

BEFORE THE  
FLORIDA PUBLIC SERVICE COMMISSION

In the Matter of:

DOCKET NO. 20250032-EI

Review of incentive mechanisms for the  
electric investor-owned utilities.

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PROCEEDINGS: COMMISSION CONFERENCE AGENDA  
ITEM NO. 8

COMMISSIONERS  
PARTICIPATING: CHAIRMAN GABRIELLA PASSIDOMO SMITH  
COMMISSIONER GARY F. CLARK  
COMMISSIONER MIKE LA ROSA  
COMMISSIONER BOBBY PAYNE  
COMMISSIONER ANA ORTEGA

DATE: Tuesday, August 4, 2026

PLACE: Betty Easley Conference Center  
Room 148  
4075 Esplanade Way  
Tallahassee, Florida

REPORTED BY: DEBRA R. KRICK  
Court Reporter and Notary  
Public in and for the State  
of Florida at Large

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1 P R O C E E D I N G S

2 CHAIRMAN SMITH: We will move to Item No. 8.

3 Mr. Ellis, you are recognized whenever you are  
4 ready.

5 MR. ELLIS: Good morning, Commissioners.

6 Philip Ellis with the Division of Engineering.

7 Item 8 is the review of the incentive  
8 mechanisms for the electric investor-owned  
9 utilities.

10 As part of the 2024 TECO rate case, the  
11 Commission directed staff to review the various  
12 asset optimization mechanisms, or AOMs, of the  
13 electric investor-owned utilities. As part of this  
14 review, a staff workshop was held and comments were  
15 collected from the participants.

16 Based on staff's review of the existing AOMs  
17 and comments received at the workshop, staff  
18 recommends there is no need at this time to  
19 establish universal standards for the AOMs. As the  
20 procedural requirements of the Commission's order  
21 has been completed, no further action is needed by  
22 staff or the utilities at this time. Therefore,  
23 staff would recommend closing this docket.

24 This decision does not bind or preclude the  
25 Commission from any action in the future, and the

1 Commission by petition, or on its own motion, can  
2 convene future proceedings to review the incentive  
3 mechanisms as needed.

4 Thank you.

5 CHAIRMAN SMITH: Thank you.

6 And I believe the parties would like to  
7 discuss this item, so we will go first to OPC to  
8 address the Commission.

9 MR. REHWINKEL: Actually, I think it would be  
10 best, if you don't mind, to hear from Florida  
11 Rising.

12 CHAIRMAN SMITH: You want to, okay.

13 Florida Rising, you are recognized.

14 MS. COE: Good morning, Commissioners, Alisa  
15 Coe, representing Florida Rising.

16 We are here today to ask the Commission to  
17 reject the staff's recommendation and undertake  
18 rulemaking to establish incentive mechanisms with  
19 safeguards and guardrails. Rate-based assets upon  
20 which the investor-owned utilities are earning  
21 plenty of return need to serve the ratepayers who  
22 pay for them above all else.

23 These incentive mechanisms developed through  
24 settlement and not through any kind of evidentiary  
25 or standardized process are supposedly meant to

1 help ratepayers by earning additional money. But  
2 if this is so, why do Florida residential  
3 investor-owned utility customers specifically  
4 continue to have some of the highest electric bills  
5 in the nation?

6 151 electric utilities with more than 100,000  
7 customers have reported their residential bill data  
8 through May of 2026 to the Energy Information  
9 Administration. In May, the most recent month  
10 available, TECO is number three out of 151 for  
11 highest residential electric bills in the nation,  
12 clocking in at over \$198 per month. FPL is number  
13 eight out of 151, with over \$178. And Duke is at  
14 number 26, with a bill over 152, which has nothing  
15 to celebrate either.

16 While you say maybe that's driven by usage,  
17 and there actually are lower rates here in Florida,  
18 but, no, I think if you look at TECO, for example,  
19 with an average all-in rate of over 18 cents per  
20 kilowatt hour, they are at number 52 out of 151  
21 utilities for highest rates.

22 And this is not just some unique Florida  
23 thing. As shown in our written comments, data  
24 continues to show that those served by an  
25 investor-owned utility, who should generally be the

1 cheaper customers to serve, and who have the  
2 protections of this commission's oversight, have  
3 significantly higher electric bills than municipal  
4 and even cooperative customers in Florida.

5 Asset optimization mechanisms have failed to  
6 keep investor-owned utility electric bills in  
7 check, and if anything, have encouraged more  
8 overbuilding and further increase of rate base.

9 Incentive mechanisms can encourage overbuild  
10 as utilities can take extra capacity from a bigger  
11 pipeline, extra gas order or larger power plant  
12 built entirely on rate base dollars where they are  
13 already earning plenty of return and sell the  
14 extra, taking a large portion of that for their  
15 shareholders.

16 This docket was opened to look at the various  
17 asset optimization mechanisms that exist, and to  
18 try and bring some uniformity. We support that.  
19 The AOMs are all over the place with various  
20 activities and thresholds. Standards and  
21 guardrails should be imposed to ensure ratepayers  
22 are seeing the benefits of these programs, and that  
23 these programs are not leading to ever more rate  
24 base building.

25 That's why we believe that rulemaking is

1           necessary here. Yes, there are settlements out  
2           there, but any rulemaking could be done  
3           prospectively to address any concerns in that  
4           regard.

5           We ask that you reject staff's recommendation,  
6           and direct staff to proceed with rulemaking,  
7           ensuring that ratepayer interests are protected and  
8           that safeguards are imposed to actually transform  
9           these AOMs into mechanisms that no longer encourage  
10          rate base padding, and can actually help lower  
11          electric bills and address the affordability  
12          crisis.

13          In May, the most recent month for which data  
14          is available, Florida had the second highest  
15          electricity bills in the entire nation. Let's try  
16          to do something to fix that.

17          Thank you.

18          CHAIRMAN SMITH: Thank you.

19          Mr. Rehwinkel, would you like to go next?

20          MR. REHWINKEL: Thank you, Madam Chairman.

21          Charles Rehwinkel with the Office of Public  
22          Counsel.

23          Just very briefly. The Public Counsel  
24          supports prospective adoption of a rule with any  
25          asset optimization criteria included there instead

1 of through ad hoc orders. Any such rule should  
2 apply to each company at the time any currently  
3 affected AOM provision expires or is found to be  
4 invalid.

5 Thank you.

6 CHAIRMAN SMITH: Thank you.

7 Do any of the utilities have a comment? FPL?

8 MS. MONCADA: Thank you. Maria Moncada on  
9 behalf of Florida Power & Light Company. Good  
10 morning, Your Honors, Madam Chair.

11 We fully support staff's recommendation. The  
12 staff has undertaken the tasks that it was charged  
13 with by the Commission. It undertook an  
14 evaluation. It has propounded sets of discovery to  
15 all of the utilities, and it opened a workshop  
16 earlier this year. It has completed that  
17 evaluation, and we support that there is nothing  
18 else to be done here.

19 The comments from Florida Rising, they start  
20 by saying that the assets should serve the  
21 customers, and, certainly, on behalf of FPL, I can  
22 tell you that that's exactly what the asset  
23 optimization mechanism has done for customers.

24 Since 2013, through the end of 2025, we  
25 instituted our program and managed to have over \$1

1 billion in gains as a result of it, and \$744  
2 million of that have flown to customers -- I am  
3 sorry, I meant flowed. I apologize. Nobody is  
4 flying.

5 And with respect to the rulemaking, I again  
6 want to emphasize -- I understand comments have  
7 been made about the timing, but FPL, as well as  
8 other -- as well as some other utilities, I  
9 believe, are operating under a settlement agreement  
10 that includes as one element a provision related to  
11 the AOM, and to alter that right now would really  
12 be to attack and challenge the balance that was  
13 struck, and that evidence was heard on all of last  
14 year.

15 And then with respect to rulemaking more  
16 generally, and the need to provide uniformity, FPL  
17 disagrees. I think asset optimization is something  
18 that results from the opportunities that each  
19 utility has, and each utility's opportunities are  
20 so different in terms of what generation mix do  
21 they have? They have nuclear, solar. What  
22 percentage of each? How much gas do they have? Is  
23 there coal?

24 Secondly, the other opportunities come from  
25 fuel. We have, as a result of the different



1 generation, then we have different fuel procurement  
2 practices and obviously different fuel excesses as  
3 a result.

4 Third, geography. FPL, as an example, is in a  
5 peninsular area and, therefore, may be subject to  
6 transmission constraints or other properties and  
7 characteristics of the geography that make it  
8 different from the other utilities.

9 And the final category that I would point to  
10 is the system itself. Asset optimization  
11 opportunities arise from when you have excess on  
12 your system, which is a function of when you have  
13 your peaks, when you have your shoulders. Not  
14 every utility is the same in that regard. And so  
15 with that, I -- again, we support staff's  
16 recommendation to do nothing, nothing more than  
17 what it has done already, because it's working as  
18 was -- actually, you know what, I take it back. It  
19 doesn't work as proposed. It works better than we  
20 ever thought it was going to.

21 I was with the company when this was first  
22 proposed in the year 2012. And to say that we sit  
23 here in 2026, I could report that there was \$1  
24 billion of savings generated, and that more than  
25 744 million of that has flowed to customers, that's

1           incredible, and it's a testament to the  
2           characteristics of the program and the way it works  
3           for customers and for the company.

4           Thank you.

5           CHAIRMAN SMITH: Thank you, Ms. Moncada.  
6           Duke.

7           MS. CUELLO: Good morning. Stephanie Cuello  
8           on behalf of Duke.

9           I think we would also echo a lot of the  
10          sentiments that Ms. Moncada expressed, and we also  
11          support staff's recommendation.

12          CHAIRMAN SMITH: Ms. Keating.

13          MS. KEATING: Good morning, Madam Chair,  
14          Commissioners. Beth Keating with the Gunster Law  
15          Firm here this morning for Florida Public  
16          Utilities.

17          We are a party to this docket as an  
18          investor-owned utility, but Florida Public  
19          Utilities is not party to a settlement that  
20          includes an AOM mechanism. That being said, I  
21          think I can probably echo in particularly Ms.  
22          Moncada's comments about a rulemaking, in that,  
23          clearly when you look at FPUC's service territory  
24          and FPL or Duke's service territories, there are  
25          certainly some distinct differences that would

1           probably make rulemaking a bit challenging from my  
2           perspective, but otherwise, I am just here to  
3           answer questions.

4           CHAIRMAN SMITH: Thank you.

5           Mr. Wahlen.

6           MR. WAHLEN: Good morning, Commissioners.

7           Jeff Wahlen on behalf of Tampa Electric Company.

8           Tampa Electric supports the staff  
9           recommendation. We don't think this is suitable  
10          for rulemaking. You have different utilities,  
11          different sizes, different situations.

12          I would point out that Tampa Electric's AOM  
13          has returned a substantial amount of money to the  
14          customers. And I am also happy to report that the  
15          storm surge charge, which has had a significant  
16          impact on the company's bills to customers, is  
17          ending a month early and will no longer be on the  
18          company's bills.

19          So I don't want to belabor the point, but all  
20          of the utilities up here are working and on  
21          affordability, and we don't think adopting a rule  
22          is the right solution in this case. We support  
23          staff's recommendation.

24          Thank you.

25          CHAIRMAN SMITH: Thank you.

1                   Staff, would you like to add anything?

2                   MR. MARQUEZ: Good morning, Commissioners.

3                   Carlos Marquez on behalf of Commission staff.

4                   Staff stands by its recommendation. Some of  
5                   the statements that you have heard today from  
6                   Florida Rising, they have previously raised in  
7                   their comments, which staff did read and address  
8                   and analyzed in its ultimate recommendation before  
9                   you.

10                  Again, at this time, from staff's perspective,  
11                  we think the unique circumstances of each utility  
12                  sort of indicates that maybe rulemaking is not the  
13                  best avenue to pursue at this time. But if anyone  
14                  disagrees, could you direct staff to conduct  
15                  additional workshops, open rulemaking. And, again,  
16                  if any interested person/party disagrees, they  
17                  could file their own petition to commence that  
18                  process, but they can't force the Commission  
19                  necessarily to do it sua sponte.

20                  Thank you.

21                  CHAIRMAN SMITH: Thank you.

22                  Commissioners?

23                  Commissioner Clark.

24                  COMMISSIONER CLARK: I will take just a  
25                  two-second stab. I certainly concur with staff's

1 recommendation in this case. I think that the  
2 uniqueness of each of the utilities, as has been  
3 described, is probably one of the key driving  
4 components behind the asset optimization program.

5 I wasn't here when that program was initially  
6 developed, but -- and it's a very complicated  
7 program. It's very difficult to understand, but I  
8 do realize that this program was designed to  
9 benefit customers.

10 It does have a mechanism for the companies to  
11 make money, but part of that is the incentive for  
12 them to be able to go out and find those assets  
13 that they can optimize to give the additional funds  
14 for both of the parties. Other than this program,  
15 there is no incentive to do that. There is no  
16 reason that the utility would be looking for ways  
17 to generate the additional dollars.

18 And we've had discussions about selling out of  
19 reserves, and things of that nature. There is no  
20 incentive for the company to do that unless there  
21 are some financial incentives associated with it.  
22 And there is dozens of examples that each of these  
23 utilities have implemented. And my hat's off to  
24 them for taking the initiative and in developing  
25 this program. I am certainly a strong supporter.

1 Thank you.

2 CHAIRMAN SMITH: Thank you.

3 Commissioner Ortega.

4 COMMISSIONER ORTEGA: Thank you, Madam Chair.

5 And exactly what I was thinking, Commissioner  
6 Clark. I would just add, you know, these aren't  
7 programs that we just created and left alone.  
8 Every rate case that we've looked at, this has been  
9 a major issue. Maybe not one that is in the  
10 newspapers, but this is something that we look at  
11 and the companies have brought forward  
12 modifications along the way, and we have adjusted  
13 them.

14 So I do believe that through our oversight, we  
15 have the guardrails that are needed, and we have  
16 the tools to make changes to these programs. So I  
17 am also very supportive of staff recommendation. I  
18 mean, to me, asset optimization starts with assets,  
19 and assets are different so you optimize them  
20 differently, and so that's all.

21 Thank you, Madam Chair.

22 CHAIRMAN SMITH: Thank you.

23 Commissioner La Rosa.

24 COMMISSIONER LA ROSA: Sure. I feel a little  
25 pressure.

1                   CHAIRMAN SMITH: Maybe you could talk.

2                   COMMISSIONER LA ROSA: So, you know, I don't  
3 agree with a one-size-fits-all approach, right. So  
4 I agree with staff recommendation. I agree with my  
5 fellow Commissioners. At the end of the day, I  
6 spend a lot of time researching and looking at  
7 different technologies that could be implemented.  
8 And, you know, I think we would be stifling the  
9 progress that could be happening, and customers  
10 could ultimately be benefiting from that.

11                   So I agree 100 percent with kind of how the  
12 workshop concluded and where staff is on its  
13 recommendation. At the end of the day, there is  
14 stuff that we don't even know of yet that is  
15 literally right around the corner that we could be  
16 seeing in six or 12 months, and setting out a  
17 process that would be, hey, everyone has to work a  
18 certain way could accidentally push some of these  
19 opportunities away.

20                   So I, you know, certainly applaud the  
21 creativity that we have seen over the past few  
22 years, and I think we are fine the way we are.

23                   CHAIRMAN SMITH: Thank you.

24                   Yeah, I appreciate you saying that too. The  
25 technology is evolving so rapidly and putting it

1           into a --

2           COMMISSIONER PAYNE: Chair?

3           CHAIRMAN SMITH: Yes, Commissioner Payne.

4           COMMISSIONER PAYNE: This having been my  
5           field, I can't be left out, so all of you have  
6           spoken.

7           I can tell you that it's extreme differences  
8           in all the utilities. And every utility I have  
9           ever worked for and worked around always looked for  
10          efficiency. In looking for efficiency, that looked  
11          to optimize that efficiency from the executive  
12          staff to the bottom line employee. So I believe  
13          the asset optimization program is one they will  
14          continue to run at a successful rate and will add  
15          value back to the customers.

16          Thank you.

17          CHAIRMAN SMITH: All right. Thank you.

18          I appreciate staff going through this  
19          exercise. I think it was helpful to hear from the  
20          utilities and the intervening parties of their  
21          perspective here, but, again, just agree with my  
22          colleagues on all the points, so with that, I will  
23          take a motion.

24          COMMISSIONER CLARK: Move staff  
25          recommendation, Madam Chairman.



1 COMMISSIONER LA ROSA: Second.

2 CHAIRMAN SMITH: I have a motion and a second.

3 All those in favor, please say aye.

4 (Chorus of ayes.)

5 CHAIRMAN SMITH: Aye.

6 See that he staff's recommendation on Item 8  
7 is approved.

8 Okay. So this Agenda Conference is concluded.  
9 We have the TECO Bayside hearing, it's 11:30. Say,  
10 like -- let's give ourselves 20 minutes so that  
11 everybody can shuffle around. So 11:50, we will  
12 start that back up. Agenda is adjourned. Thank  
13 you.

14 (Agenda item concluded.)

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STATE OF FLORIDA     )  
COUNTY OF LEON     )

I, DEBRA KRICK, Court Reporter, do hereby  
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DATED this 11th day of August, 2026.

  
DEBRA R. KRICK  
NOTARY PUBLIC  
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EXPIRES AUGUST 13, 2028