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BEFORE THE  
FLORIDA PUBLIC SERVICE COMMISSION

In the Matter of:

DOCKET NO. 20210034-EI

Petition for rate increase by  
Tampa Electric Company.

\_\_\_\_\_ /

DOCKET NO. 20200264-EI

Petition for approval of 2020  
depreciation and dismantlement study  
and capital recovery schedules, by  
Tampa Electric Company.

\_\_\_\_\_ /

VOLUME 1  
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PROCEEDINGS: HEARING

COMMISSIONERS  
PARTICIPATING: CHAIRMAN GARY F. CLARK  
COMMISSIONER ART GRAHAM  
COMMISSIONER ANDREW GILES FAY  
COMMISSIONER MIKE LA ROSA  
COMMISSIONER GABRIELLA PASSIDOMO

DATE: Thursday, October 21, 2021

TIME: Commenced: 9:30 a.m.  
Concluded: 10:24 a.m.

PLACE: Betty Easley Conference Center  
Room 148  
4075 Esplanade Way  
Tallahassee, Florida

REPORTED BY: DEBRA R. KRICK  
Court Reporter

PREMIER REPORTING  
112 W. 5TH AVENUE  
TALLAHASSEE, FLORIDA

## 1 APPEARANCES:

2 J. JEFFRY WAHLEN, JAMES D. BEASLEY and MALCOLM  
3 N. MEANS, ESQUIRES, Ausley Law Firm, P.O. Box 391,  
4 Tallahassee, Florida 32302-0391, appearing on behalf of  
5 Tampa Electric Company (TECO).

6 RICHARD GENTRY, PUBLIC COUNSEL; CHARLES  
7 REHWINKEL, DEPUTY PUBLIC COUNSEL; ANASTACIA PIRRELLO and  
8 MARY ALISON WESSLING, ESQUIRES, OFFICE OF PUBLIC  
9 COUNSEL, c/o The Florida Legislature, 111 West Madison  
10 Street, Room 812, Tallahassee, Florida 32399-1400,  
11 appearing on behalf of the Citizens of the State of  
12 Florida (OPC).

13 JON C. MOYLE, JR. and KAREN A. PUTNAL,  
14 ESQUIRES, Moyle Law Firm, 118 North Gadsden Street,  
15 Tallahassee, Florida 32301; appearing on behalf of  
16 Florida Industrial Users Group (FIPUG).

17 THOMAS JERNIGAN, MAJOR HOLLY BUCHANAN,  
18 SERGEANT ARNOLD BRAXTON, EBONY PAYTON and SCOTT KIRK,  
19 Federal Executive Agencies, 139 Barnes Drive, Suite 1,  
20 Tyndall AFB, Florida 32403; appearing on behalf of the  
21 Federal Executive Agencies (FEA).

22 STEPHANIE EATON, ESQUIRE, Spilman Thomas &  
23 Battle, PLLC, 110 Oakwood Drive, Suite 500,  
24 Winston-Salem, NC, 27103, appearing on behalf of  
25 Walmart (WALMART).

1 APPEARANCES CONTINUED:

2 ROBERT SCHEFFEL WRIGHT and JOHN T. LAVIA, III,  
3 ESQUIRES, Gardner, Bist, Bowden, Dee, LaVia, Wright,  
4 Perry & Harper, P.A., 1300 Thomaswood Drive,  
5 Tallahassee, Florida 32308, appearing on behalf of  
6 Floridians Against Increased Rates, Inc. (FAIR).

7 MARK F. SUNDBACK, WILLIAM M. RAPPOLT and  
8 ANDREW P. MINA, ESQUIRES, 2099 Pennsylvania Ave., Suite  
9 100, Washington DC, 20006, appearing on behalf of West  
10 Central Florida Hospital Utility Alliance (WCFHUA).

11 CHARLES MURPHY and WALT TRIERWEILER, ESQUIRES,  
12 FPSC General Counsel's Office, 2540 Shumard Oak  
13 Boulevard, Tallahassee, Florida 32399-0850, appearing on  
14 behalf of the Florida Public Service Commission (Staff).

15 KEITH HETRICK, GENERAL COUNSEL; MARY ANNE  
16 HELTON, DEPUTY GENERAL COUNSEL, Florida Public Service  
17 Commission, 2540 Shumard Oak Boulevard, Tallahassee,  
18 Florida 32399-0850, Advisor to the Florida Public  
19 Service Commission.

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1 P R O C E E D I N G S

2 CHAIRMAN CLARK: Good morning, everyone.

3 Today is October 21st, 9:30. I would like to call  
4 this administrative hearing to order.

5 I would ask staff, if they would, to please  
6 reads the notice this morning.

7 MR. MURPHY: Yes, sir.

8 By notice issued October 1, 2021, this time  
9 and place was set for a hearing in Docket Nos.  
10 20210034-EI and 20200264-EI, to review the  
11 settlement agreement signed by all parties. The  
12 purpose of the hearing is set forth more fully in  
13 the notice.

14 CHAIRMAN CLARK: All right. We are going to  
15 take appearances next. I am going to start with  
16 Tampa Electric.

17 MR. WAHLEN: Morning, Commissioners. I am  
18 Jeff Wahlen with the Ausley McMullen Law Firm in  
19 Tallahassee appearing on behalf of Tampa Electric,  
20 with James D. Beasley and Malcolm Means of the same  
21 law firm.

22 CHAIRMAN CLARK: OPC.

23 MR. REHWINKEL: Good morning, Commissioners.  
24 Charles Rehwinkel, Deputy Public Counsel with the  
25 Office of Public Counsel appearing on behalf of

1 Tampa Electric's ratepayers.

2 I would also like to enter an appearance for  
3 Richard Gentry, the Public Counsel, for Anastacia  
4 Pirrello, lead counsel for the Office of Public  
5 Counsel in this case, and Ali Wessling.

6 Thank you.

7 CHAIRMAN CLARK: Thank you, Mr. Rehwinkel.  
8 Florida Industrial Power Users Group.

9 MR. MOYLE: Thank you, Mr. Chairman, and good  
10 morning, Commissioners. Jon Moyle with the Moyle  
11 Law Firm on behalf of the Florida Industrial Power  
12 Users Group, FIPUG. And I would also like to enter  
13 an appearance for Karen Putnal with our firm.

14 Thank you.

15 CHAIRMAN CLARK: Thank you, sir.  
16 Federal Executive Agencies.

17 MAJOR BUCHANAN: Good morning, Commissioners.  
18 I am Major Holly Buchanan from the Department of  
19 the Air Force on behalf of the Federal Executive  
20 Agencies.

21 CHAIRMAN CLARK: Thank you very much.  
22 Walmart.

23 MS. EATON: Good morning, Commissioners. My  
24 name is Stephanie Eaton. I am here on behalf of  
25 Walmart, Inc.

1 CHAIRMAN CLARK: Florida Retail.

2 MR. WRIGHT: Thank you, Mr. Chairman and  
3 Commissioners. Robert Scheffel Wright with the  
4 Gardner Law Firm appearing on behalf of the Florida  
5 Retail Federation. I would also like to enter an  
6 appearance for my law partner, John T. Lavia, III.

7 Thank you.

8 CHAIRMAN CLARK: Thank you, sir.

9 West Central Florida Hospital Utility  
10 alliance.

11 MR. SUNBACK: Thank you, Mr. Commissioner --  
12 Mr. Chairman, Commissioners. Mark Sundback on  
13 behalf of the WCF Hospital Utilities Alliance. I  
14 would like to also enter the appearances of William  
15 Rappolt and Andrew Mina of our firm.

16 Thank you.

17 CHAIRMAN CLARK: Thank you very much.

18 Staff.

19 MR. MURPHY: Charles Murphy and Walt  
20 Trierweiler for Commission Staff.

21 MS. HELTON: And Mary Anne Helton here as your  
22 Advisor, along with your General Counsel, Keith  
23 Hetrick.

24 CHAIRMAN CLARK: All right. Did I get  
25 everyone?

1           Next up preliminary matters, staff.

2           MR. MURPHY:   There are none.

3           CHAIRMAN CLARK:   All right.   Good.   This is  
4 going to move along pretty quick this morning.   I  
5 say that, and then we get to opening statements,  
6 right, Mr. Wahlen?

7           We are going to hear opening statements now.  
8 We will -- I am going to ask everyone to please  
9 limit them to three minutes each.   I am going to go  
10 through in the exact same order, and we will begin  
11 with you, Mr. Wahlen.

12          MR. WAHLEN:   Thank you, Commissioners, and  
13 good morning.

14          Today Tampa Electric seeks approval of its  
15 2021 stipulation and settlement agreement as  
16 corrected and clarified.

17          We worked hard to make the settlement  
18 unanimous and the agreement has been signed by all  
19 of the parties.   It resolves all of the issues in  
20 our rate case and depreciation dockets, results in  
21 fair, just and reasonable rates, and is in the  
22 public interest.   Tampa Electric urges you to  
23 approve it.

24          From the beginning, this case has been about  
25 how Tampa Electric is transforming itself in

1 preparing for the future. Tampa Electric has a  
2 long history with coal, but has taken major steps  
3 away from coal and is becoming a solar energy  
4 leader.

5 Since its last rate case, Tampa Electric has  
6 become safer, more reliable, more customer focused,  
7 and has made great strides in the customer service  
8 area. The company has reduced its carbon emissions  
9 from about 15.7 million tons in 2013 to about 8.8  
10 million tons in 2020, and has plans for further  
11 reductions.

12 We view the 2021 agreement as an important  
13 steppingstone from Tampa Electric's past to a  
14 safer, cleaner, greener and even more customer  
15 focused future. The agreement validates the  
16 company's decision to retire Big Bend Coal Units 1,  
17 2 and 3; repower Big Bend Unit 1 as a  
18 state-of-the-art highly efficient combined cycle  
19 plant; build 600 megawatts of additional solar  
20 generation, and to replace its automated metering  
21 system with an advanced metering infrastructure.

22 It includes an innovative Clean Energy  
23 Transition Mechanism, or CETM to ensure recovery of  
24 the remaining costs of the assets being retired to  
25 make way for the Big Bend modernization and AMI

1 project.

2 It also provides additional benefits to  
3 low-income customers by increasing the availability  
4 of two conservation programs.

5 Our motion to approve the 2021 agreement  
6 identifies numerous reasons that this agreement is  
7 in the public interest. I won't list all of them,  
8 but would note that the agreement promotes  
9 predictability and certainty as similar companies'  
10 previous agreements approved by the Commission.

11 Tampa Electric appreciates the opportunity to  
12 be here, and would like to thank your staff for the  
13 professional and diligent manner in which they have  
14 reviewed the settlement and developed the framework  
15 for this hearing.

16 And I will conclude by thanking each of you  
17 for your attention, and by asking you to vote to  
18 approve the 2021 agreement.

19 Thank you.

20 CHAIRMAN CLARK: Thank you very much, Mr.  
21 Wahlen.

22 Mr. Rehwinkel.

23 MR. REHWINKEL: Thank you, Commissioners.

24 Thank you to the signatories. And most of all, a  
25 heartfelt thank you to your staff for their

1 thorough review of this 2021 agreement.

2 The Public Counsel is confident that this  
3 agreement is, in totality, in the best interest of  
4 the customers given the risks they faced at hearing  
5 and the benefits that they will receive over time.

6 Negotiating this agreement spanned a period of  
7 about 10 months, and involved a broad cross-section  
8 of parties, a robust discovery process that was  
9 both well in advance of and following the MFR  
10 filing, and importantly, included the outside  
11 experts of the OPC and the other parties.

12 Commissioners, I will highlight some of the  
13 provisions that represent significant value from  
14 the customers' standpoint.

15 First, the ROE of 9.95, when compared to Tampa  
16 Electric's filed ROE of 10.75, represents over \$127  
17 million in savings to customers when compared to  
18 the requested ROE given the risks we faced at  
19 hearing. Also, base rates are frozen for three  
20 years. This is a significant stay-out period.

21 Third, the Clean Energy Transition Mechanism,  
22 or CETM, innovatively recovers retirement costs  
23 related to legacy technology and outdated  
24 generation, and clears the way for implementation  
25 of technology that will benefit current and future

1 customers in a balanced way. It's fair to  
2 customers; it's fair to the company, and ensures  
3 that the retirement costs collect collected are the  
4 actual costs.

5 While the consumer attorneys have been zealous  
6 advocates, we all recognize that the electrical  
7 industry is undergoing a significant change that is  
8 dictated in part by global conditions, and that the  
9 effects of these global conditions exist at the  
10 state and local level.

11 In the negotiation process, we asked: Should  
12 we do things the way they've always been done, or  
13 should we think about certain notions innovatively?  
14 All the parties did that thinking and, as a result,  
15 have submitted a comprehensive forward-looking  
16 agreement that is innovative and good for all  
17 concerned.

18 The Public Counsel urges your favorable vote  
19 because the deal is fair to all customers, and  
20 results in rates that are fair, just and  
21 reasonable, resolves all the issues in this case  
22 and is in the public interest.

23 Thank you and we ask for your favorable vote.

24 CHAIRMAN CLARK: Thank you, Mr. Rehwinkel.

25 Mr. Moyle.

1 MR. MOYLE: Thank you, Mr. Chairman.

2 Let me start by just thanking the parties.  
3 Tampa Electric, we negotiated with them for an  
4 extensive period of time. Negotiations were  
5 rigorous and thorough. Everyone handled themselves  
6 with professionalism. Your staff has done a great  
7 job, and I want to thank the Commission for making  
8 time today to consider this settlement agreement.

9 As you know, you have presided over a number  
10 of settlement agreements. I have been here many  
11 times where the Commission has said, I am glad that  
12 the parties were able to sit down and work through  
13 the differences. These rate cases are big, thick  
14 filings, and have a lot of issues, and we were  
15 able, over an extended period of time, to do that  
16 in this case.

17 I think it's meaningful that all the parties  
18 have signed on affirmatively, and I think that this  
19 rate case is fair. It has a number of provisions  
20 that I just want to make note of briefly.

21 You know, as has been mentioned, there is  
22 change afoot in the industry. You are seeing a lot  
23 less coal and a lot more renewable. And consistent  
24 with that, Big Bend modernization is part of this,  
25 and there is 600 megawatts of new solar going in.

1           I think those are good things. My clients,  
2           FIPUG, supports renewable energy if it's  
3           cost-effective and if it's needed. And we are  
4           satisfied that these 600 megawatts will well serve  
5           the public and are in the public interest.

6           Mr. Rehwinkel mentioned the ROE number. I  
7           think that anything under a single-digit ROE number  
8           is something to be lauded, and that's an important  
9           feature of this, that is in the public interest.  
10          And the agreement has a number of provisions that  
11          you have seen before in other settlement  
12          agreements. There is a tax provision. So if  
13          the -- if the federal government makes changes to  
14          the tax structure, those are incorporated in part  
15          of the settlement agreement and changes would be  
16          made consistent with federal tax changes.

17          The Storm Recovery Mechanism is one you have  
18          seen before and are familiar with. And the GBRA  
19          mechanism, Generation Based Rate Adjustment  
20          Mechanism, to allow recovery of certain assets  
21          during the three-year term, that's an important  
22          feature.

23          From my client's perspective, knowing for  
24          three years that we have predictability of base  
25          rates is important. It let's people conduct

1 business planning.

2 So for those reasons, and more, we believe  
3 this agreement is in the public interest and should  
4 be supported, and we would ask that you do so when  
5 you get to that point in the proceeding.

6 Thank you.

7 CHAIRMAN CLARK: Thank you very much, Mr.  
8 Moyle.

9 Major Buchanan.

10 MAJOR BUCHANAN: Good morning, Commissioners.

11 The Federal Executive Agencies intervened in  
12 this case to ensure taxpayers' money allocated to  
13 MacDill Air Force Base's mission, as well as other  
14 federal agencies, was not unnecessarily burdened by  
15 excessive energy costs.

16 Energy costs comprise a significant portion of  
17 an installation's operations and maintenance fund,  
18 and this is no less at MacDill Air Force Base. The  
19 same funds used for electricity pay for a broad  
20 range of things that happen at a base, from  
21 training and equipping our airmen to hiring local  
22 contracts to mow the lawns. Unfortunately, because  
23 utilities are bills that must be paid, any increase  
24 in their cost means commanders must cut the costs  
25 of one or more of these other areas. My office's

1           job is to ensure commanders only have to make these  
2           decisions when it is warranted and for fair,  
3           reasonable and cost-based amounts.

4                    Additionally, we are dedicated to moving away  
5           from fossil fuels and being solely reliant on  
6           carbon-based energy sources. We see value in a  
7           diverse electric system that can provide its  
8           customers with energy from a wide variety of fuel  
9           sources including carbon free energy.

10                   The unanimous 2021 settlement agreement you  
11           have before you accomplishes both of these goals.  
12           Over the past several months, we were able to work  
13           with the other parties to address these and other  
14           issues in a fair and reasonable manner for all  
15           involved.

16                   While the settlement agreement is  
17           comprehensive and resolves all matters in this  
18           case, I am only going to touch on four aspects of  
19           the agreement that are particularly relevant to the  
20           Federal Executive Agencies.

21                   First, the settlement agreement includes an  
22           appropriate reduction in Tampa Electric's proposed  
23           revenue requirement, resulting in a fair and  
24           reasonable revenue requirement for the company.

25                   Second, the levelized cost recovery under the

1 Clean Energy Transition Mechanism fairly places an  
2 equal burden on current and future customers, while  
3 also providing appropriate recovery for Tampa  
4 Electric's transition from coal based generation to  
5 carbon free energy.

6 Third, the settlement agreement supports  
7 investments in renewable and cleaner energy sources  
8 such as an additional 600 megawatts of solar  
9 generation. These investments will create a more  
10 reliable and resilient system, which is vital to  
11 our national security interests.

12 Fourth, the settlement agreement transitions  
13 the cost of service methodology to one that results  
14 in more accurate cost assignment based on cost  
15 causation, which will produce sufficient price  
16 signals and allow customers to make more informed  
17 electric consumption decisions. Therefore, this  
18 new cost of service methodology promotes more  
19 efficient use of the system.

20 For these reasons, the Federal Executive  
21 Agencies submit that the settlement agreement  
22 appropriately balances the interest of Tampa  
23 Electric and its customers, results in just and  
24 reasonable rates, resolves all issues in this case  
25 and is in the public interest.

1 Thank you.

2 CHAIRMAN CLARK: Thank you very much, Major  
3 Buchanan.

4 Ms. Eaton.

5 MS. EATON: Good morning again, Commissioners.  
6 I am here on behalf of Walmart, Inc.

7 Walmart operates 386 retail units and eight  
8 distribution centers, and employs over 113,000  
9 associates in Florida. Electricity is a  
10 significant operating cost for retailers such as  
11 Walmart.

12 Moreover, Walmart has long had aggressive and  
13 significant company-wide renewable energy goals,  
14 and on September 21st, 2020, Walmart announced new  
15 targets, including being supplied 100 percent by  
16 renewable energy by 2035, and zero carbon emissions  
17 in its operations, including its transportation  
18 fleet vehicles without the use of offsets by 2040.

19 As a result, Walmart intervenes in base rate  
20 cases such as this one to address issues of concern  
21 to its business operations in Florida, such as  
22 revenue requirement and the resulting impact on the  
23 utility's customers return on equity in light of  
24 the ROEs approved and trends for comparably  
25 situated utilities, cost of service issues

1           impacting rate schedule and rate design, and the  
2           creation and/or expansion of solar energy offerings  
3           by utilities.

4                   With 36 retail units and one distribution  
5           center served by TECO, Walmart would have  
6           intervened to contest certain aspects of TECO's  
7           filed case. However, Walmart is pleased to be one  
8           of the signatories to the 2021 stipulation and  
9           settlement agreement.

10                   Walmart appreciates and acknowledges the  
11           willingness of the parties who collectively  
12           analyzed voluminous data, discovery responses and  
13           input from experts to reach the compromises that  
14           are embodied in the 2021 stipulation and settlement  
15           agreement, and we want to emphasize a few  
16           provisions that were significant to Walmart.

17                   First, the reduction, a reduction in the  
18           as-filed revenue requirement was significant and  
19           included expenses that TECO agreed not to recover  
20           for rate-making purposes.

21                   Second, the ROE was reduced to the agreed upon  
22           9.95 percent, which is in line with this  
23           commission's approval of an ROE for Duke Energy  
24           Florida earlier this year, and was in -- is within  
25           the range of ROEs approved nationally in 2021.

1           Third, the cost of service methodology  
2           represents a forward-looking plan that encourages  
3           carbon reduction, and is more reflective of TECO's  
4           move away from coal to other fuel sources during  
5           the transformative period about which TECO  
6           described.

7           And fourth, the agreement includes TECO's  
8           commitment to build 600 megawatts of additional  
9           solar, which is complimentary to Walmart's own  
10          renewable energy goals, and allows for greater bill  
11          stability, which is of significant to Walmart as a  
12          customer of TECO's.

13          Taken as whole, Walmart believes that the 2021  
14          stipulation and settlement agreement is fair, just  
15          and reasonable, and is in the public interest.  
16          Walmart appreciates the opportunity to participate  
17          in these proceedings, and joins the other settling  
18          parties in support of the 2021 stipulation and  
19          settlement agreement.

20                 Thank you.

21                 CHAIRMAN CLARK: Thank you very much, Ms.  
22                 Eaton.

23                 Mr. Wright.

24                 MR. WRIGHT: Thank you, Mr. Chairman and  
25                 Commissioners. Good morning.

1           Again, Schef Wright on behalf of the Florida  
2           Retail Federation, on whose behalf I want to thank  
3           you first for taking the time to hear my brief  
4           remarks and to consider this settlement.

5           I also want to thank all parties to this  
6           settlement agreement, including Tampa Electric  
7           Company for its professionalism and diligence as we  
8           worked through the process that began a year ago  
9           that got us here today. I want to thank all the  
10          other parties for their constructive participation,  
11          and especially thank the staff on behalf of the  
12          Retail Federation and myself personally, I have  
13          been doing this a long time, for their expeditious  
14          and professional handling of this settlement  
15          agreement.

16          The Retail Federation is a statewide  
17          organization of more than 8,000 members, many of  
18          whom receive their electric service from Tampa  
19          Electric Company. The Retail Federation's  
20          experience in settling and negotiating rate cases  
21          goes back decades.

22          My personal experience with settlements dates  
23          back to 2002, when I represented Lee County in a  
24          settlement of a general rate case approved by the  
25          Commission that brought substantial rate reductions

1 to the utility's customers, and my experience has  
2 continued through at least negotiating and settling  
3 most of nearly every IOU rate case in this state  
4 since that time.

5 I agree with and support the comments of my  
6 colleagues, and including Mr. Wahlen of Tampa  
7 Electric, and I would like to add these few brief  
8 comments to theirs.

9 First, this unanimous settlement is the  
10 product of lengthy and very detailed negotiations  
11 among all the parties to this docket, negotiations  
12 that began roughly a year ago from now and  
13 continued our consummating -- continued through our  
14 consummating and filing the settlement agreement in  
15 early August.

16 Second, this settlement clearly meets all the  
17 requirements of Florida law applicable to such  
18 agreements. It resolves all issues in the case.  
19 It results in rates that are fair, just and  
20 reasonable, and it is in the public interest.

21 It's in the public interest chiefly because it  
22 results in rates that are fair, just and  
23 reasonable, not only to Tampa Electric's customers,  
24 but also to Tampa Electric Company. It is  
25 consistent with the regulatory compact because it

1 provides for rates that are fair to both the  
2 utility and its customers, and rates that are  
3 sufficient for Tampa Electric to continue providing  
4 its customers with safe and reliable service.

5 Third, this settlement agreement recognizes  
6 that the world is changing, and the settlement  
7 affirmatively and substantially moves Tampa  
8 Electric in the right direction toward the lower  
9 carbon future that the world demands and that the  
10 world needs, and that Tampa Electric's parent  
11 company has embraced in a net zero goal by the year  
12 2050.

13 In summary, this unanimous settlement is in  
14 the public interest, which is the cornerstone of  
15 your regulation pursuant to Chapter 366, and the  
16 Florida Retail Federation respectfully asks you to  
17 approve it today.

18 Thank you very much.

19 CHAIRMAN CLARK: Thank you, Mr. Wright.

20 Mr. Sundback.

21 MR. SUNDBACK: Thank you.

22 Hospitals respectfully urge that you approve  
23 this settlement given that it furthers the public  
24 interest. This settlement and its approval will  
25 recognize the constructive engagement of the

1 parties to resolve not just limited term rate  
2 proceedings, but multiyear based rate case -- rate  
3 cases. That achieves efficiencies as well as  
4 consensual resolution that furthers not just the  
5 interest of the participants directly in the  
6 proceeding, but the public interest generally.

7 The settlement incorporates several  
8 forward-looking highly beneficial features. Let's  
9 talk about some of the benefits that arise from  
10 those features.

11 First, the features recognize the transition  
12 that this utility is going through from a  
13 coal-fired past to a renewable future. The  
14 features promote efficient investment and  
15 consumption decisions. The enhancement of  
16 efficiency is increasingly important in managing a  
17 utility's assets as we move away from coal-fired  
18 generation and into a renewable future.

19 Efficiency and cost allocation will dampen  
20 peak demand, reduce investment needed in  
21 generation, transmission and distribution assets,  
22 and thereby reduce rate base that otherwise would  
23 have to be funded by ratepayers. The settlement  
24 features will also promote a healthy economy in the  
25 utility's services territory.

1           There is an additional feature that has  
2           already been mentioned, we would like to commend to  
3           your attention the CETM, which utilizes level  
4           sayings and, as a result, at minimized cost to  
5           consumers and reduce the level of disputes  
6           concerning the timing and the qualification of  
7           recovery of costs for both Big Bend and the  
8           automated metering assets.

9           Approval of the settlement from our  
10          perspective will allow health care facilities to  
11          redeploy their resources from this proceeding to  
12          turn back to fighting COVID, our most serious  
13          public health challenge.

14          We respectfully urge that you approve the  
15          settlement as in the public interest.

16          Thank you so much for your time and attention.

17          CHAIRMAN CLARK: All right. Thank you, Mr.  
18          Sundback.

19          Did we get all of the parties?

20          All right. Let's move on to prefiled  
21          testimony.

22          Staff.

23          MR. MURPHY: Yes. All of the witness for  
24          TECO's -- witnesses for TECO's prefiled direct case  
25          have been excused with the understanding that their

1           prefiled direct testimony and exhibits will be  
2           included in the record.

3                   In addition, the parties have agreed to the  
4           admission of Staff's exhibits.

5                   Staff asks that the prefiled direct testimony  
6           of all TECO witnesses be inserted into the record  
7           as though read.

8                   CHAIRMAN CLARK: The testimony is inserted.

9                   (Whereupon, prefiled direct testimony of A.  
10          Sloan Lewis was inserted.)

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BEFORE THE  
FLORIDA PUBLIC SERVICE COMMISSION

DOCKET NO. 20210034-EI

IN RE: PETITION FOR RATE INCREASE  
BY TAMPA ELECTRIC COMPANY

DIRECT TESTIMONY AND EXHIBIT  
OF  
A. SLOAN LEWIS

1                   **BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION**

2                   **PREPARED DIRECT TESTIMONY**

3                   **OF**

4                   **A. SLOAN LEWIS**

5  
6   **Q.**   Please state your name, address, occupation, and  
7           employer.

8  
9   **A.**   My name is A. Sloan Lewis. My business address is 702 N.  
10          Franklin Street, Tampa, Florida 33602. I am employed by  
11          Tampa Electric Company ("Tampa Electric" or "the  
12          Company") in the Finance Department as Director,  
13          Regulatory Accounting.

14  
15   **Q.**   Please describe your duties and responsibilities in that  
16          position.

17  
18   **A.**   My duties and responsibilities include the accounting  
19          oversight of all cost recovery clauses and riders for  
20          Tampa Electric and Peoples Gas System, the settlement of  
21          all fuel and power transactions for Tampa Electric and  
22          Peoples Gas System, and the accounts payable department  
23          for Tampa Electric, Peoples Gas System, and New Mexico  
24          Gas Company.

1    **Q.**    Please describe your educational background and  
2           professional experience.

3

4    **A.**    I received a Bachelor of Science degree in Accounting  
5           from Florida State University in 1994 and a master's  
6           degree in Education from the University of North Florida  
7           in 1996. I joined Tampa Electric in 2000 as a Fuels  
8           Accountant and over the past 20 years have expanded my  
9           cost recovery clause responsibilities. Then in 2015, I  
10          was promoted to Manager, Regulatory Accounting with  
11          responsibility for all the cost recovery clauses and  
12          riders for Tampa Electric and Peoples Gas System. I was  
13          promoted to my current role of Director, Regulatory  
14          Accounting in 2017.

15

16   **Q.**    Have you previously testified before the Florida Public  
17          Service Commission ("Commission")?

18

19   **A.**    Yes. I filed testimony before this Commission in Docket No.  
20          20200067-EI, Review of 2020-2029 Storm Protection Plan  
21          pursuant to Rule 25-6.030, F.A.C., Tampa Electric Company,  
22          and Docket No. 20200092-EI, which was the Commission's 2020  
23          storm protection cost recovery clause proceeding.

24

25   **Q.**    What are the purposes of your direct testimony?

1     **A.**    My direct testimony describes the company's test year, the  
 2            sources of the financial information used in the company's  
 3            filing in this docket, the budgeting process and resulting  
 4            financial statements, and then presents the details of the  
 5            company's rate base, net operating income and revenue  
 6            requirement calculations in this case.

7

8     **Q.**    Have you prepared an exhibit to support your direct  
 9            testimony?

10

11    **A.**    Yes. Exhibit No. ASL-1, entitled "Exhibit of A. Sloan  
 12            Lewis" was prepared under my direction and supervision.  
 13            The contents of my exhibit were derived from the business  
 14            records of the company and are true and correct to the best  
 15            of my information and belief. It consists of 11 documents,  
 16            as follows:

17

18            Document No. 1            List of Minimum Filing Requirement  
 19                                        Schedules Sponsored or Co-Sponsored by  
 20                                        A. Sloan Lewis

21            Document No. 2            Forecasted Income Statement Twelve  
 22                                        Months Ended December 31, 2022

23            Document No. 3            Forecasted Income Statement Twelve  
 24                                        Months Ended December 31, 2022 Budget  
 25                                        Methodology

1 Document No. 4 Forecasted Income Statement Twelve  
2 Months Ended December 31, 2021  
3 Document No. 5 Actual Income Statement Twelve Months  
4 Ended December 31, 2020  
5 Document No. 6 Forecasted Monthly Balance Sheet 2022  
6 Document No. 7 Forecasted 13-Month Average Balance  
7 Sheet as of December 31, 2022  
8 Document No. 8 Forecasted 13-Month Average Balance  
9 Sheet as of December 31, 2022 Budget  
10 Methodology  
11 Document No. 9 Forecasted 13-Month Average Balance  
12 Sheet as of December 31, 2021  
13 Document No. 10 Actual 13-Month Average Balance Sheet  
14 as of December 31, 2020  
15 Document No. 11 Forecasted Statement of Cash Flows  
16 for the Period Ended December 31,  
17 2022  
18

19 **Q.** Are you sponsoring or co-sponsoring any of Tampa  
20 Electric's Minimum Filing Requirements ("MFR") schedules?  
21

22 **A.** Yes. I am sponsoring or co-sponsoring the MFR schedules  
23 listed in Document No. 1 of my exhibit. The data and  
24 information on these schedules were taken from the  
25 business records of the company and are true and correct

1 to the best of my information and belief.

2

3 **Q.** How does your direct testimony relate to the testimony of  
4 other Tampa Electric witnesses in this case?

5

6 **A.** My direct testimony explains the budget process and why  
7 using a projected 2022 test year is appropriate in this  
8 case.

9

10 Tampa Electric witness Lorraine L. Cifuentes presents the  
11 customer, energy sales, and peak demand forecasts that form  
12 the basis for the budget underlying the financial  
13 information for our 2022 test year.

14

15 My direct testimony also presents the company's overall  
16 revenue requirement calculation. Other witnesses discuss  
17 specific parts of our revenue requirement. For example,  
18 Tampa Electric witness Davicel Avellan discusses our  
19 depreciation study and supports our requested level of  
20 depreciation expense and capital recovery amortization in  
21 the test year. Tampa Electric witnesses Dylan W. D'Ascendis  
22 and Kenneth D. McOnie present the company's proposed return  
23 on equity and equity ratio, respectively. Other witnesses  
24 address specific components of our rate base, show that our  
25 proposed plant additions are reasonable and prudent, and

1 demonstrate that our operations and maintenance ("O&M")  
2 expenses are reasonable. Tampa Electric witness Jeffrey S.  
3 Chronister discusses how our financial profile has changed  
4 since our last rate case in 2013; addresses income taxes,  
5 the parent debt adjustment, affiliate transactions, all  
6 elements of our capital structure except equity ratio, and  
7 our proposed overall rate of return; presents information  
8 about our financial forecasts for 2023 and 2024; and  
9 proposes that the Commission approve generation base rate  
10 adjustments in those years.

11  
12 **2022 TEST YEAR**

13 **Q.** What test year does the company propose to use for setting  
14 customer rates in this proceeding?

15  
16 **A.** Tampa Electric proposes to use the projected twelve months  
17 ending December 31, 2022 as the test year in this case.  
18 This test year is appropriate because it reflects the  
19 conditions under which Tampa Electric will operate in the  
20 future and the company's anticipated capital and  
21 operating costs when our new rates will go into effect.  
22 A 2022 projected test year is also appropriate because it  
23 will best reflect the revenues necessary to recover the  
24 company's projected cost of service, including an  
25 appropriate return on the investments that will be used

1 and useful to provide our customers with reliable service  
2 when the company's new customer rates are in effect.

3  
4 **Q.** What does the company project its 2022 earned return on  
5 equity to be without the rate increase requested in this  
6 case?

7  
8 **A.** Without the rate increase we are requesting in this case,  
9 the company's projected earned ROE in 2022 is expected to  
10 be approximately 4.67 percent, far below the fair and  
11 reasonable ROE of 10.75 percent supported in the direct  
12 testimony of Mr. D'Ascendis. Our projections show that  
13 the company's earned ROE will continue to decline below  
14 4.67 percent in 2023 and 2024 without rate relief in those  
15 years. Continuing investments in the company's  
16 infrastructure and increasing costs to serve customers  
17 reliably have outpaced our revenue growth, causing our  
18 projected ROE in 2022 to fall below the level needed to  
19 maintain Tampa Electric's financial integrity. The  
20 company's need to maintain financial integrity is  
21 discussed further in the direct testimony of Mr. McOnie.

22  
23 **SOURCES OF FINANCIAL INFORMATION**

24 **Q.** What is the source of the data contained in the direct  
25 testimony and exhibits sponsored by you and the other

1           company witnesses in this proceeding?

2

3       **A.**    The historical data presented in the MFR schedules and as  
4           discussed in the direct testimony and exhibits of the  
5           company's witnesses is based on the books and records of  
6           the company. These books and records are maintained under  
7           the supervision of Mr. Chronister and are kept in the  
8           regular course of business in accordance with Generally  
9           Accepted Accounting Principles and the Uniform System of  
10          Accounts as prescribed by the Florida Public Service  
11          Commission and the Federal Energy Regulatory Commission  
12          ("FERC").

13

14          Since 2018, the company's books and records are audited  
15          annually by Ernst & Young, LLP, commonly known as EY, the  
16          company's independent auditors. Before 2018, the  
17          company's books and records were audited annually by  
18          PricewaterhouseCoopers, LLP, commonly known as PwC, the  
19          Company's former independent auditors. These annual  
20          financial statement audits, in conjunction with internal  
21          control testing required by Sarbanes-Oxley legislation,  
22          have shown that the company has a consistent, reliable  
23          system of internal controls over the company's accounting  
24          and financial reporting. The company's continuous  
25          internal control compliance gives financial statement

1 users assurance of the quality and reliability of the  
2 information contained in the company's books and records  
3 as well as all Tampa Electric financial reports.  
4

5 In addition, the company is audited on a regular basis by  
6 the FPSC and the Internal Revenue Service ("IRS"), and,  
7 from time to time, by other governmental agencies,  
8 including the FERC. The company makes regular monthly,  
9 quarterly, and annual reports to the FPSC and FERC and  
10 periodic, quarterly, and annual reports to the Securities  
11 and Exchange Commission ("SEC").  
12

13 The projected data presented in the MFR schedules and as  
14 discussed in the direct testimony and exhibits of the  
15 company's witnesses is based on the forecasted financial  
16 statements generated from the company's budget process,  
17 which I describe below.  
18

19 **Q.** In your opinion, do Tampa Electric's MFR schedules fairly  
20 present the company's financial condition and requested  
21 revenue increase based on the projected results for the  
22 2022 test year?  
23

24 **A.** Yes. The MFR schedules accurately represent historical,  
25 current, and projected activities and their associated

1 expenditures and assumptions for 2020, 2021 and the 2022  
2 test year.

3  
4 **BUDGET PROCESS**

5 **Q.** Please generally describe the process that Tampa Electric  
6 used to prepare the 2022 test year budget.

7  
8 **A.** The 2022 budget was prepared using an integrated process  
9 that combined the goals and objectives of the company with  
10 expected economic and financial conditions. We developed  
11 plans for projects and activities based on the company's  
12 obligation to serve and expectations of the requirements  
13 and challenges associated with that obligation. We  
14 developed these plans for projects and activities within  
15 each department and then consolidated them into overall  
16 company projections. Each department quantified its  
17 projects and activities into specific required work in its  
18 respective budgets. This process is described in more  
19 detail in MFR Schedules F-5 Forecasting Models and F-8  
20 Assumptions.

21  
22 **Q.** Did the company prepare its budget for the 2022 test year  
23 using the company's normal annual budget process described  
24 above?

25

1 **A.** Yes. The process described above reflects our normal  
2 budgeting process.

3

4 **Q.** Is the company's process for producing the budget for the  
5 projected test year the same as in prior years and  
6 previous rate cases?

7

8 **A.** Yes. Although the technological tools the company uses to  
9 prepare budgets have evolved, the basic process used to  
10 build our budgets is the same. We base our budgets on  
11 expected operating conditions. We rely on the experience  
12 and expertise of the company's operating team members to  
13 create our forecasts. Our front-line operating personnel  
14 and members of management work together to forecast  
15 necessary projects and activities, and their  
16 corresponding costs. Long-term planning, prioritizing  
17 resource needs, and finding available efficiencies drive  
18 the schedules and forecasts that support the company's  
19 budget. Operating personnel provide not only cost  
20 projections but also forecast other operating revenues  
21 that reduce the overall revenue requirement.

22

23 **Q.** How was the 2022 budget created?

24

25 **A.** We created our 2022 budget in our time-tested manner, namely

1 by using an integrated process that generates a complete  
2 set of budgeted financial statements: income statement,  
3 balance sheet, and statement of cash flows. We constructed  
4 the income statement using various sources to forecast  
5 revenues and expenses. We created the balance sheet by  
6 starting with beginning balances and either forecasting  
7 monthly balances for the remainder of the year or  
8 forecasting monthly activity in the account for the  
9 remainder of the year, depending on the type of account.  
10 Then we prepared a statement of cash flows to determine the  
11 capital structure needs of the company and the required  
12 debt and equity needed during the budget year.

13  
14 **Q.** What primary economic and financial conditions did the  
15 company consider in developing the 2022 test year budget?

16  
17 **A.** Tampa Electric considered the following primary economic  
18 and financial conditions when preparing the 2022 budget:  
19 (1) the impact of load growth, which includes changes in  
20 the number of customers and usage per customer and (2) the  
21 impact of inflation, contract escalations, and other cost  
22 increases. Our budget is based on the company's Customer,  
23 Demand, and Energy forecasts, which are explained in the  
24 direct testimony of Mrs. Cifuentes. The company used a  
25 variety of indices and factors to estimate the effects of

1 inflation and cost increases in the 2022 budget.

2

3 **Q.** Please discuss the Customer, Demand, and Energy forecasts  
4 and the revenue budget.

5

6 **A.** The Load Research and Forecasting section of the company's  
7 Regulatory Affairs department produced the Customer,  
8 Demand, and Energy forecasts, which reflects customer  
9 growth projections as well as load and consumption  
10 projections. Mrs. Cifuentes is responsible for this  
11 function and discusses key assumptions used to develop the  
12 forecasts in more detail in her direct testimony.

13

14 The company prepared the revenue budget by applying current  
15 tariff rates to electricity sales reflected in the  
16 Customer, Demand, and Energy forecasts by customer rate  
17 class. The company prepared detailed revenue projections by  
18 month and included the monthly data in the income statement.

19

20 It should be noted that the revenue amounts included in the  
21 company's MFR's for miscellaneous service revenue reflect  
22 the new rates that are being requested, as described in the  
23 testimony of Mr. Ashburn. The original 2022 company budget  
24 for miscellaneous service revenues was \$25.9 million,  
25 reflecting the current rates. However, the company

1           calculated the revenue requirement request using a net  
2           operating income (reflected on MFR Schedule C-1) which  
3           included \$19.3 million, an amount approximately \$6.6  
4           million lower than would have been using our current rates.  
5           Our revenues reflects the new miscellaneous service rates  
6           requested on MFR Schedule E-13b.

7  
8           **Q.** Please describe the company's overall O&M and capital  
9           budgeting process.

10  
11           **A.** Based on forecasted demand and energy, Tampa Electric  
12           determined the required capital investment necessary to  
13           serve the load reliably as well as the O&M needed to provide  
14           the quality of service customers expect. The company  
15           considered factors such as environmental and regulatory  
16           compliance, reserve requirements, and other items such as  
17           load location, changes in equipment and technology, and  
18           changes in required skill sets. These other items are  
19           covered by Tampa Electric witness David A. Pickles, C. David  
20           Sweat, Regan B. Haines, Melissa L. Cosby and Karen M. Mincey  
21           in greater detail. After determining the projects and  
22           activities needed to modernize, operate, and maintain a  
23           reliable system, the company estimated the costs associated  
24           with those projects and activities by analyzing the  
25           resources to be utilized and the price of those resources.

1 The company used different tools to determine the costs of  
2 the resources needed, depending on the type of resource.  
3 For example, as described in the direct testimony of Tampa  
4 Electric witness Marian C. Cacciatore, the compensation  
5 amounts reflected in our 2022 budget were set based on  
6 expected job market conditions.

7  
8 **Q.** How did the company develop its detailed O&M and capital  
9 budgets?

10  
11 **A.** Each operating department within the company developed  
12 detailed budgets for O&M and capital by month. Operating  
13 departments distinguished between O&M and capital based on  
14 the nature of the activity involved with consideration of  
15 accounting policies and practices. Each operating  
16 department weighed its options regarding how to perform O&M  
17 and capital work in the most cost-effective manner and then  
18 submitted a detailed operating budget to the Finance  
19 department.

20  
21 The Finance department combined all of these budgets and  
22 data to produce a total projected amount of O&M and capital  
23 expenditures for the company. The activities and projects  
24 that are necessary to provide safe and reliable service to  
25 customers were planned by the departments that perform

1           them, and the costs were developed using consistent  
2           assumptions. The officers of the company examined the  
3           budgets for reasonableness and consistency with our overall  
4           corporate objectives and initiatives. Finally, the budget  
5           was approved by the Board of Directors.

6  
7           **Q.** Has Tampa Electric's budgeting process proven reliable in  
8           the past?

9  
10          **A.** Yes. Tampa Electric's budgeting process has proven to be  
11          reliable in the past. Tampa Electric devotes significant  
12          effort to ensure our budgeting process is reliable because  
13          the company uses its budget information for investor  
14          presentations, business planning, and key decision-making.  
15          As shown on MFR Schedule C-6, the budgeting process has  
16          proven to be reliable as our actual results for company  
17          controllable amounts have closely tracked budgeted amounts.  
18          We also prepare and analyze budget variance reports and use  
19          these monthly analyses as part of the internal control  
20          system to manage our business and comply with the H.R. 3763  
21          - Sarbanes-Oxley Act of 2002.

22  
23          **Q.** What other factors enhance the reliability of the company's  
24          budget process?

25

1     **A.** Tampa Electric's budget process incorporates the American  
2     Institute of Certified Public Accountants ("AICPA")  
3     guidelines for preparing prospective financial information.  
4     The company's budgeting process conforms with all of the  
5     guidelines, including those related to quality,  
6     consistency, documentation, the use of appropriate  
7     accounting principles and assumptions, the adequacy of  
8     review and approval, and the regular comparison of  
9     financial forecasts with attained results.

10  
11    **Q.** In your opinion, did the budgeting process that Tampa  
12    Electric used generate a fair and reasonable projection of  
13    the company's projected 2022 financial condition for use in  
14    this proceeding?

15  
16    **A.** Yes. Tampa Electric used the same reasonable, reliable and  
17    time-proven budgeting process to produce its 2022 company  
18    budget. It fairly presents our expected financial results  
19    for 2022, with the assumption that new, lower miscellaneous  
20    service revenue rates will be approved, without the rate  
21    increase we are requesting in this case.

22  
23    **2022 BUDGETED FINANCIAL STATEMENTS**

24    **Q.** Please describe the most material components used to  
25    develop the 2022 budgeted balance sheet and income

1 statement.

2

3 **A.** The largest component of our 2022 budgeted balance sheet is  
4 net utility plant-in-service. Plant-in-service balances  
5 reflect the capital expenditures for property, plant, and  
6 equipment already invested as well as the construction cost  
7 contained in the near-term capital budget.

8

9 With the exception of fuel and interchange expenses, which  
10 are recovered through the fuel and purchased power and  
11 capacity cost recovery clauses and are not a subject in  
12 this proceeding, the largest cost component of the 2022  
13 budgeted income statement is O&M expense. Depreciation and  
14 income tax expenses are also major portions of our income  
15 statement and are calculated based on projected plant  
16 balances, applicable depreciation rates, and deferral as  
17 well as federal and state income tax rules.

18

19 **Q.** What other key elements did Tampa Electric use to develop  
20 the 2022 budgeted financial statements?

21

22 **A.** In addition to the O&M and capital investment budgets, we  
23 developed our budgeted financial statements using our  
24 Customer, Demand and Energy forecasts, our revenue budget,  
25 our generation outage schedule, and our fuel budget.

1 **2022 Budgeted Balance Sheet and Statement of Cash Flows**

2 **Q.** How did Tampa Electric develop the 2022 Forecasted Balance  
3 Sheet?

4  
5 **A.** The company's Finance Department prepared the 2022  
6 Forecasted Balance Sheet, using data provided by  
7 departments throughout the company. We determined each  
8 line item using the same accounting principles, methods,  
9 and practices we use in accounting for historical data.  
10 Senior management approved the forecasted Balance Sheet  
11 after a thorough review, including final review and  
12 approval by the president of Tampa Electric and the Board  
13 of Directors.

14  
15 A projected balance sheet is a representation of projected  
16 account balances at a point in time. Tampa Electric  
17 prepared the 2022 Forecasted Balance Sheet by beginning  
18 with projected balances as of December 31, 2020, and then  
19 adding forecasted balance sheet activity for 2021 and  
20 2022. We prepared our 2021 Forecasted Balance Sheet as  
21 part of the company's annual budget process which began  
22 in late 2020. In January 2021, we updated the 2020 year-  
23 end Balance Sheet with actual amounts, then completed the  
24 2021 and 2022 budgets using 2020 year-end amounts as the  
25 starting point.

1 Balance sheet forecast amounts were determined either by  
2 projecting balances or projecting activity that impacts  
3 balances. The company projected monthly balances for each  
4 month of the year for certain accounts, such as accounts  
5 receivable. For other accounts, the change or activity in  
6 the account was projected and then applied to the  
7 beginning balance in sequence each month to produce  
8 monthly balances. For instance, the company budgeted  
9 property, plant, and equipment balances using the  
10 projected timing of expenditures included in the capital  
11 budget and projected in-service dates for assets. An  
12 example of projections related to working capital is  
13 projected fuel inventory, as reflected in MFR Schedule B-  
14 18. The fuel purchases and fuel consumption is forecasted  
15 and then applied to the beginning balance in sequence  
16 each month to produce monthly balances. We projected other  
17 balance sheet accounts, such as accrued interest and  
18 projected interest payments, based on the activity  
19 reflected in the income statement. Tampa Electric  
20 prepared balance sheet data for each month of the year,  
21 as reflected in Document No. 6 of my exhibit, and used it  
22 to compute the 13-month average Balance Sheet. Document  
23 No. 7 of my exhibit reflects the result of that averaging  
24 process.

25

1     **Q.**    How did Tampa Electric develop the 2022 Forecasted  
2            Statement of Cash Flows?

3

4     **A.**    Tampa Electric determined the forecasted cash flows by  
5            projecting the cash and noncash components of budgeted  
6            net income and projecting the change in items included in  
7            the budgeted Balance Sheet. Our cash needs determined the  
8            debt and equity needed to operate the business, taking  
9            into account expected cash inflows and outflows as well  
10           as changes in accumulated deferred income taxes resulting  
11           from activity in budgeted property, plant, and equipment.  
12           Based on projected long-term debt issuances and equity  
13           infusions, we then forecasted short-term debt for the  
14           balance of cash needs each month.

15

16    **Q.**    Please describe the documents in your exhibit that relate  
17            to the forecasted Balance Sheet and forecasted Statement  
18            of Cash Flows.

19

20    **A.**    I provide the 2022 Forecasted Balance Sheet as Document  
21            No. 6 of my exhibit. Document No. 7 of my exhibit,  
22            entitled "Forecasted 13-Month Average Balance Sheet as of  
23            December 31, 2022", presents the 13-month average per  
24            books Balance Sheet. Document No. 8 of my exhibit,  
25            entitled "Forecasted 13-Month Average Balance Sheet as of

1 December 31, 2022 Budget Methodology," provides, line-by-  
2 line, the source or budget methodology for each item  
3 included in the 2022 Forecasted Balance Sheet. Document  
4 Nos. 9 and 10 of my exhibit provide the same information  
5 for forecasted 2021 and actual 2020, respectively, in the  
6 same format as Document No. 7 of my exhibit. Document No.  
7 11 of my exhibit presents the Forecasted Statement of  
8 Cash Flows for the Period Ended December 31, 2022.

9  
10 **Q.** In your opinion, do Tampa Electric's 2022 Forecasted  
11 Balance Sheet and Forecasted Statement of Cash Flows  
12 fairly and reasonably reflect the account balances and  
13 cash flows expected for the company in 2022?  
14

15 **A.** Yes, they do. The projected Balance Sheet and Statement  
16 of Cash Flows are based on supportable levels of capital  
17 structure, plant in service, and working capital, and  
18 reflect appropriate and necessary expenditures for  
19 projects and activities at reasonable, prudent costs.  
20

21 **2022 Budgeted Income Statement**

22 **Q.** How did Tampa Electric develop its 2022 Forecasted Income  
23 Statement?  
24

25 **A.** The Finance Department prepared the 2022 Forecasted

1           Income Statement by assembling projected data prepared by  
2           numerous team members who specialize in different areas  
3           of the company's operations. The company employed the same  
4           accounting principles, methods, and practices which the  
5           company employs for historical data to the projected data  
6           to prepare the forecasted Income Statement. Senior  
7           management approved the Income Statement budget after a  
8           thorough review, including final review and approval by  
9           the president of Tampa Electric and the Board of  
10          Directors.

11  
12          Tampa Electric developed the income statement using  
13          forecasted revenues and other types of income, largely  
14          base revenues and the revenues from the five cost recovery  
15          clauses. The income statement also contains projections  
16          for off-system sales and other operating revenues such as  
17          rent revenues and miscellaneous service revenues.

18  
19          To complete the income statement, we accumulated all  
20          operating expenses, including O&M expense, depreciation  
21          expense, property taxes, interest expense and interest  
22          income, and all below-the-line items. At this point, the  
23          company calculated income tax amounts to arrive at the  
24          net income.

25

1     **Q.**    What methods and assumptions did Tampa Electric use to  
2            develop its 2022 Income Statement budget?

3

4     **A.**    Tampa Electric provides a summary of the methods and  
5            assumptions used to develop the income statement on MFR  
6            Schedules F-5 and F-8. In short, the company used the  
7            reasonable cost estimates it developed for projects and  
8            activities, as I described earlier in my direct testimony.

9

10    **Q.**    What factors affect the depreciation rates used in the  
11            2022 budget?

12

13    **A.**    The depreciation expense in the 2022 budget reflects the  
14            rates proposed in Tampa Electric's 2020 Depreciation  
15            Study submitted on December 30, 2020, in Docket No.  
16            20200264-EI. Mr. Avellan describes the company's proposed  
17            depreciation rates and study in detail, and Tampa Electric  
18            witnesses Jeffrey T. Kopp and Charles R. Beitel support  
19            and explain the dismantlement studies the company  
20            commissioned for inclusion in the 2020 Depreciation  
21            Study. Our 2022 budgeted income statement also reflects  
22            the levels of capital recovery amortization discussed in  
23            Mr. Avellan's testimony.

24

25    **Q.**    Please describe the documents in your exhibit that relate

1 to the forecasted Income Statement.

2

3 **A.** Document No. 2 of my exhibit, entitled "Forecasted Income  
4 Statement Twelve Months Ended December 31, 2022" shows  
5 the expected results of operations for Tampa Electric  
6 under current rates. Document No. 3 of my exhibit,  
7 entitled "Forecasted Income Statement Twelve Months Ended  
8 December 31, 2022 Budget Methodology" sets forth, line-  
9 by-line, the source or budget methodology for each item  
10 included in the 2022 forecasted Income Statement.  
11 Document Nos. 4 and 5 of my exhibit provide the same  
12 information for forecasted 2021 and actual 2020, in the  
13 same format as Document No. 2 of my exhibit.

14

15 **Q.** In your opinion, does Tampa Electric's 2022 Forecasted  
16 Income Statement fairly and reasonably reflect the  
17 revenues and expenses expected for the company in 2022?

18

19 **A.** Yes. The 2022 Forecasted Income Statement is based on  
20 supportable levels of revenues and expenses, with  
21 expenditures reflecting appropriate and necessary  
22 projects and activities at reasonable and prudent cost  
23 levels.

24

25

1     **2022 RATE BASE**

2     **Q.**    Is the rate base that supports the revenue requirement  
3            calculation reasonable?

4  
5     **A.**    Yes. The projected rate base reflects appropriate amounts  
6            of net plant in service and working capital forecasted in  
7            the company's budgeted balance sheet. Tampa Electric  
8            projects the amount of rate base in the 2022 test year  
9            that is needed for reasonable, prudent investments and  
10           spending on assets that are used and useful in providing  
11           reliable electric service to our customers. Tampa  
12           Electric witnesses David A. Pickles, J. Brent Caldwell,  
13           Jose A. Aponte, C David Sweat, Regan B. Haines, Melissa  
14           L. Cosby, Karen M. Mincey, and Mr. Chronister address  
15           specific portions of our rate base growth in their direct  
16           testimony and explain why our rate base amounts for the  
17           2022 test year are reasonable. FPSC Adjusted rate base  
18           reflects reasonable amounts for adjustments previously  
19           approved by the Commission.

20  
21    **Q.**    Is the company making any accounting policy changes in  
22            2021 or 2022 that will affect rate base amounts for those  
23            years?

24  
25    **A.**    No.    See MFR schedule B-25.

1     **Q.**    Did the company include AFUDC-eligible construction work  
2            in progress ("CWIP") in rate base for the 2022 test year?

3

4     **A.**    No. See MFR schedule B-14.

5

6     **Q.**    Did the company adjust fuel inventory per books to reflect  
7            the 13-month average of 98-daily average burn standard  
8            used in the company's last rate case?

9

10    **A.**    No. The company did not make that adjustment for the  
11            reasons explained in the direct testimony of Tampa  
12            Electric witness John C. Heisey. Our proposed level of  
13            fuel inventory by plant for the test year is shown on MFR  
14            Schedule B-18.

15

16    **Q.**    Please describe the Commission adjustments to rate base  
17            shown in MFR Schedules B-1, B-2, B-6, and B-17.

18

19    **A.**    The Commission adjustments to rate base, as shown in MFR  
20            Schedules B-1, B-2, B-6, and B-17, reflect Commission  
21            directives, policies, and decisions from previous rate  
22            proceedings. Specifically, these adjustments include: (1)  
23            removing the effect of items recoverable through the cost  
24            recovery clauses from net plant-in-service, (2) removing  
25            balances that earn allowance for funds used during

1 construction ("AFUDC") from construction work in progress  
2 ("CWIP"), (3) removing the effect of items for which a  
3 return is provided elsewhere from working capital, such  
4 as deferred debits for clause-related under-recovery  
5 balances, (4) removing from net plant-in-service and  
6 working capital the right-of-use assets and liabilities  
7 for lease obligations, and (5) removing the effect of  
8 items that have been deemed non-utility or non-  
9 recoverable through retail base rates from rate base.

10  
11 **Q.** After applying these adjustments, what is the total for  
12 the 13-month average rate base?

13  
14 **A.** The jurisdictional adjusted 13-month average rate base,  
15 considering all of the adjustments and after applying the  
16 jurisdictional separation factors provided by Mr. Vogt,  
17 is \$7,931,177,000 and is shown on MFR Schedule B-1.

18  
19 **NET OPERATING INCOME**

20 **Q.** Is the net operating income that supports the revenue  
21 requirement calculation reasonable?

22  
23 **A.** Yes. The projected net operating income reflects  
24 appropriate amounts of revenue and expense forecasted in  
25 the company's budgeted income statement. Tampa Electric

1 projects the amount of net operating income in the 2022  
2 test year that is associated with the transactions and  
3 activities engaged in to provide reliable electric  
4 service to our customers. Tampa Electric witnesses David  
5 A. Pickles, C David Sweat, Regan B. Haines, Melissa L.  
6 Cosby, Karen M. Mincey, Marian Cacciatore, David Avellan  
7 and Mr. Chronister address specific portions of our net  
8 operating income in their direct testimony and explain  
9 why our net operating income amounts for the 2022 test  
10 year are reasonable. The FPSC Adjusted net operating  
11 income shown on MFR Schedule C-1 reflects reasonable  
12 amounts for adjustments previously approved by the  
13 Commission.

14  
15 **Q.** Did the company include lobbying expenses, other  
16 political expenses, or civic/charitable contributions  
17 when it calculated net operating income for the 2022 test  
18 year?

19  
20 **A.** No. See MFR schedule C-18.

21  
22 **Q.** From 2018 to 2020, did the company have gains or losses  
23 on the disposition of plant and property previously used  
24 to provide electric service?

25

1     **A.**    No.    See MFR schedule C-29.

2

3     **Q.**    For 2021 and 2022, does the company project to have gains  
4           or losses on the disposition of plant and property  
5           previously used to provide electric service?

6

7     **A.**    No.    See MFR schedule C-29.

8

9     **Q.**    What Allowance for Funds Used During Construction  
10           ("AFUDC") rate did the company use for qualifying projects  
11           in 2020, 2021, and the projected 2022 test year?

12

13    **A.**    The company used the existing, approved 2014 AFUDC rates  
14           for qualifying projects in 2020, 2021, and the projected  
15           2022 test year. An AFUDC rate change docket will be filed  
16           once the Actual Surveillance Report is produced using the  
17           December 31, 2021 books with a retroactive effective date  
18           of implementation being January 1, 2022.

19

20    **Q.**    Please explain further the income tax true up for interest  
21           synchronization.

22

23    **A.**    After we made the adjustments to rate base, as described  
24           above, we adjusted income tax expense to reflect the  
25           appropriate amount of interest expense based on the amount

1 and cost of debt in the capital structure that was  
2 synchronized to the rate base.

3  
4 **Q.** Did the company make a parent debt adjustment as  
5 contemplated in Rule 25-14.004, F.A.C.?

6  
7 **A.** Yes. This adjustment is explained in the direct testimony  
8 of Mr. Chronister and is reflected on MFR Schedule C-3.

9  
10 **Q.** Please describe the Commission adjustments the company  
11 made to Net Operating Income as shown in MFR Schedules C-  
12 1, C-2, C-3, C-4, and C-5.

13  
14 **A.** The Commission adjustments described in MFR Schedules C-  
15 1, C-2, C-3, C-4, and C-5 reflect Commission directives,  
16 policies, and decisions from previous rate proceedings.  
17 Specifically, these adjustments include: (1) removing the  
18 revenues and expenses which are recoverable through the  
19 five cost recovery clauses, (2) removing franchise fee  
20 revenues and expenses, (3) removing gross receipts tax  
21 revenues and expenses, (4) the income tax true-up for  
22 interest synchronization, (5) a parent debt adjustment,  
23 and (6) removal of expenses that have been deemed non-  
24 utility or non-recoverable through retail base rates.  
25 Examples of these items include stockholder relations

1 expenses and portion of industry association dues.

2

3 **Q.** After applying these adjustments, what is the total net  
4 operating income?

5

6 **A.** The jurisdictional adjusted net operating income, taking  
7 into account all the adjustments and after applying the  
8 jurisdictional separation factors provided by Mr. Vogt,  
9 is \$309,380,000 and is shown on MFR Schedule C-1.

10

11

12 **REVENUE REQUIREMENT**

13 **Q.** How did the company calculate the amount of the revenue  
14 requirement increase it is requesting in this case?

15

16 **A.** Our total revenue requirement is the sum of the required  
17 return on our rate base plus the costs of providing  
18 electric service, grossed up for taxes and is shown on  
19 MFR Schedule A-1.

20

21 We calculated our requested increase by comparing the  
22 projected net operating income for 2022 to the net  
23 operating income that resulted from multiplying the 2022  
24 13-month average rate base to the 2022 weighted average  
25 cost of capital, as shown on MFR Schedule A-1.

1 The 2022 System Per Books net operating income, 13-month  
2 average rate base, and capital structure calculations, as  
3 reflected in our MFR schedules, were based on Tampa  
4 Electric's 2022 budgeted Income Statement, Balance Sheet  
5 and Statement of Cash Flows.

6  
7 We then made regulatory adjustments to the system per  
8 books amounts for net operating income, rate base and  
9 capital structure. These regulatory adjustments include  
10 two types: (1) those that are necessary to comply with  
11 Commission directives, policies and decisions  
12 ("Commission adjustments") and (2) those that are  
13 necessary to produce a test year that is indicative of  
14 ongoing revenue and expenditure levels ("company pro  
15 forma adjustments"). These adjustments are discussed in  
16 detail in the Rate Base and Net Operating income sections  
17 above. We then applied the jurisdictional separation  
18 factors, supported in the direct testimony of Tampa  
19 Electric witness Lawrence J. Vogt, to derive the  
20 jurisdictional amounts upon which the revenue requirement  
21 is calculated.

22  
23 As shown on MFR Schedule A-1, we first applied the 6.67  
24 percent required cost of capital to the jurisdictional  
25 adjusted average rate base of \$7,931,177,000. resulting

1 in a required jurisdictional net operating income of  
2 \$529,010,000. Comparing the required jurisdictional net  
3 operating income to the jurisdictional net operating  
4 income based on the company's 2022 projected test year of  
5 \$309,380,000 without a base rate increase, we calculated  
6 the net operating income deficiency for 2022 to be  
7 \$219,629,000. After grossing this amount up for taxes, we  
8 computed our jurisdictional revenue deficiency for 2022  
9 to be \$294,995,000.

10  
11 **Q.** Please describe the capital structure adjustments made in  
12 the revenue requirement calculation.

13  
14 **A.** We made capital structure adjustments based on Commission  
15 precedent, shown on MFR Schedule D-1a. First, we removed  
16 the over/under-recovery amounts for our cost recovery  
17 clauses from short-term debt and deferred taxes because  
18 these are the components of the capital structure that  
19 are affected by the difference between the clause expense  
20 incurred and the clause revenues collected. We then  
21 performed the deferred income tax specific/pro rata  
22 adjustment over all sources except for tax credits. The  
23 deferred income tax adjustment calculation is illustrated  
24 in Exhibit No. 7 in the direct testimony of Mr.  
25 Chronister. Lastly, we used the traditional pro rata

1 approach for the remaining adjustments, such as removing  
2 CWIP and rate base items associated with the cost recovery  
3 clauses.

4  
5 **Q.** Did Tampa Electric make any company pro forma adjustments  
6 to calculate its 2022 revenue requirement?

7  
8 **A.** No. The company did not make any pro forma adjustments to  
9 its 2022 revenue requirement.

10  
11 **Q.** Has the company properly reflected the impact of  
12 accounting pronouncements that were issued since the  
13 company's last rate proceeding?

14  
15 **A.** Yes. The Financial Accounting Standards Board's  
16 Accounting Standards Updates and other accounting  
17 guidance have been properly reflected in the company's  
18 actual books and records.

19  
20 It should be noted that ASC 842, on accounting for leases  
21 became effective in January 2019 for public companies with  
22 a calendar year-end. The standard requires leases to be  
23 recognized on the balance sheet for all agreements with  
24 a term of longer than twelve months and disclose key  
25 information about leasing arrangements. Our adoptions of

1           ASC 842 did not affect the revenue requirement  
2           calculations, because we made an FPSC adjustment to remove  
3           the lease impacts from rate base, as presented in MFR  
4           Schedule B-2.

5

6           **Q.** Did the company include rate proceeding expenses in the  
7           revenue requirement?

8

9           **A.** Yes. The company included rate proceeding expense in its  
10           2022 budget based on an amortization over a four-year  
11           period starting in January 2022. As detailed in MFR  
12           Schedule C-10, the company included \$604,250 of rate  
13           proceeding expense in the 2022 test year, which represents  
14           one fourth of the \$2,417,000 total anticipated rate  
15           proceeding expenditures. The company's projected rate  
16           case expenses, proposed recovery period and proposed test  
17           year amount are reasonable.

18

19           **Q.** Does the company have any non-utility operations that use  
20           all or part of any utility plant that are not included in  
21           MFR schedule C-31?

22

23           **A.** No. See MFR schedule C-32.

24

25           **Q.** What revenue expansion factor did the company use to

1 calculate its proposed rate increase?

2

3 **A.** The company's proposed revenue expansion factor is  
4 1.34315, as shown on MFR schedule C-44 and was calculated  
5 using the regulatory assessment fee of 0.072 percent, a  
6 bad debt rate of 0.2 percent, and state and federal income  
7 tax rates of 5.5 and 21.0 percent, respectively as  
8 discussed in the direct testimony of Mr. Chronister.

9

10 **Q.** Is the company's revenue requirement calculation  
11 reasonable?

12

13 **A.** Yes. The revenue requirement calculation described above  
14 reflects reasonable amounts of rate base and net operating  
15 income and a reasonable rate of return, all of which  
16 reflect appropriate amounts for adjustments approved by  
17 the Commission in prior rate cases. All forecasted amounts  
18 included in the revenue requirement calculation are  
19 reasonable and prudent amounts associated with providing  
20 electric service in 2022.

21

22 **SUMMARY**

23 **Q.** Please summarize your direct testimony.

24

25 **A.** Tampa Electric's requested rate increase is based on a 2022

1 projected test year. This test year is appropriate as it  
2 reflects the conditions under which Tampa Electric will  
3 operate in the future, plus our anticipated capital and  
4 operating costs when new rates go into effect. This test  
5 year reflects the required level of revenues necessary to  
6 recover the costs to serve customers, including a  
7 reasonable return on investments to provide this service.

8  
9 The financial data presented in the MFR schedules and as  
10 discussed in the direct testimony and exhibits of the  
11 company's witnesses, are based on the books and records of  
12 the company and accurately represent historical, current,  
13 and projected activities and their associated expenditures  
14 and assumptions.

15  
16 The 2022 budget was prepared using an integrated process  
17 that considers planned projects and activities of the  
18 company along with economic and financial conditions. Our  
19 plans are based on the company's obligation to serve and  
20 expectations of our customers and other constituents. Our  
21 budget is reasonable and considers cost-effective ways to  
22 provide customers with reliable service.

23  
24 Tampa Electric's 2022 Budgeted Income Statement and monthly  
25 Balance Sheet are the starting points for calculating the

1 revenue requirement since these forecasted financial  
2 statements are the basis for the System Per Books Net  
3 Operating Income as well as the 13-month average Rate Base  
4 and Capital Structure.

5  
6 To calculate the FPSC Adjusted Net Operating Income, Rate  
7 Base, and Capital Structure, the company made certain  
8 regulatory adjustments to the System Per Books amounts.  
9 After these adjustments were made, jurisdictional  
10 separation factors were applied to System Per Books amounts  
11 to derive the jurisdictional amounts upon which the revenue  
12 requirement is calculated. Finally, my direct testimony  
13 details the company's calculation of the revenue  
14 requirement in this case. As shown on MFR Schedule A-1,  
15 after adjusting for taxes, there is a jurisdictional  
16 revenue deficiency of \$295,995,000 million dollars for  
17 2022.

18  
19 **Q.** Does this conclude your direct testimony?

20  
21 **A.** Yes, it does.  
22  
23  
24  
25

1                   (Whereupon, prefiled direct testimony of  
2 Jeffrey S. Chronister was inserted.)

3

4

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**BEFORE THE  
FLORIDA PUBLIC SERVICE COMMISSION**

**DOCKET NO. 20210034-EI  
IN RE: PETITION FOR RATE INCREASE  
BY TAMPA ELECTRIC COMPANY**

**DIRECT TESTIMONY AND EXHIBIT  
OF  
JEFFREY S. CHRONISTER**

1                                   **BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION**2                                   **PREPARED DIRECT TESTIMONY**3                                   **OF**4                                   **JEFFREY S. CHRONISTER**5  
6       **Q.**     Please state your name, address, occupation, and employer.7  
8       **A.**     My name is Jeffrey S. Chronister. My business address is  
9               702 North Franklin Street, Tampa, Florida 33602. I am  
10              employed by Tampa Electric Company ("Tampa Electric" or  
11              "company") as Vice President Finance and Controller, Tampa  
12              Electric.13  
14       **Q.**     Please describe your duties and responsibilities in that  
15              position.16  
17       **A.**     I am responsible for maintaining the financial books and  
18              records of the company and for the determination and  
19              implementation of accounting policies and practices for  
20              Tampa Electric. I am also responsible for budgeting  
21              activities within the company, which includes business  
22              planning and financial planning & analysis, as well as  
23              general accounting, regulatory accounting, plant  
24              accounting, regulatory tax accounting, and financial  
25              reporting.

1   **Q.**   Please provide a brief outline of your educational  
2           background and business experience.

3  
4   **A.**   I graduated from Stetson University in 1982 with a Bachelor  
5           of Business Administration degree in Accounting. Upon  
6           graduation I joined Coopers & Lybrand, an independent  
7           public accounting firm, where I worked for four years  
8           before joining the company in 1986. I started in Tampa  
9           Electric's Accounting department, moved to TECO Energy's  
10          Internal Audit department in 1987, and returned to the  
11          Accounting department in 1991. I am a Certified Public  
12          Accountant in the State of Florida and I am a member of  
13          both the American Institute of Certified Public Accountants  
14          ("AICPA") and the Florida Institute of Certified Public  
15          Accountants ("FICPA"). I have served as Controller of Tampa  
16          Electric since July 2009, and in my current position since  
17          July 2018.

18  
19   **Q.**   Have you previously testified before the Florida Public  
20          Service Commission ("FPSC" or "Commission")?

21  
22   **A.**   Yes, I have testified or filed testimony before this  
23          Commission in several dockets. I testified for Tampa  
24          Electric in Docket No. 20130040-EI, which was Tampa  
25          Electric's last base rate proceeding. I filed testimony in

1 Docket No. 20080317-EI, Tampa Electric Company's Petition  
2 for An Increase in Base Rates and Miscellaneous Service  
3 Charges, Docket No. 19960007-EI, Tampa Electric's  
4 Environmental Cost Recovery Clause, and Docket No.  
5 19960688-EI, Tampa Electric's environmental compliance  
6 activities for purposes of cost recovery. I filed testimony  
7 in Docket No. 20170271-EI, Petition for recovery of costs  
8 associated with named tropical systems during the 2015,  
9 2016, and 2017 hurricane seasons and replenishment of storm  
10 reserve subject to final true-up, Tampa Electric Company  
11 and in Docket No. 20200144-EI, Petition for Limited  
12 Proceeding to True-Up First and Second SoBRAs by Tampa  
13 Electric Company. I also served on a panel of witnesses  
14 during the final hearing in Docket No. 20200065-EI, which  
15 addressed the company's amortization reserve for intangible  
16 software assets.

17  
18 **Q.** What are the purposes of your direct testimony?  
19

20 **A.** The purposes of my direct testimony are to: (1) describe  
21 the company's previous and current regulatory settlement  
22 agreements, (2) discuss changes in the company's financial  
23 profile from its last rate case through the test year 2022,  
24 (3) discuss affiliate transactions, (4) discuss income tax  
25 calculations and the company's capital structure, and (5)

1 discuss the company's projected financial condition in 2023  
2 and 2024 and present regulatory options for those years,  
3 including the company's request for generation base rate  
4 adjustments ("GBRA").

5  
6 **Q.** Have you prepared an exhibit to support your direct  
7 testimony?

8  
9 **A.** Yes. Exhibit No. JSC-1 entitled, "Exhibit of Jeffrey S.  
10 Chronister" was prepared under my direction and  
11 supervision. The contents of my exhibit were derived from  
12 the business records of the company and are true and  
13 correct to the best of my information and belief. It  
14 consists of 11 documents, as follows:

15  
16 Document No. 1 List of Minimum Filing Requirement  
17 Schedules Sponsored or Co-Sponsored by  
18 Jeffrey S. Chronister  
19 Document No. 2 2013 Stipulation and Settlement  
20 Agreement  
21 Document No. 3 2017 Amended and Restated Stipulation  
22 and Settlement Agreement  
23 Document No. 4 2020 Stipulation and Settlement  
24 Agreement  
25 Document No. 5 Key Financial Information: 2013-2022

1	Document No. 6	Revenue Requirement Impact of the
2		Decrease in Weighted Average Cost of
3		Debt
4	Document No. 7	Calculation of IRC Required Deferred
5		Income Tax Adjustment
6	Document No. 8	Capital Structure Amounts and Ratios
7	Document No. 9	Capital Structure Ratios, Rates and
8		Weighted Cost
9	Document No. 10	2023 and 2024 GBRA Calculations
10	Document No. 11	Proposed Tax Reform Mechanism

11

12 **Q.** Are you sponsoring any of Tampa Electric's Minimum Filing  
13 Requirement ("MFR") Schedules?

14

15 **A.** Yes. I am sponsoring or co-sponsoring the MFR Schedules  
16 listed in Document No. 1 of my exhibit. The contents of  
17 these MFR Schedules were derived from the business records  
18 of the company and are true and correct to the best of my  
19 information and belief.

20

21 **KEY REGULATORY AGREEMENTS**

22 **Q.** When did the company last file a petition seeking an  
23 increase in its general base rates and charges?

24

25 **A.** Tampa Electric last filed a petition to increase its

1 general base rates and charges on February 4, 2013. Its  
2 petition was assigned Docket No. 20130040-EI. The issues  
3 in that case were resolved by a Stipulation and Settlement  
4 Agreement ("2013 Stipulation") by and between Tampa  
5 Electric and a group of consumer parties consisting of the  
6 Office of Public Counsel ("OPC"), the Florida Industrial  
7 Power Users Group ("FIPUG"), the Florida Retail Federation  
8 ("FRF"), the West Central Florida Hospital Utility Alliance  
9 ("HUA") and the Federal Executive Agencies ("FEA")  
10 (collectively, "Consumer Parties"). The Commission  
11 approved the 2013 Stipulation by Order No. PSC-2013-0443-  
12 FOF-EI, issued on September 30, 2013. A copy of the 2013  
13 Stipulation is included in Document No. 2 of my Exhibit  
14 No. JSC-1.

15  
16 **Q.** Please describe the 2013 Stipulation.

17  
18 **A.** As part of the 2013 Stipulation, Tampa Electric agreed that  
19 the general base rates provided for therein would remain in  
20 effect through December 31, 2017, and thereafter, until the  
21 company's next general base rate case. The 2013 Stipulation  
22 also specified that Tampa Electric would forego seeking  
23 future general base rate increases with an effective date  
24 prior to January 1, 2018, except in limited circumstances.

25

1 The 2013 Stipulation set the company's midpoint return on  
2 equity at 10.25 percent, prescribed a 54 percent equity  
3 ratio for regulatory purposes, created a customer surcharge  
4 mechanism to recover certain storm-related restoration  
5 costs, authorized a \$110 million GBRA for the Polk 2 through  
6 5 Waste Heat Recovery Conversion Project, froze the  
7 company's then existing depreciation rates, established a  
8 15-year amortization period for computer software, and  
9 specified certain cost of service and rate design  
10 principles for use during the term of the stipulation.

11  
12 In late 2016, recognizing that the period in which Tampa  
13 Electric agreed to refrain from seeking general base rate  
14 increases would expire at the end of 2017, Tampa Electric  
15 and the Consumer Parties to the 2013 Stipulation began  
16 discussing whether the company would be willing and able to  
17 (a) refrain from seeking a general base rate increase beyond  
18 December 31, 2017 and (b) extend the terms of the 2013  
19 Stipulation for an additional period. The Parties also  
20 discussed the company's desire to build 600 MW of cost-  
21 effective solar photovoltaic generation with cost recovery  
22 via a solar base rate adjustment mechanism ("SoBRA").

23  
24 As a result of these discussions, Tampa Electric and the  
25 Consumer Parties entered into the 2017 Amended and Restated

1 Stipulation and Settlement Agreement ("2017 Agreement").  
2 The Commission approved the 2017 Agreement by Order No.  
3 PSC-2017-0456-S-EI, on November 27, 2017. A copy of the  
4 2017 Agreement is included as Document No. 3 of my Exhibit  
5 No. JSC-1.

6  
7 **Q.** Please describe the 2017 Agreement.

8  
9 **A.** The 2017 Agreement amended and restated the 2013  
10 Stipulation by extending the general base rate freeze  
11 included in the 2013 Stipulation and replacing the Polk  
12 GBRA mechanism with a SoBRA mechanism that authorized the  
13 company to recover the costs of up to 600 MW of qualifying  
14 solar generating projects, subject to a strict cost-  
15 effectiveness test and a cost cap to protect customers. It  
16 also included an asset optimization plan, a tax reform  
17 provision, and a storm cost recovery mechanism that have  
18 delivered real benefits to our customers. The agreement  
19 required the company to continue using its 2013  
20 depreciation rates and preserved the company's authorized  
21 return on equity and equity ratio.

22  
23 Tampa Electric witness Edsel L. Carlson, Jr. discusses the  
24 storm cost provisions in the 2013 Stipulation and 2017  
25 Agreement in his testimony.

1     **Q.**     Does the company believe that the 2013 Stipulation and 2017  
2             Agreement served the public interest?

3  
4     **A.**     Yes. Both agreements promoted regulatory certainty and  
5             efficiency and have proven to be in the public interest.  
6             Pursuant to the 2017 Agreement, the Commission approved two  
7             general base rate decreases for Tampa Electric totaling  
8             approximately \$107 million to promptly give customers the  
9             benefit of federal and state corporate income tax reform.  
10            The Commission also approved storm cost recovery for Tampa  
11            Electric of over \$90 million for five named storms without  
12            imposing a general base rate increase or storm surcharge on  
13            customers.

14  
15            The 2013 Stipulation allowed the company to harness the  
16            energy associated with waste heat at its Polk Power Station  
17            by converting Polk Units 2 through 5 into highly efficient  
18            combined cycle generating units. Under the 2017 Agreement,  
19            the company built and recovered the cost of its investments  
20            in 600 MW of cost-effective photovoltaic solar generating  
21            capacity and, during its term, began important  
22            transformational projects such as implementation of  
23            Advanced Metering Infrastructure ("AMI") and construction  
24            of the Big Bend Modernization Project.

25

1     **Q.**     What impact did the SoBRA provision in the 2017 Agreement  
2             have on Tampa Electric and how did the SoBRA provision  
3             benefit customers?

4  
5     **A.**     The Commission approved four SoBRAs for Tampa Electric  
6             totaling 600 MW of solar capacity during the term of the  
7             2017 Agreement, by orders issued on June 5, 2018, December  
8             7, 2018, November 12, 2019, and November 20, 2020,  
9             respectively. The four SoBRAs increased the company's  
10            annual base revenues by approximately \$100 million. They  
11            also increased the amount of energy we generated from solar  
12            to six percent of our 2020 total generation. SoBRA  
13            facilities have generated fuel savings of \$77 million since  
14            the 2017 Agreement became effective. The company expects  
15            the fuel savings from this 600 MW of solar to exceed \$700  
16            million over the life of these solar assets.

17  
18    **Q.**     Did the 2013 Stipulation and 2017 Agreement address the  
19             company's depreciation and amortization rates?

20  
21    **A.**     Yes. Both agreements required Tampa Electric to continue  
22             using the depreciation and amortization rates approved by  
23             the Commission in 2012, relieved the company of the need to  
24             file depreciation and dismantlement studies every four  
25             years, and directed the company to file a depreciation study

1 no more than one year nor less than 90 days before the  
2 filing of its next general rate proceeding, such that the  
3 proposed depreciation rates can be considered  
4 contemporaneously with the company's next general rate  
5 proceeding. Tampa Electric filed a depreciation and  
6 dismantlement study with the Commission on December 30,  
7 2020. Tampa Electric witnesses Davicel Avellan, Jeffrey T.  
8 Kopp, and Charles R. Beitel provide additional detail  
9 regarding depreciation and dismantlement in their  
10 testimony.

11  
12 **Q.** Did the tax reform and storm cost provisions in the 2017  
13 Agreement work together to benefit customers?

14  
15 **A.** Yes. In December 2017, Tampa Electric filed a petition for  
16 storm cost recovery as contemplated in the 2017 Agreement.  
17 The company originally proposed a \$4.00/1,000 kWh surcharge  
18 to recover \$87.4 million of costs associated with named  
19 storms in 2015, 2016, and 2017 and to replenish its storm  
20 reserve. The company later amended its petition to increase  
21 its requested storm cost recovery amount to \$102.5 million  
22 and to increase its proposed surcharge amount, and then  
23 requested approval of an Implementation Stipulation that  
24 allowed the company to use the projected income tax expense  
25 savings from the Tax Cut and Jobs Act of 2017 ("TCJA") to

1 offset its request for storm cost recovery. The Commission  
2 approved the Implementation Agreement by Order No. PSC-  
3 2018-0125-PCO-EI on March 7, 2018, and later approved a  
4 Storm Cost Settlement Agreement, by Order No. PSC- 2019-  
5 0234-AS-EI, dated June 14, 2019, in Docket No. 20170271-  
6 EI.

7  
8 The 2017 Amended and Restated Agreement allowed the company  
9 to recover \$91.3 million of incremental storm recovery  
10 costs by netting those costs for a nine-month period in  
11 2018 against TCJA tax expense savings without imposing a  
12 surcharge on customer bills. The company also made an \$11.5  
13 million, one-time refund of tax expense savings to  
14 customers in January 2020.

15  
16 **Q.** Did the Commission take other actions pursuant to the tax  
17 reform provision in the 2017 Agreement?

18  
19 **A.** Yes. By Order No. PSC 2018-0457-FOF-EI, issued September  
20 10, 2018 ("Federal Tax Reform Order"), the Commission  
21 approved a base rate reduction in the amount of  
22 approximately \$102 million effective January 1, 2019 to  
23 reflect the impact of TCJA. It also approved a \$5.0 million  
24 base rate reduction effective January 1, 2020 to reflect a  
25 temporary reduction in the State of Florida corporate

1 income tax rate by Order No. PSC-2019-0524-PAA-EI, issued  
2 December 17, 2019 ("State Tax Reform Order"). Thus, the  
3 company reduced its base rates pursuant to the 2017  
4 Agreement by about \$107 million to return tax expense  
5 savings to customers.

6  
7 **Q.** Did Tampa Electric enter into an additional Commission-  
8 approved settlement agreement in 2020?

9  
10 **A.** Yes. Tampa Electric filed its Storm Protection Plan for  
11 2020 to 2029 ("SPP") on April 10, 2020. After submitting  
12 its SPP, the company entered into a settlement agreement  
13 with the OPC and other consumer parties to simplify issues  
14 associated with SPP cost recovery and resolve other pending  
15 issues.

16  
17 The centerpiece of the 2020 Agreement was a proposal under  
18 which Tampa Electric reduced its base rates by  
19 approximately \$15 million and agreed to recover all the  
20 costs (with limited exceptions) determined prudent by the  
21 Commission associated with activities in its SPP  
22 (operations and maintenance ("O&M") expenses and capital  
23 projects) through the Storm Protection Plan Cost Recovery  
24 Clause ("SPPCRC"). This agreement streamlined the issues to  
25 be litigated in the 2020 SPPCRC docket and promoted

1 regulatory certainty for the company and its customers.

2  
3 The 2020 Agreement also completely resolved Docket No.  
4 2020065-EI (Software Amortization Petition), and an item  
5 associated with the company's Fourth SoBRA (Docket No.  
6 2020064-EI). This agreement benefited customers by  
7 promoting transparency and simplifying implementation of  
8 the new SPPCRC, and the Commission voted to approve it on  
9 June 9, 2020.

10  
11 **Q.** Did the company enter into a second settlement agreement  
12 in 2020?

13  
14 **A.** Yes. On August 3, 2020, the company executed and filed a  
15 Stipulation and Settlement Agreement ("2020 SPP Settlement  
16 Agreement") in the company's SPP and SPP Cost Recovery  
17 Clause dockets. The 2020 SPP Agreement resolved the  
18 remaining issues in those two dockets by approving: (1)  
19 the company's proposed 2020 SPP as filed; (2) its proposed  
20 SPP cost recovery amounts and factors to be effective  
21 January 1, 2021; and (3) the tariffs implementing the \$15  
22 million base rate reduction specified in the 2020  
23 Agreement. The Commission approved the 2020 SPP Agreement  
24 by Order No. PSC-2020-0293-AS-EI, issued on August 28,  
25 2020, in Docket Nos. 2020067-EI and 2020092-EI.

1 **FINANCIAL PROFILE CHANGES FROM 2013 TO 2022**

2 **Q.** Has the company's financial profile changed since its last  
3 rate case in 2013?

4  
5 **A.** Yes. Tampa Electric witnesses Archibald D. Collins, David  
6 A. Pickles, Regan B. Haines, Melissa L. Cosby and Karen M.  
7 Mincey each explain how we have transformed the company and  
8 its operations, and how those operational changes benefit  
9 our customers. Showing how our financial profile has  
10 changed tells an important part of the story, so I have  
11 prepared an analysis showing how the company's expense  
12 profile has changed from the twelve-months ended December  
13 31, 2013 and how our balance sheet has grown since December  
14 31, 2013. Document No. 5 of my Exhibit No. JSC-1 contains  
15 a schedule summarizing key financial information about the  
16 company from 2013 to 2022.

17  
18 **Q.** How did you choose these beginning points for your analysis?

19  
20 **A.** We filed our 2013 rate case using a projected 2014 test  
21 year, but the 2013 Stipulation authorized the company to  
22 increase its base rates effective with the first billing  
23 cycle in November 2013. Beginning my analysis with expenses  
24 for 2013 and the balance sheet as of December 31, 2013  
25 anchored the analysis in the period of time when the first

1           general base rate increase authorized by the 2013  
2           Stipulation went into effect. I will refer to these time  
3           frames in my testimony as "since 2013" or "since our last  
4           rate case." In some instances, my analysis will reflect  
5           the seven years of actual results from 2013 to 2020, and in  
6           other instances I will make comparisons from 2013 to our  
7           projected 2022 test year, which will reflect nine years of  
8           change.

9  
10       **Q.** In general, how has the company's financial profile changed  
11       since its last rate case?

12  
13       **A.** The company has invested to serve a growing customer base  
14       and transform our infrastructure to respond to customers'  
15       needs and expectations, which has caused our rate base to  
16       grow. Even though our rate base grew, the company combined  
17       higher revenue - from customer growth and regulatory  
18       agreements - with cost controls to earn within its  
19       authorized range of returns on equity during the last seven  
20       years. However, we project our earned rate of return on  
21       equity to decline in 2021 and 2022 as we add new and  
22       important assets to our rate base. We project our earned  
23       return on equity for 2022 to be below five percent without  
24       the rate increase we are requesting in this case.

25

1 Q. How has the company's rate base grown since 2013?

2  
3 A. Our System Per Books 13-month average rate base for 2020  
4 was 67 percent higher than in 2013. The company's FPSC  
5 Adjusted 13-month average rate base for 2020 was 69 percent  
6 higher than in 2013. Our System Per Books 13-month average  
7 rate base for 2022 will be 98 percent higher than in 2013.  
8 Our FPSC Adjusted 13-month average rate base for 2022 will  
9 be 100 percent higher than in 2013.

10  
11 The predominant driver of our rate base growth is the  
12 increase in our Net Utility Plant. The company's FPSC  
13 Adjusted Net Utility Plant has increased due to increases  
14 in both Net Plant in Service and the portion of Construction  
15 Work in Progress ("CWIP") that does not earn Allowance for  
16 Funds Used During Construction ("AFUDC"). Our system Per  
17 Books Net Utility Plant has increased due to those two items  
18 plus cost recovery clause Net Plant in Service, cost  
19 recovery clause CWIP, and the portion of CWIP that earns  
20 AFUDC.

21  
22 Our FPSC Adjusted 13-month average Net Utility Plant in  
23 2020 exceeded the 2013 amount by \$2.7 billion, while the  
24 amount in 2022 is projected to exceed the 2013 amount by  
25 \$3.9 billion. The company's FPSC Adjusted 13-month average

1 Net Utility Plant in 2020 was 68 percent higher than in  
2 2013, and we project in 2022 that it will be 98 percent  
3 higher than in 2013.

4  
5 **Q.** What caused the growth in Net Utility Plant?

6  
7 **A.** The company's Net Utility Plant has grown because the  
8 company invested to meet the expectations of our customers,  
9 to provide safe and reliable service to our current and new  
10 customers, and to make our generating fleet units cleaner  
11 and greener. Our FPSC Adjusted 13-month average CWIP  
12 balance in 2020 was 146 percent higher than in 2013, and we  
13 project in 2022 that it will be 43 percent higher than in  
14 2013. Our FPSC Adjusted 13-month average Net Plant in  
15 Service balance in 2020 was 65 percent higher than in 2013,  
16 and we expect in 2022 that it will be 100 percent higher  
17 than in 2013.

18  
19 The company's FPSC Adjusted 13-month average Net Plant in  
20 Service balance in 2020 exceeded the 2013 amount by \$2.5  
21 billion, while the amount in 2022 is projected to exceed  
22 the 2013 balance by \$3.8 billion.

23  
24 **Q.** What major projects make up these plant increases?

25

1     **A.**    The Plant in Service amounts for the key projects  
2            contributing to these increases are:

3  
4            (1) The Polk 2 through 5 conversion approved in the 2013  
5            Stipulation (2020 13-month average \$648,778,851 and 2022  
6            13-month average \$648,778,851);

7  
8            (2) 600 MW of solar generation assets recovered through the  
9            SoBRA mechanism in the 2017 Agreement (2020 13-month  
10           average     \$800,385,694     and     2022     13-month     average  
11           \$942,076,934); and

12  
13           (3) The three major projects for which we seek cost recovery  
14           in this proceeding: Big Bend Modernization as described by  
15           Mr. Pickles and Mr. Caldwell (2022 13-month average  
16           \$418,264,726), 600 MW of Future Solar explained by Tampa  
17           Electric witnesses Jose A. Aponte and C. David Sweat (2022  
18           13-month average \$341,547,139), and our AMI project  
19           described by Mr. Haines and Ms. Cosby (2022 13-month average  
20           \$242,335,988).

21  
22           The original or projected in-service amounts for these  
23           assets, including AFUDC, are shown below:

24  
25

		In-Service Amount
	<u>In-Service Date</u>	<u>(in millions)</u>
1		
2		
3	Polk 2-5	2017
4		\$649
5	600 MW SoBRA	2018-2021
6		\$942
7	Big Bend Modernization	2021-2022
8		\$868
9	Solar Wave 2	2021-2023
10		\$814
11	AMI	2021
12		\$242

13 **Q.** What was the annual average growth rate for Plant in Service  
14 since 2013?

15 **A.** The company's cumulative average growth rate ("CAGR") for  
16 13-month average FPSC Adjusted Plant in Service from 2013  
17 to 2020 was 6.0 percent, and for the nine years from 2013  
18 to 2022 is expected to be 5.9 percent. Of this 2013 to 2022  
19 CAGR percentage, 3.3 percent is attributable to the assets  
20 shown above, while 2.6 percent is attributable to all other  
21 asset additions such as infrastructure projects and  
22 sustaining capital.

23 **Q.** How have the company's base revenues grown since 2013?

24 **A.** Tampa Electric's base revenues in 2022, without the rate  
25 increase requested in this case, will be 28 percent higher  
than in 2013. Our 2022 base revenues, without rate relief,

1 are projected to exceed the 2013 amount by approximately  
2 \$258 million.

3  
4 This base revenue growth is attributable to customer growth  
5 and rate increases authorized as part of the 2013  
6 Stipulation and 2017 Agreements.

7  
8 The estimated base revenue increase from customer growth  
9 from 2013 to 2022 is projected to be approximately \$140  
10 million.

11  
12 The revenue increases from regulatory agreements from 2013  
13 to 2022 is projected to be approximately \$240 million.

14  
15 These base rate increases were offset by base rate  
16 reductions of approximately \$122 million associated with  
17 tax reform (\$107 million) and removing SPP cost recovery  
18 from base rates to the SPPCRC (\$15 million).

19  
20 **Q.** Please explain the cost control efforts the company  
21 employed from 2013 to 2022.

22  
23 **A.** As I mentioned earlier, Tampa Electric has focused on cost  
24 control in all areas of our operations. Through these  
25 efforts, we have realized significant savings in O&M

1 expenses, taxes other than income, income taxes, and  
2 interest expense. Our cost control results came from  
3 implementing specific cost control strategies; the addition  
4 of key assets; our focus on cost discipline, efficiency,  
5 and innovation; and our reliance on the size and financial  
6 integrity of the company.

7  
8 **Q.** Please describe how the company's cost control efforts have  
9 reduced the company's level of O&M expenses.

10  
11 **A.** Tampa Electric's total O&M expenses (clause and non-clause)  
12 are substantially lower than in 2013. We have greatly  
13 reduced the O&M expenses that we recover through clauses  
14 and the O&M expenses we recover through base rates are only  
15 slightly higher than in 2013.

16  
17 Total O&M expenses, as reflected in System Per Books O&M,  
18 were \$1.17 billion in 2013. As shown on MFR Schedule C-1,  
19 by 2022, the company projects System Per Books O&M to be  
20 \$956 million, reflecting a decrease of over \$200 million.

21  
22 The O&M expense used to calculate the revenue requirement  
23 is FPSC Adjusted O&M, which reflects jurisdictional  
24 separation, removal of clause expenses and other Commission  
25 adjustments. FPSC Adjusted O&M was \$335.9 million in 2013.

1 In 2020, that total was \$350.9 million. As shown on MFR  
2 Schedule C-1, by 2022, the company projects FPSC Adjusted  
3 O&M to be \$354.8 million. This reflects an average annual  
4 growth rate of only 0.6 percent per year.

5  
6 In addition to the customer benefit of controlling the O&M  
7 that impacts base rates to sixth tenths of one percent per  
8 year, the company has also delivered, in real time, the  
9 benefit of lower bills to customers by reducing the expenses  
10 that are recovered through the Fuel Adjustment Clause. Fuel  
11 clause expenses in 2013 were \$682.8 million. By 2022, the  
12 company projects fuel clause expenses to be \$544.6 million,  
13 reflecting a decrease of almost \$140 million.

14  
15 **Q.** How has the company reduced its annual fuel expenses since  
16 2013?

17  
18 **A.** Although the amount of energy we sell each year has gone up  
19 since 2013, we have reduced our annual fuel expenses by  
20 more than 40 percent. Part of the decline can be  
21 attributable to lower natural gas prices, but we delivered  
22 the value of lower natural gas prices to our customers  
23 through prudent expansion of dual-fuel capability at our  
24 power plants, continued investments in efficient natural  
25 gas fired combined cycle technology, and careful

1           dispatching of our generating units. In addition, our  
2           construction of cost-effective solar generation lowered  
3           fuel costs by adding zero fuel cost assets. Mr. Pickles  
4           discusses these efforts in his testimony.

5  
6           **Q.**   Is the 0.6 percent increase in O&M noted above the result  
7           of O&M increases in each functional area since 2013?

8  
9           **A.**   No. While the level of FPSC Adjusted O&M in 2022 is higher  
10          than 2013, our expense levels in most functional areas are  
11          lower than in 2013. What we pay for employee health benefits  
12          is higher than in 2013 and we have increased our O&M  
13          spending in the customer experience area, but we have  
14          dramatically reduced our energy production O&M expense  
15          levels. We reduced our energy production O&M expenses by  
16          applying cost discipline to internal resources and vendor  
17          spending, and by changing our fuel generation mix away from  
18          coal to natural gas and solar. Mr. Pickles explains this  
19          change and its impact on our operations in his testimony.  
20          Tampa Electric witnesses Marian C. Cacciatore and Ms. Cosby  
21          discuss our spending for employee health benefits and  
22          customer experience, respectively, in their testimony.

23  
24          **Q.**   Are the company's cost control efforts reflected in the  
25          company's performance against the Commission's O&M

1 Benchmark test?

2

3 **A.** Yes. The Commission's O&M Benchmark test measures a  
4 company's projected test year O&M expense levels against  
5 the O&M expense levels in a benchmark year (2012 in this  
6 case) escalated annually by a multiplier reflecting  
7 inflation and customer growth. The company's results  
8 against the O&M Benchmark are shown on MFR Schedule C-37.

9

10 Overall, our results are excellent. Our projected 2022  
11 total O&M expense amount is \$43.9 million lower than the  
12 Commission benchmark amount. This is important evidence  
13 that the company's cost control efforts have worked, and  
14 that our projected 2022 O&M expense levels are reasonable.

15

16 **Q.** What is the performance against the O&M benchmark for 2022  
17 in each of the company's functional expense areas?

18

19 **A.** As shown in MFR Schedule C-37, Tampa Electric is well below  
20 the benchmark in all functional areas with the exception of  
21 the customer experience area. The functional areas where  
22 our projected 2022 level of O&M expense are under the  
23 benchmark, and the amounts by which they are under, are:

24

25

1		O&M Expenses
2		Under Benchmark
3	<u>Functional Area</u>	<u>(in millions)</u>
4	Production	\$28.6
5	Transmission	\$6.1
6	Distribution	\$2.9
7	Sales Expenses	\$1.5
8	Administrative & General	\$11.2
9		

10 **Q.** Please explain the company's O&M Benchmark results for 2022  
 11 in the Customer Experience area.

12  
 13 **A.** Our projected 2022 O&M expense levels in the Customer  
 14 Experience area, collectively, are \$6.4 million above the  
 15 benchmark. This result reflects the significant resources  
 16 we have dedicated to improving the experiences our  
 17 customers receive from us, and our efforts to enable our  
 18 customers to do business with the company when and where  
 19 they want. Ms. Cosby demonstrates in her testimony how our  
 20 increased spending in this area has made big improvements  
 21 in our contact center service levels and in our J.D. Power  
 22 customer satisfaction rankings.

23  
 24 **Q.** Does the company plan to incur economic development  
 25 expenses in the 2022 test year?

1     **A.**    Yes.  The company has included \$367,000 of economic  
2           development expenses in its calculation of the 2022 test  
3           year net operating income.  This amount is well within the  
4           guidelines in Rule 25-6.0426, Florida Administrative Code.  
5           However, as I explain in the last section of my testimony,  
6           the company proposes to increase the amount of economic  
7           development expenses allowed for 2023 and 2024 surveillance  
8           reporting purposes.

9  
10    **Q.**    Has the company taken steps to control its Taxes Other Than  
11           Income expense?

12  
13    **A.**    Yes.  Taxes Other Than Income expense reflects ad valorem  
14           property taxes, payroll taxes and tax-like charges that are  
15           "passed through" to customers such as franchise fees.  Our  
16           cost control efforts in these areas are important because  
17           property tax and payroll tax expenses impact our revenue  
18           requirement.

19  
20           Total non-pass-through expense, which mostly includes  
21           property and payroll taxes, was \$61.7 million in 2013 and  
22           \$75.3 million in 2020, an increase of only \$13.6 million.  
23           As shown in MFR Schedule C-20, the projected amount in 2022  
24           is \$90.4 million and exceeds the 2013 amount by \$28.8  
25           million.  The CAGR for Taxes Other Than Income from 2013 to

1           2020 was 2.88 percent, and for the nine years from 2013 to  
2           2022 is expected to be 4.34 percent. Most of these increases  
3           are a function of the incremental property taxes on the  
4           value of the assets we have placed in service through 2020  
5           and expect to place in service by 2022.

6  
7           **Q.**    Are the property tax increases since 2013 reasonable?

8  
9           **A.**    Yes. Our property tax expense in 2013 was \$49.2 million,  
10          and was \$62.8 million in 2020, an increase of only \$13.6  
11          million. We project our property tax expense level in 2022  
12          to be \$73.4 million, which would exceed the 2013 amount by  
13          \$24.2 million. The CAGR for property tax expense from 2013  
14          to 2020 was 3.55 percent, and for the nine years from 2013  
15          to 2022 is expected to be 4.55 percent.

16  
17          As shown above, the company's CAGR for 13-month average  
18          Plant in Service from 2013 to 2020 was 6.0 percent, and for  
19          the nine years from 2013 to 2022 is expected to be 5.9  
20          percent. The fact that our property tax expenses have grown  
21          slower than the increase in our plant balances is the result  
22          of year-round work with the taxing authorities in the Tampa  
23          Electric service area and shows that our projected property  
24          tax expense for 2022 is reasonable.

25

1     **Q.**    Has the company taken steps to control its Income Tax  
2            expense?

3

4     **A.**    Yes. Income tax expense is the third largest operating  
5            expense affecting our revenue requirement, so we are always  
6            working to control income tax expenses. We cannot control  
7            the income tax rates imposed by state and federal taxing  
8            authorities, or changes to tax credits and deductibility of  
9            certain costs, but we do seek to optimize our federal and  
10           state income tax expenses by understanding, analyzing, and  
11           acting on federal and state legislative changes, new  
12           regulations, and guidance from taxing authorities and our  
13           advisors. We reduced our income tax expense levels since  
14           2013 by promptly implementing federal and state tax reforms  
15           and through the prudent use of investment tax credits,  
16           research and development credits, bonus depreciation and  
17           tax repairs.

18

19     **Q.**    What specific actions has the company taken since 2013 to  
20            reduce its income tax expense levels?

21

22     **A.**    First, as mentioned above, the company promptly implemented  
23            the federal TCJA and the 2019 to 2021 temporary Florida  
24            state income tax rate reduction. These tax reforms  
25            generated annual savings to customers of \$102 million and

1           \$5 million, respectively, for a total of \$107 million. The  
 2           company promptly followed the tax reform provisions in the  
 3           2017 Agreement, used a portion of the savings to offset  
 4           storm restoration costs, and made the credits and base rate  
 5           reductions as specified in the agreement.

6  
 7           Second, the company generated approximately \$380 million of  
 8           solar investment tax credits through our solar investments.  
 9           We amortized these credits to reduce income tax expense in  
 10          accordance with tax normalization principles each year  
 11          beginning in 2018 as follows:

12		
13	2018	\$1.4 million
14	2019	\$5.4 million
15	2020	\$7.2 million
16	2021	\$8.9 million (projected)
17	2022	\$11.2 million (projected)
18		

19          Third, the company claimed research and development credits  
 20          averaging \$500,000 to \$1.5 million annually from 2009 to  
 21          2020. These credits are available to Tampa Electric because  
 22          we continue to invest in innovative energy storage,  
 23          renewable energy and Energy Delivery technologies that will  
 24          improve reliability and provide new functions, features and  
 25          services for the company and its customers.

1 Finally, although they do not directly reduce income tax  
2 expense, the company has worked diligently to optimize the  
3 creation of accumulated deferred income taxes ("ADIT"),  
4 which are a source of zero-cost capital in our regulated  
5 capital structure. I discuss these efforts further below in  
6 the Income Tax and Capital Structure section of my  
7 testimony.

8  
9 **Q.** Has the company taken steps to reduce its annual interest  
10 expense since 2013?

11  
12 **A.** Yes. Our total interest expense has increased since 2013,  
13 because we are borrowing more to support the company's  
14 growing rate base. However, we have reduced our weighted  
15 average cost of debt since 2013, which has reduced our  
16 overall required rate of return relative to our last rate  
17 case.

18  
19 We lowered our weighted average cost of debt from 2.03  
20 percent in 2013 to 1.58 percent in 2020 and project a  
21 weighted average cost of debt for 2022 of 1.49 percent. A  
22 schedule showing how short and long-term interest rates and  
23 our weighted average cost of debt has changed since 2013 is  
24 included in Document No. 6 of my Exhibit JSC-1.

25

1 We accomplished these reductions by relying on the size and  
2 financial integrity of the company and by proactively  
3 pursuing low-cost financing options. We expanded our short-  
4 term borrowing capabilities, replaced maturing long-term  
5 debt with lower interest instruments, and issued new debt  
6 at lower interest rates. We have aggressively pursued lower  
7 interest rates for the benefit of our customers.

8  
9 **Q.** What is the impact of the decrease in the company's weighted  
10 average cost of debt on the company's revenue requirement?

11  
12 **A.** Multiplying the 0.54 percent decrease in the weighted  
13 average cost of debt from 2013 to 2022, noted above (2.03  
14 percent minus 1.49 percent), by the amount of rate base  
15 projected for 2022 as shown on MFR schedule A-1 yields Net  
16 Operating Income impact \$43,006,015. As reflected in  
17 Document No. 6 of my Exhibit JSC-1, this equates to a lower  
18 revenue requirement amount for 2022 of \$57,763,459.

19  
20 **Q.** Please discuss depreciation expense since 2013.

21  
22 **A.** As noted above, the 2013 Stipulation and 2017 Agreements  
23 both required Tampa Electric to continue using the  
24 depreciation and amortization rates approved by the  
25 Commission in 2012 and relieved the company of the need to

1 file depreciation and dismantlement studies every four  
2 years. Although our depreciation expenses have grown as our  
3 rate base has grown, our agreement to use the 2012  
4 depreciation rates has prevented depreciation expense  
5 increases attributable to depreciation rate increases.  
6 Depreciation expense during 2022 will be approximately \$493  
7 million, of which \$46 million will be attributable to the  
8 higher depreciation rates in the study. Although the  
9 depreciation study filing moratorium in the 2013  
10 Stipulation and 2017 Agreement reduced cost pressures  
11 during the term of the agreements by deferring rate-driven  
12 depreciation expense increases, delaying depreciation and  
13 dismantlement studies had the predictable effect of pushing  
14 a material depreciation expense increase into the 2022 test  
15 year.

16  
17 **Q.** How have customers benefitted from all the cost control  
18 efforts you described above?

19  
20 **A.** Our customers have benefitted from these cost control  
21 measures because they have allowed us to operate within  
22 the parameters outlined in the 2013 Stipulation and 2017  
23 Agreement, which has allowed us to make it to the end of  
24 the term of the 2017 Agreement without seeking general base  
25 rate relief.

1     **Q.**     Please explain further.

2

3     **A.**     Since 2013, we have been operating under the 2013  
4             Stipulation and 2017 Agreement, both of which prohibited  
5             us from seeking general base rate relief before the end of  
6             their terms unless our earning rate of return on equity  
7             fell below 9.25 percent on a monthly earnings surveillance  
8             report stated on an actual Commission thirteen-month  
9             average adjusted basis. The cost control efforts described  
10            above were a vital part of how the company refrained from  
11            seeking general base rate relief to be effective before  
12            January 1, 2022, while at the same time making important  
13            investments to make the company cleaner and greener,  
14            improve system reliability and generating efficiency,  
15            enhance the experience we provide to our customers, and  
16            improve customer satisfaction levels. Our efforts,  
17            together with thoughtful decisions by the Commission and  
18            collaboration with the Consumer Parties, have allowed us  
19            to fulfil our obligations under the 2013 Stipulation and  
20            2017 Agreement.

21

22     **Q.**     How will customers benefit from these cost control efforts  
23             in the future?

24

25     **A.**     As the term of the 2017 Agreement expires and we move

1 forward, the cost control efforts described above have  
2 moderated the company's rate increase request in this  
3 proceeding.

4  
5 **AFFILIATE TRANSACTIONS**

6 **Q.** Please describe the projected affiliate transactions  
7 included in the company's 2022 test year.

8  
9 **A.** The company forecasted transactions with affiliates that  
10 reflect the normal products and services exchanged with  
11 companies related to Tampa Electric. These items include  
12 products and services provided to affiliated companies,  
13 as well as products and services provided from affiliated  
14 companies to Tampa Electric. Tampa Electric provides  
15 services to affiliates and shares the costs with them,  
16 referring to them as "shared services". Shared services  
17 are provided to many affiliates, but primarily to Peoples  
18 Gas System and New Mexico Gas Company. Tampa Electric  
19 receives services from other affiliates, primarily Emera,  
20 Inc.

21  
22 **Q.** Can you provide additional detail regarding affiliate  
23 transactions?

24  
25 **A.** Yes. Related party transactions are reflected on MFR

1 Schedule C-30, Transactions with Affiliated Companies, and  
2 MFR Schedule C-31, Affiliated Company Relationships -  
3 which reflects the diversification pages that will be  
4 contained in the 2020 Form 1 submission to the Commission  
5 and the diversification pages that were contained in the  
6 2019 Form 1 submission to the Commission. In addition to  
7 the shared services discussed above, Tampa Electric  
8 engages in natural gas purchases and sales with Peoples  
9 Gas System and Emera Energy Services U.S., Inc. Tampa  
10 Electric Company also has an Asset Management Agreement  
11 ("AMA") with Emera Energy Services U.S., Inc. for a portion  
12 of its natural gas storage capacity. These transactions  
13 are discussed further in the direct testimony of Tampa  
14 Electric witness John C. Heisey.

15  
16 **Q.** Please describe the changes in affiliate relationships  
17 that have occurred since the company's last rate case in  
18 2013.

19  
20 **A.** The company is a wholly owned subsidiary of TECO Energy,  
21 Inc., which was publicly traded on the New York Stock  
22 Exchange until December 2016. Tampa Electric's largest  
23 sister company is Peoples Gas System. In 2014, TECO Energy  
24 acquired New Mexico Gas Company. At that time, TECO Energy  
25 formed TECO Services, Inc. ("TSI") and moved all parent

1 company employees and selected Tampa Electric shared  
2 services employees into TSI. In 2016, TECO Energy was  
3 acquired by Emera Inc., a Canadian utility holding company  
4 headquartered in Halifax, Nova Scotia. Emera stock is  
5 publicly traded on the Toronto Stock Exchange. On January  
6 1, 2020, TSI's shared service function and almost all TSI  
7 employees were transferred to Tampa Electric Company. The  
8 shared service functions have continued to operate  
9 consistently, and costs have been charged in the same  
10 manner, through this period of time.

11  
12 **Q.** How does Tampa Electric determine the costs that it charges  
13 affiliated companies?

14  
15 **A.** The costs for Tampa Electric shared services are charged  
16 to affiliate companies in one of three ways: [1] direct  
17 charges, [2] assessed charges and [3] allocated charges.  
18 Direct charges are made when an affiliate is solely  
19 receiving the product or service rendered by Tampa  
20 Electric. When multiple affiliates receive the same  
21 services, the company charges costs either through  
22 assessments or an allocation. Assessments are determined  
23 and distributed using cost-causative calculations based  
24 on certain metrics, such as head count or square footage.  
25 Shared costs that cannot be directly charged or assessed

1 are allocated based on a Modified Massachusetts Method,  
2 which is a method that utilizes a combination of total  
3 operating revenues, total operating assets and net income  
4 as the basis of allocation. This method has been evaluated  
5 and deemed reasonable by the Commission in prior company  
6 proceedings.

7  
8 **Q.** How do affiliated companies determine the costs that are  
9 charged to Tampa Electric?

10  
11 **A.** The costs for products or services provided to Tampa  
12 Electric from affiliated companies are charged using  
13 similar methods to the ones described above. The company  
14 receives direct, assessed and allocated charges. The cost  
15 distribution is based on the nature of the service  
16 provided. Examples of these services include risk  
17 management, insurance and treasury. There are also Emera,  
18 Inc. functions that partner with Tampa Electric and charge  
19 for their involvement. Examples of these services include  
20 safety, legal, information technology and human resources.

21  
22 **Q.** Are the projected affiliate transactions reflected in the  
23 2022 test year reasonable?

24  
25 **A.** Yes. The affiliated transactions reflected in the test

1 year are reasonable. The services provided to affiliates  
2 and from affiliates are documented in agreements between  
3 the companies. Cost distributions for services exchanged  
4 between affiliates are based on agreed-upon methodologies.  
5 Both incoming and outgoing charges are subject to the  
6 internal control system for each company. The services  
7 provided by affiliates are appropriate and prudently  
8 incurred to achieve the most efficient and effective  
9 operation of functions that are vital to delivering  
10 utility service at a reasonable cost. The charging of  
11 costs to affiliates is reasonable and allows Tampa  
12 Electric to ensure a streamlined cost profile for  
13 functions required to prudently operate the business.

14  
15 **INCOME TAXES AND CAPITAL STRUCTURE**

16 **Q.** How did the company calculate income tax expense for the  
17 2022 test year?

18  
19 **A.** We calculated income tax expense for the 2022 test year the  
20 same way we have for ratemaking purposes over the last four  
21 decades. Consistent with the company's last three rate  
22 proceedings and long-standing Commission precedent, the  
23 company computed its test year income tax expense on a  
24 stand-alone basis. Our projected total income tax expense  
25 was based on our projected taxable income and the federal

1 and state income tax laws, regulations, and rules expected  
2 to be in place during the 2022 test year.

3  
4 As shown in MFR Schedule C-22, we calculated income tax  
5 expense using the federal and state rates expected to be in  
6 effect for the 2022 test year of 21 percent and 5.5 percent,  
7 respectively. We computed all net operating income and  
8 capital structure amounts using our reasonable budget  
9 projections, consistent regulatory treatments, and in  
10 compliance with the normalization requirements of the  
11 Internal Revenue Code.

12  
13 We computed deferred taxes and the related accumulated  
14 deferred income tax based on the projected book/tax  
15 temporary differences for the 2022 forecasted period. We  
16 also included the forecasted flow back of excess deferred  
17 taxes in our tax expense calculation and calculated the  
18 flow-back in accordance with the Federal Tax Reform Order  
19 and the State Tax Reform Order described above.

20  
21 Finally, we reduced our income tax expense by amortizing  
22 the benefit of investment tax credits generated by the  
23 company's investments in qualified solar facilities on a  
24 normalized basis in accordance IRS normalization rules.

25

1     **Q.**    Does Tampa Electric file a consolidated United States  
2           income tax return with other Emera companies?

3

4     **A.**    Yes. Tampa Electric Company is a wholly owned subsidiary  
5           of TECO Energy, Inc., which is a wholly owned subsidiary  
6           of Emera United States Holdings, Inc. ("EUSHI"), which is  
7           a wholly owned subsidiary of Emera, Inc. Tampa Electric  
8           and the other TECO Energy companies file United States  
9           income tax returns on a consolidated basis with EUSHI. As  
10          shown on MFR Schedule C-27, Tampa Electric does not expect  
11          being included in a consolidated tax return will cause  
12          any significant benefit or detriment to Tampa Electric or  
13          its customers in the 2022 test year.

14

15    **Q.**    Did the company make a parent debt adjustment when  
16           calculating its 2022 revenue requirement as contemplated in  
17           Rule 25-14.004, Florida Administrative Code?

18

19    **A.**    Yes. Tampa Electric calculated a parent debt adjustment of  
20           \$9.7 million using the capital structure of Emera Inc. We  
21           calculated this adjustment consistent with the methodology  
22           used by our affiliate, Peoples Gas System ("PGS"), and as  
23           specified in the Stipulation and Settlement Agreement in  
24           its last rate case that was approved by the Commission in  
25           Docket No. 20200051-GU on December 10, 2020. This

1 adjustment decreased the company's 2022 revenue  
2 requirement.

3  
4 **Q.** Has Tampa Electric been making a parent debt adjustment in  
5 its annual and monthly earnings surveillance reports since  
6 2013? If not, why?

7  
8 **A.** No. In the company's last base rate proceeding, we used the  
9 capital structure of then-parent company TECO Energy to  
10 calculate a parent debt adjustment. Tampa Electric's parent  
11 TECO Energy has not had any debt on its balance sheet for  
12 many years and, as a result, Tampa Electric did not include  
13 a parent debt adjustment for surveillance reporting  
14 purposes during those periods. This is the company's first  
15 general rate proceeding since TECO Energy was acquired by  
16 Emera, so we are making a parent debt adjustment in this  
17 case.

18  
19 **Q.** Is the capital structure that supports your revenue  
20 requirement calculation reasonable?

21  
22 **A.** Yes. MFR Schedule D-1a, Cost of Capital - 13 Month  
23 Average, shows the company's proposed capital structure  
24 and overall weighted cost of capital (overall rate of  
25 return) for the 2022 test year. Our proposed overall rate

1 of return for the 2022 test year is 6.67 percent.

2  
3 Our proposed 2022 capital structure reflects a 55 percent  
4 equity ratio (investor sources) as proposed by Tampa  
5 Electric witness Kenneth D. McOnie, and the 10.75 percent  
6 midpoint return on equity supported by the testimony of  
7 Tampa Electric witness Dylan W. D'Ascendis.

8  
9 The 55 percent equity target discussed in Mr. McOnie's  
10 testimony culminated in a 54.93 percent year-end financial  
11 equity ratio in the 2022 budgeted balance sheet. The equity  
12 balances in the budget resulted in a 2022 13-month average  
13 System Per Books financial equity ratio of 54.53 percent,  
14 as reflected on MFR Schedule D-1a. Also, as reflected on  
15 MFR Schedule D-1a, the 2022 13-month average FPSC Adjusted  
16 financial equity ratio was 54.56 percent. The 54.56 percent  
17 equity ratio was the one used to calculate the 6.67 percent  
18 rate of return used to determine the 2022 revenue  
19 requirement.

20  
21 The forecasted amounts for items such as zero cost  
22 deferred taxes were prepared using the budgeting process  
23 discussed by Ms. Lewis in her direct testimony. Customer  
24 deposit projections reflect both forecasted balances and  
25 the low-cost rates implemented recently by the

1 Commission.

2

3 Finally, forecasted short and long-term debt balances and  
4 rates reflect cash flow projections and cost rates that  
5 are documented in the company's transaction detail and  
6 reflected in the company's 2022 budget.

7

8 **Q.** Please describe the specific debt components and their  
9 cost rates in the company's proposed 2022 capital  
10 structure.

11

12 **A.** The specific debt components and cost rates are reflected  
13 in Document No. 6 of my Exhibit No. JSC-1. As noted above,  
14 the company has worked diligently to reduce its borrowing  
15 costs since 2013, and the results of these efforts are  
16 shown in my exhibit. The amount of short- and long-term  
17 debt in our projected 2022 capital structure and related  
18 weighted average interest rates are also reflected in  
19 Documents No. 8 and No. 9 of my Exhibit No. JSC-1.

20

21 **Q.** Please explain how the company reflected ADIT in the  
22 company's proposed 2022 capital structure.

23

24 **A.** The Commission has always viewed deferred taxes as a  
25 component of capital structure that supports rate base.

1 We included ADIT in our proposed 2022 capital structure  
2 as a zero-cost source of capital, which has the effect of  
3 lowering the overall weighted cost of capital, thus  
4 lowering the overall rate of return used to calculate the  
5 company's revenue requirement. This approach conforms to  
6 the Commission's long-standing practice. Also, consistent  
7 with previous rate case proceedings and tax normalization  
8 rules, we made an adjustment to decrease the projected  
9 2022 accumulated deferred income tax amount by  
10 \$12,891,677. The calculation of this adjustment is shown  
11 on Document No. 11 in my Exhibit No. JSC-1.

12  
13 **Q.** Has the company optimized the ADIT in its capital  
14 structure?

15  
16 **A.** Yes. The company has optimized the amount of ADIT in its  
17 capital structure in three ways: bonus depreciation  
18 deductions, accelerated tax depreciation on solar assets,  
19 and tax repairs deductions.

20  
21 First, the company took full advantage of available bonus  
22 depreciation deductions on its federal income tax  
23 returns. Tampa Electric claimed more than \$950 million in  
24 bonus depreciation from 2014 to 2020 but does not expect  
25 to claim additional bonus depreciation deductions beyond

1 2020. The TCJA generally eliminated bonus depreciation as  
2 an option for utilities effective January 1, 2018, but  
3 the bonus deduction was available for assets placed in  
4 service after January 1, 2018, if a binding contract was  
5 entered into before September 27, 2017. As a result, the  
6 company was able to claim close to \$120 million of bonus  
7 depreciation from 2018 to 2020.

8  
9 Second, our investments in solar generating facilities  
10 have generated more deferred taxes relative to other forms  
11 of generation. This is the result of the fact that we can  
12 deduct the cost of solar generating facilities over five  
13 years for federal income tax purposes but use a 30-year  
14 life for book depreciation. So, the resulting timing  
15 differences have generated over \$110 million of ADIT taxes  
16 from 2018 to 2020. We expect the total ADIT from solar  
17 investments to be \$155 million from 2018 to our projected  
18 2022 test year.

19  
20 Finally, Tampa Electric has continued to optimize its  
21 federal tax repairs deductions by expensing qualifying  
22 costs for generation, transmission, and distribution  
23 repairs for tax purposes. During the period from 2014 to  
24 2020, the company generated approximately \$660 million of  
25 tax repairs deductions. These deductions have increased

1 the amount of ADIT in our capital structure by  
2 approximately \$560 million in 2020. For the period from  
3 2014 to 2022, the company expects to generate over \$930  
4 million of repairs deductions. These deductions have  
5 increased the amount of ADIT in our capital structure by  
6 approximately \$770 million in 2022.

7  
8 **Q.** What impact has the TCJA had on the ADIT in the company's  
9 proposed 2022 capital structure?

10  
11 **A.** The TCJA lowered the federal income tax rate, which was  
12 good for the company and our customers, but not all changes  
13 in the TCJA helped customers. All other things being equal,  
14 the TCJA has reduced the amount of ADIT in the company's  
15 capital structure on a relative basis. This has required  
16 the company to maintain higher proportions of investor  
17 supplied capital in its capital structure, which has  
18 increased the company's overall required rate of return and  
19 revenue requirement relative to pre-TCJA levels.

20  
21 The TCJA caused the level of deferred taxes in the company's  
22 capital structure to decline on a relative basis in two  
23 ways: (1) by reducing the tax rate used to value ADIT on  
24 the balance sheet and (2) by eliminating bonus depreciation  
25 for utilities like Tampa Electric.

1 Prior to 2018, the bonus depreciation provisions in the  
2 Internal Revenue Code allowed Tampa Electric to deduct as  
3 much as 50 percent of the cost of an asset in the year the  
4 asset went in service. Because the company records ADIT on  
5 book-tax timing differences, the short lives inherent in  
6 bonus tax depreciation created large timing differences in  
7 the early years of an asset and generated large ADIT  
8 increases relatively quickly.

9  
10 Now that bonus depreciation is no longer available to Tampa  
11 Electric, the company must compute its federal income tax  
12 depreciation deduction using the longer lives in the  
13 Modified Accelerated Cost Recovery System ("MACRS").  
14 Because asset lives under MACRS are longer than under bonus  
15 depreciation, the MACRS system generates smaller book-tax  
16 timing differences, which reduces the volume of ADIT being  
17 added to the company's capital structure each year.

18  
19 Since the company's rate base and capital structure are  
20 synchronized in the ratemaking process, a relative  
21 reduction in the amount of zero-cost ADIT must be made up  
22 by relatively higher amounts of debt and equity, both of  
23 which have a cost. The financial equity ratio can remain  
24 constant, but the relative reduction in the dollar amount  
25 of ADIT must be met with increased debt and equity dollar

1 support.

2

3 **Q.** Can you provide additional detail on the changing  
4 components of the company's capital structure?

5

6 **A.** Yes. Capital structure components through time are shown  
7 on Documents No. 8 and No. 9 in my Exhibit No. JSC-1.

8

9 **FUTURE FINANCIAL PROJECTIONS AND REGULATORY OPTIONS**

10 **Q.** How do you expect the company's financial profile and  
11 condition to change after 2022?

12

13 **A.** Our rate base will continue growing and we could be facing  
14 a federal income tax rate increase.

15

16 The second and final phase of our Big Bend Modernization  
17 project is expected to be placed into service in December  
18 2022, so its first full year in service will be 2023. We  
19 will be placing the second tranche of Future Solar in  
20 service in late 2022, so its first full year in service  
21 will be 2023. The third tranche of Future Solar will be  
22 placed in service in late 2023, so its first full year in  
23 service will be 2024. Absent additional rate relief in 2023  
24 and 2024, these plant additions will put pressure on our  
25 ability to earn within the range of return on equity the

1 commission establishes in this proceeding.

2

3 **Q.** What are the amounts of incremental rate base for these  
4 plant additions in 2023 and 2024?

5

6 **A.** Document No. 10 of my Exhibit No. JSC-1 includes a schedule  
7 reflecting the projected original in-service amount for  
8 these assets, their projected 13-month average net book  
9 value for 2023 and 2024, the expected equity dollar support  
10 needed for these assets, and the impact each would have on  
11 the company's Return on Equity.

12

13 **Q.** How would these asset additions impact company regulatory  
14 filings?

15

16 **A.** Given the expected rate base growth from normal plant  
17 additions and the major projects described above, and  
18 absent an alternative regulatory approach, the company  
19 anticipates that it would need to seek additional base rate  
20 relief for 2023 and 2024. Specifically, the company would  
21 expect to file another general request for base rate relief  
22 in 2022 seeking additional base revenues in 2023 and a  
23 general rate proceeding in 2023 seeking additional base  
24 revenues in 2024.

25

1 Q. Has the company considered alternatives to filing full  
2 general rate proceedings in these two years?

3

4 A. Yes. The company proposes that the Commission consider  
5 approving GBRAs to cover the asset additions described  
6 above. The first GBRA would be effective for the first  
7 billing cycle in 2023 in the amount of \$102.2 million and  
8 would cover the revenue requirement associated with Phase  
9 Two of the Big Bend Modernization Project and the second  
10 tranche of our Future Solar. The second GBRA would become  
11 effective for the first billing cycle in 2024 in the amount  
12 of \$25.6 million and would cover the third tranche of  
13 Future Solar.

14

15 Q. Have you prepared a schedule showing the revenue  
16 requirements to be recovered by the company's proposed two  
17 GBRAs?

18

19 A. Yes. Document No. 10 of my Exhibit No. JSC-1 shows the  
20 revenue requirement for the assets to be recovered through  
21 the two GBRAs using the 13-month average net book value in  
22 the first full year the asset is operating.

23

24 Q. What assumptions did you make when calculating the GBRAs  
25 shown in Document No. 10 of your Exhibit No. JSC-1?

1     **A.**     The calculations on Document No. 10 start with the 13-month  
2             average rate base (net book value) amount for each GBRA  
3             project. That amount is then multiplied by the 2022 Rate of  
4             Return reflected in MFR Schedule A-1 of 6.67 percent. The  
5             resulting net operating income need for each project was  
6             multiplied by the NOI Multiplier reflected in MFR Schedule  
7             A-1 of 1.34315 to gross up the amount for taxes. This  
8             resulted in the calculated Return on Rate Base for each  
9             project.

10  
11            O&M projections are based on amounts expected to be incurred  
12            by operations. Depreciation expense for each project uses  
13            the depreciation rates for 2022. Property tax expense is  
14            based on the prior year end net book value times an  
15            estimated percentage of the net book value of assets that  
16            is included in the property tax calculation. For Big Bend  
17            Modernization Phase 2, this percentage is 59 percent  
18            (consistent with historical percentages) and for Solar Wave  
19            2 Tranche 2 and Tranche 3, this percentage is 20 percent  
20            (consistent with the solar property tax exemption  
21            percentage); this amount is then further multiplied by the  
22            projected millage rate of 1.70 percent.

23  
24            Finally, we added the return on rate base to the operating  
25            expense total to determine the total Revenue Requirement

1 for each project.

2  
3 **Q.** What rate design principles does the company propose to  
4 use for calculating the customer rates needed to implement  
5 the GBRAs?

6  
7 **A.** We propose that the rates to implement the GBRAs be  
8 calculated using the rate design methodology approved by  
9 the Commission for our general base rate increase to be  
10 effective with the first billing cycle in January 2022.

11  
12 **Q.** Does Tampa Electric believe there is a reasonable chance  
13 that federal or state corporate income tax rates will  
14 increase above their current rates and become effective in  
15 2022 or 2023?

16  
17 **A.** Yes. The results of the 2020 general election have increased  
18 the prospects of a federal corporate income tax rate  
19 increase. Before he was elected, President Biden released  
20 a plan to raise the federal corporate income tax rate from  
21 21 percent to 28 percent. Since the members of the same  
22 political party effectively control both houses of Congress  
23 and the executive branch, the chances of federal tax reform  
24 and a corporate tax rate increase are greater now than  
25 before the 2020 general election.

1   **Q.**   What action should the Commission take if the federal  
2       corporate tax rate is increased?

3  
4   **A.**   It depends on when a higher federal income tax rate is  
5       enacted and becomes effective.

6  
7       If a higher corporate income tax rate is enacted during  
8       this proceeding and becomes effective for the 2022 tax year,  
9       the new tax rate should be used to calculate the company's  
10      2022 revenue requirement and 2022 rate increase. The  
11      Commission should also recalculate the company's proposed  
12      GBRAs to reflect the new federal income tax rate.

13  
14      If a higher corporate income tax rate is enacted after this  
15      proceeding is over and becomes effective in calendar years  
16      2022 or 2023, or if a higher tax rate is enacted for those  
17      years too late in this proceeding to be considered, Tampa  
18      Electric recommends that the Commission decide in this case  
19      to handle any such change using an approach like the one  
20      outlined in the tax reform provision of the 2017 Agreement.  
21      In the near term, while the company's 2022 base rate change  
22      and GBRAs are "fresh," a future tax rate change, whether up  
23      or down, should be handled using a consistent and fair  
24      methodology to calculate the impacts of the rate change on  
25      the company, and update the company's base rates and charges

1 in an administratively efficient manner. Document No. 11 in  
2 my Exhibit No. JSC-1 reflects the company's proposal for  
3 addressing near-term tax reform. We ask that the Commission  
4 approve it in this proceeding.

5  
6 **Q.** Why should the Commission approve the company's proposed  
7 method for addressing tax reform?

8  
9 **A.** For two reasons.

10  
11 First, as noted above, income tax expense is the third  
12 largest operating expense affecting our revenue  
13 requirement. The kind of federal tax rate increase included  
14 in the President's plan would immediately and significantly  
15 impair our ability to earn a fair rate of return. Having a  
16 thoughtful regulatory mechanism in place to deal with a  
17 near-term federal corporate income tax rate increase  
18 without a full revenue requirement proceeding will promote  
19 regulatory economy and efficiency and provide a measure of  
20 certainty that would likely be attractive to the investment  
21 community.

22  
23 Second, the kind of tax reform methodology reflected in  
24 Document No. 11 of my Exhibit No. JSC-1 worked when federal  
25 and state tax rates went down and should work equally well

1 if and when income tax rates go up. Tampa Electric took  
2 prompt action to lower its base rates by approximately \$107  
3 million when federal and state tax rates went down and  
4 should have the same opportunity to increase its rates if  
5 income tax rates go up.

6  
7 **Q.** What approvals does the company seek for reporting economic  
8 development expenses in its earnings surveillance reports  
9 in 2023 and 2024?

10  
11 **A.** Section 25-6.0426, Florida Administrative Code, governs how  
12 Tampa Electric reports economic development expenses for  
13 surveillance reporting purposes. Subsection (3) of that  
14 rule limits the amount of economic development expense that  
15 can be recognized for earnings surveillance reporting  
16 purposes. Subsection (4) of that rule specifies that the  
17 Commission will determine the level of sharing or prudent  
18 economic development costs and the future treatment of  
19 those costs for surveillance reporting purposes.

20  
21 Tampa Electric has included \$367,000 of economic  
22 development expenses in the calculation of net operating  
23 income for its 2022 test year, but intends to spend  
24 additional resources on economic development in 2023 and  
25 2024. Those plans include adding team members to focus on

1 economic development and increased spending on the types of  
2 economic development expenses allowed for recovery in Rule  
3 25-6.0426. Accordingly, for surveillance reporting purposes  
4 in 2023 and 2024, the company seeks permission to incur up  
5 to \$750,000 and \$1.5 million in those years, respectively,  
6 with customer sharing at the 95 percent level contemplated  
7 in the rule. This additional spending is prudent and will  
8 benefit Tampa Electric's customers by contributing to the  
9 economic health and growth in our service territory.

10  
11 **SUMMARY**

12 **Q.** Please summarize your direct testimony.

13  
14 **A.** My direct testimony describes how the company's financial  
15 profile has changed since our last rate case, the steps we  
16 have taken to control expense levels, and how we calculated  
17 income tax expense for our 2022 test year. I also propose  
18 GBRA's for 2023 and 2024 and a tax reform methodology that,  
19 if approved in this case, would substantially reduce our  
20 need to seek an additional general base rate increase  
21 before 2025.

22  
23 Since our last rate case, Tampa Electric has continued to  
24 transform the company into a safer and more customer-  
25 focused electric utility. Our generating fleet is cleaner,

1 greener, and more efficient. These changes have also  
2 transformed the company's financial profile, allowed us to  
3 lower fuel costs, to manage O&M expenses, operate within  
4 the boundaries of our 2013 Stipulation and 2017 Agreement  
5 and moderate our need for future rate increases.  
6

7 **Q.** Does this conclude your direct testimony?  
8

9 **A.** Yes, it does.  
10  
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25

1                   (Whereupon, prefiled direct testimony of  
2 William R. Ashburn was inserted.)

3

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## Attachment 1

<b>Direct Testimony and Exhibit of William R. Ashburn</b>		
<i>Original Bates Page</i>	<i>New Bates Page</i>	<i>Addition/Change</i>
33	33	<p><b>MFR Schedule E-5</b> Present rates presentation revised to show IS which is part of present rates and eliminate values for GSLDPR and GSLDSU which are only under proposed rates. Proposed rates presentation revised to show GSLDPR and GSLDSU which part of proposed rates and eliminate values for IS which are only under present rates. Some rounding differences corrected from original MFR E-5.</p>
34	34	<p><b>MFR Schedule E-8</b> Columns A&amp;B heading corrected to make clear it includes present COS under present revenues, and values included in columns A, B and C are revised to match the Present Rate Structure COS that was inadvertently omitted in original filing.</p> <p>Line 6 revised the rate class title from 'GSD, SBF (c)' to 'GSD (c)'.</p> <p>Line 8 inserted the IS rate class as reflected in the Present Rate Structure COS. The Rate Class Roman numerals were revised for V through VII because the IS rate class was inserted in column IV. Footnote (d) revised for the new IS rate class on line 8. Revised footnote letter (e) and inserted footnote letter (f) for column VII. Minor revisions to the wording for footnote (c) to clarify the proposed GSLDPR and GSLDSU rate classes.</p> <p>New column D added to show proposed revenues to support the proposed revenue requirement increase shown in original column D now reflected in column E.</p> <p>Proposed COS values in new columns H, I and J are revised to match the Proposed Rate Structure COS that was omitted in the original filing.</p>



**BEFORE THE  
FLORIDA PUBLIC SERVICE COMMISSION**

**DOCKET NO. 20210034-EI  
IN RE: PETITION FOR RATE INCREASE  
BY TAMPA ELECTRIC COMPANY**

**DIRECT TESTIMONY AND EXHIBIT  
OF  
WILLIAM R. ASHBURN**

**REVISED: 04/16/2021**

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**PREPARED DIRECT TESTIMONY AND EXHIBIT**

**OF**

**WILLIAM R. ASHBURN**

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1                   **BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION**2                                   **PREPARED DIRECT TESTIMONY**3   **OF**4   **WILLIAM R. ASHBURN**

5  
6       **Q.**     Please state your name, business address, occupation, and  
7             employer.

8  
9       **A.**     My name is William R. Ashburn. My business address is  
10            702 North Franklin Street, Tampa, Florida 33602. I am  
11            the Director, Pricing and Financial Analysis for Tampa  
12            Electric Company ("Tampa Electric" or "company").

13  
14       **Q.**     Please describe your duties and responsibilities in that  
15             position.

16  
17       **A.**     My present responsibilities include retail base rate design  
18            and tariff administration; regulatory oversight of  
19            conservation cost recovery clause, storm protection cost  
20            recovery clause, DSM program development, Federal Open  
21            Access Tariff formula rate updates, regulatory filings at  
22            the Florida Public Service Commission regarding rates and  
23            service programs; representation of the company in  
24            rulemaking and workshop proceedings; and related matters.

25

1   **Q.**   Please provide a brief outline of your educational  
2           background and business experience.

3  
4   **A.**   I graduated from Creighton University with a Bachelor of  
5           Science degree in Business Administration. Upon graduation,  
6           I joined Ebasco Business Consulting Company where my  
7           consulting assignments included the areas of cost  
8           allocation, computer software development, electric system  
9           inventory and mapping, cost of service filings and property  
10          record development. I joined Tampa Electric in 1983 as a  
11          Senior Cost Consultant in the Rates and Customer Accounting  
12          Department. At Tampa Electric I have held a series of  
13          positions with responsibility for cost of service studies,  
14          rate filings, rate design, implementation of new  
15          conservation and marketing programs, customer surveys, and  
16          various state and federal regulatory filings. In March  
17          2001, I was promoted to my current position of Director,  
18          Pricing and Financial Analysis in Tampa Electric's  
19          Regulatory Affairs Department.

20  
21   **Q.**   Have you previously testified before the Florida Public  
22           Service Commission ("Commission")?

23  
24   **A.**   Yes. I have testified or filed testimony before this  
25           Commission in many dockets. Most recently, I submitted

1 direct testimony in Docket No. 20200144-EI, petition for  
2 limited proceeding to True-up First and Second Solar Base  
3 Rate Adjustments. I also filed direct testimony in Docket  
4 No. 20190136-EI, petition for limited proceeding to  
5 approve Third Solar Base Rate Adjustment, effective  
6 January 1, 2020, by Tampa Electric Company. I filed  
7 testimony before this Commission in Docket No. 20180045-  
8 EI, Consideration of the Tax Impacts Associated with Tax  
9 Cuts and Jobs Act of 2017 for Tampa Electric and Docket  
10 No. 20180133-EI, petition for limited proceeding to  
11 approve second solar base rate adjustment ("SoBRA"),  
12 effective January 1, 2019, by Tampa Electric Company. I  
13 also testified before this Commission in Docket No.  
14 20170260-EI, petition for limited proceeding to approve  
15 first solar base rate adjustment, effective September 1,  
16 2018, by Tampa Electric Company. I testified for Tampa  
17 Electric in Docket No. 20170210-EI as a member of a panel  
18 of witnesses during the November 6, 2017 hearing on the  
19 2017 Amended and Restated Stipulation and Settlement  
20 Agreement ("2017 Agreement"). I also testified on behalf  
21 of Tampa Electric in Docket No. 20130040-EI regarding the  
22 company's petition for an increase in base rates and  
23 miscellaneous service charges and in Docket No. 20080317-  
24 EI which was Tampa Electric's previous base rate  
25 proceeding. I testified in Docket No. 20020898-EI

1 regarding a self-service wheeling experiment and in  
2 Docket No. 20000061-EI regarding the company's  
3 Commercial/Industrial service rider. In Docket Nos.  
4 20000824-EI, 20001148-EI, 20010577-EI, and 20020898-EI,  
5 I testified at different times for Tampa Electric and as  
6 a joint witness representing Tampa Electric, Florida  
7 Power & Light Company ("FP&L") and Progress Energy  
8 Florida, Inc. ("PEF") regarding rate and cost support  
9 matters related to the GridFlorida proposals. In  
10 addition, I represented Tampa Electric numerous times at  
11 workshops and in other proceedings regarding rate, cost  
12 of service, and related matters. I have also provided  
13 testimony and represented Tampa Electric before the  
14 Federal Energy Regulatory Commission ("FERC") in rate and  
15 cost of service matters.

16  
17 **Q.** Please state the purpose of your direct testimony.

18  
19 **A.** The purpose of my direct testimony is to present the  
20 proposed rates and service charges that will produce the  
21 company's proposed jurisdictional revenue requirement  
22 increase of \$294,995 million. Specifically, I present the  
23 following information:

- 24 1) Explanation of the proposed rate design for the  
25 company's proposed service charges;

- 1           2)    Explanation of the cost support and rate design for  
2                   the company's proposed lighting rates;  
3           3)    Explanation of the company's proposed base rate  
4                   structure modifications, rate designs, and rates;  
5                   and  
6           4)    Tariff schedules proposed to be approved which have  
7                   been revised to reflect these rate design changes.

8  
9   **Q.**    Have you prepared an exhibit to support your direct  
10           testimony?

11  
12   **A.**    Yes, I am sponsoring Exhibit No. WRA-1 consisting of  
13           three documents, prepared under my direction and  
14           supervision. The contents of my exhibit were derived from  
15           the business records of the company and are true and correct  
16           to the best of my information and belief. These consist of:

17  
18           Document No. 1           List Of Minimum Filing Requirement  
19                                   Schedules Sponsored Or Co-Sponsored  
20                                   By William R. Ashburn  
21           Document No. 2           Development Of Proposed (Target) Base  
22                                   Revenue Increase By Rate Class  
23           Document No. 3           Summary Of Resultant Class Parity  
24                                   Ratios  
25

1     **Q.**    Are you sponsoring any sections of Tampa Electric's Minimum  
2            Filing Requirement ("MFR") Schedules?

3

4     **A.**    Yes. I am sponsoring or co-sponsoring the MFR Schedules  
5            shown in Document No. 1 of my exhibit. The data and  
6            information on these schedules were taken from the business  
7            records of the company and are true and correct to the best  
8            of my information and belief.

9

10    **Q.**    Are Tampa Electric's forecast of base revenues from the  
11            sale of electricity and service charges, proposed rate  
12            design, and rate schedules provided as part of Tampa  
13            Electric's MFR Schedules?

14

15    **A.**    Yes, they are provided within the portion of the MFR  
16            Schedules designated Section E, "Rate Schedules." Volume  
17            III contains the company's Lighting Incremental Cost Study  
18            which is a supplement to MFR Schedule E-13d.

19

20    **Q.**    What are the company's primary goals for the proposed cost  
21            of service and rate design changes in this case?

22

23    **A.**    There are two primary proposed structural changes that are  
24            reflected in the rate design proposals of Tampa Electric  
25            in this case. First is the proposed change to a daily basic

1 service charge rather than a monthly basic service charge.  
2 Second is the closure of the IS rate schedules and opening  
3 of two new sets of rate schedules – GSLD Primary and GSLD  
4 Sub-transmission – to provide electric service to the  
5 transferred IS customers as well as the largest primary and  
6 sub-transmission served GSD customers. The two new sets of  
7 GSLD rate schedules better recognize the cost of providing  
8 service to customers taking service on the GSD schedules  
9 at higher voltages.

10  
11 **FORECAST OF BASE REVENUES AND SERVICE CHARGES**

12 **Q.** Did the company prepare a forecast of base revenues from  
13 the sale of electricity for 2022? If so, how was the  
14 forecast of base revenues derived?

15  
16 **A.** Yes. The base 2022 sales revenue forecast for present and  
17 proposed rates is summarized in MFR Schedule E-13a and  
18 calculated in detail in MFR Schedules E-13c and E-13d. I  
19 applied the rates currently in effect to the forecasted  
20 billing determinants I received from Witness Cifuentes  
21 to derive total annual base revenues forecasted for the  
22 2022 test year before considering the proposed change in  
23 rates.

24  
25 **Q.** What is the projected retail billed electric revenue for

1 2022?

2

3 **A.** The projected retail billed electric revenue shown in MFR  
4 Schedule E-13a for 2022 is \$1,167,379,000 under present  
5 rates and \$1,462,371,000 under proposed rates, an increase  
6 of \$294,992,000. Any difference shown on MFR Schedule E-  
7 13a from other presentations of these numbers is due to  
8 rounding.

9

10 **Q.** Did the company prepare a forecast of service charge  
11 revenues? If so, how was the forecast of service charge  
12 revenues derived?

13

14 **A.** Yes. The 2022 forecast of service charge revenues for  
15 present and proposed rates is presented in MFR Schedule  
16 E-13b. I applied the current effective rates to the  
17 forecasted billing determinants to derive service charge  
18 revenues under current charges. This represents the  
19 forecasted amount of service charge revenues before any  
20 proposed change to rates is considered. The company is  
21 proposing changes to the current levels of service charges  
22 which will produce lower revenues than under the current  
23 service charges as well as beneficial changes to conditions  
24 of providing such services for customers with meters that  
25 will now be remotely turned on and off as a result of the

1 Automated Metering Infrastructure ("AMI") conversion  
2 project that Tampa Electric will have completed by the 2022  
3 Test Year.

4  
5 **Q.** What is the projected billed service charge revenue for  
6 2022?

7  
8 **A.** The projected billed service charge revenue shown in MFR  
9 Schedule E-13b for 2022 is \$25,785,000 under present rates  
10 and \$19,150,000 under proposed rates, a decrease of  
11 \$6,635,000.

12  
13 **Q.** What is the total amount of additional base revenues from  
14 the sale of electricity and service charges that are  
15 produced by the company's proposed rate design changes?

16  
17 **A.** The total amount is \$294,992,000 in additional revenues  
18 in 2022.

19  
20 **RATE DESIGN CRITERIA AND OBJECTIVES**

21 **Q.** What criteria and objectives were used in designing the  
22 new rate schedules and how were they used in the rate  
23 design?

24  
25 **A.** The basic criteria used in designing Tampa Electric's new

1 rate schedules included 1) cost to serve the various  
2 classes, 2) rate history, 3) public acceptance of rate  
3 structures, 4) customer understanding and ease of  
4 application, 5) consumption and load characteristics of  
5 the classes, and 6) revenue stability and continuity. This  
6 Commission has recognized these criteria as good ratemaking  
7 practices.

8  
9 Cost to serve is a major consideration in rate design. The  
10 use of derived unit cost is a major tool in the design of  
11 the company's proposed rates. Tampa Electric witness  
12 Lawrence J. Vogt, through his direct testimony, is  
13 supporting the Tampa Electric proposed cost of service  
14 study, which provides cost support for the rate design I  
15 am proposing. Rate history is another important tool.  
16 This includes understanding how Tampa Electric rates were  
17 designed in the past, whether they achieved their intended  
18 objectives and what rate structures have been successfully  
19 applied in Florida and around the country by other  
20 utilities. I have worked in the regulatory area at Tampa  
21 Electric for over thirty years and am aware of the  
22 company's rate history. In addition, I track rate  
23 decisions made by the Commission that affect other  
24 jurisdictional electric utilities and participate  
25 frequently in EEI rate committee meetings where

1 alternative rate designs, as well as successes and failures  
2 of such rates, are discussed. Public acceptance of rate  
3 structures, customer understanding, and ease of application  
4 are important considerations. I obtain information from  
5 frequent contact with the company's customer service team  
6 members and interaction with some customers that I factor  
7 into my work. Class consumption and load characteristics  
8 are used both within the Cost of Service Study supported  
9 by Mr. Vogt as well as in the proposed design in developing  
10 appropriate projected billing determinants to assure  
11 successful recovery of revenue requirements. Revenue  
12 stability and continuity are criteria that factor into the  
13 rate design when selection of appropriate billing units to  
14 apply under the rates is considered, as well as the  
15 appropriate forecast of those billing units provided by  
16 witness Cifuentes.

17  
18 **Q.** With these criteria in mind, did the company have specific  
19 objectives that were considered in the proposed rate  
20 design?

21  
22 **A.** Yes. First and foremost, the rates should be designed  
23 for each rate schedule so that their application to the  
24 test year billing determinants produces the target class  
25 and the total required revenues. The company also had two

1 other specific objectives for the rate design in this case:  
2 1) to create two new sets of GSLD rate schedules open to  
3 all eligible customers which will reflect both the service  
4 provided to these customers at higher voltage levels and  
5 2) to change the basic service charge to a daily rather  
6 than monthly basis to reduce the need for proration for  
7 short and long bills and better assign cost responsibility  
8 to rate collection.

9  
10 **Q.** Did the company meet these objectives?

11  
12 **A.** Yes. The proposed rates and tariffs incorporate both  
13 additional specific objectives previously described and  
14 produce the company's proposed revenue requirements.

15  
16 **PROPOSED SERVICE CHARGES**

17 **Q.** What was the first step in designing rates and charges  
18 to produce the company's revenue requirement?

19  
20 **A.** The first step was to determine revenues from service  
21 charges. Cost support for the development of service  
22 charges is provided in MFR Schedule E-7. This cost support  
23 formed the basis of the proposed changes in service charges  
24 that are shown on MFR Schedule E-13b. In total, the  
25 proposed changes produce \$6,635,000 in reduced revenue.

1           These revenues serve as a credit to offset a portion of  
2           the revenue requirement that would otherwise increase  
3           the company's base rates.  
4

5   **Q.**   What change in delivery of services to customers, which  
6           result in collection of these service charges, has led to  
7           such reduced revenues associated with them?  
8

9   **A.**   The company has replaced most of its meters with AMI meters  
10           since the last time the Commission set the company's  
11           service charges. The AMI system will be fully utilized  
12           during the test year. This technology allows remote reading  
13           and operation of the meters installed at the customer  
14           premises and significantly reduces the need to roll trucks  
15           into the field to affect certain actions, including  
16           activation and deactivation of most meters for new and  
17           existing customers. This reduced cost has been reflected  
18           in the cost support for two of the charges that are assessed  
19           for these services, allowing a significant reduction in the  
20           proposed charges themselves as well as the revenues  
21           collected from them. This is just one of the many customer  
22           benefits that will result from this conversion. Tampa  
23           Electric witness Regan B. Haines provides additional detail  
24           regarding the customer benefits of the AMI system  
25           conversion in his testimony.

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**Q.** What changes are being proposed for the company's service charges?

**A.** The cost support that is presented in MFR Schedule E-7 indicated that certain service charges should be increased in price to better reflect the cost of providing those services and best provide cost recovery for them, while one stays the same and two are greatly reduced as discussed above. The proposed service charges are shown on MFR Schedule E-13b column 2.

**PROPOSED (TARGET) CLASS REVENUES**

**Q.** After setting prices for service charges, what was the next step in designing rates?

**A.** Next, the company designed base rates to meet the proposed (target) class revenues. In designing new rates, the company first attempted to move unit prices toward unit costs for the various classes to determine parity. "Parity" is the comparison of the rate of return of a class to the system average rate of return. The term is used interchangeably with the term "rate of return index." Since parity is calculated by dividing the rate of return for a particular class by the system average rate of return,

1 a class with parity of 100 percent would be earning the  
2 same rate of return as the system average, and a class  
3 with parity below 100 percent would be earning less than  
4 the system average. Parity is useful when determining the  
5 development of class revenue targets associated with the  
6 proposed base rate revenue increase.

7  
8 **Q.** Please describe the procedure used to determine what  
9 portion of the company's proposed (target) base rate  
10 revenue increase was assigned to each rate class.

11  
12 **A.** The focus in determining the portion of the company's  
13 proposed (target) base rate revenue increase to be assigned  
14 to each rate class is the proposed Cost of Service Study.  
15 The Cost of Service Study utilized for this purpose is  
16 discussed in the direct testimony of Mr. Vogt.

17  
18 The first step in determining how much each rate class  
19 should share in the company's total revenue increase (*i.e.*,  
20 the shortfall between total revenue requirements and total  
21 revenues under current rates) is to determine for each rate  
22 class the shortfall between the costs allocated to that  
23 class and the revenues produced by applying current rates  
24 to the class's test year billing determinants. The next  
25 step is to determine how much of each class's revenue

1           shortfall will be offset by revenues from Other Operating  
2           Revenues that will occur as part of the proceeding (e.g.  
3           any change in service charge revenues). Once the net  
4           revenue deficiency of each rate class has been determined,  
5           the final step is to identify whether any ratemaking policy  
6           considerations should limit the amount of any rate class's  
7           revenue increase. Where an increase limit is imposed on a  
8           rate class, the other rate classes must make up the  
9           deficiency. This deficiency is spread to those other rate  
10          classes in proportion to their respective cost of service  
11          requirement to the extent that this resultant increase does  
12          not exceed an imposed limit.

13  
14          The completion of this three-step procedure produces what  
15          is referred to as the "target revenues" for each class. The  
16          target revenue is the level of revenue that the rate  
17          designer attempts to realize from a rate class through the  
18          design of proposed rate charges as applied to test year  
19          billing determinants.

20  
21          **Q.** Did you prepare a document that develops the proposed  
22          class target revenues using the procedure you have just  
23          described?

24  
25          **A.** Yes. Document No. 2 of my exhibit was prepared for that

1           purpose.

2

3       **Q.**    Was it necessary to limit any class's rate increase from  
4           being set at the increase indicated by the cost of service  
5           study?

6

7       **A.**    No. No limits were imposed.

8

9       **Q.**    Have you combined the revenue requirements of the  
10          Residential ("RS") and General Service Non-Demand ("GS")  
11          rate classes for developing the target revenues for these  
12          rate classes?

13

14       **A.**    Yes. This is shown in Document No. 2 of my exhibit. It has  
15          been the company's practice since 1982 to set the base rate  
16          energy charges of the rate schedules associated with these  
17          two rate classes to be at the same rate level, with the  
18          only change to this practice being instituted in a prior  
19          company rate proceeding where an inverted energy rate  
20          design was adopted for the RS standard rate, while the  
21          Energy Planner time-differentiated rate maintained an  
22          energy rate at the same level as the GS standard energy  
23          rate. This practice has led to combining the revenue  
24          requirements of these two classes when apportioning target  
25          revenues in rate proceedings.

1   **Q.**   Have you combined the revenue requirements of the General  
2           Service Demand ("GSD") and Interruptible Service ("IS")  
3           rate classes for purposes of developing the target revenues  
4           for these rate classes?

5  
6   **A.**   No.   While Tampa Electric previously combined the revenue  
7           requirements of the GSD and IS rates classes, the company's  
8           rate proposal in this case is to create a new set of GSLD  
9           rates to serve the customers previously served under the  
10          IS rates and the largest sized, higher voltage served  
11          customers from the GSD set of rate classes. In addition,  
12          these customers are separated into two sets of rates, one  
13          for primary served customers and the other for  
14          subtransmission served customers. These two sets of GSLD  
15          rates would retain their separation and the company would  
16          target allocations of revenue increase and rate design for  
17          them individually.

18  
19   **Q.**   Were you able to design proposed rates for each rate class  
20          in order to produce each class's targeted revenues and  
21          reflect the requested increase?

22  
23   **A.**   Yes. The result of this design is shown in Document No. 3  
24          of my exhibit, which shows a comparison of each class's  
25          target revenues and those revenues produced by the

1 application of the proposed charges. It shows that the  
2 company's proposed revenues are equal to or very close to  
3 target revenues for each class, and the company's proposed  
4 revenues in total are within \$1,462,371 of its total target  
5 revenue requirement. The exhibit also shows a comparison  
6 of each class's proposed revenues to its revenue  
7 requirement from the company's cost of service study and  
8 each class' resultant rate of return under the proposed  
9 rates. The company believes this exhibit demonstrates that  
10 the company has designed its proposed rates based on cost  
11 of service to the extent practical.

12  
13 **RATE DESIGN**

14 **Q.** Please summarize the rate design changes or revisions the  
15 company is incorporating in its proposed base rates.

- 16  
17 **A.** In summary, the following two major changes are proposed:
- 18 a. The company proposed to change basic service charges  
19 for all rate schedules, and the new proposed GSLD rate  
20 schedules, from the existing monthly charge basis to a  
21 daily charge basis that will utilize the days of billing  
22 contained in each bill as the billing determinant.
  - 23  
24 b. The company proposes elimination of the "closed to new  
25 business" IS rate schedules and transfer of the affected

1 metered accounts to the newly proposed GSLD Primary and  
2 GSLD Subtransmission sets of rate schedules. The company  
3 would also transfer GSD primary and sub-transmission  
4 service metered accounts which exceed 1000 kW in demand to  
5 these new rate schedules. In addition, because the new GSLD  
6 sets of rate schedules are designed for service to only one  
7 voltage level of service each, the company would eliminate  
8 transformer ownership discounts and some meter level  
9 discounts for those rate schedules.

10  
11 **Q.** You indicated that you revised basic rate charges in the  
12 various rate schedules in order that the proposed charges  
13 would result in the target revenues. To accomplish this,  
14 did you make any rate restructuring changes to any of your  
15 rate schedules?

16  
17 **A.** Other than the closing of IS rate schedules, opening of two  
18 new GSLD rate schedules and change of basic service charge  
19 to a daily basis, the company is not proposing any rate  
20 restructuring changes. The company set the fixed Basic  
21 Service Charge in each rate schedule at its unit cost from  
22 the Cost of Service Study. The company revised the demand  
23 and energy charges in each rate schedule to produce the  
24 target revenues for each rate class. Tampa Electric also  
25 continued prior Commission-approved and prescribed

1 practices to: (a) maintain the RS inverted energy rate with  
2 a one cent inversion after the 1,000 kWh usage level, (b)  
3 establish the GS energy rate at an effective RS average  
4 rate, (c) maintain an optional GSD energy rate set at 120  
5 percent of the GS energy rate, (d) establish time of use  
6 energy and demand charges for the GST and GSDT rate  
7 schedules in the manner previously adopted, and (e)  
8 establish the standby rates in the manner prescribed by the  
9 Commission for the design of standby rates.

10  
11 **Q.** Can you provide a brief history of the rate treatment  
12 afforded the current IS customers and why the company no  
13 longer needs to recognize these customers as a separate  
14 rate class for establishing their base rate charges but  
15 proposes new GSLD rate classes for service to them and to  
16 the larger GSD customers served at primary and  
17 subtransmission voltage?

18  
19 **A.** Yes. For many years Tampa Electric has established and  
20 designed IS rate schedules to have lower base rate charges  
21 than other customers to recognize their "interruptibility"  
22 value. In Docket No. 080317-EI, the Commission approved a  
23 rate restructuring for the closed IS rate schedules whereby  
24 an IS customer's "interruptibility" would be treated as a  
25 demand-side or load management program. As load management

1 participants, IS base rates were no longer required to be  
2 set less than that of firm customers. Instead, the IS  
3 customers receive interruptible demand credits for their  
4 participation as load management customers, and these  
5 credits are recovered from all customers through the ECCR  
6 clause. The interruptible demand credits are the same  
7 credits as had been previously established in Rate  
8 Schedules GSLM-2 and GSLM-3, which were also applicable to  
9 other general service demand customers desiring to be load  
10 management participants.

11  
12 **Q.** Why did the Commission close the company's IS rate  
13 schedules to new customers?

14  
15 **A.** Actually, the company's IS rate schedules were "closed to  
16 new business" even before the 2008 base rate proceeding.  
17 The IS-1 rate schedules were "closed to new business"  
18 in 1985 and the IS-3 rate schedules were "closed to new  
19 business" in 2000 when the GSLM-2 and GSLM-3 conservation  
20 programs were opened. The Commission's decision in Docket  
21 No. 080317-EI was a continuation of such closure for the  
22 IS rate schedules. In that proceeding, the company sought  
23 to permanently eliminate the already "closed" IS rate  
24 schedules on the basis that they were no longer necessary  
25 since interruptible service was openly available to any

1 customer under the company's GSD rate schedules who wished  
2 to subscribe to the GSLM-2 or GSLM-3 rider as load  
3 management program participants. However, the Commission  
4 chose to maintain an IS rate class and accompanying rate  
5 schedules for those remaining metered accounts being served  
6 under the IS schedules and grandfathered them under the  
7 then closed IS schedules.

8  
9 **Q.** How would you describe the company's proposal in this  
10 proceeding for treating customers being served under the  
11 IS rate schedules?

12  
13 **A.** The company proposes an approach to final closure of the  
14 IS rate schedules by combining the remaining IS metered  
15 accounts with comparable higher voltage served customers  
16 from the GSD rate schedules to better reflect their load  
17 characteristics as a class and their utilization of the  
18 utility grid at higher voltage. The affected metered  
19 accounts would be transferred to the new GSLD rate  
20 schedules and continue to participate in the company's  
21 GSLM-2 or GSLM-3 load management program riders and obtain  
22 the same credits for interruptible service that they are  
23 paid now. As with other customers on the GSLM-2 and GSLM-  
24 3 riders, these transferred customers' loads will be  
25 included in the company's biannual filed assessment of need

1 of non-firm electric service.

2

3 **Q.** Have you prepared any billing comparisons of the effect of  
4 transfer of the IS metered accounts and the GSD metered  
5 accounts being transferred to the proposed new GSLD rate  
6 schedules?

7

8 **A.** Yes. MFR Schedule E-13C shows the billing impact for the  
9 IS customers which are proposed to take service under the  
10 new GSLD schedules as well as the GSD customers which are  
11 similarly proposed to take service under the new GSLD  
12 schedules.

13

14 **Q.** Other than the transfer of IS metered accounts and certain  
15 GSD metered accounts to their applicable GSLD rate  
16 schedule, will the company's proposed rate changes result  
17 in any other customer transfers from one rate schedule to  
18 another?

19

20 **A.** None are projected.

21

22 **Q.** Does Tampa Electric propose any changes to the charges  
23 associated with Lighting Service Rate Schedule LS-1?

24

25 **A.** Yes. Those proposed changes are shown on MFR Schedule E-

1 13d. As the Commission is aware, Tampa Electric is  
2 converting all its outdoor lighting equipment utilizing  
3 High Pressure Sodium and Metal Halide fixtures to new  
4 highly efficient Light Emitting Diode ("LED") outdoor  
5 lighting facilities. As a result, the existing lighting  
6 offerings for High Pressure Sodium and Metal Halide lights  
7 are closed to new business. The company is conducting this  
8 conversion as a conservation program with recovery of the  
9 undepreciated plant balance of the existing facilities  
10 through the conservation cost recovery clause.

11  
12 The company will not complete the conversion project until  
13 2023. As a result, the company proposes to retain the  
14 existing lighting offerings for the High Pressure Sodium  
15 and Metal Halide lights in the lighting tariffs and MFR  
16 Schedules with an average rate increase applied to the  
17 fixture rates. The company proposes to leave the operation  
18 and maintenance charges for those lights at their current  
19 levels. Once the conversion is completed in 2023, and the  
20 company is no longer issuing bills for the affected closed  
21 light offerings, Tampa Electric expects to make a filing  
22 to remove those lighting offerings from the tariff at one  
23 time.

24  
25 As in the company's previous rate cases, the company

1 performed an incremental lighting study that is provided  
2 as a supplement to the MFR Schedules. The company utilized  
3 this study to determine the final rate proposals for the  
4 lighting and pole offerings that remain open. The company  
5 is not proposing any changes to the operations and  
6 maintenance costs for the open LED rate schedules in this  
7 rate case. The LED fixtures have not been in service long  
8 enough for the company to determine whether the current  
9 proposed operation and maintenance rates are no longer  
10 appropriate.

11  
12 **Q.** Does Tampa Electric propose any other miscellaneous tariff  
13 changes?

14  
15 **A.** Yes, along with tariff changes needed to accommodate the  
16 two new GSLD rate schedules in many sections of the tariff,  
17 some changes have been proposed within the definitions  
18 section of the tariff and in Section 5 to make clearer  
19 certain terms and conditions of service shown therein.

20  
21 **Q.** Where can the results of the company's total rate design  
22 be found?

23  
24 **A.** The revenue distribution by rate schedule is shown on MFR  
25 Schedule E-13a, supported by the detailed billing

1 calculations in MFR Schedules E-13c and E-13d. The effect  
2 on customers' typical bills is shown on MFR Schedule A-2  
3 and a comparison of present and proposed charges is shown  
4 on MFR Schedule A-3.

5  
6 **PARITY RESULTS OF PROPOSED RATE DESIGN**

7 **Q.** Does your proposed rate design move rates closer to parity  
8 from a cost of service standpoint?

9  
10 **A.** Yes. Document No. 3 of my exhibit presents the achieved  
11 class revenue requirement indices. Overall, most rate  
12 classes are reasonably close to parity. An index ratio of  
13 1.00 indicates rates are set exactly on the cost of  
14 service. A ratio of less than 1.00 indicates that class  
15 is served below cost, and a class ratio of more than 1.00  
16 indicates that class is served above cost.

17  
18 **SUMMARY**

19 **Q.** Please provide a summary of the company's proposed rates  
20 and Cost of Service Studies in this proceeding.

21  
22 **A.** The support for, and design of, the proposed rates in the  
23 case as presented in the MFRs and proposed tariffs meet the  
24 company's primary goals as articulated previously in my  
25 direct testimony. These rates are cost-based and reflect

1           appropriately measured changes from the present rates that  
2           also reflect rate history, public acceptance of rate  
3           structures, customer understanding and ease of application,  
4           consumption and load characteristics of the classes, and  
5           will result in revenue stability and continuity.

6  
7           **Q.**    Does this conclude your direct testimony?

8  
9           **A.**    Yes, it does.

10  
11  
12  
13  
14  
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19  
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23  
24  
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1                   (Whereupon, prefiled direct testimony of  
2 Davicel Avellan was inserted.)

3

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**BEFORE THE  
FLORIDA PUBLIC SERVICE COMMISSION**

**DOCKET NO. 20210034-EI  
IN RE: PETITION FOR RATE INCREASE  
BY TAMPA ELECTRIC COMPANY**

**DIRECT TESTIMONY AND EXHIBIT  
OF  
DAVICEL AVELLAN**

1                   **BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION**2                                   **PREPARED DIRECT TESTIMONY**3   **OF**4   **DAVICEL AVELLAN**5  
6       **Q.**     Please state your name, address, occupation, and employer.7  
8       **A.**     My name is Davicel "David" Avellan. My business address  
9            is 702 North Franklin Street, Tampa, Florida 33602. I am  
10           employed by Tampa Electric Company ("Tampa Electric" or  
11           "company") as Director, Regulatory Plant and Tax  
12           Accounting.13  
14       **Q.**     Please describe your duties and responsibilities in that  
15            position.16  
17       **A.**     I am responsible for overseeing all of the regulatory asset  
18            accounting and reporting, which includes maintaining the  
19            financial books and records of Tampa Electric and its  
20            natural gas distribution division - Peoples Gas System -  
21            relating to property, plant, and equipment, including  
22            depreciation, amortization, and asset retirement  
23            obligations. I am responsible for all depreciation and  
24            dismantlement studies filed with the Florida Public  
25            Service Commission ("Commission") and the Federal Energy

1 Regulatory Commission ("FERC"). I am also responsible for  
2 providing tax services to Tampa Electric Company, Peoples  
3 Gas System, and New Mexico Gas Company. My  
4 responsibilities include the preparation and filing of tax  
5 returns, tax accounting for internal and external  
6 purposes, tax planning, and managing federal and state  
7 income tax audits.

8  
9 **Q.** Please provide a brief outline of your educational  
10 background and business experience.

11  
12 **A.** I attended the University of Tampa and graduated from the  
13 American Intercontinental University with a bachelor's  
14 degree in Accounting and Finance in 2006. I have worked  
15 in the Accounting groups at Tampa Electric; TECO Services,  
16 Inc.; TECO Energy, Inc.; and TECO Power Services  
17 Corporation for the last 26 years, with increasing  
18 responsibilities as Coordinator, Supervisor, Manager, and  
19 my current position of Director - Regulatory Plant & Tax  
20 Accounting. I have been active at the Edison Electric  
21 Institute ("EEI") and American Gas Association on their  
22 respective accounting committees, and currently serve as  
23 Chairman of EEI's Tax Systems and Technology Subgroup. I  
24 am also a member of the Society of Depreciation  
25 Professionals.

1 **Q.** Have you previously testified before the Florida Public  
2 Service Commission or other regulatory authority?

3

4 **A.** Yes. I have filed direct testimony with and been a sworn  
5 witness on behalf of New Mexico Gas Company for proceedings  
6 at the New Mexico Public Regulation Commission ("NMPRC")  
7 with the primary focus of my direct testimony related to  
8 income taxes. In addition, I have filed testimony in two  
9 depreciation-related dockets at the FERC. Those  
10 testimonies were filed in Docket No. ER20-1935-000 on May  
11 29, 2020, in support of the company's request to add an  
12 intangible solar depreciation rate to its Open Access  
13 Transmission Tariff ("OATT") as of January 1, 2019, and  
14 in Docket No. ER20-1960-000 on June 2, 2020, to add a  
15 transmission energy storage depreciation rate to the same  
16 tariff as of May 15, 2020. They were accepted for filing  
17 by the FERC, respectively, on July 14, 2020, and July 2,  
18 2020.

19

20 **Q.** What are the purposes of your direct testimony?

21

22 **A.** The purposes of my testimony are to: (1) provide background  
23 information about the company's current depreciation  
24 rates, (2) describe the process and results of the  
25 depreciation and dismantlement study prepared by Tampa

1 Electric and filed in Docket No. 20200264-EI on December  
2 30, 2020, (3) support and justify the depreciation rates  
3 proposed by Tampa Electric to be effective January 1, 2022,  
4 and used in the Minimum Filing Requirements ("MFR")  
5 schedules for the 2022 test year, and (4) describe the  
6 capital recovery schedules proposed by Tampa Electric for  
7 the undepreciated net book value of assets, such as the  
8 portions of Big Bend Units 1, 2, and 3 electric generating  
9 units that are being retired, as described by Tampa  
10 Electric witness J. Brent Caldwell, and Automated Meter  
11 Reading ("AMR") meter retirements as described by Tampa  
12 Electric witness Regan B. Haines. I also support the amount  
13 of depreciation expense and amortization of capital cost  
14 recovery included in the calculation of 2022 test year net  
15 operating income.

16  
17 **Q.** Have you prepared an exhibit to support your direct  
18 testimony?

19  
20 **A.** Yes. Exhibit No. DA-1, entitled "Exhibit of Davicel  
21 Avellan" was prepared under my direction and supervision.  
22 The contents of my exhibit were derived from the books and  
23 records of the company and are true and correct to the  
24 best of my information and belief. My exhibit consists of  
25 two documents, as follows.

1 Document No. 1 List of Minimum Filing Requirement  
2 Schedules Sponsored or Co-Sponsored  
3 by Davicel Avellan

4 Document No. 2 Investment and cost associated with  
5 retirement of Big Bend Unit 1, 2, and  
6 3, and AMR meter net book value  
7 proposed reclassification to FERC  
8 182.2 (Unrecovered Plant).

9  
10 **Q.** Are you sponsoring any sections of Tampa Electric's MFR  
11 schedules?

12  
13 **A.** Yes. I am sponsoring or co-sponsoring the MFR schedules  
14 listed in Document No. 1 of my exhibit.

15

16 **TAMPA ELECTRIC'S CURRENT DEPRECIATION RATES**

17 **Q.** When were the company's current depreciation rates  
18 approved by the Commission?

19

20 **A.** Tampa Electric filed its last depreciation study in 2011.  
21 The Commission approved depreciation rates for the company  
22 on April 3, 2012, by Order No. PSC-2012-0175-PAA-EI in  
23 Docket No. 20110131-EI. That Order became final on April  
24 30, 2012, by Order No. PSC-2012-0226-CO-EI. The company  
25 used the rates approved in Docket No. 20110131-EI when it

1 filed its most recent general rate case in 2013, Petition  
2 of Tampa Electric Company for an Increase in Base Rates  
3 and Service Charges, Docket No. 20130040-EI ("2013 rate  
4 case").

5  
6 The company's 2013 rate case was resolved by stipulation.  
7 On September 8, 2013, Tampa Electric and the Consumer  
8 Parties - the Office of Public Counsel ("OPC"), Florida  
9 Industrial Power Users Group ("FIPUG"), Florida Retail  
10 Federation ("FRF"), Federal Executive Agencies ("FEA"),  
11 and West Central Florida Hospital Utility Alliance ("HUA")  
12 - filed a Stipulation and Settlement Agreement ("2013  
13 Stipulation") that resolved all issues in Tampa Electric's  
14 2013 rate case.

15  
16 Paragraph 8 of the 2013 Agreement states:

17 Notwithstanding any requirements of Rules 25-6.0436  
18 and 25-6.04364, F.A.C., the company shall not be  
19 required during the Term of this Agreement to file  
20 any depreciation study or dismantlement study. The  
21 depreciation and amortization accrual rates in effect  
22 as of the effective date of this Agreement (except  
23 as modified for software by paragraph 11(b)) shall  
24 remain in effect throughout the Term. The Parties  
25 agree that the provisions of Rules 25-6.0436 and 25-

1           6.04364, F.A.C., pursuant to which depreciation and  
2           dismantlement studies are filed at least every four  
3           years will not apply to the company during the Term  
4           and that the Commission's approval of this Agreement  
5           shall excuse the company from compliance with the  
6           filing requirement of these rules during the Term.  
7           The company shall file a depreciation study no more  
8           than one year nor less than 60 days before the filing  
9           of its next general rate proceeding under Sections  
10          366.06 and 366.07, Florida Statutes, such that the  
11          proposed depreciation rates can be considered  
12          contemporaneously with the company's next general  
13          rate proceeding.

14  
15   **Q.**    Is this provision still in effect today?

16  
17   **A.**    Yes. Tampa Electric amended and restated the 2013  
18          Stipulation in 2017 and executed an agreement called the  
19          2017 Amended and Restated Stipulation and Settlement  
20          Agreement ("2017 Agreement"). The Commission approved the  
21          2017 Agreement by Order No. PSC-2017-0456-S-EI, issued on  
22          November 27, 2017, in Docket Nos. 20170210-EI and  
23          20160160-EI. Paragraph 8 of the 2013 Stipulation, as  
24          detailed above, was included as paragraph 8 of the 2017  
25          Agreement with certain clarifications.

1 Paragraph 8 of the 2017 Agreement states:

2 (a) The Parties agree and intend that,  
3 notwithstanding any requirements of Rules 25-6.0436  
4 and 25-6.04364, F.A.C., the company shall not be  
5 required during the Term of this 2017 Agreement to  
6 file any depreciation study or dismantlement study.  
7 The depreciation and amortization accrual rates  
8 approved by the FPSC and currently in effect as of  
9 the Effective Date of this 2017 Agreement shall  
10 remain in effect during the Term or the company's  
11 next depreciation study, whichever is later. The  
12 Parties further agree that the provisions of Rules  
13 25-6.0436 and 25-6.04364, F.A.C., which otherwise  
14 require depreciation and dismantlement studies to be  
15 filed at least every four years, will not apply to  
16 the company during the Term, and that the  
17 Commission's approval of this 2017 Agreement shall  
18 excuse the company from compliance with the filing  
19 requirement of these rules during the Term.

20 (b) Notwithstanding the non-deferral language in  
21 Paragraph 4, unless the company proposes a special  
22 capital recovery schedule and the Commission approves  
23 it, if coal-fired generating assets or other assets  
24 are retired or planned for retirement of a magnitude  
25 that would ordinarily or otherwise require a special

1 capital recovery schedule, such assets will continue  
2 to be depreciated using their then existing  
3 depreciation rates and special capital recovery  
4 issues will be addressed in conjunction with the  
5 company's next depreciation study. If the company  
6 installs Automated Meter Infrastructure ("AMI")  
7 meters and retires Automated Meter Reading ("AMR")  
8 meters during the Term, such assets will continue to  
9 be depreciated using their then existing depreciation  
10 rates and special capital recovery issues will be  
11 addressed in conjunction with the company's next  
12 depreciation study.

13 (c) Notwithstanding the provisions of Subparagraph  
14 8(a) above, the company shall file a depreciation and  
15 dismantlement study or studies no more than one year  
16 nor less than 90 days before the filing of its next  
17 general rate proceeding under Sections 366.06 and  
18 366.07, Florida Statutes, such that there is a  
19 reasonable opportunity for the Consumer Parties to  
20 review, analyze and potentially rebut depreciation  
21 rates or other aspects of such depreciation and  
22 dismantlement studies contemporaneously with the  
23 company's next general rate proceeding. The  
24 depreciation and dismantlement study period shall  
25 match the test year in the company's MFRs, with all

1 supporting data in electronic format with links,  
2 cells and formulae intact and functional, and shall  
3 be served upon all Consumer Parties and all  
4 intervenors in such subsequent rate case.

5

6 This explains why the company has not filed a depreciation  
7 study since 2011 and why the company filed a depreciation  
8 and dismantlement study on December 30, 2020 in  
9 anticipation of the current rate case filing.

10

11 **Q.** Other than approving the 2013 Stipulation and 2017  
12 Agreement, has the Commission taken any other actions that  
13 affect the company's depreciation and amortization rates  
14 over this same period?

15

16 **A.** Yes. The Commission has entered orders addressing the  
17 depreciation of the company's Advanced Metering  
18 Infrastructure ("AMI") system, amortization of intangible  
19 software, and new depreciation rates for three new  
20 categories of plant assets.

21

22 **Q.** What action did the Commission take on depreciation of the  
23 company's AMI system?

24

25 **A.** The Commission approved a commencement date of January 1,

1 2022, for the depreciation of Tampa Electric's AMI program  
2 assets in Order No. PSC-2019-0327-PAA-EI, issued on August  
3 9, 2019, in Docket No. 20190107-EI. The AMI meters will  
4 be fully functional and in-service at that time, meaning  
5 the system will be able to provide customer service tools,  
6 remote connection or disconnection of service, and  
7 information regarding customer energy usage.

8  
9 As a part of this order, the Commission also directed Tampa  
10 Electric to continue to record depreciation expense on its  
11 existing AMR assets if replaced by AMI assets during the  
12 term of the 2017 Agreement, as addressed in Section 8 and  
13 described above.

14  
15 **Q.** What actions did the Commission take regarding  
16 amortization of the company's intangible software?

17  
18 **A.** In Order No. PSC-2013-0443-FOF-EI, issued September 30,  
19 2013, the Commission approved the 2013 Stipulation and  
20 accordingly directed the company to begin using a 15-year  
21 amortization period for all intangible software.

22  
23 In Order No. PSC-2015-0573-PAA-EI, the Commission approved  
24 the Company's Petition for Approval of Depreciation Rates  
25 for Solar Photovoltaic ("PV") generating units and

1 associated units over a 30-year period with a whole life  
2 depreciation rate of 3.3 percent. As a result, the company  
3 created subaccount 303.99 for the intangible software  
4 associated with its solar PV facilities and is amortizing  
5 that software over 30 years.

6  
7 In Docket No. 20200065-EI, the Commission approved the  
8 company's petition to eliminate the accumulated  
9 amortization reserve surplus for intangible software  
10 assets of approximately \$16.0 million and to amortize it  
11 over 12 months, beginning in January 2020.

12  
13 **Q.** What actions did the Commission take to approve  
14 depreciation rates for new categories of plant assets  
15 since 2013?

16  
17 **A.** In Order No. PSC-2017-0391-PAA-EI, the Commission approved  
18 a 35-year average service life and a whole life  
19 depreciation rate of 2.9 percent for the Polk 2 combined  
20 cycle ("CC") unit, including heat recovery steam  
21 generator, steam turbine, and associated equipment. The  
22 combined cycle assets are unitized in the following plant  
23 account depreciation groups:

24 341.86 Structures and Improvements

25 342.86 Fuel Holders, Producers and Accessories

- 1           343.86 Prime Movers
- 2           345.86 Accessory Electric Equipment
- 3           346.86 Miscellaneous Power Plant Equipment

4

5           In Order No. PSC-2020-0116-PAA-EI, the Commission approved

6           a 10-year average service life and a whole life

7           depreciation rate of 10 percent for the company's energy

8           storage equipment. The energy storage asset accounts

9           include the following plant account depreciation groups:

- 10           348-Energy Storage Equipment-Production
- 11           351-Energy Storage Equipment-Transmission
- 12           363-Energy Storage Equipment-Distribution

13

14           The company's current battery storage assets are unitized

15           into the plant account depreciation group 348.99 Energy

16           Storage Equipment-Production.

17

18           As I previously stated, the Commission approved new

19           depreciation rates for solar generating units by Order No.

20           PSC-2015-0573-PAA-EI, including a 30-year service life and

21           a whole life depreciation rate of 3.3 percent. The solar

22           assets are unitized into the following plant account

23           depreciation groups:

- 24           303.99 Intangible Plant
- 25           341.99 Structures and Improvements

1                   343.99 Other Generation Plant

2                   345.99 Accessory Electric Equipment

3  
4   **Q.**   Does the 2020 and 2021 financial information in the MFR  
5           schedules filed in this case reflect the Commission  
6           actions discussed above?

7  
8   **A.**   Yes.

9  
10   **TAMPA ELECTRIC'S 2020 DEPRECIATION AND DISMANTLEMENT STUDIES**

11   **Q.**   Did the company file a depreciation and dismantlement  
12           study "no more than one year nor less than 90 days before  
13           the filing of its next general rate proceeding under  
14           Sections 366.06 and 366.07, Florida Statutes, such that  
15           there is a reasonable opportunity for the Consumer Parties  
16           to review, analyze and potentially rebut depreciation  
17           rates or other aspects of such depreciation and  
18           dismantlement studies contemporaneously with [this] rate  
19           proceeding" as required in the 2017 Agreement?

20  
21   **A.**   Yes. The company filed a depreciation and dismantlement  
22           study on December 30, 2020 in Docket No. 20200264-EI. I  
23           will refer to this study as the "2020 Depreciation Study"  
24           during the remainder of my testimony. Consistent with the  
25           2017 Agreement, the company will file a motion to

1 consolidate Docket No. 20200264-EI with this rate case  
 2 docket shortly after the petition, testimony and MFRs are  
 3 filed in this docket.

4  
 5 **Q.** Please generally describe the 2020 Depreciation Study and  
 6 summarize the results of the study.

7  
 8 **A.** We employed generally accepted standard depreciation  
 9 methods, procedures, and techniques in preparing the 2020  
 10 Depreciation Study. The table below shows the proposed  
 11 changes in annual depreciation, based on 2019 Ending Gross  
 12 Plant Balances, resulting from the proposed changes to  
 13 depreciation rates and dismantlement accruals. The company  
 14 has proposed to establish amortization schedules for: (1)  
 15 the remaining net book values and dismantlement reserve  
 16 deficiencies for Big Bend Unit 1, Big Bend Unit 2, and Big  
 17 Bend Unit 3; and (2) the remaining net book value for AMR  
 18 meters resulting from the systemwide conversion to AMI  
 19 meters. The following change in expense levels does not  
 20 include any impacts of these proposed amortization  
 21 recovery schedules.

22		
23	Steam Production Plant	\$ 8,510,671
24	<u>Other Production Plant</u>	<u>18,609,414</u>
25	<b><u>Subtotal Change in Generation</u></b>	<b><u>27,120,085</u></b>

1	Transmission Plant	1,203,427
2	Distribution Plant	1,180,333
3	General Plant	95,468
4	<b><u>Subtotal Change in TD&amp;G</u></b>	<b><u>2,479,228</u></b>
5		
6	<u>Dismantlement</u>	\$ 6,828,649
7	<b>Total Change in Depreciation</b>	<b>\$36,427,962</b>
8	<b><u>&amp; Dismantlement</u></b>	

9

10 The depreciation study is organized by functional group:

11 Generation Production; Transmission, Distribution, and

12 General Plant; and Dismantlement. Each of these groups

13 also contains subdivisions. Generation Production plant

14 is organized by Energy Supply power stations, units, and

15 accounts stratified by life category composites.

16 Transmission, Distribution & General plant is organized

17 by plant accounts or sub-accounts. Dismantlement is

18 organized by power station units.

19

20 The effective date of the implementation requested for

21 changing depreciation rates and dismantlement accruals is

22 January 1, 2022.

23

24 **Q.** Was the 2020 Depreciation Study prepared in accordance

25 with FPSC Rules 25-6.0142, 25-6.0143, 25-6.0436, 25-

1           6.04361 and 25-6.04364?

2

3   **A.**    Yes.

4

5   **Q.**    What role did you play in preparing the 2020 Depreciation  
6           Study?

7

8   **A.**    The 2020 Depreciation Study was prepared by Tampa Electric  
9           staff under my direct supervision.

10

11   **Q.**    What definition of "depreciation" have you used in the  
12           preparation of the 2020 Depreciation Study and this  
13           testimony?

14

15   **A.**    Utility depreciation recognizes the wear and tear on plant  
16           or equipment as it performs its intended function. Annual  
17           depreciation represents the reduction in useful life of  
18           the plant or equipment during one year of operation. The  
19           net of interim salvage value and cost of removal is  
20           adjusted against the reserve and is factored into the  
21           whole-life or remaining-life formulas used to calculate  
22           the annual depreciation rate of accrual per category of  
23           plant or equipment.

24

25   **Q.**    What is the purpose of a depreciation and dismantlement

1 study?

2

3 **A.** The purpose of a depreciation study is to estimate the  
4 useful service lives (average service life and average  
5 remaining life) of different components of plant or  
6 equipment. Each category of plant or equipment is based  
7 on the Code of Federal Regulations - Title 18: Conservation  
8 of Power and Water Resources, Chapter I, Subchapter C,  
9 Part 101, Electric Plant Chart of Accounts segregated by  
10 FERC function and designated by account numbers 301-399.  
11 The plant account in total, or stratification of equipment  
12 within a plant account, is analyzed for useful service  
13 life, net of interim salvage value and cost of removal  
14 factors in conjunction with vintage year plant costs and  
15 Iowa survivor curve plotting to calculate the annual  
16 depreciation rate for that plant account.

17

18 The purpose of the dismantlement study, which applies to  
19 all generating plant (Production Steam and Production  
20 Other), is to reserve funds for the final disposition and  
21 removal of a generating station or unit during end-of-life  
22 decommissioning. Each generating unit has its own terminal  
23 year based on when the unit was placed in-service and its  
24 estimated maximum life span. Each unit is provided an  
25 estimated cost for final disposition and removal that is

1           escalated to the terminal year for calculating the annual  
2           dismantlement accrual. The standard dismantlement study  
3           determines these costs based on removal or demolition at  
4           the end of life of the entire station. Additional costs  
5           are incurred if units are removed while units at the  
6           station continue to operate, as described in the direct  
7           testimony of witness Charles R. Beitel.

8  
9           **Q.** What steps, inputs, and data did you use to prepare the  
10           2020 Depreciation Study?

11  
12           **A.** The 2020 Depreciation Study is based on the continuing  
13           property record details per each plant account as of  
14           December 31, 2019. Generating unit (Production Steam and  
15           Production Other) plant accounts and equipment are  
16           stratified by retirement unit into varying average service  
17           lives and Iowa curve types for analysis, and the results  
18           are then aggregated into a composite rate for each plant  
19           account. An additional data point, called the terminal  
20           date of the generating unit, is also taken into  
21           consideration. The terminal date is the year when the  
22           generating unit will be taken out of service and  
23           dismantled. Using the terminal date, the Iowa curve  
24           analysis will begin to truncate the remaining life per  
25           vintage to fully recover the invested cost of each

1 generating unit. Transmission, Distribution and General  
2 Plant equipment is studied at the plant account level for  
3 average service life and curve analysis. The underlying  
4 plant account retirement unit details are reviewed for  
5 primary drivers, each is assigned an average service life,  
6 and weighted averages are calculated, resulting in a  
7 composite average service life for curve type study  
8 purposes. Terminal dates are not used when studying  
9 perpetual Transmission, Distribution and General Plant  
10 account equipment. Annual salvage and cost of removal of  
11 historical information through 2019 and corresponding 5-  
12 year rolling averages are reviewed and input selections  
13 are made for net salvage factors to complete the whole  
14 life and remaining life formula calculations.

15  
16 The dismantlement study is projected through a December  
17 31, 2021, reserve starting point for modeling the change  
18 in annual accrual. The projection uses vendor-provided  
19 cost estimates in 2020 dollars subject to cost escalations  
20 using Moody's Analytics October 2020 indices for the GDP  
21 Chain Price Deflator (2012=100); Intermediate Goods,  
22 Producer Prices (1982=100); and Compensation Per Hour,  
23 Productivity and Costs (2012=100). The model performs a  
24 present value annual accrual calculation based on the  
25 estimated future cash flows that were escalated to each

1 generating unit's terminal date. The dismantlement annual  
2 accrual per generating unit is based on an average of the  
3 next four years of projected annual accruals between 2022  
4 and 2025.

5  
6 **Q.** What classes of property are included in the 2020  
7 Depreciation Study?

8  
9 **A.** Tampa Electric plant or equipment is categorized by  
10 function into FERC electric plant accounts, specifically  
11 Steam Production Plant (311-317), Other Production Plant  
12 (341-348), Transmission Plant (350-359.1), Distribution  
13 Plant (361-374), General Plant (390-399.1), and Intangible  
14 Plant (303).

15  
16 **Q.** What classes of property were not included in the 2020  
17 Depreciation Study?

18  
19 **A.** Tampa Electric does not have any plant or equipment  
20 categorized by the following FERC functions of electric  
21 plant accounts: Nuclear Production Plant (320-326),  
22 Hydraulic Production Plant (330-337), Regional  
23 Transmission and Market Operation Plant (380-387), and  
24 Intangible Plant (301-302). In addition, non-depreciable  
25 land costs assigned to FERC electric plant accounts 310,

1 340, 350, 360, and 389 were not included and utilize a  
2 zero percent depreciation rate.

3  
4 **Q.** What depreciation systems did you use when preparing the  
5 2020 Depreciation Study?

6  
7 **A.** In 2016, Tampa Electric implemented a new depreciation  
8 software solution, PowerPlan's Depreciation Study module.  
9 The company utilizes Excel spreadsheets to aggregate the  
10 results of the module. We accomplish inclusion of our  
11 consultant dismantlement study results in the 2020  
12 Depreciation Study through an Excel spreadsheet model that  
13 has been used in the company's previous depreciation study  
14 filings.

15  
16 **Q.** What is a survivor curve, and how were survivor curves  
17 used in preparation of the 2020 Depreciation Study?

18  
19 **A.** Iowa survivor curve analysis is a standard method for  
20 determining utility plant remaining life. The Iowa  
21 survivor curves were developed at the Iowa State College  
22 Engineering Experiment Station in the 1950s through the  
23 process of observation and classification of ages at which  
24 industrial property had been retired. These standardized  
25 patterns of asset retirement dispersion are organized into

1 four broad classes of curve types: Right-Modal "R" curve,  
 2 Left-Modal "L" curve, Symmetrical "S" curve, and Original  
 3 Modal "O" curve. The purpose of Iowa curves is to enable  
 4 the calculation of an average remaining life based on the  
 5 average service life chosen. Remaining life calculations  
 6 take the current age of each vintage of equipment within  
 7 a plant account and then use the retirement rate projected  
 8 by the appropriate Iowa curve to project the remaining  
 9 life per each vintage. We chose the Iowa survivor curve  
 10 for each plant account or stratified plant account based  
 11 on historical precedent, comparable industry best  
 12 practices, or advanced analytics, if available.

13  
 14 **Q.** What is the depreciation rate formula, *i.e.*, how are  
 15 depreciation rates developed?

16  
 17 **A.** There are two depreciation rate formula techniques - whole  
 18 life and remaining life. Under the whole life method,  
 19 depreciation expense must cover invested capital and  
 20 recognize credit for salvage and recover cost of removal  
 21 over the average service life. This is expressed by the  
 22 following formula:

$$\frac{100\% - (\text{Salvage \%} + \text{Cost of Removal \%})}{\text{Average Service Life}}$$

1 Using the remaining life method, depreciation expense must  
 2 cover invested capital, recognize credit for salvage,  
 3 recover cost of removal, and be adjusted for the actual  
 4 book reserve ratio over the average remaining life. This  
 5 is expressed by the following formula:

$$\frac{100\% - (\text{Salvage \%} + \text{Cost of Removal \%}) - \text{Reserve \%}}{\text{Average Remaining Life}}$$

6  
 7  
 8  
 9  
 10 **Q.** What portion of the formula used to derive depreciation  
 11 rates is supported by the study?

12  
 13 **A.** The study utilizes plant and depreciation reserve balances  
 14 as of December 31, 2019. The study supports the remaining  
 15 life formula calculation of depreciation rates and  
 16 determines the average remaining life and theoretical  
 17 reserve amounts based on inputs for vintage surviving  
 18 plant balances, Iowa curve type, net salvage percentages,  
 19 and average service life estimation.

20  
 21 **Q.** Please describe the work you performed in the first step  
 22 of the 2020 Depreciation Study, *i.e.*, data collection.

23  
 24 **A.** Tampa Electric files an annual depreciation status report  
 25 with the Commission. We extracted plant and depreciation

1 reserve balances as of December 31, 2019, as seen on the  
2 annual status report pages B-7 and B-9, submitted on June  
3 1, 2020, from the continuing property record in detail by  
4 asset retirement unit. We calculated historical net  
5 salvage activities for gross salvage and gross cost of  
6 removal, as seen on annual status report page B-9 and  
7 recorded them by year and 5-year rolling averages.

8  
9 **Q.** Please describe the work you performed in the second step  
10 of the 2020 Depreciation Study, *i.e.*, analysis.

11  
12 **A.** For production plant accounts, we analyzed the generating  
13 units for terminal date (end of life) year changes. Then  
14 we stratified each production generating unit plant  
15 account's asset retirement unit records into short,  
16 medium, and long-life categories. Each category is applied  
17 a different Iowa curve type, average service life and  
18 results aggregated by plant account. We analyzed the  
19 Transmission, Distribution and General Plant accounts on  
20 a non-stratified, perpetual (no terminal date) basis for  
21 applying a singular Iowa curve type, average service life  
22 and net salvage factor.

23  
24 **Q.** Please describe the work you performed in the third step  
25 of the 2020 Depreciation Study, *i.e.* evaluation.

1 **A.** We performed initial analyses and had them reviewed  
2 internally by company engineers. The production generating  
3 unit terminal date assessments are critical for  
4 determining whether depreciation recovery of a specific  
5 unit needs to accelerate due to early shutdown or  
6 decelerate due to life extension. We compared  
7 Transmission, Distribution and General Plant account  
8 average service life assessments for property group cross-  
9 functional similarities or differences and for future  
10 program initiatives that could impact average service  
11 lives.

12  
13 Tampa Electric considered its new Storm Protection Plan  
14 ("SPP") program initiative for this study. The activities  
15 were determined to be mostly wind mitigation outage  
16 prevention activities that would not cause average service  
17 life extension.

18  
19 **Q.** Please describe the work you performed in the fourth step  
20 of the 2020 Depreciation Study, *i.e.*, calculation.

21  
22 **A.** After evaluations were completed, we finalized inputs and  
23 factored them into the depreciation study software to  
24 produce the necessary output reports that yield the  
25 average remaining lives, theoretical reserves, and

1 remaining life formula calculation of depreciation rates.  
2 We then summarized the study outputs on a spreadsheet in  
3 order to perform comparisons using existing depreciation  
4 rates and the study's proposed depreciation rates for the  
5 annual accrual change impacts.  
6

7 **Q.** Did Tampa Electric commission a 2020 dismantlement study  
8 to be performed?  
9

10 **A.** Yes. The company contracted with 1898 & Co. to perform the  
11 standard dismantlement study. This study considers the  
12 costs and accrual needed for dismantlement of each entire  
13 station at the end of the life of the longest-lived unit.  
14 Tampa Electric also contracted with Sargent & Lundy to  
15 perform a dismantlement study for the cost estimates  
16 related to the near-term dismantlement of Big Bend Units  
17 1, 2, and 3 within a functioning power station. Witness  
18 Jeffrey S. Kopp with 1898 & Co. sponsors and describes the  
19 dismantlement study where removal is completed at the end  
20 of the entire plant life in his direct testimony. In his  
21 prepared direct testimony, Mr. Beitel with Sargent & Lundy  
22 sponsors and describes the dismantlement studies that  
23 provide the demolition and removal costs of Big Bend Units  
24 1, 2, and 3 while the remaining units at the plant continue  
25 operating.

1 Q. Please explain how you incorporated the results of the  
2 1898 & Co. and Sargent & Lundy dismantlement studies in  
3 the 2020 Depreciation Study.

4  
5 A. We used the 1898 & Co. dismantlement cost estimates for  
6 all generating assets except for Big Bend Units 1, 2, and  
7 3. We used the cost estimates from Sargent & Lundy for the  
8 Big Bend Units 1, 2, and 3 assets because these units will  
9 be demolished within an operating power plant, as  
10 described earlier in my testimony and in the testimony of  
11 Mr. Beitel.

12  
13 **PROPOSED DEPRECIATION RATES AND EXPENSE FOR 2022 TEST YEAR**

14 Q. What depreciation rates does the company propose to use  
15 for its 2022 test year in this proceeding?

16  
17 A. The company proposes to use the depreciation rates  
18 developed in its 2020 Depreciation Study as described  
19 above. Those rates are set forth by category of plant  
20 asset. The use of these rates is reflected in the 2022  
21 financial data included in the company's MFR schedules  
22 filed in this case.

23  
24 Q. Are the depreciation rates proposed for 2022 by the company  
25 reasonable?

1 **A.** Yes, based on the analyses performed to prepare the 2020  
2 Depreciation Study filing and review and comparisons to  
3 other utilities' rates, the depreciation rates and expense  
4 levels proposed for 2022 are reasonable and should be  
5 approved.

6

7 **Q.** Have you compared the depreciation rates proposed by the  
8 company for 2022 to the depreciation rates being used by  
9 other public electric utilities in Florida?

10

11 **A.** Yes. Tampa Electric compared Production Steam, Production  
12 Other, Transmission, Distribution, and General Plant  
13 account metrics to other public utilities for depreciation  
14 rate, average service life, average remaining life, future  
15 net salvage, reserve ratio, and curve type, if data was  
16 available. The purpose was to compare proposed study  
17 metrics looking for outlier low or high data points, and  
18 focus was placed on average service life and future net  
19 salvage differences. Tampa Electric's proposed rates are  
20 comparable to those used by other electric utilities.

21

22 **Q.** Using the company's proposed depreciation rates, what is  
23 the amount of depreciation expense in the 2022 test year?

24

25 **A.** The amount of depreciation expense in the 2022 test year

1 using the company's proposed depreciation rates and the  
 2 proposed 10-year amortization period for recovery of the  
 3 special capital recovery schedules for retiring assets is  
 4 \$493,324,106 as shown on MFR Schedule B-9. The table below  
 5 is the detail by group:

PowerPlant Depr Group	2022	10-year Amortization Capital Recovery Schedule	Total 2022 Depreciation
Dismantlement	8,014,742	11,108,881	19,123,623
Acquisition Adjustments	236,709		236,709
SOFTWARE - Intangibles	29,516,555		29,516,555
ARO - Intangibles	5,493,447		5,493,447
GENERATION - Steam	45,258,426	47,619,458	92,877,884
GENERATION - Other	155,342,425		155,342,425
TRANSMISSION	33,038,697	532,506	33,571,203
DISTRIBUTION	123,196,423	3,614,687	126,811,110
VEHICLES - General	4,986,730		4,986,730
GENERAL - General	25,363,122	1,298	25,364,420
<b>TOTAL</b>	<b>430,447,276</b>	<b>62,876,830</b>	<b>493,324,106</b>

19  
 20 **Q.** How does the proposed depreciation expense amount for 2022  
 21 compare with the projected amount of depreciation expense  
 22 for 2021, and how much of the increase is due to changes  
 23 in depreciation rates?

24  
 25 **A.** The difference between the 2022 depreciation expense and

the projected amount of 2021 depreciation expense, excluding the amortization of the capital recovery schedules, is \$51,878,413. The table below sets out the differences in detail by group:

<b>PowerPlant Depr Group</b>	<b>2021</b>	<b>2022</b>	<b>Difference</b>
<b>Dismantlement</b>	1,186,094	8,014,742	6,828,648
<b>Acquisition Adjustments</b>	236,709	236,709	-
<b>SOFTWARE - Intangibles</b>	18,018,310	29,516,555	11,498,245
<b>ARO - Intangibles</b>	5,493,447	5,493,447	-
<b>GENERATION - Steam</b>	72,734,684	45,258,426	-27,476,259
<b>GENERATION - Other</b>	114,509,070	155,342,425	40,833,355
<b>TRANSMISSION</b>	29,412,703	33,038,697	3,625,994
<b>DISTRIBUTION</b>	109,213,822	123,196,423	13,982,601
<b>VEHICLES - General</b>	4,017,007	4,986,730	969,724
<b>GENERAL - General</b>	23,747,016	25,363,122	1,616,106
<b>TOTAL</b>	<b>378,568,863</b>	<b>430,447,276</b>	<b>51,878,413</b>

#### **COST RECOVERY SCHEDULES**

**Q.** Is the company proposing special cost recovery schedules for the portions of Big Bend Units 1, 2, and 3 to be retired, as discussed in the direct testimony of witness Caldwell?

**A.** Yes. Mr. Caldwell has shown that the early retirement of portions or all of Big Bend Units 1, 2, and 3 are prudent and that the associated investment will not be recovered by the time of retirement through the current depreciation rates. Accordingly, pursuant to FPSC Rule 25-6.0436(7),

1 the company is requesting that the Commission approve a  
2 capital recovery schedule for the \$481,532,619 of  
3 undepreciated Big Bend Units 1, 2, and 3 assets to be  
4 retired.

5  
6 **Q.** Over what period does the company propose to recover the  
7 \$481,532,619 of undepreciated Big Bend Units 1, 2, and 3  
8 assets to be retired and why?

9  
10 **A.** The company proposes to recover the \$481,532,619 of the  
11 Big Bend Units 1, 2, and 3 remaining net book value over  
12 a 10-year period as reflected on MFR C-19. The company  
13 analyzed various alternatives and concluded that the 10-  
14 year amortization period reflects a prudent and reasonable  
15 time period that would mitigate the rate impact on  
16 customers.

17  
18 **Q.** What is the resulting annual cost recovery amount if the  
19 FPSC approves the company's proposal?

20  
21 **A.** The annual cost recovery amount if the FPSC approved the  
22 company's proposal is \$48,153,263:

23  
24  
25

	12/31/2021	Recovered through		10 Years Annual
	NBV	ECRC Clause	Rate Base	Amortization
<b>BB1-Boiler 1</b>	86,841,738		86,841,738	8,684,174
<b>BB1-SCR 1</b>	36,027,477	42,029,496	-6,002,019	3,602,748
<b>BB2-Boiler 2</b>	89,024,459		89,024,459	8,902,446
<b>BB2-SCR 2</b>	51,391,691	50,765,849	625,842	5,139,169
<b>BB2-FGD 1/2</b>	30,890,328	19,351,304	11,539,024	3,089,033
<b>BB3-Boiler 3</b>	145,197,790		145,197,790	14,519,779
<b>BB3-SCR 3</b>	<b>42,159,136</b>	41,726,353	432,783	<b>4,215,914</b>
<b>Total</b>	<b>\$481,532,619</b>	<b>\$153,873,002</b>	<b>\$327,659,617</b>	<b>\$48,153,263</b>

11 **Q.** Is the company proposing a special cost recovery schedule  
12 for the unrecovered value of AMR meters that were retired  
13 during the period the 2017 Settlement Agreement was  
14 effective?

15  
16 **A.** Yes, the company is requesting that the Commission approve  
17 a capital recovery schedule to recover \$36,146,873 for the  
18 remaining net book value of the AMR meters as reflected  
19 on MFR Schedule C-19.

20  
21 **Q.** Over what period does the company propose to recover the  
22 \$36,146,873 of undepreciated retired AMR meter assets and  
23 why?

24  
25 **A.** The company proposes to recover the \$36,146,873 of the AMR

1 remaining net book value over a 10-year period. The company  
 2 analyzed various alternatives and determined that a 10-  
 3 year amortization period is prudent and reasonable because  
 4 it provides a reasonable balance between timely recovery  
 5 of the costs while mitigating the rate impact on  
 6 customers.

7  
 8 **Q.** What is the resulting annual cost recovery amount if the  
 9 Commission approves the company's proposal?

10  
 11 **A.** The annual cost recovery amount if the Commission approved  
 12 the company's proposal would be \$3,614,687.

	<b>12/31/2021</b>	<b>10 Years</b>
	<b>NBV</b>	<b>Annual</b>
		<b>Amortization</b>
<b>AMR</b>	36,146,873	3,614,687

13  
 14  
 15  
 16  
 17  
 18 **Q.** Is the company proposing a special cost recovery schedule  
 19 for the Dismantlement Reserve Deficiency related to the  
 20 early retirement of Big Bend Units 1, 2, and 3?

21  
 22 **A.** Yes, the company requests that the Commission approve a  
 23 capital recovery schedule of \$111,088,808 related to the  
 24 Dismantlement Reserve Deficiency for the early retirement  
 25 of Big Bend Units 1, 2, and 3.

1 **Q.** Over what period does the company propose to recover the  
 2 \$111,088,808 Dismantlement Reserve Deficiency for the  
 3 early retirement of Big Bend Units 1, 2, and 3 and why?  
 4

5 **A.** The company proposes to recover the \$111,088,808  
 6 Dismantlement Reserve Deficiency over a 10-year period.  
 7 The company analyzed various alternatives and determined  
 8 that a 10-year amortization period reflects a prudent and  
 9 reasonable time period that would mitigate the rate impact  
 10 on customers.  
 11

12 **Q.** What is the resulting annual cost recovery amount if the  
 13 Commission approves the company's proposal?  
 14

15 **A.** The annual cost recovery amount if the Commission approves  
 16 the company's proposal is \$11,108,881:  
 17

	<b>12/31/2021</b>	<b>10 Years</b>
<b>Dismantlement Reserve Deficiency</b>	<b>NBV</b>	<b>Annual</b>
		<b>Amortization</b>
<b>Big Bend Unit #1</b>	28,471,852	2,847,185
<b>Big Bend Unit #2</b>	39,642,284	3,964,228
<b>Big Bend Unit #3</b>	42,974,672	4,297,467
	<b>111,088,808</b>	<b>11,108,881</b>

23  
 24 **Q.** What investments and costs associated with the retirement  
 25 of Big Bend Units 1, 2, and 3, and AMR need to be considered

1 as part of the ratemaking activity in this docket?

2  
3 **A.** In general, there are two. The first is the projected  
4 undepreciated net book values of the Big Bend Units 1, 2,  
5 and 3, and AMR assets to be retired as of December 31,  
6 2021, which are \$517,679,493 is reflected on Document No.  
7 2 of my exhibit. The second is the Dismantlement Reserve  
8 Deficiencies associated with the portions of Big Bend  
9 Units 1, 2, and 3 to be retired, which are \$111,088,808  
10 shown in our depreciation and dismantlement study and in  
11 Document No. 2 of my exhibit. The total of these amounts  
12 is \$628,768,301 and represents the total amount the  
13 company proposes to include for a capital recovery  
14 schedule over ten years. This amount is shown on Document  
15 No. 2 of my exhibit.

16  
17 **Q.** What is the total annual amortization expense associated  
18 with the company's proposed capital recovery schedule in  
19 the 2022 test year?

20  
21 **A.** The total annual amortization expense in 2022 associated  
22 with our proposed capital recovery schedule is  
23 \$62,876,830. Approximately \$51,767,949 of this amount is  
24 attributable to recovery of the remaining net book value  
25 of the assets to be retired and \$11,108,881 is for recovery

1 of the dismantlement reserve deficiency associated with  
2 the Big Bend assets to be retired. These amounts are  
3 reflected on Document No. 2 of my exhibit and on MFR  
4 Schedule B-9.

5  
6 **Q.** How are the Big Bend Unit 1, 2, and 3, and AMR meter net  
7 book values as of December 31, 2021 proposed for capital  
8 recovery schedules reflected in the 2022 test year MFR  
9 schedules submitted with this filing?

10  
11 **A.** We accounted for the planned retirement of these assets  
12 by removing the asset costs from FERC account number 101  
13 (Plant-in-Service) and recording them in FERC account  
14 number 108 (Accumulated Reserve) of December 31, 2021. The  
15 retirement of these assets is shown on MFR Schedules B-7  
16 and B-9, and their net book values are embedded in the  
17 December 31, 2021 balances shown on MFR Schedule B-9. We  
18 reflected our proposed level of capital recovery schedule  
19 amortization (over ten years) in the reserve accruals for  
20 FERC account number 403 (Depreciation Expense) and FERC  
21 account number 108. For the 2022 test year, our proposed  
22 level of capital recovery schedule amortization and  
23 depreciation expense for the portion of Big Bend Units 1,  
24 2, and 3 that will remain in service are shown on MFR  
25 Schedules B-7 and B-9. We used this approach to facilitate

1 reforecasting actual monthly work order activities that  
2 have not been unitized from 107 CWIP ("Construction Work  
3 in Progress") or 108 RWIP ("Retirement Work in Progress")  
4 and to true-up final net book values as of December 31,  
5 2021.

6  
7 Once the Commission approves our proposed Net Book Value  
8 ("NBV") amounts for capital recovery schedules and an  
9 amortization period, the net book value amounts, and  
10 amortization recovery period, we will record the actual  
11 retirements in our accounting records as of December 31,  
12 2021, adjust the accumulated reserve for the net book  
13 values, create a regulatory debit account balance in FERC  
14 Account 182.2 (Unrecovered Plant) in December 2021, and  
15 begin amortizing the regulatory debit in January  
16 2022. The company did not reflect the movement of the net  
17 book values into FERC account number 182.2 in its 2022 MFR  
18 schedules to maintain visibility to the asset groups in  
19 which each proposed amount resides. When the  
20 reclassification to 182.2 occurs, we will begin posting  
21 the amortization expenses to FERC 407 (Amortization of  
22 Property Losses for Unrecovered Plant). The journal  
23 entries we propose to account for the NBV portion of our  
24 proposed capital recovery schedule are reflected in  
25 Document No. 2 of my exhibit.

1 **Q.** How are the Big Bend Unit 1, 2, and 3 dismantlement reserve  
2 deficiencies proposed for capital recovery reflected in  
3 the projected 2022 MFR schedules submitted with this  
4 filing?

5  
6 **A.** The company has included proposed amount of its annual  
7 amortization for the projected dismantlement reserve  
8 deficiency (approximately \$11.1 million) in FERC account  
9 number 403 (Depreciation Expense) and FERC account number  
10 108 (Accumulated Reserve). These amounts are included in  
11 MFR Schedule B-9. The company did not project in the  
12 forecasted balance sheet a movement of the dismantlement  
13 reserve deficiencies into FERC 182.2 Unrecovered plant  
14 (regulatory debit). When the reclassification to FERC  
15 182.2 occurs, we will post the related amortization  
16 expenses to FERC 407 Amortization of property losses for  
17 unrecovered plant. The journal entries the company  
18 proposes to use to account for the dismantlement reserve  
19 deficiency portion of its proposed capital recovery  
20 schedule are shown in Document No. 2 of my exhibit.

21  
22 **Q.** Are there any retirement amounts in the company's filing  
23 that need further explanation?

24  
25 **A.** Yes, as reflected in the 2021 MFR Schedules B-7 and B-9

1 in account 31140 there is a \$68.3 million retirement on  
2 line 5 related to Big Bend Common Structures and  
3 Improvements. As reflected on MFR Schedule F-8 budget  
4 assumptions, retirements of plant-in-service are based on  
5 a ratio of retirements to additions historical averages  
6 that is applied to infrastructure replacement projects  
7 additions. New expansion project additions have zero  
8 retirement budgeted. However, the Big Bend Modernization  
9 CT 5 and CT 6 project additions were considered a  
10 replacement activity and triggered an automatic budget  
11 retirement to occur out of Big Bend common.

12  
13 **Q.** Does the \$68.3 million retirement alter total rate base?

14  
15 **A.** No, the \$68.3 million retirement does not alter total rate  
16 base in 2022 since we debited accumulated reserve account  
17 108 and credited gross plant account 101.

18  
19 **Q.** What impact did this retirement have on book depreciation  
20 expense in 2022?

21  
22 **A.** As a result of this retirement total book depreciation  
23 expense was reduced by \$2.2 million:

	<b>B-7 / B-9</b>		<b>2022</b>	<b>2022</b>
	<b>Asset</b>		<b>Depreciation</b>	<b>Depreciation</b>
	<b>Retirement</b>		<b>Rate</b>	<b>Expense</b>
311.40 Str & Improvements-BBCM	(68,339,560)	X	3.2%	(2,186,866)

**GAINS AND LOSSES ON DISPOSITION OF PROPERTY**

**Q.** Did the company have gains or losses on the disposition of plant and property previously used in providing electric service from 2018 to 2020?

**A.** No. See MFR Schedule C-29.

**Q.** Does the company project gains or losses on the disposition of plant and property previously used in providing electric service in 2021 and 2022?

**A.** No. See MFR Schedule C-29.

**SUMMARY**

**Q.** Please summarize your direct testimony.

**A.** The 2020 Depreciation Study and analysis performed under my supervision fully supports setting depreciation rates as I have described in my testimony. The depreciation rates proposed by Tampa Electric to be effective January 1, 2022

1 and used in the MFR schedules for the 2022 test year are  
2 reasonable and should be approved. For the reasons  
3 described in my direct testimony and the direct testimony  
4 of Mr. Caldwell and Mr. Haines, the capital recovery  
5 schedules proposed by Tampa Electric for the undepreciated  
6 net book value of retiring assets are reasonable and  
7 prudent and should be approved.

8  
9 **Q.** Does this conclude your direct testimony?

10  
11 **A.** Yes, it does.  
12  
13  
14  
15  
16  
17  
18  
19  
20  
21  
22  
23  
24  
25

1                   (Whereupon, prefiled direct testimony of Edsel  
2 L. Carlson, Jr. was inserted.)

3

4

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BEFORE THE  
FLORIDA PUBLIC SERVICE COMMISSION

DOCKET NO. 20210034-EI  
IN RE: PETITION FOR RATE INCREASE  
BY TAMPA ELECTRIC COMPANY

DIRECT TESTIMONY AND EXHIBIT  
OF  
EDSEL L. CARLSON, JR.

1                                   **BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION**

2                                   **PREPARED DIRECT TESTIMONY**

3                                   **OF**

4                                   **EDSEL L. CARLSON, JR.**

5  
6   **Q.**   Please state your name, business address, occupation, and  
7           employer.

8  
9   **A.**   My name is Edsel L. Carlson, Jr. My business address is 702  
10           North Franklin Street, Tampa, Florida 33602. I am the Risk  
11           Manager for Tampa Electric Company ("Tampa Electric" or  
12           "company").

13  
14   **Q.**   Please describe your duties and responsibilities in that  
15           position.

16  
17   **A.**   As Risk Manager, I am responsible for developing and  
18           achieving strategic risk management objectives for TECO  
19           Energy and its subsidiaries, including Tampa Electric. My  
20           responsibilities include identifying and assessing risk  
21           exposures; performing qualitative and quantitative risk  
22           analysis to determine the frequency and severity of loss  
23           exposures; and developing and implementing loss control  
24           strategies to prevent and mitigate loss exposures. I am  
25           also responsible for determining and implementing cost-

1 effective strategies to finance risk, including risk  
2 retention or risk transfer; negotiating, procuring,  
3 allocating, and maintaining insurance programs; and  
4 property claims adjusting. I also serve as the risk  
5 management resource for all TECO Energy's subsidiaries and  
6 provide guidance regarding contractual risk management,  
7 merger and acquisition due diligence, and special project  
8 risk management. Finally, I serve as a resource for the  
9 development and implementation of risk management training  
10 and reporting for TECO Energy and its subsidiaries.

11  
12 **Q.** Are you responsible for obtaining health insurance products  
13 for the company's team members?

14  
15 **A.** No. Our Human Resource department is responsible for  
16 procuring those type of employee benefits. Tampa Electric  
17 witness Marian C. Cacciatore discusses employee benefits as  
18 part of total compensation in her direct testimony in this  
19 proceeding.

20  
21 **Q.** Have you previously testified before the Florida Public  
22 Service Commission ("Commission")?

23  
24 **A.** Yes. I submitted written testimony in the company's two  
25 most recent requests for general base rate relief, namely

1 Docket Nos. 20080317-EI and 20130040-EI.

2

3 **Q.** Please provide a brief outline of your educational  
4 background and business experience.

5

6 **A.** I graduated from the University of South Florida with a  
7 Bachelor of Arts degree in Criminology and from Saint Leo  
8 University with a Master of Business Administration degree.  
9 I hold the Associate in Risk Management designation from  
10 Insurance Institute of America and a Fellow in Risk  
11 Management designation from Global Risk Management  
12 Institute, Inc. I have approximately 27 years of experience  
13 working in the company's Risk Management Department, where  
14 I have held the positions of Claims Adjuster and Risk  
15 Analyst. I have held my present position as Risk Manager  
16 since 2000.

17

18 **Q.** Have you prepared an exhibit to support your direct  
19 testimony?

20

21 **A.** Yes, Exhibit No. ELC-1, entitled "Exhibit of Edsel L.  
22 Carlson, Jr." was prepared under my direction and  
23 supervision. The contents of my exhibit were derived from  
24 the business records of the company and are true and  
25 correct to the best of my information and belief. It

1 consists of the following five documents:

2

3 Document No. 1 List of Minimum Filing Requirement  
4 Schedules Sponsored or Co-Sponsored by  
5 Edsel L. Carlson, Jr.

6 Document No. 2 Storm Restoration Costs Charged to the  
7 Storm Reserve (2012-2019)

8 Document No. 3 Paragraph 5 of 2013 Stipulation

9 Document No. 4 Paragraph 5 of 2017 Agreement

10 Document No. 5 Order Approving Storm Cost Settlement  
11 Agreement

12

13 **Q.** Are you sponsoring or co-sponsoring any sections of Tampa  
14 Electric's Minimum Filing Requirements ("MFR") schedules?

15

16 **A.** Yes. I am sponsoring or co-sponsoring the MFR schedules  
17 listed in Document No. 1 of my Exhibit. The contents of  
18 these MFR schedules were derived from the business records  
19 of the company and are true and correct to the best of my  
20 information and belief.

21

22 **Q.** What are the purposes of your direct testimony?

23

24 **A.** My direct testimony addresses the most appropriate means  
25 for Tampa Electric to recover the storm damage and

1 restoration costs associated with hurricanes and tropical  
2 storms on a going forward basis. I discuss the Commission's  
3 prior treatment of storm damage and restoration cost  
4 recovery for Tampa Electric. I also discuss the study  
5 performed by Tampa Electric witness Steven P. Harris of ABS  
6 Consulting on behalf of Tampa Electric and what that study  
7 suggests an appropriate annual accrual to our storm reserve  
8 to cover its uninsured windstorm loss reserves would be.

9  
10 I explain why a continuation of the storm damage and  
11 restoration cost recovery mechanism prescribed in Tampa  
12 Electric's two most recent rate settlements is the best  
13 available methodology for storm cost recovery and in our  
14 customers' best interests. That mechanism was first  
15 contained in the company's 2013 Stipulation and Settlement  
16 Agreement ("2013 Stipulation"), which was approved by Order  
17 No. PSC-2013-0443-FOF-EI, issued on September 30, 2013. It  
18 was extended for use until December 31, 2021 in the  
19 company's 2017 Amended and Restated Stipulation and  
20 Settlement Agreement ("2017 Agreement"), approved by Order  
21 No. PSC-2017-0456-S-EI.

22  
23 I also discuss the insurance currently available for storm  
24 cost recovery and other purposes and explain why our  
25 insurance costs are increasing.

1 **PROPOSED METHODOLOGY FOR INCREMENTAL STORM COST RECOVERY**

2 **Q.** Why does the company need a regulatory mechanism to recover  
3 the incremental storm costs associated with tropical storms  
4 and hurricanes?

5  
6 **A.** Because of its geographic location, the State of Florida  
7 including Tampa Electric's service area, is subject to  
8 seasonal hurricanes and tropical storms. We can predict the  
9 chances that a tropical storm or hurricane will hit our  
10 service territory over a long time period using  
11 probabilistic modeling but cannot accurately predict in  
12 which specific years or where storms will hit, what size of  
13 storm will hit, or what the associated storm recovery costs  
14 will be for a specific storm or specific year.

15  
16 Document No. 2 of my exhibit shows the storm restoration  
17 costs the company charged to its storm reserve, from 2012  
18 to 2019, and reflects the variability of storm activity and  
19 storm damage and restoration costs. Sometimes these costs  
20 are relatively modest, and sometimes they are substantial.

21  
22 **Q.** How has Tampa Electric traditionally accounted for storm  
23 costs in the rate making process?

24  
25 **A.** Prior to the 2013 Stipulation, the Commission authorized

1 Tampa Electric and other utilities to account for these  
2 occurrences by maintaining a storm damage reserve, with  
3 annual expense accruals toward these reserves informed by  
4 probabilistic storm analysis of the expected storm related  
5 losses and the resulting impact on the accumulated storm  
6 damage reserve. This approach allowed the company to  
7 recover expected future storm recovery costs through base  
8 rates by using the annual accrual to create a reserve and  
9 then charging storm recovery costs against the reserve.  
10

11 **Q.** Does Tampa Electric maintain a current level of storm damage  
12 reserve, and if so, in what amount?  
13

14 **A.** Yes. As shown on MFR Schedule B-21, the reserve amount as  
15 of February 1, 2021 was \$48,175,745. Without a storm damage  
16 reserve in place, the sudden and expected recovery costs  
17 for a storm could cause the company to earn below the bottom  
18 of its authorized range of return on equity, so the company  
19 proposes to continue maintaining a storm damage reserve as  
20 discussed below.  
21

22 **Q.** What target level of storm damage reserve and what annual  
23 accrual did the Commission last approve for Tampa Electric?  
24

25 **A.** The Commission last approved an \$8 million annual storm

1 damage accrual with a target reserve of \$64 million after  
2 five years. This is reflected in Order No. PSC-09-0283-FOF-  
3 EI, issued April 30, 2009 in Docket No. 20080317-EI. The  
4 2013 Stipulation reset the reserve target level to  
5 \$55,860,642, and that reserve target level was affirmed in  
6 the 2017 Agreement. Tampa Electric proposes to maintain  
7 this target as part of its proposal explained below.

8  
9 **Q.** Is the company currently recording an annual storm damage  
10 expense accrual on its income statement?

11  
12 **A.** No. As part of the 2013 Stipulation, we agreed to stop  
13 recording an annual storm expense accrual, and to recover  
14 the allowable costs of storm restoration for tropical  
15 systems through a surcharge on customer bills after the storm  
16 reserve amount is completely exhausted. This approach was  
17 requested by the consumer parties to the stipulation,  
18 reflects a "pay at the pump" approach, and was re-affirmed  
19 in the 2017 Agreement.

20  
21 The storm damage provisions from the 2013 Stipulation and  
22 2017 Agreement are reproduced in Document Nos. 3 and 4 of  
23 my exhibit.

24  
25 **Q.** Please describe the storm cost recovery methodology

1 approved in the 2013 Stipulation and 2017 Agreement.

2  
3 **A.** The storm damage provisions of the two agreements are  
4 essentially the same, but since the 2017 Agreement is the  
5 most recent and is still in effect, I will describe the  
6 storm damage provisions in the 2017 Agreement.

7  
8 Paragraph 5 of the 2017 Agreement prescribes a storm cost  
9 recovery mechanism ("Storm Methodology") designed to allow  
10 for storm cost recovery in a manner most acceptable to our  
11 customers. The Storm Methodology eliminated the annual  
12 storm damage expense accrual, set the company's storm  
13 damage reserve target at \$55.9 million, changed the way the  
14 reserve is replenished, authorized prompt cost recovery  
15 through a storm surcharge on customer bills, and  
16 established surcharge amounts based on the amount of storm  
17 costs to be recovered. The agreement that allows the company  
18 to use the Storm Methodology expires on December 31, 2021.

19  
20 **Q.** Please describe how the Storm Methodology operates.

21  
22 **A.** The Storm Methodology allows the company to petition the  
23 Commission for the replenishment of the storm reserve to  
24 its target level of \$55.9 million once the level within the  
25 storm reserve is completely exhausted. This petition allows

1 the company to begin recovering on an interim basis sixty  
2 days after the petition, storm related costs, and to recover  
3 those costs over a one-year period or longer, depending  
4 upon the rate impact of the storm related costs.

5  
6 The surcharge recovery period under the Storm Methodology  
7 is 12 months if the storm costs do not exceed \$4.00 per  
8 1,000 kWh on monthly residential customer bills. If the  
9 storm costs exceed that level, the costs in excess of \$4.00  
10 per 1,000 kWh are recovered in a subsequent year or years  
11 as determined by the Commission, after a hearing or an  
12 opportunity for a hearing.

13  
14 The \$4.00 per 1,000 kWh cap in the Storm Methodology applies  
15 in aggregate for a calendar year; but Tampa Electric may  
16 petition the Commission to allow Tampa Electric to set an  
17 initial 12-month recovery amount greater than \$4.00 per  
18 1,000 kWh or for a period longer than 12 months if the  
19 company incurs more than \$100 million of storm recovery  
20 costs that qualify for recovery in a given calendar year,  
21 including the amount needed to replenish the storm reserve  
22 to \$55.9 million.

23  
24 The Storm Methodology defines the storm recovery costs that  
25 can be recovered and includes procedural safeguards for the

1 company, customers, and consumer parties who are  
2 substantially affected.

3  
4 **Q.** Has the company used the Storm Methodology for the recovery  
5 of qualified storm restoration costs?

6  
7 **A.** Yes. In December 2017, Tampa Electric filed a petition  
8 invoking the Storm Methodology as contemplated in the 2017  
9 Agreement. The company originally proposed a \$4.00 per  
10 1,000 kWh surcharge to recover \$87.4 million of costs  
11 associated with named storms in 2015, 2016, and 2017 and to  
12 replenish its storm reserve. The company later amended its  
13 petition to increase its requested storm cost recovery  
14 amount to \$102.5 million and to increase its proposed  
15 surcharge amount, and then requested permission to use the  
16 projected income tax expense savings from the Tax Cut and  
17 Jobs Act of 2017 to offset its request for storm cost  
18 recovery. The Commission approved the latter proposal on  
19 March 7, 2018.

20  
21 After a year of extensive discovery and negotiations with  
22 some of the consumer parties to the 2017 Agreement, the  
23 company filed a Storm Cost Settlement Agreement on April 9,  
24 2019. As part of the settlement agreement, the company  
25 agreed to adopt process improvements for use in future storm

1 cost recovery activities. The Commission approved the  
2 settlement agreement by Order No. PSC-2019-0234-AS-EI,  
3 dated June 14, 2019, in Docket No. 20170271-EI, a copy of  
4 which is included in Document No. 5 in my exhibit.

5  
6 Although a surcharge never appeared on customer bills, the  
7 basic framework in the Storm Methodology allowed consumer  
8 parties to litigate the level of cost recovery requested,  
9 allowed tax savings to be used in lieu of a surcharge, and  
10 provided an efficient and reasonable way for the company to  
11 recover incremental storm recovery costs.

12  
13 **Q.** What storm cost recovery methodology does Tampa Electric  
14 propose for Commission approval at this time?

15  
16 **A.** Tampa Electric proposes that the Commission approve the  
17 Storm Methodology described above as the best way to secure  
18 our ability to continue providing reliable electric  
19 service, while at the same time preserving the interests of  
20 its customers. The Storm Methodology should continue in  
21 effect beginning January 1, 2022.

22  
23 **Q.** Why is the Storm Methodology preferable to the annual  
24 accrual methodology and in the public interest?

25

1     **A.**     The Storm Methodology has worked well. It is understandable  
2             and has provided predictability for us and our customers.  
3             We believe that our customers prefer the "pay at the pump"  
4             approach in the Storm Methodology over the annual expense  
5             accrual or "pay as you go" approach in effect prior to the  
6             2013 Stipulation, because they have agreed to it twice. The  
7             Storm Methodology reasonably balances collecting sufficient  
8             storm costs to cover expected losses in advance with  
9             recovering all storm costs after an event, which could  
10            burden customers who may already be facing storm related  
11            hardships. It allows us to recover incremental storm damage  
12            costs that we incur, together with amounts needed to restore  
13            the company's reserve to \$55.9 million, in a timely manner  
14            and in a way that mitigates the rate impact on customers.

15  
16     **Q.**     How does the Storm Methodology differ from the way Tampa  
17             Electric could seek recovery of storm costs that deplete  
18             the storm reserve if the Storm Methodology is not available?

19  
20     **A.**     The primary differences between the standard method in  
21             which Tampa Electric may seek a storm surcharge to recover  
22             storm restoration costs and the Storm Methodology are  
23             timing and the amount and period over which the storm  
24             surcharge is spread. Without the Storm Methodology, we  
25             could still petition the Commission to recover the costs of

1 hurricanes and named tropical storms that deplete our storm  
2 reserve; however, the surcharge might not begin until after  
3 the hearing or other formal review by the Commission took  
4 place. Moreover, the amount of the surcharge would not be  
5 limited to \$4.00 per kWh on a residential monthly bill or  
6 a 12-month period as set forth in the Storm Methodology.  
7 The Storm Methodology balances potential rate impact  
8 consideration with timely cost recovery from the customers  
9 who were receiving service at the time the damage occurred,  
10 while still providing every opportunity for the Commission  
11 and other parties to review our incremental storm  
12 restoration costs.

13  
14 In some instances, delaying cost recovery until after a  
15 full evidentiary hearing as contemplated in the  
16 Commission's rule could shift cost responsibility to  
17 customers who were not customers at the time of the storm  
18 and increases the likelihood that customers at the time of  
19 the storm who benefitted from our restoration efforts will  
20 not pay for the cost of those efforts because they have  
21 left our system. Thus, we believe that the Storm Methodology  
22 is better than the standard process in terms of mitigating  
23 potential rate impacts to customers while still  
24 establishing fair review processes and cost assignment to  
25 those customers who took service at the time of the storm.

1   **Q.**   Please describe the documentation and accounting  
2           clarification Tampa Electric agreed to in the April 2019  
3           Storm Cost Settlement Agreement?

4  
5   **A.**   The storm restoration cost process improvements were  
6           developed and implemented to provide best practices for the  
7           safe and timely restoration of services in a cost-effective  
8           manner. They require better documentation and communication  
9           of company expectations to vendors. The improved process  
10          consists of 10 new policies providing direction around  
11          contracting, vendor engagement, travel, and work. It also  
12          consists of five new enhanced processes regarding cost  
13          documentation, auditing, and regulatory recovery. These  
14          improved processes provide a more organized and transparent  
15          approach and ensure that the customer does not pay excessive  
16          or improper costs to restore their service after a storm.  
17          They are reflected in Document No. 5 of my exhibit.

18  
19   **Q.**   Does Tampa Electric propose to adhere to these  
20          documentation and accounting clarifications in the future?

21  
22   **A.**   Yes.

23  
24   **Q.**   What are the benefits of the Storm Methodology and why is  
25          it in the public interest to continue this methodology?

1     **A.**    As stated earlier, the Storm Methodology has worked well.  
2            It is predictable for all involved. It allows for spreading  
3            the cost recovery beyond one year, depending upon the impact  
4            on rates. It allows for full due process for anyone affected  
5            by the way it operates. It has been approved by  
6            representatives of all customer classes. Also, it can be  
7            revisited in a future rate proceeding, if a more desirable  
8            alternative is developed.

9  
10    **Q.**    In the past, the company has expressed concerns about  
11            imposing a storm surcharge after a hurricane or tropical  
12            storm when customers may be incurring other storm-related  
13            costs. How does your proposal accommodate that concern?

14  
15    **A.**    We have always considered the impact rates and charges may  
16            have on our customers. However, our customers have  
17            expressed a preference for the surcharge approach like the  
18            one we are proposing now, as evidenced by the 2013  
19            Stipulation and 2017 Agreement and the storm damage  
20            approach set forth in those agreements. This approach,  
21            which maintains a smaller reserve than indicated by Mr.  
22            Harris's loss study discussed further below and does not  
23            collect an annual accrual amount from customers, strikes a  
24            reasonable balance between timely recovery of storm-related  
25            costs and mitigates rate impacts from both an annual accrual

1 and a storm surcharge after a major storm.

2

3 **2021 STORM STUDY**

4 **Q.** Have you reviewed the direct testimony and exhibit Mr.  
5 Harris has submitted in this proceeding?

6

7 **A.** Yes. The company asked Mr. Harris to prepare a Storm Damage  
8 Self-Insurance Reserve Study and are submitting it as part  
9 of this proceeding pursuant to Section 25-6.0143(1)(1).

10

11 **Q.** How does your Storm Methodology proposal compare with the  
12 substance of Mr. Harris' direct testimony.

13

14 **A.** Mr. Harris performed both a Hurricane Loss Analysis and a  
15 Reserve Performance Analysis. His studies simulated  
16 possible hurricanes and the impact they are projected to  
17 have on the company's storm damage reserve. His studies  
18 suggest that an annual storm reserve accrual of  
19 approximately \$23.7 million would be required, over a long  
20 period of time, to cover the expected storm loss costs from  
21 all Category 1 through 5 hurricanes. The study indicates  
22 that using the Storm Methodology, no accrual and one-year  
23 recoveries, there is about a 70 percent likelihood that the  
24 reserve will have insufficient funds in one or more of the  
25 next five years, and that Tampa Electric will need to

1 recover storm costs through the approved Storm Methodology.  
2 The company believes that his studies are reasonable and  
3 informative. For the reasons explained above, the company  
4 has opted to propose the Storm Methodology in lieu of an  
5 annual accrual to reach a target of over \$100 million over  
6 a five-year period.

7  
8 **Q.** When will Tampa Electric submit another storm damage study  
9 like the one performed by Mr. Harris in this proceeding?

10  
11 **A.** We will file a new storm damage study in 2026 and can  
12 revisit this topic at that time if needed, or in a future  
13 rate proceeding.

14  
15 **PROPERTY INSURANCE**

16 **Q.** What is the status of Tampa Electric's efforts to obtain  
17 commercial Transmission and Distribution ("T&D") Insurance?

18  
19 **A.** The property insurance markets for T&D insurance coverage  
20 remain restricted, especially for Gulf and Atlantic coast  
21 locations. In the last several years, Tampa Electric has  
22 requested a price indication from its property insurance  
23 broker for commercial property insurance to cover its T&D  
24 facilities from storm related damage. Based on discussions  
25 with the broker, property insurance for the company's T&D

1 facilities at reasonable costs and deductible levels  
2 continues to be unavailable.

3

4 **Q.** Does the company have property insurance on other portions  
5 of its property?

6

7 **A.** Yes, Tampa Electric has property insurance on almost all of  
8 its assets with the exception of its T&D assets.

9

10 **Q.** Please describe changes in the property insurance market  
11 since the company's last rate case.

12

13 **A.** Between 2013, when the company filed its last rate case,  
14 and 2018, the insurance market was relatively robust. In  
15 2018 we started seeing signs that market costs were  
16 increasing. In 2019 and 2020, this trend continued with  
17 premium increases as the market became more restricted. We  
18 anticipate that this will continue into 2021 and beyond.

19

20 **Q.** What is a "restricted" insurance market?

21

22 **A.** The insurance market is cyclical, and there are periods  
23 where demand for insurance exceeds supply, putting buyers  
24 at a disadvantage. This is known as a "restricted market."  
25 From 2013 to 2018, we experienced a "robust market" cycle

1 due to relatively low catastrophic loss events and the  
2 influx of nontraditional investors in the insurance sector  
3 (naive capacity). This created a market where there was  
4 more supply than demand, and pricing gradually decreased  
5 for accounts with good loss history.

6  
7 Robust markets usually take several years to materialize,  
8 as opposed to restricted markets that can develop rather  
9 quickly. Restricted markets typically affect insureds with  
10 less desirable loss exposures (like catastrophic loss  
11 exposures) more rapidly.

12  
13 **Q.** What causes the market to become restricted?

14  
15 **A.** There are three primary factors: (1) insurers' low premium  
16 investment income causing reliance on true underwriting  
17 profit; (2) increases in frequency and severity of losses;  
18 and (3) insurers' capacity decreases.

19  
20 Under the insurance industry's basic business model, the  
21 insurer charges customers a risk premium, investing the  
22 premium for a return, and paying customer claims. Insurers  
23 apply the model on a class of business basis for numerous  
24 customers so that insurers can spread the risk of individual  
25 customers across the class. Insurers need to collect enough

1 premium revenue and earn investment returns in amounts  
2 sufficient to cover their operating cost and claims. When  
3 insurers continually experience high loss ratios, the  
4 market will start to become restricted.

5  
6 **Q.** How has the cost and availability of property insurance for  
7 other assets changed for Tampa Electric since 2013?

8  
9 **A.** Tampa Electric expects its annual property insurance costs  
10 to be over \$15.1 million in 2022 compared to \$8.2 million  
11 in 2013. This increase was caused by three factors. First,  
12 the insurance market has become restricted, so insurance  
13 rates are higher. Second, the total and replacement values  
14 of the company's insurable property are higher. Third, we  
15 have recently constructed solar assets which are considered  
16 by the insurance industry to be more susceptible to loss  
17 than traditional generating assets.

18  
19 **Q.** How much has the value of Tampa Electric's insured assets  
20 increased since 2013?

21  
22 **A.** Our property insurance values increased from \$5.2 billion  
23 in 2013 to \$7.8 billion in 2021 and are projected to be  
24 over \$8 billion in 2022. The investments we have made, and  
25 are making, that have contributed to this growth are

1 explained by Tampa Electric witnesses Jeffrey S.  
2 Chronister, David A. Pickles, C. David Sweat, Melissa L.  
3 Cosby, and Karen M. Mincey.

4  
5 **Q.** Have market changes caused Tampa Electric to change the  
6 manner or degree to which company facilities are insured?

7  
8 **A.** Yes. At the 2020 property insurance renewal, Tampa Electric  
9 elected to increase its property insurance deductible from  
10 \$10,000,000 to \$15,000,000 in an effort to control the cost  
11 associated with the restricting market conditions. For the  
12 same reason, Tampa Electric also decided not to pursue  
13 increasing the coverage limit by \$100,000,000 above the  
14 current \$500,000,000 limit, even though the company's  
15 values and exposures have increased substantially since  
16 that limit was established in 2007. We also elected to self-  
17 insure Big Bend Unit 2 and parts of Unit 1.

18  
19 **OTHER INSURANCE**

20 **Q.** Is Tampa Electric's insurance cost increasing for other  
21 types of insurance?

22  
23 **A.** Yes, basically all lines of insurance have seen cost  
24 increases due to restricted market conditions. We estimate  
25 that approximately 50 percent of our 2022 insurance budget

1 is for property insurance, 42 percent for general liability  
2 insurance, and eight percent for other lines of coverage.  
3 The general liability insurance covers the company's  
4 liability arising from claims for third party bodily injury  
5 and property damage. Our general liability insurance cost  
6 was \$3.2 million in 2013 and is projected to be \$12.9  
7 million in 2022.

8  
9 **Q.** Are the amounts the company expects to pay for property,  
10 general liability, and other insurance in 2022 reasonable?

11  
12 **A.** Yes. We take several steps to ensure that the cost Tampa  
13 Electric pays for its insurance is reasonable. First, we  
14 contract with a quality insurance broker that has a  
15 tremendous amount of experience securing insurance coverage  
16 for the utility industry, and who has deep knowledge of all  
17 insurance markets. Our broker ensures that the terms and  
18 conditions of our insurance placement are fair and  
19 reasonable, and consistent with prevailing insurance market  
20 conditions.

21  
22 Second, we procure insurance from financially secure  
23 insurers that are committed to the utility industry and are  
24 long term partners. Many of our insurers have been on our  
25 programs for several decades. Long term insurers typically

1 charge lower premium over the long run than short term  
2 insurers.

3  
4 Third, due to the size of our company and the exposure to  
5 extreme weather such as hurricanes, we use multiple  
6 insurers to cover our risks. Our primary insurance  
7 policies, such as property and general liability, are  
8 renewed annually, which is consistent with industry  
9 practice, and when we renew, our broker works with our  
10 existing and prospective insurer to provide the most  
11 favorable overall terms, and in this regard multiple  
12 insurers create competition.

13  
14 Fourth, during the renewal process, we review our  
15 deductible levels, purchased limits and sub-limits to  
16 ensure that we purchase appropriate limits and retain a  
17 prudent amount of risk. This helps our overall insurance  
18 and risk transfer costs.

19  
20 Finally, we ensure that our insurers understand our risks,  
21 which enable us to get the right products, in the right  
22 amounts and at the best cost.

23  
24 **SUMMARY**

25 **Q.** Please summarize your direct testimony.

1     **A.**   My direct testimony supports a continuation of the  
2            surcharge methodology approved by the Commission in the  
3            2017 Agreement. At this time, we believe that the Storm  
4            Methodology is in the best interests of Tampa Electric's  
5            customers and will enable the company to manage storm cost  
6            recovery in a reasonable manner - one which has been shown  
7            to be beneficial to the customers we serve. Finally, we  
8            have examined the insurance market and have concluded that  
9            it is not a commercially available or economic alternative  
10           to what we are proposing for transmission and distribution  
11           assets.

12  
13           Our insurance coverages and proposed costs for 2022 are  
14           reasonable and prudent. Although or general liability and  
15           property insurance costs have increased due to restricted  
16           market conditions and other factors associated with its  
17           risk exposures, the company has proactively managed its  
18           insurance program in a reasonable way that balances our  
19           risks with the costs we incur.

20  
21     **Q.**   Does this conclude your testimony?

22  
23     **A.**   Yes, it does.  
24  
25

1 (Transcript continues in sequence in Volume  
2 2.)

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CERTIFICATE OF REPORTER

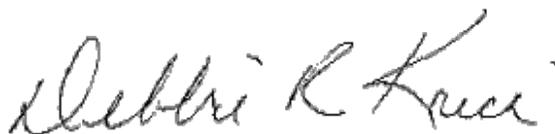
STATE OF FLORIDA )  
COUNTY OF LEON )

I, DEBRA KRICK, Court Reporter, do hereby certify that the foregoing proceeding was heard at the time and place herein stated.

IT IS FURTHER CERTIFIED that I stenographically reported the said proceedings; that the same has been transcribed under my direct supervision; and that this transcript constitutes a true transcription of my notes of said proceedings.

I FURTHER CERTIFY that I am not a relative, employee, attorney or counsel of any of the parties, nor am I a relative or employee of any of the parties' attorney or counsel connected with the action, nor am I financially interested in the action.

DATED this 1st day of November, 2021.



DEBRA R. KRICK  
NOTARY PUBLIC  
COMMISSION #HH31926  
EXPIRES AUGUST 13, 2024