three project sites as I described for the Tranche One and Tranche Two sites. The Alafia site is approximately 408 acres in size and is located in Tampa Electric's retail service territory. The Dover site is approximately 177 acres in size and is within the company's service territory.

Tampa Electric has a purchase option on land for the Wheeler Solar project and is completing its due diligence. Once the due diligence is completed the company plans to purchase the land in Q2 2021. The Wheeler site is approximately 464 acres in size and is within the Tampa Electric service territory.

Q. What is the status of project design and engineering for the Tranche Three projects?

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A. Tampa Electric expects the Alafia Solar engineering and design to begin during the third quarter of 2021, and permit applications will be submitted thereafter. Site work will begin during the first quarter of 2023.

Tampa Electric will begin engineering and design of the Wheeler Solar project after the site is purchased. Permit applications will be submitted thereafter, and site work will begin in the first quarter of 2023.

The Dover Solar project engineering and design will begin in the fourth quarter of 2021. Permit applications also will be submitted in the fourth quarter of 2021. Site work will begin first quarter of 2023.

Q. What other benchmarks did the company use to ensure that the costs of the Future Solar projects are reasonable?

A. Tampa Electric's Tranche Three project EPC cost averages \$1,087 per kWac, excluding land costs. This compares favorably to the January 2021 NREL report benchmark cost of \$1,350 per kWac excluding land costs, which I previously discussed.

TRANCHE THREE PROJECTED INSTALLED COSTS

Q. What are the projected installed costs for the Tranche Three projects?

A. The projected installed costs of the Tranche Three projects follow.

	İ	
1		Alafia $$1,252 \text{ per } kW_{ac}$
2		Wheeler \$ 1,154 per kW_{ac}
3		Dover \$ 1,375 per kWac
4		
5	Q.	Did you include the same types of costs and use the same
6		cost estimation techniques for Tranche Three projects
7		that you described for the Tranche One and Two projects
8		earlier in your testimony?
9		
10	A.	Yes. The projected total installed costs broken down by
11		major category for the Tranche Three projects are shown
12		on Document Nos. 10 through 12 of my exhibit.
13		
14		The Tranche Three project land costs are as listed below.
15		Alafia \$6,376,864 or \$15,630 per acre
16		Wheeler \$9,475,578 or \$20,422 per acre
17		Dover \$4,520,591 or \$25,505 per acre
18		
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20	TRAN	NCHES ONE, TWO, AND THREE PROJECTED COSTS
20 21	TRAN	Are the project costs reasonable?
21		
21 22	Q.	Are the project costs reasonable?

three traches came in very close to our estimates. We have used the same cost estimating and control procedures for our Future Solar projects. We control project costs using competitive bidding processes, diligent oversight of EPC contractors, negotiation of cost-effective equipment purchases to include ITC credits for inverters and tracking systems, and project management to ensure the projects remain on time and on budget. These project costs are below recent benchmark prices, as I previously discussed.

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SUMMARY

Q. Please summarize your prepared direct testimony.

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Tampa Electric is building three tranches totaling 600 MW Α. of solar generation projects. The first, second, and third tranches consist of single axis tracking solar PV projects 226.5 MW, 224 MW, and 149.5 MWin increments, respectively. The projects of each tranche will enter service at one-year intervals beginning in December 2021. Tranche includes Magnolia Solar One in Polk and Hillsborough Counties with 74.5 MW of capacity on 577 acres; Mountain View Solar in Pasco County providing 52.5 MW of capacity on 359 acres; the 74.5 MW Jamison Solar project in Polk County on 695 acres; and Big Bend II Solar

in Hillsborough County with 25 MW on 191 acres. The projected costs of Magnolia Solar, Mountain View Solar, Jamison Solar, and Big Bend II Solar are \$1,186,\$1,333,\$1,336, and \$1,352 per kW_{ac} , respectively.

Tampa Electric will build the Laurel Oaks Solar project in Hillsborough County with 66.8 MW on 515 acres; the Riverside Solar project in Hillsborough County providing 65 MW of capacity on 530 acres; Palm River Dairy Solar in Pasco County 70 MW of capacity on 548 acres; and Big Bend III Solar in Hillsborough County providing 22.2 MW of capacity on 93 acres. The projected costs of Laurel Oaks Solar, Riverside Solar, Jamison Solar, and Big Bend III Solar are \$1,170, \$1,241, \$1,183, and \$1,275 per kWac, respectively.

Tranche Three includes the 50 MW Alafia Solar project in Polk County on 408 acres; Wheeler Solar in Polk County, which adds 74.5 MW of capacity on 464 acres; and the 25 MW Dover Solar project in Hillsborough County on 177 acres. The projected costs of Alafia Solar, Wheeler Solar, and Dover Solar are \$1,252, \$1,154, and \$1,375 per kWac, respectively.

Tampa Electric controls project costs using competitive

bidding processes, diligent oversight of EPC contractors, negotiation of cost-effective equipment purchases, and project management to ensure the projects remain on time and on budget. These project costs are below recent benchmark prices. Does this conclude your prepared direct testimony? Q.

Yes, it does. Α.

TAMPA ELECTRIC COMPANY DOCKET NO. 20210034-EI

WITNESS: SWEAT

EXHIBIT

OF

C. DAVID SWEAT

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LIST OF MINIMUM FILING REQUIREMENT SCHEDULES SPONSORED OR CO-SPONSORED BY C. DAVID SWEAT

MFR Schedule	Title
в-07	PLANT BALANCES BY ACCOUNT AND SUB-ACCOUNT
B-11	CAPITAL ADDITIONS AND RETIREMENTS
B-12	PRODUCTION PLANT ADDITIONS
B-13	CONSTRUCTION WORK IN PROGRESS
B-15	PROPERTY HELD FOR FUTURE USE-13 MONTH AVERAGE

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Magnolia Solar Project Specifications

	Specifications of Proposed Solar PV Ger	nerating Facilities
(1)	Plant Name and Unit Number	Magnolia Solar
(2)	Net Capability	74.5 MW
(3)	Technology Type	Single Axis Tracker
(4)	Anticipated Construction Timing	
	A. Field Construction Start Date ¹	April 2021
	B. Commercial In-Service Date	December 1, 2021
(5)	Fuel	
	A. Primary Fuel	Solar
	B. Alternate Fuel	N/A
(6)	Air Pollution Control Strategy	N/A
(7)	Cooling Method	N/A
(8)	Total Site Area	577 Acres
(9)	Construction Status	Ongoing
(10)	Certification Status	N/A
(11)	Status with Federal Agencies	N/A
(12)	Projected Unit Performance Data	
	Planned Outage Factor (POF)	N/A
	Forced Outage Factor (FOF)	N/A
	Equivalent Availability Factor (EAF)	N/A
	Resulting Capacity Factor	26% (1st Full Yr Operation)
	Average Net Operating Heat Rate (ANOHR)	N/A
(13)	Projected Unit Financial Data	20
	Book Life (Years)	30
	Total Installed Cost (In-Service Year \$/kW) ²	\$1,186
	Direct Construction Cost (\$/kW)	\$1,138
	Escalation (\$/kW)	N/A
	Fixed O&M (\$/kW-yr)	10.91
	Variable O&M (\$/MWh)	0.0

- 1 Construction schedule includes engineering design and permitting.
- 2 Total installed cost includes transmission interconnection.

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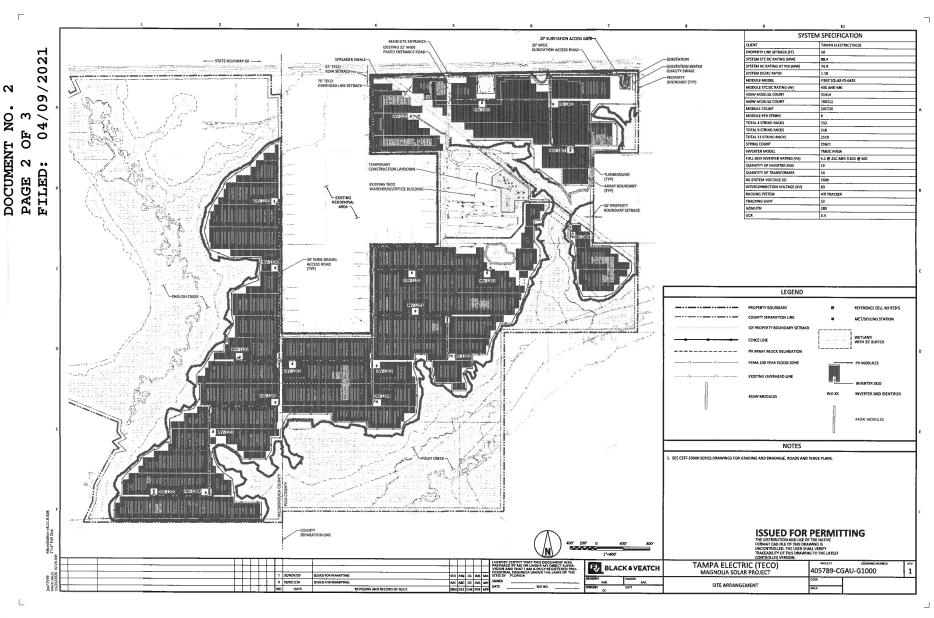


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Magnolia Solar

Projected Installed Costs (\$ Million)		
Project Output (MW)	74.5	
Major Equipment ¹	34.1	
Balance of System ²	43.2	
Development ³	0.5	
Transmission Interconnect	3.6	
Land	5.5	
Owners Costs	1.5	
Total Installed Cost (\$ Million)	88.4	
Total (\$ per kW _{ac})	1,186	

¹ Major Equipment includes modules, inverters, and transformers

² Balance of System includes racking, posts, collection cables, EPC contractor, and project management.

³ Development includes environmental studies, boundary surveys, geotech, legal, and permitting costs.

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Mountain View Solar Project Specifications

Specifications of Proposed Solar PV Generating Facilities		
(1)	Plant Name and Unit Number	Mountain View Solar
(2)	Net Capability	52.5 MW
(3)	Technology Type	Single Axis Tracker
(4)	Anticipated Construction Timing	
	A. Field Construction Start Date ¹	April 2021
	B. Commercial In-Service Date	December 1, 2021
(5)	Fuel	
	A. Primary Fuel	Solar
	B. Alternate Fuel	N/A
(6)	Air Pollution Control Strategy	N/A
(7)	Cooling Method	N/A
(8)	Total Site Area	359 Acres
(9)	Construction Status	Ongoing
(10)	Certification Status	N/A
(11)	Status with Federal Agencies	N/A
(12)	Projected Unit Performance Data	
	Planned Outage Factor (POF)	N/A
	Forced Outage Factor (FOF)	N/A
	Equivalent Availability Factor (EAF)	N/A
	Resulting Capacity Factor	26% (1st Full Yr Operation)
	Average Net Operating Heat Rate (ANOHR)	N/A
(13)	Projected Unit Financial Data	
	Book Life (Years)	30
	Total Installed Cost (In-Service Year \$/kW) ²	\$1,333
	Direct Construction Cost (\$/kW)	\$1,304
	Escalation (\$/kW)	N/A
	Fixed O&M (\$/kW-yr)	10.91
	Variable O&M (\$/MWh)	0.0

¹ Construction schedule includes engineering design and permitting.

² Total installed cost includes transmission interconnection.

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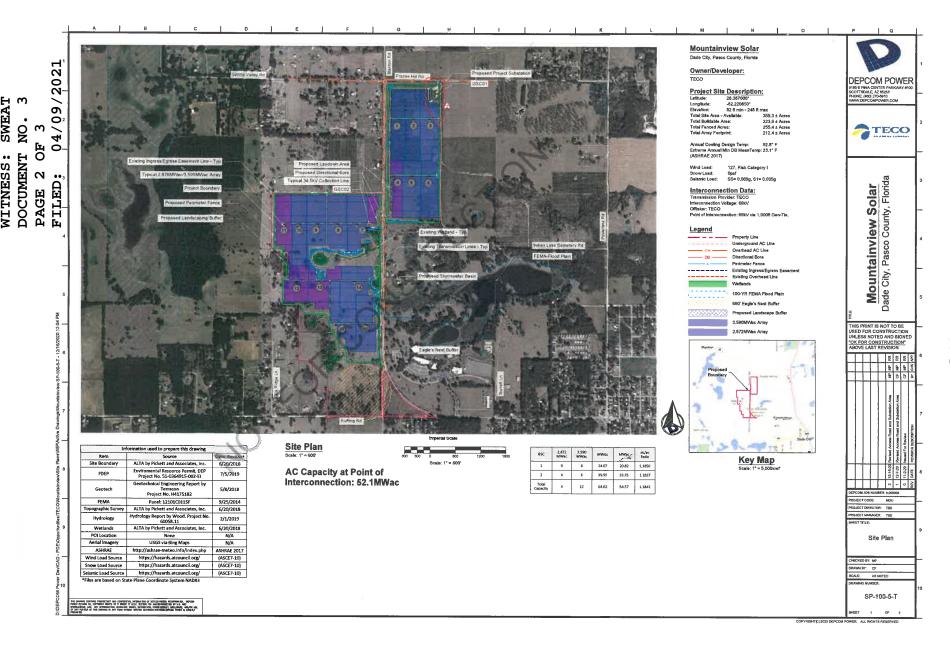


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Mountain View Solar

Projected Installed Costs (\$ Million)		
Project Output (MW)	52.5	
Major Equipment ¹	26.2	
Balance of System ²	32.4	
Development ³	0.5	
Transmission Interconnect	1.5	
Land	7.6	
Owners Costs	1.7	
Total Installed Cost (\$ Million)	69.98	
Total (\$ per kW _{ac})	1,333	

¹ Major Equipment includes modules, inverters, and transformers

² Balance of System includes racking, posts, collection cables, EPC contractor, and project management.

³ Development includes environmental studies, boundary surveys, geotech, legal, and permitting costs.

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Jamison Solar Project Specifications

Specifications of Proposed Solar PV Generating Facilities		
(1)	Plant Name and Unit Number	Jamison Solar
(2)	Net Capability	74.5 MW
(3)	Technology Type	Single Axis Tracker
(4)	Anticipated Construction Timing	
	A. Field Construction Start Date ¹	April 2021
	B. Commercial In-Service Date	December 1, 2021
(5)	Fuel	
	A. Primary Fuel	Solar
	B. Alternate Fuel	N/A
(6)	Air Pollution Control Strategy	N/A
(7)	Cooling Method	N/A
(8)	Total Site Area	695 Acres
(9)	Construction Status	Ongoing
(10)	Certification Status	N/A
(11)	Status with Federal Agencies	N/A
(12)	Projected Unit Performance Data	
	Planned Outage Factor (POF)	N/A
	Forced Outage Factor (FOF)	N/A
	Equivalent Availability Factor (EAF)	N/A
	Resulting Capacity Factor	26% (1st Full Yr Operation)
	Average Net Operating Heat Rate (ANOHR)	N/A
(13)	Projected Unit Financial Data	20
	Book Life (Years)	30
	Total Installed Cost (In-Service Year \$/kW) ²	\$1,336
	Direct Construction Cost (\$/kW)	\$1,262
	Escalation (\$/kW)	N/A
	Fixed O&M (\$/kW-yr)	10.91
	Variable O&M (\$/MWh)	0.0

¹ Construction schedule includes engineering design and permitting.

² Total installed cost includes transmission interconnection.

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Jamison Solar

Projected Installed Costs (\$ Million)		
Project Output (MW)	74.5	
Major Equipment ¹	36.9	
Balance of System ²	45.4	
Development ³	0.5	
Transmission Interconnect	5.5	
Land	9.7	
Owners Costs	1.5	
Total Installed Cost (\$ Million)	99.5	
Total (\$ per kW _{ac})	1,336	

¹ Major Equipment includes modules, inverters, and transformers

² Balance of System includes racking, posts, collection cables, EPC contractor, and project management.

³ Development includes environmental studies, boundary surveys, geotech, legal, and permitting costs.

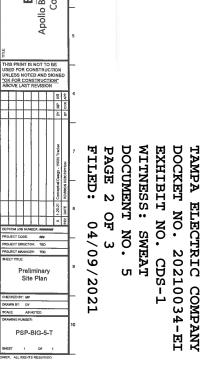
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Big Bend II Solar Project Specifications

Specifications of Proposed Solar PV Generating Facilities		
(1)	Plant Name and Unit Number	Big Bend II Solar
(2)	Net Capability	25 MW
(3)	Technology Type	Single Axis Tracker
(4)	Anticipated Construction Timing	
	A. Field Construction Start Date ¹	April 2021
	B. Commercial In-Service Date	December 1, 2021
(5)	Fuel	
	A. Primary Fuel	Solar
	B. Alternate Fuel	N/A
(6)	Air Pollution Control Strategy	N/A
(7)	Cooling Method	N/A
(8)	Total Site Area	191 Acres
(9)	Construction Status	Ongoing
(10)	Certification Status	N/A
(11)	Status with Federal Agencies	N/A
(12)	Projected Unit Performance Data	
	Planned Outage Factor (POF)	N/A
	Forced Outage Factor (FOF)	N/A
	Equivalent Availability Factor (EAF)	N/A
	Resulting Capacity Factor	26% (1st Full Yr Operation)
	Average Net Operating Heat Rate (ANOHR)	N/A
(13)	Projected Unit Financial Data	20
	Book Life (Years)	30
	Total Installed Cost (In-Service Year \$/kW) ²	\$1,352
	Direct Construction Cost (\$/kW)	\$1,236
	Escalation (\$/kW)	N/A
	Fixed O&M (\$/kW-yr)	10.91
	Variable O&M (\$/MWh)	0.0

- 1 Construction schedule includes engineering design and permitting.
- 2 Total installed cost includes transmission interconnection.



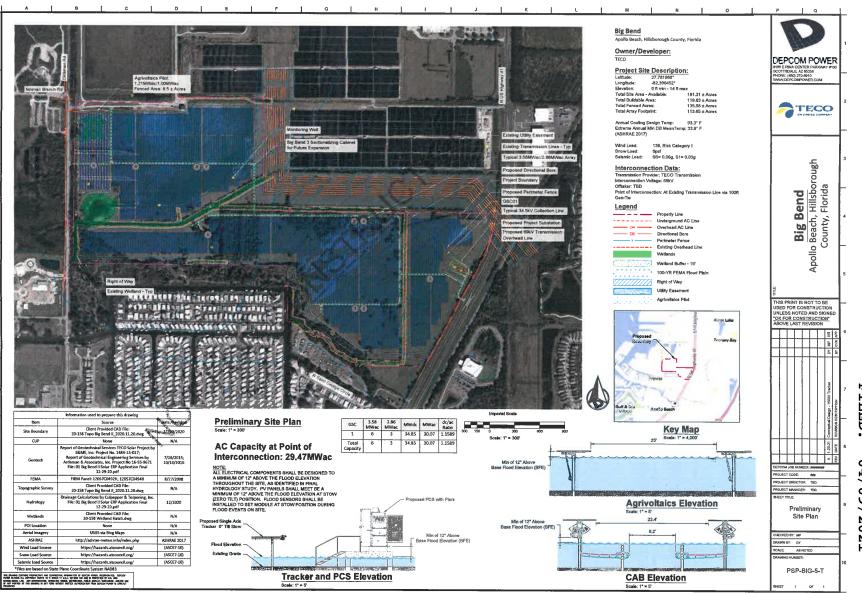


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Big Bend II Solar

Projected Installed Costs (\$ Million)		
Project Output (MW)	25	
Major Equipment ¹	12.9	
Balance of System ²	17.4	
Development ³	0.4	
Transmission Interconnect	2.9	
Land	0	
Owners Costs	0.2	
Total Installed Cost (\$ Million)	33.8	
Total (\$ per kW _{ac})	1,352	

¹ Major Equipment includes modules, inverters, and transformers

² Balance of System includes racking, posts, collection cables, EPC contractor, and project management.

³ Development includes environmental studies, boundary surveys, geotech, legal, and permitting costs.

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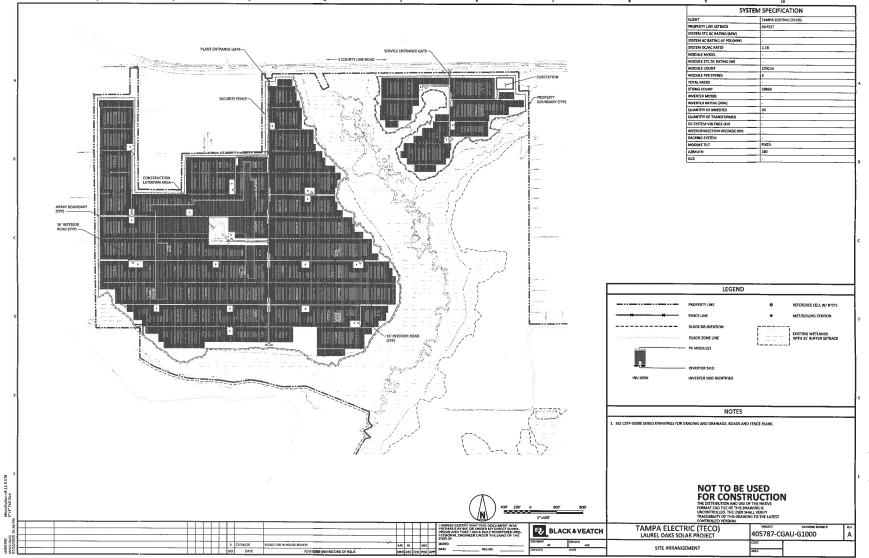
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Laurel Oaks Solar Project Specifications

Specifications of Proposed Solar PV Generating Facilities		
(1)	Plant Name and Unit Number	Laurel Oaks Solar
(2)	Net Capability	66.8 MW
(3)	Technology Type	Single Axis Tracker
(4)	Anticipated Construction Timing	
	A. Field Construction Start Date ¹	Q1 2022
	B. Commercial In-Service Date	December 1, 2022
(5)	Fuel	
	A. Primary Fuel	Solar
	B. Alternate Fuel	N/A
(6)	Air Pollution Control Strategy	N/A
(7)	Cooling Method	N/A
(8)	Total Site Area	515 Acres
(9)	Construction Status	Ongoing
(10)	Certification Status	N/A
(11)	Status with Federal Agencies	N/A
(12)	Projected Unit Performance Data	
	Planned Outage Factor (POF)	N/A
	Forced Outage Factor (FOF)	N/A
	Equivalent Availability Factor (EAF)	N/A
	Resulting Capacity Factor	26% (1 st Full Yr Operation)
(40)	Average Net Operating Heat Rate (ANOHR)	N/A
(13)	Projected Unit Financial Data	20
	Book Life (Years)	30 1 170
	Total Installed Cost (In-Service Year \$/kW) ² Direct Construction Cost (\$/kW)	1,170 1,100
	Direct Construction Cost (5/kw)	1,100
	Escalation (\$/kW)	N/A
	Fixed O&M (\$/kW-yr)	11.15
	Variable O&M (\$/MWh)	0.0

¹ Construction schedule includes engineering design and permitting.

² Total installed cost includes transmission interconnection.



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Laurel Oaks Solar

Projected Installed Costs (\$ Million)		
Project Output (MW)	66.8	
Major Equipment ¹	28.7	
Balance of System ²	38.6	
Development ³	0.5	
Transmission Interconnect	4.7	
Land	4.5	
Owners Costs	1.3	
Total Installed Cost (\$ Million)	78.1	
Total (\$ per kW _{ac})	1,170	

¹ Major Equipment includes modules, inverters, and transformers

² Balance of System includes racking, posts, collection cables, EPC contractor, and project management.

³ Development includes environmental studies, boundary surveys, geotech, legal, and permitting costs.

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Riverside Solar Project Specifications

	Specifications of Proposed Solar PV Generating Facilities		
(1)	Plant Name and Unit Number	Riverside Solar	
(2)	Net Capability	65.0 MW	
(3)	Technology Type	Single Axis Tracker	
(4)	Anticipated Construction Timing		
	A. Field Construction Start Date ¹	Q1 2022	
	B. Commercial In-Service Date	December 1, 2022	
(5)	Fuel		
	A. Primary Fuel	Solar	
	B. Alternate Fuel	N/A	
(6)	Air Pollution Control Strategy	N/A	
(7)	Cooling Method	N/A	
(8)	Total Site Area	530 Acres	
(9)	Construction Status	Ongoing	
(10)	Certification Status	N/A	
(11)	Status with Federal Agencies	N/A	
(12)	Projected Unit Performance Data		
	Planned Outage Factor (POF)	N/A	
	Forced Outage Factor (FOF)	N/A	
	Equivalent Availability Factor (EAF)	N/A	
	Resulting Capacity Factor	26% (1 st Full Yr Operation)	
(40)	Average Net Operating Heat Rate (ANOHR)	N/A	
(13)	Projected Unit Financial Data	20	
	Book Life (Years) Total Installed Cost (In-Service Year \$/kW) ²	30 1,241	
	Direct Construction Cost (\$/kW)	1,156	
	Direct Construction Cost (5/kw)	1,130	
	Escalation (\$/kW)	N/A	
	Fixed O&M (\$/kW-yr)	11.15	
	Variable O&M (\$/MWh)	0.0	

- 1 Construction schedule includes engineering design and permitting.
- 2 Total installed cost includes transmission interconnection.

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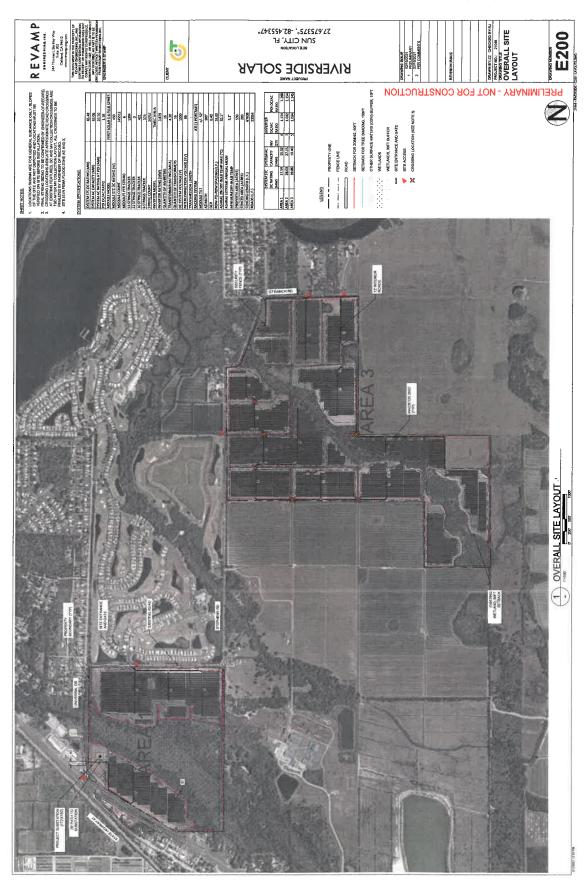


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Riverside Solar

Projected Installed Costs (\$ Million)		
Project Output (MW)	65.0	
Major Equipment ¹	28.0	
Balance of System ²	36.5	
Development ³	0.5	
Transmission Interconnect	5.5	
Land	8.8	
Owners Costs	1.4	
Total Installed Cost (\$ Million)	80.7	
Total (\$ per kW _{ac})	1,241	

¹ Major Equipment includes modules, inverters, and transformers

² Balance of System includes racking, posts, collection cables, EPC contractor, and project management.

³ Development includes environmental studies, boundary surveys, geotech, legal, and permitting costs.

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Palm River Dairy Solar Project Specifications

Specifications of Proposed Solar PV Generating Facilities		
(1)	Plant Name and Unit Number	Palm River Dairy Solar
(2)	Net Capability	70.0 MW
(3)	Technology Type	Single Axis Tracker
(4)	Anticipated Construction Timing	
	A. Field Construction Start Date ¹	Q1 2022
	B. Commercial In-Service Date	December 1, 2022
(5)	Fuel	
	A. Primary Fuel	Solar
	B. Alternate Fuel	N/A
(6)	Air Pollution Control Strategy	N/A
(7)	Cooling Method	N/A
(8)	Total Site Area	548 Acres
(9)	Construction Status	Ongoing
(10)	Certification Status	N/A
(11)	Status with Federal Agencies	N/A
(12)	Projected Unit Performance Data	
	Planned Outage Factor (POF)	N/A
	Forced Outage Factor (FOF)	N/A
	Equivalent Availability Factor (EAF)	N/A
	Resulting Capacity Factor	26% (1st Full Yr Operation)
	Average Net Operating Heat Rate (ANOHR)	N/A
(13)	Projected Unit Financial Data	20
	Book Life (Years)	30
	Total Installed Cost (In-Service Year \$/kW) ² Direct Construction Cost (\$/kW)	1,183
	Direct Construction Cost (\$7kW)	1,118
	Escalation (\$/kW)	N/A
	Fixed O&M (\$/kW-yr)	11.15
	Variable O&M (\$/MWh)	0.0

- 1 Construction schedule includes engineering design and permitting.
- 2 Total installed cost includes transmission interconnection.

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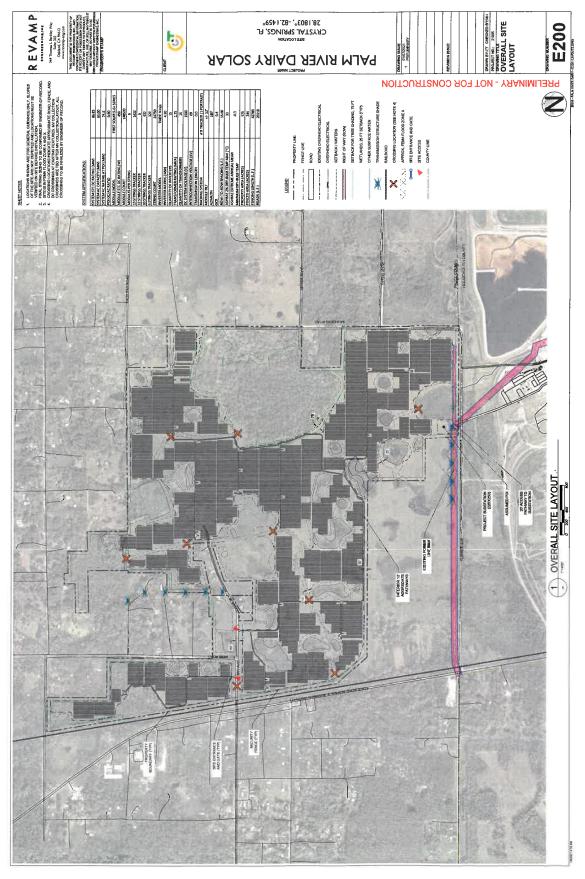


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Palm River Dairy Solar

Projected Installed Costs (\$ Million)		
Project Output (MW)	70.0	
Major Equipment ¹	30.0	
Balance of System ²	38.5	
Development ³	0.5	
Transmission Interconnect	4.6	
Land	7.8	
Owners Costs	1.4	
Total Installed Cost (\$ Million)	82.8	
Total (\$ per kW _{ac})	1,183	

¹ Major Equipment includes modules, inverters, and transformers

² Balance of System includes racking, posts, collection cables, EPC contractor, and project management.

³ Development includes environmental studies, boundary surveys, geotech, legal, and permitting costs.

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Big Bend III Solar Project Specifications

Specifications of Proposed Solar PV Generating Facilities		
(1)	Plant Name and Unit Number	Big Bend III Solar
(2)	Net Capability	22.2 MW
(3)	Technology Type	Single Axis Tracker
(4)	Anticipated Construction Timing	
	A. Field Construction Start Date ¹	Q1 2022
	B. Commercial In-Service Date	December 1, 2022
(5)	Fuel	
	A. Primary Fuel	Solar
	B. Alternate Fuel	N/A
(6)	Air Pollution Control Strategy	N/A
(7)	Cooling Method	N/A
(8)	Total Site Area	93 Acres
(9)	Construction Status	Ongoing
(10)	Certification Status	N/A
(11)	Status with Federal Agencies	N/A
(12)	Projected Unit Performance Data	
	Planned Outage Factor (POF)	N/A
	Forced Outage Factor (FOF)	N/A
	Equivalent Availability Factor (EAF)	N/A
	Resulting Capacity Factor	26% (1 st Full Yr Operation)
(13)	Average Net Operating Heat Rate (ANOHR) Projected Unit Financial Data	N/A
(13)	Book Life (Years)	30
	Total Installed Cost (In-Service Year \$/kW) ²	1,275
	Direct Construction Cost (\$/kW)	1,159
	Escalation (\$/kW)	N/A
	Fixed O&M (\$/kW-yr)	11.15
	Variable O&M (\$/MWh)	0.0

- 1 Construction schedule includes engineering design and permitting.
- 2 Total installed cost includes transmission interconnection.

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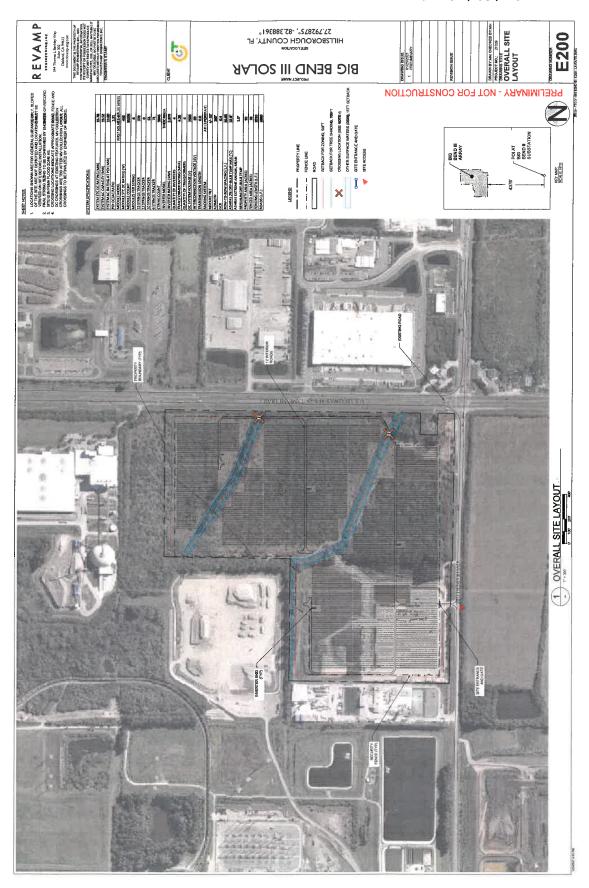


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Big Bend III Solar

Projected Installed Costs (\$ Million)		
Project Output (MW)	22.2	
Major Equipment ¹	9.8	
Balance of System ²	15.3	
Development ³	0.4	
Transmission Interconnect	2.6	
Land	0	
Owners Costs	0.2	
Total Installed Cost (\$ Million)	28.3	
Total (\$ per kW _{ac})	1,275	

¹ Major Equipment includes modules, inverters, and transformers

² Balance of System includes racking, posts, collection cables, EPC contractor, and project management.

³ Development includes environmental studies, boundary surveys, geotech, legal, and permitting costs.

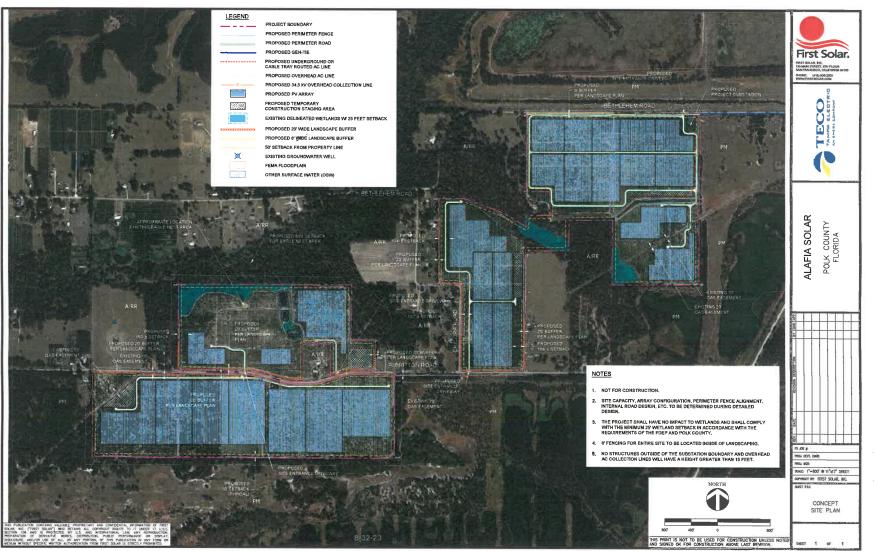
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Alafia Solar Project Specifications

	Specifications of Proposed Solar PV Ger	nerating Facilities
(1)	Plant Name and Unit Number	Alafia Solar
(2)	Net Capability	50 MW
(3)	Technology Type	Single Axis Tracker
(4)	Anticipated Construction Timing	
	A. Field Construction Start Date ¹	Q1 2023
	B. Commercial In-Service Date	December 1, 2023
(5)	Fuel	
	A. Primary Fuel	Solar
	B. Alternate Fuel	N/A
6)	Air Pollution Control Strategy	N/A
(7)	Cooling Method	N/A
(8)	Total Site Area	408 Acres
(9)	Construction Status	Ongoing
(10)	Certification Status	N/A
(11)	Status with Federal Agencies	N/A
(12)	Projected Unit Performance Data	
	Planned Outage Factor (POF)	N/A
	Forced Outage Factor (FOF)	N/A
	Equivalent Availability Factor (EAF)	N/A
	Resulting Capacity Factor	26% (1 st Full Yr Operation)
(12)	Average Net Operating Heat Rate (ANOHR)	N/A
(13)	Projected Unit Financial Data Book Life (Years)	30
	Total Installed Cost (In-Service Year \$/kW) ²	1,252
	Direct Construction Cost (\$/kW)	1,119
	Direct construction cost (7) (vv)	±,±±J
	Escalation (\$/kW)	N/A
	Fixed O&M (\$/kW-yr)	11.39
	Variable O&M (\$/MWh)	0.0

- 1 Construction schedule includes engineering design and permitting.
- 2 Total installed cost includes transmission interconnection.



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Alafia Solar

Projected Installed Costs (\$ Million)		
Project Output (MW)	50	
Major Equipment ¹	20.4	
Balance of System ²	27.1	
Development ³	0.5	
Transmission Interconnect	6.6	
Land	6.4	
Owners Costs	1.6	
Total Installed Cost (\$ Million)	62.6	
Total (\$ per kW _{ac})	1,252	

¹ Major Equipment includes modules, inverters, and transformers

Balance of System includes racking, posts, collection cables, EPC contractor, and project management.

³ Development includes environmental studies, boundary surveys, geotech, legal, and permitting costs.

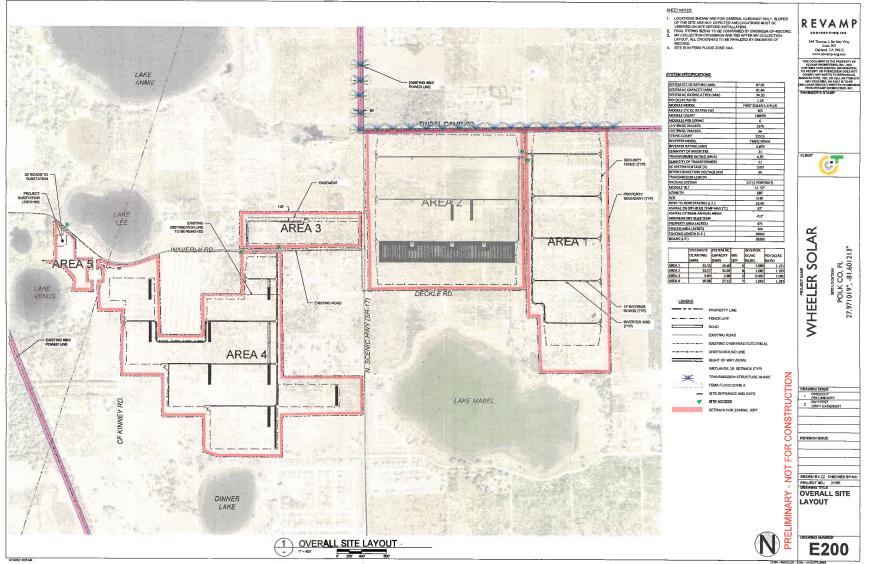
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Wheeler Solar Project Specifications

	Specifications of Proposed Solar PV Ger	nerating Facilities
(1)	Plant Name and Unit Number	Wheeler Solar
(2)	Net Capability	74.5 MW
(3)	Technology Type	Single Axis Tracker
(4)	Anticipated Construction Timing	
	A. Field Construction Start Date ¹	Q1 2023
	B. Commercial In-Service Date	December 1, 2023
(5)	Fuel	
	A. Primary Fuel	Solar
	B. Alternate Fuel	N/A
(6)	Air Pollution Control Strategy	N/A
(7)	Cooling Method	N/A
(8)	Total Site Area	464 Acres
(9)	Construction Status	Ongoing
(10)	Certification Status	N/A
(11)	Status with Federal Agencies	N/A
(12)	Projected Unit Performance Data	
	Planned Outage Factor (POF)	N/A
	Forced Outage Factor (FOF)	N/A
	Equivalent Availability Factor (EAF)	N/A
	Resulting Capacity Factor	26% (1st Full Yr Operation)
(40)	Average Net Operating Heat Rate (ANOHR)	N/A
(13)	Projected Unit Financial Data	20
	Book Life (Years)	30
	Total Installed Cost (In-Service Year \$/kW) ²	1,154 1,077
	Direct Construction Cost (\$/kW)	1,077
	Escalation (\$/kW)	N/A
	Fixed O&M (\$/kW-yr)	11.39
	Variable O&M (\$/MWh)	0.0

- 1 Construction schedule includes engineering design and permitting.
- 2 Total installed cost includes transmission interconnection.



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Wheeler Solar

Projected Installed Costs (\$ Million)		
Project Output (MW)	74.5	
Major Equipment ¹	29.5	
Balance of System ²	39.0	
Development ³	0.5	
Transmission Interconnect	5.8	
Land	9.5	
Owners Costs	1.7	
Total Installed Cost (\$ Million)	86.0	
Total (\$ per kW _{ac})	1,154	

¹ Major Equipment includes modules, inverters, and transformers

² Balance of System includes racking, posts, collection cables, EPC contractor, and project management.

³ Development includes environmental studies, boundary surveys, geotech, legal, and permitting costs.

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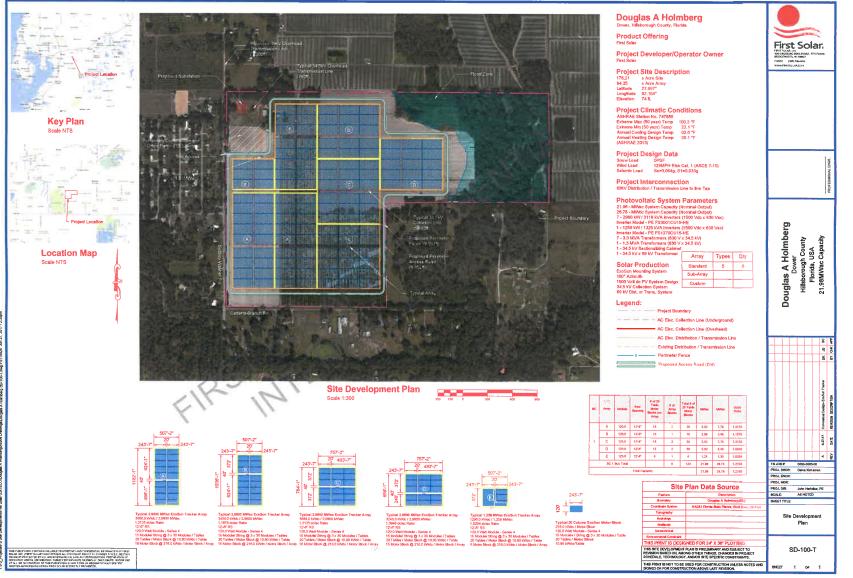
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Dover Solar Project Specifications

	Specifications of Proposed Solar PV Ger	nerating Facilities
(1)	Plant Name and Unit Number	Dover Solar
(2)	Net Capability	25 MW
(3)	Technology Type	Single Axis Tracker
(4)	Anticipated Construction Timing	
	A. Field Construction Start Date ¹	Q1 2023
	B. Commercial In-Service Date	December 1, 2023
(5)	Fuel	
	A. Primary Fuel	Solar
	B. Alternate Fuel	N/A
(6)	Air Pollution Control Strategy	N/A
(7)	Cooling Method	N/A
(8)	Total Site Area	177 Acres
(9)	Construction Status	Ongoing
(10)	Certification Status	N/A
(11)	Status with Federal Agencies	N/A
(12)	Projected Unit Performance Data	
	Planned Outage Factor (POF)	N/A
	Forced Outage Factor (FOF)	N/A
	Equivalent Availability Factor (EAF)	N/A
	Resulting Capacity Factor	26% (1st Full Yr Operation)
	Average Net Operating Heat Rate (ANOHR)	N/A
(13)	Projected Unit Financial Data	20
	Book Life (Years)	30
	Total Installed Cost (In-Service Year \$/kW) ² Direct Construction Cost (\$/kW)	1,375
	Direct Construction Cost (5/kw)	1,335
	Escalation (\$/kW)	N/A
	Fixed O&M (\$/kW-yr)	11.39
	Variable O&M (\$/MWh)	0.0

¹ Construction schedule includes engineering design and permitting.

² Total installed cost includes transmission interconnection.



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Dover Solar

Projected Installed Costs (\$ Million)		
Project Output (MW)	25	
Major Equipment ¹	10.6	
Balance of System ²	17.3	
Development ³	0.5	
Transmission Interconnect	1.0	
Land	4.5	
Owners Costs	0.5	
Total Installed Cost (\$ Million)	34.4	
Total (\$ per kW _{ac})	1,375	

¹ Major Equipment includes modules, inverters, and transformers

² Balance of System includes racking, posts, collection cables, EPC contractor, and project management.

³ Development includes environmental studies, boundary surveys, geotech, legal, and permitting costs.