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April 9, 2021

ELECTRONIC FILING

Mr. Adam J. Teitzman, Commission Clerk Office of Commission Clerk Florida Public Service Commission 2540 Shumard Oak Boulevard Tallahassee, Florida 32399-0850

Re: Docket 20210034-EI, Petition for Rate Increase by Tampa Electric Company

Dear Mr. Teitzman:

Attached for filing on behalf of Tampa Electric Company in the above-referenced docket is the Direct Testimony and Exhibit of Jose A. Aponte.

Thank you for your assistance in connection with this matter.

(Document 7 of 34)

Sincerely,

alis

J. Jeffry Wahlen

JJW/ne Attachment

cc: Richard Gentry, Public Counsel Jon Moyle, FIPUG



BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION

DOCKET NO. 20210034-EI IN RE: PETITION FOR RATE INCREASE BY TAMPA ELECTRIC COMPANY

DIRECT TESTIMONY AND EXHIBIT

OF

JOSE A. APONTE

1		BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION
2		PREPARED DIRECT TESTIMONY
3		OF
		JOSE A. APONTE
4		JUSE A. APONIE
5		
6	Q.	Please state your name, address, occupation, and employer.
7		
8	А.	My name is Jose A. Aponte. My business address is 702 N.
9		Franklin Street, Tampa, Florida 33602. I am employed by
10		Tampa Electric Company ("Tampa Electric" or "company") as
11		the Manager of Resource Planning.
12		
13	Q.	Please describe your duties and responsibilities in that
14		position.
15		
16	A.	My responsibilities include identifying the need for
17		future resource additions and analyzing the economic and
18		operational impacts to Tampa Electric's system.
19		
20	Q.	Have you previously testified before the Florida Public
21	~	Service Commission ("Commission")?
22		
23	A.	Yes. I submitted written direct testimony in Docket Nos.
24		20190136-EI and 20200064-EI regarding the company's Third
25		and Fourth SoBRA projects and have also presented to the

1		Commission during the Ten-Year Site Plan Workshop.
2		
3	Q.	How does your job impact the experience Tampa Electric
4	×.	provides to its customers?
		provides to its customers:
5	_	
6	A.	Although I rarely have direct contact with our customers,
7		my main responsibility in Resource Planning is to ensure
8		that the additions we make to our electric generating
9		portfolio are needed and are cost-effective, which in the
10		long run helps ensure that the rates we charge our customers
11		are fair, just, and reasonable.
12		
13	Q.	Please provide a brief outline of your educational
14		background and business experience.
15		
16	A.	I graduated from the University of South Florida with a
17		bachelor's degree and a master's degree in Mechanical
18		Engineering. I am a registered Project Management
19		Professional ("PMP").
20		
21		I started work with Tampa Electric in 1999 as an engineer
22		in the Inventory Management and Supply Chain Logistics
23		department. In 2004, I became supervisor for the Materials
24		and Quality Assurance department at the Big Bend Power
25		Station. Since 2008, I have held several positions in the

Resource Planning department at Tampa Electric 1 and currently serve as the Manager of Resource Planning. 2 3 I have twenty years of electric utility experience working 4 5 in the areas of planning, systems integration, data requirements, project analytics, revenue economic 6 analysis, and engineering. 7 8 What are the purposes of your direct testimony? Q. 9 10 The purposes of my direct testimony are to (1) generally 11 Α. discuss the company's plans to add an additional 600 MW of 12 utility-scale solar generating capacity to our system 13 14 ("Future Solar"), (2) demonstrate that the Future Solar are cost-effective, both projects individuallv 15 and 16 collectively, and (3) explain why the Future Solar is needed, will benefit customers, and is prudent. 17 18 Q. Have you prepared an exhibit to support your direct 19 testimony? 20 21 Yes. My Exhibit No. JAA-1, entitled "Exhibit of Jose A. 22 Α. 23 Aponte," was prepared under my direction and supervision. The contents of my exhibit were derived from the business 24 25 records of the company and are true and correct to the best

	I		
1		of my information	and belief. It consists of nine
2		documents, as follo	WS.
3			
4		Document No. 1	Demand and Energy Forecast
5		Document No. 2	Fuel Price Forecast
6		Document No. 3	Future Solar Projects Cost-
7			Effectiveness Test (Preliminary
8			Analysis)
9		Document No. 4	Future Solar Projects Revenue
10			Requirements (Preliminary Analysis)
11		Document No. 5	Future Solar Individual Project Costs
12			per kW _{ac}
13		Document No. 6	Future Solar Projects Cost-
14			Effectiveness Test (Current ROE)
15		Document No. 7	Future Solar Projects Revenue
16			Requirements (Current ROE)
17		Document No. 8	Future Solar Projects Cost-
18			Effectiveness Test (Rate Case ROE)
19		Document No. 9	Future Solar Projects Revenue
20			Requirements (Rate Case ROE)
21			
22	Q.	Are you sponsoring	g any sections of Tampa Electric's
23		Minimum Filing Requ	irements ("MFR") schedules?
24			
25	A.	No.	

1	Q.	How does your testimony relate to the testimony of other
2		Tampa Electric witnesses?
3		
4	A.	Tampa Electric witness David A. Pickles explains how the
5		company's proposed Future Solar fits into the company's
6		plans for its generating portfolio.
7		
8		Tampa Electric witness C. David Sweat explains the details
9		of the 11 individual projects that are underway as part of
10		our plan to build Future Solar. He describes the location,
11		size, timing, and projected costs of each of the projects.
12		
13		My direct testimony shows that our proposed Future Solar
14		projects are cost effective, needed, and prudent.
15		
16		The investments and operation and maintenance ("O&M")
17		expenses associated with the first 226.5 MW of additional
18		solar are reflected in the MFR schedules for the company's
19		proposed 2022 test year, which are jointly sponsored by
20		Tampa Electric witness A. Sloan Lewis and Mr. Sweat.
21		
22		Tampa Electric witness Jeffrey S. Chronister presents the
23		company's proposal for recovering the investments and
24		expenses associated with the remaining 373.5 MW of Future
25		Solar in 2023 and 2024 in his testimony.

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TAMPA ELECTRIC'S PLAN FOR FUTURE SOLAR

Q. Please describe the company's existing solar generating
 facilities.

A. Tampa Electric currently owns and operates 655 MW of solar
 generating capacity at 13 geographically dispersed
 locations throughout its service territory.

Our solar portfolio includes 632.1 MW of both single axis 9 tracking and fixed tilt PV solar at 10 sites in Hillsborough 10 11 and Polk Counties, a 1.6 MW fixed tilt solar PV rooftop canopy array located at the south parking garage at Tampa 12 International Airport, a 1.4 MW fixed tilt solar PV ground 13 14 canopy array located at Lego Land Florida, and a 19.8 MW single axis tracking solar station coupled with a 12.6 MW 15 16 battery storage unit located at Big Bend Station ("Big Bend"). 17

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19 600 MW of this capacity was installed pursuant to the 20 company's 2017 Amended and Restated Stipulation and 21 Settlement Agreement ("2017 Agreement"). We began deploying 22 utility scale solar generation in 2013.

Our solar facilities now produce enough electricity to power more than 100,000 homes, and in 2020, about six

percent of our energy was produced from the sun. 1 2 3 As noted in the direct testimony of Mr. Pickles, our first approximately 655 MW of solar is part of the transformation 4 5 of our generating fleet. It also reflects our belief in the value of renewable energy and our long-standing commitment 6 to clean energy. The Future Solar we are proposing in this 7 case will further the transformation of our generating 8 fleet and enable the company to be cleaner and greener, and 9 emit less carbon, through projects that are cost-effective 10 11 for all of our customers. 12 When we complete our Future Solar projects, nearly 14 13 14 percent of our energy will be from solar. This costeffective long term energy solution will be enough to power 15 more than 200,000 homes, and will promote price stability 16 for customers, increase our fuel diversity, and reduce 17 carbon emissions. 18 19 20 Q. Please generally describe the company's plans to build Future Solar. 21 22 23 Α. Tampa Electric plans to add an additional 600 MW of service 24 utility-scale solar ΡV projects across its 25 territory by 2023. The company will build the projects in

three tranches: 226.5 MW in-service by December 1, 2021, 1 224 MW in-service by December 1, 2022, and 149.5 MW in-2 3 service by December 1, 2023. 4 5 Our Future Solar projects will be general system resources, not dedicated to a subset of solar energy subscribers and, 6 therefore, their benefits will inure to all of 7 our customers. 8 9 Do you have a list of the Future Solar projects by tranche Q. 10 11 and their projected cost in dollars per kW_{ac} ? 12 Yes. The list of projects by tranche and projected cost in 13 Α. 14 dollars per kW_{ac} is shown below in Document No. 3 of my exhibit. The projected costs, excluding Allowance for Funds 15 16 Used for Construction ("AFUDC"), were provided to me by Mr. Sweat, who explains the costs and project schedules in 17 his direct testimony. I added the AFUDC amounts to the 18 project costs to arrive at the total project costs shown 19 20 in Document No. 3 of my exhibit. 21 How were the AFUDC amounts included in your project costs 22 Q. 23 per kW_{ac} determined? 24 25 Α. Mr. Sweat's capital spending was provided to the company's

accounting team, who then calculated the AFUDC per project. These AFUDC costs were provided to me and included in the cost-effectiveness calculations.

Q. How do the projected costs for these Future Solar projects
 compare to the cost of the 600 MW of SoBRA solar approved
 pursuant to the 2017 Agreement?

The Future Solar project costs are lower than those of the Α. 9 SoBRA projects due to improvements in module efficiency 10 11 and reduced module pricing. As modules become more efficient, the balance of system cost is also reduced on a 12 per megawatt basis. Additionally, more efficient modules 13 14 allow us to construct more solar capacity on a per acre basis, reducing overall project costs. Tampa 15 Electric also procured inverters, tracking systems, and Generator 16 Step-up Unit ("GSU") transformers directly from suppliers 17 to maximize economies of scale, reduce contractor markups, 18 and secure a full 26 percent investment tax credit for all 19 20 600 megawatts of these future solar projects.

22 COST-EFFECTIVENESS OF FUTURE SOLAR

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Q. Are the planned solar PV projects cost-effective?
A. Yes. The Future Solar projects are cost-effective in total,

	1	
1		by tranche, and on an individual project basis.
2		
3	Q.	Please describe the analyses Tampa Electric performed to
4		evaluate the cost-effectiveness of the Future Solar
5		projects?
6		
7	A.	The company prepared a preliminary analysis to ensure there
8		was a business case for moving forward and followed that
9		up with a second, more detailed, project-specific analysis.
10		In both analyses, we evaluated cost-effectiveness based on
11		whether or not the projects would lower the company's
12		projected system cumulative present value revenue
13		requirement ("CPVRR") as compared to such CPVRR without
14		the solar projects. As part of the analyses, we modeled
15		the annual revenue requirement associated with operating
16		our system over a 30-year period with and without the
17		proposed additions and used those annual amounts to
18		calculate the CPVRR with and without the proposed
19		additions.
20		
21		We performed these analyses using our Integrated Resource
22		Planning models to prepare a base case scenario without
23		the Future Solar. We then prepared change case scenarios

for the 600 MW in total, each annual tranche in total, and for each individual project, and compared the change cases

to the base case. The base case and change cases used 1 2 production cost modeling software to determine system 3 CPVRR, including fuel costs and variable O&M, and then the costs associated with a change case were subtracted from 4 5 the base case to determine the savings. This technique is widely used by electric utilities during the development 6 of integrated resource plans to evaluate whether to make 7 additions to the generating portfolio. 8 9 How did the company's detailed cost-effectiveness analysis Q. 10 11 differ from the preliminary screening analysis? 12 We prepared our preliminary analysis using an average cost 13 Α. 14 of \$1,385 per kW_{ac} , including AFUDC for all projects, and evaluated the Future Solar by tranche and in total. We 15 16 prepared our more detailed second analysis using the forecasted project-specific costs provided by Mr. Sweat, 17 and evaluated cost-effectiveness for the 600 MW in total, 18 by tranche, and by project. 19 20 Our screening analysis indicated that the Future Solar was 21 cost effective in total and by tranche, thus providing a 22 23 basis for the company to continue moving forward with its efforts towards a lower carbon future. The more detailed 24 25 analysis demonstrates that the Future Solar is cost-

1		effective in total, by tranche, and by project.		
2				
3	Q.	Please explain the assumptions underlying the company's		
4		cost-effectiveness calculations.		
5				
6	A.	The primary assumptions for the cost-effectiveness		
7		calculations are the company's Demand and Energy Forecast,		
8		the fuel price forecast, and the projected revenue		
9		requirements of the Future Solar projects.		
10				
11		We prepared our cost-effectiveness analyses with the Demand		
12		and Energy Forecast used to prepare Tampa Electric's 2020		
13		cost recovery factors and its 2020 Ten Year Site Plan. A		
14		summary of the values in the Demand and Energy Forecast is		
15		shown in Document No. 1 of my exhibit.		
16				
17		The company prepared the fuel forecast using the same		
18		methodology the company has used to develop its fuel price		
19		forecast each year over the last decade, and it is shown		
20		in Document No. 2 of my exhibit.		
21				
22	Q.	How did the company calculate the annual revenue		
23		requirements used in the two analyses?		
24				
25	A.	In our preliminary analysis, we used an average cost of		

\$1,385 per kW_{ac}, including AFUDC, to calculate the revenue requirement for the 600 MW of Future Solar in total and then by tranche. In our second analysis, we used projectspecific projected costs to calculate a revenue requirement by project, by tranche, and in total. Document Nos. 4 and 7 of my exhibit reflect the revenue requirements used in our preliminary and second cost-effectiveness analyses.

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In both analyses, we used the capital structure and return 9 quidelines and standards in our 2017 Agreement, because 10 11 those guidelines and standards were in effect when we performed our original analyses, and because it 12 is difficult to predict the return on equity and equity ratio 13 14 that will be approved in this case. Consistent with the guidelines in the 2017 Agreement, we updated the long-term 15 16 debt rate to 4.8 percent to reflect the prospective longterm debt issuances during the first 12 months of 17 operations of the projects. The investment tax credits 18 associated with the utility-scale solar projects were 19 20 normalized over the 30-year life of the assets in Internal applicable Revenue 21 accordance with Service 22 regulations. Our revenue requirement calculation included reasonable estimates for O&M expenses 23 (based on our experience with our 600 MW of SoBRA solar), depreciation 24 25 expense, and property taxes, including the projected impact

-		of the management of an end of an end of the
1		of the property tax exemption for solar projects.
2		
3	Q.	Did the company consider allowance for funds used during
4		construction ("AFUDC") and avoided carbon emission costs
5		when calculating the revenue requirements described above?
6		
7	A.	Yes. We calculated the revenue requirements with and
8		without AFUDC and with and without avoided carbon emission
9		costs.
10		
11	Q.	By how much will the Future Solar projects lower the
12		company's carbon emissions?
13		
14	A.	The 600 MW of Future Solar will decrease carbon dioxide
15		("CO ₂ ") emissions by over 550 thousand tons per year and
16		decrease nitrogen oxide ("NO $_{\rm X}{}^{\prime\prime})$ and sulfur dioxide ("SO $_{\rm 2}{}^{\prime\prime})$
17		emissions by hundreds of tons.
18		
19	Q.	How did the company estimate the avoided cost of carbon
20		emissions for the Future Solar projects?
21		
22	A.	Tampa Electric has been monitoring forecasted carbon prices
23		since the draft Clean Power Plan was issued and contracted
24		with a global consulting services company, ICF
25		International, Inc., to obtain a CO_2 forecast that utilized

the most current assumptions and market conditions. The consultant compared projections for various regions of the country and included low, medium, and high cost of carbon forecasts.

Q. Is it reasonable to include the value of avoided carbon
 emission costs in the company's cost-effectiveness tests?

Yes. Although our federal government and the State of Α. 9 Florida do not currently impose a tax or fee on carbon 10 11 emissions, public policy consideration and customer expectations in the United States and around the world are 12 trending against carbon emissions and in favor of renewable 13 14 energy like solar generation. It is difficult to predict whether the company will face a carbon tax or fee in the 15 16 future, but it is even more difficult to completely rule out that possibility. Accordingly, it is reasonable to 17 consider the value of avoided carbon costs when evaluating 18 the cost-effectiveness generating alternatives, 19 of 20 including our Future Solar.

Q. Did the company consider the value of deferral in its cost effectiveness analyses?

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A. Yes. The company applied the long-standing, Commission-

for including value accepted practice of deferral. 1 2 Specifically, we evaluated expansion plans for each project 3 against our base expansion plan to determine if it had the ability to defer future capacity additions. Results of this 4 5 evaluation showed that 10 of the projects had the ability to defer future battery storage additions, while one of 6 the projects did not. The benefits for those projects that 7 had value of deferral were included in the calculation of 8 their respective total CPVRR. 9 10 11 Q. How much fuel expense will Future Solar allow the company's customers to avoid over the life of the projects? 12 13 14 Α. Based on our base fuel forecast, we expect the Future Solar to save our customers approximately \$739.4 million in fuel 15 16 costs over the life of the projects. 17 Please describe the results of the company's preliminary 18 Q. 19 cost-effectiveness analysis. 20 Our preliminary analysis showed that Future Solar was cost 21 Α. 22 effective in total and by tranche. Document No. 3 of my 23 exhibit shows the results of our preliminary analysis in 24 total and by tranche. 25

For Future Solar in total, the CPVRR differential was 1 favorable for customers by \$73.0 million before including 2 any value for 3 reduced emissions. Including reduced emissions benefits increased the CPVRR savings from Future 4 5 Solar to \$122.5 million. 6 The CPVRR savings for Future Solar by tranche were \$22.4 7 million (Tranche One), \$39.1 million (Tranche Two), and 8 \$11.6 million (Tranche Three) before including any value 9 reduced Including for emissions. reduced emissions 10 11 benefits increased the CPVRR savings from Future Solar to \$35 million (Tranche One), \$58 million (Tranche Two), and 12 \$29.5 million (Tranche Three). 13 14 Ο. Please describe the results of the company's second cost-15 16 effectiveness analysis. 17 Our second analysis showed that Future Solar was cost 18 Α. effective in total, by tranche, and by project. Document 19 No. 6 of my exhibit shows the results of our second 20 analysis. 21 22 23 For Future Solar in total, the CPVRR differential in our second analysis was favorable for customers by \$122.2 24 25 million before including any value for reduced emissions.

Including reduced emissions benefits increased the CPVRR 1 2 savings from Future Solar to \$171.5 million. 3 The CPVRR savings for Future Solar by tranche in our second 4 5 analysis were \$55.7 million (Tranche One), \$45.1 million (Tranche Two), and \$21.3 million (Tranche Three) before 6 including any value for reduced emissions. Including 7 reduced emissions benefits increased the CPVRR savings from 8 Future Solar to \$74.9 million (Tranche One), \$63.5 million 9 (Tranche Two), and \$33.1 million (Tranche Three). 10 11 As shown on Document No. 6 of my exhibit, each individual 12 project shows a CPVRR savings ranging from \$1.5 to \$30.9 13 14 million per project without carbon, including avoided emissions costs increased the CPVRR savings for each of 15 the projects and increased the range of savings from 16 between \$3.4 and \$37.3 million per project. 17 18 Did the company conduct sensitivity testing on the results Q. 19 of its cost-effectiveness analysis? 20 21 22 Α. Yes. Tampa Electric tested the CPVRR savings calculated in 23 its preliminary analysis using high and low fuel price forecasts. The high and low fuel forecasts were prepared 24 25 contemporaneously with the base fuel forecast. The results

show that customer savings occur under the base case and high fuel forecast sensitivities.

The company also recalculated the revenue requirements for 4 5 the individual Future Solar projects using a 10.75 percent return on equity and a 55 percent equity ratio as proposed 6 by the company in this case. Using these inputs, and 7 excluding avoided carbon costs, our proposed Future Solar 8 yields CPVRR savings to customers in total and by tranche, 9 with ten of the eleven individual projects showing CPVRR 10 11 savings ranging from \$73.0 thousand to \$25.9 million, and the remaining one indicating a minimal incremental CPVRR 12 a conservative carbon costs forecast cost. When is 13 14 included, all Future Solar projects at 10.75 percent return on equity and 55 percent equity ratio are cost effective. 15 16 This analysis is shown on Document No. 8 of my exhibit.

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18 **NEED FOR FUTURE SOLAR**

19 Q. Are the solar projects needed to provide service to Tampa 20 Electric customers?

A. Yes. Tampa Electric expects demand to increase at an
 average annual rate of 1.2 percent in the summer and 1.3
 percent in the winter. Retail energy sales are projected
 to rise at a 1.1 percent annual rate. Thus, the company

must plan to meet the power needs of its customers through 1 additional resources and seeks to do so in cost-effective 2 3 ways that use cleaner, greener, and lower carbon emitting assets. The company's proposed Future Solar aligns well 4 5 with this goal, producing savings for customers and enhancing the company's environmental stewardship. 6 7 Q. Why does Tampa Electric need the Future Solar projects? 8 9 Tampa Electric needs the Future Solar projects to promote Α. 10 11 fuel diversity and price stability for our customers, and respond to the growing demand for solar from our 12 to customers. Our proposed Future Solar does not contribute 13 14 to our winter reserve margin because the projects do not provide capacity at the time of day our coincident winter 15 16 peak occurs. Our Future Solar will, however, improve our summer reserve margin every year until the Future Solar 17 projects are retired, and is part of our plan to use 18 renewable energy resources and technology to the extent 19 20 they are available, as contemplated in Section 403.519, Florida Statutes. 21 22 23 Q. Why is 600 MW the right amount of utility-scale solar to 24 add to its system? 25

1	A.	600 MW of additional solar generating capacity is the
2		amount of solar that can be added to our system without
3		adding equipment and controls to our transmission and
4		distribution system to accommodate the intermittent nature
5		of solar. Adding 600 MW of zero emissions, cost-effective
6		solar is prudent and is also the component of our
7		generation expansion plan that allows us to maximize fuel
8		diversity, price savings, fuel savings, and other benefits
9		for our customers without incurring system upgrade costs.
10		
11	Q.	Why is it prudent for Tampa Electric to add 600 MW of
12		utility-scale solar in the next three years?
13		
14	A.	Adding the Future Solar projects as planned helps to
15		optimize our generation expansion plans and will allow our
16		customers to enjoy the benefits of the incremental solar
17		
		capacity as soon as reasonably possible. As Mr. Sweat
18		capacity as soon as reasonably possible. As Mr. Sweat explains further in his testimony, adding the Future Solar
18 19		
		explains further in his testimony, adding the Future Solar
19		explains further in his testimony, adding the Future Solar to our system as proposed will allow the company to
19 20		explains further in his testimony, adding the Future Solar to our system as proposed will allow the company to maximize economies of scale in the procurement and
19 20 21	Q.	explains further in his testimony, adding the Future Solar to our system as proposed will allow the company to maximize economies of scale in the procurement and
19 20 21 22	Q.	explains further in his testimony, adding the Future Solar to our system as proposed will allow the company to maximize economies of scale in the procurement and construction of the projects.
19 20 21 22 23	Q.	explains further in his testimony, adding the Future Solar to our system as proposed will allow the company to maximize economies of scale in the procurement and construction of the projects. How will the Future Solar promote Tampa Electric's fuel
19 20 21 22 23 24	Q.	explains further in his testimony, adding the Future Solar to our system as proposed will allow the company to maximize economies of scale in the procurement and construction of the projects. How will the Future Solar promote Tampa Electric's fuel

As projected for 2021, Tampa Electric's generation mix is Α. 1 2 expected to be approximately 87 percent natural gas, about 3 eight percent solar (no fuel), and about five percent coal. 4 5 When we complete our Future Solar projects by the end of 6 2023, over 14 percent of our energy will be from solar 7 which reduces our reliance on natural gas. Tampa Electric 8 witness John C. Heisey discusses how adding solar 9 generating capacity to our system has reduced, and will 10 11 continue to reduce, our need to maintain high inventory levels of solid fuel. 12 13 14 Q. How will the Future Solar projects promote price stability for Tampa Electric's customers? 15 16 The prices we pay for the coal, natural gas, and oil burned Α. 17 in our power plants vary over time. In the case of natural 18 gas, commodity prices can become quite volatile in a short 19 20 period of time. 21 The "fuel" for solar generation is the sun, which is free, 22 23 so once installed, the cost of generating solar energy 24 remains constant and does not vary due to fuel cost 25 fluctuations. Future Solar will increase the percentage of

our generating capacity that has no fuel cost, 1 will 2 effectively mitigate fossil fuel cost variability, and 3 therefore, will help promote price stability for our customers. 4 5 Is customer demand for solar energy growing? Ο. 6 7 Α. Yes, we believe it is. Tampa Electric witness Melissa L. 8 Cosby discusses this topic in her direct testimony. 9 10 11 Q. Can Tampa Electric use conservation measures as а substitute for the energy that will be provided by its 12 proposed Future Solar? 13 14 No. These future solar projects are needed after all the Α. 15 16 Commission approved cost-effective energy efficiency measures are accounted for. As the company demonstrated in 17 the most recent 2020-2029 Demand Side Management ("DSM") 18 Goals proceeding, Florida Building Codes are becoming more 19 20 stringent and various Federal energy efficiency and appliance standards have been enacted, which are affecting 21 several baseline measures used for the evaluation of 22 23 potential DSM measures. This reduction of potential savings as related to the baseline will further reduce the amount 24 25 of energy efficiency that is available to be obtained

through cost-effective DSM programs in the future. It is 1 2 important to note that in this last DSM Goals proceeding, 3 the company proposed DSM Goals that were 14.3 percent higher than what was approved for the 2015-2024 period. In 4 5 addition, Tampa Electric continues to be a recognized leader in offering cost-effective DSM programs. The company 6 offers more DSM programs than any other utility in Florida. 7 The design of our comprehensive DSM portfolio ensures that 8 customers, particularly low-income customers, have all 9 opportunities to participate. Tampa Electric and 10 its 11 customers have realized significant savings from the DSM programs offered since the inception of DSM in Florida in 12 1980. These DSM programs have saved 1,722 GWh of annual 13 14 energy, but additional DSM programs will not substitute for the zero-fuel cost energy to be provided from our Future 15 16 Solar projects. 17

Q. Will Future Solar provide other benefits to Tampa Electric's customers and the communities where they live?

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21 A. Yes. Because it does not burn fuel or have moving parts 22 that operate under high temperatures and pressures, solar 23 generation is safer to operate than fossil fuel-burning 24 generators.

Not only is solar emission-free, it doesn't use ground water nor create wastewater - better for the precious underground aquifer and Florida waterways.

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As noted in the testimony of Mr. Pickles, our Future Solar projects will require fewer financial resources to operate than fossil fuel-burning plants and will substitute, in part, for operation of solid fuel generating assets that cost more to operate and maintain, which will allow the company to incur less O&M expense.

Construction of the Future Solar projects will create new construction jobs in this area, which will help our local economies.

16 The solar projects will also generate new property tax 17 revenues for the local governments where they are located. 18

19 **Q.** Is the company's plan for Future Solar prudent?

A. Yes. As noted in the testimony of Mr. Sweat, the company
has planned and will be constructing the 11 Future Solar
projects at the lowest reasonable cost, and I have shown
that our proposed Future Solar projects are cost-effective.
We need Future Solar to promote alternative sources of

energy that can be key to system reliability and resiliency, 1 2 improve fuel diversity, provide price stability, and 3 respond to growing customer demand for solar. Our planned solar additions are safe, will require fewer financial 4 5 resources to operate than fossil fuel-burning plants, and will substitute, in part, for operation of solid fuel 6 7 generating assets that cost more to operate and maintain, which will allow the company to incur less O&M expense. 8 9 SUMMARY 10 11 Q. Please summarize your direct testimony. 12 My testimony describes the company's plans 13 Α. to add 14 additional 600 MW of utility-scale solar generating capacity to our system; demonstrates that the Future Solar 15 16 projects are cost-effective, both individually and collectively; and demonstrates that the Future Solar is 17 needed, will benefit customers, and is prudent. 18 19 20 The CPVRR savings for Future Solar by tranche are \$55.7 million (Tranche One), \$45.1 million (Tranche Two), and 21 22 \$21.3 (Tranche Three) before including any value for 23 reduced emissions. Including reduced emissions benefits increased the CPVRR savings from Future Solar to \$74.9 24 25 million (Tranche One), \$63.5 million (Tranche Two), and

1		\$33.1 million (Tranche Three). Taken individually, the
2		CPVRR for each of the 11 projects was lower, with savings
3		ranging between \$1.5 and \$30.9 million per project without
4		carbon. Including avoided emissions costs increased the
5		CPVRR savings for each of the projects and increased the
6		range of savings to between \$3.4 and \$37.3 million per
7		project.
8		
9	Q.	Does this conclude your direct testimony?
10		
11	A.	Yes, it does.
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TAMPA ELECTRIC COMPANY DOCKET NO. 20210034-EI FILED: 04/09/2021

EXHIBIT

OF

JOSE A. APONTE

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Der	Demand and Energy Forecast		
	Winter (MW)	Summer (MW)	Energy (GWh)
2019	3,091	4,106	20,432
2020	4,384	4,148	20,497
2021	4,447	4,193	20,674
2022	4,505	4,242	20,882
2023	4,567	4,294	21,105
2024	4,628	4,344	21,338
2025	4,686	4,391	21,547
2026	4,738	4,435	21,738
2027	4,791	4,481	21,950
2028	4,844	4,530	22,181
2029	4,898	4,580	22,430
2030	4,953	4,628	22,674
2031	5,004	4,672	22,904
2032	5,052	4,718	23,138
2033	5,102	4,764	23,375
2034	5,152	4,812	23,621
2035	5,204	4,859	23,867
2036	5,251	4,903	24,103
2037	5,297	4,947	24,342
2038	5,343	4,992	24,584
2039	5,343	4,992	24,584
2040	5,343	4,992	24,584
2041	5,343	4,992	24,584
2042	5,343	4,992	24,584
2043	5,343	4,992	24,584
2044	5,343	4,992	24,584
2045	5,343	4,992	24,584
2046	5,343	4,992	24,584
2047	5,343	4,992	24,584
2048	5,343	4,992	24,584
2049	5,343	4,992	24,584

Demand and Energy Forecast

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	Coal	Natural Gas
2019	3.21	3.04
2015	3.21	2.87
2020	3.27	2.80
2022	3.27	2.93
2023	3.32	3.14
2024	3.46	3.33
2025	3.60	3.63
2026	3.73	4.01
2027	3.86	4.28
2028	3.99	4.51
2029	4.14	4.69
2030	4.28	4.85
2031	4.43	5.00
2032	4.60	5.19
2033	4.77	5.40
2034	4.94	5.62
2035	5.12	5.85
2036	5.31	6.13
2037	5.50	6.39
2038	5.71	6.64
2039	5.92	6.93
2040	6.13	7.30
2041	6.27	7.57
2042	6.44	7.82
2043	6.63	8.10
2044	6.84	8.44
2045	7.05	8.76
2046	7.25	9.06
2047	7.47	9.40
2048	7.74	9.87
2049	8.02	10.09

Fuel Price Forecast (\$/MMBtu)

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Future Solar Projects Cost-Effectiveness (Preliminary) 600 MW of Solar - 150/225/225 MW

Delta CPVRR Revenue Requirements	Cost/(Savings) (2019 US \$ millions)
Capital RR Benefits	(\$64.1)
Capital RR - Solar New Arrays (w/Interconnect)	\$586.2
RR of Land for Solar	\$81.0
System VOM	(\$34.0)
FOM - Other Future Units	(\$8.8)
FOM - Solar Future Arrays	\$84.1
System Fuel	(\$717.4)
System Capacity	\$0.0
Sub Total w/o NOX or CO2 Cost	(\$73.0)
Plus Emissions Costs	
CO2 - Base	(\$49.2)
CO2 - High	(\$174.6)
CO2 - Low	\$0.0
NOX - Base	(\$0.2)
Total w/ CO2 (Base) & NOX Cost	(\$122.5)
Total w/ CO2 (High) & NOX Cost	(\$247.9)
Total w/ CO2 (Low) & NOX Cost	(\$73.3)

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Future Solar Projects Cost-Effectiveness (Preliminary)
150 MW of Solar – Tranche 1

Delta CPVRR Revenue Requirements	Cost/(Savings) (2019 US \$ millions)
Capital RR Benefits	(\$14.7)
Capital RR - Solar New Arrays (w/Interconnect)	\$158.9
RR of Land for Solar	\$21.9
System VOM	(\$11.4)
FOM - Other Future Units	(\$1.5)
FOM - Solar Future Arrays	\$22.3
System Fuel	(\$197.8)
System Capacity	\$0.0
Sub Total w/o NOX or CO2 Cost	(\$22.4)
Plus Emissions Costs	
CO2 - Base	(\$12.6)
CO2 - High	(\$44.6)
CO2 - Low	\$0.0
NOX - Base	(\$0.1)
Total w/ CO2 (Base) & NOX Cost	(\$35.0)
Total w/ CO2 (High) & NOX Cost	(\$67.1)
Total w/ CO2 (Low) & NOX Cost	(\$22.4)

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Future Solar Projects Cost-Effectiveness (Preliminary)
225 MW of Solar - Tranche 2

Delta CPVRR Revenue Requirements	Cost/(Savings) (2019 US \$ millions)
Capital RR Benefits	(\$28.5)
Capital RR - Solar New Arrays (w/Interconnect)	\$225.3
RR of Land for Solar	\$30.6
System VOM	(\$13.4)
FOM - Other Future Units	(\$5.5)
FOM - Solar Future Arrays	\$31.9
System Fuel	(\$279.5)
System Capacity	\$0.0
Sub Total w/o NOX or CO2 Cost	(\$39.1)
Plus Emissions Costs	
CO2 - Base	(\$18.8)
CO2 - High	(\$66.6)
CO2 - Low	\$0.0
NOX - Base	(\$0.1)
Total w/ CO2 (Base) & NOX Cost	(\$58.0)
Total w/ CO2 (High) & NOX Cost	(\$105.8)
Total w/ CO2 (Low) & NOX Cost	(\$39.2)

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Future Solar Projects Cost-Effectiveness (Preliminary)
225 MW of Solar - Tranche 3

Delta CPVRR Revenue Requirements	Cost/(Savings) (2019 US \$ millions)
Capital RR Benefits	(\$20.9)
Capital RR - Solar New Arrays (w/Interconnect)	\$202.0
RR of Land for Solar	\$28.5
System VOM	(\$9.3)
FOM - Other Future Units	(\$1.8)
FOM - Solar Future Arrays	\$30.0
System Fuel	(\$240.0)
System Capacity	\$0.0
Sub Total w/o NOX or CO2 Cost	(\$11.6)
Plus Emissions Costs	
CO2 - Base	(\$17.8)
CO2 - High	(\$63.3)
CO2 - Low	\$0.0
NOX - Base	(\$0.1)
Total w/ CO2 (Base) & NOX Cost	(\$29.5)
Total w/ CO2 (High) & NOX Cost	(\$75.0)
Total w/ CO2 (Low) & NOX Cost	(\$11.7)

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Future Solar Projects Revenue Requirements (Preliminary)

150 MW of Solar 225 MW of Solar 225 MW of Solar

(\$000) 2021 Capital RR 21,596 FOM 1,636 Land RR 2,289 Total RR 25,521

(\$000)	2022
Capital RR	32,733
FOM	2,507
Land RR	3,434
Total RR	38,674

(\$000)	2023
Capital RR	33 <i>,</i> 295
FOM	2 <i>,</i> 563
Land RR	3,434
Total RR	39,292

FULL YEAR

600 MW of Solar

(\$000)	
Capital RR	87,625
FOM	6,706
Land RR	9,157
Total RR	103,488

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Future Solar Projects Cost per kWac

	MW	Projected \$ per kW _{ac}
Magnolia Solar	74.5	1,244
Big Bend II Solar	25	1,352
Mountain View Solar	52.5	1,426
Jamison Solar	74.5	1,400
Total in-service Dec 2021	226.5	1,350
Laurel Oaks Solar	66.8	1,268
Riverside Solar	65	1,336
Big Bend III Solar	22.2	1,275
Palm River Dairy Solar	70	1,234
Total in-service Dec 2022	224	1,278
Alafia Solar	50	1,382
Wheeler Solar	74.5	1,213
Dover Solar	25	1,375
Total in-service Dec 2023	149.5	1,296

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Future Solar Projects Cost-Effectiveness Test (Current ROE) 600 MW of Solar - 226.5/224/149.5 MW

Delta CPVRR Revenue Requirements	Cost/(Savings) (2019 US \$ millions)
Capital RR - Other New Units	(\$63.8)
Capital RR - Solar New Arrays (w/Interconnect)	\$577.4
RR of Land for Solar	\$61.6
System VOM	(\$34.4)
FOM - Other Future Units	(\$8.8)
FOM - Solar Future Arrays	\$85.3
System Fuel	(\$739.4)
System Capacity	\$0.0
Sub Total w/o NOX or CO2 Cost	(\$122.2)
Plus Emissions Costs	
CO2 - Base	(\$49.1)
CO2 - High	(\$174.1)
CO2 - Low	\$0.0
NOX - Base	(\$0.2)
Total w/ CO2 (Base) & NOX Cost	(\$171.5)
Total w/ CO2 (High) & NOX Cost	(\$296.5)
Total w/ CO2 (Low) & NOX Cost	(\$122.4)

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Future Solar Projects Cost-Effectiveness Test (Current ROE)
226.5 MW of Solar - Tranche 1

Delta CPVRR Revenue Requirements	Cost/(Savings) (2019 US \$ millions)
Capital RR Benefits	(\$23.8)
Capital RR - Solar New Arrays (w/Interconnect)	\$239.2
RR of Land for Solar	\$23.3
System VOM	(\$15.8)
FOM - Other Future Units	(\$5.3)
FOM - Solar Future Arrays	\$33.7
System Fuel	(\$307.0)
System Capacity	\$0.0
Sub Total w/o NOX or CO2 Cost	(\$55.7)
Plus Emissions Costs	
CO2 - Base	(\$19.1)
CO2 - High	(\$67.6)
CO2 - Low	\$0.0
NOX - Base	(\$0.1)
Total w/ CO2 (Base) & NOX Cost	(\$74.9)
Total w/ CO2 (High) & NOX Cost	(\$123.5)
Total w/ CO2 (Low) & NOX Cost	(\$55.8)

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Future Solar Projects Cost-Effectiveness Test (Current ROE) 224 MW of Solar - Tranche 2

Delta CPVRR Revenue Requirements	Cost/(Savings) (2019 US \$ millions)
Capital RR Benefits	(\$26.7)
Capital RR - Solar New Arrays (w/Interconnect)	\$209.8
RR of Land for Solar	\$20.1
System VOM	(\$12.8)
FOM - Other Future Units	(\$2.3)
FOM - Solar Future Arrays	\$31.7
System Fuel	(\$265.0)
System Capacity	\$0.0
Sub Total w/o NOX or CO2 Cost	(\$45.1)
Plus Emissions Costs	
CO2 - Base	(\$18.3)
CO2 - High	(\$64.9)
CO2 - Low	\$0.0
NOX - Base	(\$0.1)
Total w/ CO2 (Base) & NOX Cost	(\$63.5)
Total w/ CO2 (High) & NOX Cost	(\$110.1)
Total w/ CO2 (Low) & NOX Cost	(\$45.2)

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Future Solar Projects Cost-Effectiveness Test (Current ROE)
149.5 MW of Solar - Tranche 3

Delta CPVRR Revenue Requirements	Cost/(Savings) (2019 US \$ millions)
Capital RR Benefits	(\$13.3)
Capital RR - Solar New Arrays (w/Interconnect)	\$128.4
RR of Land for Solar	\$18.1
System VOM	(\$5.8)
FOM - Other Future Units	(\$1.2)
FOM - Solar Future Arrays	\$19.9
System Fuel	(\$167.5)
System Capacity	\$0.0
Sub Total w/o NO _X or CO ₂ Cost	(\$21.3)
Plus Emissions Costs	
CO2 - Base	(\$11.7)
CO2 - High	(\$41.6)
CO2 - Low	\$0.0
NOX - Base	(\$0.0)
Total w/ CO2 (Base) & NOX Cost	(\$33.1)
Total w/ CO2 (High) & NOX Cost	(\$62.9)
Total w/ CO2 (Low) & NOX Cost	(\$21.4)

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Future Solar Projects Cost-Effectiveness Test (Current ROE)
Magnolia Solar - 74.5 MW

Delta CPVRR Revenue Requirements	Cost/(Savings) (2019 US \$ millions)
Capital RR Benefits	(\$9.9)
Capital RR - Solar New Arrays (w/Interconnect)	\$73.7
RR of Land for Solar	\$5.6
System VOM	(\$4.6)
FOM - Other Future Units	(\$3.8)
FOM - Solar Future Arrays	\$11.1
System Fuel	(\$103.1)
System Capacity	\$0.0
Sub Total w/o NOX or CO2 Cost	(\$30.9)
Plus Emissions Costs	
CO2 - Base	(\$6.3)
CO2 - High	(\$22.6)
CO2 - Low	\$0.0
NOX - Base	(\$0.0)
Total w/ CO2 (Base) & NOX Cost	(\$37.3)
Total w/ CO2 (High) & NOX Cost	(\$53.5)
Total w/ CO2 (Low) & NOX Cost	(\$30.9)

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Future Solar Projects Cost-Effectiveness Test (Current ROE) Big Bend II Solar - 25 MW

Delta CPVRR Revenue Requirements	Cost/(Savings) (2019 US \$ millions)
Capital RR Benefits	(\$1.9)
Capital RR - Solar New Arrays (w/Interconnect)	\$28.6
RR of Land for Solar	\$0.0
System VOM	(\$2.4)
FOM - Other Future Units	(\$0.2)
FOM - Solar Future Arrays	\$3.7
System Fuel	(\$34.1)
System Capacity	\$0.0
Sub Total w/o NOX or CO2 Cost	(\$6.3)
Plus Emissions Costs	
CO2 - Base	(\$2.1)
CO2 - High	(\$7.4)
CO2 - Low	\$0.0
NOX - Base	(\$0.0)
Total w/ CO2 (Base) & NOX Cost	(\$8.4)
Total w/ CO2 (High) & NOX Cost	(\$13.7)
Total w/ CO2 (Low) & NOX Cost	(\$6.3)

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Future Solar Projects Cost-Effectiveness Test (Current ROE)
Mountain View Solar - 52.5 MW

Delta CPVRR Revenue Requirements	Cost/(Savings) (2019 US \$ millions)
Capital RR Benefits	(\$8.2)
Capital RR - Solar New Arrays (w/Interconnect)	\$56.9
RR of Land for Solar	\$7.8
System VOM	(\$3.3)
FOM - Other Future Units	(\$1.0)
FOM - Solar Future Arrays	\$7.8
System Fuel	(\$63.2)
System Capacity	\$0.0
Sub Total w/o NOX or CO2 Cost	(\$3.3)
Plus Emissions Costs	
CO2 - Base	(\$4.1)
CO2 - High	(\$14.7)
CO2 - Low	\$0.0
NOX - Base	(\$0.0)
Total w/ CO2 (Base) & NOX Cost	(\$7.5)
Total w/ CO2 (High) & NOX Cost	(\$18.0)
Total w/ CO2 (Low) & NOX Cost	(\$3.3)

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Future Solar Projects Cost-Effectiveness Test (Current ROE)
Jamison Solar - 74.5 MW

Delta CPVRR Revenue Requirements	Cost/(Savings) (2019 US \$ millions)
Capital RR Benefits	(\$3.8)
Capital RR - Solar New Arrays (w/Interconnect)	\$80.0
RR of Land for Solar	\$9.9
System VOM	(\$5.5)
FOM - Other Future Units	(\$0.3)
FOM - Solar Future Arrays	\$11.1
System Fuel	(\$106.6)
System Capacity	\$0.0
Sub Total w/o NOX or CO2 Cost	(\$15.3)
Plus Emissions Costs	
CO2 - Base	(\$6.5)
CO2 - High	(\$22.9)
CO2 - Low	\$0.0
NOX - Base	(\$0.0)
Total w/ CO2 (Base) & NOX Cost	(\$21.8)
Total w/ CO2 (High) & NOX Cost	(\$38.2)
Total w/ CO2 (Low) & NOX Cost	(\$15.3)

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Future Solar Projects Cost-Effectiveness Test (Current ROE)
Laurel Oaks - 66.8 MW

Delta CPVRR Revenue Requirements	Cost/(Savings) (2019 US \$ millions)
Capital RR Benefits	(\$7.6)
Capital RR - Solar New Arrays (w/Interconnect)	\$63.5
RR of Land for Solar	\$4.3
System VOM	(\$4.0)
FOM - Other Future Units	(\$0.7)
FOM - Solar Future Arrays	\$9.5
System Fuel	(\$75.1)
System Capacity	\$0.0
Sub Total w/o NOX or CO2 Cost	(\$10.2)
Plus Emissions Costs	
CO2 - Base	(\$5.4)
CO2 - High	(\$19.3)
CO2 - Low	\$0.0
NOX - Base	(\$0.0)
Total w/ CO2 (Base) & NOX Cost	(\$15.7)
Total w/ CO2 (High) & NOX Cost	(\$29.5)
Total w/ CO2 (Low) & NOX Cost	(\$10.2)

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Future Solar Projects Cost-Effectiveness Test (Current ROE) Riverside - 22.2 MW

Delta CPVRR Revenue Requirements	Cost/(Savings) (2019 US \$ millions)
Capital RR Benefits	(\$3.8)
Capital RR - Solar New Arrays (w/Interconnect)	\$61.7
RR of Land for Solar	\$8.4
System VOM	(\$4.0)
FOM - Other Future Units	(\$0.3)
FOM - Solar Future Arrays	\$9.2
System Fuel	(\$75.1)
System Capacity	\$0.0
Sub Total w/o NOX or CO2 Cost	(\$3.8)
Plus Emissions Costs	
CO2 - Base	(\$5.2)
CO2 - High	(\$18.4)
CO2 - Low	\$0.0
NOX - Base	(\$0.0)
Total w/ CO2 (Base) & NOX Cost	(\$9.0)
Total w/ CO2 (High) & NOX Cost	(\$22.2)
Total w/ CO2 (Low) & NOX Cost	(\$3.8)

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Future Solar Projects Cost-Effectiveness Test (Current ROE) Big Bend III - 22.2 MW

Delta CPVRR Revenue Requirements	Cost/(Savings) (2019 US \$ millions)
Capital RR Benefits	(\$9.5)
Capital RR - Solar New Arrays (w/Interconnect)	\$22.4
RR of Land for Solar	\$0.0
System VOM	(\$0.8)
FOM - Other Future Units	(\$0.8)
FOM - Solar Future Arrays	\$3.1
System Fuel	(\$23.3)
System Capacity	\$0.0
Sub Total w/o NOX or CO2 Cost	(\$8.9)
Plus Emissions Costs	
CO2 - Base	(\$1.9)
CO2 - High	(\$6.5)
CO2 - Low	\$0.0
NOX - Base	(\$0.0)
Total w/ CO2 (Base) & NOX Cost	(\$10.8)
Total w/ CO2 (High) & NOX Cost	(\$15.4)
Total w/ CO2 (Low) & NOX Cost	(\$9.0)

TAMPA ELECTRIC COMPANY DOCKET NO. 20210034-EI EXHIBIT NO. JAA-1 WITNESS: APONTE DOCUMENT NO. 6 PAGE 12 OF 15 FILED: 04/09/2021

Future Solar Projects Cost-Effectiveness Test (Current ROE) Palm River Dairy - 70 MW

Delta CPVRR Revenue Requirements	Cost/(Savings) (2019 US \$ millions)
Capital RR Benefits	(\$5.7)
Capital RR - Solar New Arrays (w/Interconnect)	\$62.1
RR of Land for Solar	\$7.5
System VOM	(\$4.0)
FOM - Other Future Units	(\$0.5)
FOM - Solar Future Arrays	\$9.9
System Fuel	(\$91.5)
System Capacity	\$0.0
Sub Total w/o NOX or CO2 Cost	(\$22.2)
Plus Emissions Costs	
CO2 - Base	(\$5.8)
CO2 - High	(\$20.7)
CO2 - Low	\$0.0
NOX - Base	(\$0.0)
Total w/ CO2 (Base) & NOX Cost	(\$28.0)
Total w/ CO2 (High) & NOX Cost	(\$42.9)
Total w/ CO2 (Low) & NOX Cost	(\$22.2)

TAMPA ELECTRIC COMPANY DOCKET NO. 20210034-EI EXHIBIT NO. JAA-1 WITNESS: APONTE DOCUMENT NO. 6 PAGE 13 OF 15 FILED: 04/09/2021

Future Solar Projects Cost-Effectiveness Test (Current ROE) Alafia - 50 MW

Delta CPVRR Revenue Requirements	Cost/(Savings) (2019 US \$ millions)			
Capital RR Benefits	\$0.0			
Capital RR - Solar New Arrays (w/Interconnect)	\$46.4			
RR of Land for Solar	\$5.7			
System VOM	(\$1.5)			
FOM - Other Future Units	\$0.0			
FOM - Solar Future Arrays	\$6.7			
System Fuel	(\$61.5)			
System Capacity	\$0.0			
Sub Total w/o NOX or CO2 Cost	(\$4.3)			
Plus Emissions Costs				
CO2 - Base	(\$4.1)			
CO2 - High	(\$14.5)			
CO2 - Low	\$0.0			
NOX - Base	(\$0.0)			
Total w/ CO2 (Base) & NOX Cost	(\$8.3)			
Total w/ CO2 (High) & NOX Cost	(\$18.8)			
Total w/ CO2 (Low) & NOX Cost	(\$4.3)			

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Future Solar Projects Cost-Effectiveness Test (Current ROE) Wheeler - 74.5 MW

Delta CPVRR Revenue Requirements	Cost/(Savings) (2019 US \$ millions)			
Capital RR Benefits	(\$7.6)			
Capital RR - Solar New Arrays (w/Interconnect)	\$59.9			
RR of Land for Solar	\$8.4			
System VOM	(\$3.8)			
FOM - Other Future Units	(\$0.7)			
FOM - Solar Future Arrays	\$9.9			
System Fuel	(\$81.8)			
System Capacity	\$0.0			
Sub Total w/o NOX or CO2 Cost	(\$15.6)			
Plus Emissions Costs				
CO2 - Base	(\$5.7)			
CO2 - High	(\$20.2)			
CO2 - Low	\$0.0			
NOX - Base	(\$0.0)			
Total w/ CO2 (Base) & NOX Cost	(\$21.3)			
Total w/ CO2 (High) & NOX Cost	(\$35.8)			
Total w/ CO2 (Low) & NOX Cost	(\$15.6)			

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Future Solar Projects Cost-Effectiveness Test (Current ROE) Dover - 25 MW

Delta CPVRR Revenue Requirements	Cost/(Savings) (2019 US \$ millions)			
Capital RR Benefits	(\$5.7)			
Capital RR - Solar New Arrays (w/Interconnect)	\$22.1			
RR of Land for Solar	\$4.0			
System VOM	(\$0.5)			
FOM - Other Future Units	(\$0.5)			
FOM - Solar Future Arrays	\$3.3			
System Fuel	(\$24.2)			
System Capacity	\$0.0			
Sub Total w/o NOX or CO2 Cost	(\$1.5)			
Plus Emissions Costs				
CO2 - Base	(\$1.9)			
CO2 - High	(\$6.9)			
CO2 - Low	\$0.0			
NOX - Base	(\$0.0)			
Total w/ CO2 (Base) & NOX Cost	(\$3.4)			
Total w/ CO2 (High) & NOX Cost	(\$8.4)			
Total w/ CO2 (Low) & NOX Cost	(\$1.5)			

TAMPA ELECTRIC COMPANY DOCKET NO. 20210034-EI EXHIBIT NO. JAA-1 WITNESS: APONTE DOCUMENT NO. 7 PAGE 1 OF 3 FILED: 04/09/2021

Future Solar Projects Revenue Requirements (Current ROE)

600 MW

(\$000)	
Capital RR	85,275
FOM	6,669
Land RR	6,883
Total RR	98,827

Tranche 1

226.5 MW

(\$000)	2021
Capital RR	33,436
FOM	2,470
Land RR	2,440
Total RR	38,346

Magnolia 74.5 MW

Big Bend II 25 MW Mountain View 52.5 MW Jamison 74.5 MW

(\$000)	2021			
Capital RR	10,307			
FOM	812			
Land RR	586			
Total RR	11,705			

(\$000)	2021
Capital RR	3,997
FOM	273
Land RR	-
Total RR	4,269

(\$000)	2021
Capital RR	7,951
FOM	572
Land RR	815
Total RR	9,339

(\$000)	2021
Capital RR	11,181
FOM	812
Land RR	1,039
Total RR	13,032

FULL YEAR

TAMPA ELECTRIC COMPANY DOCKET NO. 20210034-EI EXHIBIT NO. JAA-1 WITNESS: APONTE DOCUMENT NO. 7 PAGE 2 OF 3 FILED: 04/09/2021

Future Solar Projects Revenue Requirements (Current ROE)

Tranche 2

224 MW

(\$000)	2022
Capital RR	31,338
FOM	2,496
Land RR	2,262
Total RR	36,096

Laurel Oaks 66.8 MW

Riverside 65 MW Big Bend III 22.2 MW

Palm River Dairy 70 MW

(\$000)	2022	(\$000)	2022	(\$000)	2022	(\$000)	2022
Capital RR	9,487	Capital RR	9,222	Capital RR	3,345	Capital RR	9,283
FOM	744	FOM	724	FOM	247	FOM	780
Land RR	479	Land RR	946	Land RR	-	Land RR	838
Total RR	10,711	Total RR	10,892	Total RR	3,592	Total RR	10,901

FULL YEAR

TAMPA ELECTRIC COMPANY DOCKET NO. 20210034-EI EXHIBIT NO. JAA-1 WITNESS: APONTE DOCUMENT NO. 7 PAGE 3 OF 3 FILED: 04/09/2021

Future Solar Projects Revenue Requirements (Current ROE)

Tranche 3

149.5 MW

(\$000)	2023
Capital RR	20,502
FOM	1,703
Land RR	2,180
Total RR	24,385

Alafia 50 MW

Wheeler 74.5 MW

Dover 25 MW

(\$000)	2023
Capital RR	7,413
FOM	569
Land RR	682
Total RR	8,664

(\$000)	2023
Capital RR	9,560
FOM	849
Land RR	1,014
Total RR	11,422

(\$000)	2023
Capital RR	3,529
FOM	285
Land RR	484
Total RR	4,298

FULL YEAR

TAMPA ELECTRIC COMPANY DOCKET NO. 20210034-EI EXHIBIT NO. JAA-1 WITNESS: APONTE DOCUMENT NO. 8 PAGE 1 OF 15 FILED: 04/09/2021

Future Solar Projects Cost-Effectiveness Test (Rate Case ROE) 600 MW of Solar - 226.5/224/149.5 MW

Delta CPVRR Revenue Requirements	Cost/(Savings) (2019 US \$ millions)
Capital RR Benefits	(\$58.4)
Capital RR - Solar New Arrays (w/Interconnect)	\$574.2
RR of Land for Solar	\$62.2
System VOM	(\$33.0)
FOM - Other Future Units	(\$8.0)
FOM - Solar Future Arrays	\$81.4
System Fuel	(\$703.5)
System Capacity	\$0.0
Sub Total w/o NOX or CO2 Cost	(\$85.0)
Plus Emissions Costs	
CO2 - Base	(\$45.9)
CO2 - High	(\$163.9)
CO2 - Low	\$0.0
NOX - Base	(\$0.2)
Total w/ CO2 (Base) & NOX Cost	(\$131.2)
Total w/ CO2 (High) & NOX Cost	(\$249.2)
Total w/ CO2 (Low) & NOX Cost	(\$85.2)

TAMPA ELECTRIC COMPANY DOCKET NO. 20210034-EI EXHIBIT NO. JAA-1 WITNESS: APONTE DOCUMENT NO. 8 PAGE 2 OF 15 FILED: 04/09/2021

Future Solar Projects Cost-Effectiveness Test (Rate Case ROE) 226.5 MW of Solar - Tranche 1

Delta CPVRR Revenue Requirements	Cost/(Savings) (2019 US \$ millions)
Capital RR Benefits	(\$22.0)
Capital RR - Solar New Arrays (w/Interconnect)	\$238.5
RR of Land for Solar	\$23.6
System VOM	(\$15.2)
FOM - Other Future Units	(\$4.8)
FOM - Solar Future Arrays	\$32.2
System Fuel	(\$292.5)
System Capacity	\$0.0
Sub Total w/o NOX or CO2 Cost	(\$40.3)
Plus Emissions Costs	
CO2 - Base	(\$17.9)
CO2 - High	(\$63.7)
CO2 - Low	\$0.0
NOX - Base	(\$0.1)
Total w/ CO2 (Base) & NOX Cost	(\$58.2)
Total w/ CO2 (High) & NOX Cost	(\$104.1)
Total w/ CO2 (Low) & NOX Cost	(\$40.4)

TAMPA ELECTRIC COMPANY DOCKET NO. 20210034-EI EXHIBIT NO. JAA-1 WITNESS: APONTE DOCUMENT NO. 8 PAGE 3 OF 15 FILED: 04/09/2021

Future Solar Projects Cost-Effectiveness Test (Rate Case ROE) 224 MW of Solar - Tranche 2

Delta CPVRR Revenue Requirements	Cost/(Savings) (2019 US \$ millions
Capital RR Benefits	(\$24.2)
Capital RR - Solar New Arrays (w/Interconnect)	\$208.5
RR of Land for Solar	\$20.4
System VOM	(\$12.3)
FOM - Other Future Units	(\$2.1)
FOM - Solar Future Arrays	\$30.3
System Fuel	(\$252.0)
System Capacity	\$0.0
Sub Total w/o NOX or CO2 Cost	(\$31.5)
Plus Emissions Costs	
CO2 - Base	(\$17.1)
CO2 - High	(\$61.1)
CO2 - Low	\$0.0
NOX - Base	(\$0.1)
Total w/ CO2 (Base) & NOX Cost	(\$48.7)
Total w/ CO2 (High) & NOX Cost	(\$92.7)
Total w/ CO2 (Low) & NOX Cost	(\$31.6)

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Future Solar Projects Cost-Effectiveness Test (Rate Case ROE) 149.5 MW of Solar - Tranche 3

Delta CPVRR Revenue Requirements	Cost/(Savings) (2019 US \$ millions)
Capital RR Benefits	(\$12.1)
Capital RR - Solar New Arrays (w/Interconnect)	\$127.2
RR of Land for Solar	\$18.2
System VOM	(\$5.5)
FOM - Other Future Units	(\$1.1)
FOM - Solar Future Arrays	\$18.9
System Fuel	(\$158.9)
System Capacity	\$0.0
Sub Total w/o NOX or CO2 Cost	(\$13.2)
Plus Emissions Costs	
CO2 - Base	(\$11.0)
CO2 - High	(\$39.1)
CO2 - Low	\$0.0
NOX - Base	(\$0.0)
Total w/ CO2 (Base) & NOX Cost	(\$24.2)
Total w/ CO2 (High) & NOX Cost	(\$52.4)
Total w/ CO2 (Low) & NOX Cost	(\$13.2)

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Future Solar Projects Cost-Effectiveness Test (Rate Case ROE)
Magnolia Solar - 74.5 MW

Delta CPVRR Revenue Requirements	Cost/(Savings) (2019 US \$ millions)
Capital RR Benefits	(\$9.3)
Capital RR - Solar New Arrays (w/Interconnect)	\$73.5
RR of Land for Solar	\$5.7
System VOM	(\$4.4)
FOM - Other Future Units	(\$3.5)
FOM - Solar Future Arrays	\$10.6
System Fuel	(\$98.4)
System Capacity	\$0.0
Sub Total w/o NOX or CO2 Cost	(\$25.9)
Plus Emissions Costs	
CO2 - Base	(\$5.9)
CO2 - High	(\$21.3)
CO2 - Low	\$0.0
NOX - Base	(\$0.0)
Total w/ CO2 (Base) & NOX Cost	(\$31.8)
Total w/ CO2 (High) & NOX Cost	(\$47.2)
Total w/ CO2 (Low) & NOX Cost	(\$25.9)

Future Solar Projects Cost-Effectiveness Test (Rate Case ROE) Big Bend II Solar - 25 MW

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Delta CPVRR Revenue Requirements	Cost/(Savings) (2019 US \$ millions)
Capital RR Benefits	(\$1.7)
Capital RR - Solar New Arrays (w/Interconnect)	\$28.5
RR of Land for Solar	\$0.0
System VOM	(\$2.3)
FOM - Other Future Units	(\$0.2)
FOM - Solar Future Arrays	\$3.6
System Fuel	(\$32.4)
System Capacity	\$0.0
Sub Total w/o NOX or CO2 Cost	(\$4.5)
Plus Emissions Costs	
CO2 - Base	(\$2.0)
CO2 - High	(\$6.9)
CO2 - Low	\$0.0
NOX - Base	(\$0.0)
Total w/ CO2 (Base) & NOX Cost	(\$6.5)
Total w/ CO2 (High) & NOX Cost	(\$11.5)
Total w/ CO2 (Low) & NOX Cost	(\$4.5)

TAMPA ELECTRIC COMPANY DOCKET NO. 20210034-EI EXHIBIT NO. JAA-1 WITNESS: APONTE DOCUMENT NO. 8 PAGE 7 OF 15 FILED: 04/09/2021

Future Solar Projects Cost-Effectiveness Test (Rate Case ROE) Mountain View Solar - 52.5 MW

Delta CPVRR Revenue Requirements	Cost/(Savings) (2019 US \$ millions)
Capital RR Benefits	(\$7.5)
Capital RR - Solar New Arrays (w/Interconnect)	\$56.7
RR of Land for Solar	\$7.9
System VOM	(\$3.2)
FOM - Other Future Units	(\$0.9)
FOM - Solar Future Arrays	\$7.5
System Fuel	(\$60.2)
System Capacity	\$0.0
Sub Total w/o NOX or CO2 Cost	\$0.3
Plus Emissions Costs	
CO2 - Base	(\$3.9)
CO2 - High	(\$13.9)
CO2 - Low	\$0.0
NOX - Base	(\$0.0)
Total w/ CO2 (Base) & NOX Cost	(\$3.6)
Total w/ CO2 (High) & NOX Cost	(\$13.6)
Total w/ CO2 (Low) & NOX Cost	\$0.2

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Future Solar Projects Cost-Effectiveness Test (Rate Case ROE) Jamison Solar - 74.5 MW

Delta CPVRR Revenue Requirements	Cost/(Savings) (2019 US \$ millions)
Capital RR Benefits	(\$3.5)
Capital RR - Solar New Arrays (w/Interconnect)	\$79.8
RR of Land for Solar	\$10.1
System VOM	(\$5.3)
FOM - Other Future Units	(\$0.3)
FOM - Solar Future Arrays	\$10.6
System Fuel	(\$101.5)
System Capacity	\$0.0
Sub Total w/o NOX or CO2 Cost	(\$10.2)
Plus Emissions Costs	
CO2 - Base	(\$6.1)
CO2 - High	(\$21.6)
CO2 - Low	\$0.0
NOX - Base	(\$0.0)
Total w/ CO2 (Base) & NOX Cost	(\$16.3)
Total w/ CO2 (High) & NOX Cost	(\$31.8)
Total w/ CO2 (Low) & NOX Cost	(\$10.2)

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Future Solar Projects Cost-Effectiveness Test (Rate Case ROE) Laurel Oaks - 66.8 MW

Delta CPVRR Revenue Requirements	Cost/(Savings) (2019 US \$ millions)		
Capital RR Benefits	(\$6.9)		
Capital RR - Solar New Arrays (w/Interconnect)	\$63.1		
RR of Land for Solar	\$4.3		
System VOM	(\$3.9)		
FOM - Other Future Units	(\$0.6)		
FOM - Solar Future Arrays	\$9.0		
System Fuel	(\$71.4)		
System Capacity	\$0.0		
Sub Total w/o NOX or CO2 Cost	(\$6.4)		
Plus Emissions Costs			
CO2 - Base	(\$5.1)		
CO2 - High	(\$18.1)		
CO2 - Low	\$0.0		
NOX - Base	(\$0.0)		
Total w/ CO2 (Base) & NOX Cost	(\$11.5)		
Total w/ CO2 (High) & NOX Cost	(\$24.5)		
Total w/ CO2 (Low) & NOX Cost	(\$6.4)		

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Future Solar Projects Cost-Effectiveness Test (Rate Case ROE) Riverside - 22.2 MW

Delta CPVRR Revenue Requirements	Cost/(Savings) (2019 US \$ millions)		
Capital RR Benefits	(\$3.5)		
Capital RR - Solar New Arrays (w/Interconnect)	\$61.4		
RR of Land for Solar	\$8.5		
System VOM	(\$3.8)		
FOM - Other Future Units	(\$0.3)		
FOM - Solar Future Arrays	\$8.8		
System Fuel	(\$71.3)		
System Capacity	\$0.0		
Sub Total w/o NOX or CO2 Cost	(\$0.2)		
Plus Emissions Costs			
CO2 - Base	(\$4.9)		
CO2 - High	(\$17.3)		
CO2 - Low	\$0.0		
NOX - Base	(\$0.0)		
Total w/ CO2 (Base) & NOX Cost	(\$5.1)		
Total w/ CO2 (High) & NOX Cost	(\$17.6)		
Total w/ CO2 (Low) & NOX Cost	(\$0.2)		

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Future Solar Projects Cost-Effectiveness Test (Rate Case ROE) Big Bend III - 22.2 MW

Delta CPVRR Revenue Requirements	Cost/(Savings) (2019 US \$ millions)		
Capital RR Benefits	(\$8.7)		
Capital RR - Solar New Arrays (w/Interconnect)	\$22.3		
RR of Land for Solar	\$0.0		
System VOM	(\$0.8)		
FOM - Other Future Units	(\$0.8)		
FOM - Solar Future Arrays	\$3.0		
System Fuel	(\$22.2)		
System Capacity	\$0.0		
Sub Total w/o NOX or CO2 Cost	(\$7.1)		
Plus Emissions Costs			
CO2 - Base	(\$1.7)		
CO2 - High	(\$6.1)		
CO2 - Low	\$0.0		
NOX - Base	(\$0.0)		
Total w/ CO2 (Base) & NOX Cost	(\$8.9)		
Total w/ CO2 (High) & NOX Cost	(\$13.2)		
Total w/ CO2 (Low) & NOX Cost	(\$7.1)		

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Future Solar Projects Cost-Effectiveness Test (Rate Case ROE) Palm River Dairy - 70 MW

Delta CPVRR Revenue Requirements	Cost/(Savings) (2019 US \$ millions)		
Capital RR Benefits	(\$5.2)		
Capital RR - Solar New Arrays (w/Interconnect)	\$61.8		
RR of Land for Solar	\$7.5		
System VOM	(\$3.8)		
FOM - Other Future Units	(\$0.5)		
FOM - Solar Future Arrays	\$9.5		
System Fuel	(\$87.1)		
System Capacity	\$0.0		
Sub Total w/o NOX or CO2 Cost	(\$17.9)		
Plus Emissions Costs			
CO2 - Base	(\$5.4)		
CO2 - High	(\$19.5)		
CO2 - Low	\$0.0		
NOX - Base	(\$0.0)		
Total w/ CO2 (Base) & NOX Cost	(\$23.3)		
Total w/ CO2 (High) & NOX Cost	(\$37.4)		
Total w/ CO2 (Low) & NOX Cost	(\$17.9)		

TAMPA ELECTRIC COMPANY DOCKET NO. 20210034-EI EXHIBIT NO. JAA-1 WITNESS: APONTE DOCUMENT NO. 8 PAGE 13 OF 15 FILED: 04/09/2021

Future Solar Projects Cost-Effectiveness Test (Rate Case ROE) Alafia - 50 MW

Delta CPVRR Revenue Requirements	Cost/(Savings) (2019 US \$ millions)		
Capital RR Benefits	\$0.0		
Capital RR - Solar New Arrays (w/Interconnect)	\$46.0		
RR of Land for Solar	\$5.7		
System VOM	(\$1.4)		
FOM - Other Future Units	\$0.0		
FOM - Solar Future Arrays	\$6.3		
System Fuel	(\$58.6)		
System Capacity	\$0.0		
Sub Total w/o NOX or CO2 Cost	(\$2.0)		
Plus Emissions Costs			
CO2 - Base	(\$3.8)		
CO2 - High	(\$13.7)		
CO2 - Low	\$0.0		
NOX - Base	(\$0.0)		
Total w/ CO2 (Base) & NOX Cost	(\$5.8)		
Total w/ CO2 (High) & NOX Cost	(\$15.7)		
Total w/ CO2 (Low) & NOX Cost	(\$2.0)		

TAMPA ELECTRIC COMPANY DOCKET NO. 20210034-EI EXHIBIT NO. JAA-1 WITNESS: APONTE DOCUMENT NO. 8 PAGE 14 OF 15 FILED: 04/09/2021

Future Solar Projects Cost-Effectiveness Test (Rate Case ROE) Wheeler - 74.5 MW

Delta CPVRR Revenue Requirements	Cost/(Savings) (2019 US \$ millions)		
Capital RR Benefits	(\$6.9)		
Capital RR - Solar New Arrays (w/Interconnect)	\$59.3		
RR of Land for Solar	\$8.5		
System VOM	(\$3.6)		
FOM - Other Future Units	(\$0.6)		
FOM - Solar Future Arrays	\$9.4		
System Fuel	(\$77.3)		
System Capacity	\$0.0		
Sub Total w/o NOX or CO2 Cost	(\$11.1)		
Plus Emissions Costs			
CO2 - Base	(\$5.3)		
CO2 - High	(\$19.0)		
CO2 - Low	\$0.0		
NOX - Base	(\$0.0)		
Total w/ CO2 (Base) & NOX Cost	(\$16.5)		
Total w/ CO2 (High) & NOX Cost	(\$30.1)		
Total w/ CO2 (Low) & NOX Cost	(\$11.1)		

TAMPA ELECTRIC COMPANY DOCKET NO. 20210034-EI EXHIBIT NO. JAA-1 WITNESS: APONTE DOCUMENT NO. 8 PAGE 15 OF 15 FILED: 04/09/2021

Future Solar Projects Cost-Effectiveness Test (Rate Case ROE) Dover - 25 MW

Delta CPVRR Revenue Requirements	Cost/(Savings) (2019 US \$ millions)		
Capital RR Benefits	(\$5.2)		
Capital RR - Solar New Arrays (w/Interconnect)	\$21.9		
RR of Land for Solar	\$4.0		
System VOM	(\$0.5)		
FOM - Other Future Units	(\$0.5)		
FOM - Solar Future Arrays	\$3.2		
System Fuel	(\$23.1)		
System Capacity	\$0.0		
Sub Total w/o NOX or CO2 Cost	(\$0.1)		
Plus Emissions Costs			
CO2 - Base	(\$1.8)		
CO2 - High	(\$6.5)		
CO2 - Low	\$0.0		
NOX - Base	(\$0.0)		
Total w/ CO2 (Base) & NOX Cost	(\$1.9)		
Total w/ CO2 (High) & NOX Cost	(\$6.6)		
Total w/ CO2 (Low) & NOX Cost	(\$0.1)		

TAMPA ELECTRIC COMPANY DOCKET NO. 20210034-EI EXHIBIT NO. JAA-1 WITNESS: APONTE DOCUMENT NO. 9 PAGE 1 OF 3 FILED: 04/09/2021

Future Solar Projects Revenue Requirements (Rate Case ROE)

600 MW

(\$000)	
Capital RR	88,461
FOM	6,669
Land RR	7,177
Total RR	102,308

Tranche 1

226.5 MW

(\$000)	2021
Capital RR	34,685
FOM	2,470
Land RR	2,545
Total RR	39,700

Magn 74.5 I		Big Bei 25 M		Mountaiı 52.5 N		Jami: 74.5 I	
(\$000)	2021	(\$000)	2021	(\$000)	2021	(\$000)	2021

(\$000)	2021	(\$000)	2021	(\$000)	2021	(\$000)	2021
Capital RR	10,692	Capital RR	4,146	Capital RR	8,249	Capital RR	11,599
FOM	812	FOM	273	FOM	572	FOM	812
Land RR	611	Land RR	-	Land RR	850	Land RR	1,083
Total RR	12,115	Total RR	4,419	Total RR	9,671	Total RR	13,494

FULL YEAR

TAMPA ELECTRIC COMPANY DOCKET NO. 20210034-EI EXHIBIT NO. JAA-1 WITNESS: APONTE DOCUMENT NO. 9 PAGE 2 OF 3 FILED: 04/09/2021

Future Solar Projects Revenue Requirements (Rate Case ROE)

Tranche 2

224 MW of Solar

(\$000)	2022
Capital RR	32,509
FOM	2,496
Land RR	2,359
Total RR	37,364

Laurel Oaks 66.8 MW

Riverside 65 MW Big Bend III 22.2 MW

Palm River Dairy 70 MW

(\$000)	2022	(\$000)	2022	(\$000)	2022	(\$000)	2022
Capital RR	9,842	Capital RR	9,567	Capital RR	3,470	Capital RR	9,630
FOM	744	FOM	724	FOM	247	FOM	780
Land RR	499	Land RR	986	Land RR	-	Land RR	874
Total RR	11,085	Total RR	11,277	Total RR	3,717	Total RR	11,284

FULL YEAR

TAMPA ELECTRIC COMPANY DOCKET NO. 20210034-EI EXHIBIT NO. JAA-1 WITNESS: APONTE DOCUMENT NO. 9 PAGE 3 OF 3 FILED: 04/09/2021

Future Solar Projects Revenue Requirements (Rate Case ROE)

Tranche 3

149.5 MW

(\$000)	2023
Capital RR	21,268
FOM	1,703
Land RR	2,274
Total RR	25,244

Al	afia
50	MW



Wheeler

Dover 25 MW

(\$000)	2023	(\$000)	2023	(\$000)	2023
Capital RR	7,689	Capital RR	9,917	Capital RR	3,661
FOM	569	FOM	849	FOM	285
Land RR	712	Land RR	1,057	Land RR	504
Total RR	8,971	Total RR	11,823	Total RR	4,450

FULL YEAR